

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD

England & Wales · Charity number 1135778

Details

Status Registered

Legal form Charitable company

Company number [06956009](#)

Registered 2010-05-04

Register [View on the Charity Commission register](#)

Contact

Address 17 Dornfell Street
London
NW6 1QN

Phone 02077943729

Email manager@cawh.org.uk

Website www.cawh.org.uk

Activities

Objects: 3.1 PROMOTE THE BENEFIT OF THE INHABITANTS WITHOUT DISTINCTION OF SEX, SEXUALORIENTATION, AGE, DISABILITY, NATIONALITY, RACE OR OF POLITICAL, RELIGIOUS OR OTHEROPINIONS, BY ASSOCIATING TOGETHER THE SAID INHABITANTS AND THE STATUTORYAUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO ADVANCEEDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATIONAND LEISURE-TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FORTHE SAID INHABITANTS;3.2 , ESTABLISH, OR SECURE THE ESTABLISHMENT OF, A COMMUNITY CENTRE AND TO MAINTAINAND MANAGE THE SAME (WHETHER ALONE OR IN CO-OPERATION WITH ANY STATUTORYAUTHORITY OR OTHER PERSON OR BODY) IN FURTHERANCE OF THE OBJECTS;3.3 PROMOTE SUCH OTHER CHARITABLE PURPOSES AS MAY FROM TIME TO TIME BEDETERMINED

Activities: We are a charitable company working for the benefit of the inhabitants of West Hampstead and providing a Community Centre.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services
- **What:** General Charitable Purposes, Arts/culture/heritage/science, Economic/community Development/employment, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** WEST HAMPSTEAD AND THE NEIGHBOURHOOD
- Camden

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£145,956	£152,097	-	-
2024-03-31	£128,374	£124,560	-	-
2023-03-31	£143,025	£96,381	-	-
2022-03-31	£76,260	£79,305	-	-
2021-03-31	£76,022	£71,521	-	-

Trustees

Name	Role	Appointed
David Richards		2020-02-18
Faith Holland		2024-11-08
Jovana Karunc		2026-02-10
MILES SEAMAN		2019-10-31
Manjot Singh Heer		2023-12-05
Mark O'Hanlon		2024-11-08
Oliver Pearce		2024-11-08
Pranay Hariharan		2020-11-10
Stephen Fowler		2022-11-24
Susan Eisenbach		2024-11-08
Timiko Cranwell		2024-11-08
Vera Goossens-Kennedy		2024-11-08
Virginia Berridge		2020-02-18

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD

England & Wales - Charity number 1135778

Accounts

Charity No: 1135778

Company No: 6956009

**The Community Association for West Hampstead Ltd (CAWH)
(A Registered Charity & Company Limited by Guarantee)**

Trustee/Directors' Report & Financial Statements

For the year ended: 31st March 2025

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Trustees/Directors Report for the year ended 31 March 2025

Legal and Administrative Information

For the year ended 31 March 2025

Trustees

- Virginia Berridge, Vice-Chair to 8th November 2024 – Chair from the 8th Nov
- Sally Bowman to 8th November 2024
- Pauline Cheeseman, Chair to 8th November 2024
- Timiko Cranwell from 8th November 2024
- Susan Eisenbach from 8th November 2024
- Stephen Fowler, Secretary
- Sharon Hardwick
- Pranay Hariharan, Treasurer
- Manjot Heer
- Philip Healey to 20 May 2025
- Faith Holland from 8th November 2024
- Vera Kennedy Goossens, Co-opted from 8th Nov 2024
- Liz McCarthy to 11 June 2024
- Mark O'Hanlon from 8th November 2024 – Vice Chair from 18th March 2025
- Oliver Pearce from 8th November 2024
- David Richards
- Miles Seaman
- Jenny Thomas to 11 September 2024)

Charity number

1135778

Company number

06956009

Date of registration

4 May 2010

Registered office and Principal Operational address

17 Dornfell Street
London
NW6 1QN

Manager

Beatrice Boussard

Independent Examiner

Kathleen Moss ACMA CGMA
48 Lawn Terrace,
London,
SE3 9LP

Bankers

Co-operative Bank
PO Box 250.
Skelmersdale
WN8 6WT

Scottish Widows
PO Box 12757.
67 Morrison Street
Edinburgh, EH3 8YJ

Cambridge and Counties Bank
Charnwood Court
5B New Walk
Leicester, LE1 6TE

2. Structure, governance and management

The Trustees present their report with the financial statements of the charity for the period ended 31 March 2025. This is a Directors' Report required by s417 of the Companies Act 2006. The financial statements comply with current statutory requirements and the requirements of the Articles of Association.

2.1 Organisational structure and Board of Trustees

The managing body is the Board of Trustees which is elected annually at the Annual General Meeting.

The Trustees oversee the vision and direction of the Association for public benefit. The managing document is the Articles of Association. The Board of Trustees consists of up to twelve members including the Chair, Vice-Chair, Treasurer and Secretary. The Board can make three co-options. At the end of the year, a strong team of 13 Trustees and 1 co-optee was in place with skills including charity management, law, finance, human resources, marketing, governance, computing/website and community development.

The Board of Trustees met every 6 weeks and then bi-monthly during this financial year, (8 meetings in total). A Finance & General Purposes Committee (F&GP) oversaw in closer detail aspects of the organisation including finance and fundraising.

A Funding Strategy Group met in tandem with the Board and the F&GP, and Trustees have been active in helping staff with funding applications, marketing, and setting up and running local fundraising initiatives. This Group was replaced by an Events Committee meeting bimonthly to represent the strengths of new trustees recruited after the AGM in November 2024.

There has been considerable change in both the Trustee body and in the staffing of the Centre during this year. Pauline Cheeseman retired as Trustee and Chair in November 2024 and was replaced by Virginia Berridge, previously Vice Chair. Six new trustees with a range of expertise were appointed and one co-opted to the Board in November.

CAWH's staff has also changed. Karen Fraser, the Manager, left CAWH in February 2025. She was replaced as Manager by Beatrice Boussard, previously the part time Keeping Well Together organiser. Monika Fowdar, previously the Administrator, became Deputy Manager. Both posts were on a probationary basis for six months until 31 August. The Manager's role is full-time, and the Deputy Manager's role is 0.9 FTE per week. Whilst there was a reduction in number of staff from 3-2, the number of hours / FTE did not change. The Children and Young Peoples Coordinator and team of sessional workers continued their work.

The Trustees delegate the effective day to day running of the Association and resources to the Manager. She supervises the staff, sessional workers, self-employed contractors and volunteers to develop and deliver activities and services.

There is a comprehensive range of policies and procedures which ensure the effective running of the Association and that legal and statutory requirements are met. CAWH has a rolling programme to review policies and procedures and these are brought forward to each Board meeting.

During this year, the Board approved revised Disciplinary, Grievance and Data Privacy policies & procedures.

2.2. Recruitment and appointment of trustees

New Trustees were appointed after a wide-ranging process of local advertisement using the CAWH monthly newsletter, which goes to just over a 1000 recipients, local WhatsApp groups and local advertising posters.

2.3. Induction and training

The new Trustees received an information pack about the Centre and the meaning of being a trustee. They were also invited to an induction evening organised by the new Chair at which the organisation was introduced and questions answered about its operation. Trustees have taken on individual areas of interest e.g. the 101 Club fundraising lottery, policy revision, event organisation, improvement of publicity, and the upgrading of the website. These activities are reported on at CAWH Board meetings.

2.4 Risk Management

The Trustees have a duty to identify and review the risks to which the organisation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Risk is assessed on all aspects from human resources, financial management, health and safety as well as other areas of governance.

A key risk is lack of sufficient finance to run the Association, particularly as CAWH receives no annual grant from the local Council. To minimise this risk, CAWH aims for a mixed economy of funding from trusts and charities, hall hire, charges for classes and activities, donations, sponsorship, local fundraising, and a 101 Club Lottery. Trustees aim to acquire multi-year funding for project and core costs. They set reserves at a minimum of £50,000.

CAWH keeps a close eye on income and expenditure through its Finance and General Purposes Committee (F&GP) which meets bimonthly. Accounts and cash flow are regularly scrutinised and action taken to maximise income. Income is regularly assessed against the budget.

All banking accounts are in the name of the Association and the Association continues to adhere to good financial practice and compliance with associated Charity and Company Law. In the event of the Association closing, any unspent funds shall be returned to the organisations or individuals from whom they were initially received, or donated to another charity with similar purposes as approved in consultation with the Charity Commission.

2.5 Premises

CAWH occupies premises on the first and second floors of 17 Dornfell Street, West Hampstead, known as the West Hampstead Community Centre. The Association has a 20 year lease, granted by Camden Council in June 2017, to occupy and use the Centre, and pays a rent of £5,500 a year. The Council continues to maintain and service the property and a quarterly service charge is paid which includes gas and electricity.

CAWH is restricted in its available physical space. This affects the range and provision of activities which can be undertaken. The upstairs hall has a seated capacity of 40-45 people. It is heavily used by a range of for social events, educational and recreational classes, workshops and parties.

Space is hired from other organisations to run larger events, and more spacious premises are sought. The ground floor of our premises is occupied by a children's nursery, also leased from Camden Council, whose trustees and staff have kindly allowed CAWH to use its hall for meetings in the evenings and at weekends. During this year, contact has been made with the neighbouring West Hampstead Primary School and we have begun to run events there free of charge. Pupils from the school also attend our children's workshops. We also run events and classes at the nearby Emmanuel Church and at the O2 Centre on Finchley Road.

3.Objectives and activities

3.1 Overview

2024-25 saw the continuation of CAWH's expansion and embedding in the West Hampstead community.

Our key objectives for the year were met, and here is a short overview of the 24/25 year:

- The Keeping Well Together (KWT) project had a busy and exciting year with a range of new activities organised for the older population.
- We continue to run and expand our popular CANDY (Children and Young People) children's project, providing low cost after-school club and free holiday playschemes, and these are even more popular with waiting lists. Particular attention was paid to enabling pupil-premium students to attend.
- A Warm Hub met at lunchtime initially four times a week, later once as the weather improved and provided hot lunches and companionship.
- Monthly community events for the whole population including films, talks, barn dances and quizzes were run by Trustees and staff,
- CAWH also joined in with the local Street Party, where the roads round the Centre gave us the proceeds of their fundraising, £500. This welcome gesture was featured in the local newspaper, the Camden New Journal.
- New Trustees elected at the November AGM brought fresh skills to the organisation. Our long-delayed website upgrade was taken forward effectively under the guidance of a computer scientist Trustee. We are already seeing the benefits of this with user access via the website.
- Trustees with marketing backgrounds took on more effective social media activity and improved marketing of the 101 club.
- Fundraising was a key activity, and CAWH was successful in raising different sources of income for our two key projects to support them over the next two to three years, as well as funding for new initiatives. Raising multi-year core funding remained an important target.
- CAWH continued to fundraise locally, and at the end of the year, its monthly lottery had increased its membership to its target of 101.
- Longer term, CAWH continues to require sources of multi-year funding to provide it with stability and sustainability. To this end, negotiations were reopened with Camden Council and local Councillors with the aim of CAWH receiving some CIL (Community Infrastructure Levy) money to support much needed core funding. The outcome of this approach is awaited.
- At the end of the year, the newly appointed Manager and her Deputy initiated, with Trustee help, a survey of all those receiving our newsletter to see what recipients thought of the Association and what activities they would like to see in future. In addition an EDI (Equality, Diversity and Inclusion) survey was circulated to those attending all classes in the Centre to assess the composition of our user base. These will be reported in in our next Annual Review.

3.2. Our objectives

The Association's Purposes as set out in the Objects contained in the Association's Articles of Association are to:

- promote the benefit of the inhabitants without distinction of sex, sexual orientation, age, disability, nationality, race, political, religious or other opinions, by associating together the said inhabitants and the statutory authorities, voluntary and other organisations in a common effort to advance education and well-being and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;

- establish, or secure the establishment of, a Community Centre and to maintain and manage the same (whether alone or in cooperation with any statutory authority or other person or body) in furtherance of the Objects.
- promote such other charitable purposes as may from time to time be determined. The Charity shall be non-party in politics and non-sectarian in religion. The area of benefit shall be West Hampstead and the neighbourhood.
- To further the purposes of the organisation, the Association is committed to building a thriving and vigorous community programme and community centre to benefit the people of West Hampstead; to improve the life and health of all the community in the area by drawing on the resources of local residents and organisations; and to work in partnership to develop voluntary activity in the community.

CAWH has a series of objectives that are designed to ensure we meet these purposes and these are reported on below under Section 4 Activities and Achievements.

3.3 Use of volunteers

A vital aspect of the KWT project is encouraging volunteers—particularly older individuals—to share their knowledge and skills for the benefit of others. We have successfully recruited over 30 volunteers, including new Trustees, who bring a diverse range of expertise to support our staff across areas such as finance, marketing, and HR.

Our older volunteers play an active role in delivering and supporting several classes, including ESOL, French Conversation, Hand Sewing, and our Memory Café. Two dedicated volunteers also care for the four planters at Thameslink Station.

Among the various volunteering opportunities we offer, some individuals prefer helping to raise awareness of our Centre and its activities. Their contributions—such as distributing posters to shops, libraries, medical centres, and prominent locations around West Hampstead—have been instrumental in increasing our visibility.

4. Activities and achievements

How our activities deliver public benefit

In setting our objectives and planning our activities, the Board of Trustees gives careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit.

This year has seen the delivery for public benefit of activities and achievements against the 10 key objectives in our business plan.

Objective 1. Reduce isolation: promote local inclusion, cohesion and a sense of community for public benefit.

CAWH aims to create a warm, welcoming environment for the whole community with opportunities for friendship by engaging with others, learning new skills, and demonstrating and celebrating achievements. Our key target groups are older people, particularly those isolated or housebound, and children and young people, but CAWH exists for the benefit of the whole community.

Keeping Well Together for Over 60s

Keeping Well Together is our programme focused on meeting the needs of our older population

Following a well-received Well-being Day in February 2024, we held a Skills for Life Open Day in September 2024, inviting visitors to explore courses including carpentry, hand

sewing, decoupage, art, photography, and ESOL. This relaxed event allowed guests to connect with tutors and discover more about the Centre—without any pressure to enrol. 40 people attended this event

A wide range of activities and services continued and expanded under the Keeping Well Together Programme:

Exercise and Fitness:

- Our Dance for Fitness sessions continued to draw an average of 16 participants per class, complemented by Men's Fitness and a new collaboration with Warfinch, a private home care provider, to launch Time to Thrive—a seated exercise class promoting mobility through gentle movement.
- The KWT organizer trained as a Lead Walker with the Ramblers Association,, supported by the London Borough of Camden. Previous coffee mornings evolved to include short walks, with hospitality from Sidings Community Centre.

Advice, Feeling Safe and General Support

- Partnerships with Social Prescribers and Care Navigators, helped in extending support to elderly residents facing isolation. This included regular phone calls, home visits, and encouragement to visit the Centre or take part in activities.
- The launch of Coffee with a Copper— saw a safe and informal space for residents to raise concerns directly with their local Police Community Support Officer (PCSO).
- Our mindfulness classes, held twice monthly, and our Book Club—organised in partnership with Age UK—also continued to provide meaningful, regular engagement for over eight participants.

Support for those living with cognitive impairment

- To support those living with cognitive impairment, we expanded our Memory Café programme with generous sponsorship from Right at Home.
- We ran 18 Music for the Mind sessions, featuring a trained opera singer, and 18 Art for the Mind sessions, where participants created tactile artwork using natural materials. These concluded with poetry readings led by a trained facilitator.

Art, Crafting and Woodwork

- For those drawn to creative and mindful activities, structured art classes in life drawing, portraiture, and observation continued to attract around 12 participants per class.
- A woodworking course—led by an experienced carpenter—entered its third successful cycle at Mill Lane Garden Centre. So far, 24 participants have gained foundational skills and are now eager to pursue our planned advanced course.
- Additional creative offerings included decoupage and hand sewing sessions with skilled practitioners.

Additional Activities focused on our older population

- We further expanded our cultural and nature-based activities with monthly trips to Kew Gardens, giving over 30 low-income residents the chance to enjoy these visits free of charge. Private viewings at the British Museum also gave another 30 individuals a quieter, more accessible cultural experience. And in March, we introduced intergenerational zoo trips—free for both grandparents and young parents—designed to foster connection and shared enjoyment.
- Our ESOL and French classes, led by committed professional volunteers, remain essential in supporting language development.
- Volunteers are the backbone of several of these classes and French conversation, ESOL, sewing and the book club are all run by volunteers.

CANDY (Children and Young People)

CANDY is our programme focused on meeting the needs of our younger population. We have a full programme of Activities during term time and also during the holiday period.

Term time Activities:

After School Programme - Our After School Programme remains highly valued. The After School Clubs are designed for children attending West Hampstead Primary School and are advertised via the school office.

- We currently run five different sessions:
 - Monday: Capoeira, run by Senzala London, year 3-6
 - Tuesday: Eco Club with Sabrina and Roshi, year 3-6
 - Wednesday: Arts; Crafts with Sabrina and Roshi, year 1-3
 - Thursday: Dance, run by the Spencer Stage School, year 1-3
 - Thursday: Drama with Ioan and Sasha, year 1-3

Under 5s Playgroup and Coffee Afternoon: A new Under 5s Playgroup and Coffee Afternoon started this year and takes place on Mondays, 2-3:30pm. It is an opportunity for local parents, grandparents and carers to meet and chat while the little ones play.

Holiday Activities: These sessions have seen exceptional popularity throughout 2024/25, with every holiday programme fully booked, often within 48 hours. Our holiday activities are promoted via an email mailing list, school newsletters, and social media, ensuring they reach families across the community. Following every holiday programme, we gather feedback through conversations with families, tutor insights, and emailed surveys. Feedback has been overwhelmingly positive, especially for our arts, crafts and clay workshops.

Holiday Programme Highlights

- The sessions are designed for children aged 6 and over, though younger children may attend with parental supervision. Throughout the year, we offered a rich variety of creative and physical activities:
 - Easter 2024: Dance, Clay, Arts and Crafts and Nature workshop
 - May Half-Term: Eco Club, Clay, Watercolour, Pressed Flower Art and Dance
 - Summer Programme (4 weeks): Drama, Arts and Crafts like clay, collage, Monster Masks & Story Writing, Printing, Mosaics and Eco Club
 - October Half-Term: Autumn Art; Snack Making, Clay, Halloween Painting session and Outdoor
 - Nature Session at Clitterhouse Farm
 - February Half-Term: Dance, Paper Crafts, Clay, Make Dream Catchers and Paint Plant Pots

During 24/25 the main challenge for the CANDY Programme has been connecting with families from less privileged backgrounds, despite West Hampstead's diverse community.

We have dedicated significant time to outreach efforts and tried various approaches to ensure that as many workshop places as possible are taken up by families eligible for Pupil Premium.

Working closely with our local primary school, West Hampstead Primary School, we asked the School Coordinator initially to offer our holiday programme exclusively to families registered as Pupil Premium. This gave those families priority booking for sessions. We then opened the programme bookings to the wider community a few days later.

As a result of this approach, we are now seeing a higher number of families from less privileged backgrounds participating in our programmes.

Objective 2. Enhance people's access to self-development opportunities and therefore improve people's employment opportunities.

CAWH benefitted from the help of more than 30 volunteers who generously gave their help with a wide range of services: running classes, helping with marketing and publicity, supporting the Platform One garden project, running social events, which enhance their confidence and skills. We were able to offer work experience to young teenagers during the children's summer scheme which they enjoyed immensely and said it gave them a sense of achievement.

Objective 3. Improve access to advice, support and advocacy.

People continued to be signposted to a wide range of services depending on their particular need. Services this year have included; One Step for financial management advice, Citizens Advice Bureau, Age UK Camden, and our neighbouring Community Centres and organisations. The main areas where people have needed advice have been finance, help with their property, caring for their aging parents and health related issues. In addition, one of our Trustees is a local Councillor and this has enabled us to raise issues related to Camden council more directly through her intervention.

Objective 4. Provide meeting space and support for voluntary and community groups.

The Community Centre continues to be a much used community resource offering space to, and in partnership with local community organisations including Residents' Associations, and religious groups. Our regular hall hire to groups and individuals also facilitates cohesion and the breakdown of loneliness and isolation. Groups such as Pilates, Yoga, guitar playing, mother and baby groups all contribute to our core mission.

Objective 5. Facilitate and support leisure, recreation, education, social welfare and healthy living services and activities for public benefit.

The themes of healthy living, exercise, and promotion of wellbeing underpin all CAWH's programmes and activities. We tend to divide our regular programme into Classes and Activities as well as Community Events

Classes and Activities: CAWH provides a wide variety of activities for all the community, both directly and by providing a base for independent tutors to run classes. This year, CAWH directly ran 16 low cost/free activities for adults for public benefit, plus our children's activities. A selection of our classes have ranged from:

- Drama
- Pilates
- Observational Art
- Yoga
- Gadget Clinic (run by Age UK Camden)
- Photography
- Dance for Fitness Zumba classes
- Men's Keep Fit, Death Cafe and many more.

Community Events

The Community Events programme was initiated by Trustees and is run by Trustees with the help of staff and volunteers. These low-priced inclusive events bring in a small but valuable income to the organisation. It has continued to provide well-attended fun and social opportunities to adults and children across the multi-ethnic community through its monthly programme. Our Events Programme helps to raise the awareness of the Community Centre and CAWH and has included the following events:

- Talks of local interest e.g. on the History of Kilburn and West Hampstead. These were all attended by up to 50 people.

- We ran a Guided Walk around West Hampstead attended by 30 people
- Two popular Quizzes (attended by 80 people)
- Two Barn Dances enjoyed by 50 dancers of a range of ages and ethnicities.
- The revived Film Club continues to be popular, and we are indebted to a knowledgeable local volunteer for not only offering a range of topical and local films, but also adding interest by very often bringing a person of interest such as the Director or actor to talk about the film.
- In addition, we ran stalls at the local Jester Festival and at the car free day in September 2024 with activities for children,

Healthy Living and Social Welfare:

As a result of increased energy costs and the rise in the cost of living, we offered two health promoting food services: A Warm Hub and a Circle of Soup (free). Warm Hub: we opened a Warm Hub in January 2023, offering a warm welcome and a healthy soup and bread lunch in the Community Centre kitchen each week. The numbers attending the Hub are growing and often included those who attend a seated exercise class beforehand.

Circle of Soup: we launched three consecutive free 'Circle of Soup' initiatives—each a 5-week evening course that invited participants to select fresh vegetables, herbs, and a range of nutritious pulses and beans to prepare global dishes together. Cooking and sharing meals across four dedicated kitchen stations created a warm, communal space where participants could also learn how to eat well on a limited budget.

Objective 6. Promote and support community led activity and act as a community anchor.

Our regular weekly schedule of classes typically includes some 30-40 different classes. The majority of these are led by instructors who provide their services for the benefit of the local community and are able to do so under the auspices of CAWH and our Community Centre.

We continued to evolve our activities to meet the needs of our local community and this year the Association has supported local volunteers to develop new classes and activities that are offered free or at low cost including:

- French Conversation
- English for Speakers of Other Languages (ESOL).
- The book club.

CAWH offers support to other voluntary groups that regularly use its Centre Resources such as access to tables and equipment continue to be available to local community groups and individuals.

Objective 7. Respond to the desires and needs of local people and seek to provide such services as may be required.

We continue to regularly gather the views of people using the services through questionnaires, one to one feedback, interviews and collation of comments. Feedback forms are distributed after every activity and provide useful information which we act on.

In addition, two extensive consultation initiatives were launched to gather the views of those who receive our newsletter (over 1,000 each month) and those who attend classes in the centre. We have had 140 respondents and will analyse the review the feedback in order to continue to restructure our activities and service provision accordingly.

We also launched an EDI survey (Equality, Diversity and Inclusion) to gain an improved understanding of some of the demographics of our centre users.

Going forward we plan to run a series of focus groups to understand what else we can do , as a Community Association to better serve the needs of the local population.

Objective 8. Establish, manage and continually develop a community centre in furtherance of these objectives.

We continue to make our amenities as safe and available to the community as possible. Our hall and kitchen continue to deliver our charitable activities for the community and generate income through hall hire. New equipment eg urn, cookers and fridge in the kitchen are available to hirers.

There have been a number of improvements in the Community Centre thanks to the persistent efforts of our staff, including repainting the front railings and door in attractive colours. Our external lift has been replaced and water penetration damage repainted and made good.

Card readers help people make payments more easily and the renewed website is becoming an important way of paying for classes, thus reducing staff administrative time.

Because of limited space in the Community Centre, CAWH runs its activities throughout West Hampstead. Larger venues in West Hampstead are hired to run activities such as Zumba.

We were grateful to West Hampstead Primary School for the use of one of their halls for our Barn Dance in October, and are extremely appreciative of an invitation to use their premises for larger events in the future. We look forward to working more closely with them for our mutual benefit.

Sington Nursery on the ground floor of our premises, have also been generous in extending the use of their nursery for meetings when it is not being used, which has taken off some of our pressure for space.

Objective 9. Ensure the Centre becomes more environmentally sustainable and works to reduce the carbon footprint both of its premises, activities and those of the wider community which it serves.

This theme continues to underpin our work as we seek ways to reduce our footprint and impact on the environment: e.g. by purchasing recycled paper goods, actively recycling, using environmentally friendly cleaning products for the Centre and drawing on local providers and suppliers where possible.

