

REMUS MEMORIAL HORSE SANCTUARY



TRUSTEES' ANNUAL REPORT  
&  
FINANCIAL STATEMENTS

31ST DECEMBER 2021

**REMUS MEMORIAL HORSE SANCTUARY**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31ST DECEMBER 2021**

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## REMUS MEMORIAL HORSE SANCTUARY

### CHARITY INFORMATION

#### CHARITY INFORMATION

TRUSTEES:	S. Burton P. Bacon E. Fordham
BANKERS	Santander 62, Hagley Road Birmingham B16 8PE  National Westminster (RBS) 29, East Walk Basildon Essex SS14 1HD
ACCOUNTANTS	Peaty & Co 163-164, Moulsham Street Chelmsford Essex CM2 0LD
SOLICITORS	Talfourds Crown House 40, North Street Hornchurch Essex RM11 1EW
CHARITY REGISTRATION NUMBER	1134951
SANCTUARY ADDRESS	Little Farm Buttsbury Nr Ingatestone Essex CM4 9NZ
COMPANY REGISTRATION NUMBER	07011376

**REMUS MEMORIAL HORSE SANCTUARY**

**TRUSTEES' ANNUAL REPORT**

**FOR THE YEAR ENDED 31ST DECEMBER 2021**

The trustees submit their annual report and the financial statements for the year ended 31st December 2021

**History, objectives and activities**

Remus Memorial Horse Sanctuary also known as 'Remus' was founded in 1983 by Sue Burton and Pat Bacon following the plight of 100 horses left to die on the bleak flooded Rainham Marshes.

The Sanctuary aims to:-

- Provide lifetime help, care and attention for horses, ponies, donkeys and other large animals because of old age, sickness, maltreatment, neglect, poor circumstances, or other similar reasons.
- Advance the education of the public in the proper care and treatment of equines.
- Give presentations to interested groups detailing the history and work of the Sanctuary.
- Advise owners on the care of their animals.
- Help to fight the ever-increasing rise in cruelty to animals and continue to work with other similar minded organisations.

***Remus aims to be:-***

**A leading charity helping all neglected horses to live a full and dignified life**

**REMUS MEMORIAL HORSE SANCTUARY**  
**TRUSTEES' ANNUAL REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31ST DECEMBER 2021**

**Structure, management and governance arrangements**

The name of the Charity is Remus Memorial Horse Sanctuary. The Charity formed in 1983 and is governed by trust deed. On 7th September 2009 it was incorporated as a company limited by guarantee. The Charity registration number, names of trustees and other information are shown on page 3.

The Trustees remain in office until they resign, retire or are removed. They can be replaced at General Meeting. The person responsible for the day to day running of the Sanctuary is Sue Burton.

The Trustees have continued their thorough over-view of all aspects of the Sanctuary to ensure its efficiency and effectiveness and will continue to do so to ensure that the Sanctuary is in a fit state to continue to operate effectively and efficiently in the long term and to meet the demands placed on it from an ever-changing world.

The Sanctuary has also worked very closely with other welfare organisations and sanctuaries.

The Trustees believe the main risks to the charity lie in litigation, specifically possible liabilities under Employment and/or Health & Safety legislation and also a reduction in income given the economic state of the country.

We employ the services of National Farmers Union to oversee that we have all the necessary Health & Safety requirements in place. We have very high standards of Health and Safety and expect everyone on site to assist in ensuring that the workplace is as safe as possible. We employ the services of Peninsula Business Service to oversee our Personnel issues and ensure that we have the correct paperwork / procedures in place

**Achievements and performance**

With regard to the objects of the Charity:-

- **Provide lifetime help, care and attention for horses, ponies, donkeys and other large animals because of old age, sickness, maltreatment, neglect, poor circumstances, or other similar reasons.**

The Trustees are happy that this object is being sufficiently met. The Sanctuary is presently home to 79 horses, 9 donkeys, 1 mule, 25 sheep, 11 goats and 11 cats. We have over 20 horses in foster homes throughout Essex and 1 in France.

These animals will remain in the care of the Sanctuary for life and we are firmly committed to ensure that they have the best life we can give them ensuring all their needs are met.

