

Isle of Wight Street Pastors  
(incorporating Isle of Wight School Pastors)

Trustees' Annual Report and Accounts 2023



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## **Administrative Information**

### **Trustees/Directors**

Robert White (Chair)

Tracey Dancy (Vice Chair)

The Reverend Emma Cooksey

Georgie Porter

Ian Peters

Kevin Farrow

### **Honorary Treasurer**

Andrew Gardner (Resigned February 2023)

### **Staff**

Sally Murphy (Coordinator, School Pastors)

Suzanne McCaffery (Coordinator, Street Pastors)

Elizabeth Taylor-Lucas (Administrator, started March 2023)

## Structure, Governance and Management

Isle of Wight Street Pastors is a company limited by guarantee, number 07200287, and a registered charity, number 1136110, governed by a memorandum and articles of association.

The charity is governed by a board of trustees who are also directors of the company. All references to trustees in this report can also be read as directors. The trustees are responsible for the effective governance of the charity, its strategic direction and setting the policy framework. Responsibility for day to day running of the initiatives is delegated to the coordinators, though major or contentious issues are referred back to the trustees.

Trustees are elected by members of the charity at the annual general meeting. A third of trustees retire from office each year but may be reappointed to serve a further term. The existing trustees make recommendations to the meeting regarding suitable candidates who have the necessary skills, experience and abilities required to ensure the board of trustees is able to offer effective governance. The trustees may also co-opt new trustees during the year who serve until the next AGM when they retire but may be reappointed by members.

Isle of Wight Street Pastors operates the Street Pastors and School Pastors initiatives. Ascension Trust (registered charity number 1127204) provides a number of services to Isle of Wight Street Pastors and licences the Street and School Pastors branding for the local initiative's use; in return Isle of Wight Street Pastors pays a licence fee and agrees to meet nationally agreed quality standards. The charity enjoys good relations with neighbouring initiatives and local coordinators meet regularly to share good practice.

The trustees and coordinators routinely examine the business, reputational and operational risks when preparing strategic plans and developing new projects. In addition, the charity works closely with Ascension Trust, using their expertise of Street and School Pastor initiatives across the UK, to further minimise risk.

## Charitable Activities

The charity exists to deliver three charitable purposes. It aims to promote public protection, provide relief for people at risk and advance an understanding of the Christian religion by means of offering care, compassion and support. We achieve this through delivery of two initiatives:

- Street Pastors – caring for and protecting vulnerable people on the streets at night and acting as a positive presence to dissuade anti-social behaviour and a calming influence in tense and volatile situations. Street Pastors patrol in Newport, Ryde and occasionally in Cowes.
- School Pastors - providing safety and reassurance to school students around the school site during the school day and a positive adult presence. School pastors work in four secondary schools: Carisbrooke College, Medina College, Ryde Academy and The Bay CofE Secondary School.

In planning the activities of the charity, the trustees have had regard to the Charity Commission's guidance on public benefit. This year we have continued to operate the Street and School Pastors initiatives on the Isle of Wight in pursuit of our objects for the public benefit. The following report outlines the highlights of the year and demonstrates how our activities benefit the public.

## **Street and School Pastors in 2023**

### **Street Pastors**

The restructuring of late 2022 put Isle of Wight Street Pastors on a strong and well-resourced footing for the new year, with the new Coordinator, Suzanne McCaffery, developing vital partnerships with evening economy venues, the Police and other relevant community organisations. An answer to prayer and an important step forward was the appointment of a new Administrator, Ella Taylor-Lucas early in 2023.

Closer working with the Police has led to a greater understanding of their priorities, especially violence against women and girls, and has involved Street Pastors in some vital training. Along with close engagement with Executive Command, the primary door staff security company on the Island, and within the Community Partnership through which improved ways of communicating and reporting have been developed, 2023 was a very positive year. Executive Command have also involved Street Pastors in some very helpful training.

