CORNWALL AIR AMBULANCE TRUST

England & Wales · Charity number 1133295

Details

Status	Registered
Legal form	Charitable company
Company number	07085879
Registered	2009-12-15
Register	View on the Charity Commission register

Contact

Address	Cornwall Air Ambulancetrust Trevithick Downs Newquay Cornwall TR8 4DY
Phone	01637889926
Email	enquiries@cornwallairambulancetrust.org
Website	www.cornwallairambulancetrust.org

Activities

Objects: THE CHARITY'S OBJECTS (THE OBJECTS) SHALL BE TO RELIEVE PAIN AND SICKNESS FORTHE BENEFIT OF THE PUBLIC BY ASSISTING IN THE PROVISION OF EMERGENCY MEDICALSERVICES AND EQUIPMENT IN PARTICULAR THE PROVISION OF AN AIR AMBULANCE SERVICEOR OTHER EMERGENCY TRANSPORTATION PRIMARILY IN CORNWALL AND THE ISLES OF SCILLY.

Activities: The charities Objects shall be relieving pain and sickness for the benefit of the public by assisting in the provision of emergency medical services and equipment, in particular the provision of an Air Ambulance Service or other emergency transportation primarily in Cornwall and the Isles of Scilly

Classification

- **How:** Provides Services
- **What:** The Advancement Of Health Or Saving Of Lives
- **Who:** The General Public/mankind

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Geography

- **Area of benefit:** CORNWALL AND THE ISLES OF SCILLY.
- Cornwall
- Isles Of Scilly

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£8,626,678	£7,493,229	£27,202,665	57
2023-12-31	£10,092,494	£7,631,467	£26,394,015	53
2022-12-31	£11,620,173	£6,785,558	£23,714,587	46
2021-12-31	£6,491,006	£5,442,496	£19,366,886	34
2020-12-31	£8,230,644	£4,444,203	£17,998,634	39

Trustees

Name	Role	Appointed
David Pender Richards	Chair	2024-09-26
Angela Melissa Novell		2025-10-15
Benjamin Mark		2018-12-13
Bertrand J-P Francois Louveaux		2025-11-05
Daisy Griffith		2019-07-31
David Nicholas Harland		2024-09-26
Laura Anne McKay		2021-01-28
Neil Edward Ebberson		2025-10-01
Thomas Paul Reed		2023-07-03

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CORNWALL AIR AMBULANCE TRUST

England & Wales - Charity number 1133295

Accounts

Registered number: 07085879
Charity number: 1133295

CORNWALL AIR AMBULANCE TRUST

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

Bishop Fleming

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

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CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2024

Royal Patron	Her Majesty the Queen
President	Colonel Sir Edward Bolitho KCVO OBE
Vice President	Mrs B Sharples MBE
Trustees	Mr D Richards CBE, Chairman (appointed 26 September 2024) Mr D Scott, Vice-Chair and Chair, Risk and Audit Committee Mr R Cowie, Chair, Finance and Investment Committee Mr B Mark, Chair, Operations Committee Ms L McKay, Chair, HR and Remunerations Committee Mrs D Griffith Mr N Lentern (resigned 9 December 2024) Mr T P Reed Mr D N Harland (appointed 26 September 2024)
Company registered number	07085879
Charity registered number	1133295
Company secretary	Mr A Whitton
Key Management	Mr T Bunting, Chief Executive Officer Mr A Evans, Head of Operations Mr A Whitton, Head of Finance & Business Intelligence

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2024

Independent auditors	Bishop Fleming LLP Chartered Accountants Statutory Auditors Chy Nyverow Newham Road Truro Cornwall TR1 2DP
Bankers	HSBC plc 17 Boscawen Street Truro Cornwall TR1 2QZ
Legal advisers	Stephens Scown 1 High Cross Street St Austell Cornwall PL25 4AB
Investment managers	Quilter Cheviot One Kingsway London WC2B 6AN

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2024

I feel very honoured to be writing this, my first introduction to the Annual Report as Chairman of Cornwall Air Ambulance Trust, an organisation I've admired from afar for many years and what a time to be joining with the arrival of our second AW169 helicopter.

I've been a part-time resident of Cornwall for over 20 years, but now that we are here more permanently, I've become increasingly aware of how essential Cornwall Air Ambulance is to the local community.

From the Lizard to Launceston and St. Agnes to Saltash, the service is there for anyone who might need it and I'm sure we've all got stories of people we know who have benefited from the Air Ambulance.

I've spent most of my life working within high performing teams in almost every form of motorsport from F1 down and I can honestly say that Cornwall Air Ambulance could hold its own against any of them.

However, the incredible aircrew can only carry out their lifesaving tasks due to the huge number of supporters on the ground. There are over 250 Groundcrew volunteers, across our seven locations, working alongside our own brilliant staff.

I've been very fortunate to inherit a great team of Trustees who are also unpaid volunteers and ensure your charity is delivering on all our charitable objectives.

I would like to thank Neil Lentern, who has recently stepped down from the Board of Trustees after three years, although he continues his close relationship with us through his role at South Western Ambulance Service.

We have welcomed David Harland as a Trustee, whose experience as CEO of the Lost Gardens of Heligan and a Non-Executive Director of the Royal Devon University Healthcare NHS Foundation Trust will be a great benefit.

We are all aware that times are tough at the moment, but with no government support, we rely solely on the generosity of our supporters.

I'd therefore like to thank every single one of you who helps to keep Cornwall Air Ambulance flying and most importantly saving lives.