**REMUS MEMORIAL HORSE SANCTUARY**  
**TRUSTEES' ANNUAL REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31ST DECEMBER 2021**

We have an extremely synergistic approach to the care of the animals with a combination of professionals comprising staff, volunteers, species specific veterinary surgeons, a farrier, nutritionists and holistic care practitioners all working together to ensure the welfare and well-being of the animals. We continue to offer Enrichment for the animals – using toys, mirrors, games etc to enhance their lives and/or environment

With regards to our welfare work we continue to run a Winter Action Line where we actively encourage the public to call us if they have any concerns about horses or other animals. We continue to attend meetings with other like minded organisations to ensure that we do not duplicate their work and to maintain relations where we can discuss problems and assist each other when necessary.

We have been inundated with welfare calls over the last year and this is reflective of the equine crisis that exists in the UK at present. We are adequately equipped to deal with this increase in calls. We are receiving an increase in the number of elderly equines we are being asked to take often in dire condition.

- **Advance the education of the public in the proper care and treatment of equines**

The Trustees feel that this object is being met as we continue to run workshops on various topics of horse care and seminars regarding Elderly Horse Care. We also advise owners when we are on welfare calls. Our power point presentation is also a fundamental way of getting the message over to the public as to how we can reduce cruelty and care for our animals correctly. We also organise Child and Adult Pony Days to show people how to care for a horse on a day to day basis.

- **Give presentations to interest groups detailing the history and work of the Sanctuary**

The Trustees believe this object is met adequately as we have seen a marked increase in the amount of power-point presentations that we are being asked to give. This has been helped by being recognised speakers for the Women's Institute. We presently give over 40 Presentations a year.

- **Advise owners on the care of their animals**

This object is being met as we regularly give advice to horse owners over the phone and in person when on welfare calls. We have seen an increase in advice sought from the public. We also organise Child and Adult Pony Days to show people how to care for a horse on a day to day basis. We receive a lot of calls from across the world asking for advice on feeding the elderly horse

- **Help to fight the ever increasing rise in cruelty to animals and continue to work with other similar minded organisations**

This object is being met by the Sanctuary on a daily basis as we constantly work to help animals in distress throughout Essex and work with other Organisations when necessary.

**REMUS MEMORIAL HORSE SANCTUARY**  
**TRUSTEES' ANNUAL REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31ST DECEMBER 2021**

**Website**

It will continue to be regularly updated and kept current to present as true a picture as possible of the work that we do.

**Ponies in the Community**

We continue to run our Ponies in the Community Scheme which was set up a few years ago to help the Community. We take two ponies to Care Homes, Hospices, and Schools etc within the local Community. It is not a money making venture but just our chance to put a bit back into our local Community. People love seeing and meeting the animals and we have a lot of positive feedback from the Institutions as to how much it helps the people. This has been temporarily on hold due to Covid but we hope to restart as soon as possible

**The Sanctuary**

The animals at Remus remain the pivotal focus of our work. We have continued to be inundated over the last year by people wanting our help and have done our very best to help in all situations.

We continue to employ the services of three different Veterinary practices assuring species-specific veterinary care for the different animals here at the Sanctuary. We have a superb working relationship with our Vets which helps to create a highly professional service for our animals.

We continue to receive a high volume of calls from members of the public concerned about horses that are tethered. To this end we are always highlighting the plight of tethered horses

It has been an extremely busy year in which the Sanctuary has dealt with some appalling cases of cruelty and have come under considerable pressure to take in an increasing number of horses. We have found in our experience that cruelty and neglect is on the increase. We have seen a significant increase in the amount of Traveller horse issues, horses roaming loose for weeks and longer on roads and that of elderly horses where owners are not able to provide what they need

**Volunteers**

Our Volunteer numbers continue to increase and we now have nearly 30 volunteers who help with the workload at the Sanctuary. The Volunteer Scheme is closely monitored to help ensure that we are able to provide appropriate training for our Volunteers. We have a very robust team of Young Volunteers and Duke of Edinburgh youngsters who help on a Sunday and we regularly offer placement to school, college, University or Vet School students

**REMUS MEMORIAL HORSE SANCTUARY**  
**TRUSTEES' ANNUAL REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31ST DECEMBER 2021**

**Holistic Care**

We have continued to provide Holistic Care to our animals and are lucky to have the very best of practitioners working with our animals. We are able to provide aromatherapy, self selection herbs, shiatsu, reiki, and much more for our animals. The benefit that they get from it is immense and whilst it does not necessarily heal health issues it puts the animals in a much better emotional state to deal with the health problems that they do have.