Restart parties are held every few months, where customers can bring broken electrical goods to have them repaired by trained volunteers, to avoid unnecessary waste.

In addition to the work we do within the Community Centre to meet Objective 9, a group of volunteers has ably maintained the Sunshine Garden at our local train station (West Hampstead Thameslink). There are four large planters on Platform One. The planters are valued by commuters and staff

Objective 10. Fundraising in furtherance of these activities.

Staff and Trustees have been very active fundraising this year, and thanks to the support of funders and supporters, have been able not only to continue to run ongoing activities which are welcomed by the community, but also initiate new schemes.

4.2. Publicity and marketing

CAWH aims to reach out to as many people as possible and whilst there is more to do, CAWH continues to improve its publicity and marketing

- Newsletter: CAWH's on-line Newsletter continues to inform over 1000 households of activities run by CAWH and other local groups and gives information on matters of interest. The newsletter is published monthly.
- Publicising our updated approach to marketing has improved our public face.
 - Banners containing information about our regular and one-off activities are put up termly in 4 prominent areas of West Hampstead, and hard copy programmes were produced and distributed to households three times a year supported by a local funder.
 - CAWH was promoted at stalls at the local Farmers Market.
 - Flyers of individual events were put up in local shops and lampposts etc by a team of volunteers.
 - Trustees help to distribute our programme and posters about individual events through Facebook, WhatsApp and Nextdoor.com.
 - The new events committee has placed much attention on improving our local publicity.
- Our website has been greatly improved thanks to the input of a knowledgeable Trustee and we are beginning to be able to book classes and events through it, thus eventually saving staff time.
- We have ordered and sell T-shirts, mugs, T-towels and tote bags with a We Love West Hampstead design and the CAWH logo, both for publicity and to raise funds.

5. Partnership working and performance review

CAWH values and has benefitted greatly from the contribution of partner organisations. We have strengthened partnerships with other local organisations such as Kilburn Older Voices Exchange, Age UK Camden and its Dementia service, Mill Lane Garden Centre, Emmanuel Church, Sidings Community Centre, Sington Nursery, West Hampstead Primary School, Thameslink, O2 Centre, Right at Home care and Walfinch agency, schools, estate agents, Social prescribers from Solent Road medical centre, Camden Carers centre, local PCSO, West Hampstead Library,, Death Cafe platform, Kew Garden and The London Zoo, British Museum, London Borough of Camden for the Ramblers training,, the statutory sector and local enterprise for public benefit.

6. Financial review

Total income in 2024-25 was £145,956 (2024: £128,374) of which £70,140 (2024: £74,374) was restricted to specific projects. Total expenditure was £152,097 (2024: £124,560), with £67,342 relating to restricted income funds, leaving a net expenditure of £6,141 for the year (2024: net income of £3,814) and funds carried forward of £114,608 (2024: £120,749). As healthy as this looks, much of this surplus, £52,652, relates to restricted income funds carried forward to 2025-2026 for committed expenses and projects particularly for KWT projects.

We still must raise funds to continue our services as we will be reduced to our minimum reserve of £50,000 under the current circumstance by FY 2026. CAWH worked hard to raise funds during the year.

Our income from hall hire was £31,495 an increase by over 27% from our previous year (2024: £24,748).

Funding applications were successful, and we are indebted to all our funders. We raised 2-year funding starting from April 2024 from Garfield Weston which along with the grants from National Lottery and an existing 3-year grant from City Bridge Foundation, secures the KWT project's future until April 2026. Camden Council provided significant grants which enabled us to increase additional working hours for our core staff member and run Wood working and

Circle of Soup classes. The John Lyons Charity supported our holiday playschemes and awarded us 3-year funding starting April 2024 running until April 2027 for our CANDY children and young people's project. Our own fundraising efforts continued, raising £8,953 between the 101-club lottery and CAWH community events (2024: £8,560).

Our returns on the time deposits and notice account investment with our reserves have yielded us a little over £4,204.

Despite all of the above, without regular core funding CAWH will always struggle to keep afloat and spend too much of its time fundraising instead of doing what we want to do: provide services for the benefit of our community. We have approached Camden Council to discuss greater and sustained funding after being turned down for the 7-year multi-year funding for the charity sector which was disappointing. Nonetheless, we will continue to fundraise for our project work with full steam and energy for the year ahead.

6.1. Reserves policy

CAWH has no regular source of grant income and in view of this the CAWH continues to maintain a reserve of an excess of £50,000 in unrestricted funding to cover up to 6 months running costs. At 31st March 2025 CAWH had £51,956 (2024: £60,895) in general reserves.

The Trustees agreed to designate £10,000 in 2023 from the unrestricted income funding to supplement shortfalls in funding for projects should they arise, still held at 31st March 2025.

CAWH held a further £52,652 (2024: £49,854) in restricted income fund reserves.

6.2. Principal funding sources

1. John Lyons, 2. City Bridge, 3. National Lottery, 4. Garfield Weston, 5. Camden

6.3. Investment policy

The organisation aims to invest monies not immediately required for its own purposes in or upon such investments, securities or property as may be fit. CAWH has invested £30,000 reserves in FY23-24 in a 1-year fixed rate bond at a rate of 5%. The sum matured to £31,508 and this was reinvested in a 6-month fixed rate account at a rate of interest of 4.6%. Further, a reserve of £50,000 was invested in a 95 day Notice Account at a rate of 4.41%. All of CAWH's investments are currently held with the Cambridge and Counties Bank. Our Treasurer will be looking to invest available monies in safe short-term investments with

7. Plans for the future

We are currently planning an away day in late 2025 and so will report on strategies and objectives developed there in our next report.

Our new board of Trustees bring marketing capability and we intend to build on this, as well as our new website, to continue to raise the profile of CAWH within the local community. In addition to reaching new residents, we hope to leverage this capability to bring in more income that can be invested in new and enhanced services.

Our Secretary is currently developing a formal register of our risks to ensure that these are managed and risks to the organization are mitigated.

We will continue to develop our Volunteer network and plan to continue to grow and expand this team to help us reach every part of our community

8. Statement of trustees' responsibilities

Company and Charity Law require the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association and of the incoming resources and application of resources, including the income and expenditure, of the Association for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Provision of information to independent examiners.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable company's independent examiners are unaware, and
- that Trustees have taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Association's independent examiners in connection with preparing their report and to establish that the Association's independent examiners are aware of that information.

APPROVAL

This report was approved by the Board of Trustees on and signed on its behalf by:

Virginia Berridge

Chair

Pranay Hariharan

Treasurer

INDEPENDENT EXAMINER'S REPORT

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2025 which are set out on pages 15 - 24.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Date

Kathleen Moss ACMA, CGMA
Kathleen Moss Ltd
48 Lawn Terrace
London
SE3 9LP

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31 March 2025

		Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Income from:	Notes						
Donations and legacies	2	£ 1,604	£ 140	£ 1,744	1,026	1,167	2,193
Charitable activities	3	£ 70,008	£ 70,000	£ 140,008	52,974	73,207	126,181
Interest received	4	£ 4,204	-	£ 4,204	-	-	-
Other							
Total income		£ 75,816	£ 70,140	£ 145,956	54,000	74,374	128,374
Expenditure on:	5						
Raising funds		£ 10,501		£ 10,501	8,643		8,643
Charitable activities		£ 74,254	£ 67,342	£ 141,596	64,989	50,928	115,917
Other expenditure				-			-
Total expenditure		£ 84,755	£ 67,342	£ 152,097	73,632	50,928	124,560
Net income/(expenditure) for th 6		(£ 8,939)	£ 2,798	(£ 6,141)	(19,632)	23,446	3,814
Transfer between funds	12	-	-	-	-	2,191	-
Reconciliation of funds							
Total funds brought forward		£ 70,895	£ 49,854	£ 120,749	92,718	24,217	116,935
Total funds carried forward		£ 61,956	£ 52,652	£ 114,608	£ 70,895	£ 49,854	£ 120,749

The above is derived from continuing activities . There were no other recognised gains or losses, other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

The notes on the following pages form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Balance Sheet
as at 31 March 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible Assets	8	994	1,570
Current assets			
Debtors	9	3,550	2,027
Cash at bank and in hand		114,797	125,696
		118,347	127,723
Creditors: Amount falling due within one year	10	4,733	8,544
Net current assets		113,614	119,179
Total assets less current liabilities		114,608	120,749
Net assets	11	114,608	120,749
The funds of the charity:	11		
Restricted Funds	12	52,652	49,854
Unrestricted Funds	12		
Designated funds		10,000	10,000
General funds		51,956	60,895
Total charity funds		114,608	120,749

The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The accounts were approved by the Trustees on _____

and signed on their behalf by:

.....

Pranay Hariharan, Treasurer

Director and Trustee

Charity Registration No. 1135778

Company Registration No. 06956009

The notes on the following pages form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025

1 Accounting Policies

Statutory information

The Community Association for West Hampstead is a charitable company limited by guarantee and is registered in England and Wales. The registered office address, and principal place of business, is West Hampstead Community Centre, 17 Dornfell St, London, NW6 1QN. The functional currency of the charitable company is sterling.

Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (Charities SORP FRS 102) and the Companies Act 2006.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'.

Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The charitable company can operate based on confirmed funding with sufficient unrestricted reserves at 31st March 2025 of £61,956 of which £10,000 is Designated by the Trustees for continuation of projects.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Income

Income is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charitable company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Gifts/intangible income

Donated professional services and donated facilities are recognised as income when the charitable company has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025 - continued

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fund Accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charitable company and their associated support costs.

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Fixed Assets

Tangible fixed assets are stated at cost less depreciation.

All tangible assets with a purchase price of greater than £250 are capitalised.

Depreciation

Depreciation is provided at rates calculated to write off the cost, less residual value, over their expected useful life as follows:

Fixtures & fittings	33% straight line
Office equipment	33% straight line

Operating lease agreements

Rental charges are charged on a straight line basis over the term of the lease.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Pensions

The charitable company recognises its liabilities under auto enrolment. The staging date was Oct 2016 and the charitable company has enrolled in the government backed NEST pension scheme.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

**Notes to the financial statements
for the year ended 31 March 2025 - continued**

	Unrestricted	Restricted	Total
	£	£	2025 £
2 Donations and legacies			
Donations	1,604	140	1,744
<i>Donations and legacies - prior year comparative</i>			2024
	£	£	£
Donations	1,026	1,167	2,193
	£1,026	1,167	£2,193
3 Income from charitable activities			2025
Services to benefit inhabitants	£	£	£
Grant income			
John Lyons Charity	-	30,000	30,000
London Borough of Camden	-	22,000	22,000
City Bridge Trust	-	10,000	10,000
Garfield Weston Foundation	-	7,500	7,500
Co-Op Community Fund	-	500	500
	£0	£70,000	£70,000
Activites for generating funds			
Hall hire	31,453	-	31,453
Income from fundraising	8,953	-	8,953
Charges for activities	29,602	-	29,602
	£70,008	-	£70,008
Total income from charitable activities	£70,008	£70,000	£140,008
3 Income from charitable activities - prior year comparative			2024
Services to benefit inhabitants	£	£	£
Grant income			
Hampstead Wells and Campden Trust	-	10,000	10,000
John Lyons Charity	-	5,000	5,000
London Borough of Camden Organisational Development Fund	1,500	-	1,500
London Borough of Camden CIL (Community Infrastructure Levy)	-	29,080	29,080
City Bridge Trust	600	-	600
The National Lottery Community Fund	-	20,000	20,000
NISA Make a Difference	-	1,000	1,000
Garfield Weston Foundation	-	7,500	7,500
Camden Eco Points	500	-	500
Magic Little Grant from Local Giving	-	500	500
	£2,600	£73,080	£75,680
Activites for generating funds			
Hall hire	24,748	-	24,748
Income from fundraising	8,560	-	8,560
Charges for activities	17,066	127	17,193
	£50,374	127	£50,501
Total income from charitable activities	£52,974	£73,207	£126,181
			2025
4 Investment income	£	£	£
Bank Interest	4,204	-	4,204

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025 - continued

5 Analysis of expenditure

Expenditure represents the following direct and apportioned costs

	Costs of generating voluntary income	Charitable activities	Govern- ance costs	2025 Total
	£	£	£	£
Project/Activity costs	-	10,875	-	10,875
Staff costs	3,944	70,993	3,944	78,881
Freelance activity staff	-	35,219	-	35,219
Other staff costs	-	870	-	870
Premises costs	-	2,171	-	2,171
Rent /rates	690	5,865	345	6,900
Insurance	-	1,001	-	1,001
Office costs	741	6,301	371	7,413
Independent Exam	-	-	1,940	1,940
Support costs	32	581	32	646
Fundraising	5,093	-	-	5,093
Volunteer expenses	-	148	-	148
Governance	-	-	364	364
Depreciation	-	576	-	576
	10,501	134,600	6,996	152,097
Of the total expenditure:	Unrestricted	Restricted	Total	
2025	84,755	67,342	152,097	
2024	73,632	50,928	124,560	

Analysis of expenditure - prior year comparative

Expenditure represents the following direct and apportioned costs

	£	£	£	2024 Total £
Project/Activity costs	-	4,409	-	4,409
Staff costs	2,590	61,284	3,362	67,236
Freelance activity staff	-	27,708	-	27,708
Other staff costs	-	518	-	518
Premises costs	-	3,295	-	3,295
Rent /rates	560	4,761	280	5,601
Insurance	-	1,171	-	1,171
Office costs	662	5,624	331	6,616
Independent Exam	-	-	1,235	1,235
Support costs	13	242	13	269
Fundraising	4,818	-	-	4,818
Governance	-	-	533	533
Trustee training/expenses	-	-	472	472
Depreciation	-	679	-	679
	8,643	109,691	6,226	124,560

6 Net income for the year

The net income for the year is stated after charging:

	2025 £	2024 £
Depreciation of tangible fixed assets owned by the Charity	576	679
Independent Examination of year ending 31st March 2025	1,940	1,235

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025 - continued

7 Staff costs

Staff costs during the year were:	2025	2024
	£	£
Salaries and wages	76,503	65,542
Social Security costs	421	-
Pension costs	1,957	1,694
	£78,881	£67,236

The average number of employees during the year was as follows, all staff are part time:

	2025	2024
	No.	No.
Charitable activities	3.7	3.0
Support activities	1.0	1.0
	4.7	4.0

No employee received remuneration amounting to more than £60,000 in 2025 (2024 - nil).

No remuneration was paid to trustees in the year (2024 - £ nil).

No expenses were reimbursed to trustees in the year (2024- £nil).

The key management personnel of the charitable company included the Trustees and the Manager. The total employee benefits including employer's national insurance and pension contributions paid to key management personnel were £31,112 (2024 £28,420)

8 Tangible fixed assets

	Fixtures & Fittings	Office Equipment	Total
	£	£	£
Cost	6,409	6,776	13,185
Additions at cost	-	-	-
At 31 March 2025	6,409	6,776	13,185
Depreciation:			
Accumulated Depreciation			
at 1 April 2024	6,409	5,206	11,615
Charge for year	-	576	576
At 31 March 2025	6,409	5,782	12,191
Written Down Values:			
At 31 March 2025	-	994	994
At 31 March 2024	-	1,570	1,570

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025 - continued

9	Debtors		2025	2024
	Due within one year:		£	£
	Prepayments		737	1,009
	Accrued income		-	-
	Other debtors		2,813	1,018
			£3,550	£2,027
10	Creditors		2024	2024
	Amounts falling due within one year:		£	£
	Accruals		2,968	4,660
	Deferred/prepaid income		-	1,987
	Social security and other taxes		1,745	1,877
	Deposit for keys held		20	20
			£4,733	£8,544
11	Analysis of net assets between funds	Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2025 are represented by:			
	Tangible Fixed Assets	994	-	994
	Current Assets	65,695	52,652	118,347
	Creditors: Amounts falling due within one year	(4,733)	-	(4,733)
	Total net assets	£61,956	£52,652	£114,608
	Analysis of net assets between funds - prior year comparative			
		Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2024 are represented by:			
	Tangible Fixed Assets	1,570	-	1,570
	Current Assets	75,882	51,841	127,723
	Creditors: Amounts falling due within one year	(6,557)	(1,987)	(8,544)
	Total net assets	£70,895	£49,854	£120,749

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025 - continued

12 Funds

Fund movements were as follows:

	At 01 April 2024 £	Incoming £	Outgoing £	At 31 March 2025 £
Restricted Funds				
Children's projects	18,722	30,140	(23,074)	25,788
Keeping Well Together for Over 60s	27,500	20,000	(34,674)	12,826
Warm Hub	3,280	-	(1,936)	1,344
Gardening Platform 1	352	-	(171)	181
Circle of Soup	-	10,000	(7,487)	2,513
Resilience Fund	-	10,000	-	10,000
Total Restricted Funds	49,854	70,140	(67,342)	52,652
Unrestricted funds:				
General funds	60,895	75,816	(84,755)	51,956
Designated funds	10,000	-	-	10,000
Total funds	£120,749	£145,956	(£152,097)	£114,608

Funds - description

Children's projects

Children's Projects - provision of a range of activities at the community centre, after school clubs at West Hampstead Primary School and holiday workshops. All activities take place in the John Lyon's Charity area of benefit.

Keeping Well Together for Over 60s

Regular and varied programme of wellbeing activities for the over 60s

Warm Hub

The Warm Hub offered a nutritious meal four days a week during colder weather to local residents (subsequently one day a week), and a warm welcome in a pleasant environment.

Gardening project

Funding to maintain Platform One Garden planters at West Hampstead Thameslink station, and a container garden at West Hampstead Community Centre.

Circle of Soup

The Circle of Soup provides cooking workshops for people and mental health issues, to people on a budget. Uniquely the only equipment needed is a Multi-Use Cooking Pot. Introducing batch cooking keeps food and cooking costs to a minimum.

Resilience Fund

Funding to completely overhaul CAWH's web presence, to update and streamline our database and fund two members of staff to improve our funding capabilities.

Transfers between funds

Transfer in 2024 from General Funds to support the deficit in the year on the KWT project.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2025 - continued

Funds - prior year comparative

Fund movements were as follows:

	At 01 April 2023 £	Incoming £	Outgoing £	Transfers between funds £	At 31 March 2024 £
Restricted Funds					
Children's projects	3,777	35,374	(20,429)	-	18,722
Keeping Well Together for Over 60s	14,600	38,500	(27,791)	2,191	27,500
Warm Hub	5,840	-	(2,560)	-	3,280
Gardening Platform 1	-	500	(148)	-	352
Total Restricted Funds	24,217	74,374	(50,928)	2,191	49,854
Unrestricted funds:					
General funds	82,718	54,000	(73,632)	(£2,191)	60,895
Designated funds	10,000	-	-	-	10,000
Total funds	£116,935	£128,374	(£124,560)	-	£120,749

13 Taxation

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

14 Related parties

Several trustees and related parties are members of the CAWH 101 Club, a fundraising lottery, aggregate donations including to the lottery amount to £430 (2024: £660), all members are equally able to win from the lottery. There are no other donations from related parties which are outside the normal course of business and no restricted donations from related parties.

15 Capital commitments

At 31 March 25 the charitable company had no capital commitments (2024: nil)

16 Other commitments

At 31 March 25 the charitable company had no annual commitments under non-cancellable operating leases for office equipment.

The charitable company has renegotiated the renewal of the lease on the building with London Borough of Camden. The transitional funding arrangement is no longer in operation.

Lease expiring:

	2025	2024
Within 1 year		
2 to 5 years	5,500	5,500
More than 5 years	22,000	22,000
	38,500	44,000

17 Contingent assets or liabilities

Nil

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

19 Ultimate controlling party

The charitable company was under the control of the Trustees during the period under review. There is no single ultimate controlling party.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD

England & Wales - Charity number 1135778

Accounts

Charity No: 1135778

Company No: 6956009

The Community Association for West Hampstead Ltd (CAWH)
(A Registered Charity & Company Limited by Guarantee)

Trustee/Directors' Report & Financial Statements

For the year ended: 31st March 2024

TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2024

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TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2024

LEGAL AND ADMINISTRATIVE INFORMATION
For the year ended 31 March 2023

TRUSTEES

Pauline Cheeseman, Chair
Virginia Berridge, Vice-Chair
Pranay Hariharan, Treasurer
Stephen Fowler, Secretary
Kushal Bhimjani to 3 November 2023
Sally Bowman
Lorna Greenwood to 3 November 2023
Sharon Hardwick
Manjot Heer from 5 December 2023
Philip Healey
Liz McCarthy from 5 December 2023
David Richards
Miles Seaman
Jenny Thomas from 5 December 2023

CHARITY NUMBER

1135778

COMPANY NUMBER

6956009

DATE OF REGISTRATION

4 May 2010

REGISTERED OFFICE & PRINCIPAL OPERATIONAL ADDRESS

17 Dornfell Street
London
NW6 1QN

CHIEF EXECUTIVE/MANAGER

Karen Fraser, Manager

INDEPENDENT EXAMINER

Kathleen Moss ACMA, CGMA
48 Lawn Terrace
London
SE3 9LP

BANKERS

Co-operative Bank
PO Box 250
Skelmersdale
WN8 6WT

Scottish Widows
PO Box 12757
67 Morrison Street
Edinburgh
EH3 8YJ

Cambridge and Counties Bank
Charnwood Court
5B New Walk
Leicester LE1 6TE

TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2024

STRUCTURE, GOVERNANCE & MANAGEMENT

The Trustees present their report with the financial statements of the charity for the period ended 31 March 2024. This is a Directors' Report required by s417 of the Companies Act 2006. The financial statements comply with current statutory requirements and the requirements of the Articles of Association.

CAWH Organisational Structure & Board of Trustees

The managing body is the Board of Trustees which is elected annually at the Annual General Meeting. The trustees oversee the vision and direction of the Association for public benefit. The managing document is the Articles of Association. The Board of Trustees consists of up to twelve members including the Chair, Vice-Chair and Treasurer. The Board is able to make three co-options. At the end of the year, a strong team of 12 Trustees was in place with skills including charity management, law, finance, human resources, marketing, governance, and community development.

The Board of Trustees met 8 times during this financial year. A Finance & General Purposes Committee (F&GP) oversees in closer detail aspects of the organisation including finance and fundraising. A Funding Strategy Group has met monthly, and trustees have been active in helping staff with funding applications, marketing, and setting up and running local fundraising initiatives.

CAWH's staff are all part-time. The Manager and Administrator, together with a Children and Young People's Coordinator, a Keeping Well Together Project Organiser, and a team of sessional workers, run all the organisation's services and activities.

The Trustees delegate the effective day to day running of the Association and resources to the Manager. She supervises the staff, sessional workers, self-employed contractors and volunteers to develop and deliver activities and services.

There is a comprehensive range of policies and procedures which ensure the effective running of the Association and that legal and statutory requirements are met. During the year, Organisational Procedures have been strengthened, and Human Resources, Health and Safety, Complaints, Privacy and Safeguarding Policies reviewed.

Risk Management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Risk is assessed on all aspects of the Association from human resources, financial management, health and safety as well as other areas of governance.

A key risk is lack of sufficient finance to run the organisation, particularly as CAWH receives no annual grant from the local council. To minimise this risk, CAWH aims for a mixed economy of funding from trusts and charities, hall hire, charges for classes and activities, donations, sponsorship, local fundraising, and a 101 Club Lottery. Trustees aim to acquire multi-year funding for project and core costs. Trustees set reserves at a minimum of £50,000.

CAWH keeps a close eye on income and expenditure through its Finance and General Purposes Committee which meets 8 times a year. Accounts and cash flow are regularly scrutinised and action taken when necessary to maximise income.

All banking accounts are in the name of the Association and the Association continues to adhere to good financial practice and compliance with associated Charity and Company Law. In the event of the Association closing, any unspent funds shall be returned to the Associations or individuals from whom they were initially given or donated to another Association with similar purposes as approved in consultation with the Charity Commission.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2024

OVERVIEW

2023-24 saw the continuation of CAWH's recovery from the Covid pandemic. All CAWH classes and community events are now conducted in person, or a mix of face to face and Zoom. Our key aims for the year were met: This was the first full year of the Keeping Well Together project since the appointment of an Organiser, and it has been a busy and exciting one with a range of new activities organised with and for the older population. We were able to continue to run and expand our popular CANDY (Children and Young People) children's project, providing low cost after school club and free holiday playschemes, and these are even more popular with waiting lists.

In response to the cost-of-living crisis, a 5-week Repair Workshop was run in conjunction with a local charity, Restart parties helped volunteers to repair broken electrical goods brought in by the public, and a Warm Hub four times a week provided hot lunches and companionship.

Monthly community events for the whole population including films, barn dances and quizzes were run by trustees and staff, and a concert was organised celebrating local talent. In line with the new King's theme for his Coronation, the event was celebrated with a volunteering recruitment day. This raised several new volunteers. CAWH also joined in with the local Street Party.

Fundraising was a key activity, and CAWH was successful in raising different sources of income for our two key projects to support them over the next two to three years, as well as funding for new initiatives. Raising multi-year core funding remains an important target.

CAWH continued to fundraise locally, and at the end of the year, its monthly lottery had increased its membership to 84 of a target of 101. Longer term, CAWH continues to require sources of multi-year funding to provide stability and sustainability to the organisation.

A very useful Strategy Day involving representatives from all parts of the organisation was held in June 2023. It reinforced our way forward and set priorities for the coming year.