Three new Street Pastors completed their training in 2023, and despite the continuing hope for even more volunteers, regular patrols in Newport and Ryde were undertaken and additional patrols were provided for special events, including Cowes Week and outside the Isle of Wight Festival. The provision of bases for these patrols, and partnership working for special events, is greatly appreciated. Street Pastors go many extra miles in caring for the people they encounter and receive invaluable support from dedicated Prayer Pastors.

Prayer Pastors uphold Street Pastors throughout every patrol, either at the patrol base or in their home. Communication between volunteers, venue staff and the Police was greatly improved through the purchase of smartphones, thanks to a generous grant.

Individuals, churches and businesses have been very generous in their gifts of money, water and sweets to keep Street Pastors patrolling effectively. Conscious of the many and varied appeals for support across the Christian community, we have sought to work closely with like-minded ministries in order to achieve the most positive outcomes. Awareness raising was enjoyable and fruitful. Within the context of closer working with other ministries, Street Pastors are always eager to talk about our work with churches, groups and businesses.

In the light of the very positive relationships that have been forged, it is hoped that there will be greater sharing of CCTV information as we move forward.

The Board of Trustees is very grateful, under God, for the dedication of Suzanne and all those who have enabled Isle of Wight Street Pastors to carry out our charitable activities in 2023.

### **School Pastors**

It has been another very busy and exciting year for School Pastors, with Coordinator Sally Murphy heading up a team of thirteen, supported by fourteen Prayer Pastors. In a similar way to the support for Street Pastors, these Prayer Pastors uphold each School Pastor for the time that they are known to be in school. The ministry is active in Carisbrooke College, Medina College, Ryde Academy and The Bay CofE Secondary School, patrolling, mentoring, and supporting students and staff.

In 2023, School Pastors had the privilege of mentoring 109 students across the Ryde, Medina and Carisbrooke campuses, in addition to patrolling at all sites. Because The Bay CofE Secondary school is faith-based, it has been possible to lead assemblies and make short videos about the meaning of Christmas and Easter.

Involvement in parents' evenings and concerts has facilitated positive engagement with parents and demonstrated the commitment of School Pastors to the life of each school

community. In 2023, trust in our work was very much consolidated, not least because many students and staff are facing immense personal challenges. Transition Days at all four schools were long, busy and very rewarding.

The credibility and integrity of Street Pastors resulted in their inclusion in the Year 10 RE syllabus at Christ the King School in Newport. It is hoped that more volunteers will come forward so that we can accept the invitation to become more active in this, another, faith-based school.

2023 saw increasing awareness of the challenges to mental wellbeing that are being faced by students and staff alike. Listening and mentoring are proving to be very effective responses, and the faith of School Pastors shines through the undertaking of their work. Safeguarding and other protocols are strictly adhered to, so that genuine and positive Christian faith becomes the subject of discussion and prayer when it might be helpful and encouraging.

Awareness raising is a balancing act, with a great desire to recruit more volunteers but also a need to present the schools in which we work in a positive light. This is done with God-given enthusiasm, often (as is preferred) together with Street Pastors. The resourcing of School Pastors is not straightforward, but when the importance of the work is made clear there is often a generous response.

The Board of Trustees continues to be amazed at the situations that School Pastors are encountering and is very grateful to Sally and her team for their selfless dedication.

## The year in Statistics

The impact of the charitable activities is difficult to quantify using statistics, but the value can be discerned from individual comments by those who have been helped and the ongoing appreciation and support of the Police, schools and venues. As well as monitoring feedback on the streets and in schools we keep track of a number of key statistics to check how we are doing.

	2022	2023
<b>Street Pastors</b>		
Patrols	37	<b>42</b>
Man/woman hours	469	<b>649.5</b>
Meaningful conversations*	150	<b>579</b>
Tense/difficult situations	5	<b>20</b>
Bottles of water distributed	25	<b>233</b>
Bottles picked up	121	<b>194</b>
Pairs of flip-flops distributed	9	<b>19</b>
Foil blankets distributed	6	<b>6</b>
Prayer offered and/or requested	9	<b>4</b>