We also have a solarium area which is a vital part of our synergistic approach to equine rehabilitation from illness, injury or trauma. The heat has an enormous impact on the absorption of calcium and phosphates, which are essential for healthy bones.

It provides much needed help with joint and back pain caused by arthritis or severe injuries which many of them have suffered at the hands of their previous owners. Every stable has a heat lamp to provide the same effect and to provide warmth in the winter We are very proud to be the first UK Sanctuary to be part of the Shelter Animal Reiki Association programme

**Enrichment**

We continue looking at Enrichment for the animals' and their environment. Horses spend many hours in small paddocks and stables so we are actively looking at toys, logs, mirrors, games etc to try to find the best way to enhance their lives and environment.

**Conservation**

We continue on a small scale with our Conservation work on the land ensuring that we help nature where we can. Small corridors of land that we are unable to use are set aside where we can we plant bee attracting shrubs. We have seen the amount of insect and bird life grow from year to year. We have seen redwings, yellow hammers, woodpeckers, herons, king fishers, pheasants, partridge, swallows, wagtails, starlings, sparrow hawk, buzzard, spotted fly catchers, egrets, goldfinch, reed bunting, thrushes, robins, blackbirds, green finch, blue tits, peewits, huge flocks of field fare, little owl and our large laminitic barn plays home to a large colony of breeding sparrows. Our ponds continue to attract frogs, tadpoles, beetles, water snails and dragonflies, damselflies and demoiselles. Rain water is saved in butts to be reused. We have a conservation garden and we plan to build a conversation trail around the perimeter of the premises when finances allow. The recent inclusion of a small log pile has already resulted in its use by small lizards



**REMUS MEMORIAL HORSE SANCTUARY**  
**TRUSTEES' ANNUAL REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31ST DECEMBER 2021**

**Finances**

The Trustees expected a very hard year financially and every year seems to get harder. We have noticed an immense decline in donations since the recession some years ago. The effect on us as a Charity is considerable and this will have a huge impact on the Sanctuary and its work. This at a time when everything we purchase is increasing in price is of concern to the Trustees.

The Trustees are overseeing that all efforts to reduce expenditure where possible and increase income are in place.

**Financial review**

During the year the Charity's reserves increased by £181,515 from £201,398 to £382,913 at 31st December 2021, consisting of tangible fixed assets of £149,497 and net current assets of £233,416.

The trustees have examined the requirements for reserves and have established a policy whereby the unrestricted funds, excluding amounts invested in tangible fixed assets, should be between 2 to 6 months expenditure. The reserves are needed to meet the working capital requirements of the charity, to be able to continue the current activities in the event of a significant drop in income and to cover any exceptional expenses. During the year ended 31st December 2021 we received legacies totalling £313,914 which has led to the significant increase in reserves.

**Plans for the Future**

The Trustees believe it is imperative that they constantly review how the Sanctuary is working and if it can be improved in any way. The Trustees want to ensure that the Sanctuary continues to thrive and go from strength to strength and to help ensure this we want to continue in the way that we have. The Trustees have implemented a programme of improvement to present as safe a site as we can and to further improve the experience for the animals living on site. The Trustees also need to look at new innovative ways of bringing revenue in

**Summary**

The Trustees believe the Sanctuary continues to uphold its objects and to continue its work as initially intended. They believe it works openly and honestly to help achieve the very best that we can for the animals at the Sanctuary and those animals that we are able to help that do not come into the Sanctuary. We spend a lot of time working with people in the Community and helping to advise them re the needs of their horses.

The Trustees have concerns re the next few years and how the general trend in less people donating will affect the Charity. Bureaucracy and red tape take up a phenomenal amount of man hours and this is always a concern to the Trustees, as are constant rising costs, increasing NMW, postage, Pensions etc.