OBJECTIVES & ACTIVITIES

The Association's purposes as set out in the objects contained in the Association's Articles of Association are to:

- promote the benefit of the inhabitants without distinction of sex, sexual orientation, age, disability, nationality, race, political, religious or other opinions, by associating together the said inhabitants and the statutory authorities, voluntary and other organisations in a common effort to advance education and well-being and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;
- establish, or secure the establishment of, a Community Centre and to maintain and manage the same (whether alone or in co-operation with any statutory authority or other person or body) in furtherance of the Objects;
- promote such other charitable purposes as may from time to time be determined.

The Charity shall be non-party in politics and non-sectarian in religion. The area of benefit shall be West Hampstead and the neighbourhood.

To further the purposes of the organisation, the Association is committed to building a thriving and vigorous community programme and community centre to benefit the people of West Hampstead; to improve the life and health of all the community in the area by drawing on the resources of local residents and organisations; and to work in partnership to develop voluntary activity in the community.

CAWH has objectives that ensure we meet our aims and these are reported on under the Review Section. The Trustees review the aims, objectives and activities of the Association annually, taking into

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2024

account the Charity Commission's guidance on public benefit.

PREMISES

CAWH occupies premises on the first and second floors of 17 Dornfell Street, West Hampstead, known as the West Hampstead Community Centre. The Association has a 20-year lease, granted by Camden Council in January 2017, to occupy and use the Centre, and pays rent of £5,500 a year. The Council continues to maintain and service the property and a quarterly service charge is paid, which includes gas and electricity.

CAWH is restricted in its available physical space. This has knock-on effects for the range and amount of activity provision that can be offered. The Community Centre Hall has a capacity of 40 people seated, and is normally heavily used by a wide range of beneficiaries and third parties from toddlers to elderly, for social events, educational and recreational classes, workshops and parties. Space is hired from other organisations to run larger classes and events, and more spacious premises are sought. The ground floor of our premises is occupied by a children's nursery, whose trustees and staff have kindly allowed CAWH to use its hall for meetings in the evenings and weekends.

FUNDING and FUNDRAISING

CAWH has been diversifying its funding profile since Camden Council ceased regular grant funding in 2012. The Council has however, supported CAWH through tranches of one-off funding for activities and projects. CAWH's income comes from a range of sources: trusts and foundations, hall hire, charges for activities, donations, fees for our community events, sales of promotional materials, the 101 Club lottery. We benefit from the input of volunteers who help run activities year in, year out to benefit the local community.

Our key aim is to acquire multi-year funding, both for core and project costs, to continue our work of supporting an increasingly ageing population, providing free and low-cost activities, and targeting those most at disadvantage through poverty or other physical, social or emotional challenges.

PUBLIC BENEFIT

In setting our objectives and planning our activities, the Board of Trustees gives careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit.

REVIEW OF ACTIVITIES & ACHIEVEMENTS

This year has seen the delivery for public benefit of activities and achievements against the 10 key objectives in our business plan.

Objective 1. Reduce isolation: promote local inclusion, cohesion and a sense of community for public benefit.

CAWH aims to create a warm, welcoming environment for the whole community with opportunities for friendship by engaging with others, learning new skills, and demonstrating and celebrating achievements. Our key target groups are older people, particularly those isolated or housebound, and children and young people, but CAWH exists for the benefit of the whole community.

Keeping Well Together for Over 60s

Our new enthusiastic project organiser has been busy making contacts with other organisations in the area. In addition to fitness classes for men and women, life drawing and observational art, many new activities have been initiated including a bi-monthly Coffee Morning. The monthly Memory Clinic for those suffering from memory loss and their carers in partnership with the agency Right at Home, has been extended to bi-monthly sessions focussing on music and art. Surveys and face to face discussions have informed future activities, and visits and talks eg to the British Museum and Kew Gardens, Film afternoons, and new classes such as a Book Club and Mindfulness have been popular. Contact has been made with isolated older people, through referrals from Care Navigators. Nearly 300 people have enjoyed the KWT activities.

A Wellbeing Day in February included tasters in yoga, meditation, T'ai Chi and mindfulness, and talks on self-care by a local pharmacist and hearing loss. It was attended by over 70 people.

An important part of the project is to encourage volunteers, particularly older volunteers, to share their knowledge and skills for the benefit of others, and this has resulted in volunteers running classes on writing CV's, French conversation, and ESOL.

The Platform 1 Sunshine Garden

A group of volunteers has ably maintained the Sunshine Garden at West Hampstead Thameslink station. There are four large planters on Platform One. The planters are valued by commuters and station staff. A small container garden at West Hampstead Community Centre is also maintained for the benefit of the local community and wildlife.

Film Club

The Film Club now runs quarterly, run by a volunteer with the support of staff and trustees, and focuses on films of local interest.

CANDY – Children and Young People Project

The CANDY project has had a busy year. The After School Club continued to run during term time on 4 days a week at West Hampstead Primary School, offering low-cost classes in art, crafts and dance. A Print making course produced goods that were sold by the children at the Xmas Fair, raising £80. The children said that they enjoyed the course immensely and it gave them a sense of achievement. A new Eco Club was developed after consultation with the children, and this has offered a variety of activities including making healthy snacks, gardening, and mending. A new after school Drama class was organised at the Community Centre, open to all primary age children, and ran extended hours at the request of parents,

The summer of 2023 saw the final term of the "Acting Up!" Drama workshop, which had been a huge success, and enjoyed by 12 children a term over the school year. The drama classes were aimed at year 6 and year 7 students to help with transition between primary and secondary school. A performance was given in the Hampstead School theatre at the end of the term, attended by over 50 parents and friends.

Holiday playschemes were provided free of charge 4 days a week during every holiday except Christmas. As a result of feedback from parents we ran longer sessions of up to 3.5 hours, sometimes with two activities a session, and a lunch break. These have been extremely popular, with waiting lists for most sessions. Activities have included jewellery making, healthy eating and kitchen gardening, model making and storytelling. Children who qualify for the pupil premium are prioritised, and free lunches provided. Up to 60 children a week have benefitted.

Objective 2. Enhance people's access to self-development opportunities and therefore improve people's employment opportunities.

CAWH benefitted from the help of more than 30 volunteers who generously gave their help with a wide range of services: running classes, helping with marketing and publicity, supporting the Platform One garden project, running social events, which enhance their confidence and skills. We were able to offer work experience to young teenagers during the children's summer scheme which they enjoyed immensely and said it gave them a sense of achievement.

Objective 3. Improve access to advice, support and advocacy.

People continued to be signposted to a wide range of services depending on their particular need. Services this year have included; One Step for financial management advice, Citizens Advice Bureau, Age UK Camden, and our neighbouring Community Centres and organisations. The main areas where people have needed advice have been finance, help with their property, caring for their aging parents and health related issues.

Objective 4. Provide meeting space and support for voluntary and community groups.

The Community Centre continues to be a well-loved community resource offering space to, and in partnership with local community organisations including WHearT support group, Residents' Associations, and religious groups. This is in addition to regular hall hire to groups and individuals.

Objective 5. Facilitate and support leisure, recreation, education, social welfare and healthy living services and activities for public benefit.

The themes of healthy living, exercise, and promotion of wellbeing underpin all CAWH's programmes and activities.

Classes and Activities

CAWH provides a wide variety of activities for all the community, both directly and by providing a base for independent tutors to run classes. These have ranged from Drama, Pilates, Observational Art, Yoga, a Gadget Clinic (run by Age UK Camden), Photography, Dance for Fitness Zumba classes, Men's Keep Fit, Death Cafe and many more. This year, CAWH directly ran 16 low cost/free activities for adults for public benefit, plus our children's activities.

Community Events

The Community Events initiative was initiated by trustees and is run by trustees with the help of staff and volunteers. It has continued to provide well-attended fun and social opportunities to adults and children across the multi-ethnic community through its monthly programme. This has included talks of local interest on the History of Kilburn and West Hampstead; a talk on 'Grandparents in Taiwan - Photographs & Untold Stories', and an award winning short film about loneliness in older age which featured one of our own volunteers and Zumba class, called 'Dream of the Return'. These were all attended by up to 50 people. We ran an in-person walk around West Hampstead attended by 30 people, 2 popular Quizzes (attended by 80 people), and two Barn Dances enjoyed by 50 dancers of a range of ages and ethnicities. These low-priced inclusive events bring in a small but valuable income to the organisation.

The revived Film Club continues to be popular, and we are indebted to a knowledgeable local volunteer for not only offering a range of topical and local films, but also adding interest by very often bringing a person of interest such as the Director or actor to talk about the film.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2024

A key event of the year was the Coronation of King Charles 111. CAWH took up the King's volunteer challenge and organised a successful volunteer recruitment day with coronation cake and coffee. Another was a fundraising Concert of All the Talents organized by staff and volunteers, and attended by an audience of over 90. Sparkling performances included Spanish dancing, poetry reading, singing, and jazz, given by acts from 15 years upwards.

In addition, staff and trustees ran stalls at the local July and Christmas Fairs with activities for children, promoted CAWH at Street Parties, advertised our activities at school fairs, and set up stall at the local Farmers' Market at the beginning of each 'term's' programmes.

Warm Hub

As a result of increased energy costs and the rise in the cost of living, we opened a Warm Hub in January 2023, offering a warm welcome and a healthy soup and bread lunch 4 days a week in the Community Centre kitchen. Since September 2023, it has been run by an excellent volunteer, and the frequency reduced to one a week. While numbers have dropped, feedback shows CAWH users value having a time and place to meet in a friendly environment, and CAWH is reviewing how best to take it forward.

Publicity and Marketing

CAWH aims to reach out to as many people as possible and has continued to improve its publicity. CAWH's on-line Newsletter continues to inform over 1000 households of activities run by CAWH and other local groups, and gives information on matters of interest. Due to pressure of work, the Newsletter is now sent out monthly instead of fortnightly.

Our marketing was greatly improved. Banners containing information about our regular and one-off activities are put up termly in 4 prominent areas of West Hampstead, and hard copy programmes were produced and distributed to households three times a year. CAWH was promoted at stalls at the local Farmers Market. This all greatly improved our public face. Flyers of individual events were put up in local shops and lampposts etc by a team of volunteers. Trustees help to distribute our programme and posters about individual events through Facebook, WhatsApp and Nextdoor.com

The web-site has had a lot of attention, but we recognise that it needs to be renewed and have found a company to help us improve it, and enable the booking of activities and sale of merchandise.

We have ordered and sell T-shirts, mugs, T-towels and tote bags with a We Love West Hampstead design and the CAWH logo, both for publicity and to raise funds.

Objective 6. Promote and support community led activity and act as a community anchor.

This year the Community Association has supported local volunteers to develop new classes and activities that are offered free or at low cost to the community for public benefit eg French Conversation, CV writing and English as a Second Language.

CAWH offers support to other voluntary groups that regularly use its centre eg WHeart support group.

Resources such as access to tables and equipment continue to be available to local community groups and individuals.

CAWH values and has benefitted greatly from the contribution of partner organisations. We have strengthened partnerships with other local organisations such as Kilburn Older Voices Exchange, Age UK Camden, Mill Lane Garden Centre, Emmanuel Church, Sidings Community Centre, Sidings Nursery, West Hampstead Primary School, Thameslink, O2 Centre, Right at Home care agency, schools, estate agents, the statutory sector and local enterprise for public benefit. We have benefitted from volunteers from B&Q, who came to liven up and paint the outside of our premises.

Locally based Octane Capital Ltd donated funds to enable us to offer concessionary rates for our classes. We were grateful to Dutch and Dutch estate agents who funded our new publicity campaign for a year, helping it get off the ground and paving the way for better communication with our residents

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2024

in future. CAWH is now looking for a new sponsor.

Objective 7. Respond to the desires and needs of local people and seek to provide such services as may be required.

We continue to regularly gather the views of people using the services through questionnaires, one to one feedback, interviews and collation of comments. Feedback forms are distributed after every activity and provide useful information which we act on. Volunteers have undertaken consultation exercises.

Objective 8. Establish, manage and continually develop a community centre in furtherance of these objectives.

We continue to make our amenities as safe and available to the community as possible. Our hall and kitchen continue to deliver our charitable activities for the community and generate income through hall hire. New equipment eg urn, cookers and fridge in the kitchen are available to hirers.

There have been a number of improvements in the Community Centre thanks to the persistent efforts of our staff, including repainting the front railings and door in attractive colours. Sadly, our condemned outdoor lift still awaits a replacement as it is vital for the access of people with mobility problems.

Card readers help people make payments more easily.

Because of limited space in the Community Centre, CAWH runs its activities throughout West Hampstead. Larger venues in West Hampstead are hired to run activities such as Zumba. We were grateful to West Hampstead Primary School for the use of one of their halls for our fundraising concert in October, and are extremely appreciative of an invitation to use their premises for larger events in the future. We look forward to working more closely with them for our mutual benefit. Sington Nursery on the ground floor of our premises, have also been generous in extending the use of their nursery for meetings when it is not being used, which has taken off some of our pressure for space.

Objective 9. Ensure the centre becomes more environmentally sustainable and works to reduce the carbon footprint both of its premises, activities and those of the wider community which it serves.

This theme continues to underpin our work as we seek ways to reduce our footprint and impact on the environment: e.g. by purchasing recycled paper goods, actively recycling, using environmentally friendly cleaning products for the centre and drawing on local providers and suppliers where possible.

Restart parties are held every few months, where customers can bring broken electrical goods to have them repaired by trained volunteers, to avoid unnecessary waste.

A 5-week Repair project course was run by local charity Fixing Factory Repair Club teaching people how to repair household items like toasters and kettles.

Objective 10. Fundraising in furtherance of these activities.

Staff and trustees have been very active fundraising this year, and thanks to the support of funders and supporters, have been able not only to continue to run ongoing activities which are welcomed by the community, but also initiate new schemes.

FUTURE DEVELOPMENTS & PRIORITIES

Building on progress made last year, tasks identified under each key objective heading for the next twelve months are:

Key Objective 1 Reduce Isolation and Build Community Spirit:

- Maintain and develop the Keeping Well Together project programme, research and start new engaging ventures to reduce isolation and provide means of meeting others. ie a beginners

TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2024

Carpentry Course, Cookery courses on how to eat well on a small budget, Community Gardening, Games Clubs.

- Research needs of families and young people and respond accordingly. Provide specific sessions for young teenagers where appropriate.
- Extend our programme to parents and under 5s.
- Support activities which bring the multi-ethnic community together and celebrate the diversity and talents of the community.
- Continue to run a Warm Hub or Community Café at least one day a week, to ensure a warm welcome to members of the community.

Key Objective 2 Promote Access to Self-Development Opportunities:

- Continue the themes of promotion of health and well-being throughout for public benefit and continue to offer opportunities for people to develop their skills and pursue their interests.
- To offer a work experience programme to the local secondary school and Duke of Edinburgh award scheme.
- To continue to offer opportunities for volunteers to share their skills and experience with others.

Key Objective 3 Improve Access to Advice Services: Continue to liaise with Camden Council, CAB and Age UK Camden to provide advice locally as needs arise

Key Objective 4 Provide Meeting Space: Actively promote the availability of CAWH's hall for hire, and continue to seek premises for activities as required.

Key Objective 5 Facilitate Educational and Recreational Services: CAWH to run a minimum of 16 activities directly at any one time across age ranges, and organise a wide range of community events such as talks, quizzes, dances, concerts for the enjoyment of the whole community.

Key Objective 6 Promote Community Led Activity:

- To continue to recruit new volunteers, and liaise with volunteering organisations.
- To increase the involvement of volunteers in all stages of design and delivery, expand the range and breadth of volunteering roles within CAWH including the recruitment of a wider age range of Trustees to join the Board.
- Build partnerships with other organisations for mutual benefit of the community

Key Objective 7 Respond to Need: Maintain systems and structures to support the work in the community by continuously improving consultation, monitoring and evaluation procedures, and recording of outcomes

Key Objective 8 Maintain a Community Centre:

- Continue to seek more spacious premises; pursue possibility of a move by Sington Nursery to allow the use of the ground floor of 17 Dornfell St, and link with Landsec and a potential new centre in the 02 development.
- To maximise use of the Community Centre
- Support the involvement of all staff and tutors in the maintenance of the community centre through training or development opportunities and reminders of good Health & Safety practice
- To review all policies and procedures to ensure CAWH continues to offer high quality, safe services. To adhere strictly to safeguarding rules and good practice in the centre.

Key Objective 9 Ensure Environmental Sustainability:

- Continue to identify ways of demonstrating our commitment to reducing our carbon footprint.
- To continue the Restart electrical repair 'parties' to save appliances from waste, and encourage recycling.

Key Objective 10 Fundraising:

- To acquire multi-year funding for our core costs
- To write funding applications to secure funding to continue the work with our growing population of 60+ people who may be at risk of isolation, for children and young people's services and to support

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2024

our core work.

- Continue to diversify our funding streams with Trusts and Foundations and implement the Fundraising Strategy.
- Pursue future funding opportunities with Camden Council.
- To vigorously pursue our local fundraising programme, in particular to grow the 101 Club lottery to its target of 101 members plus.
- To encourage sponsorship from local shops and estate agents.

FUNDRAISING REPORT

CAWH's project fundraising has largely been successful. Hampstead Wells and Campden Trust provided £10,000 for the Keeping Well Together project in 2023-24, and we have raised 2 year funding from April 2024 from National Lottery Awards for All and Garfield Weston which, together with an existing three year grant from City Bridge Foundation, secures the project's future until April 2026.

Camden Council provided a significant grant from the Community Infrastructure Fund with support from our councillors, which enabled us to support the CANDY children and young people's project for the year. John Lyons Charity supplied funding for our holiday playschemes. At the end of the year, we had welcome news that John Lyons Charity will fund our CANDY children and young people's project for three years to April 2027.

However, we were very disappointed not to be successful in a bid to secure seven-year core funding from Camden Council Partners Fund. We continue to need to raise multi-year funding for core costs to give the organisation stability and sustainability. We have welcomed closer communication with the Camden Partnership Team since our application was refused, and hope they better appreciate the significant contribution CAWH makes to the West Hampstead community and the financial stresses on our organisation.

Prior funding from Camden and Hampstead Wells and Campden Trust continued to provide funding for the Warm Hub.

CAWH has also been very active in local fundraising. Our monthly lottery, the 101 Club, has a target of recruiting 101 members to raise £5,000 profit a year. For a stake of £5 a month, members have a chance of winning £100 a month, with two extra £100 prizes in June and December. The lottery is run by a volunteer.

To make the most of our reserves, £30,000 was invested in a 5% fixed rate one year account with Cambridge and Counties Bank.

Our low-cost community events programme of talks, walks, quizzes and dances raises funds for the organisation, as do our marketing materials, and we are promoting ways of giving through local giving.com, easyfundraising.com, as well as cash donations.

FINANCIAL REVIEW

Total income in 2023-24 was £128,374 (2023: £143,025) and total expenditure £124,560 (2023: £96,381), leaving a net income of £3,814 for the year (2023: £46,644) and funds carried forward of £120,749 (2023: £116,935).

As healthy as this looks, much of this surplus are grants carried forward for committed expenses and projects, particularly £27,500 for KWT projects in the next two financial years (FY) 2024-2026. We still must raise funds to continue our services as we will be reduced to our minimum reserve of £50,000 under the current circumstance by the end of FY 2024-2025.

CAWH worked hard to raise funds during the year. Our income from hall hire was £24,748, an increase by over 10% from our previous year (2023: £21,855). Funding applications were successful,

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2024

and we are indebted to all our funders. Hampstead Wells and Campden Trust provided £10,000 for the Keeping Well Together (KWT) project and we raised 2-year funding starting from April 2024 from National Lottery Awards for All and Garfield Weston which, together with an existing 3-year grant from City Bridge Foundation, secures the project's future until April 2026. Camden Council provided a significant grant which enabled us to support the CANDY children and young people's project. John Lyons Charity supported our holiday playschemes, and further 3-year funding from April 2024 until April 2027 for our CANDY children and young people's project. Our own fundraising efforts continued, raising £8,560 between the 101-club lottery and CAWH community events (2023: £5,401).

Without regular core funding CAWH will always struggle to keep afloat and spend too much of its time fundraising instead of doing what we want to do: provide services for the benefit of our community. We were turned down for the 7-year multi-year funding by Camden Council funding for the charity sector which was disappointing. Nonetheless, we will continue to fundraise for our project work with full steam and energy for the year ahead.

Reserves Policy

In view of the fact that CAWH has no regular source of grant income, CAWH aims to maintain a reserve in excess of £50,000 unrestricted funds.

The policy is reviewed regularly based on changing circumstances. The Reserves Policy outlines how any reserve will be used, invested or allocated by the Trustees. The policy is due to be reviewed in 2024.

The trustees agreed to designate £10,000 in 2023 from the unrestricted funding carried forward to supplement the shortfall in funding for projects as needed.

Investment policy and performance

The organisation aims to invest monies not immediately required for its own purposes in or upon such investments, securities or property as may be fit. CAWH has invested £30,000 reserves in a one-year fixed rate account with the Cambridge and Counties Bank at a rate of interest of 5%. Our Treasurer will be looking to invest available monies in safe short-term investments with good rates of interest.

TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2024

STATEMENT OF TRUSTEES' RESPONSIBILITIES

Company and Charity Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association and of the incoming resources and application of resources, including the income and expenditure, of the Association for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

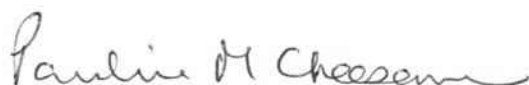
Provision of information to independent examiners.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's independent examiners are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Association's independent examiners in connection with preparing their report and to establish that the Association's independent examiners are aware of that information.

APPROVAL

This report was approved by the Board of Trustees on 17 Sept '24 and signed on its behalf by:



Pauline Cheeseman - Chair



Pranay Hariharan - Treasurer

TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2024

ACKNOWLEDGEMENTS

We would like to thank the following funders, organisations, groups and individuals for their support and assistance:

Age UK Camden	Mill Lane Garden Centre
Awards for All	National Lottery Community Fund
B&Q	NISA Make a Difference Fund
British Museum	Paraffin Ltd (Rebecca Cameron and Jane Pinfield), volunteer facilitators for the Strategy Day
Camden Council and	Peter Coles
Fortune Green and West Hampstead Ward Councillors	Philip Healey, sponsor of CAWH 101 Club
Camden Eco Awards	Octane Capital Ltd
Circle of Soup	Right at Home care agency
City Bridge Trust	Sidings Community Centre
Dutch and Dutch estate agents	Sington Nursery (Camden Community Nurseries)
Emmanuel Church	Thameslink Station (West Hampstead)
Emmanuel Primary School	The Hampstead Wells and Campden Trust
English National Opera	The London Community Foundation
Fixing Factory Repair Club	The Restart Project
Garfield Weston Foundation	Veolia
Govia Thameslink	Voluntary Action Camden
Hampstead School	West Euston Partnership
Hampstead Wells and Campden Trust	West Hampstead Primary School
Jane Pfaff and musicians (Barn Dances)	West Hampstead School of Dance
John Lyons Charity	WHeart Group
Kew Gardens	Zone 1 Hearing, NW6
Kilburn Older Voices Exchange	
Kim's Pharmacy, NW6	
Landsec 02 Centre	
Magic Little Grant (Local Giving)	
Michael Simkins, patron	

And all the many donors who have supported CAWH generously this year.

We would like to thank each and every single volunteer who contributed to the community in the past year. The following people have made a significant contribution: Geoff Berridge (CAWH 101 Club), Sally Bowman (WHeart), Stephanie Brada (Memory Café), Laurel Campbell (Publicity), Maite Dehlinger and Karine Cholet (French Conversation), Ginny Ejee, Pierre Forrichon (CV writing), Paul Guest (ESOL), Teresa Lines (Community Events), Vera and Fraser Kennedy Goossens (Community Events and Publicity), Alan Johnson (Entertainment and Carpentry), Ian Long (Film Club), Shirley Macleod (Events), Liz McCarthy (Web-site), Sue Richards (Photography), Babs Sargeant (Quiz), Maureen Smith (Events), Di Spero (Publicity), Simon Spero (Memory Café), Mel Wright (Warm Hub), as well as trustees who all give their time freely in many different capacities. Thank you also to our work experience volunteers, Jessica Fowdar and Alex Tyrell, and the Sunshine Garden volunteers, particularly Gillian Edwards and Celine Castelino.

Our volunteer speakers and guides have been invaluable:

Mary Tucker (Walks around West Hampstead), Tudor Allen (talks on the Histories of Kilburn and West Hampstead), Giles McKinnon (Director of film The Grass Arena), Yewweng Ho (Director of Dream of the Return). Also volunteer tutors and speakers at the Wellbeing Day: Karine Cholet (Yoga), Simon Hoten (Yoga and Meditation), and Alex Jacobs (Tai Chi and Chinese medicine),

We thank all the CAWH Tutors who run a fantastic range of fun and valuable activities to a high standard for the community and for always giving 110%, including Holly Engels (Warm Hub), Sabrina Henry, Simon Hoten, Alan Johnson, Andrea Morreau, Mark Sanders, Maria Sarcina, Spencer Stage School, also to all the independent tutors who run popular and much appreciated classes from the Community Centre.

A big thank you to the fantastic CAWH staff team, and everyone else who has been involved, participated in activities and supported us during the year!

