



CHARITY COMMISSION
FOR ENGLAND AND WALES

Trustees' annual report (including Directors' report) for the period

From: 1st April 2023

To: 31 March 2024

Charity name: Andover Pre-school Limited

Charity registration number: 1135042

Company number: 07114984

Objectives and activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	4.1 TO ENHANCE THE DEVELOPMENT AND EDUCATION OF CHILDREN UNDER THE AGE OF FIVE BY ENCOURAGING PARENTS TO UNDERSTAND AND PROVIDE FOR THE NEEDS OF THEIR CHILDREN THROUGH COMMUNITY GROUPS AND BY:- 4.1.1 OFFERING APPROPRIATE PLAY, EDUCATION AND CARE FACILITIES AND TRAINING COURSES IN A SECURE, SAFE, WELCOMING ENVIRONMENT, WHICH PROMOTES STIMULATION AND POSITIVE LEARNING, TOGETHER WITH THE RIGHT OF PARENTS TO TAKE RESPONSIBILITY FOR AND TO BECOME INVOLVED IN THE ACTIVITIES OF SUCH GROUPS, ENSURING THAT SUCH GROUPS OFFER OPPORTUNITIES FOR ALL CHILDREN WHATEVER THEIR RACE, SEX, CULTURE, RELIGION, MEANS OR ABILITY; 4.1.2 ENCOURAGING THE STUDY OF THE NEEDS OF SUCH CHILDREN AND THEIR FAMILIES AND PROMOTING PUBLIC INTEREST IN AND RECOGNITION OF SUCH NEEDS; 4.1.3 CONTRIBUTING AND STRENGTHENING THE LINKS BETWEEN THE COMMUNITY AND THE CHARITY
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<p>1. Advancement of Early Education To advance the education and early development of children aged 0–5 living in Islington, particularly those from families experiencing socio-economic disadvantage, through the provision of high-quality early-years education, care, and developmental activities, including the delivery of Free Early Education Entitlement (FEEE) places.</p> <p>2. Relief of Poverty and Hardship To relieve poverty and hardship among children and families in the local community by providing affordable or subsidised childcare, free early-years education funded by the FEEE scheme, and</p>

		<p>additional support to families who are in financial or social need.</p> <p>3. Promotion of Social Inclusion To promote social inclusion for families who are socially or economically disadvantaged, marginalised, or otherwise excluded, by ensuring equitable access to early-years education, family support services, and community activities that encourage participation and reduce inequalities.</p> <p>4. Support for Family Well-Being and Resilience To support the physical, emotional, and social well-being of young children and their families by offering a nurturing, safe, inclusive learning environment, alongside guidance, workshops, and partnership-based support that strengthens family resilience and life chances.</p> <p>5. Community Development and Partnership Working To contribute to the improvement of the local community by working collaboratively with parents, carers, schools, health services, and community organisations, helping to build stronger networks, improve outcomes for children, and enhance community cohesion in an area of high deprivation.</p> <p>6. Support for Children with SEND and Additional Needs To promote the care, education, and inclusion of children with special educational needs and disabilities (SEND) by providing appropriate support, early intervention, and inclusive practice to ensure equal access to early-years opportunities.</p>
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	<p>The trustees confirm that they have had due regard to the guidance issued by the Charity Commission on public benefit when carrying out their duties and in planning the activities of the charity throughout the year. They have ensured that the charity's aims, activities, and services are aligned with its charitable purposes and continue to provide identifiable public benefit in accordance with the Commission's requirements.</p>

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	
Policy on social investment including program related investment	Para 1.38	
Contribution made by volunteers	Para 1.38	
Other		

