

Registered number: 07025561  
Charity number: 1134580

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**THE MANCHESTER YOUTH ZONE LIMITED**  
(A company limited by guarantee)

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**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**THE MANCHESTER YOUTH ZONE LIMITED**  
**(A company limited by guarantee)**

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**THE MANCHESTER YOUTH ZONE LIMITED**

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 MARCH 2022**

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**Trustees**

Chris Davis, Chair  
James Smith, Vice Chair (Resigned 17<sup>th</sup> November 2022)  
Heather Crosby, Treasurer (Resigned 17<sup>th</sup> November 2022)  
Frank Shephard  
Simeon Livesey  
Andrew Cooke  
Phil Marsh (Resigned 27<sup>th</sup> April 2021)  
Elizabeth Peters (Resigned 27<sup>th</sup> April 2021)  
Michael O'Connor (Resigned 25<sup>th</sup> May 2021)  
Peter Henry (Resigned 28<sup>th</sup> May 2021)  
Sandra Collins (Resigned 26<sup>th</sup> June 2021)  
Cllr Joanne Green (Appointed 29<sup>th</sup> June 2021)  
Yvonne O'Malley (Appointed 14<sup>th</sup> December 2021)  
Debbie Wright (Appointed 17<sup>th</sup> November 2022)  
Nicholas Gittings, Treasurer (Appointed 17<sup>th</sup> November 2022)

**Company registered number**

07025561

**Charity registered number**

1134580

**Registered office**

The Manchester Youth Zone Limited, 931 Rochdale Road, Harpurhey, Manchester, M9 8AE

**Chief executive officer**

Richard Marsh (Resigned 11<sup>th</sup> June 2021)

Amanda Naylor (Started 31<sup>st</sup> May 2021)

**Independent auditor**

Crowe U.K. LLP, 3rd floor, The Lexicon, Mount Street, Manchester, M2 5NT

**Bankers**

Co-operative Bank, PO Box 250, Delf House, Skelmersdale, WN8 6WT

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## THE MANCHESTER YOUTH ZONE LIMITED

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### CHAIRMAN'S STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

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The Chairman presents his statement for the period.

Manchester Youth Zone provides a unique safe place for young people aged from 6 – 19, up to 25 with additional needs, from across Manchester. With a wealth of sport and creative activities, over the past twelve months we have consistently worked with 2,284 children in centre-based activities and a further 356 children in detached and outreach settings; this is an increase of 1,400 children from the previous year.

In this, our 10th anniversary year, children, and young people have faced tougher challenges post COVID-19 than ever before. Being based in Harpurhey - the 2nd most deprived ward in England, 92% of Manchester Youth Zone youth members come from 1st/ 2nd indices on the national poverty index scale. The sharp cost of living increases has added to the elevated level of food and fuel poverty in the area and families are facing increased hardship.

Alongside this, levels of organised crime and serious youth violence have increased with many North Manchester children reporting how they navigate daily some of the highest levels of drug exposure, criminal exploitation, and serious youth violence rates in England. North Manchester children also experienced some of the highest levels of school closures because of multiple lockdowns - and less than 60% had access to online digital schooling due to lack of technical equipment or Wi-Fi. As a result, the children we have worked with in the past 12 months have presented with multiple needs in relation to education catch up, poor mental health, poverty (especially food poverty), social isolation, abuse, and trauma.

This has required us to step-up our support and expand our interventions with families, against a backdrop of austerity, reduction in statutory funding support, Government COVID-19 recovery money ending; and own fundraising ability being restricted through limited fundraising events being able to be held.

To meet this challenge, the new CEO, Amanda Naylor OBE, appointed 31 May 2021, undertook a full organisational review that aimed to maximise use of available resources, whilst concurrently developing an income generation strategy that focused on diversification of income streams alongside new fundraising approaches.

Alongside this a wide-ranging consultation was completed with young people, families and wider grass roots and statutory partners to develop a new 3-year strategy that defined clear priority areas of delivery to meet presenting local need, address gaps in services and build on our wider statutory and voluntary partner offer. The resulting strategy vision for Manchester Youth Zone remains focused on ensuring that all children and young people across North Manchester to have access to excellent play and youth opportunities that:

- enable them to have fun, try new activities, develop friendships and be safe, healthy, happy, and inquisitive;
- level up inequalities and enable young people to be hopeful, aspirational and achieve their goals; and
- impact positively on children's connection to their communities and the city and the benefits these bring.

To achieve this, we have expanded our offer to young people in North Manchester through increased universal play, youth provision and targeted programmes for those with more complex needs. This has ensured that Manchester Youth Zone as remained relevant and ensured more young people experience positive outcomes from our work.

We have delivered 4,930 youth work sessions (over 12,000 hours of support) to 2,223 children across the year. At each session we have provided free, hot nutritious food and have continued to suspend the membership fee and subscription fees are now a voluntary contribution where families feel able to pay - to ensure the families who need us most have free access.

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## THE MANCHESTER YOUTH ZONE LIMITED

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### CHAIRMAN'S STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

Our youth work offer has been delivered through a blended offer of large-scale universal play and youth work sessions, targeted youth programmes, 1-1 mentoring and support and family work.

Our universal youth work continues to reach a diverse range of children and young people from North Manchester coming from all wards in the area, with 65% of our young people deriving from Black, Asian and other ethnic communities, and 12% of our members have identified disabilities and additional needs. In addition to all sessions being inclusive we have extended our safe space work for girls and young women, boys and young men, LGBTQ young people, disabled children, and young people of colour – ensuring each has a minimum of 3-8 hours of safe space activity every week.

Junior Choices, our prevention programme for serious youth violence and exploitation has had 374 child referrals during the year. We have been able to successfully support 96 children (an increase of 23 children from the same period last year), through expanding the number of cohorts from 6 to 8 per year. We recognise the growing need for this programme and continue to source funding opportunities to ensure those who require early intervention receive it.

We have developed a new detached youth work offer, operating 4 days a week in public spaces and on the tram network through a new corporate partnership with transport providers. This place-based approach has enabled us to pilot contextual safeguarding interventions to support our community safety and police partners to make the communities safer and more welcoming for children and young people.

Children and families have been hit hardest in relation to their mental health and wellbeing and our Safe Zone provision, which has been further extended for three years has seen a significant rise in both referrals and severity of need reaching over 60 children during the past 12 months. We have extended our 1-1 mentoring offer for children with complex family and school situations and those experiencing bereavement and loss, building protective networks, helping children develop coping strategies and building family resilience whilst working with and bridging other service support to help families get back on track. We have also hosted Mthrive, a community and school based mental health service within Manchester Youth Zone and have completed joint work to ensure young people have specialist mental health support alongside peer support and youth work activity, maximising resources and creating more sustainable outcomes.

Through COVID-19 we learnt a great deal about different ways to engage with young people and ways children needed us to offer wider support to parents. We now have a newly established schools and family team whose function it is to build stronger connections with parents, help bridge gaps into Early Help and wider services and have provided intensive support to over 80 families over the past 12 months. We also now offer a family day session where families come to Manchester Youth Zone alongside their children to use the play and sports facilities, cook together in the learning kitchen, receive parenting support and debt and benefit advice and connect with other families. Over 300 care and food packages have been distributed across the year to families in need and our family food bank is used weekly.

Helping young people reconnect to schools and employment opportunities has been a priority focus. We received a Youth Investment Fund grant to renovate our Makerspace Workshop and develop a new technology careers hub in the garage. The Makerspace Workshop has operated as a free space for young people to learn about crafting, engineering, and trying their hands at creating new things. It features a 3D Printer, a Vinyl Cutter, an Ink Jet printer, and the possibility for young people to explore a wide range of resources – such as resin, silicone, textiles, wood, foam etc. they may wish to turn into a personal project, or a small business. The aim and idea being to allow young people a safe space and support to uncover skills and interests that may contribute to their current or future career choices – may this be a job, or a small business.

Our UK Youth funded programme Hatch has helped 16–25-year-olds in North Manchester develop their career management and entrepreneurial skills through developing work skills and accessing paid work experience offers. The project allowed young people to develop and apply practical work skills whilst receiving support to build their employability portfolio. By the end of this programme 40 young people will have graduated.

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### CHAIRMAN'S STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

The learning kitchen, a newly developed space for young people to cook, provided a safe professional environment for young people to gain cooking, nutrition, budgeting, meal planning, independent living, and hospitality skills. It is also a space where young people have learned key skills to help them find part time employment in catering, or where they may try a food related business idea. We have extended this work to young people who are moving into their own tenancy or supported living for the first time. Participants for Learning Home, a Nationwide funded programme, have been drawn from young people who have been homeless, are care leavers or have additional needs and leaving home for the first time. In addition to building skills young people have built support networks and friends that reduce social isolation and loneliness.

We have trained a further 12 Young Leaders that add strength and depth to our young leader pool of over 40 active young people. We have further extended the young leader programme to our young jubilee champions, a partnership project with Regen:Me to train disabled young people to act as peer advocates for other disabled young people in meetings and decision making about them.

This progress could not have been achieved without our business, education and statutory partners in the city that have enabled us to create sustainable pathways that bring the young people of North Manchester and the opportunities of the City together, so that we fulfil our mission by making the best use of our funds, time and other limited resources. Over 275 corporate volunteers have supported us in renovating Manchester Youth Zone, helping on sessions providing work safaris and work-based mentoring and fundraising to enable our young people to access arts and sports opportunities.

We have also continued to work collaboratively alongside the North Manchester Network to build capacity across the local Voluntary Community Social Enterprise Sector (particularly those led by grass roots community initiatives), through generous leadership and partnership approaches so that the entire ecosystem needed to serve all young people in the area continues to flourish and thrive.

There have been significant commissioning changes across the youth and play sector in Manchester and Manchester Youth Zone has provided a single point of contact 'hub' for the North of the city – supporting others with bid writing, training, accessing resources and capacity building.

Manchester Youth Zone has developed partnership bids with other organisations that has resulted in over £400,000 of funding being distributed to 20 small community groups and I am pleased to see the additional resources that have been attracted to North Manchester from a real partnership of thought and action working together. Without the support of Manchester Youth Zone many of these partner agencies tell us they would not have made it through the funding crisis they faced during and since the pandemic.

Finally, in addition to supporting our partner Voluntary Community Social Enterprise Sector organisations Manchester Youth Zone has also undertaken an internal improvement programme that has driven standards and developed progression and support pathways for our staff and volunteers so that our young people get high quality youth workers best equipped to support them in the complexities and chaos that life throws at them. We have started the integration of National Occupational Standards and Youth Work Outcomes Framework in all our work in order to better evidence the quality and purposefulness of our work. We have supported 8 youth workers with Level 2 and Level 3 qualifications, and 12 other professionally certified courses (mountain bike leaders, gym, football, and outdoor education qualifications); in addition to providing placements for 5 university students and 3 Kick-starters to help them start their careers in youth work and related careers. Our commitment to being employers that value and care about staff can be seen in our updated recruitment, induction, employee handbook and training policies and in February 2022 we became a Real Living Wage Employer.