INDEPENDENT EXAMINER'S REPORT

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2024 which are set out on pages 17 – 27.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Date 14/10/2024

Kathleen Moss ACMA, CGMA
Kathleen Moss Ltd
48 Lawn Terrace
London
SE3 9LP

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31 March 2024

		Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Income from:	Notes						
Donations and legacies	2	£ 1,026	£ 1,167	£ 2,193	5,878	-	5,878
Charitable activities	3	£ 52,974	£ 73,207	£ 126,181	102,209	34,938	137,147
Interest received	4	-	-	-	-	-	-
Other							
Total income		£ 54,000	£ 74,374	£ 128,374	108,087	34,938	143,025
Expenditure on:	5						
Raising funds		£ 8,643		£ 8,643	8,016		8,016
Charitable activities		£ 64,989	£ 50,928	£ 115,917	60,150	28,215	88,365
Other expenditure				-			-
Total expenditure		£ 73,632	£ 50,928	£ 124,560	68,166	28,215	96,381
Net income for the year	6	(£ 19,632)	£ 23,446	£ 3,814	39,921	6,723	46,644
Transfer between funds	12	(£ 2,191)	£ 2,191	-			
Reconciliation of funds							
Total funds brought forward		£ 92,718	£ 24,217	£ 116,935	52,797	17,494	70,291
Total funds carried forward		£ 70,895	£ 49,854	£ 120,749	£ 92,718	£ 24,217	£ 116,935

The above is derived from continuing activities . There were no other recognised gains or losses, other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

The notes on pages 19-27 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Balance Sheet
as at 31 March 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible Assets	8	1,570	1,629
Current assets			
Debtors	9	2,027	4,035
Cash at bank and in hand		125,696	121,899
		127,723	125,934
Creditors: Amount falling due within one year	10	8,544	10,628
Net current assets		119,179	115,306
Total assets less current liabilities		120,749	116,935
Net assets	11	120,749	116,935
The funds of the charity:	11		
Restricted Funds	12	49,854	24,217
Unrestricted Funds	12		
Designated funds		10,000	10,000
General funds		60,895	82,718
Total charity funds		120,749	116,935

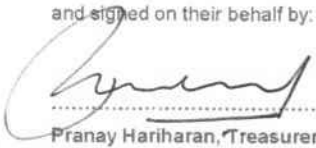
The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The accounts were approved by the Trustees on 17 sept 2024

and signed on their behalf by:



Pranay Hariharan, Treasurer

Director and Trustee

Charity Registration No. 1135778

Company Registration No. 06956009

The notes on pages 19-27 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2024

1 Accounting Policies

Statutory information

The Community Association for West Hampstead is a charitable company limited by guarantee and is registered in England and Wales. The registered office address, and principal place of business, is West Hampstead Community Centre, 17 Dornfell St, London, NW6 1QN. The functional currency of the charitable company is sterling.

Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (Charities SORP FRS 102) and the Companies Act 2006.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'.

Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The charitable company can operate based on confirmed funding with sufficient unrestricted reserves at 31st March 2024 of £70,895 of which £10,000 is Designated by the Trustees for continuation of projects.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Income

Income is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charitable company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Gifts/intangible income

Donated professional services and donated facilities are recognised as income when the charitable company has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2024 - continued

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fund Accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charitable company and their associated support costs.

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Fixed Assets

Tangible fixed assets are stated at cost less depreciation.

All tangible assets with a purchase price of greater than £250 are capitalised.

Depreciation

Depreciation is provided at rates calculated to write off the cost, less residual value, over their expected useful life as follows:

Fixtures & fittings	33% straight line
Office equipment	33% straight line

Operating lease agreements

Rental charges are charged on a straight line basis over the term of the lease.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Pensions

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

The charitable company recognises its liabilities under auto enrolment. The staging date was Oct 2016 and the charitable company has enrolled in the government backed NEST pension scheme.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements
for the year ended 31 March 2024 - continued

	Unrestricted	Restricted	Total
	£	£	2024 £
2 Donations and legacies			
Donations	1,026	1,167	2,193
Donations and legacies - prior year comparative			2023 £
	£	£	
Donations	5,878	-	5,878
	£5,878	-	£5,878
3 Income from charitable activities			2024 £
Services to benefit inhabitants	£	£	
Grant income			
Hampstead Wells and Campden Trust	-	10,000	10,000
John Lyons Charity	-	5,000	5,000
London Borough of Camden Organisational Development Fund	1,500	-	1,500
London Borough of Camden CIL (Community Infrastructure Levy)	-	29,080	29,080
City Bridge Trust	600	-	600
The National Lottery Community Fund	-	20,000	20,000
NISA Make a Difference	-	1,000	1,000
Garfield Weston Foundation	-	7,500	7,500
Camden Eco Points	500	-	500
Magic Little Grant from Local Giving	-	500	500
	£2,600	£73,080	£75,680
Activities for generating funds			
Hall hire	24,748	-	24,748
Income from fundraising	8,560	-	8,560
Charges for activities	17,066	127	17,193
	£50,374	127	£50,501
Total income from charitable activities	£52,974	£73,207	£126,181
3 Income from charitable activities - prior year comparative			2023 £
Services to benefit inhabitants	£	£	
Grant income			
Hampstead Wells and Campden Trust	-	5,290	5,290
John Lyons Charity	-	4,000	4,000
London Borough of Camden	15,000	11,768	26,768
London Borough of Camden S106	42,000	-	42,000
City Bridge Trust	985	10,000	10,985
Let's Create Jubilee Fund	-	3,880	3,880
	£57,985	£34,938	£92,923
Activities for generating funds			
Hall hire	21,855	-	21,855
Income from fundraising	5,401	-	5,401
Charges for activities	16,968	-	16,968
	£44,224	-	£44,224
Total income from charitable activities	£102,209	£34,938	£137,147
4 Investment income			2024 £
Bank Interest	£	£	
	-	-	-

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements
for the year ended 31 March 2024 - continued

5 Analysis of expenditure

Expenditure represents the following direct and apportioned costs

	Costs of generating voluntary income	Charitable activities	Govern- ance costs	2024 Total
	£	£	£	£
Project/Activity costs	-	4,409	-	4,409
Staff costs	2,590	61,284	3,362	67,236
Freelance activity staff	-	27,708	-	27,708
Other staff costs	-	518	-	518
Premises costs	-	3,295	-	3,295
Rent /rates	560	4,761	280	5,601
Insurance	-	1,171	-	1,171
Office costs	662	5,624	331	6,616
Independent Exam	-	-	1,235	1,235
Support costs	13	242	13	268
Fundraising	4,818	-	-	4,818
Volunteer expenses	-	-	-	-
Governance	-	-	533	533
Trustee training/expenses	-	-	472	472
Depreciation	-	679	-	679
Bad debt	-	-	-	-
	8,643	109,691	6,226	124,560
Of the total expenditure:	Unrestricted	Restricted	Total	
2024	73,632	50,928	124,560	
2023	68,166	28,215	96,381	

Analysis of expenditure - prior year comparative

Expenditure represents the following direct and apportioned costs

	£	£	£	2023 Total £
Project/Activity costs	-	12,788	-	12,788
Staff costs	4,906	41,704	2,453	49,063
Freelance management	-	-	-	-
Freelance activity staff	-	14,209	-	14,209
Other staff costs	186	1,484	186	1,855
Premises costs	-	1,301	-	1,301
Rent /rates	723	6,148	362	7,233
Insurance	-	647	-	647
Office costs	577	4,903	288	5,768
Independent Exam	-	-	1,537	1,537
Support costs	6	103	6	114
Fundraising	1,618	-	-	1,618
Volunteer expenses	-	-	-	-
Governance	-	-	152	152
Trustee training/expenses	-	-	-	-
Depreciation	-	96	-	96
Bad debt	-	-	-	-
	8,016	83,382	4,983	96,381

6 Net income for the year

The net income for the year is stated after charging:

	2024 £	2023 £
Depreciation of tangible fixed assets owned by the Charity	679	96
Independent Examination of year ending 31st March 2024	1,235	1,537

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements
for the year ended 31 March 2024 - continued

7 Staff costs

Staff costs during the year were:	2024	2023
	£	£
Salaries and wages	65,542	46,834
Social Security costs	-	-
Pension costs	1,694	2,229
	<u>£67,236</u>	<u>£49,063</u>

The average number of employees during the year was as follows, all staff are part time:

	2024	2023
	No.	No.
Charitable activities	3.0	2.5
Support activities	1.0	1.0
	<u>4.0</u>	<u>3.5</u>

No employee received remuneration amounting to more than £60,000 in 2024 (2023 - nil).
No remuneration was paid to trustees in the year (2023 - £ nil).
No expenses were reimbursed to trustees in the year (2023- £nil).

The key management personnel of the charitable company included the Trustees and the Manager. The total employee benefits including employer's national insurance and pension contributions paid to key management personnel were £28,420 (2023 £26,405)

8 Tangible fixed assets

	Fixtures & Fittings	Office Equipment	Total
	£	£	£
Cost	6,409	6,156	12,565
Additions at cost	<u>-</u>	<u>620</u>	<u>620</u>
At 31 March 2024	<u>6,409</u>	<u>6,776</u>	<u>13,185</u>
Depreciation:			
Accumulated Depreciation			
at 1 April 2023	6,409	4,527	10,936
Charge for year	<u>-</u>	<u>679</u>	<u>679</u>
At 31 March 2024	<u>6,409</u>	<u>5,206</u>	<u>11,615</u>
Written Down Values:			
At 31 March 2024	<u>-</u>	<u>1,570</u>	<u>1,570</u>
At 31 March 2023	<u>-</u>	<u>1,629</u>	<u>1,629</u>

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements
for the year ended 31 March 2024 - continued

9	Debtors	2024	2023	
	Due within one year:	£	£	
	Prepayments	1,009	769	
	Accrued income	-	-	
	Other debtors	1,018	3,266	
		£2,027	£4,035	
10	Creditors	2024	2023	
	Amounts falling due within one year:	£	£	
	Accruals	4,660	10,285	
	Deferred/prepaid income	1,987	343	
	Social security and other taxes	1,877	-	
	Deposit for keys held	20	-	
		£8,544	£10,628	
11	Analysis of net assets between funds	Unrestricted Funds £	Restricted Funds £	Total Funds £
	Fund Balances at 31 March 2024 are represented by:			
	Tangible Fixed Assets	-	-	-
	Current Assets	75,882	51,841	127,723
	Creditors: Amounts falling due within one year	(6,557) -	1,987	(8,544)
	Total net assets	£69,325	£49,854	£119,179
	Analysis of net assets between funds - prior year comparative			
		Unrestricted Funds £	Restricted Funds £	Total Funds £
	Fund Balances at 31 March 2023 are represented by:			
	Tangible Fixed Assets	-	-	-
	Current Assets	101,374	24,560	125,934
	Creditors: Amounts falling due within one year	(10,285)	(343)	(10,628)
	Total net assets	£91,089	£24,217	£115,306

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements
for the year ended 31 March 2024 - continued

12	Funds					
	Fund movements were as follows:					
		At	Incoming	Outgoing	Transfers	At
		01 April 2023			between funds	31 March 2024
		£	£	£	£	£
	Restricted Funds					
	Children's projects	3,777	35,374	(20,429)	-	18,722
	Keeping Well Together for Over 60s	14,600	38,500	(27,791)	2,191	27,500
	Warm Hub	5,840	-	(2,560)	-	3,280
	Gardening Platform 1	-	500	(148)	-	352
	Total Restricted Funds	24,217	74,374	(50,928)	2,191	49,854
	Unrestricted funds:					
	General funds	82,718	54,000	(73,632)	(2,191)	60,895
	Designated funds	10,000	-	-	-	10,000
	Total funds	£116,935	£128,374	(£124,560)	-	£120,749

Funds - description

Children's projects

Children's Projects - provision of a range of activities at the community centre, after school clubs at West Hampstead Primary School and holiday workshops. All activities take place in the John Lyon's Charity area of benefit.

Keeping Well Together for Over 60s

Regular and varied programme of wellbeing activities for the over 60s.

Warm Hub

The Warm Hub offered a nutritious meal four days a week during colder weather to local residents (subsequently one day a week), and a warm welcome in a pleasant environment.

Gardening project

Funding to maintain Platform One Garden planters at West Hampstead Thameslink station, and a container garden at West

Transfers between funds

Transfer in current year from General Funds to support the deficit in the year on the KWT project.

Transfer in 2023: The funds received from the Camden S106 planning obligations developer contributions are unrestricted in 2022/23. The trustees have agreed that some of this funding should be designated to ensure that projects can continue to be supported when restricted funding does not fully cover the project costs.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements
for the year ended 31 March 2024 - continued

Funds - prior year comparative

Fund movements were as follows:

	At 01 April 2022 £	Incoming £	Outgoing £	Transfers between funds £	At 31 March 2023 £
Restricted Funds					
Children's projects	7,494	11,000	(14,717)	-	3,777
Keeping Well Together for Over 60s	10,000	10,000	(5,400)	-	14,600
Let's Create Jubilee	-	3,880	(3,880)	-	-
Warm Hub	-	9,258	(3,418)	-	5,840
Adult Art Trail	-	800	(800)	-	-
Total Restricted Funds	17,494	34,938	(28,215)	0	24,217
Unrestricted funds:					
General funds	52,797	108,087	(68,166)	(£10,000)	82,718
Designated funds	-	-	-	£10,000	10,000
Total funds	£70,291	£143,025	(£96,381)	-	£116,935

13 **Taxation**
The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

14 **Related parties**
Several trustees and related parties are members of the CAWH 101 Club, a fundraising lottery, aggregate donations including to the lottery amount to £660 (2023: £420), all members are equally able to win from the lottery. There are no other donations from related parties which are outside the normal course of business and no restricted donations from related parties.

15 **Capital commitments**
At 31 March 24 the charitable company had no capital commitments (2023: nil)

16 **Other commitments**
At 31 March 24 the charitable company had no annual commitments under non-cancellable operating leases for office equipment.

The charitable company has renegotiated the renewal of the lease on the building with London Borough of Camden. The transitional funding arrangement is no longer in operation.

Lease expiring:	2024	2023
Within 1 year		
2 to 5 years	5,500	5,500
More than 5 years	22,000	22,000
	44,000	49,500

17 **Contingent assets or liabilities**
Nil

18 **Legal status of the charity**
The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD

England & Wales - Charity number 1135778

Accounts

Charity No: 1135778

Company No: 6956009

**The Community Association for West Hampstead Ltd (CAWH)
(A Registered Charity & Company Limited by Guarantee)**

Trustee/Directors' Report & Financial Statements

For the year ended: 31st March 2023

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TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2023

LEGAL AND ADMINISTRATIVE INFORMATION
For the year ended 31 March 2023

TRUSTEES

Pauline Cheeseman, Chair
Virginia Berridge, Vice-Chair
Pranay Hariharan, Treasurer
Sharon Hardwick, Secretary
Kushal Bhimjiani co-opted 13.12.22
Sally Bowman
Stephen Fowler co-opted 13.12.22
Lorna Greenwood
Philip Healey elected 24.11.22
Rev Jonathan Kester resigned 11.08.22
Cllr Nazma Rahman
Flick Rea resigned 24.11.22
David Richards
Miles Seaman

CHARITY NUMBER

1135778

COMPANY NUMBER

6956009

DATE OF REGISTRATION

4 May 2010

REGISTERED OFFICE & PRINCIPAL OPERATIONAL ADDRESS

17 Dornfell Street
London
NW6 1QN

CHIEF EXECUTIVE/MANAGER

Karen Fraser, Manager

INDEPENDENT EXAMINER

Kathleen Moss ACMA, CGMA
48 Lawn Terrace
London
SE3 9LP

BANKERS

Co-operative Bank	Scottish Widows
PO Box 250	PO Box 12757
Skelmersdale	67 Morrison Street
WN8 6WT	Edinburgh
	EH3 8YJ

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

STRUCTURE, GOVERNANCE & MANAGEMENT

The Trustees present their report with the financial statements of the charity for the period ended 31 March 2023. This is a Directors' Report required by s417 of the Companies Act 2006. The financial statements comply with current statutory requirements and the requirements of the Articles of Association.

CAWH Organisational Structure & Board of Trustees

The managing body is the Board of Trustees which is elected annually at the Annual General Meeting. They oversee the vision and direction of the Association for public benefit. The managing document is the Articles of Association. The Board of Trustees consists of up to twelve members including the Chair, Vice-Chair and Treasurer. The Board is able to make three co-options. At the end of the year, a strong team of 10 Trustees and 2 co-optees was in place with skills including charity management, law, finance, human resources, marketing, governance, and community development.

The Board of Trustees met 7 times during this financial year. A Finance & General Purposes Committee (F&GP) oversees in closer detail aspects of the organisation including finance and fundraising. A Funding Strategy Group has met monthly, and trustees have been active in helping staff with funding applications, marketing, and setting up and running local fundraising initiatives.

At the beginning of the year, we had in post a new Manager and Administrator. Together with a Children and Young People's Coordinator, and a team of sessional workers, they ran all the organisation's services and activities. As a result of successful fundraising, CAWH was able to recruit a new member of staff in February 2023 to set up and develop a new Keeping Well Together project for older people. All staff are part-time.

The Trustees delegate the effective day to day running of the Association and resources to the Manager. She supervises the staff, sessional workers, self-employed contractors and volunteers to develop and deliver activities and services.

There is a comprehensive range of policies and procedures which ensure the effective running of the Association and that legal and statutory requirements are met. During the year, Organisational Procedures have been reviewed and strengthened, and Human Resources, Health and Safety and Safeguarding Policies reviewed.

Risk Management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Risk is assessed on all aspects of the Association from human resources, financial management, health and safety as well as other areas of governance.

A key risk is lack of sufficient finance to run the organisation. During the year CAWH continued its recovery after the Covid pandemic and consequent lockdowns, and gradually sessional workers and hirers returned to run activities. This improved our income from hall hire. CAWH actively fundraised to provide sufficient resources for core and project costs, and set up new local fundraising initiatives, notably a monthly lottery the 101 Club, which aims to raise £5,000 a year. In view of the fact that CAWH receives no annual grant, trustees set Reserves at £50,000.

All banking accounts are in the name of the Association and the Association continues to adhere to good financial practice and compliance with associated Charity and Company Law. In the event of the Association closing, any unspent funds shall be returned to the Associations or individuals from whom they were initially given or donated to another Association with similar purposes as approved in consultation with the Charity Commission.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

OVERVIEW

2022-23 saw the continuation of CAWH's recovery from the Covid pandemic. Although some CAWH classes and community events have continued on Zoom, most are now conducted in person, or a mix of face to face and Zoom. Our key aims for the year were met: thanks to successful fundraising, CAWH was able to recruit a new Organiser to run and develop the Keeping Well Together programme for older people. She took up the post in February 2023, and has made an excellent start, forging useful partnerships, setting up new activities, and making good contacts in the community. We were able to continue to run our popular CANDY (Children and Young People) children's project, providing low cost after school club and holiday playschemes, and these are even more popular with waiting lists.

A successful Art Trail with a greater number of participants was organised in October, new volunteers were recruited, a Drama project for children transitioning from primary to secondary school was set up, the Queen's Jubilee was fully celebrated with a Tea Party, a Children's Art Trail and a Jubilee Collage project. The Restart repair project ran well attended sessions at the Centre. Our Manager established a very helpful and valued partnership with the Camden team that supports the voluntary sector.

Fundraising was a key activity, and CAWH was successful in raising different sources of income for our core costs and projects. We were successful in obtaining part-funding over three years for the KWT project, and are now in the process of finding match funding. Similarly, we will be working to raise multi-year income for the children's programme.

CAWH set up new initiatives with its own local fundraising efforts, in particular a monthly lottery with the potential to raise £5,000 a year. Longer term, CAWH continues to require sources of multi-year funding to provide stability and sustainability to the organisation.

OBJECTIVES & ACTIVITIES

The Association's purposes as set out in the objects contained in the Association's Articles of Association are to:

- promote the benefit of the inhabitants without distinction of sex, sexual orientation, age, disability, nationality, race, political, religious or other opinions, by associating together the said inhabitants and the statutory authorities, voluntary and other organisations in a common effort to advance education and well-being and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;
- establish, or secure the establishment of, a Community Centre and to maintain and manage the same (whether alone or in co-operation with any statutory authority or other person or body) in furtherance of the Objects;
- promote such other charitable purposes as may from time to time be determined.

The Charity shall be non-party in politics and non-sectarian in religion. The area of benefit shall be West Hampstead and the neighbourhood.

To further the purposes of the organisation, the Association is committed to building a thriving and vigorous community programme and community centre to benefit the people of West Hampstead; to improve the life and health of all the community in the area by drawing on the resources of local residents and organisations; and to work in partnership to develop voluntary activity in the community.

CAWH has objectives that ensure we meet our aims and these are reported on under the Review Section. The Trustees review the aims, objectives and activities of the Association annually, taking into account the Charity Commission's guidance on public benefit.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

PREMISES

CAWH occupies premises on the upper floors of 17 Dornfell Street, West Hampstead, known as the West Hampstead Community Centre. The Association has a 20-year lease, granted by Camden Council in January 2017, to occupy and use the Centre, and pays rent of £5,500 a year. The Council continues to maintain and service the property and a quarterly service charge is paid, which includes gas and electricity. During 2022-23, Camden Council reduced business tax.

CAWH is restricted in its available physical space. This has knock-on effects for the range and amount of activity provision that can be offered. The Community Centre Hall has a capacity of 40 people seated, and is normally heavily used by a wide range of beneficiaries and third parties from toddlers to elderly, for social events, educational and recreational classes, workshops and parties. Space is hired from other organisations to run larger classes and events, and more spacious premises are sought.

FUNDING and FUNDRAISING

CAWH has been diversifying its funding profile since the Council ceased funding the charity in 2012. CAWH's income comes from a range of sources: trusts and foundations, hall hire, charges for activities, donations; fees for our community events, sales of promotional materials. We benefit from the input of volunteers who help run activities year in, year out to benefit the local community. The generation of hall hire income from third party tutors and groups offering classes for the community had been at a level of up to 25K for the years pre-Covid. During the pandemic, this dropped to £1,330, but in 2022-23, recovered to a little under £22,000.

Thanks to funding from Camden Council and a number of trusts, CAWH ended the year with a surplus, and carries forward reserves to 2023-24 for the Warm Hub, Keeping Well Together and Drama projects. Our key aim is to acquire multi-year funding, both for core and project costs, to continue our work of supporting an increasingly ageing population, providing free and low-cost activities, and targeting those most at disadvantage through poverty or other physical, social or emotional challenges.

The results of fundraising applications are awaited, and later in the year we will be applying for a grant from Camden's new Partner Fund to receive more regular support for core costs in the future.

PUBLIC BENEFIT

In setting our objectives and planning our activities, the Board of Trustees gives careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit.

REVIEW OF ACTIVITIES & ACHIEVEMENTS

This year has seen the delivery for public benefit of activities and achievements against the 10 key objectives in our business plan.

Objective 1. Reduce isolation: promote local inclusion, cohesion and a sense of community for public benefit.

CAWH aims to create a warm, welcoming environment for the whole community with opportunities for friendship by engaging with others, learning new skills, and demonstrating and celebrating achievements. Our key target groups are older people, particularly those isolated or housebound, and children and young people, but CAWH exists for the benefit of the whole community.

Keeping Well Together for Over 60s

Although the project had no dedicated staff until February 2023, the Manager and trustees provided a regular and varied programme of classes for the over 60s. Zoom activities such as Dance 4 Fitness, Art and Men's Exercise were gradually replaced by in person sessions. A volunteer led French Conversation class continued with 8 keen members. A popular weekly in person Line Dancing class ran until July, but was unfortunately closed as the teacher was not able to continue to run it and a replacement could not be found.

Our new enthusiastic project organiser has been busy making contacts with other organisations in the area, and many new activities have been initiated including a bi-monthly Coffee Morning and a monthly Memory Clinic for those suffering from memory loss and their carers, in partnership with the agency Right at Home. Surveys and face to face discussions have informed future activities, and visits and talks eg to the British Museum, Film afternoons, and new classes are under development. The other part of the project is encouraging volunteers, particularly older volunteers, to share their knowledge and skills for the benefit of others, and a recruitment drive is currently under way.

Picture Windows Art Trail

Artists in West Hampstead were celebrated in October at our second Art Trail organised by a trustee and his wife. Their work was displayed in windows of their homes and in shop windows throughout the area. 50 artists took part and the event was filmed by a local film maker who gave her time voluntarily. Many viewers walked the streets to see the art, and expressed their feelings that it brought a sense of community and belonging.

The Platform 1 Sunshine Garden

A group of volunteers has ably maintained the Sunshine Garden at West Hampstead Thameslink station throughout the Covid pandemic. There are now four large planters on Platform One, designed by a team of volunteers, and supported by Thameslink, Veolia, and the Mill Lane Garden Centre for people with learning difficulties. The planters are valued by commuters and station staff, and there has been a request for further planters.

Film Club

Covid constraints led to a cessation of the Film Club for a time, but it resumed in the autumn. CAWH is looking for a new volunteer to run the Club, which focuses on films with a local interest.

CANDY – Children and Young People Project

The CANDY project has had a busy year. The After School Club continued to run during term time on 4 days a week at West Hampstead Primary School, offering low-cost classes in art, crafts and dance. Holiday playschemes were provided free of charge 4 days a week during every holiday except Christmas. As a result of feedback from parents we ran longer sessions of 3 to 3.5 hours, sometimes with two activities a session, and a lunch break. These have been extremely popular, with waiting lists

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

for most sessions. Activities have included jewellery making, healthy eating and kitchen gardening, model making and storytelling. Up to 60 children a week have benefitted.