Mr D Richards CBE
Chair of Trustees
Date: 27th June 2025

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CHIEF EXECUTIVE OFFICERS STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2024

2024 was an incredibly busy year within your charity. Clinically, we welcomed new recruits in both paramedics and doctor cadres – the recruitment processes had well over 100 applicants, which shows how highly we are regarded. The direct employment of Dr. Dave Ashton-Cleary as Lead Airbase Doctor underpins our desire to ensure we build towards providing the very best critical care air ambulance service possible.

The wider economic environment has meant significant challenges for our fundraising teams, however the Heli2 appeal went from strength to strength, with the people of Cornwall and the Isles of Scilly passionately getting behind the need to have a second lifesaving aircraft which will provide the most advanced care, enabling us to fly more missions and save more lives. The new aircraft, registration G-CNLL, will enter service in the second half of 2025.

A highlight of 2024 was 'Helifest' held for the first time at Scorrier House. Over 4,000 supporters attended, celebrating not only Cornwall Air Ambulance, but also the brilliant blue light services we work alongside.

Strategically, we are focussed on delivering under the pillars of 'Operational Excellence', 'Exceptional Supporter Engagement' and 'The Highest Levels of Intelligence and Insight'. Underpinning all of this is 'The Best People' who are hugely valued whatever their role, paid or voluntary.

2024 also saw brilliant work from our retail team, with the adoption of a new retail strategy, which started with the redesign of our store concept and the relocation of our Wadebridge store. Whilst we were very prudent in the decorating and equipping of the store, we wanted to make sure it was a welcoming and positive working and shopping environment. With a new store on the horizon in Launceston and the welcome return to a newer, much larger store in Truro, the contribution of our staff and Groundcrew at every store cannot be underestimated.

We do not know how busy we will be in the future, but we were tasked to on average three missions per day, with May 2024 being our busiest on record. It is therefore vital that we are prepared for the future, with a growing local population and an increase in demand for our specialist services. Everyone who supports or engages with us, we hugely appreciate – whether fundraiser, clinician, volunteer or staff member we are all part of the mission to save lives.

Cornwall Air Ambulance is a complex organisation and whilst your red helicopters are the most visible part of the charity, they are only able to respond and fly because of a team of highly professional staff, working for and with over 250 volunteers dedicating thousands of hours of their time every year.

A massive thank you on behalf of everyone that we can help – every penny, every pound - saves lives.

Tim Bunting
Chief Executive Officer
Date: 27/6/25

TRUSTEES REPORT
FOR THE YEAR ENDED 31 DECEMBER 2024

The Trustees (who are also Directors of the Charity for the purposes of the Companies Act) present their Annual Report, incorporating the strategic report together with the audited consolidated financial statements of the Cornwall Air Ambulance Trust for the year 1 January 2024 to 31 December 2024.

The Annual Report serves the purposes of both a Trustees' report and a Directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Objectives and activities

The principal objective of the charity is relieving pain and sickness for the benefit of the public by assisting in the provision of emergency medical services and equipment, in particular the provision of an air ambulance service or other emergency transportation, primarily in Cornwall and the Isles of Scilly. These are the purposes of the charity as set out in its governing documents. The charity serves a local community of around 577,000 people, together with over five million visitors who come to the region every year.

The charity relies on the local community to raise sufficient funds to deliver the service without receiving regular government funding or support from the National Lottery. The charity's critical care team of Paramedics, Doctors and Pilots provide enhanced emergency medical services to the most seriously ill and injured patients throughout Cornwall and the Isles of Scilly. These services are delivered in partnership with the South Western Ambulance Service NHS Foundation Trust (SWASfT) who support the delivery of the clinical services and Castle Air, based in Liskeard, who operate the Leonardo AW169, registration G-CRWL with a second AW169, registration G-CNLL coming into service imminently.

The charity also operates two critical care cars, which were upgraded in 2021, carrying the same specialist lifesaving equipment, specialist drugs and the same crew who would normally fly in the air ambulance helicopters. These cars provide a backup service if the helicopters are unavailable, predominantly due to poor weather.

Public Benefit

The public benefit provided by the charity is to anyone and everyone in Cornwall and the Isles of Scilly, including residents and visitors, and although primarily in the county of Cornwall, also extends to Devon and beyond when required. The Cornwall Air Ambulance is free at the point of need, on the grounds of fixed sets of criteria which take into account clinical need, urgency, accessibility, and distance to hospital. These criteria are regularly reviewed and rigorously applied. No private benefit use of the Cornwall Air Ambulance helicopter is given to anyone at any time.