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**CHAIRMAN'S STATEMENT  
FOR THE YEAR ENDED 31 MARCH 2022**

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Despite 2021/2022 presenting Manchester Youth Zone with significant challenges, the staff team and volunteers have worked above and beyond to ensure that children's increased needs were met, and they were provided with more opportunities and support than in previous years. It has been in many ways a wonderful celebration of our 10 years as a charity and yet again I have been in awe of our staff team and volunteers who have worked flexibly and over and above what we thought was possible. I also extend my thanks to wider Trustees who have again provided thoughtful and committed contributions across the last 12 months.

Name Chris Davis  
Chairman



Date: 20th December 2022

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## **THE MANCHESTER YOUTH ZONE LIMITED**

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### **TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022**

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The trustees, who are also non-executive directors of the company, present the following report together with the audited financial statements of the charity for the period ending 31 March 2022, having taken advantage of the small companies' exemptions provided under S415A of the Companies Act 2006.

#### **CONSTITUTION**

The charity is registered as a charity company limited by guarantee and was set up by a Memorandum of Association on 27 August 2009 (charity number 1134580). Management of the charitable company's affairs is vested in the co-trustees.

In the event of a winding up, the present members and those who have ceased to be a member within one year of such an event have guaranteed the liabilities of the company to the sum not exceeding one pound each.

#### **METHOD OF APPOINTMENT OR ELECTION AND INDUCTION OF TRUSTEES**

When appointing new Trustees, the Board considers the following:

- Board structure;
- Review of the composition of the Board including the evaluation and balance of skills, knowledge and experience, and diversity and representation of Board members of the communities we serve; and
- Succession planning for Trustees.

Upon appointment to the Board, Trustees are expected to attend bi-monthly Board meetings for which papers are submitted a week prior to the date.

The memorandum and articles of association states that the number of trustees shall have no maximum and shall not be less than three.

Full details of the rules are contained in the company's memorandum and articles of association, which may be inspected at the registered office.

Newly appointed trustees are provided with a comprehensive induction to Manchester Youth Zone through the provision of in-house training and an induction with the CEO covering trustee responsibilities with particular emphasis and context given to Safeguarding and Financial risk.

#### **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

Manchester Youth Zone is governed by its board of trustees, which is responsible for setting the strategic direction of the organisation and the policy of the charity. The trustees carry the ultimate responsibility for the conduct of Manchester Youth Zone, and for ensuring that the charity satisfies its legal and contractual obligations. The trustees meet on a bi-monthly basis.



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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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#### Management Team

The Chief Executive Officer Amanda Naylor provides key leadership in Manchester Youth Zone with the leadership team developing and delivering the new 3 Year Strategy and associated annual business plan.

Up until 1<sup>st</sup> March 2022 the senior leadership team was made up of:

- Chief Executive Officer
- Head of Fundraising
- Head of Business Services
- Head of Youth Work

Post the organisational restructure in the senior leadership team reduced to:

- Chief Executive Officer
- Head of Business Services
- Head of Fundraising

Manchester Youth Zone is rooted and has been driving excellence in play and youth services in North Manchester for the past 10 years - opening up opportunities and possibilities that give over 2,000 children every year the foundations they so rightfully deserve.

We are proud of our diversity of our communities, our team, and our members, but over the past 12 months have more than ever been confronted with the disadvantage and inequalities that exist across these. This has reinforced our goals in relentlessly pursuing a level playing field for all young people and breaking down the barriers that prevent young people achieving their goals.

Like many organisations over the past year, Manchester Youth Zone and its staff team, have been to rescale up the level of offer and service delivery to meet the overwhelming and complexity of need that children and young people of North Manchester have presented with.

Our children have been navigating on a daily basis some of the highest levels of Child Criminal Exploitation and Serious Youth Violence rates in England and during the pandemic they have experienced 25% more COVID-19 related deaths than the England average.

During the previous 2 years North Manchester children were out of school more than any other area of England because of multiple lockdowns - and less than 60% had access to online digital schooling due to lack of technical equipment or Wi-Fi.

As a result, the children we have worked with over the past 12 months have presented with multiple needs in relation to education catch up, poor mental health, poverty (especially food poverty), social isolation, abuse and trauma than ever before.

However, since COVID-19 the local voluntary sector has been more joined up than ever before and we have been centrally involved in a wide range of mutually beneficial partnerships with voluntary sector organisations and businesses. We entered our 10th Year with a strong reputation and deeply embedded roots in the local community provide a level of stability and purpose that enables us to react to the challenges our young people faced.

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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We have continued to work alongside our members to empower them to equip themselves with the tools they need to increase their confidence, build and develop positive relationships, remain inspired by the opportunities their life has ahead of them and to assist them to add something back to their community. We provide an environment where all our members feel safe and to feel part of a team, a team that is consistently there to support, guide, nurture and when appropriate, challenge. All delivered in a warm, kind and brilliantly equipped environment that allows children and young people to close out the challenges in the outside world and be inspired through positive activities, developing friendships, learning new skills, and having people they can trust their experiences and feelings to.

#### **Income and Expenditure gap**

At the beginning of the year the budget forecast was predicting a significant deficit, therefore in September 2021 the organisation undertook a formal review of the operating model and associated staffing structure at Manchester Youth Zone.

This was in response to several key drivers in play:

- There had been a reduction in the core grant provided by Manchester City Council from £300,000 to £200,000 per year, in addition to the adverse impact of COVID-19 on income streams such as events and major donor funding.
- A change in staffing structure was made at the start of COVID-19 (all sessional staff were made redundant) when the building was unable to open for large groups of young people. Once restrictions were lifted a higher number of staff on session was required to safely support the numbers of young people in the building, however there were no surplus funds available to just expand the existing workforce.
- There was an urgent need to extend and expand the numbers of hours we were open to support recovery of the adverse impact of COVID-19 on young people and their families.

A formal consultation commenced on 1st November 2021 and ended on 30th November 2021. This resulted in a new staffing structure and slimmed down senior management team with resource being front loaded to the delivery staff team to meet increased need and a reduced back-office team with more efficient processes established. There were five full time redundancies made of which four were voluntary redundancies. We were then able to create 16 part time and sessional positions, plus one apprentice position to expand our front-line delivery and operate a 7 day a week provision.

This year we were also required to adapt to a changing commissioning framework for Manchester City Council Youth and Play services and responded quickly to new national funding streams such as Youth Investment Fund to secure the much-needed capital financial backing required to improve, update, and secure our world class facilities.

#### **New Programmes of Work**

Over the past 10 years we have learnt that to achieve excellence we have to have strong universal youth and play provision, open to everyone, that underpins everything we do. However, for those children with more complex challenges that were presenting at Manchester Youth Zone, we also needed to develop more specialist support mechanisms that could help them through the increasingly difficult periods when more intensive support is needed.

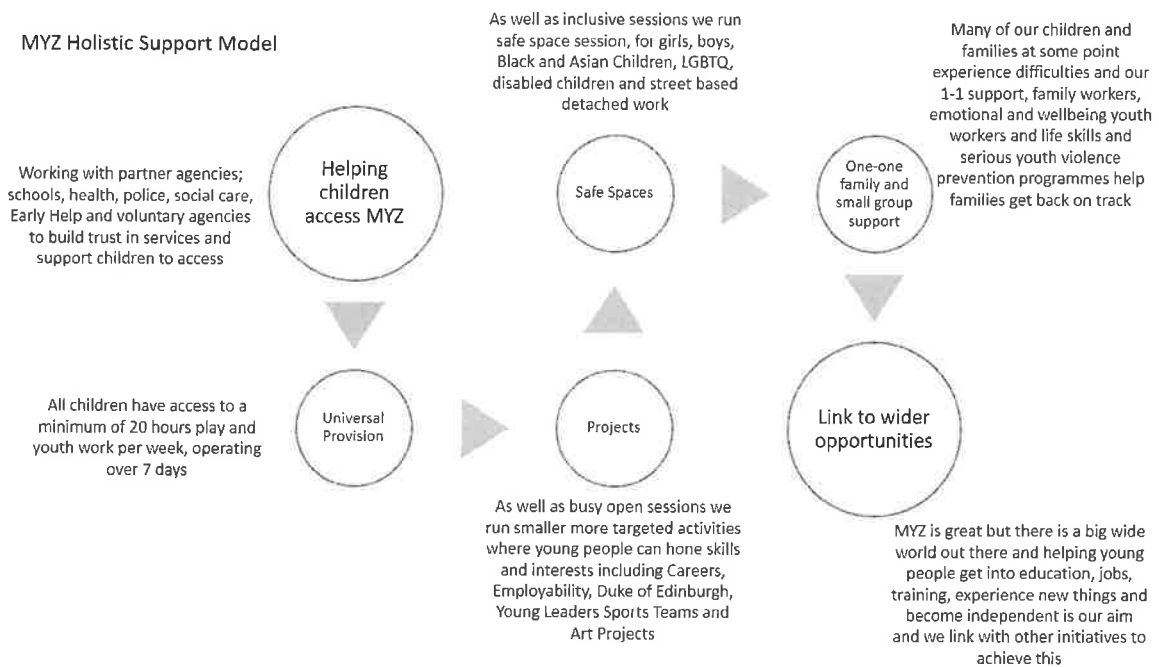
We developed over the past 12 months a process of ensuring that all children in North Manchester are provided with access points and support appropriate to their needs and extended our provision again to a 7 day a week offer working with both children and their families.

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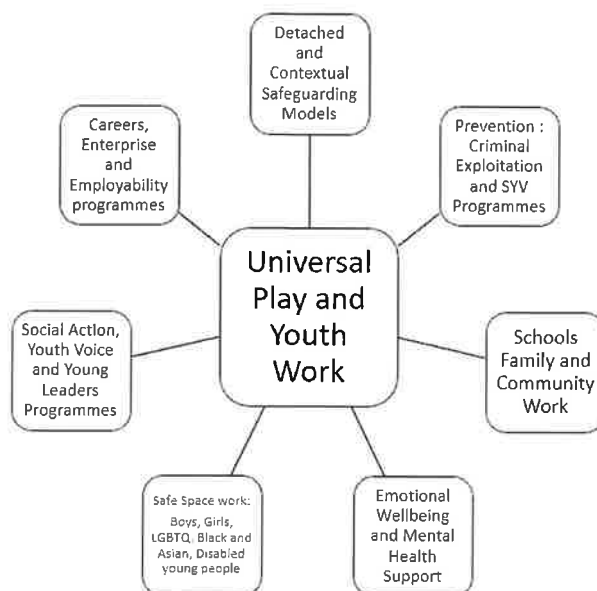
### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

#### MYZ Holistic Support Model



In developing our strategy, we engaged a range of local stakeholders including children and young people, parents, other Voluntary Community Social Enterprise organisations, Council representatives, other statutory agencies (education, health, and police) corporate sponsors, and the Onside Network. This process enabled us to prioritise our focus of targeted and specialist work on local gaps based on children's presenting needs. As a result, we re-organised our service delivery to invest in the following key themes.