Overall though the Trustees are happy that the Charity is in line to continue into the future and to ensure its work to help animals – it has a huge team of people to ensure its success including professionals, trustees, staff, volunteers and members and supporters.

This report was approved by the board on 25th May 2022

*Sue Burton*

Sue Burton  
Chair of the Trustees

**REMUS MEMORIAL HORSE SANCTUARY**

**INDEPENDENT EXAMINERS' REPORT TO THE TRUSTEES OF REMUS MEMORIAL HORSE SANCTUARY**

**FOR THE YEAR ENDED 31ST DECEMBER 2021**

**Charity no: 1134951 Company no: 07011376**

I report to the charity trustees on my examination of the accounts of the company, set out on pages 4 to 7, for the year ended 31st December 2021.

**Responsibilities and basis of report**

As the charity's trustees of the Company (who are also directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act") In carrying out my examination, I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that:

- the accounting records were not kept in accordance with s386 of the Companies Act 2006; or
- the accounts do not accord with the accounting records; or
- the accounts do not comply with relevant accounting requirements under s396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

*L Ayling*

**L. Ayling FCA**

**Peaty & Co**

**Chartered Accountants**

163-164 Moulsham Street

Chelmsford

Essex

CM2 0LD

25th May 2022

**REMUS MEMORIAL HORSE SANCTUARY**

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31ST DECEMBER 2021**

	Note	<b>2021</b> <u>Unrestricted</u> <u>funds</u>	<b>2021</b> <u>Total</u> <u>funds</u>	<b>2020</b> <u>Total</u> <u>funds</u>
<b><u>Incoming resources</u></b>	3			
<b>Income and endowments from:</b>				
Voluntary income		561,948	561,948	391,371
Grants		-	-	14,500
Activities for generating funds		44,131	44,131	67,220
		<hr/>	<hr/>	<hr/>
<b>Total</b>		606,079	606,079	473,091
		<hr/>	<hr/>	<hr/>
<b><u>Resources expended</u></b>	4			
<b>Expenditure on:</b>				
Raising funds		6,985	6,985	6,933
Charitable activities		416,010	416,010	387,463
Other		1,569	1,569	1,808
		<hr/>	<hr/>	<hr/>
<b>Total</b>		424,564	424,564	396,204
		<hr/>	<hr/>	<hr/>
<b>Net movement in funds</b>		181,515	181,515	76,887
<b><u>Reconciliation of funds:</u></b>				
Total funds brought forward		201,398	201,398	124,511
		<hr/>	<hr/>	<hr/>
<b>Total funds carried forward</b>		382,913	382,913	201,398
		<hr/>	<hr/>	<hr/>

**REMUS MEMORIAL HORSE SANCTUARY**

**BALANCE SHEET**  
**AS AT 31ST DECEMBER 2021**

	<u>Notes</u>	<b>2021</b> <b>£</b>	<b>2020</b> <b>£</b>
<b>Fixed assets</b>			
Tangible assets	8	149,497	138,192
<b>Current assets</b>			
Debtors	9	1,000	-
Cash at bank and in hand		240,243	58,237
		<hr/>	<hr/>
<b>Total current assets</b>		241,243	58,237
<b>Creditors: amounts falling due within one year</b>	10	7,827	(4,969)
		<hr/>	<hr/>
<b>Net current assets</b>		233,416	63,206
		<hr/>	<hr/>
<b>Total net assets</b>		382,913	201,398
		<hr/>	<hr/>
<b>Funds of the charity</b>			
Unrestricted funds		382,913	201,398
		<hr/>	<hr/>

The company was entitled to exemption from audit under s477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with s476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act with respect to accounting records and preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies regime and in accordance with FRS102 SORP.

The financial statements on pages 4 to 7 were approved by the Trustees on 25th May 2022 and signed on its behalf by:

*Sue Burton*

## **REMUS MEMORIAL HORSE SANCTUARY**

### **NOTES TO FINANCIAL STATEMENTS**

**31ST DECEMBER 2021**

#### **1. Basis of preparation**

##### **(a) Basis of accounting**

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102) issued on 16th July 2014 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102) and the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS102.