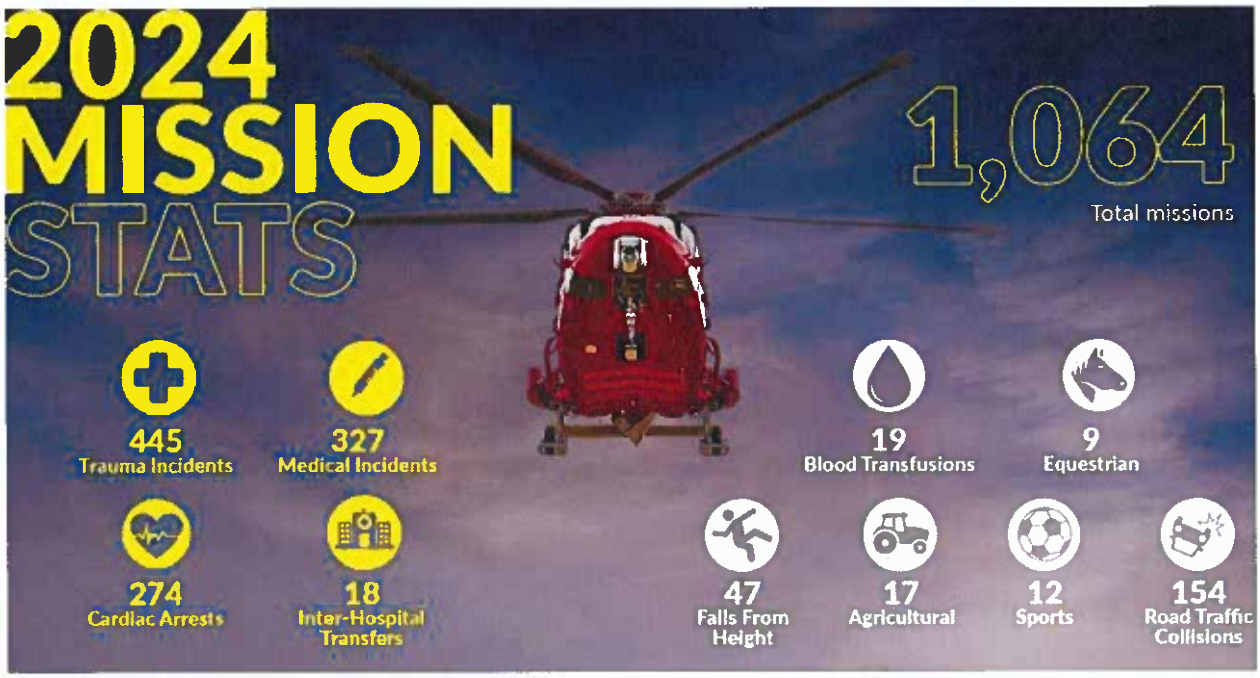
The Trustees run the charity with due regard to the public benefit guidance issued by The Charity Commission and the Charity Act 2011.

STRATEGIC REVIEW

In 2024, Cornwall Air Ambulance was tasked to 1,064 missions. 445 of the incidents were trauma-related, 327 were to help people who had suffered medical emergencies and 274 were in response to cardiac arrests.

Throughout the year, the critical care team delivered a total of 19 blood transfusions at the scene of an incident and carried out 18 inter-hospital transfers.

These missions would not be possible without the generosity of our supporters, who enable us to help those who are critically ill or injured across Cornwall and the Isles of Scilly.



"They saved my life"

Over the course of 2024 we welcomed numerous former patients to the airbase, who shared their personal stories with us about how they had been helped by the aircrew. One of those people was teenager Lewie Cole, who a year earlier had suffered numerous traumatic injuries after falling from a cliff in north Cornwall.

The 15-year-old had been out walking with his twin brother in Bude when he fell into a cove 15 feet below. Cornwall Air Ambulance was tasked to the scene, as part of a large-scale multi-agency response. In a complex operation the Coastguard Search & Rescue helicopter managed to locate Lewie and winch him to safety.

Lewie had suffered a host of traumatic injuries, including to his neck, back and pelvis, along with a punctured lung, severed artery, he lost half a kidney, damaged other organs and suffered various other broken bones. Critical Care Paramedics Steve and Pete treated and stabilised him, before airlifting him to Derriford for urgent onward care.

Just before the year anniversary of his incident, Lewie and his twin Logen walked into the airbase to thank Steve and Pete in person.

"They saved my life", said Lewie. "I wouldn't be here without them or without Logan, so I am very grateful and thankful for their services. I always donate in the Cornwall Air Ambulance pots."

"I will be forever grateful"

Five-year-old Jai was one of the 114 patients we were tasked to in August 2024, after being involved in a road traffic collision in Porthleven.

He had been playing on his scooter outside when he was accidentally knocked over, suffering a major, deep laceration to his head as well as a broken arm.

Jai was treated at the scene by the Cornwall Air Ambulance crew before being airlifted to hospital for onward care. He underwent facial surgery and has since made a good recovery. Jai and mum Kizzy visited the airbase several months later to thank Critical Care Paramedics Jeremy and Will in person.

Kizzy said: "I will be forever grateful, because when you're in that scary situation all you want is someone who knows what they're doing and can help. I'll be forever grateful for the charity, until you need it you don't realise what an amazing thing it is to have."

"It's a lifesaver, there's no doubt about that"

Airlifted patient John Stedman took on a 10k fundraising challenge for Cornwall Air Ambulance in 2024, just months after suffering a heart attack in a remote part of north Cornwall.

The crew were tasked to help and after landing in a nearby field, they administered pain relief as well as carrying out tests and an ECG. John was airlifted straight to the Royal Cornwall Hospital for onward care where he had two stents fitted.

Later in the year, John took on Runway Runaround as his way of saying thank you to the crew who helped him. He walked the entire route and was even joined by Critical Care Paramedic Paul who crossed the finish line alongside him.

John said: "Cornwall is such a remote place, it is so difficult for the land ambulances to get to so many places where accidents may happen, without the air ambulance I'm sure many people would lose their lives, or their outcomes from injuries would be far, far worse. It's a lifesaver, there's no doubt about that."

The Heli2 Appeal fundraising year

The key focus of 2024 for the Fundraising and Marketing teams was income generation for the Heli2 Appeal, aiming to raise £2.85million towards the purchase of a second AW169 helicopter. Owning an additional high-specification aircraft will boost the charity's resilience, capability and versatility, allowing the aircrew to attend more missions by air, 365-days-a-year service. Ultimately, this will help us to save even more lives across Cornwall and the Isles of Scilly.