#### MYZ Priority Delivery Programmes



Partnership Approaches – working with wider VCSE and Businesses to maximise impact

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## **THE MANCHESTER YOUTH ZONE LIMITED**

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### **TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022**

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#### **Review of activities**

Manchester Youth Zone had 2,284 active members between April 2021 and March 2022. Of those 65% derived from Black, Asian or other ethnic minority heritage and 35% were White British or White other, with more members identifying as male (62%) than female (37%) with 1% not identifying in either gender. Around 12% of our members had a registered additional need or disability (272 members) and in relation to the Index of Multiple Deprivation 65% derived from IMD 1 and 27% from IMD2 with 8% IMD 3-5.

We decided due to cost of living challenges to suspend charging a membership fee but did re-introduce voluntary payment, for those that could afford to, subscriptions from February 2022. Currently around 33% of our membership pay 50p to attend, others have been provided with a waiver due to high levels of poverty. We have also throughout the year continued to provide a free hot meal for every child on session, due to food poverty being one of the highest concerns raised by children attending our services. We will continue to do this as long as is financially possible.

#### **CORE UNIVERSAL YOUTH AND PLAY OFFER**

##### **Play Work 8-11 years**

Numbers rose week on week after the 16 hour a week provision became fully available from May 2021, averaging 120 children per evening. Two of the play work staff were trained in site specific rock climbing and have now introduced weekly rock-climbing sessions to our timetable. The play work curriculum delivered a variety of sports tournaments and competitions, open drama and dance sessions and the art team have done some thematic activities. We reopened our music space and are actively seeking funding to expand this provision.

##### **Senior Youth Work – aged 11-19 years**

We have continued to split the senior sessions into two groups 11-13 years and 14 years+. We have delivered 20 hours of centre-based youth work per week and have seen numbers rise to an average of 130 children per night. We have opened all the youth zone spaces and are fully utilising all sports and arts facilities each evening and young people have responded well to new programming that has integrated the NYA Youth Work Curriculum.

##### **Holiday Club 8-19 years**

Due to successful Holiday Activity Fund application, we were able to provide 8,300-day places to children and young people across 10 weeks of holiday provision in 2021-2022. With 300 of those being safe space day places for disabled children. Holiday club comprised of centre-based activities and off-site trips including mountain biking, BMX, skiing, swimming, and trampolining.

#### **DETACHED YOUTH WORK/ CONTEXTUAL SAFEGUARDING MODELS**

We expanded our detached work offer and delivered a 4 night a week detached provision in various areas of North Manchester reaching 356 young people. The demographics of these young people varied across the sessions broadening our reach into new ethnic communities.

The young people on detached sessions positively engaged in activities such as football with us as well as having conversations around different topics with us such as safety, the area, education, and their future careers etc.

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### **TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022**

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The key issue that was raised consistently by young people were those of feeling unsafe in their local communities due to high numbers of knife crime within the area; reports included young people carrying knives, machetes, aggravated theft, mainly committed by older young people (15+ years) with lower numbers of incidents experienced by younger children.

Key feedback from children has been that the presence of detached workers in parks and public spaces has enabled young people to enjoy local facilities more and has benefited adults in communities with reductions in Anti-Social Behaviour, increased feelings of safety to go to the shops and walk their dogs. Some of the young people (15 young people) that youth workers engaged with in street-based settings have started attending sessions at the youth zone.

#### **TARGETED PROGRAMMES**

##### **Inclusion (Safe Space Disabled children's provision)**

Our safe space provision for disabled children has gone from strength to strength and we have grown our team to 5 inclusion workers to scale up this work and meet need. With 272 children with known additional needs and disabilities and around 190 children who are currently awaiting assessments we have worked hard on providing a range of both inclusive and universal provision that provides a diverse range of choice of activities and environments that work best for individual children. Most children with additional needs, have engaged in both inclusive and safe spaces to meet their range of needs.

##### **Stronger Sisters (Safe Space Girls of Colour project)**

Funding was secured to address the gap that we had identified in attracting girls aged 12 years + from Black and Asian communities. We had consulted with our black female members, who stated lack of safe space girls only provision was preventing them engaging. Therefore, we created times in the week that the group could have opportunities to explore their communities and their role in them, meet other inspirational women of colour and think about their own pathways to success. The group developed their own programme of activities that have included multiple off-site activities, and a "hair and make-up mini-project" which resulted in a social action project to campaign for beauty products for black and brown skin and hair to be more affordable and accessible.

##### **Careers & Enterprise**

The careers and enterprise offer has focused over the past 12 months on tangible opportunities that enable us to address our levelling up goals. We were successful in receiving £50,000 from the first Youth Investment Fund (Department of Culture Media and Sport) round which enabled us to convert the garage into a new careers and enterprise hub with a Makerspace design studio and computer room, alongside a small kitchenette for young people to experience a more adult workspace.

Activities have included Build Your Own Brand where young people create a product or present a business idea, and the careers and enterprise team have supported young people in the turning their ideas into reality and teaching young people all aspects needed to run a successful business. Our Hatch, UK Youth Funded programme started in February and provides paid work experience - £500 plus an employability programme delivered by Manchester Youth Zone staff. This runs alongside Learning Home, a programme for young people starting off in their own tenancies – including young parents, care leavers, young people out of custody, homeless young people helping them get the life skills they need to keep their tenancies, cook nutritious food, manage their money, and find employment.

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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#### Community, Schools, and Families project

In response to children and families asking us to widen our support offer to adults, we developed a new Family Service with two part time Family Support Workers who in this period supported nineteen families and led four Saturday Family Days where children and their parents come together to share in activities and develop new skills together – cementing relationships. Feedback so far from staff and parents is that the days have worked well, and we have used the sessions to strengthen and develop our relationships with parents/carers.

#### Staffing

There has been significant turnover of staff because mainly as a result of the restructure and some staff not wanting to return to an open access busy building after COVID-19.

We have had a successful recruitment process and used the turnover as an opportunity to make sure that all staff have clear and focused job descriptions with associated work objectives alongside enhanced terms and conditions and training programmes and support.

The key changes to the staffing structure have been the reduction in numbers of full-time staff and increase in part time sessional workers. We have focused on ensuring our workforce reflects the diversity of our members and have significantly increased the numbers of staff with protected characteristics as a result.

Numbers of full-time staff - 21

Numbers of part time staff - 23

Each year Manchester Youth Zone remuneration subcommittee looks at remuneration for all staff and makes a recommendation for any adjustment or cost of living increase to the whole board.

Manchester Youth Zone has reviewed all staff wages in January 2022 in line with Real Living Wage increases and is now paying the government's recommended Real Living Wage (or above) to all staff.

#### Lessons learnt

Over the past 10 years we have learnt that to achieve excellence we often need to prioritise focus and invest in key themes. This is evidenced by the fantastic impact we have had by focussing over the past 12 months in the following areas:

- Inclusion of Disabled Young People in all universal provision, safe space work and young leaders and employability programmes;
- Sports initiatives that have significantly increased the number of young people engaged in sporting activities and those trying new sports;
- Retention of young people transitioning from junior provision to seniors through the development of focused transition groups;
- Investing resource and energy into building the North Manchester Network and creating partnership approaches across North Manchester; and
- Nurturing corporate partner relationships through joint initiatives and strong volunteer offer.

Although we remain committed to all the above initiatives, they are in a position of strength and stability and therefore we can embark on a new thematic priority programme to develop other areas of provision in a similar way. Manchester Youth Zone will look to identify 3-year strategic partnerships, and investment programmes to ensure we continue to level up our offer and opportunities for young people across all our play and youth work.

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**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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Most importantly we have learnt that these priorities need to be informed by children and young people themselves. Putting young people at the heart of co-design has been essential in helping us make informed decisions about where resource should be invested and how services should be developed.

## **RISK MANAGEMENT**

The trustees have considered the principal risks to which the charity is exposed and considers these to be:

- Failure to secure budgeted income from council and corporate funders and fundraising activity, particularly considering the impact of COVID-19 and ongoing changing economic situational context
- Increase in energy costs and other costs of living increases such as food costs and the impact of this on facilities costs at Manchester Youth Zone and the children and families we support.

In response to the identified risk the board have taken the following actions:

- Fully aligned budgets to business planning and objectives so that we can effectively monitor and report financial issues in timely manner. Using monthly management accounts and full costing procedures for service delivery we can keep track of need and spend.
- Implemented monthly finance & compliance, bid writing and fundraising meetings to discuss resources, funding, external agency use of building and compliance to contracts. We report funding and performance as part of bi-monthly board meetings.
- Using competitive tendering for all supplier contracts. We are reviewing all suppliers on 6 month/yearly basis, obtaining quotes from 3 different suppliers each time. Authorised supplier and product listings are in place. We ensure all suppliers meet regulatory compliance checks and can produce evidence.

## **POLICIES AND OBJECTIVES**

Our vision is for all children and young people 8-25 years, across North Manchester to have access to excellent play and youth opportunities and that these opportunities:

- enable them to have fun, try new activities, develop friendships and be safe, healthy, happy, and inquisitive
- level up inequalities and enable young people to be hopeful, aspirational and achieve their goals; and
- impact positively on children's connection to their communities and the city and the benefits these bring.

We connect young people to **their** city and its opportunities, so that they can aspire and achieve. All our activities support young people to make the transition into adulthood giving them the skills to engage in the economic, cultural, and sporting life of Manchester.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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#### Objectives 2021-2022 and achievement

| Objective   | Achievement   |
|---|---|
| <b>Availability and Access</b><br>Expand our offer to young people in North Manchester through increased universal play, youth provision and targeted programmes for those with more complex needs, so that Manchester Youth Zone remains relevant and more young people experience positive outcomes from our work.  | Manchester Youth Zone had 2,284 active members in the 12 months 2021-22. In March 2022 we were able to extend our provision from 5 days per week to 7 days a week and increased the weekly offer from 15 hours of delivery time per week to 64 hours per week by making our detached programme, Junior Choices, and opening at weekends part of our core offer. We have a membership which reflects the population of North Manchester, and we continue to seek ways to ensure female participation is 50/50 in the older age range from 14 plus. |
| <b>Levelling Up</b><br>Create sustainable pathways that bring young people of North Manchester and the opportunities of the City together - including Business, Culture, Arts, Sports, Education and Careers – so that we fulfil our mission efficiently and effectively, making the best use of the funds, time and other limited resources at our disposal. | We have brought on board 6 new businesses who deliver a range of mentoring and corporate volunteering initiatives with our young people, provide work experience and work and life skills training and are helping us develop access and pathways to the city for children. This has included funding theatre trips, sporting activities and involvement in city wide initiatives.  |
| <b>Funding</b><br>Increase our financial security by: identifying new and sustainable sources of investment; entering into new funding partnerships; and collaborative programmes, all of which are aligned with our mission and values, so that we maximise impact and evidence social return on investment.   | There has been a renewed focus on securing corporate business supporters to increase unrestricted funding. We also entered into a number of 3-year corporate partnerships that provided targeted funding to core areas of MYZ provision. It was a very successful year in relation to securing grants and trusts and this has enabled us to grow and embed our priority targeted programmes.  |
| <b>Culture and Values</b><br>Work collaboratively alongside the North Manchester Network to build capacity across the local Voluntary Community Social Enterprise sector through generous leadership and partnership approaches so that the entire ecosystem needed to serve all young people in the area flourishes.   | The Youth Zone has continued to support local grassroots organisations with projects that include Youth & Play, Engaging Youth Social Action and more targeted work such as First 1000 days. We were also successful in securing £40,000 to build capacity within the North Manchester Network to include IT, volunteering, and staff training. Over £400,000 in total was re-distributed across the North Manchester Network from MYZ in this financial year.  |