Achievements and performance

Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>During the year, the charity continued to provide high-quality early-years education and care to children aged 0–5 in an area of significant socio-economic deprivation in Islington. Through the delivery of our Free Early Education Entitlement (FEEE) places and targeted family support programmes, we ensured that children from disadvantaged backgrounds were able to access safe, nurturing, and developmentally appropriate early-years provision that they may otherwise have struggled to secure.</p> <p>Our main achievements include:</p> <p>1. Improving Early Education Outcomes We delivered a high-quality early-years curriculum aligned with the EYFS, supporting children's communication, language, physical development, and personal, social and emotional skills. Children made demonstrable progress across all areas of learning, with many meeting or exceeding age-related expectations despite starting points that were below typical levels.</p> <p>2. Widening Access to Early-Years Education By offering a significant number of FEEE and subsidised places, we removed barriers to early education for families experiencing financial hardship. This enabled children from low-income households to receive consistent educational and developmental support, improving their readiness for school and long-term life chances.</p> <p>3. Supporting Vulnerable Families We provided additional assistance to families facing challenges such as unemployment, housing</p>
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		<p>instability, language barriers, or social isolation. This included referrals to partner agencies, signposting to community services, and providing practical guidance on child development, nutrition, and routines. Our work helped many families increase confidence, stability, and engagement in their children's learning.</p> <p>4. Enhancing Community Well-Being The charity played a key role in strengthening the local community by offering inclusive events, parent workshops, and opportunities for families to connect with one another. This contributed to improved social cohesion, reduced isolation, and greater access to local support networks.</p> <p>5. Promoting Inclusion and Equality We delivered inclusive practice, supporting children with SEND and those with English as an Additional Language (EAL). By offering early intervention, individualised support plans, and specialist outreach input, we ensured that every child—regardless of ability or background—had equal access to early-years opportunities.</p> <p>Overall Impact</p> <ul style="list-style-type: none"> • Children in one of Islington's most deprived areas received high-quality early learning that will significantly enhance their long-term educational outcomes. • Families experiencing hardship gained access to free or affordable childcare, enabling many to pursue training, employment, and improved financial stability. • Vulnerable families felt more supported, included, and connected to the wider community. • The community benefited from improved early-years development, stronger family resilience, and reduced inequalities.
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Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	
Performance of fundraising activities against objectives set	Para 1.41	
Investment performance against objectives	Para 1.41	
Other		

Financial review

<p>Review of the charity's financial position at the end of the period</p>	<p>Para 1.21</p>	<p>At the end of the financial year, the charity remained in a stable and improving financial position, with sufficient reserves to support the continued delivery of high-quality early-years provision in the coming period. Total turnover for the year was £135,499, resulting in a profit of £5,200, a significant improvement compared with the loss of £34,607 recorded in the previous year. This positive change reflects strengthened financial management, tighter cost controls, and increased operational efficiency.</p> <p>Income continued to be generated primarily through Free Early Education Entitlement (FEEE) funding, local authority support, supplemented by small grants and parental fees, where applicable. Expenditure remained focused on staffing—our largest and most essential cost—alongside premises expenses, utilities, and educational resources.</p> <p>During the year, the charity undertook a thorough review of staffing structures and operational needs, enabling us to reduce staff costs without compromising the quality of provision. In addition, a review of all utility contracts and service providers led to more cost-effective arrangements, contributing further to the improved financial outcome.</p> <p>The charity ended the period with £40,738 in unrestricted funds. Reserves remained within the target range set out in the charity's reserves policy, ensuring the organisation can meet its short-term obligations, manage unexpected costs, and maintain continuity of care for children and families.</p> <p>Overall, the trustees are satisfied that the charity's financial position is sound and significantly improved from the previous year. The charity is well-placed to continue delivering its charitable objectives, sustain high-quality early-years provision, and navigate ongoing sector-wide funding pressures.</p>
<p>Statement explaining the policy for holding reserves stating why they are held</p>	<p>Para 1.22</p>	<p>The trustees have established a reserves policy to ensure the charity's long-term financial stability and its ability to continue delivering high-quality early-years education and care, even during periods of financial uncertainty. The charity aims to hold sufficient unrestricted reserves to:</p> <p>1. Maintain continuity of childcare provision To ensure the nursery can continue operating in the event of unexpected reductions in income—such as fluctuations in FEEE</p>

		<p>funding, delayed payments, or reduced occupancy—and to protect the stability of services provided to children and families.</p> <p>2. Meet short-term financial obligations To cover essential running costs, including staff wages, rent, utilities, insurance and operational expenses, should temporary cash-flow pressures arise.</p> <p>3. Manage unforeseen emergencies To provide a financial cushion for unexpected events such as urgent repairs, equipment failure, regulatory requirements, or other circumstances that could affect the charity's ability to operate.</p> <p>4. Support planned improvements To allow the charity to invest in future development, quality improvements, training, safeguarding requirements, and resources without jeopardising day-to-day service delivery.</p> <p>Review Process</p> <p>The reserves policy is reviewed annually by the trustees considering the charity's financial performance, operational needs, and the broader funding environment affecting early-years childcare. Adjustments are made where necessary to ensure the reserve level remains appropriate and proportionate.</p>
Amount of reserves held	Para 1.22	<p>Based on the year's expenditure:</p> <ul style="list-style-type: none"> • Raw materials and consumables: £11,796 • Staff costs: £86,972 • Depreciation and asset write-off: £21 • Other charges: £31,565 <p>Total annual operating expenditure: £130,354</p> <p>Average monthly expenditure is therefore approximately: $£130,354 \div 12 = £10,863$ per month</p> <p>In line with common early-years sector guidance, the trustees consider it prudent to hold three months of core operating expenditure in reserves, therefore our recommended reserve level is: $3 \times £10,863 \approx £32,589$</p> <p>This level is considered sufficient to manage income fluctuations, unexpected costs, or emergencies while ensuring continuity of service.</p>
Reasons for holding zero reserves	Para 1.22	N/A