The main appeal year focussed on several fundraising campaigns specifically catered for corporate, community and individual supporters as well as major donors. Key highlights included Heli2 Heroes, where for £100 supporters could have their name, or the name of a loved one, featured in the chevrons on the base of the new aircraft. The Stepping Out campaign gave local businesses an exclusive opportunity to sponsor a step for £1,000 on 'the pivotal route to saving lives', that brings the crew from the operations wing to the helipad. The Heli2 fundraising year also included a summer raffle, opportunities to 'fund a mission' by raising £5,000 and a chance for local schools to get involved.

From a content perspective, the year focused on developing a series of messaging and visual content to accompany the campaigns and to highlight why a second helicopter is vital to our operations. The Heli2 Appeal will finish in spring 2025, with a final fundraising push to fund the medical fit of the new aircraft.

Supporter magazine re-design

The launch of the Heli2 Appeal started with a visual re-design of the charity, particularly within our printed and digital marketing materials, giving us a fresh approach. The clean design brings a more sophisticated look to our content, allowing extra space around subjects to make it more readable and to provide a better user experience. A key part of this was an overhaul of our supporter publication 'Airtime', which is sent out three times a year to a database of 15,000 supporters. We moved this to a landscape orientation with more of a high-end magazine feel to it. This was accompanied with a steer to operations-focussed content to help promote education and awareness of our service and continue to inspire our supporters.

Expansion of video content

Throughout the year we have grown our storytelling through video content, to help raise awareness of the charity's operations and to educate audiences about our lifesaving service. This work has included evolving our YouTube channel and growing our audience, with 335 new subscribers within a 12-month period. We have developed a new series called 'Ops Shorts' which is all about showcasing parts of our specialist kit and operations, a 'day in the life of' series which follows different crew members and roles, and we have featured awareness campaign videos around topics such as road safety. This is all with the aim to bring supporters closer to the frontline of our missions, and in turn help to generate donations.

'Sing it Home' album launch

One of the key Heli2 Appeal campaigns of the year was the launch of our very first charity album, called 'Sing it Home'. The title track, a Cornish sea shanty, featured 10 local artists and even one of our own Critical Care Paramedics, and involved recording and producing the song at a local production studio. This was accompanied by a full 14-track album again featuring local musicians, some with a personal connection to the charity including a former patient. The album rallied the music community across Cornwall together which encouraged fundraising and expanded our supporter base. Local schools also got involved in a Cornwall wide competition to sing their school version of the headline track. The widespread sharing of the album and all its related content helped to generate further awareness and media attention around the Heli2 Appeal, and our need for a second aircraft. We were thrilled that 'Sing it Home' reached number 11 in the official UK digital download charts, sitting proudly above internationally acclaimed band 'Coldplay' for a week.

Christmas Campaign

The success of 'Sing it Home' segued into the 2024 Christmas campaign. For the third year in a row, we developed an animation in partnership with a local animation company. Using the 'Sing it Home' title sea shanty as the soundtrack, it followed the story of a young boy who wrote to Santa asking for a second helicopter for Christmas – which could allow the crew to save more people like his mother. The letter takes a magical journey across Cornish landscapes and arrives in the North Pole where the elves get building the helicopter in their workshop, just in time for Christmas. The animated visuals were used across a wide range of communication channels including social media, a wide range of printed materials, branding of our 'Sing it Home' themed Carol Concert – and also visible in our retail shops. This coincided with reaching the halfway target of the Heli Appeal which generated extra interest. All donations made over the festive period were doubled, thanks to some very generous donors, and resulted in bringing in a total of £250,000 towards the Heli2 Appeal.

Operational Performance

Cornwall Air Ambulance Operations has continued its trend of increasing mechanical and pilot availability in 2024. Pilot availability improved to only 1% lost to training and sickness combined throughout the year. Helicopter serviceability has also improved markedly this year with only 2% lost to technical reasons (from 7% in 2023). This contributed to a 5% shift towards helicopter/ Rapid Response Vehicle response ratios (59%/41%). The Rapid Response Vehicles have again performed flawlessly throughout the entirety of 2024 with no breakdowns. Whilst 2024 has had similar tasking levels to 2022, this is down 10% compared to 2023, mirroring the 10% drop in Cornwall tourism numbers in the same period. The relatively poor weather in the 2024 summer season further added to the challenges, with an increase of 6% to 22% unavailability due to weather.

In the area of Technical Crew Member (TCM) training, CAAT continues to be a sector leader with the vast majority of its Paramedics having completed phase 1 of the simulator training program for TCM duties (left hand seat aviation duties).

Continuing to deliver the Cornwall Air Ambulance future medical model strategy milestones based on the independent review recommendations in 2024, our first tranche of three new Critical Care Doctors have been recruited and became operational with the charity this year. A further round of recruitment is planned in the new year. We are on track to deliver 100% Doctor cover on the day shift by the end of 2025.

2024 has continued to be a year of consolidation and improvements. Cornwall Air Ambulance's biggest investment in the future to date - the placing of the order for a second AW169 helicopter. The work to support this, and the bespoke medical interior due for delivery Q1 2025 has continued. This will allow us to offer the capabilities of the AW169 helicopter all year round even during helicopter maintenance periods. Not only does this offer us greater independence, increased availability, and consistency, but enhances safety through the benefits of only operating one type of helicopter.