We acquired funding for the Queen's Jubilee celebrations. We ran a free two-day Jubilee Collage Children's Workshop over the May half-term, and organised our first Children's Art Trail with the support of local schools. Children's work was displayed in local shop windows, schools and the community centre, and a film was made of the preparation and art work and circulated to all involved.

A new Drama project was started in September 2022 with the support of the Central School of Speech and Drama, and West Hampstead Primary and Hampstead Comprehensive Schools. The main aim was to help primary school children with the move to secondary school by exploring a range of drama techniques, developing confidence and making new friends, and involved children of 10 to 12 years. 12 different children attended each term, and produced well received performances for their families and friends.

Objective 2. Enhance people's access to self-development opportunities and therefore improve people's employment opportunities.

CAWH benefitted from the help of more than 26 volunteers who generously gave their help with a wide range of services: running classes, helping with marketing and publicity, supporting the Platform One garden project, running social events, which enhance their confidence and skills. We were able to offer work experience to young teenagers during the children's summer scheme which they enjoyed immensely and said it gave them a sense of achievement.

Objective 3. Improve access to advice, support and advocacy.

People continued to be signposted to a wide range of services depending on their particular need. Services this year have included; One Step for financial management advice, Citizens Advice Bureau, Age UK Camden, and our neighbouring Community Centres and organisations. The main areas where people have needed advice have been finance, help with their property, caring for their aging parents and health related issues.

Objective 4. Provide meeting space and support for voluntary and community groups.

The Community Centre continues to be a well-loved community resource offering space to, and in partnership with local community organisations including WHeart support group, Residents' Associations, and religious groups. This is in addition to regular hall hire to groups and individuals.

Objective 5. Facilitate and support leisure, recreation, education, social welfare and healthy living services and activities for public benefit.

The themes of healthy living, exercise, and promotion of wellbeing underpin all CAWH's programmes and activities.

Classes and Activities

CAWH provides a wide variety of activities for all the community, both directly and by providing a base for independent tutors to run classes. These have ranged from Aikido, Art, Drama, Pilates, Watercolour Painting, Yoga, Photography, Zumba classes, Keep Fit to Chi Gong and many more. This year, CAWH directly ran 10 low cost/free activities each week for public benefit, including the Keeping Well Together project activities, of which well over a hundred places for adults have been offered.

New activities this year included a Gadget Clinic, run by Age UK Camden, which offered free advice on technology such as mobile phones and computers.

Community Events

The Community Events initiative was initiated by trustees and is run by trustees with the help of volunteers. It has continued to provide well-attended fun and social opportunities to adults and children across the multi-ethnic community through its monthly programme. This has included talks of

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

local interest on Bird Watching, Keeping Bees, Camden's Black History, a Reintroduction of Hedgehogs Project, West Hampstead Streets, and the life story of a former head of the local primary school who was Camden's first Black Headteacher. These were all attended by 50 to 100 people. We ran in-person walks around Hampstead Cemetery and West Hampstead for 20 to 30 people a time, two popular Quizzes (for 100 people each), and a Barn Dance attended by 50 dancers of a range of ages and ethnicities. These low-priced inclusive events bring in a small but valuable income to the organisation.

In addition, staff and trustees ran stalls at the local July and Christmas Fairs with activities for children, promoted CAWH at Jubilee Street Parties, advertised our activities at school fairs, and set up stall at the local Farmers' Market at the beginning of each 'term's' programmes.

CAWH was delighted to be invited to take part in the new English National Opera Engage scheme, which offered free tickets to its operas to community groups to encourage newcomers to opera and those who may not normally be able to afford tickets. The Drama project enjoyed the Yeoman of the Guard, and twelve CAWH supporters appreciated Tosca and The Rhinegold.

Warm Hub

As a result of increased energy costs and the rise in the cost of living, we opened a Warm Hub in January 2023, offering a warm welcome and a healthy soup and bread lunch 4 days a week in the Community Centre kitchen. Over 400 visits were made to the Warm Hub over a 4-month period.

Publicity and Marketing

CAWH aims to reach out to as many people as possible and has continued to improve its publicity. CAWH's fortnightly on-line Newsletter, which was initiated and well received in lockdown, continues to inform over 1200 households of activities run by CAWH and other local groups, and gives information on matters of interest

Our marketing was greatly improved. Local estate agent Dutch and Dutch sponsored new banners and hard copy programmes which were produced and distributed three times a year, and we promoted CAWH at stalls at the local Farmers Market. This all greatly improved our public face. Flyers of individual events were put up in local shops and lampposts etc by a team of volunteers.

The web-site has had a lot of attention, and we are seeking a volunteer who can help keep it up to date. Trustees help to distribute our programme and posters about individual events through Facebook, WhatsApp and Nextdoor.com.

We have ordered and sell T-shirts, mugs and tote bags with a We Love West Hampstead design and the CAWH logo, both for publicity and to raise funds.

Objective 6. Promote and support community led activity and act as a community anchor.

This year the Community Association has supported local volunteers to develop new classes and activities that are offered free or at low cost to the community for public benefit, eg French Conversation.

CAWH offers support to other voluntary groups that regularly use its centre eg WHeart support group.

Resources such as access to tables and equipment continue to be available to local community groups and individuals.

CAWH values and has benefitted from the contribution of partner organisations. We have strengthened partnerships with other local organisations such as Kilburn Older Voices Exchange, Age UK Camden, Mill Lane Garden Centre, Emmanuel Church, Sidings Community Centre, Thameslink, O2 Centre, schools, estate agents, the statutory sector and local enterprise for public benefit.

Dutch and Dutch estate agents funded our new publicity campaign, helping it get off the ground and paving the way for better communication with our residents in future.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

Objective 7. Respond to the desires and needs of local people and seek to provide such services as may be required.

We continue to regularly gather the views of people using the services through questionnaires, one to one feedback, interviews and collation of comments. Feedback forms are distributed after every activity and provide useful information which we act on. Volunteers have undertaken consultation exercises.

Objective 8. Establish, manage and continually develop a community centre in furtherance of these objectives.

We continue to make our amenities as safe and available to the community as possible. Our hall and kitchen continue to deliver our charitable activities for the community and generate income through hall hire. New equipment eg urn, cookers and fridge in the kitchen are available to hirers.

There have been a number of improvements in the Community Centre thanks to the persistent efforts of our staff. Longstanding problems with the central heating system have been attended to by our landlord Camden Council, and repairs to guttering which resulted in leaks into our kitchen have been made. Sadly, our outdoor lift has been condemned and we await a replacement as it is vital for the access of people with mobility problems.

CAWH has a new logo, and new signage now looks modern and attractive. The video, TV and film equipment has been overhauled and improved for the benefit of our users. We have introduced a card reader to help people make payments more easily.

Because of limited space in the Community Centre, CAWH runs its activities throughout West Hampstead. Larger venues in West Hampstead are hired to run activities such as Zumba.

Objective 9. Ensure the centre becomes more environmentally sustainable and works to reduce the carbon footprint both of its premises, activities and those of the wider community which it serves.

This theme continues to underpin our work as we seek ways to reduce our footprint and impact on the environment: e.g. by purchasing recycled paper goods, actively recycling, using environmentally friendly cleaning products for the centre and drawing on local providers and suppliers where possible.

Restart parties are held every few months, where customers can bring broken electrical goods to have them repaired by volunteers under the eye of trained volunteers, to avoid unnecessary waste.

Objective 10. Fundraising in furtherance of these activities.

Staff and trustees have been very active fundraising this year, and thanks to the support of funders and supporters, have been able not only to continue to run ongoing activities which are welcomed by the community, but also initiate new schemes. Funding for the future however, remains a concern, and we will continue to need to raise multi-year funding for core costs and our two key projects to give the organisation stability and sustainability.

Camden Council have provided significant streams of funding: at the beginning of the year, we received funding from the Resilience Fund which helped us over the loss of income from hall hire as a result of the centre closures from Covid; a grant from the Community Infrastructure Fund via our councillors enabled us to set up the Drama Project; and at the end of the year funding from Section 106 supported core costs and the Keeping Well Together Project.

Camden also provided funding for the Warm Hub, as did Hampstead Wells and Campden Trust, some of which will carry forward into the winter of 2023.

John Lyons Trust funding enabled us to run the holiday playschemes.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

City Bridge Trust provided 3-year funding towards the Keeping Well Together project, and awarded an unexpected and very welcome £985 for the rise in the cost of living. We drew down funding from Hampstead Wells and Campden Trust and the two streams of funding enabled us to recruit an Organiser in February 2023 to develop the project.

CAWH has also been very active in local fundraising. A new monthly lottery, the 101 Club, was set up in August 2022 with the target of recruiting 101 members and raising £5,000 profit a year. For a stake of £5 a month, members have a chance of winning £100 a month. Thanks to a very generous donation from a trustee, we have been able to promote the lottery widely, raise prize money and now have nearly 70 members. The lottery is run by a volunteer.

Our low-cost community events programme of talks, walks, quizzes and dances raises funds for the organisation, as do our marketing materials, and we are promoting ways of giving through local giving.com, easyfundraising.com, as well as cash donations.

FUTURE DEVELOPMENTS & PRIORITIES

Building on progress made last year, tasks identified under each key objective heading for the next twelve months are:

Key Objective 1 Reduce Isolation and Build Community Spirit:

- Maintain and develop the Keeping Well Together project programme, research and start new engaging ventures to reduce isolation and provide means of meeting others. ie Carpentry Course, Mindfulness Sessions, Community Gardening, Book Club, Games Clubs. To run trips to places of interest eg Kew Gardens. To expand the Memory Café.
- Research needs of families and young people and respond accordingly. Provide specific sessions for young teenagers.
- Support activities which bring the multi-ethnic community together and celebrate the diversity and talents of the community.
- Run a Warm Hub or Community Café at least one day a week, to ensure a warm welcome to members of the community.
- Coronation Volunteer Recruitment Day

Key Objective 2 Promote Access to Self-Development Opportunities:

- Continue the themes of promotion of health and well-being throughout for public benefit and continue to offer opportunities for people to develop their skills and pursue their interests.
- To offer a work experience programme to the local secondary school.
- To run work coaching sessions including CV writing and interview techniques, and initiate an English as a Second Language class.

Key Objective 3 Improve Access to Advice Services: Continue to liaise with Camden Council, CAB and Age UK Camden to provide advice locally as needs arise

Key Objective 4 Provide Meeting Space: Actively promote the availability of CAWH's hall for hire, and continue to seek premises for activities as required eg West Hampstead Primary School facilities.

Key Objective 5 Facilitate Educational and Recreational Services: CAWH to run a minimum of 10 activities directly at any one time across age ranges, and organise a wide range of community events such as talks, quizzes, dances, concerts for the enjoyment of the whole community.

Key Objective 6 Promote Community Led Activity:

- To continue to recruit new volunteers, and liaise with volunteering organisations.
- To increase the involvement of volunteers in all stages of design and delivery, expand the range and breadth of volunteering roles within CAWH including the recruitment of a wider age range of Trustees to join the Board.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

- Build partnerships with other organisations for mutual benefit of the community

Key Objective 7 Respond to Need: Maintain systems and structures to support the work in the community by continuously improving consultation, monitoring and evaluation procedures, and recording of outcomes

Key Objective 8 Maintain a Community Centre:

- Continue to seek more spacious premises; pursue possibility of a move by Sington Nursery to allow the use of the ground floor of 17 Dornfell St, and link with Landsec and a potential new centre in the 02 development.
- To maximise use of the Community Centre
- Support the involvement of all staff and tutors in the maintenance of the community centre through training or development opportunities and reminders of good Health & Safety practice
- To review all policies and procedures to ensure CAWH continue to offer high quality, safe services. To adhere strictly to safeguarding rules and good practice in the centre.

Key Objective 9 Ensure Environmental Sustainability:

- Continue to identify ways of demonstrating our commitment to reducing our carbon footprint.
- To continue the Restart electrical repair 'parties' to save appliances from waste, and encourage recycling.

Key Objective 10 Fundraising:

- To write funding applications to secure funding to continue the work with our growing population of 60+ people who may be at risk of isolation, for children and young people's services and to support our core work.
- Continue to diversify our funding streams with Trusts and Foundations and implement the Fundraising Strategy.
- Pursue future funding opportunities with Camden Council.
- To vigorously pursue our local fundraising programme, in particular to grow the 101 Club lottery to its target of 101 members plus.
- To hold a Fundraising Concert of local acts with the aim of celebrating the talent in our community.
- To encourage sponsorship from local shops and estate agents.

FINANCIAL REVIEW

CAWH's total income in 2022-23 was £143,025 and total expenditure £96,381, giving a positive balance of £46,644. With funds of £70,291 brought forward from the previous year this provided total funds to carry forward of £116,935.

Of this, £24,217 are restricted funds for project activities. £10,000 of the £91,318 unrestricted funds carried forward, has been designated to support this project work, leaving £81,318 unrestricted funds. There will be a shortfall of income in 2023-24 against expected expenditure, and it is essential we continue to work to raise multiyear funds for core costs and our key projects ie CANDY and Keeping Well Together projects.

CAWH worked hard to raise funds during 2022-23. Our income from hall hire was £21,855, almost reaching pre-Covid levels. Funding applications were successful, and we are very grateful to all our funders. Camden Council provided several sources of funding, which enabled us to continue to provide services for the Over 60's, set up a Drama Project for young teenagers, organise our second Adults' Art Trail, and provide a Warm Hub offering hot lunches to local residents during the winter. Funding from City Bridge Foundation and reserve funding from Hampstead Wells and Campden Trust (HWCT) enabled us to recruit an Organiser to develop the Keeping Well Together project. HWCT also gave funding towards the Warm Hub. Funding from John Lyons Trust enabled us to provide free holiday playschemes to local children aged 5 to 12 years. The Arts Council gave money to help celebrate the Queen's Jubilee with a Children's Art Trail and Collage project.

Our own local fundraising efforts continued with the setting up of a small lottery, the CAWH 101 Club. It raised £2,420 and has the potential to raise £5,000 a year when the target of 101 members is

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

reached. Publicity and prize money was sponsored by a local benefactor. Our community events programme raised almost £3,000. We sold I Love West Hampstead T-shirts, mugs, and tote bags at festivals.

However, without regular core funding CAWH will always struggle to keep afloat, and spend too much of its time fundraising instead of doing what we want to do: provide services for the benefit of our community. We are heartened by a change in Camden Council funding for the charity sector, which makes us eligible to apply for a core grant over 7 years, and we are very hopeful that the future may be easier as a result. We will continue to fundraise for our project work, and our energetic staff team have some exciting new ventures planned for the year ahead.

Reserves Policy

In view of the fact that CAWH has no regular source of grant income, CAWH aims to maintain a reserve in excess of £50,000 unrestricted funds.

The policy is reviewed regularly based on changing circumstances. The Reserves Policy outlines how any Reserve will be used, invested or allocated by the Trustees. The policy is due to be reviewed in 2024.

Investment policy and performance

The organisation aims to invest monies not immediately required for its own purposes in or upon such investments, securities or property as may be fit. At the present as interest rates rise, CAWH is looking to invest available monies in safe short-term investments with good rates of interest.

TRUSTEES/DIRECTORS' REPORT
For the year ended 31 March 2023

STATEMENT OF TRUSTEES' RESPONSIBILITIES

Company and Charity Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association and of the incoming resources and application of resources, including the income and expenditure, of the Association for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Provision of information to independent examiners.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's independent examiners are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Association's independent examiners in connection with preparing their report and to establish that the Association's independent examiners are aware of that information.

APPROVAL

This report was approved by the Board of Trustees on and signed on its behalf by:

Pauline Cheeseman - Chair

Pranay Hariharan - Treasurer

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2023

ACKNOWLEDGEMENTS

We would like to thank the following funders, organisations, groups and individuals for their support and assistance:

Age UK Camden	Of Butterflies and Bees community gardening project
Awards for All	Peter Coles
British Museum	Philip Healey
Camden Council and Ward Councillors	Right at Home
Central School for Speech and Drama	Sidings Community Centre
City Bridge Trust	Sington Nursery (Camden Community Nurseries)
Dutch and Dutch estate agents	Thameslink Station (West Hampstead)
Emmanuel Church	The Hampstead Wells and Campden Trust
Emmanuel Primary School	The London Community Foundation
English National Opera	The Restart Project
Garfield Weston Foundation	Veolia
Govia Thameslink	Voluntary Action Camden
Hampstead School	West Euston Partnership
Hampstead Wells and Campden Trust	West Hampstead Primary School
John Lyons Charity	West Hampstead School of Dance
Kilburn Older Voices Exchange	WHeart Group
Landsec 02 Centre	
Michael Simkins	
Mill Lane Garden Centre	

And all the many donors who have supported CAWH generously this year.

We would like to thank each and every single volunteer who contributed to the community in the past year. The following people have made a significant contribution: Geoff Berridge (CAWH 101 Club), Anna Bowman (films of Art Trails), Sally Bowman (WHeart), Laurel Campbell (Publicity), Maite Dehlinger (French Conversation), Ginny Ejee, Janet Grauberg (Publicity), Simon Hoten (Yoga), Teresa Lines, Vera and Fraser Kennedy Goossens (Community Events), Alan Johnson (Entertainment), Ian Long (Film Club), Shirley Macleod (Events), Sue Richards (Art Trail), Babs Sargeant (Quiz), and Di Spiro (Publicity), as well as trustees who all give their time freely in many different capacities. Thank you also to our work experience volunteers, Jessica Fowdar and Alex Tyrell, and the Sunshine Garden volunteers, particularly Gillian Edwards and Celine Castelino.

Our volunteer speakers and guides have been invaluable:

David Scott (Beekeeping), Richard Burdett (Bird Watching), Mary Tucker (Walks around West Hampstead), Dick Weindling and Marianne Colloms (talk on the Streets of West Hampstead), Emily Momoh (Camden's Black History), Darla Gilroy (on Beryl Gilroy, first black Headteacher), Stephen Barabas (Re-Introduction of Hedgehogs), Rhona Levene (Hampstead Cemetery Walk)

We thank all the CAWH Tutors who run a fantastic range of fun and valuable activities to a high standard for the community and for always giving 110%, including Holly Engel (Warm Hub), Sabrina Henry, Simon Hoten, Andrea Morreau, Mark Sanders, Maria Sarcina, Emma Weir, Spencer Stage School, also to all the independent tutors who run popular and much appreciated classes from the Community Centre.

A big thank you to the fantastic CAWH staff team, and everyone else who has been involved, participated in activities and supported us during the year!

INDEPENDENT EXAMINER'S REPORT

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2023 which are set out on pages 17 – 26.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Date

Kathleen Moss ACMA, CGMA
Kathleen Moss Ltd
48 Lawn Terrace
London
SE3 9LP

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31 March 2023

		Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Income from:	Notes						
Donations and legacies	2	£ 5,878	-	£ 5,878	2,375	-	2,375
Charitable activities	3	£ 102,209	£ 34,938	£ 137,147	37,259	35,992	73,251
Interest received	4	-	-	-	634	-	634
Other							
Total income		£ 108,087	£ 34,938	£ 143,025	40,268	35,992	76,260
Expenditure on:	5						
Raising funds		£ 8,016		£ 8,016	6,330		6,330
Charitable activities		£ 60,150	£ 28,215	£ 88,365	41,775	31,200	72,975
Other expenditure				-			-
Total expenditure		£ 68,166	£ 28,215	£ 96,381	48,105	31,200	79,305
Net income for the year	6	£ 39,921	£ 6,723	£ 46,644	(7,837)	4,792	(3,045)
Reconciliation of funds							
Total funds brought forward		£ 52,797	£ 17,494	£ 70,291	60,634	12,702	73,336
Total funds carried forward		£ 92,718	£ 24,217	£ 116,935	£ 52,797	£ 17,494	£ 70,291

The above is derived from continuing activities . There were no other recognised gains or losses, other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

The notes on pages 19-26 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Balance Sheet
as at 31 March 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible Assets	8	1,629	-
Current assets			
Debtors	9	4,035	1,717
Cash at bank and in hand		121,899	73,385
		125,934	75,102
Creditors: Amount falling due within one year	10	10,628	4,811
Net current assets		115,306	70,291
Total assets less current liabilities		116,935	70,291
Net assets	11	116,935	70,291
The funds of the charity:	11		
Restricted Funds	12	24,217	17,494
Unrestricted Funds	12		
Designated funds		10,000	
General funds		82,718	52,797
Total charity funds		116,935	70,291

The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2023. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The accounts were approved by the Trustees on _____

and signed on their behalf by:

.....
Pranay Hariharan, Treasurer

Director and Trustee
Charity Registration No. 1135778
Company Registration No. 06956009

The notes on pages 19-26 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2023

1 Accounting Policies

Statutory information

The Community Association for West Hampstead is a charitable company limited by guarantee and is registered in England and Wales. The registered office address, and principal place of business, is West Hampstead Community Centre, 17 Dornfell St, London, NW6 1QN. The functional currency of the charitable company is sterling.

Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (Charities SORP FRS 102) and the Companies Act 2006.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'.

Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The charitable company can operate based on confirmed funding with sufficient unrestricted reserves at 31st March 2023 of £92718

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Income

Income is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charitable company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Gifts/intangible income

Donated professional services and donated facilities are recognised as income when the charitable company has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2023 - continued

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fund Accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charitable company and their associated support costs.

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Fixed Assets

Tangible fixed assets are stated at cost less depreciation.

All tangible assets with a purchase price of greater than £250 are capitalised.

Depreciation

Depreciation is provided at rates calculated to write off the cost, less residual value, over their expected useful life as follows:

Fixtures & fittings	33% straight line
Office equipment	33% straight line

Operating lease agreements

Rental charges are charged on a straight line basis over the term of the lease.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Pensions

The charitable company recognises its liabilities under auto enrolment. The staging date was Oct 2016 and the charitable company has enrolled in the government backed NEST pension scheme.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

**Notes to the financial statements
for the year ended 31 March 2023 - continued**

	Unrestricted	Restricted	Total	
	£	£	£	2023 £
2 Donations and legacies				2022 £
Donations	5,878	-	5,878	2,375
Donations and legacies - prior year comparative				2022 £
	£	£	£	
Donations	2,375	-	2,375	
	£2,375	-	£2,375	
3 Income from charitable activities				2023 £
Services to benefit inhabitants	£	£	£	2022 £
Grant income				
The National Lottery Community Fund	-	-	-	9,992
Hampstead Wells and Campden Trust	-	5,290	5,290	10,000
John Lyons Charity	-	4,000	4,000	-
London Borough of Camden	15,000	11,768	26,768	13,000
London Borough of Camden S106	42,000	-	42,000	-
City Bridge Trust	985	10,000	10,985	-
Let's Create Jubilee Fund	-	3,880	3,880	-
Age UK Camden	-	-	-	7,500
Covid Job Retention Scheme Grant	-	-	-	1,490
Garfield Weston Foundation	-	-	-	8,000
Magic Little Grant	-	-	-	500
	£57,985	£34,938	£92,923	£50,482
Activites for generating funds				
Hall hire	21,855	-	21,855	11,552
Income from fundraising	5,401	-	5,401	4,121
Charges for activities	16,968	-	16,968	7,096
	£44,224	-	£44,224	£22,769
Total income from charitable activities	£102,209	£34,938	£137,147	£73,251
3 Income from charitable activities - prior year comparative				2022 £
Services to benefit inhabitants	£	£	£	
Grant income				
The National Lottery Community Fund	-	9,992	9,992	
Hampstead Wells and Campden Trust	-	10,000	10,000	
London Borough of Camden	13,000	-	13,000	
Age UK Camden	-	7,500	7,500	
Covid Job Retention Scheme Grant	1,490	-	1,490	
Garfield Weston Foundation	-	8,000	8,000	
Magic Little Grant	-	500	500	
	14,490	35,992	50,482	
Activites for generating funds				
Hall hire	11,552	-	11,552	
Income from fundraising	4,121	-	4,121	
Charges for activities	7,096	-	7,096	
	22,769	-	22,769	
Total income from charitable activities	37,259	35,992	73,251	
4 Investment income	£	£	£	2022 £
Bank Interest	-	-	-	634

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

**Notes to the financial statements
for the year ended 31 March 2023 - continued**

5 Analysis of expenditure

Expenditure represents the following direct and apportioned costs

	Costs of generating voluntary income	Charitable activities	Govern- ance costs	2023 Total	2022 Total
	£	£	£	£	£
Project/Activity costs	-	12,788	-	12,788	6,457
Staff costs	4,906	41,704	2,453	49,063	46,341
Freelance management	-	-	-	-	1,463
Freelance activity staff	-	14,209	-	14,209	10,079
Other staff costs	186	1,484	186	1,855	1,063
Premises costs	-	1,301	-	1,301	533
Rent /rates	723	6,148	362	7,233	7,605
Insurance	-	647	-	647	673
Office costs	577	4,903	288	5,768	3,140
Independent Exam	-	-	1,537	1,537	1,000
Support costs	6	103	6	114	357
Fundraising	1,618	-	-	1,618	352
Governance	-	-	152	152	-
Depreciation	-	96	-	96	107
Bad debt	-	-	-	-	135
	8,016	83,382	4,983	96,381	79,305
Of the total expenditure:	Unrestricted	Restricted	Total		
2023	68,166	28,215	96,381		
2022	48,105	31,200	79,305		

Analysis of expenditure - prior year comparative

Expenditure represents the following direct and apportioned costs

	£	£	£	2022 Total £
Project/Activity costs	-	6,457	-	6,457
Staff costs	4,634	39,390	2,317	46,341
Freelance management	146	1,243	74	1,463
Freelance activity staff	-	10,079	-	10,079
Other staff costs	106	850	106	1,063
Premises costs	-	533	-	533
Rent /rates	760	6,465	380	7,605
Insurance	-	673	-	673
Office costs	314	2,670	157	3,140
Independent Exam	-	-	1,000	1,000
Support costs	18	321	18	357
Fundraising	352	-	-	352
Depreciation	-	107	-	107
Bad debt	-	135	-	135
	6,330	68,922	4,052	79,305

6 Net income for the year

The net income for the year is stated after charging:

	2023 £	2022 £
Depreciation of tangible fixed assets owned by the Charity	96	107
Independent Examination of year ending 31st March 2023	1,537	1,000

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2023 - continued

7 Staff costs

Staff costs during the year were:	2023	2022
	£	£
Salaries and wages	46,834	45,533
Social Security costs	-	-
Pension costs	2,229	808
	£49,063	£46,341

The average number of employees during the year was as follows, all staff are part time:

	2023	2022
	No.	No.
Charitable activities	2.5	3.3
Support activities	1.0	1.0
	3.5	4.3

No employee received remuneration amounting to more than £60,000 in 2023 (2022 - nil).