Details of fund materially in deficit	Para 1.24	N/A
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	N/A

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	
Investment policy and objectives including any social investment policy adopted	Para 1.46	
A description of the principal risks facing the charity	Para 1.46	
Other		

Structure, governance and management

Description of charity's trusts:		
Type of governing document: for example,	Para 1.25	Memorandum and Articles of Association

trust deed, memorandum and articles of association etc		
How is the charity constituted? for example limited company, unincorporated association, CIO	Para 1.25	Limited Company
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Charity's members must elect new trustees

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	
The charity's organisational structure and any wider network with which the charity works	Para 1.51	
Relationship with any related parties	Para 1.51	
Other		

Reference and administrative details

Charity name	Andover Pre School Ltd
Other name the charity uses	N/A
Registered charity number	1135042

Charity's principal address	Andover Pre-School Limited 49-50 Corker Walk Central Square Andover Estate London N7 7RY
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Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Elizabeth Gbotaye	Chair		
2	Jahanara Begum Chowdhury	Secretary/Treasurer		
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				

Corporate trustees – names of the directors at the date the report was approved

Director name	
Elizabeth Gbotaye	
Jahanara Begum Chowdhury	

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year
N/A	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	N/A
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	N/A
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	N/A

Additional information (optional)

Names and addresses of advisers (optional information)

Type of adviser	Name	Address
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Name of chief executive or names of senior staff members (optional information)

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Exemptions from disclosure

Reason for non-disclosure of key personnel details

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Other optional information

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Declarations

The company has taken advantage of the small companies' exemption in preparing the report above.

The trustees declare that they have approved the trustees' report (including directors' report) above.

Signed on behalf of the charity’s trustees/directors

Signature(s)		
Full name(s)		
Position (for example Secretary, Chair, etc)		
Date		

Andover Pre-School Limited

Independent examiner's report on the accounts

Year ended 31 March 2024

Charity registration number: 1135042

Company number: 07114984

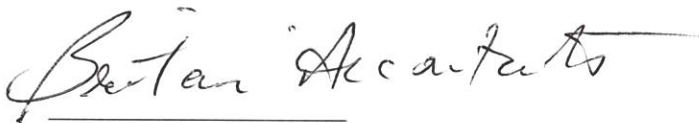
We report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2024.

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied ourselves that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, we report in respect of our examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In conducting our examination, we have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act).

We are qualified to undertake the examination by being a qualified member of Association of Chartered Certified Accountants.

We have completed our examination, and we confirm that we have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report to enable a proper understanding of the accounts to be reached.



Britain Accountants Ltd
Chartered Certified Accountants

5 Grampian Gardens
Golders Green
London
NW2 1JH
United Kingdom

Date: 25 October 2024

Andover Pre-School Limited

Statement of Financial Activities (SoFA)

For the year ended 31 March 2024

	Unrestricted funds (£)	Restricted (£) funds (£)	Total this year (£)	Total last year (£)
Income				
Income from charitable activities & grants	135,499	0	135,499	122,364
Other income	145	0	145	26
Total Income (Note 3)	135,644	0	135,644	122,390
Expenditure				
Cost of raw materials and consumables	11,796	0	11,796	15,743
Staff costs	86,972	0	86,972	107,661
Depreciation and other amounts written off assets	21	0	21	28
Other charges / Administrative & Governance	31,565	0	31,565	33,565
Total Expenditure (Note 4)	130,354	0	130,354	156,997
Net income / (expenditure)				
Net movement in funds	5,290	0	5,290	-34,607
Funds				
Funds brought forward (1 April 2023)	35,448	0	35,448	70,055
Net movement in funds	5,290	0	5,290	-34,607
Funds carried forward (31 March 2024)	40,738	0	40,738	35,448

Andover Pre-School Limited

Balance Sheet / Statement of Financial Position

As at 31 March 2024

(Including Analysis of Unrestricted / Restricted Funds –
Charities Act 2011 / SORP FRS 102 Compliant)