This coming upshift in operational capability has dictated that we have a matching engineering and Air Operating Certificate support package enhancement put in place. The contract was put out for tender to the wider commercial market in 2024, and Castle Air were awarded preferred bidder status after a comprehensive process. The final contract is to be signed and in place as the second AW169 becomes operational in 2025.

Delivery of our services would not be possible without the contribution of our key partners:

South Western Ambulance Service NHS Foundation Trust

Cornwall Air Ambulance is part of a fully integrated response to emergencies in Cornwall, facilitated through the South Western Ambulance Service NHS Foundation Trust. The ambulance service is contracted through a Service Level Agreement for the provision of a team of paramedics dedicated to air ambulance operations, deployment on emergency missions from their Emergency Clinical Hub in Exeter and the clinical governance and oversight of the paramedics and doctors.

Royal Cornwall Hospitals NHS Trust (RCHT) and University Hospitals Plymouth NHS Trust (Derriford)

The charity works with a small team of doctors to carry out the role of education support physicians for the development of specialist paramedic aircrew and to undertake clinical shifts as part of the crew bringing specialist skills (particularly the provision of Pre-Hospital Emergency Anaesthesia).

Cornwall Blood Bikes

The Blood Transfusion Service at RCHT also support the charity with the supply of blood products for the service, which is delivered daily to the airbase by a team of volunteer riders.

Integrated Care Board – NHS Cornwall and the Isles of Scilly

There are well documented pressures on the NHS nationally and locally, therefore closer working relationships have been formed across the healthcare community. This has resulted in greater levels of engagement between the charity and the ICB, supporting healthcare across the region.

Castle Air

Whilst the charity owns the two AW169 helicopters, Castle Air holds the operating license for the aircraft and is responsible for the maintenance of them.

Other key stakeholder partners include:

- Air Ambulances UK
- Bristow (Search and Rescue)
- Cornwall Airport Newquay
- Cornwall Council
- Wider emergency service partners

Groundcrew play vital role

Our volunteers, known as Groundcrew, offer invaluable support to Cornwall Air Ambulance. 2024 has seen our volunteer numbers remain consistent, with over 250 amazing people giving up their time on a regular basis. Our Groundcrew team provide vital support within all aspects of the charity, from our retail stores, events, giving talks and various roles within the charity headquarters. In fact, they assist in most aspects of the charity, apart from the clinical operations.

Helifest 2024, our fundraising flagship event, saw a tremendous involvement by our Groundcrew, as they interacted with the thousands of visitors who attended making it a fun day for all.

Our Groundcrew volunteered 40,777 hours during 2024, which equates to cost saving of £455K - based on paying the minimum wage. Over the last three years, the amount of saving to the charity has been a staggering £1.2M, which is a testament to the people who are involved, and the time they are willing to give to the cause.

During the year we also recognised and celebrated a number of Groundcrew who have volunteered for the charity for over 10 years.

New Customer Relationship Management System

The charity has looked at how we can keep our supporters better informed about our charitable activities and this year invested in a new customer relationship management tool, to help keep supporters at the heart of everything that we do. This brought the internal charity teams closer together, working over nine months to design and import data and implement the new system which in turn will help the charity to understand its donors better.

Fundraising; Corporate, Community, Individuals, Regular Giving, Collection Jars, Events & Challenges

During the HELi2 Appeal year, engagement with our supporters has been fundamental to our financial success. Three flagship **events** saw over 6,000 supporters engage with the charity (Alternative Triathlon, Helifest & Runway Runaround). **Challenges** play a fun part in our supporter calendar, with two successful skydive days, treks, and hikes. 33 **business** supporters joined the HELi2 Appeal and sponsored a 'step'. **Communities** and **individuals** purchased 1,000 HELi2 Heroes enabling them to have their names put on the chevrons of our second AW169. **Regular Givers** grew by 11%. A focus on placing new collection jars in businesses throughout Cornwall and the Isles of Scilly saw a team of Groundcrew place 129 new jars across the county. Our **communities** engaged with their own events, and some raised over £5,000 to 'Fund a Mission'. Our Groundcrew volunteered over 1,100 hours at 23 community events, raising an incredible £31,879.

Picture below: 'Stepping Out' Campaign

Major Donor Giving and Philanthropy Forum

Our major giving engagement is supported by a Philanthropy Forum of Cornwall Air Ambulance volunteers and Ambassadors. This small group make valuable high net worth introductions to the charity, whilst also arranging engagement and fundraising events. This group raised over £350,000 during the year.

In Memory Giving

We are delighted to work closely with the funeral directors and the crematoria across Cornwall. This year we were thrilled to host the National Association of Funeral Directors AGM, where they were able to meet the crew and we learnt more about their services.

We launched a range of In Memory collection boxes for the funeral service and bespoke thank you cards and seeded paper, so our supporters hopefully felt that they are at the heart of our charity. We offer a free service to create a tribute to loved ones: https://cornwallairambulancetrust.org/tribute-funds/

Legacies the Gift of Hope

In 2024, our total income from gifts in Wills amounted to an incredible £2.8M. This vital income supports our mission to deliver essential services and lifesaving care to those in need. Legacy gifts are the cornerstone of our financial stability, enabling us to not only maintain but also expand our operations, even amidst challenging economic conditions.

Gifts in Wills kindly provide nearly one third of the charity's income, this a testament to the generosity and foresight of our supporters. By including Cornwall Air Ambulance Trust in their estate planning, donors leave behind a profound and lasting legacy, exemplifying the pay-it-forward philosophy that makes a tangible difference in countless lives.