School Pastors		
Number of patrols	127	<b>138</b>
School Community Events	14	<b>21</b>
Number of mentoring sessions	521	<b>555</b>
Number of Drop-In sessions	0	<b>0</b>
Man/woman hours	1232	<b>1155.5</b>
Number of students mentored	122	<b>109</b>
Support offered for anti-social behaviour	9	<b>26</b>
Safeguarding issues reported to school staff	39	<b>18</b>

In our statistics we use the term “meaningful conversations” to describe interactions with people that go beyond a “hello, how are you?” It might be a discussion about spirituality, listening to a story of loss or helping reassure someone who is frightened. These conversations are really important to our work and can make life-changing differences to people, hence they are specifically recorded. We also have lots of casual interactions which go unrecorded but can often be more significant than we could anticipate.

## Future Plans

Much of our work is ongoing and our core aim into 2024 is to continue to support as many people as possible on the streets and in our schools. We will continue to develop and strengthen essential and beneficial partnerships and become ever more responsive to the priorities of those who have primary responsibility for the areas in which we operate, especially the Police and the school authorities. A corporate understanding of the key issues affecting the evening economy and school students and staff will mean that Street and School Pastors continue to have a significant role in community life. Training will be important, as will better communication with the Island's churches and communities.

The enhanced involvement of Street Pastors in significant events seems likely, and the demand for School Pastors is increasing, hence awareness raising and recruitment, within the context of the reasonable needs of other ministries, will be significant activities, as will seeking greater financial support through donations and grants. Staff are working to their limits such that increasing hours or expanding the structure will be kept under review, as will the beneficial sharing of resources and governance with other Christian ministries.

The appointment of our new Administrator offers an opportunity to be more proactive in updating policies and procedures as well as relieving our Coordinators of vital but time-consuming report writing, performance monitoring and financial tracking. It will be important to attract a new Trustee with significant financial experience.

Ultimately, to fulfil our charitable activities, we must ensure that our work is honouring God and that it is carried out with the love and humility of Jesus Christ.

## Financial Review

### Reserves Policy

We aim to hold reserves to suffice a buffer of 3 months full operation costs for our mission, and in addition to cope with a loss of funding for up to 12 months. With a target level of approximately £20,000. If our reserves drop below 75% of the full target amount (£15,000) or grant funding is expected to end, then the trustees have an action plan to increase income and/or decrease expenditure and monitor progress tentatively. Despite this preparation the trustees acknowledge that reserve levels will vary depending on different things (Cost of living increases/taxes/HMRC PAYE changes and payroll differs etc) However we aim to keep them above the target level, without allowing them to grow to an excessive level. If reserves reach 25% more than the target (£25,000) then the trustees will review means for using the excess funding to further the charity's objectives through new programmes or reducing fundraising activities.

At the end of 2023 our free reserves (excluding restricted and designated funds) stood at a total of £19,361 (2022: £20,355). This is a slight decrease on last year due to slightly higher expenditure however retains reserves at over our target level.

### Investment Policy

Isle of Wight Street Pastors do not hold long-term investments, we use all income generated to support our day-to-day work.

### Main sources of income

Donations represented the largest part of the charity's income this year, comprising 58% of income (2022: 53%) once Gift Aid tax refunds are added in, a significant increase from 2022. Regular giving had an increase standing at £20,352 (2022: £17,214), it has remained at a relatively consistent level for the last five years and this is positive news. We have secured grant funding this year of £17,583 (2022: £19,403). We are grateful for further support from the Office of the Police and Crime Commissioner and for support from Newport & Carisbrooke Community Council and The Wight Foundation.

### Expenditure supporting charitable objectives

Income has been used for charitable activities in accordance with the Isle of Wight Street Pastors objectives. The largest cost to the charity remains staff costs. The trustees employ a part time coordinator to manage the Street Pastors initiative, a part time coordinator for School Pastors and a part time administrator working across both projects.