		Unrestricted funds (£)	Restricted funds (£)	Total this year (£)	Total last year (£)
Fixed assets					
Tangible assets	(Note 6)	63	0	63	84
Total fixed assets		63	0	63	84
Current assets					
Cash at bank and in hand		65,693	0	65,693	49,463
Total current assets		65,693	0	65,693	49,463
Liabilities					
Creditors: amounts falling due within one year	(Note 7)	-25,018	0	-25,018	-14,099
Total net assets or liabilities		40,738	0	40,738	35,448
Funds of the Charity					
Unrestricted Funds		40,738	0	40,738	35,448
Net assets / Total Funds		40,738	0	40,738	35,448

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

These financial statements were approved by the board of directors and authorised for issue on 25 October 2024, and are signed on behalf of the board by:

E Abimbola
Director

Company registration number: 07114984

1. Accounting Policies

(a) Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Charities SORP (FRS 102) – Second Edition, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and applicable charity law in England and Wales.

The charity constitutes a public benefit entity.

(b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

(c) Income recognition

Income is recognised when the charity has entitlement, it is probable that the income will be received and the amount can be measured reliably.

- Donations are recognised when receivable.
- Grant income is recognised when conditions are met.
- Legacies are recognised when receipt is probable.

(d) Expenditure recognition

Expenditure is recognised once there is a legal or constructive obligation, it is probable settlement will be required and the amount can be measured reliably.

Expenditure is classified under:

- Raising funds
- Charitable activities

Support costs are allocated on a reasonable and consistent basis.

(e) Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, which ever is shorter.

Furniture & equipment	25% Reducing balance
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(f) Debtors

Trade and other debtors are recognised at settlement amount.

(g) Cash at bank and in hand

Cash includes deposits held at call with banks

(h) Creditors

Creditors are recognised where there is a present obligation.

(i) **Fund accounting**

- Unrestricted funds: general funds available for charitable purposes.
- Restricted funds: funds subject to donor-imposed restrictions.
- Endowment funds: capital must be retained (if applicable).

2. **Fund accounting**

All funds in the year were unrestricted

3. **Income**

	2024 (£)	2023 (£)
Income from charitable activities & grants	135499	122364
Other income	145	26
	135,644	122,390

4. **Expenditure on Charitable Activities**

	2024 (£)	2023 (£)
Direct costs	11796	15743
Support costs	86972	107661
Administrative & Governance	31,586	33,593
	130,354	156,997

5. **Staff Costs**

	2024 (£)	2023 (£)
Salaries	83,642	103,685
Employer NIC	1,039	2,306
Pension costs	1,464	1,670
	86,145	107,661

Average number of employees

5

6

Trustee did not receive any remuneration

6. **Tangible fixed assets**

	Furniture & equipment	TOTAL
COST:		
Balance b/fwd	2,292	2,292
Acquisitions	0	0
Balance 31.03.24	2,292	2,292

PROVISIONS:

Balance b/fwd	2,207	2,207
Charge for the period	22	22

Balance 31.03.24	2,229	2,229
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NET BOOK VALUE

Balance 31.03.24	63	63
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Balance 31.03.23	85	85
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7. CREDITORS: Amount due within one year

	2024	2023
	(£)	(£)
Other creditors	17,152	4,199
Accruals	7,866	9,900
	25,018	14,099

8. Related party transaction

No related party transaction in the year.

9. Legal Status of the Charity

The charity is a company limited by guarantee and has no share capital and is registered in England and Wales. The company is non-profit distributing, which means that all income received from whatever source will be used to further the Company's aims and objectives and will not be paid out to members or others as shares or dividends.

The member undertakes to contribute £1 in the event of winding up.

The address of the registered office is 49-50 Corker Walk, Central Square Andover Estate, Islington, , N7 7RY,

Andover Pre-School Limited

Independent examiner's report on the accounts

Year ended 31 March 2024

Charity registration number: 1135042

Company number: 07114984

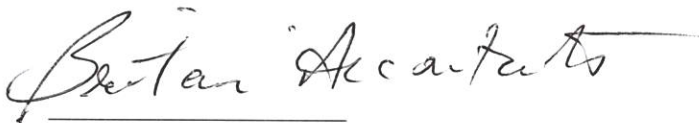
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We are qualified to undertake the examination by being a qualified member of Association of Chartered Certified Accountants.

We have completed our examination, and we confirm that we have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report to enable a proper understanding of the accounts to be reached.



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Andover Pre-School Limited

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Director

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The charity constitutes a public benefit entity.

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NET BOOK VALUE

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The member undertakes to contribute £1 in the event of winding up.

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