These legacy gifts provide a reliable foundation for our funding, ensuring we can continue to serve our communities effectively and compassionately. We are deeply grateful to our donors who choose to leave a legacy of hope, compassion, and generosity.

Trust and Grants

Throughout 2024, we were delighted to receive support from a wide range of grant-giving organisations.

We extend our heartfelt thanks to the county councillors, the local parish and town councils across Cornwall for their contributions, which are vital in helping us serve residents and visitors in these communities. Beyond Cornwall, we have been privileged to receive support from numerous generous organisations that have helped fund new training facilities, equipped our crew with essential kit, and, in some cases, provided match funding alongside other donors to amplify the impact of their grants. While some supporters prefer to remain anonymous, we are pleased to publicly acknowledge the generosity of the following organisations:

Air Ambulances UK (AAUK)	The HELP Appeal
B-CH 1971 Charitable Trust	Mary Jackson Will Trust
Bamford Charitable Trust	Rosamunde Pilcher Charitable Trust
Bears Down Windfarm (Nadara)	Sir Richard Sutton Ltd. and Sir David & Lady Gay Sutton
Benevity	The Albert Van Den Bergh Charitable Trust
Boyton Charity	The Calleva Foundation
Cazenove CT	The Charles & Camilla Park Charitable Trust
Church Trust	The Drapers Company Charitable Fund
Cornish Masonic Foundation and Lodges	The Excel Fund
Masonic Charitable Foundation	The Quinian Trust
Ecclesiastical Insurance movement for Good	The Grace Trust
Gavergain Manor Farm	Glyn Valley Crematorium
Help Appeal – County Air Ambulance Rosamunde Pilcher Charitable Trust	The Steel Charitable Trust
The Rodway Charitable Trust	UK Online Giving Foundation
The Royal Warrant Holders Association Charity Fund	United Charities of Liskeard
The St Aubyn Foundation	

Parish and Town Councils:
Breage, Camelford, Crantock, Cornwall Councillors Community Chest fund, Crantock, Crowan, Dobwalls, Forrabury & Minster, Germoe, Gunwalloe, Gweek, Gwinear – Gwithian, Hayle, Jacobstow, Laneast, Lanreath, Launcells, Looe, Ludgvan, Mannacan, Morwenstow, Mullion, Pelynt, Polpeero, Sennen, South Hill, St Allen, St Austell Bay, St Austell Town, St Buryan. Lamorna & Paul, St Day, St Dennis, St Endellion, St Enoder, St Gennys, St Issey, St Keyne & Trewidland, St Martin by Looe, St Stephens by Launceston Rural Parish Council, St Teath, St Veep, St Winnow, Stithians, Torpoint, Trevalga, Tresmeer. Truro, Warbstow, Wendron.

Their unwavering support enables us to continue delivering lifesaving services and building resilience within our communities. We are deeply grateful for their contributions in 2024.

Lottery

At Cornwall Air Ambulance Trust, our commitment to transparency, accountability, and ethical fundraising practices is paramount. Therefore, we have partnered with Lottery Fundraising Services Ltd (LFS), a trusted and Gambling Commission accredited operator, to manage our lottery operations.

Under the diligent supervision of our team, LFS ensures that our lottery activities adhere to the highest standards of compliance and integrity. We hold quarterly compliance meetings with LFS, conduct regular reviews of canvassing activities, and provide comprehensive inductions to our charity and branded uniforms to our dedicated canvassers.

We are thrilled to announce that following a successful recruitment campaign, we have welcomed new canvassers to our team. These individuals are making a positive impact by engaging with our local communities and spreading awareness about the vital work we do.

We would like to extend our grateful thanks to our loyal lottery players.

One in four missions are made possible thanks to the incredible loyalty of our weekly lottery and super draw players.

We held the charity's first 'Super Draw' on the 28th March this raised a net £43,406 with thanks to our loyal supporters who increased their play from £4.34 per month to £5 per month.

We rebranded the lottery as Cornwall Air Ambulance Lottery.

Lottery fundraising is regulated under both Gambling Commission laws and Fundraising Regulator Codes of Practice. The Gambling Commission approved personal license holders for the charity who are the Head of Strategic Giving, Debbie-Marie Henshaw, and the Chief Executive Officer, Tim Bunting.
The charity holds quarterly compliance meetings with the lottery fundraising operator and undertakes reviews of canvassing activities. The charity team provide an induction to Cornwall Air Ambulance and the branded uniforms whilst LFS provides the training of fundraisers engaged directly in communicating with the public.

We are continually seeking ways to improve our offering and are delighted to report this year that we have enabled people to play the lottery by signing up online the link is here https://cornwallairambulancetrust.org/lottery-signup/.

Fundraising Promise

The charity adheres to the very highest standards in donor care and fundraising compliance as set out in the Code of Fundraising Practice. Cornwall Air Ambulance is registered with the Fundraising Regulator and agrees to ensure its fundraising is legal, open, honest, and respectful. The charity's own fundraising promise outlines the commitment it makes to donors and the public, and together with the Complaints Policy and the Communications and Privacy Policies, can be found on the Cornwall Air Ambulance website.

Retail

2024 was another successful year for the retail charity shops. Following the closure of the Truro shop at the end of 2023, this left six shops plus the online department trading throughout 2024. Remarkably these six shops plus online still managed to generate £100k more income than 2023 of £1.4 million.

Gift Aid was a big focus for the retail stores in 2024, and with this generated an additional £64.3k through claims.

The charity successfully reopened its Wadebridge store in a new premises in September unveiling its new shop concept. The idea behind the fresh new concept was to create a more modern and inviting shopping environment for customers and donors and to make the volunteering experience more inclusive.