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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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|   |  |
|---|--|
| <b>Importance of Quality</b><br><br>Drive standards and develop progression and support pathways for our staff and volunteers embedding National Occupational Standards, Play Work Values and Youth Work Curriculum so that our young people get high quality youth workers best equipped to support them in the complexities and chaos that life throws at them. | We have started the integration of National Occupational Standards and Youth Work Outcomes Framework in all our work to better evidence the quality and purposefulness of our work.<br>We have supported 8 youth workers with Level 2 and Level 3 Youth Work qualifications, and 12 other professionally certified courses (mountain bike leaders, gym, football, and outdoor education qualifications); in addition to providing placements for 5 university students and 3 Kick-starters to help the start their careers in youth work and related careers. Our commitment to being employers that value and care about staff can be seen in our updated recruitment, induction, employee handbook and training policies and in February 2022 we became a Real Living Wage Employer. |
| Take a multi-agency approach to supporting children and young people that may require early help and targeted support e.g., young carers, LAC, Care leavers etc   | Manchester Youth Zone has continued to work closely with other agencies to support young people. We created a schools and family team that supports children's parents and carers and works in partnership with Early Help and other multi agencies.   |
| <b>Youth Voice:</b><br><br>Maintain and develop opportunities for young people that strengthens their voice and influence at a local and city-wide level.   | A full time Youth Voice and Social Action Work has been created. They have continued to support our 40+ young leaders, develop new Young Champions (disabled young people supporting disabled young people's project) and led a codesign programme where young people deliver mental health interventions and programmes for other young people at Manchester Youth Zone.  |

### Safeguarding

We have continued to develop our safeguarding work to include protecting young people from criminal exploitation. This is our biggest safeguarding threat. We have made our Junior Choices programme part of our main offer which has meant that we have been able to extend our reach to 96 young people at risk of child criminal exploitation across the year.

In addition to high numbers of young people at risk of serious youth violence and criminal exploitation, we have also supported an increased number of young people experiencing online and contact sexual abuse and exploitation. We have also seen an increase in young people presenting in ways that raised concern regarding neglect. However, many of these cases have been young people presenting in high levels of poverty, experiencing hunger and lack of basic washing and hygiene products. Therefore, in addition to continuing to provide food packages we have also begun to provide families with care packages containing toothpaste, sanitary products, washing powder and shampoo etc.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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#### KEY FINANCIAL PERFORMANCE INDICATORS

Total income for the year was £1,706,805 (2021: £1,885,926). Of this, £584,532 was from donations, grants and legacies (2021: £752,463) and £1,050,941 was from charitable activities (2021: £758,474).

Total expenditure for the year was £1,739,952 (2021: £1,513,540). Of this 93.1% was on charitable activities (2021: 94.4%).

The net deficit for the year is £33,147 (2021: net surplus of £372,386).

The funds carried forward were £790,016 (2021: £823,163), of which £446,399 (2021: £648,396) were unrestricted funds and £343,617 (2021: £174,767) were restricted.

#### Financial review

#### RESERVES POLICY

The Trustees have set a reserves policy, that the reserve should be between three- and six-months operating costs. Total reserves as at 31 March 2022 stood at £790,016 of which £343,617 were restricted. Unrestricted reserves were £446,399. Of these, £103,566 relate to fixed assets, leaving £342,833 as free reserves.

Three- and six-months' expenditure represents between £434,988 and £869,976 which is currently outside the optimal reserves position in line with the charity's policy.

#### PRINCIPAL FUNDING

During the financial year 2021-22 total income was £1,706,805.

Voluntary Income (individually stated where over £25,000)

|                                 |                 |
|---------------------------------|-----------------|
| Car Finance 247                 | £105,815        |
| Eric Wright                     | £35,000         |
| Size                            | £30,470         |
| ANS                             | £27,500         |
| Together                        | £25,000         |
| Other Donations                 | £190,061        |
| <b>Total Donations</b>          | <b>£413,846</b> |
| Manchester City Council         | £213,867        |
| <b>Total Voluntary Income</b>   | <b>£627,713</b> |
| Activities for Generating Funds | £71,332         |

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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Income from charitable activities (individually stated where over £25,000)

|  |                   |
|--|-------------------|
| Young Mcr – North Mcr Youth Partnership          | £190,500          |
| First 1,000 Days                                 | £100,000          |
| HAF Summer & Christmas                           | £97,564           |
| Young Manchester - Embedding Youth Social Action | £68,008           |
| YIF  | £52,400           |
| Children's Society – Safe Zones                  | £44,254           |
| Mcr Active - Easter HAF                          | £41,022           |
| Metrolink  | £40,000           |
| Zochonis   | £30,000           |
| Eric Wright                                      | £29,000           |
| Other  | £315,015          |
| <b>Total Income from Charitable Activities</b>   | <b>£1,007,763</b> |

### PLANS FOR FUTURE PERIODS

Manchester Youth Zone has a clear 3-year strategy that aims to build on the progress already made during 2021-2022 and continue to expand and improve its services in the following ways:

- Develop an increased universal offer for 5,000 children per year at a rate of 1,000 places p/w by 2025 (Reaching 3,000 children by March 2023);
- Deliver a full range of targeted programmes in each priority area for 500 children per year by 2025 (reaching 250 children through targeted work by March 2023);
- Co-ordinate 100 City based activities per year - connecting 1,000 young people Manchester opportunities by 2025 (benefitting 250 children by March 2023);
- Grow our supporter base from 8 to 50 businesses providing financial and volunteering support by 2025 (securing 20 business supporters by March 2023);
- Working to ensure 60% of our income is unrestricted to focus on core play and youth activity (achieving a 40% target by March 2023);
- Increase North Manchester Network to over 30 organisations and increase income distribution to these grass roots organisations - target £500,000 per year by 2025 (re-distributing £450,000 by March 2023); and
- Ensuring all youth workers and volunteers have personal development plans that incorporate national standards, qualifications, and accreditations into practice by March 2023.

### EQUAL OPPORTUNITIES

Manchester Youth Zone is an equal opportunities employer and aims to create an environment in which all people are fully valued. We are actively working to increase the diversity of our staff team and have a more representative workforce since the restructure but still have some way to go, particularly in Board and Senior Leadership positions. We have created wider youth voice opportunities and in response to young people's requests started girl only, Black, Asian, and Minority Ethnic only and disabled people only safe spaces sessions as well as inclusive provision.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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#### INFORMATION ON FUNDRAISING PRACTICES

Manchester Youth Zone's funding comes from a mixture of donations and grants. Most donations come from Manchester's private sector, as opposed to individual donors, however the charity trustees are aware of the need to protect vulnerable people and other members of the public from fundraising behaviour which:

- Is an unreasonable intrusion on a person's privacy;
- Is unreasonably persistent; and
- Places undue pressure on a person to give money or other property.

The charity does not employ an external fundraiser and monitors the fundraising activities of its staff and third-party fundraisers to ensure that standards are met.

Manchester Youth Zone has signed up to the fundraising regulator whereby registered organisations agree to demonstrate compliance with the law. The code of fundraising practice outlines the standards expected of all charitable fundraising organisations across the UK. The standards were developed by the fundraising community through the work of the Institute of Fundraising and Public Fundraising Association.

Manchester Youth Zone's open and accessible complaints procedures are followed if concerns are raised about fundraising, and the Chairman is kept informed of all complaints. Manchester Youth Zone has not received any complaints regarding our lack of compliance to fundraising standards or scheme for fundraising regulation, nor has anyone acting on the organisation's behalf for the purpose of fundraising.

Manchester Youth Zone consults the code of fundraising practice when new fundraising is undertaken and is made aware of changes in policy via updates from the institute of fundraising and references the code of fundraising practice when undertaking any new forms of fundraising.

#### PUBLIC BENEFIT

The activities of the charity are undertaken to further its charitable purposes for the public benefit. The provision of a high-quality facility for young people responds to a clear, ongoing demand from young people, parents and the wider community for more and better places for young people to go. The facility focusses on attendance and affordable access to all the facilities that are provided and will lead to:

- Improved achievement and enhanced aspirations amongst young members of the local community;
- Those attending the youth zone will be happier, healthier and make constructive use of their leisure time; and
- Greater motivation to succeed and avoid nuisance or anti-social behaviour.

Longer term public benefits will include improved health, reduced crime, enhanced learning and employability and greater community cohesion

The trustees have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the public benefit guidance issued by the Charity Commission.

#### TRUSTEES' RESPONSIBILITIES STATEMENT

The trustees (who are also directors of Manchester Youth Zone Limited (formerly known as The Factory Youth Zone (Manchester) Limited) for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom accounting standards (United Kingdom generally accepted accounting practice).

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

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Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the situation of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent; and
- Prepare the financial statements on the ongoing concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### DISCLOSURE OF INFORMATION TO AUDITOR

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- So far as that trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- That trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information

The trustees have taken advantage of the small companies' exemptions provided in Section 415A of the companies act 2006.

This report was approved by the Trustees, on the 20th December 2022 and signed on their behalf by:



**Chris Davis**  
Trustee



**Nicholas Gittings**  
Trustee

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### Opinion

We have audited the financial statements of Manchester Youth Zone for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report.

### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page X, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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were the Companies Act 2006, Charities Act 2011 and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any.