##### **(b) Going Concern**

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

#### **2. Accounting policies**

##### **(a) Income**

- income is included in the Statement of Financial Activities (SoFA) when the charity becomes entitled to the resources, it is more likely than not that the trustees will receive the resources and the monetary value can be measured with sufficient reliability
- there has been no offsetting of assets and liabilities, or income and expenses, unless required or permitted by the FRS102 SORP or FRS 102
- grants and donations are only included in the SoFA when the general income recognition criteria are met
- legacies are included in the SoFA when receipt is probable, that is, when there has been grant of probate, the executors have established that there are sufficient assets in the estate and any conditions attached to the legacy are either within the control of the charity or have been met
- Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the original donation unless the donor or the terms of appeal have specified otherwise
- contractual income is only included in the SoFA once the charity has provided the related services
- income from interest is included in the accounts when receipt is probable and the amount receivable can be measured reliably

**REMUS MEMORIAL HORSE SANCTUARY**

**NOTES TO FINANCIAL STATEMENTS**

**31ST DECEMBER 2021**

**2. Accounting policies (continued)**

**(a) Income (continued)**

- membership subscriptions received in the nature of a gift are recognised in donations and legacies
- insurance claims are only included in the SoFA when the general income criteria are met and are included as an item of other income.

**(b) Expenditure and liabilities**

- liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount of the obligation can be measured with reasonable certainty
- the charity has creditors which are measured at settlement amounts less any trade discounts
- a liability is measured on recognition at its historical cost and then subsequently measured at the best estimate of the amount required to settle the transaction at the reporting date.

**(c) Assets**

- tangible fixed assets are capitalised at cost. Depreciation is calculated so as to write off the cost of an asset, less its residual value, over the useful economic life of that asset as follows:

Buildings and enclosures	10% reducing balance
Motor vehicles	25% reducing balance
Equipment	25% reducing balance
- debtors are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash value or other consideration expected to be received.

**3. Analysis of income**

	2021 £	2020 £
<b>Voluntary income</b>		
Donations and membership subscriptions	248,034	300,683
Legacies	313,914	90,688
	<hr/>	<hr/>
	561,948	391,371
	<hr/>	<hr/>

**REMUS MEMORIAL HORSE SANCTUARY**

**NOTES TO FINANCIAL STATEMENTS**

**31ST DECEMBER 2021**

**3. Analysis of income (continued)**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
<b>Grants:</b>		
Grants	-	14,500
	<hr/>	<hr/>
<b>Activities for generating funds:</b>		
Fundraising	24,483	9,228
Merchandise	15,649	15,805
Campaigns and appeals	3,999	42,187
	<hr/>	<hr/>
	44,131	67,220
	<hr/>	<hr/>

**4. Analysis of expenditure**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
<b>Expenditure on raising funds:</b>		
Staging fundraising events	2,402	994
Merchandise for resale	4,583	5,939
	<hr/>	<hr/>
	6,985	6,933
	<hr/>	<hr/>
<b>Expenditure on charitable activities:</b>		
Staff and volunteer costs	147,527	139,581
Care of animals	146,045	144,033
Premises expenses	60,947	49,883
Administration expenses	37,188	35,068
Depreciation and loss on disposal of vehicle	24,303	18,898
	<hr/>	<hr/>
	416,010	387,463
	<hr/>	<hr/>
<b>Other:</b>		
Finance costs	1,569	1,808
	<hr/>	<hr/>



**REMUS MEMORIAL HORSE SANCTUARY**

**NOTES TO FINANCIAL STATEMENTS**

**31ST DECEMBER 2021**

**5. Fees for examination of the accounts**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Independent examiner's fee	960	-
	<hr/>	<hr/>

**6. Trustees' remuneration**

During the year remuneration of £22,020 (2020 - £22,089) was paid to S Burton.