While staffing is a significant cost the trustees strongly believe having paid staff is essential to the success of both projects; the dedication shown by the staff has been a key part of the charity's success in reaching its objectives so far. The staff are responsible for a broad range of work including facilitating training, organising patrols, supervising volunteers, liaising with member churches, working in partnership with other groups and organisations to improve the effectiveness of Isle of Wight Street Pastors, promoting the scheme and monitoring its effectiveness, ensuring the projects comply with legislation and good practice, maintaining necessary records and recruiting new volunteers and sourcing funding so as to continue carrying out our life changing work.

The licence fee is the most significant other cost to the organisation. This is calculated as a percentage of income raised. This covers a variety of services which Ascension Trust provides to Street and School Pastor initiatives across the country including insurance, training, development, quality control and use of the Street/School Pastor branding.



## Preparation of Accounts

This report, including the following financial statements, was prepared by Elizabeth Taylor-Lucas (Administrator) and approved by the trustees on 3 September 2024 and subsequently signed on their behalf by Robert White (Chair)

A handwritten signature in blue ink, appearing to be 'M. S.', with a long horizontal stroke extending to the right.

## **Independent Examiner's report to the Trustees of Isle of Wight Street Pastors**

### **INTRODUCTION**

I have been requested to undertake an independent examination of the accounts of Isle of Wight Street Pastors for the financial year ending 31<sup>st</sup> December 2023. Isle of Wight Street Pastors is a Registered Charity (No. 1136110) with an annual turnover between £10,000 and £250,000 and an independent examination report is therefore a Charity Commission requirement together with the submission of Annual Accounts. I confirm that I have no other role or relationship with the Charity or its Trustee's and there are no circumstances in the examiner's judgement that would reasonably lead to the perception that the examiner is not independent.

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act"). I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

To assist my examination I have been provided with Excel spreadsheets containing all relevant accounting records, together with access to bank statements, payroll records and other supporting financial records held on an account with Xero.

### **SCOPE OF EXAMINATION**

The examination of accounts has included the following actions –

1. Checking the consistency of records contained on the Excel spreadsheets, that detailed expenditure and income statements reconcile with the accounts summary.
2. Reconciliation of accounting records to bank statements. The bank statements as at 1<sup>st</sup> January and 31<sup>st</sup> December 2023 were inspected and agreed to the Trustee Annual Report and Accounts.
3. Examination of financial statements as contained in the Trustees Annual Report and Accounts.
4. The Reserves Policy targets a desired level of reserves and this level of reserves was maintained in the year.

### **CONCLUSION**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect in which the accounting records were not kept in accordance with section 130 of the Charities Act; or · the accounts did not accord with the accounting records; or · The accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination. I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

GARETH HUGHES BA (HON) FORMER CPFA  
22nd June 2024

## Financial Statements

### Statement of Financial Activities

Year ended 31<sup>st</sup> December 2023

	2023 Unrestricted Funds	2023 Restricted Funds	2023 Total	2022 Total	Note
	£	£	£	£	
<b>Income</b>					
Donations and grants	40,290	0	40,290	40,883	2
Other trading activities	0	0	0	29	3
Investments	1	0	1	3	4
Other Income	0	0	0	0	
<b>Total income</b>	<b>40,290</b>	<b>0</b>	<b>40,290</b>	<b>40,915</b>	
<b>Expenditure</b>					
Raising funds	0	0	0	400	
Charitable activities	42,926	0	42,926	43,426	5
<b>Total expenditure</b>	<b>42,926</b>	<b>0</b>	<b>42,926</b>	<b>43,426</b>	
<b>Net income/(expenditure)</b>	<b>(2,636)</b>	<b>0</b>	<b>(2,636)</b>	<b>(2,511)</b>	
<b>Net movement in funds</b>	<b>(2,636)</b>	<b>0</b>	<b>(2,636)</b>	<b>(2,511)</b>	
Reconciliation of funds:					
Total funds brought forward	21,997	0	21,997	24,508	
<b>Total funds carried forward</b>	<b>19,361</b>	<b>0</b>	<b>19,361</b>	<b>21,997</b>	