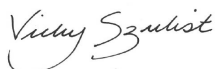
We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be the override of controls by management and completeness of income. Our audit procedures to respond to these risks included enquiries of management about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases and sample testing from grant and donation documentation.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist  
Senior Statutory Auditor  
For and on behalf of  
**Crowe U.K. LLP**  
Statutory Auditor  
Manchester

Date: 21st December 2022



**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 March 2022**

|  | Note | Unrestricted<br>funds<br>2022<br>£ | Restricted<br>funds<br>2022<br>£ | Total<br>funds<br>2022<br>£ | Total<br>funds<br>2021<br>£ |
|--|------|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| <b>INCOME FROM:</b>  |      |                                    |                                  |                             |                             |
| Donations and legacies   | 3    | 584,532                            | -                                | 584,532                     | 752,463                     |
| Charitable activities  | 4    | 43,181                             | 1,007,760                        | 1,050,941                   | 758,474                     |
| Other trading activities   | 5    | 71,332                             | -                                | 71,332                      | 23,070                      |
| DCMS CMC Core Funding  |      | -                                  | -                                | -                           | 194,268                     |
| HMRC Job Retention Scheme Income   |      | -                                  | -                                | -                           | 157,617                     |
| Investment Income  |      | -                                  | -                                | -                           | 34                          |
| <b>TOTAL INCOME</b>  |      | <b>699,045</b>                     | <b>1,007,760</b>                 | <b>1,706,805</b>            | <b>1,885,926</b>            |
| <b>EXPENDITURE ON:</b>   |      |                                    |                                  |                             |                             |
| Raising funds:   |      |                                    |                                  |                             |                             |
| Donations and legacies   |      | 120,169                            | -                                | 120,169                     | 83,317                      |
| Charitable activities  |      | 780,873                            | 838,910                          | 1,619,783                   | 1,430,223                   |
| <b>TOTAL EXPENDITURE</b>   | 8    | <b>901,042</b>                     | <b>838,910</b>                   | <b>1,739,952</b>            | <b>1,513,540</b>            |
| <b>NET BEFORE TRANSFERS</b>  |      | <b>(201,997)</b>                   | <b>168,850</b>                   | <b>(33,147)</b>             | <b>372,386</b>              |
| Transfers Between Funds  | 17   | -                                  | -                                | -                           | -                           |
| <b>NET (EXPENDITURE) / INCOME BEFORE<br/>OTHER RECOGNISED GAINS AND<br/>LOSSES</b> |      | <b>(201,997)</b>                   | <b>168,850</b>                   | <b>(33,147)</b>             | <b>372,386</b>              |
| <b>NET MOVEMENT IN FUNDS</b>   |      | <b>(201,997)</b>                   | <b>168,850</b>                   | <b>(33,147)</b>             | <b>372,386</b>              |
| <b>RECONCILIATION OF FUNDS:</b>  |      |                                    |                                  |                             |                             |
| Total funds brought forward  |      | 648,396                            | 174,767                          | 823,163                     | 450,777                     |
| <b>TOTAL FUNDS CARRIED FORWARD</b>   |      | <b>446,399</b>                     | <b>343,617</b>                   | <b>790,016</b>              | <b>823,163</b>              |

The notes on pages 26 to 44 form part of these financial statements.

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**THE MANCHESTER YOUTH ZONE LIMITED****(A company limited by guarantee)**

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**BALANCE SHEET  
AS AT 31 March 2022**

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|   | Note | £                      | 2022<br>£             | £                       | 2021<br>£             |
|---|------|------------------------|-----------------------|-------------------------|-----------------------|
| <b>FIXED ASSETS</b>                                   |      |                        |                       |                         |                       |
| Tangible assets                                       | 13   |                        | <b>103,566</b>        |                         | 69,199                |
| <b>CURRENT ASSETS</b>                                 |      |                        |                       |                         |                       |
| Stocks  | 14   | <b>1,356</b>           |                       | 1,356                   |                       |
| Debtors   | 15   | <b>240,790</b>         |                       | 57,296                  |                       |
| Cash at bank and in hand                              |      | <u><b>524,148</b></u>  |                       | <u>820,102</u>          |                       |
|   |      | <b>766,294</b>         |                       | <b>878,754</b>          |                       |
| <b>CREDITORS:</b> amounts falling due within one year | 16   | <u><b>(79,844)</b></u> |                       | <u><b>(124,790)</b></u> |                       |
| <b>NET CURRENT ASSETS</b>                             |      |                        | <u><b>686,450</b></u> |                         | <u><b>753,964</b></u> |
| <b>NET ASSETS</b>                                     |      |                        | <u><b>790,016</b></u> |                         | <u><b>823,163</b></u> |
| <b>CHARITY FUNDS</b>                                  |      |                        |                       |                         |                       |
| Restricted funds                                      | 17   |                        | <b>343,617</b>        |                         | 174,767               |
| Unrestricted funds                                    | 17   |                        | <u><b>446,399</b></u> |                         | <u>648,396</u>        |
| <b>TOTAL FUNDS</b>                                    |      |                        | <u><b>790,016</b></u> |                         | <u><b>823,163</b></u> |

The charity's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The Trustees consider that the charity is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the charity to obtain an audit for the year in question in accordance with section 476 of the Act. However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 20th December 2022 and signed on their behalf, by:

**Chris Davis, Trustee**  
**Nicholas Gittings, Trustee**

The notes on pages 27 to 45 form part of these financial statements.

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 March 2022**

|  | Note | 2022<br>£             | 2021<br>£             |
|--|------|-----------------------|-----------------------|
| <b>Cash flows from operating activities</b>            |      |                       |                       |
| Net cash (used in)/provided by operating activities    | 19   | <u>(235,072)</u>      | <u>529,238</u>        |
| <b>Cash flows from investing activities:</b>           |      |                       |                       |
| Dividends, interest and rents from investments         |      | -                     | 34                    |
| Purchase of tangible fixed assets                      |      | <u>(60,884)</u>       | <u>(63,544)</u>       |
| <b>Net cash used in investing activities</b>           |      | <u>(60,884)</u>       | <u>(63,510)</u>       |
| <b>Change in cash and cash equivalents in the year</b> |      | <b>(295,954)</b>      | <b>465,728</b>        |
| Cash and cash equivalents brought forward              |      | <u>820,102</u>        | <u>354,374</u>        |
| <b>Cash and cash equivalents carried forward</b>       | 20   | <u><b>524,148</b></u> | <u><b>820,102</b></u> |

| <b>Net Debt Statement</b> | <b>As at 1 April<br/>2021</b> | <b>Cash flows</b> | <b>As at 31 March<br/>2022</b> |
|---------------------------|-------------------------------|-------------------|--------------------------------|
|                           | £                             | £                 | £                              |
| Cash at bank and in Hand  | 820,102                       | (295,954)         | 524,148                        |

The notes on pages 27 to 45 form part of these financial statements.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

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#### 1. GENERAL INFORMATION

Manchester Youth Zone is a private charitable company limited by guarantee (Company Number 07025561, Charity Number 1134580). Its registered office is 931 Rochdale Road, Harpurhey, Manchester M9 8AE.

#### 2. ACCOUNTING POLICIES

##### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Manchester Youth Zone Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

##### 2.2 Company status

The charity is a company limited by guarantee. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member. This applies to members of the charity at the date of dissolution or those who were members within twelve months of the dissolution.

##### 2.3 Going concern

The charity's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustees' Report which also describes the financial position of the charity including its cash, investment and reserves policy.

Manchester Youth Zone has been successful in securing significant restricted funding in the year to March 2022, and unrestricted funds have reduced by £202k. This takes the reserve position to outside 3-6 months of running costs. After making enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, being no less than 12 months from the approval of the financial statements. Thus, they continue to adopt the going concern basis of accounting in preparing the annual report and financial statements and there is no material uncertainty in relation to this. Future forecasts will focus on diversification of income generation to boost the reserve levels and increase unrestricted funds.

The Cost-of-Living crisis has continued to impact significantly on the charity's operations but cash flow and budget forecasts, based on expected funding and revisions to the charity's operating model, mean it is anticipated that the charity has sufficient headroom to meet its liabilities for the foreseeable future, being at least 12 months from the date of the approval of the financial statements.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

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#### 2. ACCOUNTING POLICIES (continued)

##### 2.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

##### 2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Termination payments are recognised when staff have been notified and amounts can be reliably estimated for the individuals affected.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

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#### 2. ACCOUNTING POLICIES (continued)

##### 2.6 Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

|                     |   |                          |
|---------------------|---|--------------------------|
| Fixtures & fittings | - | 3-10 years straight line |
|---------------------|---|--------------------------|

##### 2.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

##### 2.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

##### 2.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### 2.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### 2.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

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## THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

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## 2. ACCOUNTING POLICIES (continued)

### 2.12 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.13 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

### 2.14 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

### 2.15 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets.

(ii) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience.

There are no critical areas of judgement.

THE MANCHESTER YOUTH ZONE LIMITED

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022

3. DONATIONS AND LEGACIES

|                              | Unrestricted<br>funds<br>2022<br>£ | Restricted<br>funds<br>2022<br>£ | Total<br>funds<br>2022<br>£ |
|------------------------------|------------------------------------|----------------------------------|-----------------------------|
| Donations                    | 370,665                            | -                                | 370,665                     |
| Grants                       | 213,867                            | -                                | 213,867                     |
|                              |                                    |                                  |                             |
| Total donations and legacies | <u>584,532</u>                     | <u>-</u>                         | <u>584,532</u>              |

|                              | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ |
|------------------------------|------------------------------------|----------------------------------|-----------------------------|
| Donations                    | 502,463                            | -                                | 502,463                     |
| Grants                       | 250,000                            | -                                | 250,000                     |
|                              |                                    |                                  |                             |
| Total donations and legacies | <u>752,463</u>                     | <u>-</u>                         | <u>752,463</u>              |

4. INCOME FROM CHARITABLE ACTIVITIES

|                 | Unrestricted<br>funds<br>2022<br>£ | Restricted<br>funds<br>2022<br>£ | Total<br>funds<br>2022<br>£ |
|-----------------|------------------------------------|----------------------------------|-----------------------------|
| Membership Fees | 660                                | -                                | 660                         |
| Contract Income | 37,089                             | -                                | 37,089                      |
| Grants          | -                                  | 1,007,760                        | 1,007,760                   |
| Catering Income | 5,432                              | -                                | 5,432                       |
|                 |                                    |                                  |                             |
|                 | <u>43,181</u>                      | <u>1,007,760</u>                 | <u>1,050,941</u>            |

|                 | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ |
|-----------------|------------------------------------|----------------------------------|-----------------------------|
| Contract Income | 4,118                              | -                                | 4,118                       |
| Grants          | 194,268                            | 754,070                          | 948,338                     |
| Catering Income | 286                                | -                                | 286                         |
|                 |                                    |                                  |                             |
|                 | <u>198,672</u>                     | <u>754,070</u>                   | <u>952,742</u>              |



**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

**5. ACTIVITIES FOR GENERATING FUNDS**

|                           | <i>Unrestricted<br/>funds<br/>2022<br/>£</i> | <i>Restricted<br/>funds<br/>2022<br/>£</i> | <i>Total<br/>funds<br/>2022<br/>£</i> |
|---------------------------|--|--|---------------------------------------|
| <i>Fundraising Events</i> | 34,986                                       | -  | 34,986                                |
| <i>Room Hire</i>          | 24,771                                       | -  | 24,771                                |
| <i>Other</i>              | 11,575                                       | -  | 11,575                                |
|                           | <b>71,332</b>                                | <b>-</b>                                   | <b>71,332</b>                         |
|                           | <i>Unrestricted<br/>funds<br/>2021<br/>£</i> | <i>Restricted<br/>funds<br/>2021<br/>£</i> | <i>Total<br/>funds<br/>2021<br/>£</i> |
| Fundraising Events        | 17,202                                       | -  | 17,202                                |
| Room Hire                 | 4,660  | -  | 4,660                                 |
| Other                     | 1,208  | -  | 1,208                                 |
|                           | <b>23,070</b>                                | <b>-</b>                                   | <b>23,070</b>                         |

**6. DIRECT COSTS**

|                    | <i>Operation<br/>of Youth<br/>Zone<br/>£</i> | <i>Total<br/>2022<br/>£</i> | <i>Total<br/>2021<br/>£</i> |
|--------------------|--|-----------------------------|-----------------------------|
| Advertising        | 2,447  | 2,447                       | (390)                       |
| Recruitment        | 101  | 101                         | 2,000                       |
| Sundries           | 1,463  | 1,463                       | 1,693                       |
| Catering           | 46,543                                       | 46,543                      | 24,720                      |
| Youth Provision    | 472,153                                      | 472,153                     | 333,341                     |
| Wages and salaries | 976,396                                      | 976,396                     | 858,205                     |
|                    | <b>1,499,102</b>                             | <b>1,499,102</b>            | <b>1,219,569</b>            |

2021 totals all arise from the activity - Operation of Youth Zone.