No remuneration was paid to trustees in the year (2022 - £ nil).

No expenses were reimbursed to trustees in the year (2022- £nil).

The key management personnel of the charitable company included the Trustees and the Manager. The total employee benefits including employer's national insurance and pension contributions paid to key management personnel were £26,405 (2022 £23,176)

8 Tangible fixed assets

	Fixtures & Fittings	Office Equipment	Total
	£	£	£
Cost	6,409	5,078	11,487
Disposals	-	(647)	(647)
Additions at cost	-	1,725	1,725
At 31 March 2023	6,409	6,156	12,565
Depreciation:			
Accumulated Depreciation at 1 April 2022	6,409	5,078	11,487
Eliminated on disposal	-	(647)	(647)
Charge for year	-	96	96
At 31 March 2023	6,409	4,527	10,936
Written Down Values:			
At 31 March 2023	-	1,629	1,629
At 31 March 2022	-	-	-

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2023 - continued

9	Debtors		2023	2022
	Due within one year:		£	£
	Prepayments		769	577
	Accrued income		-	-
	Other debtors		3,266	1,140
			£4,035	£1,717
10	Creditors		2023	2022
	Amounts falling due within one year:		£	£
	Accruals		10,285	4,811
	Deferred income		343	-
	Creditors		-	0
			£10,628	£4,811
11	Analysis of net assets between funds	Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2023 are represented by:			
	Tangible Fixed Assets	-	-	-
	Current Assets	101,374	24,560	125,934
	Creditors: Amounts falling due within one year	(10,285) -	343	(10,628)
	Total net assets	£91,089	£24,217	£115,306
	Analysis of net assets between funds - prior year comparative			
		Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2022 are represented by:			
	Tangible Fixed Assets	-	-	-
	Current Assets	57,608	17,494	75,102
	Creditors: Amounts falling due within one year	(4,811)	-	(4,811)
	Total net assets	£52,797	£17,494	£70,291

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2023 - continued

12	Funds					
	Fund movements were as follows:	At 01 April 2022	Incoming	Outgoing	Transfers between funds	At 31 March 2023
		£	£	£	£	£
	Restricted Funds					
	Children's projects	7,494	11,000	(14,717)	-	3,777
	Keeping Well Together for Over 60s	10,000	10,000	(5,400)	-	14,600
	Let's Create Jubilee	-	3,880	(3,880)	-	-
	Warm Hub	-	9,258	(3,418)	-	5,840
	Adult Art Trail	-	800	(800)	-	-
	Total Restricted Funds	17,494	34,938	(28,215)	-	24,217
	Unrestricted funds:					
	General funds	52,797	108,087	(68,166)	(10,000)	82,718
	Designated funds	-	-	-	10,000	10,000
	Total funds	£70,291	£143,025	(£96,381)	£0	£116,935

Funds - description

Children's projects

Children's Projects - provision of a range of activities at the community centre, after school clubs at Beckford Primary School and holiday workshops. All activities take place in the John Lyon's Charity area of benefit.

Keeping Well Together for Over 60s

Regular and varied programme of activities for the over 60s

Let's Create Jubilee

A Jubilee art trail created by local school children on the theme of the Queen/Jubilee displayed in local shops. The project received Arts Council funding distributed by the London Community Foundation.

Warm Hub

The Warm Hub offers a nutritious meal four days a week during colder weather to local residents, and a warm welcome in a pleasant environment.

Adult Art Trail

The bi-annual autumn Art Trail showcases the talent of local artists who display their art in local windows around West Hampstead.

Age UK work with older men

Provision of activities for older men funded by Age UK through Ageing Better in Camden (ABC).

Platform One gardening project

Funding to enable gardening on Platform 1.

Transfers between funds

The funds received from the Camden S106 planning obligations developer contributions are unrestricted. The trustees have agreed that some of this funding should be designated to ensure that projects can continue to be supported when restricted funding does not fully cover the project costs.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2023 - continued

Funds - prior year comparative

Fund movements were as follows:

	At 01 April 2021 £	Incoming £	Outgoing £	At 31 March 2022 £
Restricted Funds				
Children's projects	12,702	9,992	(15,200)	7,494
Age UK Camden work with older men	-	7,500	(7,500)	-
Keeping Well Together for Over 60s	-	18,000	(8,000)	10,000
Platform One gardening project	-	500	(500)	-
Total Restricted Funds	12,702	35,992	(31,200)	17,494
Unrestricted funds:				
General funds	60,634	40,268	(48,105)	52,797
Designated funds				
Total funds	£73,336	£76,260	(£79,305)	£70,291

13 Taxation

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

14 Related parties

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

15 Capital commitments

At 31 March 23 the charitable company had no capital commitments (2022: nil)

16 Other commitments

At 31 March 23 the charitable company had no annual commitments under non-cancellable operating leases for office equipment.

The charitable company has renegotiated the renewal of the lease on the building with London Borough of Camden. A transitional funding arrangement is no longer in operation.

Lease expiring:	2023	2022
Within 1 year	5,500	5,500
2 to 5 years	22,000	22,000
More than 5 years	49,500	55,000

17 Contingent assets or liabilities

Nil

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

19 Ultimate controlling party

The charitable company was under the control of the Trustees during the period under review. There is no single ultimate controlling party.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD

England & Wales - Charity number 1135778

Accounts

Charity No: 1135778

Company No: 6956009

**The Community Association for West Hampstead Ltd (CAWH)
(A Registered Charity & Company Limited by Guarantee)**

Trustee/Directors' Report & Financial Statements

For the year ended: 31st March 2022

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LEGAL AND ADMINISTRATIVE INFORMATION
For the year ended 31 March 2022

TRUSTEES

Pauline Cheeseman, Chair
Virginia Berridge, Vice-Chair
Miles Seaman, Treasurer
Sharon Hardwick, Secretary
Sally Bowman
Lorna Greenwood, appointed 12.11.21
Pranay Hariharan
Rev Jonathan Kester resigned 11.08.22
Jon Kirkwood, resigned 26.04.21
Cllr Nazma Rahman
Flick Rea
David Richards
Fatima Pooya, resigned 13.09.21

CHARITY NUMBER

1135778

COMPANY NUMBER

6956009

DATE OF REGISTRATION

4 May 2010

REGISTERED OFFICE & PRINCIPAL OPERATIONAL ADDRESS

17 Dornfell Street
London
NW6 1QN

CHIEF EXECUTIVE/MANAGER

Anna Clancey, Manager to December 2021
Karen Fraser, Manager from January 2022

INDEPENDENT EXAMINER

Kathleen Moss ACMA, CGMA
48 Lawn Terrace
London
SE3 9LP

BANKERS

Co-operative Bank	Scottish Widows
PO Box 250	PO Box 12757
Skelmersdale	67 Morrison Street
WN8 6WT	Edinburgh
	EH3 8YJ

STRUCTURE, GOVERNANCE & MANAGEMENT

The Trustees present their report with the financial statements of the charity for the period ended 31 March 2022. This is a directors' report required by s417 of the Companies Act 2006. The financial statements comply with current statutory requirements and the requirements of the Memorandum and Articles of Association.

CAWH Organisational Structure & Board of Trustees

The managing body is the Board of Trustees which is elected annually at the Annual General Meeting. They oversee the vision and direction of the Association for public benefit. The managing document is the Articles of Association. The Board of Trustees consists of up to twelve members including the Chair, Vice-Chair and Treasurer. The Board is able to make three co-options. At the end of the year, a strong team of eleven Trustees was in place with skills including finance, human resources, marketing, governance, and community development.

The Board of Trustees has met 8 times during this financial year. A Finance & General Purposes Committee (F&GP) oversees in closer detail aspects of the organisation including finance and fundraising. A Funding Strategy Group has met monthly, and trustees have been active in helping staff with funding applications, marketing, and setting up and running up local fundraising initiatives.

There have been a number of changes of staff throughout the year. Two staff were made redundant as their funding had come to an end: the Intergenerational Worker in September 2021 and the Men's Engagement Worker in December 2021. Our able Manager was forced to resign on grounds of ill health in December 2021, and there were two changes of Administrator. At the end of the year, we have a new keen Manager and Administrator plus a Children and Young People's Coordinator, all part-time, who run our services together with a team of sessional workers.

The Trustees delegate the effective day to day running of the Association and resources to the Manager. She supervises the staff, sessional workers, self-employed contractors and volunteers to develop and deliver activities and services.

There is a comprehensive range of policies and procedures which ensure the effective running of the Association and that legal and statutory requirements are met. During the year, Organisational Procedures have been reviewed and strengthened, and Human Resources, Health and Safety and Safeguarding Policies are undergoing a review. The Business Plan was also updated.

Risk Management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Risk is assessed on all aspects of the Association from human resources, financial management, health and safety as well as other areas of governance.

The Covid19 pandemic resulted in a severe loss of income from hall hire and charges for activities. Trustees and staff sought ways to keep the organisation viable, by furloughing staff who were not able to run their projects, applying for grants, and seeking new local income sources through running events and setting up a local lottery. The Reserves Policy was adjusted: in view of the fact that CAWH has no regular income, it was agreed to maintain £50,000 of unrestricted funds.

All banking accounts are in the name of the Association and the Association continues to adhere to good financial practice and compliance with associated Charity and Company Law. In the event of the Association closing, any unspent funds shall be returned to the Associations or individuals from whom they were initially given or donated to another Association with similar purposes as approved in consultation with the Charity Commission.

TRUSTEES/DIRECTORS' REPORT

For the year ended 31 March 2022

OVERVIEW

2021-22 saw the beginning of CAWH's recovery from the Covid pandemic. The Community Centre reopened after the second lockdown on 12 April, with the necessary health and safety precautions in place. Initially staff continued to work partly from home. CAWH classes and community events continued on Zoom for some months, and new activities aimed at informing, entertaining and maintaining contact with the community, were developed. From September 2021 classes gradually moved to meeting in person. Hirers were understandably reluctant to restart face to face activities, and take up of hall hire was slow, but by the end of the year, a healthy programme of activities was being run in the centre.

Funding for our two main projects: CANDY (Children and Young People, and the Keeping Well Together programme for older people, had ceased, and income from hall hire and classes was greatly reduced. Staff and trustees embarked on a major fundraising programme with applications made to Camden Council, trusts and charities and further developed our own local fundraising endeavours. At the end of the year we had eaten into reserves, but were confident we were on the way to making the future secure.

CAWH appointed a first Patron in 2021, actor Michael Simkins, who is helping to raise CAWH's profile and support fundraising initiatives.

OBJECTIVES & ACTIVITIES

The Association's purposes as set out in the objects contained in the Association's Articles of Association are to:

- promote the benefit of the inhabitants without distinction of sex, sexual orientation, age, disability, nationality, race, political, religious or other opinions, by associating together the said inhabitants and the statutory authorities, voluntary and other organisations in a common effort to advance education and well-being and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;
- establish, or secure the establishment of, a Community Centre and to maintain and manage the same (whether alone or in co-operation with any statutory authority or other person or body) in furtherance of the Objects;
- promote such other charitable purposes as may from time to time be determined.

The Charity shall be non-party in politics and non-sectarian in religion. The area of benefit shall be West Hampstead and the neighbourhood.

To further the purposes of the organisation, the Association is committed to building a thriving and vigorous community programme and community centre to benefit the people of West Hampstead; to improve the life and health of all the community in the area by drawing on the resources of local residents and organisations; and to work in partnership to develop voluntary activity in the community.

CAWH has objectives that ensure we meet our aims and these are reported on under the Review Section. The Trustees review the aims, objectives and activities of the Association annually, taking into account the Charity Commission's guidance on public benefit.

PREMISES

CAWH occupies premises on the upper floors of 17 Dornfell Street, West Hampstead, known as the West Hampstead Community Centre. The Association has a 20-year lease, granted by Camden Council in January 2017, to occupy and use the Centre, and pays rent of £5,500 a year. The Council continues to maintain and service the property and a quarterly service charge is paid, which includes gas and electricity. During 2021-22, Covid support from Camden Council included a reduction in rent, and freezing of business tax.

CAWH is restricted in its available physical space. This has knock-on effects for the range and amount of activity provision that can be offered. The Community Centre Hall has a capacity of 40 people seated, and is normally heavily used by a wide range of beneficiaries and third parties from toddlers to elderly, for social events, educational and recreational classes, workshops and parties. Space is hired from other organisations to run larger classes and events.

FUNDING and FUNDRAISING

CAWH has been diversifying its funding profile since the Council ceased funding the charity in 2012. CAWH's income comes from a range of sources: trusts and foundations, hall hire, charges for activities, donations from other groups and individuals, fundraising events from our community events, sales of promotional materials, and from individual tutors and volunteers who run activities year in, year out to benefit the local community. The generation of income from hall hire to third party tutors and groups offering classes for the community has consistently been at a level of up to 25K for the past few years. Due to the pandemic, in 2021-22 this was reduced to a little over £8,000.

Trustees and staff ran a number of well attended community events with a small charge: Zoom talks, walks and Quizzes, which raised much needed income. A CAWH 101 Club was initiated run by a volunteer: this is a monthly lottery where members pay £5 a month to be entered into a monthly draw of £60. At the end of the year, there were 40 members, generating £1680 a year. Thanks to support from Camden Council who froze business tax and part of the rent, and supported us with Recovery grants; Community Infrastructure Levy funding from our local councillors; funding from charitable trusts; donations from supporters, and our own local efforts, CAWH ended the year in the black. However, it was necessary to dip into reserves.

Re project funding, it has been difficult to raise longer term funds for our work with older people, as many charitable funds have been directed to the Covid response. One off funding of £8000 from Garfield Weston Foundation has supported our Keeping Well Together older people's programme, and £10,000 from Hampstead Wells and Campden Trust will be carried forward as match funding. A grant from Age UK Camden (Ageing Better in Camden) of £10,000/year over 2 years to develop our work with older men, was extended until December 2021. A 3-year grant from John Lyon's Charity for activities for CANDY, our children and young people's project, was due to end in April 2021, but was extended until August 2021. An award of £10,000 from Awards for All, has enabled us to fund the project for a further year.

At the end of the year, CAWH is in need of substantial funds to support our core work of supporting an increasingly ageing population, providing free and low-cost activities, and targeting those most at disadvantage through poverty or other physical, social or emotional challenges. The results of fundraising applications are awaited, and further fundraising will be essential with a focus on grants over three or four years to provide stability and sustainability. We are entering into dialogue with Camden Council with the hope of receiving more regular support in the future.

PUBLIC BENEFIT

In setting our objectives and planning our activities, the Board of Trustees gives careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit.

REVIEW OF ACTIVITIES & ACHIEVEMENTS

This year has seen the delivery for public benefit of activities and achievements against the 10 key objectives in our business plan.

Objective 1. Reduce isolation: promote local inclusion, cohesion and a sense of community for public benefit.

CAWH aims to create a warm, welcoming environment for the whole community with opportunities for friendship by engaging with others, learning new skills, and demonstrating and celebrating achievements. Our key target groups are older people, particularly those isolated or housebound, and children and young people, but CAWH exists for the benefit of the whole community.

Keeping Well Together for Over 60s

Although the project had no dedicated staff, the Manager and trustees provided a regular and varied programme of activities for the over 60s. As a result of an online survey, new Zoom classes of 5 and 6 sessions were provided on Smartphone Photography, and Gardening. A weekly in person Line Dancing class started in November, and drew in 12 new members. The Art class continued initially on Zoom, and a special 6-week Art course was run in the summer of 2021. Dance for Fitness was so popular it ran over two sessions a week: one class moved in-person in September: the other continued on Zoom with a weekly members' chat session for the 25 participants. A Zoom coffee morning provided an opportunity for the whole community to meet up and chat about issues of interest. A new volunteer led French Conversation class started in January 2022.

Men's Engagement Project

A key response to the Covid lockdowns was the 'Keep in Contact' telephone call service: the project worker initially spoke weekly with over 12 men hesitant to restart social contact in person, providing companionship and information, and discussion and quizzes on topics of interest. Bike riding sessions were organised in Regents Park in partnership with the West Euston Partnership, and ran in tandem with bench-to-bench walks around West Hampstead.

A new venture was a 'drop-in' in partnership with the local church, offering companionship over card games, chat and tea. This attracted women as well as men.

Unfortunately, the Men's Engagement programme had to end in December due to project funding running out.

The Men's Exercise class continued on Zoom, and in person from January 2022.

Picture Windows Art Trail

Artists in West Hampstead were celebrated in October when they exhibited their work in windows of their homes and in shop windows throughout the area. 45 artists took part and the event was filmed by a local film maker. Many viewers walked the streets to see the art, and expressed their feelings that it brought a sense of community and belonging. The organisers and film maker were all volunteers.

The Platform 1 Sunshine Garden

A group of volunteers has ably maintained the Sunshine Garden at West Hampstead Thameslink station throughout the Covid pandemic. There are now four large planters on Platform One, designed by a team of volunteers, and supported by Thameslink, Veolia, and the Mill Lane Garden Centre for people with learning difficulties.

The planters are valued by commuters and station staff, and there has been a request for further planters.

Film Club

Covid constraints led to a cessation of the Film Club for a time, but it resumed in the autumn. CAWH is looking for a new volunteer to run the Club, which focusses on films with a local interest.

CANDY PEOPLE – Children and Young People Project

CAWH's CANDY Organiser, supported by a team of sessional workers, ran a lively and fun programme of low-cost activities throughout the year in spite of the difficulties resulting from Covid. To comply with UK Covid restrictions, the Easter programme offered three types of activities: online (Arts & Crafts and Cook Along sessions), outdoor (football and cycling) and Nature Kits (Grow your own Veg and Make Wildflower Seedballs), which had been a huge success over the winter. A Photographic Treasure Hunt through West Hampstead encouraged families to spend time outdoors and discover the local area.

After school activities were still offered online in May but from June onwards, CANDY was able to welcome families back to the West Hampstead Community Centre. The June Half Term activities focused on Arts and Crafts, with Block and Lino Printing, Making Clay Pots and Basket Weaving. Half-terms in October and February 2022 expanded the programme with Modern Dance, and Watercolour painting.

CANDY's extensive summer programme included a 3-day cycling workshop for different ability groups, Football, Drama, Glass Painting, Collage Making, Making Clay Dragons, Painting Plant Pots and Sowing Summer Salads and Story & Rhyme sessions for the under 5s.

The After School Club at West Hampstead Primary School was resumed in September 2021, and CANDY ran three Arts & Crafts sessions per week to different 'bubble' age groups, plus one weekly dance session from November.

Three highly attended family film afternoons were enjoyed at the Community Centre before Covid numbers shot up again with the spread of the Omicron variant.

Objective 2. Enhance people's access to self-development opportunities and therefore improve people's employment opportunities.

CAWH welcomes volunteers to help with a wide range of services: running classes, helping with marketing and publicity, supporting the Platform One garden project, running social events, which enhance their confidence and skills. We were able to offer work experience to young teenagers during the children's summer scheme which they enjoyed immensely and said it gave them a sense of achievement.

Objective 3. Improve access to advice, support and advocacy.

People continued to be signposted to a wide range of services depending on their particular need. Services this year have included; One Step for financial management advice, Citizens Advice Bureau, Age UK Camden, and our neighbouring Community Centres and organisations. The main areas where people have needed advice have been finance, help with their property, caring for their aging parents and health related issues.

Objective 4. Provide meeting space and support for voluntary and community groups.

The Community Centre continues to be a well-loved community resource offering space to support and in partnership with local community organisations including WHeart support group, Residents' Associations, and religious groups. This is in addition to regular hall hire to groups and individuals.

Objective 5. Facilitate and support leisure, recreation, education, social welfare and healthy living services and activities for public benefit.

The themes of healthy living, exercise, and promotion of wellbeing underpin all CAWH's programmes and activities.

Classes and Activities

CAWH provides a wide variety of activities for all the community, both directly and through providing a base for independent tutors to run classes. These have ranged from Aikido, Art, Drama, Pilates, Watercolour Painting, Yoga, Photography, Zumba classes, Keep Fit to Chi Gong and many more. This year, CAWH directly ran 10 low cost/free activities each week for public benefit, including the Keeping Well Together project activities, of which well over a hundred places for adults have been offered.

Community Events

The community engagement initiative, previously called GoWestHampstead, was initiated by trustees and run with the help of volunteers. It has continued to provide well-attended fun and social opportunities to adults and children across the multi-ethnic community through its monthly programme of Zoom talks and Quizzes, in person walks around Hampstead Cemetery and West Hampstead, and talks given by local actors, gardeners, and historians.

These low-priced inclusive events bring in a small but valuable income to the organisation.

Newsletter

CAWH's fortnightly on-line Newsletter, which was initiated and well received in lockdown, continues to inform over 900 supporters of activities both run by CAWH and other local groups, and inform on matters of interest.

Publicity and Marketing

CAWH aims to reach out to as many people as possible and has greatly improved its publicity. A termly programme of classes and events is now published and distributed throughout West Hampstead by a local estate agent, who also pay for banners displaying CAWH's activities which are hung at key sites in the area.

The web-site is in the process of improvement.

Objective 6. Promote and support community led activity and act as a community anchor.

This year the Community Association has supported local volunteers to develop new classes and activities that are offered free or at low cost to the community for public benefit. Resources such as access to tables and equipment at cost continue to be available to local community groups and individuals. CAWH has strengthened its partnerships with other local organisations such as Kilburn Older Voices Exchange, Age UK Camden, Mill Lane Garden Centre, Emmanuel Church, Sidings Community Centre, O2 Centre, schools, estate agents, the statutory sector and local enterprise for public benefit.

Objective 7. Respond to the desires and needs of local people and seek to provide such services as may be required.

We continue to gather the views of people using the services through questionnaires, one to one feedback, interviews and collation of comments. Volunteers have maintained their involvement and led activities or undertaken consultation exercises.

Objective 8. Establish, manage and continually develop a community centre in furtherance of these objectives.

Throughout Covid, we tried to make our amenities as safe and available to the community as possible. Our hall and kitchen continue to deliver our charitable activities for the community and generate income through hall hire. Because of limited space in the Community Centre, larger venues in West Hampstead were hired to run activities such as Zumba.

Objective 9. Ensure the centre becomes more environmentally sustainable and works to reduce the carbon footprint both of its premises, activities and those of the wider community which it serves.

This theme continues to underpin our work as we seek ways to reduce our footprint and impact on the environment: e.g. by purchasing recycled paper goods, actively recycling, using environmentally friendly cleaning products for the centre and drawing on local providers and suppliers where possible. CAWH subscribes to a Scrap Recycling project for materials for classes and recycle of furniture used at the centre.

Objective 10. Fundraising in furtherance of these activities.

Our main strategy this year has been to apply for funding to develop our work with older people, children and young people, and to support the core costs of the organisation. We particularly need funding for project organisers. We continue to try to diversify our range of Trust and Foundation funding, building on our track record. We are particularly keen to obtain longer term funding to provide stability and sustainability. More information on our fundraising can be found in the Funding Section of the Report.

As a result of Covid, our hall hire income was considerably reduced in 2021-22, and we are working hard to build it up again. Classes run by CAWH need to break even or generate additional income. Local fundraising has been mainly undertaken through sale of marketing goods, charges for community events and a new lottery, CAWH's 101 Club.

FUTURE DEVELOPMENTS & PRIORITIES

Building on progress made last year, tasks identified under each key objective heading for the next twelve months are:

Key Objective 1 Reduce Isolation and Build Community Spirit:

Maintain and develop the Keeping Well Together project programme, and as funding allows, to start new engaging ventures eg carpentry course, community gardening opportunities

Run a second Adult Art Trail to celebrate creativity in the West Hampstead area.

Celebrate the Platinum Jubilee in June 2022 with a Children's Art Trail and film, and Tea Party.

Provide low-cost or free children's activities to enable West Hampstead's less well-off families to take advantage of them

Develop services for young people transitioning from primary to secondary school through provision of Drama Workshops, in partnership with the Central School for Speech and Drama, and West Hampstead and Hampstead Schools

Key Objective 2 Promote Access to Self-Development Opportunities: Continue the themes of promotion of health and well-being throughout for public benefit and continue to offer opportunities for people to develop their skills and pursue their interests.

To offer a work experience programme to the local secondary school.