The feel and look of the shop was created through using industrial aesthetics and natural finishes, feature displays and flexibility. The store design also communicates its own personally unique to its locality.

Furthermore, the charity secured a new lease in December 2024 for the opening of a new store in Launceston in 2025.

We are very fortunate to have over 180 volunteers, kindly dedicating their time to sorting and preparing donations and helping to provide a warm welcome to all our customers, without them, retail would not accomplish these incredible results.

OUR FUTURE DIRECTION

Future Developments 2025 & beyond

Operational Excellence

With a new aircraft due into service in mid-2025 and recruitment of additional clinicians onto the base, we are appraising the most effective ways to deliver our service and cope with spikes in demand but also how the use of technology can help in service delivery. We continue to work with the Royal Cornwall Hospital Treliske to improve patient transfer times from our primary helipad.

Exceptional Supporter Engagement

With the introduction of a second aircraft and rising costs, we need our supporters more than ever – however, we also want to ensure new and existing donors feel part of the team that ultimately delivers the lifesaving service they support but also any funds that are used to generate income are invested wisely.

Highest Quality Intelligence and Insights

To support our first two strategic pillars, and to ensure we can do the most for the most we are championing technology to support informed decision making, whilst also ensuring transparency in all we do.

The Best People

As a growing charity, we want to attract the very best staff and volunteers – lives depend on it. We have therefore made a priority to ensure that the best welfare and wellbeing support is available to all and we continue to invest in our working environments to encourage the next generation to join our mission.

Our Thanks To our supporters

The people of Cornwall and beyond have shown their incredible generosity throughout 2024.

They have raised the vital funds needed to keep Cornwall Air Ambulance responding to emergencies 365 days a year.

The charity would like to extend its heartfelt thanks to every individual, business and community group who fundraised, held an event, took on a challenge or popped a penny in the pot for the charity - it all makes an enormous difference. It also extends its grateful thanks to all Groundcrew, without which the charity could not continue to provide a lifesaving service to the people of Cornwall and the Isles of Scilly.

A final thanks to Cornwall Air Ambulance's Royal Patron Her Majesty The Queen, President Colonel Sir Edward Bolitho KCVO OBE and our Vice President Barbara Sharples MBE and all our dedicated Ambassadors.

FINANCIAL REVIEW

Income

The result for the calendar year 2024 was a total gross income of £8.6M with a net increase in funds of £0.8M, bringing the total assets to £27.2M. 2024 represents the third consecutive year with an income of nearly £9M even excluding the one off £2.5M donation made in 2022. This consistent funding reflects the incredible dedication of our supporters and donors, who continue to contribute despite the challenging cost-of-living situation faced by many households. We express immense gratitude for the unwavering support from both the local community and beyond.

The principal sources of income are shown below with further detail in the financial statements under notes 4 and 5.

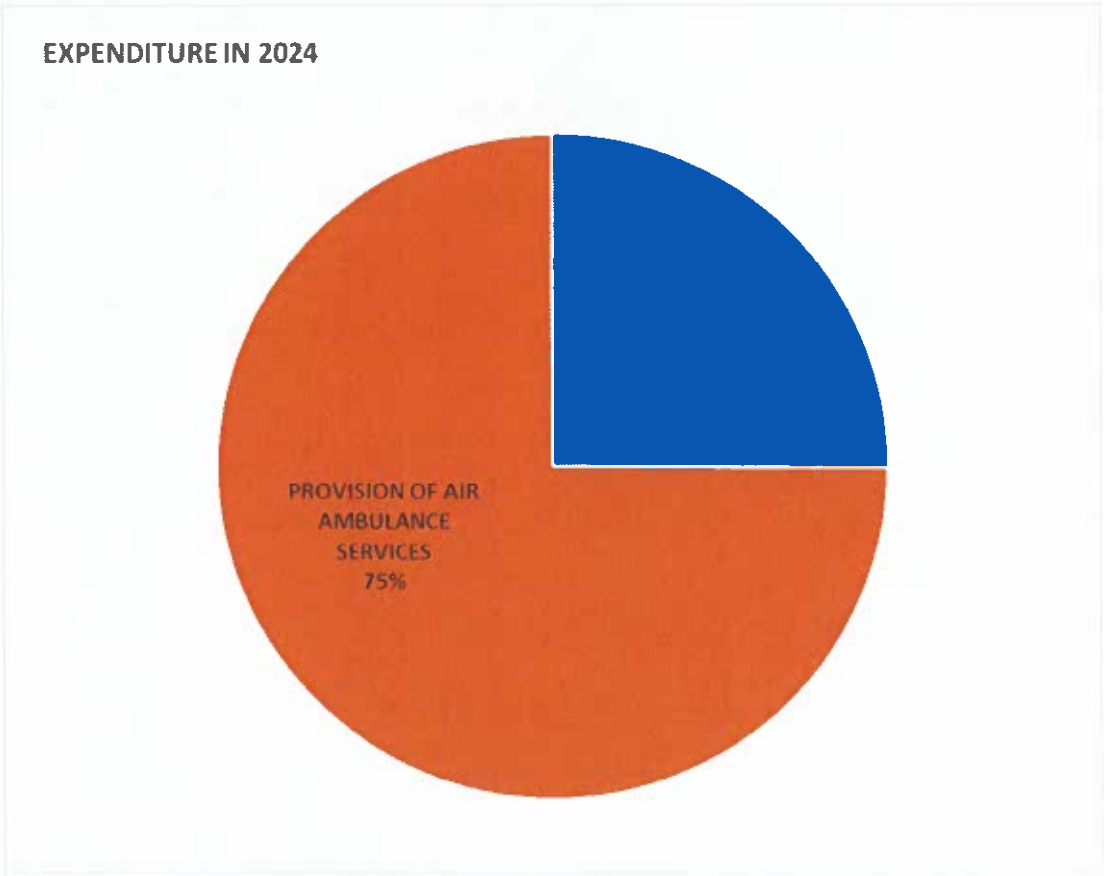
Income type	2024	2023
Donations	1.6 M	1.6 M
Legacies	2.8 M	4.7 M
Grants	0.4 M	0.3 M
Lottery	1.5 M	1.4 M
Fundraising	1.9 M	1.6 M
Other*	0.4 M	0.4 M
TOTAL	**8.6 M**	**10.1 M**