**THE MANCHESTER YOUTH ZONE LIMITED**

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

**7. SUPPORT COSTS**

|                                  | Operation<br>of Youth<br>Zone<br>£ | Total<br>2022<br>£    | Total<br>2021<br>£    |
|----------------------------------|------------------------------------|-----------------------|-----------------------|
| Postage, Printing and Stationery | 2,378                              | 2,378                 | 2,264                 |
| Insurance                        | 7,902                              | 7,902                 | 9,942                 |
| Training, Travel & Subsistence   | 11,275                             | 11,275                | 25,137                |
| IT, Website, Software & Phones   | 32,952                             | 32,952                | 26,240                |
| Licenses                         | 31,557                             | 31,557                | 20,513                |
| Consultancy                      | 5,925                              | 5,925                 | 59                    |
| Premises Costs                   | 112,012                            | 112,012               | 98,526                |
| Governance                       | 7,360                              | 7,360                 | 6,960                 |
| Bad Debt                         | -                                  | -                     | 795                   |
| Depreciation                     | 26,517                             | 26,517                | 20,218                |
|                                  | <b><u>237,878</u></b>              | <b><u>237,878</u></b> | <b><u>210,654</u></b> |

2021 totals all arise from the activity - Operation of Youth Zone.

During the year ended 31 March 2022, the charity incurred the following Governance costs:

|                           | 2022<br>£           | 2021<br>£           |
|---------------------------|---------------------|---------------------|
| Auditor Remuneration      | 7,300               | 6,900               |
| Auditor's non audit costs | 60                  | 60                  |
|                           | <b><u>7,360</u></b> | <b><u>6,960</u></b> |

**THE MANCHESTER YOUTH ZONE LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

**8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE**

|  | <b>Staff costs<br/>2022<br/>£</b> | <b>Depreciation<br/>2022<br/>£</b> | <b>Other costs<br/>2022<br/>£</b> | <b>Total<br/>2022<br/>£</b> |
|--|-----------------------------------|------------------------------------|-----------------------------------|-----------------------------|
| <b>Expenditure on raising<br/>voluntary income</b> | <b>117,197</b>                    | <b>-</b>                           | <b>2,972</b>                      | <b>120,169</b>              |
| <b>Costs of raising funds</b>                      | <b>117,197</b>                    | <b>-</b>                           | <b>2,972</b>                      | <b>120,169</b>              |
| <b>Operation of Youth Zone</b>                     | <b>859,198</b>                    | <b>26,517</b>                      | <b>734,068</b>                    | <b>1,619,783</b>            |
|  | <b><u>976,396</u></b>             | <b><u>26,517</u></b>               | <b><u>737,040</u></b>             | <b><u>1,739,952</u></b>     |
|  | <i>Staff costs<br/>2021<br/>£</i> | <i>Depreciation<br/>2021<br/>£</i> | <i>Other costs<br/>2021<br/>£</i> | <i>Total<br/>2021<br/>£</i> |
| <i>Expenditure on raising<br/>voluntary income</i> | <i>82,813</i>                     | <i>-</i>                           | <i>504</i>                        | <i>83,317</i>               |
| <i>Costs of raising funds</i>                      | <i>82,813</i>                     | <i>-</i>                           | <i>504</i>                        | <i>83,317</i>               |
| <i>Operation of Youth Zone</i>                     | <i>858,205</i>                    | <i>20,218</i>                      | <i>551,800</i>                    | <i>1,430,223</i>            |
|  | <i><u>941,018</u></i>             | <i><u>20,218</u></i>               | <i><u>552,304</u></i>             | <i><u>1,513,540</u></i>     |

**9. ANALYSIS OF EXPENDITURE BY ACTIVITIES**

|                                | <b>Activities<br/>undertaken<br/>directly<br/>2022<br/>£</b> | <b>Support<br/>costs<br/>2022<br/>£</b> | <b>Total<br/>2022<br/>£</b> |
|--------------------------------|--|---|-----------------------------|
| <b>Operation of Youth Zone</b> | <b><u>1,499,102</u></b>                                      | <b><u>237,878</u></b>                   | <b><u>1,736,980</u></b>     |
| <b>Total 2021</b>              | <b><u>1,219,569</u></b>                                      | <b><u>210,654</u></b>                   | <b><u>1,430,223</u></b>     |

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**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

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**10. NET INCOME/(EXPENDITURE)**

This is stated after charging:

|   | <b>2022</b>      | <b>2021</b>      |
|---|------------------|------------------|
|   | <b>£</b>         | <b>£</b>         |
| Depreciation of tangible fixed assets:  |                  |                  |
| - owned by the charity                  | <b>26,517</b>    | 20,218           |
| Auditor's remuneration – audit          | <b>7,300</b>     | 6,900            |
| Auditor's remuneration - other services | <b><u>60</u></b> | <b><u>60</u></b> |

During the year, no Trustees received any remuneration (2021 - £NIL).

During the year, no Trustees received any benefits in kind (2021 - £NIL).

During the year, no Trustees received any reimbursement of expenses (2021 - £NIL).

**11. STAFF COSTS**

Staff costs were as follows:

|                       | <b>2022</b>           | <b>2021</b>           |
|-----------------------|-----------------------|-----------------------|
|                       | <b>£</b>              | <b>£</b>              |
| Wages and salaries    | <b>855,536</b>        | 824,161               |
| Social security costs | <b>69,364</b>         | 64,366                |
| Other pension costs   | <b>42,676</b>         | 39,925                |
|                       | <b><u>967,396</u></b> | <b><u>928,452</u></b> |

The average number of persons employed by the charity during the year was as follows:

|                     | <b>2022</b>      | <b>2021</b>      |
|---------------------|------------------|------------------|
|                     | <b>No.</b>       | <b>No.</b>       |
| Fundraising         | <b>4</b>         | 2                |
| Charitable Services | <b><u>39</u></b> | <b><u>43</u></b> |
|                     | <b><u>43</u></b> | <b><u>45</u></b> |

Average headcount expressed as a full time equivalent:

|                     | <b>2022</b> | <b>2021</b> |
|---------------------|-------------|-------------|
|                     | <b>No.</b>  | <b>No.</b>  |
| Charitable services | <b>31</b>   | 31          |

During the year 5 staff were made redundant, redundancy payments totalled £19,783.56

One employee, the Chief Executive Officer, received remuneration amounting to between £60,000 and £65,000 (2021: One).

During the year, key management personnel received remuneration of £160,182 (2021: £190,056). Key management personnel as at the year-end are the Chief Executive Officer, Head of Business Services and Head of Fundraising, with the Head of Youth Work post being made redundant in February 2022. Senior Staff pay is set by the Trustees by reference to a benchmark of similar organisations and is well within market rates.

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**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

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**12. TAXATION**

**Factors affecting tax charge for the year**

The charity's activities are potentially exempt from taxation under part 11 of the Corporation Tax Act 2010. No tax charge has arisen in the year.

There were no factors that may affect future tax charges.

**13. TANGIBLE FIXED ASSETS**

|                           | <b>Fixtures,<br/>fittings &amp;<br/>Equipment<br/>£</b> |
|---------------------------|---|
| <b>Cost</b>               |   |
| At 1st April 2021         | 192,185   |
| Additions                 | 60,884  |
| At 31st March 2022        | <u>253,069</u>  |
| <b>Depreciation</b>       |   |
| At 1st April 2021         | 122,986   |
| Charge for this year      | 26,517  |
| At 31st March 2022        | <u>149,503</u>  |
| <b>Net Book Value</b>     |   |
| At 31st March 2022        | <u>103,566</u>  |
| <i>At 31st March 2021</i> | <u>69,199</u>   |

**14. STOCKS**

|                                     | <b>2022<br/>£</b> | <b>2021<br/>£</b> |
|-------------------------------------|-------------------|-------------------|
| Finished goods and goods for resale | <u>1,356</u>      | <u>1,356</u>      |

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**THE MANCHESTER YOUTH ZONE LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

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**15. DEBTORS**

|                                | <b>2022</b>           | <b>2021</b>          |
|--------------------------------|-----------------------|----------------------|
|                                | <b>£</b>              | <b>£</b>             |
| Trade debtors                  | <b>209,793</b>        | 48,840               |
| Provision for doubtful debts   | <b>(7,357)</b>        | (9,496)              |
| Prepayments and accrued income | <b>38,354</b>         | 17,952               |
|                                | <hr/>                 | <hr/>                |
|                                | <b><u>240,790</u></b> | <b><u>57,296</u></b> |

**16. CREDITORS: Amounts falling due within one year**

|                                    | <b>2022</b>          | <b>2021</b>           |
|------------------------------------|----------------------|-----------------------|
|                                    | <b>£</b>             | <b>£</b>              |
| Trade creditors                    | <b>69,967</b>        | 74,819                |
| Other taxation and social security | -                    | 20,705                |
| Accruals and deferred income       | <b>9,877</b>         | 29,266                |
|                                    | <hr/>                | <hr/>                 |
|                                    | <b><u>79,844</u></b> | <b><u>124,790</u></b> |