Key Objective 3 Improve Access to Advice Services: Continue to liaise with CAB and Age UK Camden to provide advice locally as needs arise

Key Objective 4 Provide Meeting Space: Support activities which bring the multi-ethnic community together and celebrate the diversity of the community. Actively promote the availability of CAWH's hall for hire, and continue to seek more spacious premises.

Key Objective 5 Facilitate Educational and Recreational Services: Ensure the maintenance of activities in community venues and partnerships. CAWH to run 10 activities directly at any one time across venues and age ranges.

Key Objective 6 Promote Community Led Activity: To recruit new volunteers, taking advantage of the huge volunteer response to the Covid19 crisis, particularly of younger people. To increase the involvement of volunteers in all stages of design and delivery, Expand the range and breadth of volunteering roles within CAWH including the recruitment of Trustees to join the Board.

Key Objective 7 Respond to Need: Maintain systems and structures to support the work in the community by continuously improving consultation, monitoring and evaluation procedures, and recording of outcomes

Key Objective 8 Maintain a Community Centre:

Continue to seek more spacious premises; pursue link with Landsec and a potential new centre in the O2 development.

To maximise use of the Community Centre

Support the involvement of all staff and tutors in the maintenance of the community centre through training or development opportunities and reminders of good Health & Safety practice

To review all policies and procedures to ensure CAWH continue to offer high quality, safe services. To adhere strictly to safeguarding rules and good practice in the centre.

Key Objective 9 Ensure Environmental Sustainability: Continue to identify ways of demonstrating our commitment to reducing our carbon footprint.

To invite the Restart electrical repair service to resume running repair 'parties' to save appliances from waste, and encourage recycling.

Key Objective 10 Fundraising: To secure project funding to continue the work with our growing population of 60+ people who may be at risk of isolation, for children and young people's services and to support our core work. Continue to diversify our funding streams with Trusts and Foundations and implement the fundraising strategy. Pursue future funding opportunities with Camden Council; potential core funding through the Strategic Partnership, and project funding through development monies. To vigorously pursue our local fundraising programme.

FINANCIAL REVIEW

CAWH's total income in 2021-22 was £76,260, and expenditure £79,305, leaving a deficit of £3,045 which was met from reserves. Funds carried forward are £70,291, of which £17,494 is restricted income devoted to CANDY Children's project and the Keeping Well Together programme. This leaves £52,757 in unrestricted reserves, in line with CAWH's Reserves Policy.

This was another challenging year for CAWH as a result of the Covid pandemic and resulting loss of income, particularly from hall hire. CAWH has been fortunate in obtaining funds from donors who have supported the charity, and kept it afloat in this year of recovery. The charity is particularly grateful to the Garfield Weston Trust, Hampstead Wells and Campden Trust, Camden Council and Ward Councillors, Awards for All, John Lyons Trust, and the national furlough scheme for their support. During the year, several local activities were initiated by trustees and volunteers which raised funds, including talks and quizzes, and a CAWH 101 Club lottery.

Looking forward, in order to continue to provide our vital services, it is essential that we raise further longer-term income. As CAWH receives no regular income, 2022-23 will be a critical year: fundraising will focus on securing 3-to-4-year project funding for our older people's and children's work, and to support core costs,

Reserves Policy

In view of the fact that CAWH has no regular income, CAWH aims to maintain £50,000 of unrestricted funds in reserve.

The policy is reviewed annually based on changing circumstances. The Reserves Policy outlines how any Reserve will be used, invested or allocated by the Trustees. The policy is due to be reviewed in 2022.

Investment policy and performance

The organisation aims to invest monies not immediately required for its own purposes in or upon such investments, securities or property as may be fit. At the present time the trustees' policy is to maintain all monies on deposits earning a market rate of interest, which were very low over this period.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

Company and Charity Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association and of the incoming resources and application of resources, including the income and expenditure, of the Association for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Provision of information to independent examiners.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's independent examiners are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Association's independent examiners in connection with preparing their report and to establish that the Association's independent examiners are aware of that information.

APPROVAL

This report was approved by the Board of Trustees on and signed on its behalf by:

Pauline Cheeseman - Chair

Pranay Hariharan - Treasurer

ACKNOWLEDGEMENTS

We would like to thank the following funders, organisations, groups and individuals for their support and assistance:

Ageing Better in Camden (Age UK Camden)
Awards for All
British Museum
Camden Council
Central School for Speech and Drama
Dutch and Dutch estate agents
Emmanuel Church
Garfield Weston Foundation
Govia Thameslink
Hampstead School
John Lyons Charity
Kilburn Older Voices Exchange
Landsec 02 Centre
Local Giving (Magic Little Grants)
Mill Lane Garden Centre
Of Butterflies and Bees community gardening project
Peter Coles
Sington Nursery (Camden Community Nurseries)
The Hampstead Wells and Campden Trust
The London Community Foundation
Veolia
Voluntary Action Camden
West Euston Partnership
West Hampstead Primary School
WHeart Group

We would like to thank each and every single volunteer who contributed to the community in the past year. The following people have made a significant contribution: Geoff Berridge (CAWH 101 Club), Anna Bowman (film of Art Trail), Sally Bowman (WHeart), Maite Dehlinger (French Conversation), Janet Fraser (Publicity), Simon Hoten (Yoga), Ian Long (Film Club), Sue Richards (Art Trail), and Babs Sargeant (Quiz), as well as trustees who all give their time freely in many different capacities. Thank you also to the Sunshine Garden volunteers, particularly Gillian Edwards, Celine Castelino and Tracey Shackle. Our volunteer speakers and guides have been invaluable: Richard Burdett, Ian Bury, Peter Coles, Marianna Colloms, Catherine Horwood, Rhona Levene, Michael Simkins, Elis Tobin from West Hampstead Welcomes, Mary Tucker, and Dick Weindling

We thank all our Tutors who run a fantastic range of fun and valuable activities to a high standard for the community and for always giving 110%, including, Sabrina Henry Simon Hoten, Andrea Morreau, Mark Sanders, Maria Sarcina, Emma Weir.

A big thank you to the fantastic CAWH staff team, and everyone else who has been involved, participated in activities and supported us during the year!

INDEPENDENT EXAMINER'S REPORT

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2022 which are set out on pages 16 - 25

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Date

Kathleen Moss ACMA, CGMA
Kathleen Moss Ltd
48 Lawn Terrace
London
SE3 9LP

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31 March 2022

		Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Income from:	Notes						
Donations and legacies	2 £	2,375	-	£ 2,375	1,429	-	1,429
Charitable activities	3 £	37,259	£ 35,992	£ 73,251	36,113	38,480	74,593
Interest received	4 £	634	-	£ 634	-	-	-
Other							
Total income	£	40,268	£ 35,992	£ 76,260	37,542	38,480	76,022
Expenditure on:	5						
Raising funds	£	6,330		£ 6,330	6,060		6,060
Charitable activities	£	41,775	£ 31,200	£ 72,975	33,408	32,053	65,461
Other expenditure				-			-
Total expenditure	£	48,105	£ 31,200	£ 79,305	39,468	32,053	71,521
Net income for the year	6	(£ 7,837)	£ 4,792	(£ 3,045)	(1,926)	6,427	4,501
Reconciliation of funds							
Total funds brought forward	£	60,634	£ 12,702	£ 73,336	62,560	6,275	68,835
Total funds carried forward	£	52,797	£ 17,494	£ 70,291	£ 60,634	£ 12,702	£ 73,336

The above is derived from continuing activities. There were no other recognised gains or losses, other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

The notes on pages 18-25 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

**Balance Sheet
as at 31 March 2022**

	Note	<u>2022</u> £	<u>2021</u> £
Fixed assets			
Tangible Assets	8	-	107
Current assets			
Debtors	9	1,717	480
Cash at bank and in hand		73,385	77,708
		75,102	78,188
Creditors: Amount falling due within one year	10	4,811	4,959
Net current assets		70,291	73,229
Total assets less current liabilities		70,291	73,336
Net assets	11	70,291	73,336
The funds of the charity:	11		
Restricted Funds	12	17,494	12,702
Unrestricted Funds	12	52,797	60,634
Total charity funds		70,291	73,336

The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2022. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The accounts were approved by the Trustees on _____

and signed on their behalf by:

.....

Pranay Hariharan, Treasurer

Director and Trustee

Charity Registration No. 1135778

Company Registration No. 06956009

The notes on pages 18-25 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2022

1 Accounting Policies Statutory information

The Community Association for West Hampstead is a charitable company limited by guarantee and is registered in England and Wales. The registered office address, and principal place of business, is West Hampstead Community Centre, 17 Dornfell St, London, NW6 1QN. The functional currency of the charitable company is sterling.

Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (September 2015) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The charitable company can comfortably operate based on confirmed funding with sufficient unrestricted reserves at 31st March 2022 of £52797

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Income

Income is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charitable company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Gifts/intangible income

Donated professional services and donated facilities are recognised as income when the charitable company has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charitable company and their associated support costs.

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Fixed Assets

Tangible fixed assets are stated at cost less depreciation.

All tangible assets with a purchase price of greater than £250 are capitalised.

Depreciation

Depreciation is provided at rates calculated to write off the cost, less residual value, over their expected useful life as follows:

Fixtures & fittings	33% straight line
Office equipment	33% straight line

Operating lease agreements

Rental charges are charged on a straight line basis over the term of the lease.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Pensions

The charitable company recognises its liabilities under auto enrolment. The staging date was Oct 2016 and the charitable company has enrolled in the government backed NEST pension scheme.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

	Unrestricted	Restricted	Total	
	£	£	2022 £	2021 £
2 Donations and legacies				
Donations	2,375	-	2,375	1,429
<i>Donations and legacies - prior year comparative</i>			2021	
	£	£	£	
Donations	1,429	-	1,429	
	£1,429	-	£1,429	
3 Income from charitable activities			2022	2021
Services to benefit inhabitants	£	£	£	£
Grant income				
The National Lottery Community Fund	-	9,992	9,992	-
Hampstead Wells and Campden Trust	-	10,000	10,000	5,000
London Borough of Camden	13,000	-	13,000	15,000
Age UK Camden	-	7,500	7,500	10,000
Covid Job Retention Scheme Grant	1,490	-	1,490	8,895
Garfield Weston Foundation	-	8,000	8,000	
Magic Little Grant	-	500	500	-
	£14,490	£35,992	£50,482	£57,395
Activities for generating funds				
Hall hire	11,552	-	11,552	1,330
Income from fundraising	4,121	-	4,121	1,829
Charges for activities	7,096	-	7,096	4,059
	£22,769	£0	£22,769	£7,218
Total income from charitable activities	£37,259	£35,992	£73,251	£64,613
3 Income from charitable activities - prior year comparative			2021	
Services to benefit inhabitants	£	£	£	
Grant income				
BIG lottery Keeping Active	-	-	-	
BIG lottery Covid Response	-	9,980	9,980	
Hampstead Wells and Campden Trust	5,000	-	5,000	
John Lyons Charity	-	18,500	18,500	
London Borough of Camden	15,000	-	15,000	
Age Concern	-	10,000	10,000	
Covid Job Retention Scheme Grant	8,895	-	8,895	
Magic Little Grant	-	-	-	
	28,895	38,480	67,375	
Activities for generating funds				
Hall hire	1,330	-	1,330	
Income from fundraising	1,829	-	1,829	
Charges for activities	4,059	-	4,059	
	7,218	-	7,218	
Total income from charitable activities	36,113	38,480	74,593	
4 Investment income	£	£	2022	2021
Bank Interest	634	-	£ 634	£ -

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

5 Analysis of expenditure

Expenditure represents the following direct and apportioned costs

	Costs of generating voluntary income	Charitable activities	Govern- ance costs	2022 Total	2021 Total
	£	£	£	£	£
Project/Activity costs	-	6,457	-	6,457	8,164
Staff costs	4,634	39,390	2,317	46,341	51,540
Freelance management	146	1,243	74	1,463	-
Freelance activity staff	-	10,079	-	10,079	-
Other staff costs	106	850	106	1,063	2,644
Premises costs	-	533	-	533	325
Rent /rates	760	6,465	380	7,605	3,463
Insurance	-	673	-	673	623
Office costs	314	2,670	157	3,140	1,735
Independent Exam	-	-	1,000	1,000	1,000
Support costs	18	321	18	357	1,146
Fundraising	352	-	-	352	65
Depreciation	-	107	-	107	216
Bad debt	-	135	-	135	600
	6,330	68,922	4,052	79,305	71,521
Of the total expenditure:	Unrestricted	Restricted	Total		
2022	48,105	31,200	79,305		
2021	39,468	32,053	71,521		

Analysis of expenditure - prior year comparative

Expenditure represents the following direct and apportioned costs

	£	£	£	2021 Total £
Project/Activity costs	-	8,164	-	8,164
Staff costs	5,154	43,809	2,577	51,540
Freelance staff	-	-	-	-
Other staff costs	265	2,116	265	2,644
Premises costs	-	325	-	325
Rent /rates	346	2,944	173	3,463
Insurance	-	623	-	623
Office costs	173	1,475	87	1,735
Independent Exam	-	-	1,000	1,000
Support costs	58	1,031	58	1,146
Fundraising	65	-	-	65
Depreciation	-	216	-	216
Bad debt	-	600	-	600
	6,060	61,303	4,159	71,521

6 Net income for the year

The net income for the year is stated after charging:

	2022 £	2021 £
Depreciation of tangible fixed assets owned by the Charity	107	216
Independent Examination of year ending 31st March 2022	1,000	1,000

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

7 Staff costs

Staff costs during the year were:	2022	2021
	£	£
Salaries and wages	45,533	50,737
Social Security costs	-	-
Pension costs	808	803
	£46,341	£51,540

The average number of employees during the year was as follows, all staff are part time:

	2022	2021
	No.	No.
Charitable activities	3.3	3.5
Support activities	1.0	1.0
	4.3	4.5

No employee received remuneration amounting to more than £60,000 in 2022 (2021 - nil).

No remuneration was paid to trustees in the year (2021 - £ nil).

No expenses were reimbursed to trustees in the year (2021- £nil).

The key management personnel of the charitable company included the Trustees and the Manager. The total employee benefits including employer's national insurance and pension contributions paid to key management personnel were £23,176 (2021 £22,002)

8 Tangible fixed assets

	Fixtures & Fittings £	Office Equipment £	Total £
Cost	6,409	5,078	11,487
Additions at cost	-	-	-
At 31 March 2022	6,409	5,078	11,487
Depreciation:			
Accumulated Depreciation at 1 April 2021	6,409	4,971	11,380
Charge for year		107	107
At 31 March 2022	6,409	5,078	11,487
Written Down Values:			
At 31 March 2022	-	-	-
At 31 March 2021	-	107	107

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

9	Debtors		2022	2021
	Due within one year:		£	£
	Prepayments		577	480
	Accrued income		-	-
	Other debtors		1,140	-
			£1,717	£480
10	Creditors		2022	2021
	Amounts falling due within one year:		£	£
	Accruals		4,811	4,757
	Creditors		-	202
			£4,811	£4,959
11	Analysis of net assets between funds	Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2022 are represented by:			
	Tangible Fixed Assets	-	-	-
	Current Assets	57,608	17,494	75,102
	Creditors: Amounts falling due within one year	(4,811)	-	(4,811)
	Total net assets	£52,797	£17,494	£70,291
	Analysis of net assets between funds - prior year comparative	Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2021 are represented by:			
	Tangible Fixed Assets	107	-	107
	Current Assets	65,486	12,702	78,188
	Creditors: Amounts falling due within one year	(4,959)	-	(4,959)
	Total net assets	£60,634	£12,702	£73,336

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

12

Funds

Fund movements were as follows:

	At 01-Apr 2021 £	Incoming £	Outgoing £	At 31-Mar 2022 £
Restricted Funds				
Children's projects	12,702	9,992	(15,200)	7,494
Age UK Camden work with older men	-	7,500	(7,500)	-
Keeping Well Together for Over 60s	-	18,000	(8,000)	10,000
Platform One gardening project	-	500	(500)	-
Total Restricted Funds	12,702	35,992	(31,200)	17,494
Unrestricted funds:				
General funds	60,634	40,268	(48,105)	52,797
Designated funds				
Total funds	£73,336	£76,260	(£79,305)	£70,291

Funds - description

Children's projects

Children's Projects - provision of a range of activities at the community centre, after school clubs at Beckford Primary School and holiday workshops. All activities take place in the John Lyon's Charity area of benefit.

Age UK work with older men

Provision of activities for older men funded by Age UK through Ageing Better in Camden (ABC).

Keeping Well Together for Over 60s

Regular and varied programme of activities for the over 60s

Platform One gardening project

Funding to enable gardening on Platform 1.

Funds - prior year comparative

Fund movements were as follows:

	At 01-Apr 2020 £	Incoming £	Outgoing £	At 31-Mar 2021 £
Restricted Funds				
Children's projects	6,275	18,500	(12,073)	12,702
Age UK work with older men	-	10,000	(10,000)	-
Covid Response	-	9,980	(9,980)	-
Total Restricted Funds	6,275	38,480	(32,053)	12,702
Unrestricted funds:				
General funds	62,560	37,542	(39,468)	60,634
Designated funds				
Total funds	£68,835	£76,022	(£71,521)	£73,336

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

13 Taxation

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity

14 Related parties

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

15 Capital commitments

At 31 March 22 the charitable company had no capital commitments (2021: nil)

16 Other commitments

At 31 March 22 the charitable company had no annual commitments under non-cancellable operating leases for office equipment.

The charitable company has renegotiated the renewal of the lease on the building with London Borough of Camden. A transitional funding arrangement is no longer in operation.

Lease expiring:	2022	2021
Within 1 year	5,500	5,500
2 to 5 years	22,000	22,000
More than 5 years	55,000	60,500

17 Contingent assets or liabilities

Nil

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

19 Ultimate controlling party

The charitable company was under the control of the Trustees during the period under review. There is no single ultimate controlling party.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD

England & Wales - Charity number 1135778

Accounts

Charity No: 1135778

Company No: 6956009

The Community Association for West Hampstead Ltd (CAWH)
(A Registered Charity & Company Limited by Guarantee)

Trustee/Directors' Report & Financial Statements

For the year ended: 31st March 2021

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

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THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

LEGAL AND ADMINISTRATIVE INFORMATION For the year ended 31 March 2021

TRUSTEES

Pauline Cheeseman, re-elected Chair 10 November 2020
Virginia Berridge, Vice-Chair
Miles Seaman, re-elected Treasurer 10 November 2020
Sally Bowman, re-elected 10 November 2020
Barbie Drillsma-Milgram, resigned 10 November 2020
Sharon Hardwick
Pranay Hariharan, elected 10 November 2020
Jonathan Kester, re-elected 10 November 2020
Jon Kirkwood, resigned 26 April 2021
Philip Manktelow, resigned 10 November 2020
Fatimeh Pooya, elected 10 November 2020 resigned 13 September 2021
Cllr Nazma Rahman elected 10 November 2020, (maternity leave from December 2020)
Flick Rea re-elected 10 November 2020
David Richards
Shiva Tiwari, resigned September 2020

CHARITY NUMBER

1135778

COMPANY NUMBER

6956009

DATE OF REGISTRATION

4 May 2010

REGISTERED OFFICE & PRINCIPAL OPERATIONAL ADDRESS

17 Dornfell Street
London
NW6 1QN

CHIEF EXECUTIVE/MANAGER

Anna Clancey, Manager from April 2020

INDEPENDENT EXAMINER

Kathleen Moss ACMA, CGMA
48 Lawn Terrace
London
SE3 9LP

BANKERS

Co-operative Bank	Scottish Widows
PO Box 250	PO Box 12757
Skelmersdale	67 Morrison Street
WN8 6WT	Edinburgh
	EH3 8YJ

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

TRUSTEES/DIRECTORS' REPORT For the year ended 31 March 2021

STRUCTURE, GOVERNANCE & MANAGEMENT

The Trustees present their report with the financial statements of the charity for the period ended 31 March 2021. This is a directors' report required by s417 of the Companies Act 2006. The financial statements comply with current statutory requirements and the requirements of the Articles of Association.

CAWH Organisational Structure & Board of Trustees

The managing body is the Board of Trustees which is elected annually at the Annual General Meeting. They oversee the vision and direction of the Association for public benefit. The managing document is the Articles of Association. The Board of Trustees consists of up to twelve members including the Chair, Vice-Chair and Treasurer. The Board is able to make three co-options. At the end of the year, a strong and complete Board of Trustees was in place with skills including finance, human resources, marketing, governance, and community development.

The Board of Trustees has met ten times during this financial year. A Finance & General Purposes Committee (F&GP) oversees in closer detail aspects of the organisation including finance and fundraising. A Funding Strategy Group was established in September 2020, and trustees have been active in helping staff with funding applications and setting up and running up local fundraising initiatives.

By the end of March 2020, CAWH had a reduced staff structure. The ending of the Keeping Active Together project resulted in the redundancy of the KAT Project Manager. We were fortunate that the postholder took over the vacant post of CAWH Manager, and she has ably steered CAWH through a year of unprecedented difficulty. Other staff include the Administrator, Men's Engagement Worker and CANDY (Children's and Young People's Project) Coordinator. All are part-time.

The Trustees delegate the effective day to day running of the Association and resources to the Manager. She supervises the staff, sessional workers, self-employed contractors and volunteers to develop and deliver activities and services.

There is a comprehensive range of policies and procedures which ensure the effective running of the Association and that legal and statutory requirements are met. During the year, Organisational Procedures have been reviewed and strengthened, Human Resources and Safeguarding Policies reviewed, the web-site overhauled, and new logos designed.

Risk Management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Risk is assessed on all aspects of the Association from human resources, financial management, health and safety as well as other areas of governance.

The Covid19 pandemic resulted in a severe loss of income from hall hire and charges for activities. Trustees and staff sought ways to keep the organisation viable, by furloughing staff who were not able to run their projects, applying for grants, and seeking new local income sources through running events. The Reserves Policy was adjusted: in view of the fact that CAWH has no regular income, it was agreed to maintain £50,000 of unrestricted funds.

All bank accounts are in the name of the Association and the Association continues to adhere to good financial practice and compliance with associated Charity and Company Law. In the event of the Association closing, any unspent funds shall be returned to the Associations or individuals from whom they were initially given or donated to another Association with similar purposes as approved in consultation with the Charity Commission.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

OVERVIEW

The Covid-19 pandemic had a major impact on the work of the Community Association and its services. Because of lockdowns, the Community Centre was effectively closed apart from September and October 2020. Project staff were furloughed for the first lockdown, and returned to work in July on reduced hours.

On 23 March, the Covid19 crisis brought lockdown to the Community Centre, and the cessation of all activities. The Manager and Administrator continued to work, based at home, and explored how the services of the Association could be provided through alternative means. CAWH classes were delivered through Zoom, and Project staff developed different means of providing their services. New activities aimed at informing, entertaining and maintaining contact with the community, were developed.

Trustees and staff sought alternative funding, and at the end of the year, CAWH broke even financially.

OBJECTIVES & ACTIVITIES

The Association's purposes as set out in the objects contained in the Association's Articles of Association are to:

- promote the benefit of the inhabitants without distinction of sex, sexual orientation, age, disability, nationality, race, political, religious or other opinions, by associating together the said inhabitants and the statutory authorities, voluntary and other organisations in a common effort to advance education and well-being and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;
- establish, or secure the establishment of, a Community Centre and to maintain and manage the same (whether alone or in co-operation with any statutory authority or other person or body) in furtherance of the Objects;
- promote such other charitable purposes as may from time to time be determined.

The Charity shall be non-party in politics and non-sectarian in religion. The area of benefit shall be West Hampstead and the neighbourhood.

To further the purposes of the organisation, the Association is committed to building a thriving and vigorous community programme and community centre to benefit the people of West Hampstead; to improve the life and health of all the community in the area by drawing on the resources of local residents and organisations; and to work in partnership to develop voluntary activity in the community.

CAWH has objectives that ensure we meet our aims and these are reported on under the Review Section. The Trustees review the aims, objectives and activities of the Association annually, taking into account the Charity Commission's guidance on public benefit.

PREMISES

CAWH occupies premises on the upper floors of 17 Dornfell Street, West Hampstead, known as the West Hampstead Community Centre. The Association has a 20-year lease, granted by Camden Council in January 2017, to occupy and use the Centre, and pays rent of £5,500 a year. The Council continues to maintain and service the property and a quarterly service charge is paid, which includes gas and electricity. During 2020-21, Covid support from Camden Council included a reduction in rent, and freezing of business tax.

CAWH is restricted in its available physical space: the Community Centre Hall has a capacity of 40 people seated. This has knock-on effects for the range and amount of activity provision that can be offered, and consequently CAWH makes use of venues around the area of benefit for its classes.

Conforming to the government's Covid restrictions, during 2020-21 very few activities were able to run, and those only for a few weeks, namely children's ballet classes, meetings of a church group and yoga classes.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

FUNDING AND FUNDRAISING

CAWH has been diversifying its funding profile since Camden Council ceased funding the charity in 2012. CAWH's income comes from a range of sources: trusts and foundations, hall hire, charges for activities, donations from other groups and individuals, fundraising events from our social events arm GoWestHampstead, sales of promotional materials, and from individual tutors and volunteers who run activities year in, year out to benefit the local community. The generation of income from hall hire to third party tutors and groups offering classes for the community has consistently been at a level of up to £25K for the past few years. Due to the pandemic, in 2020-21 this was reduced to a little over £1,300.