**7. Staff costs**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Salaries and wages	142,910	134,701
Social security costs	1,254	1,231
Pension costs (defined contribution scheme)	1,524	3,649
	<hr/>	<hr/>
	145,688	139,581
	<hr/>	<hr/>

**8. Fixed Assets**

	<b>Buildings and enclosures</b>	<b>Motor vehicles</b>	<b>Plant and equipment</b>	<b>Computer equipment</b>	<b>Total</b>
<b>Cost</b>					
At 1st January 2001	281,656	45,567	63,412	4,901	395,536
Additions	9,872	25,200	1,536	-	36,608
Disposals	-	(45,567)	-	-	(45,567)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31st December 2021	291,528	25,200	64,948	4,901	386,577
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>					
At 1st January 2001	159,400	43,673	52,249	2,022	257,344
Additions	13,213	6,300	3,176	720	23,409
Disposals	-	(43,673)	-	-	(43,673)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31st December 2021	172,613	6,300	55,425	2,742	237,080
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

**REMUS MEMORIAL HORSE SANCTUARY**

**NOTES TO FINANCIAL STATEMENTS**

**31ST DECEMBER 2021**

**8. Fixed Assets (continued)**

	Buildings and enclosures	Motor vehicles	Plant and equipment	Computer equipment	Total
<b>Net book values</b>					
At 31st December 2021	118,915	18,900	9,523	2,159	149,497
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 1st January 2021	122,256	1,894	11,163	2,879	138,192
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

**9. Debtors**

	<b>2021</b> <b>£</b>	<b>2020</b> <b>£</b>
Prepayments	1,000	-
	<hr/>	<hr/>

**10. Creditors: amounts falling due within one year**

	<b>2021</b> <b>£</b>	<b>2020</b> <b>£</b>
Trade creditors	4,670	(5,917)
Accruals	960	-
Taxation and social security	561	-
Other creditors	1,636	948
	<hr/>	<hr/>
	7,827	(4,969)
	<hr/>	<hr/>

**REMUS MEMORIAL HORSE SANCTUARY**

**DETAILED PROFIT AND LOSS ACCOUNT**

**FOR THE YEAR ENDED 31ST DECEMBER 2021**

	<b>2021</b>		<b>2020</b>	
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>INCOME</u></b>				
Subscriptions, donations, sponsorship and gifts		248,034		300,683
Grants		-		14,500
Legacies		313,914		90,688
Fundraising:				
Income	24,483		9,228	
Cost of fundraising	2,402		994	
		22,081		8,234
Merchandising:				
Sales	15,649		15,805	
Cost of sales	4,583		5,939	
		11,066		9,866
Campaigns and appeals		3,999		42,187
<b>Total income</b>		599,094		466,158
<b><u>EXPENDITURE</u></b>				
<b><u>Direct expenditure on care of animals</u></b>				
Wages and salaries	142,910		134,701	
Social security costs	1,254		1,231	
Pension costs	1,524		3,649	
Staff and volunteer training and expenses	1,839		-	
Hay, feed and straw	73,034		73,182	
Vets' fees	46,972		46,177	
Farrier	9,401		9,811	
Equipment and medical supplies	4,642		3,187	
Clearances and waste	12,446		11,256	
Transport of animals	(450)		420	
<b>Total expenditure on animals</b>	293,572		283,614	

**REMUS MEMORIAL HORSE SANCTUARY**

**DETAILED PROFIT AND LOSS ACCOUNT**

**FOR THE YEAR ENDED 31ST DECEMBER 2021**

	<b>2021</b>		<b>2020</b>	
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>Overheads</u></b>				
Rent	5,000		10,000	
Insurance	8,008		7,166	
Utilities	5,501		4,551	
Yard repairs and maintenance	42,438		28,166	
Office supplies	6,132		11,535	
telephone, IT and internet	7,769		5,007	
Marketing and promotion	3,908		7,269	
Motor expenses	3,436		2,205	
Legal and professional	14,412		8,090	
Depreciation	23,409		18,898	
Loss on disposal of motor vehicle	894		-	
Miscellaneous	1,531		962	
Bank charges	1,569		1,808	
<b>Total overheads</b>	<b>124,007</b>		<b>105,657</b>	
<b>Total costs</b>	<b>417,579</b>		<b>389,271</b>	
<b>Net income for the year</b>	<b>£ 181,515</b>		<b>£ 76,887</b>	