**THE MANCHESTER YOUTH ZONE LIMITED**

**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 March 2022**

**17. STATEMENT OF FUNDS**

**STATEMENT OF FUNDS - CURRENT YEAR**

| Project   | Balance<br>1 April<br>2021 | Inc.    | Exp.    | Transfer | Balance<br>31 March<br>2022 |
|---|----------------------------|---------|---------|----------|-----------------------------|
|   | £                          | £       | £       | £        | £                           |
| Onside - Active Youth   | -                          | 16,676  | 16,218  | -        | 458                         |
| On Side - 4 Acre Trust Inclusion                                  | -                          | 10,000  | 10,000  | -        | -                           |
| ESF Community Grant - TRADE ZONE                                  | 1,352                      | 6,249   | 7,289   | -        | 313                         |
| The Rank Foundation – 35K   | 31,150                     | -       | 7,044   | -        | 24,106                      |
| Future Workforce Fund - PT - HATCH TALENT                         | 18,162                     | -       | 18,756  | -        | (594)                       |
| Zochonis Charitable Trust - Maker Space - Y4 - 2021-2022          | 15,000                     | 15,000  | 24,841  | -        | 5,159                       |
| Ironmongers – STEM  | 6,681                      | -       | 5,763   | -        | 918                         |
| Goethe Institute  | 2,416                      | -       | -       | -        | 2,416                       |
| First 1000 Days   | -                          | 100,000 | 87,313  | -        | 12,687                      |
| Manchester City Council – Community Safety Partnership – Radequal | -                          | 10,000  | 8,999   | -        | 1,001                       |
| Masonic Charitable Foundation (JC)                                | 22,917                     | 20,000  | 24,759  | -        | 18,158                      |
| Sport England This Girl Can                                       | -                          | 9,000   | 7,455   | -        | 1,545                       |
| Our Manchester Mental Health L2L                                  | -                          | 8,577   | 8,577   | -        | -                           |
| The Oglesby Charitable Trust - Residentials                       | 16,898                     | -       | 4,266   | -        | 12,631                      |
| The Oglesby Charitable Trust – Careers Hub                        | 3,744                      | 7,675   | 11,419  | -        | -                           |
| OnSide - OCT - Culture of Health                                  | (1,065)                    | 10,860  | 9,790   | -        | 5                           |
| Rank - DCMF Recovery Fund   | 1,299                      | -       | 1,948   | -        | (649)                       |
| RANK - T2S - 2021-2022  | 10,442                     | 9,310   | 19,358  | -        | 393                         |
| Manchester City Council – Community Safety Partnership            | -                          | -       | -       | -        | -                           |
| Young Manchester – Rank Partnership Match 10K                     | 2,600                      | -       | -       | -        | 2,600                       |
| Young Manchester - NMYP - 2020/22                                 | 26,877                     | 190,500 | 210,807 | -        | 6,570                       |
| Young Manchester - KCYPS - H&M                                    | 5,281                      | -       | 5,281   | -        | -                           |
| Young Manchester - KCYPS – Cheetham                               | 4,232                      | -       | 4,232   | -        | -                           |
| Young Manchester 2020 2022 POT3                                   | 3,750                      | 15,000  | 18,750  | -        | -                           |
| Holiday Activity Fund - April 21                                  | -                          | 22,744  | 22,757  | -        | (13)                        |
| British Wheelchair Basketball                                     | -                          | 5,616   | 5,620   | -        | (4)                         |
| The Childrens Society - Safe Zone - Y3 - 21/22                    | -                          | 44,254  | 40,692  | -        | 3,562                       |
| HAF - Summer 2021   | -                          | 97,564  | 96,734  | -        | 830                         |
| Young Manchester - Embedding Youth Social Action (KCYS)           | -                          | 68,008  | 68,008  | -        | -                           |
| Charles Hayward Foundation Family Key Worker Y2&3                 | -                          | 17,700  | 10,351  | -        | 7,349                       |
| Kickstart – Aziza   | -                          | 5,543   | 6,390   | -        | (847)                       |
| Young Manchester VCSE - Recovery Fund COVID-19                    | -                          | 35,000  | -       | -        | 35,000                      |

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**NOTES TO THE FINANCIAL STATEMENTS  
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**17. STATEMENT OF FUNDS (CONTINUED)**

|  |                       |                         |                         |                 |                       |
|--|-----------------------|-------------------------|-------------------------|-----------------|-----------------------|
| Nationwide Learning Home                       | -                     | 24,679                  | 1,268                   | -               | <b>23,411</b>         |
| Duke of Edinburgh                              | -                     | 5,623                   | 304                     | -               | <b>5,319</b>          |
| UK Youth KFC - 2023 (Hatch)                    | -                     | 16,500                  | 81                      | -               | <b>16,419</b>         |
| MCC Training Youth Network                     | -                     | 5,000                   | 3,669                   | -               | <b>1,331</b>          |
| Metrolink detached work                        | -                     | 40,000                  | -                       | -               | <b>40,000</b>         |
| YIF Youth Investment Fund - BBC CIN            | -                     | 52,400                  | 52,400                  | -               | <b>-</b>              |
| NIF Neighbourhood Investment Fund (& Parklife) | -                     | 20,000                  | -                       | -               | <b>20,000</b>         |
| Manchester Active HAF Easter 22                | -                     | 41,022                  | -                       | -               | <b>41,022</b>         |
| Eric Wright - Charitable Trust                 | -                     | 29,000                  | -                       | -               | <b>29,000</b>         |
| Zochonis 2022-23 leadership                    | -                     | 30,000                  | -                       | -               | <b>30,000</b>         |
| Various funds under £5,000 in the year         | <b>3,031</b>          | 18,260                  | 17,770                  | -               | <b>3,521</b>          |
|  | <b><u>174,767</u></b> | <b><u>1,007,760</u></b> | <b><u>838,910</u></b>   | <b><u>-</u></b> | <b><u>343,617</u></b> |
| <b>Unrestricted funds</b>                      |                       |                         |                         |                 |                       |
| General Funds                                  | <b><u>648,396</u></b> | <b><u>699,044</u></b>   | <b><u>901,042</u></b>   | <b><u>-</u></b> | <b><u>446,399</u></b> |
| Total of funds                                 | <b><u>823,163</u></b> | <b><u>1,706,805</u></b> | <b><u>1,739,952</u></b> | <b><u>-</u></b> | <b><u>790,016</u></b> |

**STATEMENT OF FUNDS - PRIOR YEAR**

| Project   | Balance<br>1 April<br>2020 | Inc.   | Exp.   | Transfer | Balance<br>31 March<br>2021 |
|---|----------------------------|--------|--------|----------|-----------------------------|
|   | £                          | £      | £      | £        | £                           |
| Sport England – Groundwork MSSTT –<br>#ManchesterYouthCan | 1                          | 12,012 | 12,013 |          | -                           |
| Eric Wright – Learn to Lead                               | 10,753                     | -      | 10,753 |          | -                           |
| Goethe Institute  | 5,000                      | -      | 2,584  |          | 2,416                       |
| The Rank Foundation – Place Based Activities              | 33,150                     | -      | 2,000  |          | 31,150                      |
| Young Manchester – Place Based Activities                 | (4,400)                    | 10,000 | 3,000  |          | 2,600                       |
| The Children's Society – Safe Zones                       | (4,502)                    | 61,464 | 56,967 | (5)      | -                           |
| The Oglesby Charitable Trust – CEIAG                      | 12,756                     | -      | 12,757 | (1)      | -                           |
| The Rank Foundation – Aspire Programme                    | 1,669                      | 15,193 | 16,862 |          | -                           |
| The Oglesby Charitable Trust – Outdoor Challenge          | 19,678                     | -      | 2,781  |          | 16,898                      |
| Guinness Partnership – Fusion 21 – Learning Kitchen       | 49,000                     | -      | 49,000 |          | -                           |
| Charles Hayward Foundation – Family Key Worker            | (450)                      | 20,000 | 19,553 | (3)      | -                           |
| BBC Children in Need – Junior Choices                     | -                          | 9,182  | 9,182  |          | -                           |
| The Zochonis Charitable Trust – Bike to the Future        | 19,342                     | -      | 19,342 |          | -                           |
| COVID19 – Manchester City Council - Early Help            |                            | 10,000 | 10,000 |          | -                           |



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**NOTES TO THE FINANCIAL STATEMENTS  
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**17. STATEMENT OF FUNDS (CONTINUED)**

|   |                       |                         |                         |                       |
|---|-----------------------|-------------------------|-------------------------|-----------------------|
| Manchester City Council – The Big Lottery - Young Manchester – Youth and Play North Manchester  | 190,500               | 163,623                 |                         | 26,877                |
| COVID19 - The Edward Gostling Foundation  | 5,000                 | 5,000                   |                         | -                     |
| The Rank Foundation – Resilience Fund   | 24,000                | 24,000                  |                         | -                     |
| We Love Manchester Charity – COVID-19   | 20,310                | 20,310                  |                         | -                     |
| The National Lottery Community Fund – COVID-19  | 59,653                | 60,145                  | (492)                   | -                     |
| Sport England - COVID19   | 8,216                 | 8,216                   |                         | -                     |
| Manchester City Council – The Big Lottery - Young Manchester – Youth and Play North Manchester – Arts and Culture                         | 15,000                | 11,250                  |                         | 3,750                 |
| The Oglesby Charitable Trust – The OnSide Foundation – Culture of Health  | 14,216                | 15,281                  |                         | (1,065)               |
| Manchester City Council – Community Safety Partnership – Radequal   | 10,000                | 10,104                  | (104)                   | -                     |
| Manchester City Council – Community Safety Partnership – Young Manchester – Keeping Children and Young People Safe – Harpurhey and Moston | 45,500                | 40,220                  | (1)                     | 5,281                 |
| GMCA – The Prince's Trust – Hatch Talent  | 25,000                | 6,838                   |                         | 18,162                |
| European Social Fund – Workers' Education Association – Trade Zone  | 12,000                | 10,648                  |                         | 1,352                 |
| Manchester City Council – Community Safety Partnership – Young Manchester – Keeping Children and Young People Safe - Cheetham             | 49,570                | 45,338                  |                         | 4,232                 |
| The Oglesby Charitable Trust – Careers Hub  | 7,675                 | 3,931                   |                         | 3,744                 |
| The Masonic Charitable Foundation – Junior Choices  | 25,000                | 2,083                   |                         | 22,917                |
| Department for Digital, Culture, Media & Sport – On Side – Community Match Challenge  | 33,150                | 33,122                  | 28                      | -                     |
| Department for Digital, Culture, Media & Sport – The Rank Foundation – COVID-19 Recovery Fund   | 20,072                | 18,773                  |                         | 1,299                 |
| Ironmongers' Foundation – STEM  | 6,681                 | -                       |                         | 6,681                 |
| The Zochonis Charitable Trust – Maker Space   | 15,000                | -                       |                         | 15,000                |
| The Rank Foundation – Time To Shine Programme   | 12,465                | 2,023                   |                         | 10,442                |
| Various funds under £5,000 in the year  | <b>13,503</b>         | <b>17,210</b>           | <b>27,498</b>           | <b>184</b>            |
|   | <b><u>155,500</u></b> | <b><u>754,070</u></b>   | <b><u>735,197</u></b>   | <b><u>(395)</u></b>   |
| <b>Unrestricted funds</b>   |                       |                         |                         |                       |
| <b>General Funds</b>  | <b><u>291,519</u></b> | <b><u>1,131,754</u></b> | <b><u>778,343</u></b>   | <b><u>395</u></b>     |
| <b>Total of funds</b>   | <b><u>447,019</u></b> | <b><u>1,885,824</u></b> | <b><u>1,513,540</u></b> | <b><u>-</u></b>       |
|   |                       |                         |                         | <b><u>823,060</u></b> |

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 March 2022

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**Young Manchester – Youth and Play North Manchester Youth Partnership 190,500.00**

Manchester City Council, through sub-contracting Young Manchester, commissioned Youth and Play activity for 8-19 year olds (up to 25 years for young people with additional needs) for the year 2021/22. the year across North Manchester. Manchester Youth Zone provided grant distribution and performance and contract monitoring as well as partnership network development and support.