Thanks to support from Camden Council who froze business tax and part of the rent, Community Infrastructure Levy funding from our local councillors, grants from the National Lottery Covid Response fund and Hampstead Wells and Campden Charitable Trust, donations from supporters, and local fundraising online events, CAWH ended the year in the black.

Re project funding, it has been difficult to raise funds for our work with older people, as many charitable funds have been directed to the Covid response. Four-year funding from the Big Lottery Fund Reaching Communities for our Keeping Active Together project for over 60's finished in March 2019: the project continued to be funded from reserves until March 2020 when it ended. A 3-year grant from John Lyon's Charity for activities for children and young people amounting to £55,000 in total was due to end in April 2021, but has been carried over to August 2021. A grant from Age UK Camden (Ageing Better in Camden) of £10,000/year over 2 years to develop our work with older men, has been extended until December 2021.

In March 2020, Garfield Weston Trust granted £8,000 for our charitable work on condition of match funding. This has been carried forward to 2021. At the end of the year, therefore, CAWH is in need of substantial funds to support our core work of supporting an increasingly ageing population, providing free and low-cost activities, provision for children and young people, and targeting those most at disadvantage through poverty or other physical, social or emotional challenges. Further fundraising will be essential with a focus on grants over three or four years to provide stability and sustainability.

PUBLIC BENEFIT

In setting our objectives and planning our activities, the Board of Trustees gives careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit.

REVIEW OF ACTIVITIES & ACHIEVEMENTS

CAWH is guided by the following objectives:

1. Reduce isolation; promote local inclusion, cohesion and a sense of community.
2. Enhance people's access to self-development opportunities and therefore improve people's employment opportunities.
3. Improve access to advice, support and advocacy.
4. Provide meeting space for voluntary and community groups.
5. Facilitate and support leisure, recreation, education, social welfare and healthy living services and activities.
6. Promote and support community led activity, and act as a community anchor
7. Respond to the desires and needs of local people and seek to provide such services as may be required.
8. Establish, manage and continually develop a community centre in furtherance of these objectives.
9. Ensure the centre becomes more environmentally sustainable and works to reduce the carbon footprint both of its premises, activities and those of the wider community which it serves.
10. Raise funding in furtherance of these activities.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Staff and trustees have been mindful of these objectives while coping with the difficulties of the last year, and in particular wanted to inform and support individuals and groups, and enhance community spirit and sense of belonging.

Community Involvement

We issued fortnightly editions of our Newsletter, which were circulated by email to our 850-supporter base. Feedback showed they were well-received. The Newsletter gave information about CAWH activities, services in the borough provided by other community groups, eg library etc, online entertainment from a variety of sources including art galleries and opera houses, and government facts about Covid, the NHS and how to get help when needed.

Community Activities

We put our weekly classes on Zoom, which involved training ourselves and our users in its use. Dance for Fitness for the over 50s (which expanded to twice a week), Art, Photography, Pilates, Yoga and Men's Fitness all met through Zoom throughout the year. Our Platform One Community Garden volunteers continued, when possible, to look after the planted boxes at the Thameslink Station. We started a weekly Coffee morning on Zoom to provide a platform where residents could meet and talk about issues of the day.

GoWestHampstead Community Engagement

The trustees and staff, during the heart of lockdown, instigated a series of Zoom talks on local topics eg History of West Hampstead, and very popular Quizzes, all run by volunteers. These were all attended by up to 100 people, and as well as bringing the community together, raised much needed funds from the small charge.

Older People

CAWH's Men's Engagement Worker was furloughed until July 2020, but then proceeded to engage by telephone and Whatsapp with 45 men over 60, many isolated, to chat, reassure, and signpost them to activities and other agencies where necessary. Men's Exercise classes resumed on Zoom. As restrictions eased, bench to bench walks were reinstated, and coffee mornings in the open air.

CANDY Children's Activities

The After School Playscheme at Beckford, a local Primary school was closed at the request of the school for the whole year, but after the initial lockdown, a wide range of activities were provided for children. These were of three types: online activities, 1:1 outdoor sessions and Nature Home Kits. Initially activities were on Zoom, and focussed on art, food and creative activities such as birdhouse making, flowerpot painting, and basket weaving. Later, there was a demand for outside activities, and football training and cycle training were very popular. Home kits were developed to encourage children into the open air, eg feed the birds, make wildflower seedballs, and grow your own veg.

Providing a Centre for Community Use

We made the necessary safeguards to our building to enable people to use it as safely as possible, and arranged extra cleaning. Some groups were able to return to use our facilities, namely children's ballet, a church group, and yoga, but generally our tutors and residents were too cautious to return to their usual face to face classes.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Consultation

Early in 2021, a survey was run asking supporters to say which activities they would be interested in the centre putting on, and an online Spring Programme was developed including Gardening Tips and Photography. Future activities will include Line Dancing and Use of Smartphones.

Partnership

CAWH has been in close contact with local organisations, especially those providing food and help to local residents through collection and distribution of food, sharing ideas, and has distributed information through their channels.

We have formed ties with local residents' Mutual Aid Whatsapp groups.

We have greatly benefitted from online sources of information and training, especially Charity Excellence, Small Charities Coalition, and the Voluntary Action Camden Newsletter.

FUTURE DEVELOPMENTS & PRIORITIES

Building on progress made last year, tasks identified under each key objective heading for the next twelve months are:

Key Objective 1 Reduce Isolation:

To support our more elderly residents, especially those who are housebound or isolated. In view of the coronavirus outbreak, where normal activities are not possible, to provide as wide a range as possible of online activities. To set up a befriending service for isolated and housebound older people, particularly those who do not use electronic communication.

Key Objective 2 Promote Access to Self-Development Opportunities: Continue the themes of promotion of health and well-being throughout for public benefit and continue to signpost people to a wider range of services.

Key Objective 3 Improve Access to Advice Services: Be a source of information of advice services, engage with Age UK Camden to provide advice surgeries

Key Objective 4 Provide Meeting Space: Support activities which bring the multi-ethnic community together and celebrate the diversity of the community.

Key Objective 5 Facilitate Educational and Recreational Services: Ensure the maintenance of activities in community venues and partnerships. CAWH to run a minimum of 10 activities at any one time across venues and age ranges.

Key Objective 6 Promote Community Led Activity: To recruit new volunteers, taking advantage of the huge volunteer response to the Covid19 crisis, particularly of younger people. To increase the involvement of volunteers in all stages of design and delivery, Expand the range and breath of volunteering roles within CAWH.

Key Objective 7 Respond to Need: Maintain systems and structures to support the work in the community by continuously improving monitoring, evaluation and recording of outcomes. The foundation for any continued service would be the continuation of consultation with the community to influence the range of services offered for public benefit.

Key Objective 8 Maintain a Community Centre: To adhere strictly to safeguarding rules and good practice in the centre to avoid the spread of Covid19.

Support the involvement of all staff and tutors in the maintenance of the community centre through training or development opportunities and reminders of good Health & Safety practice

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Key Objective 9 Ensure Environmental Sustainability: To review all policies and procedures to ensure CAWH continues to offer high quality, safe services. Continue to identify ways of demonstrating our commitment to reducing our carbon footprint.

Key Objective 10 Fundraising: To secure funding over 3 or 4 years to support our core work, and to enable CAWH to continue the work with our growing population of 65+ people who may be at risk of isolation, and secure future funding for children and young people's services. Continue to diversify our funding streams with Trusts and Foundations and implement the Fundraising strategy.

FINANCIAL REVIEW

At the beginning of the year, CAWH was faced with needing to raise funds for our work with older and more isolated and housebound people, which had been sustained from reserves in 2019-20, and core costs. Fundraising had been only partly successful. Our grant for our work with children and young people from John Lyons was also coming to a close at the end of the year. In 2020-21 the charity was therefore faced with raising funds in the more difficult economic environment resulting from Covid, and when lockdowns meant our usual source of funds through hall hire and charges for activities had evaporated.

CAWH has been fortunate obtaining funds from donors who have supported the charity, and kept it afloat in this very unusual year. The charity is particularly grateful to Hampstead Wells and Campden Trust, Camden Council and Ward Councillors, the National Lottery Covid Response Fund and the national furlough scheme. During the year, we also initiated several local activities which raised funds, including talks and quizzes, and a CAWH 101 Club.

Our total income was £76,022, and expenditure £71,521, leaving a surplus of £4,501. However, £12,702 is restricted income devoted to children's work which is to be carried forward to next year.

CAWH has been able to maintain its unrestricted funding at nearly the same level as the previous year, and holds £60,634 unrestricted reserves at the end of the financial year. 2021-22 will be a critical year, as it is essential we secure 3 to 4 year project funding, with associated core costs, in order to keep the organisation open and to continue to provide our services.

RESERVES POLICY

At the end of the financial year 2020-2021, CAWH held £60,634 unrestricted reserves.

CAWH aims to maintain a minimum of £50,000 reserves of unrestricted funds. This is reviewed annually based on changing circumstances.

CAWH receives no regular council funding and is reliant on local fundraising, hall hire and grants from trusts and charities for its income. Due to uncertainty over future income, unrestricted reserves have been set at £50,000 (approx. 6 months 'normal' expenditure) to give the organisation a cushion in the event that fundraising falls short of need. Reaching £50,000 will be a trigger to put extra effort into raising funds.

CAWH's fundraising priority is to obtain 3-to-4-year trust funding for our key work with older people and children, and associated core costs. In addition, it is aimed to maximise hall hire income, charges for activities, and local fundraising activities.

Reserves will be used in the event of a shortfall of income to cover core costs and if necessary, redundancies.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

INVESTMENT POLICY AND PERFORMANCE

The organisation aims to invest monies not immediately required for its own purposes in or upon such investments, securities or property as may be fit. At the present time the trustees' policy is to maintain all monies on deposits earning a market rate of interest which were very low over this period.

ACKNOWLEDGEMENTS

We would like to thank the following organisations and groups for their support and assistance:

Ageing Better in Camden (Age UK Camden)
West Hampstead Primary School
National Lottery Covid Response Fund
Camden Council
Camden Council Archives Department
Camden Councillors for Fortune Green and West Hampstead Wards
Emmanuel Church
Govia Thameslink
John Lyons Charity
Kilburn Older Voices Exchange
Mill Lane Garden Centre
Sington Nursery (Camden Community Nurseries)
The Hampstead Wells and Campden Trust
Voluntary Action Camden
WHEART Group
WH Community Help

We would like to thank each and every single volunteer who contributed to the community and helped CAWH in the past year. The following people have made a significant contribution: Sally Bowman, Ian Bury, Gail Brackett, Judy Groves, Catherine Horwood-Barwise, Simon Hoten, Janet Grauberg, Ian Long, Geoff Berridge, Sue Richards, Babs Sargeant, David and Mary Tucker, Ashwin Malhorta and Stephen Fowler. Thank you also to the Sunshine Garden volunteers, particularly Celine Castelino, Gillian Edwards, Tracey Shackle, Sherry Coenan, Jill Hendry and Jodie Graham.

We thank all our Tutors who run a fantastic range of fun and valuable activities to a high standard for the community and for always giving 110%, including; Sabrina Henry, Tom Leslie, Fitim Hetemi, Tyan Archer, Peter Coles, Barbara Beyer, Simon Hoten, Andrea Morreau, Mark Sanders and Maria Sarcina.

A big thank you to the fantastic CAWH team, Trustees and everyone else who has been involved, participated in activities and supported us during the year!

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

TRUSTEES/DIRECTORS' REPORT For the year ended 31 March 2021

STATEMENT OF TRUSTEES' RESPONSIBILITIES

Company and Charity Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association and of the incoming resources and application of resources, including the income and expenditure, of the Association for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

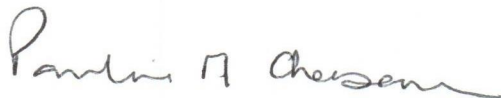
Provision of information to independent examiners.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

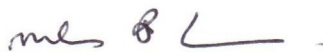
- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's independent examiners are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Association's independent examiners in connection with preparing their report and to establish that the Association's independent examiners are aware of that information.

APPROVAL

This report was approved by the Board of Trustees on 14.09.2021 and signed on its behalf by:



Pauline Cheeseman - Chair



Miles Seaman - Treasurer

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

INDEPENDENT EXAMINERS REPORT

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2021, Independent Examiner's Report

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2021, which are set out on pages .

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
the accounts do not accord with those records; or
the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Date 14/9/2021.

Kathleen Moss ACMA, CGMA
Kathleen Moss Ltd
48 Lawn Terrace
London
SE3 9LP

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31 March 2021

		Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Income from:	Notes						
Donations and legacies	2	£ 1,429	-	£ 1,429	2,960	-	2,960
Charitable activities	3	£ 36,113	£ 38,480	£ 74,593	37,316	41,300	78,616
Interest received	4	-	-	-	-	-	-
Other							
Total income		£ 37,542	£ 38,480	£ 76,022	40,276	41,300	81,576
Expenditure on:	5						
Raising funds		£ 6,060		£ 6,060	10,089		10,089
Charitable activities		£ 33,408	£ 32,053	£ 65,461	36,841	67,034	103,875
Other expenditure				-			-
Total expenditure		£ 39,468	£ 32,053	£ 71,521	46,930	67,034	113,964
Net income for the year	6	(£ 1,926)	£ 6,427	£ 4,501	(6,654)	(25,734)	(32,388)
Reconciliation of funds							
Total funds brought forward		£ 62,560	£ 6,275	£ 68,835	81,497	19,726	101,223
Transfer between funds		-	-	-	(12,283)	12,283	-
Total funds carried forward		£ 60,634	£ 12,702	£ 73,336	£ 62,560	£ 6,275	£ 68,835

The above is derived from continuing activities. There were no other recognised gains or losses, other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

The notes on pages 13-20 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Balance Sheet
as at 31 March 2021

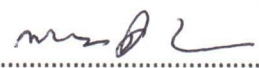
	Note	2021 £	2020 £
Fixed assets			
Tangible Assets	8	107	323
Current assets			
Debtors	9	480	4,563
Cash at bank and in hand		77,708	68,632
		78,188	73,195
Creditors: Amount falling due within one year	10	4,959	4,683
Net current assets		73,229	68,512
Total assets less current liabilities		73,336	68,835
Net assets	11	73,336	68,835
The funds of the charity:	11		
Restricted Funds	12	12,702	6,275
Unrestricted Funds	12	60,634	62,560
Total charity funds		73,336	68,835

The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2021. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The accounts were approved by the Trustees on 14.09.2021 and signed on their behalf by:


..... Miles Seaman, Treasurer

Director and Trustee
Charity Registration No. 1135778
Company Registration No. 06956009

The notes on pages 13-20 form part of these financial accounts.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Notes to the financial statements for the year ended 31 March 2020

1 Accounting Policies Statutory information

The Community Association for West Hampstead is a charitable company limited by guarantee and is registered in England and Wales. The registered office address, and principal place of business, is West Hampstead Community Centre, 17 Dornfell St, London, NW6 1QN. The functional currency of the charitable company is sterling.

Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (September 2015) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The charitable company can comfortably operate based on confirmed funding with sufficient unrestricted reserves at 31st March 2020 of £60634.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Income

Income is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charitable company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Gifts/intangible income

Donated professional services and donated facilities are recognised as income when the charitable company has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charitable company and their associated support costs.

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Fixed Assets

Tangible fixed assets are stated at cost less depreciation.

All tangible assets with a purchase price of greater than £250 are capitalised.

Depreciation

Depreciation is provided at rates calculated to write off the cost, less residual value, over their expected useful life as follows:

Fixtures & fittings	33% straight line
Office equipment	33% straight line

Operating lease agreements

Rental charges are charged on a straight line basis over the term of the lease.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Pensions

The charitable company recognises its liabilities under auto enrolment. The staging date was Oct 2016 and the charitable company has enrolled in the government backed NEST pension scheme.

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

	Unrestricted	Restricted	Total	
	£	£	2021 £	2019 £
2 Donations and legacies				
Donations	1,429	-	1,429	2,960
<i>Donations and legacies - prior year comparative</i>			2020	
	£	£	£	
Donations	2,960	-	2,454	
	<u>£2,960</u>	<u>-</u>	<u>£2,454</u>	
3 Income from charitable activities			2021	2020
Services to benefit inhabitants	£	£	£	£
Grant income				
BIG lottery Keeping Active	-	-	-	9,619
BIG lottery Covid Response	-	9,980	9,980	-
Hampstead Wells and Campden Trust	5,000	-	5,000	-
John Lyons Charity	-	18,500	18,500	18,500
London Borough of Camden	15,000	-	15,000	2,681
London Borough of Camden (in kind)	-	-	-	-
Age Concern	-	10,000	10,000	10,000
Covid Job Retention Scheme Grant	8,895	-	8,895	-
Magic Little Grant	-	-	-	500
	<u>£28,895</u>	<u>£38,480</u>	<u>£67,375</u>	<u>£41,300</u>
Activites for generating funds				
Hall hire	1,330	-	1,330	22,810
Income from fundraising	1,829	-	1,829	3,531
Charges for activities	4,059	-	4,059	10,975
	<u>£7,218</u>	<u>£0</u>	<u>£7,218</u>	<u>£37,316</u>
Total income from charitable activities	<u>£36,113</u>	<u>£38,480</u>	<u>£74,593</u>	<u>£78,616</u>
3 Income from charitable activities - prior year comparative			2020	
Services to benefit inhabitants	£	£	£	
Grant income				
BIG lottery Keeping Active	-	9,619	9,619	
Hampstead Wells and Campden Trust	-	-	-	
John Lyons Charity	-	18,500	18,500	
London Borough of Camden	-	2,681	2,681	
London Borough of Camden (in kind)	-	-	-	
Co-Op Community Fund	0	-	-	
Tesco Bags of Help	-	-	-	
London Community Foundation	-	-	-	
Age Concern	-	10,000	10,000	
One Family Foundation	-	-	-	
Govia Thameslink	-	-	-	
Magic Little Grant	-	500	500	
	<u>-</u>	<u>41300</u>	<u>41300</u>	
Activites for generating funds				
Hall hire	22,810	-	22,810	
Income from fundraising	3,531	-	3,531	
Charges for activities	10,975	-	10,975	
	<u>37,316</u>	<u>-</u>	<u>37,316</u>	
Total income from charitable activities	<u>37,316</u>	<u>41,300</u>	<u>78,616</u>	
4 Investment income	£	£	2020 £	2020 £
Bank Interest	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

5 Analysis of expenditure

Expenditure represents the following direct and apportioned costs

	Costs of generating voluntary income	Charitable activities	Govern- ance costs	2021 Total	2020 Total
	£	£	£	£	£
Project/Activity costs	-	8,164	-	8,164	20,297
Staff costs	5,154	43,809	2,577	51,540	57,541
Freelance staff	-	-	-	-	18,548
Other staff costs	265	2,116	265	2,644	787
Premises costs	-	325	-	325	2,248
Rent /rates	346	2,944	173	3,463	5,042
Insurance	-	623	-	623	605
Office costs	173	1,475	87	1,735	3,304
Independent Exam	-	-	1,000	1,000	1,000
Bookeeping	-	-	-	-	851
Support costs	58	1,031	58	1,146	1,015
Fundraising	65	-	-	65	2,174
Volunteer expenses	-	-	-	-	283
Governance	-	-	-	-	13
Trustee training/expenses	-	-	-	-	40
Depreciation	-	216	-	216	216
Bad debt	-	600	-	600	-
	6,060	61,303	4,159	71,521	113,964
Of the total expenditure:	Unrestricted	Restricted	Total		
2020	39,468	32,053	71,521		
2020	46,930	67,034	113,964		

Analysis of expenditure - prior year comparative

Expenditure represents the following direct and apportioned costs

	£	£	£	2020 Total
	£	£	£	£
Project/Activity costs	-	20,297	-	20,297
Staff costs	5,754	48,910	2,877	57,541
Freelance staff	1,276	14,704	2,568	18,548
Other staff costs	-	787	-	787
Premises costs	-	2,248	-	2,248
Rent /rates	504	4,286	252	5,042
Insurance	-	605	-	605
Office costs	330	2,809	165	3,304
Independent Exam	-	-	1,000	1,000
Bookeeping	-	-	851	851
Support costs	51	913	51	1,015
Fundraising	2,174	-	-	2,174
Volunteer expenses	-	283	-	283
Governance	-	-	13	13
Trustee training/expenses	-	-	40	40
Depreciation	-	216	-	216
Bad debt	-	-	-	-
	10,089	96,058	7,817	113,964

6 Net income for the year

The net income for the year is stated after charging:

	2021 £	2020 £
Depreciation of tangible fixed assets owned by the Charity	216	216
Independent Examination of year ending 31st March 2021	1,000	1,000

THE COMMUNITY ASSOCIATION FOR WEST HAMPSTEAD LTD.

7 Staff costs

Staff costs during the year were:	2021	2020
	£	£
Salaries and wages	50,737	56,775
Social Security costs	-	-
Pension costs	803	766
	£51,540	£57,541

The average number of employees during the year was as follows:

	2021	2020
	No.	No.
Charitable activities	3.5	4.5
Support activities	1.0	0.5
	4.5	5.00

No employee received remuneration amounting to more than £60,000 in 2021 (2020 - nil).

No remuneration was paid to trustees in the year (2020 - £ nil).

No expenses were reimbursed to trustees in the year (2020- £nil).

The key management personnel of the charitable company included the Trustees and the Manager. The total employee benefits including employer's national insurance and pension contributions paid to key management personnel were £22,002 (2020 £nil the Manager until March 2020 was an interim freelance consultant).

8 Tangible fixed assets

	Fixtures & Fittings	Office Equipment	Total
	£	£	£
Cost	6,409	5,078	11,487
Additions at cost	-	-	-
At 31 March 2021	6,409	5,078	11,487
Depreciation:			
Accumulated Depreciation			
at 1 April 2020	6,409	4,755	11,164
Charge for year		216	216
At 31 March 2021	6,409	4,971	11,380
Written Down Values:			
At 31 March 2021	-	107	107
At 31 March 2020	-	323	323

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9	Debtors		2021	2020
	Due within one year:		£	£
	Prepayments		480	480
	Accrued income		-	-
	Other debtors		-	4083
			£480	£4,563
10	Creditors		2021	2020
	Amounts falling due within one year:		£	£
	Accruals		4,757	4,059
	Deferred income		-	-
	Creditors		202	624
	Social security and other taxes		-	-
			£4,959	£4,683
11	Analysis of net assets between funds	Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2021 are represented by:			
	Tangible Fixed Assets	107	-	107
	Current Assets	65,486	12,702	78,188
	Creditors: Amounts falling due within one year	(4,959)	-	(4,959)
	Total net assets	£60,634	£12,702	£73,336
	Analysis of net assets between funds - prior year comparative	Unrestricted Funds	Restricted Funds	Total Funds
		£	£	£
	Fund Balances at 31 March 2020 are represented by:			
	Tangible Fixed Assets	323	-	323
	Current Assets	80,371	(7,176)	73,195
	Creditors: Amounts falling due within one year	(4,683)	-	(4,683)
	Total net assets	£76,011	(£7,176)	£68,835

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12 Funds

Fund movements were as follows:	At 01-Apr 2020 £	Incoming £	Outgoing £	Transfers between funds	At 31-Mar 2021 £
Restricted Funds					
Children's projects	6,275	18,500	(12,073)	-	12,702
Age UK work with older men	-	10,000	(10,000)	-	-
Covid Response	-	9,980	(9,980)	-	-
Total Restricted Funds	6,275	38,480	(32,053)	0	12,702
Unrestricted funds:					
General funds	62,560	37,542	(39,468)	0	60,634
Designated funds					
Total funds	£68,835	£76,022	(£71,521)	-	£73,336

Funds - description

Children's projects

Children's Projects - provision of a range of activities at the community centre, after school clubs at Beckford Primary School and holiday workshops. All activities take place in the John Lyon's Charity area of benefit.

Age UK work with older men

Provision of activities for older men funded by Age Concern through Ageing Better in Camden (ABC).

Covid Response

Funding to enable a swift response to the pandemic lockdowns providing online activities and ensuring the short term future of the Association.

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Funds - prior year comparative

<i>Fund movements were as follows:</i>	At 01-Apr 2019 £	Incoming £	Outgoing £	Transfers between funds £	At 31-Mar 2020 £
Restricted Funds					
Children's projects	9,857	18,500	(22,082)		6,275
London Borough of Camden	-	2,681	(2,681)		-
Keeping Active	9,869	19,619	(41,763)	12,275	-
Magic Little Grant	-	500	(508)	8	-
Total Restricted Funds	19,726	41,300	(67,034)	12,283	6,275
Unrestricted funds:					
General funds	81,497	40,276	(46,930)	(12,283)	62,560
Designated funds					
Total funds	£101,223	£81,576	(£113,964)	-	£68,835

13 Taxation

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity

14 Related parties

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

15 Capital commitments

At 31 March 21 the charitable company had no capital commitments (2020: nil)

16 Other commitments

At 31 March 21 the charitable company had no annual commitments under non-cancellable operating leases for office equipment.

The charitable company has renegotiated the renewal of the lease on the building with London Borough of Camden. A transitional funding arrangement is no longer in operation. The Borough did grace a 2 month rent free period due to the Covid19 lockdown.

Lease expiring:	2021	2020
Within 1 year	5,500	5,500
2 to 5 years	22,000	22,000
More than 5 years	60,500	66,000

17 Contingent assets or liabilities

Nil

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

19 Ultimate controlling party

The charitable company was under the control of the Trustees during the period under review. There is no single ultimate controlling party.