## Balance Sheet as at 31st December 2023

	31 <sup>st</sup> December 2023	31 <sup>st</sup> December 2022	Note
	£	£	
<b>Fixed assets</b>	1682	1682	
Tangible assets	(785)	0	7
<b>Total fixed assets</b>	<b>917</b>		
 <b>Current assets</b>			
Debtors	5,309	3,208	8
Cash at bank and in hand	20,611	24,369	9
<b>Total current assets</b>	<b>25,920</b>	<b>27,577</b>	
 <b>Liabilities</b>			
Creditors: amounts falling due within one year	6,579	5,580	10
<b>Net current assets or liabilities</b>	<b>19,361</b>	<b>21,997</b>	
<b>Total assets less current liabilities</b>	<b>19,361</b>	<b>21,997</b>	
 <b>Total net assets or liabilities</b>	<b>19,361</b>	<b>21,997</b>	
 <b>The funds of the charity</b>			
Unrestricted funds	19,361	21,997	
Restricted funds	0	0	
<b>Total charity funds</b>	<b>19,361</b>	<b>21,997</b>	

For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. The directors acknowledge their responsibility for complying with the requirements of the act with respect to accounting records and for the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.



Signed

Robert White (Chair)

Date

4 September 2024

## Notes to the Financial Statements

### 1. Accounting policies

#### Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Isle of Wight Street Pastors meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

#### Incoming resources

Income received has been classified as either unrestricted or restricted. Unrestricted funds are general funds which can be used for Isle of Wight Street Pastors' ordinary purposes. Restricted funds have been given, collected or donated for a specific purpose and it is a requirement of charity law that they be used for that purpose. Incoming resources are accounted for gross.

Voluntary income is received by way of grants, donations or gifts and is included in full in the Statement of Financial Activity when receivable. Grants, where entitlement is not conditional on the delivery of specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of service by volunteers has not been included in these financial statements.

Investment income is included when receivable.

#### Resources expended

Expenditure is recognised as resources expended as soon as there is a legal or constructive obligation committing the charity to the expenditure. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to that category. Expenditure is accounted for gross.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### Capitalisation of fixed assets

Tangible fixed assets are capitalised if they can be used for more than one year and are valued at cost or a reasonable value on receipt. Individual items of expenditure with a purchase price not exceeding £100 are recognised as expenditure in the year of acquisition. Individual items exceeding £100 are depreciated on a straight-line basis over the estimated life of the asset, which for equipment is considered to be three years.

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds are for a specific purpose and it is a requirement of charity law that they be used for that purpose.

Street Pastors and School Pastors are two initiatives set up by the charity to address specific needs of care, safety and the reduction of crime in the community. Where funds have been provided specifically for one initiative or other narrower purposes they are accounted for as restricted funds.

## 2. Income from donations and grants

	Unrestricted funds	Restricted funds	Total funds
	£	£	£
Grants			
Police & Crime Commissioner	10,060	0	10,060
Newport & Carisbrooke Community Council	2,000	0	2,000
The Garfield Weston Foundation	0	0	0
Wight Aid Foundation	500	0	500
Total grants	12,560	0	12,560
Donations			
Church donations	1078	0	596
Church regular giving scheme	2,170	0	2,170
Corporate regular giving	6,429	0	6,960
Individual donations	6,800	0	1,484
Individual regular giving scheme	6,876	0	8,084
New recruit donations	25	0	0
Other donations	768	0	256
Gift Aid tax refunds	2,379	0	1,930
Total donations and grants	40,290	0	40,290

## 2. Income from other trading activities

	Unrestricted funds	Restricted funds	Total funds
	£	£	£
Payments for additional uniform	0	0	0
Trading sales	0	0	0
Total other trading activities	0	0	0

#### 4. Investment income

	Unrestricted funds	Restricted funds	Total funds
	£	£	£
Bank interest	1	0	1
Total investment income	1	0	1

#### 5. Analysis of expenditure on charitable activities

	Unrestricted funds	Restricted funds	Total funds	Note
	£	£	£	
School Pastors				
School resources	0	0	0	
Coordinator salary	15,725	0	15,725	
Support costs	6,821	0	6,821	6
Street Pastors				
Giveaways	0	0	0	
Coordinator salary	8,650	0	8,650	
Support costs	6,821	0	6,821	6
Total expenditure on charitable activities	31,075	0	31,075	

#### 6. Analysis of support costs

Support costs provided to the two initiatives are shown below. These are apportioned equally to the two initiatives, Street Pastors and School Pastors.