**Young Manchester - North Manchester Youth Partnership – Arts and Culture 15,000.00**

A North Manchester Network partnership grant that aimed to improve arts and culture provision across North Manchester Provision.

**OnSide – Oglesby Charitable Trust - Culture of Health - Y2 10,861.00**

Delivery of health and wellbeing project for Young People and Staff at Manchester Youth Zone

**Trade Zone - European Social Fund Community Grant – Enterprise 6,249.00**

The European Social Fund (Community Grant) – Workers Educational Association working with 16-24 year olds in North Manchester to support their project management and entrepreneurial skills.

**Oglesby Charitable Trust - Careers Hub 7,675.00**

Careers Education Information Advice and Guidance project. The Oglesby Charitable Trust Project provides young people with access to quality jobs, careers advice and careers progression. Closing the gap where young people in the poorest neighbourhoods have been isolated from the city's growing prosperity.

**Masonic Charitable Foundation 20,000.00**

Junior Choices: preventing young people from being exploited and drawn into serious youth violence and crime. Young people are specifically selected/ referred based on multi agency identified risk factors.

**OnSide - Four Acre Trust – Inclusion 10,000.00**

Learning to Live – this programme provided life skills for disabled young people and young people with additional needs aged 16 – 25 years to prepare them for adulthood and independence.

**First 1,000 Days 100,000.00**

A North Manchester Network partnership programme that provided a range of activity for parents of children from conception to age 3 years including dad specific programmes, young parenting support and awareness raising and training of support and services available and needed.

**Sport England - This Girl Can 9,000.00**

A sports development programme aiming to introduce young women to sporting and fitness activity, increasing their activity levels and gaining confidence and self-esteem through engagement with their peers.

**Zochonis Charitable Trust - Bike To The Future Project 15,000.00**

Providing training to young people and volunteers in basic bike mechanics and maintenance – providing a space where young people can learn employability skills and maximise health benefits from owning their own bikes.

**Rank - Time to Shine 9,310.00**

Enabled Manchester Youth Zone to develop a community fundraiser role and provided the fundraiser with access to wider leadership training and support through the Rank Time to Shine alumni network.

**Children's' Society - Safe Zones 44,254.00**

The safe zone provides young people with a therapeutic environment to receive support, advice and intervention to promote their mental health and wellbeing.

**OnSide - Active Youth 16,676.00**

A sports development programme aiming to introduce young women to sporting and fitness activity, increasing

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 March 2022

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their activity levels and gaining confidence and self-esteem through engagement with their peers.

**Our Manchester - Mental Health and Wellbeing 2021 Grant** **8,578.00**

A programme that trained young peer mental health ambassadors to provide a programme of mental health and wellbeing activities for other young people across Manchester Youth Zone.

**Young Manchester Holiday Activity Fund Easter 21** **22,744.00**

A North Manchester Network partnership programme of provision of extended day time youth and play activities during the Easter Holidays with a free nutritious hot meal for every child.

**Inspire a Generation – British Wheel-Chair Basketball** **5,616.00**

The provision of wheelchairs and training to enable young people to engage in wheelchair basketball bringing disabled young people and non-disabled peers together through sport.

**Manchester City Council - RADEQUAL** **10,000.00**

Project aims to equip staff across the North Manchester Network with the necessary knowledge and tools to tackle issues of prejudice, hate and extremism into core delivery and strengthen and enrich conversations with young people and wider community members.

**Holiday Activity Fund Summer & Christmas** **97,564.00**

A North Manchester Network partnership programme of provision of extended day time youth and play activities during the Summer and Christmas Holidays with a free nutritious hot meal for every child.

**Guinness Trust** **3,850.00**

Money to support the development of the learning kitchen supporting young people to develop employability and life skills in the learning kitchen.

**Young Manchester - Embedding Youth Social Action** **68,008.00**

Keeping Children and Young People Safe – a project funding a range of North Manchester partners to deliver detached youth work and social action projects across North Manchester.

**Charles Hayward Foundation - Family Key Worker** **17,700.00**

A programme of family work provision for the parents of children engaged in Junior Choices to support families to address wider systemic challenges and create safe and nurturing family environments.

**Kickstart Programme – Groundwork and DWP**

Employment of 3 young people aged 16- 25 years in a variety of youth work roles at Manchester Youth Zone

**Young Manchester - VCSE - Recovery Fund** **20,000.00**

A capacity building programme to support the partners of the North Manchester Network to improve their abilities to access funding, report and capture outcomes and recruit and retain volunteers.

**Nationwide - Learning Home** **24,679.00**

A programme that identifies young people most at risk of homelessness and provides the skills and support required for them to successfully maintain independence and maximise their health and wellbeing.

**Duke of Edinburgh Award Scheme** **5,623.00**

To embed Duke of Edinburgh programmes of certification across the breadth of our provision.

**Youth Investment Fund** **52,400.00**

Capital grant to refurbish the garage into a Makers Space design and technology suite.

**UK Youth – Hatch** **16,500.00**

An employability programme for 16-15 year olds preparing for work with paid work placement.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**Manchester City Council Training Youth Network** **5,000.00**

A range of training materials for the North Manchester Network.

**Metrolink** **40,000.00**

Funding for detached work on trams and tram stops across the network.

**Neighbourhood Investment Fund and Park Life** **10,000.00**

Funding for detached youth work in Higher Blakely across public streets and parks.

**Manchester Active – May Half Term** **4,839.00**

A North Manchester Network partnership programme of provision of extended day time youth and play activities during the May Half term holiday with a free nutritious hot meal for every child.

**Mcr Active - Easter HAF 22** **41,022.00**

A North Manchester Network partnership programme of provision of extended day time youth and play activities during the Easter Holidays with a free nutritious hot meal for every child.

**Eric Wright** **29,000.00**

The provision of a range of family day activity across Manchester Youth Zone facilities.

**Zochonis** **30,000.00**

Embedding Youth Voice, Young Leaders and Social Action Projects across Manchester Youth Zone.

**Manchester City Council - Governance** **25,000.00**

End of year funding that provided back fill for additional North Manchester Network support and activity.

**Bruntwood – Hatch Festival** **2,106.00**

Support to enable young people to develop a range of workshops and activities at the Bruntwood Hatch Festival

**18. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR**

|                               | Unrestricted<br>funds<br>2022<br>£ | Restricted<br>funds<br>2022<br>£ | Total<br>funds<br>2022<br>£ |
|-------------------------------|------------------------------------|----------------------------------|-----------------------------|
| Tangible fixed assets         | 103,566                            | -                                | 103,566                     |
| Current assets                | 422,677                            | 343,617                          | 766,294                     |
| Creditors due within one year | (79,844)                           | -                                | (79,844)                    |
|                               | <u>446,398</u>                     | <u>343,617</u>                   | <u>790,016</u>              |

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**NOTES TO THE FINANCIAL STATEMENTS  
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**ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR**

|                                      | <i>Unrestricted<br/>funds<br/>2021<br/>£</i> | <i>Restricted<br/>funds<br/>2021<br/>£</i> | <i>Total<br/>funds<br/>2021<br/>£</i> |
|--------------------------------------|--|--|---------------------------------------|
| <i>Tangible fixed assets</i>         | 69,199                                       | -  | 69,199                                |
| <i>Current assets</i>                | 703,885                                      | 174,767                                    | 878,652                               |
| <i>Creditors due within one year</i> | (124,790)                                    | -  | (124,790)                             |
|                                      | <u>648,294</u>                               | <u>174,767</u>                             | <u>823,061</u>                        |

**19. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES**

|  | <b>2022<br/>£</b>       | <b>2021<br/>£</b> |
|--|-------------------------|-------------------|
| Net (expenditure)/income for the year (as per Statement of Financial Activities) | <b>(33,147)</b>         | 372,386           |
| <b>Adjustment for:</b>   |                         |                   |
| Depreciation Charges   | <b>26,517</b>           | 20,218            |
| (Increase)/Decrease in Stocks  | -                       | 494               |
| (Increase)/Decrease in Debtors   | <b>(183,494)</b>        | 79,182            |
| (Decrease)/Increase in Creditors   | <b>(44,946)</b>         | 56,992            |
| Interest Income  | <u>-</u>                | <u>(34)</u>       |
| <b>Net cash (used) / generated by operating activities</b>                       | <u><b>(235,070)</b></u> | <u>529,238</u>    |

**20. ANALYSIS OF CASH AND CASH EQUIVALENTS**

|              | <b>2022<br/>£</b>     | <b>2021<br/>£</b> |
|--------------|-----------------------|-------------------|
| Cash in hand | <u><b>524,148</b></u> | <u>820,102</u>    |
| Total        | <u><b>524,148</b></u> | <u>820,102</u>    |

**21. PENSION COMMITMENTS**

The charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the charity to the fund and amounted to £42,676 (2021: £39,925). As at 31 March 2022, £nil was outstanding in respect of contributions (2021: £nil).

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**22. OPERATING LEASE COMMITMENTS**

At 31 March 2022 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

|                         | <b>2022</b>                | <b>2021</b>                 |
|-------------------------|----------------------------|-----------------------------|
|                         | <b>£</b>                   | <b>£</b>                    |
| <b>Amounts payable:</b> |                            |                             |
| Within 1 year           | <b>3,234</b>               | 10,482                      |
| Between 1 and 2 years   | <b>2,309</b>               | 3,420                       |
| Between 2 and 5 years   | <b><u>2,309</u></b>        | <b><u>4,617</u></b>         |
| Total                   | <b><u><u>7,852</u></u></b> | <b><u><u>18,519</u></u></b> |

**23. RELATED PARTY TRANSACTIONS**

No trustee received any remuneration during the year.

Bruntwood is a related party of the charity as Andrew Cooke holds a senior position in the company and is also a trustee at Manchester Youth Zone. During the year Bruntwood charity donated £12,106. (2021: £4,250)

MoneyPlus Ltd, a company where Chris Davis is the Chief Executive Officer, provided donations of £40,556 (2021: £103,526). Chris Davis is the Chairman of the Board of Trustees at Manchester Youth Zone.

Jim Smith, a trustee of Manchester Youth Zone, made a personal donation of £500 to the charity during the year.

We Love MCR is a related party of the charity as Yvonne O'Malley strategically manages We Love MCR on behalf of the council and also acts as a board advisor, as well as being a trustee at Manchester Youth Zone. During the year We Love MCR provided funding of £3381 (2021: £26,209).

Manchester City Council is a related party as Yvonne O'Malley is the Commercial Manager – Neighbourhoods. Manchester City Council has provided £436,881 in grants and for rent of space.

OnSide is a related party of the charity as Deborah Wright, holds a senior position at the charity and is a trustee at Manchester Youth Zone. During the year OnSide provided funding of £49,345 and Manchester Youth Zone paid OnSide £27,150 for services provided.