	Unrestricted funds	Restricted funds	Total funds	Note
	£	£	£	
Audit & Accountancy	764	0	764	
Insurance	325	0	325	11
Expenses	1,829	0	1,829	
Giveaways	173	0	173	
National Insurance	783	0	783	
It consumables	588	0	588	
Licence fee	6,127	0	6,127	
Pensions	1,835	0	1,835	
Postage	9	0	9	
Printing & stationery	131	0	131	
Rent office	300	0	300	
Subscriptions	80	0	80	
Telephone & Internet	460	0	460	

Training and DBS'	622	0	622
National Travel	659	0	659
Uniform	43	0	43

## 7. Tangible fixed assets

As an added asset the Trustees allocated a certain amount in 2021 for It and Technology upgrades to be used at the discretion of the Trustees to benefit Charitable works, this year two new laptops were purchased after one loss of use due to system issues and one due to age related issues. The trustees agreed this expenditure from the IT upgrade fund and with proof of purchase this was claimed as an expense from the fund. Nine hundred and seventeen pounds remain carried forward.

## 8. Debtors

	2023	2022
	£	£
Gift Aid tax	2,379	812
Grant instalment due	2,930	2,368
Sundry debtor	0	28
Total	5,309	3,208

## 9. Cash at bank and in hand

	2023	2022
	£	£
Lloyds Bank – current account	15,523	19,337
Lloyds Bank – instant access reserve	5088	5,012
Petty cash	0	20
Total	20,611	24,369

## 10. Creditors: amounts falling due within one year

	2023	2022
	£	£
Accounts payable	0	0
Accruals	3,491	5,395
Employers costs	1,254	183
Pensions payable	1,853	0
Wages payable	3	2
Total	6,579	5,580



## 11. Licence fee

Street Pastors is an international movement set up by Ascension Trust. Isle of Wight Street Pastors is under the umbrella of the Ascension Trust and has been supported by them in the initial set up and on-going running. The Licence fee is the payment to the Ascension Trust to cover this on-going support, including advice and guidance, training, insurance, supply of uniforms, development of operating protocols, brand management and development and quality assurance. This is calculated annually as 15% of income.

## 12. Trustees remuneration and benefit

No trustee received any remuneration during the year. No trustee was reimbursed any expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

## 13. Paid employees

	2023	2022
Staff costs paid during the year were:	£	£
Gross wages, salaries & benefits in kind	28,650	32,545
Employers' National Insurance costs	0	0
Pension contributions	1,894	746
<b>Gross Staff Costs</b>	<b>30,544</b>	<b>33,291</b>
<b>Total Net Staff Costs</b>	<b>30,544</b>	<b>33,291</b>
Average number of employees in the year	3	2
Average number of full-time equivalent employees in the year	1.5	1.5

## 14. Consultancy

The contract with Big Plans Charity Consultancy ceased and no consultancy fees were paid during the period.

## 15. Designated funds

In order to better plan our future IT upgrade requirements, the trustees have elected to create a designated fund for IT equipment renewal. This enables more effective annual budgeting, evening out the peaks and troughs created by the need to periodically replace relatively expensive equipment. This designated fund forms part of the charity's unrestricted funds and can be re-allocated by the trustees as appropriate. It does not form part of the charity's free reserves, as it is budgeted for specific planned future expenditure. The value of this fund was not added to in the year. This is also shown under Assets due to the nature of holding money legally as a charity.

Fund name	Balance brought forward	Income	Expenditure	Balance carried forward
	£	£	£	£
IT upgrade	1,642	0	785	917
OPCC grant (Street Pastors)	0	0	0	0

## **16. Ultimate controlling party**

The charitable company is under the control of its members. No one member has sufficient voting rights to control the charitable company.