*Other income includes bank interest and unrealised gains on investments.

The results are for the group, which includes the charity's wholly owned subsidiary CAAT Trading Ltd. The trading subsidiary carries out various sponsorship activities, with profits being Gift Aided to the charity, so that no corporation tax becomes payable.

Expenditure

The total expenditure in 2024 was £7.5M, comparable to the £7.6M in 2023. The provision of Air Ambulance Services totalled £5.7M (75% of expenditure) with the remaining £1.8M (25%) invested in generating income.



The figures in the consolidated statement of financial activities for expenditure on "Raising funds" and "Charitable activities" include an allocation of these support costs. The basis of this allocation is shown below with further detail in the financial statements under Note 9 — Support costs

Trading Subsidiary

The charity's trading subsidiary "CAAT Trading Limited" continued its activities in 2024 focussed on non-primary purpose activities, primarily commercial sponsorship, and commercial arrangements to raise funds for the parent charity Cornwall Air Ambulance Trust. The trading company delivered an operating profit of £62K in 2024 which was donated to the charity.

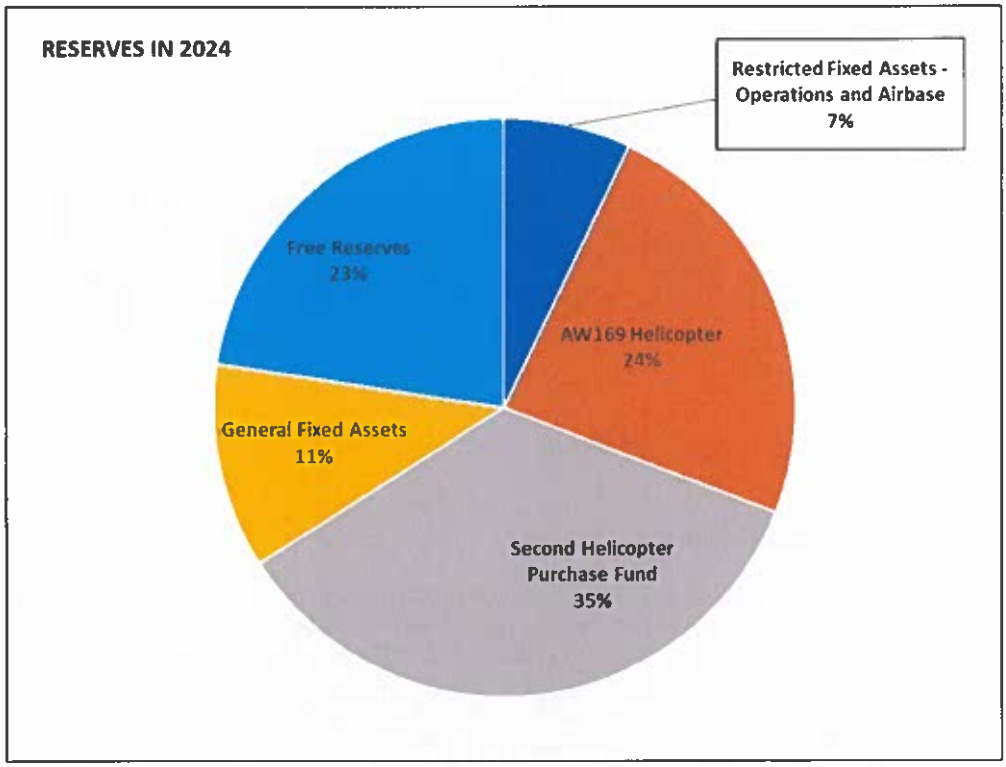
FINANCIAL POLICIES

Reserves Policy

The Trustees have established a Reserves Policy to ensure continuation of the air ambulance service in the event of a shortfall of income over expenditure in any one year or if a major funding stream stops abruptly. The reserve levels have been set to be sufficient to cover day to day activities, cover unplanned emergency repairs and respond to change and opportunity.

The reserves policy is formally reviewed by the Trustees each year in line with the Charity Commission guidance "Charity reserves: building resilience CC19". At the December 2024 board meeting the reserves policy was reviewed and having taken account of the risk analysis, primarily financial and operational, the probability of loss/reduction of income generation, the extent of the contractual commitments for the outsourced helicopter services and the need to meet the challenges associated with the procurement of the new helicopter, the Trustees concluded that a minimum of £2.65M free reserves should be maintained. This reserves policy will be subject to further review during 2025 including considering the operation of a second helicopter.

At the end of 2024 the charity's total assets were £27.2M (increased from £26.4M in 2023), which were made up as follows:



The resultant free reserves of £6.1M is above the level required in the agreed reserves policy.

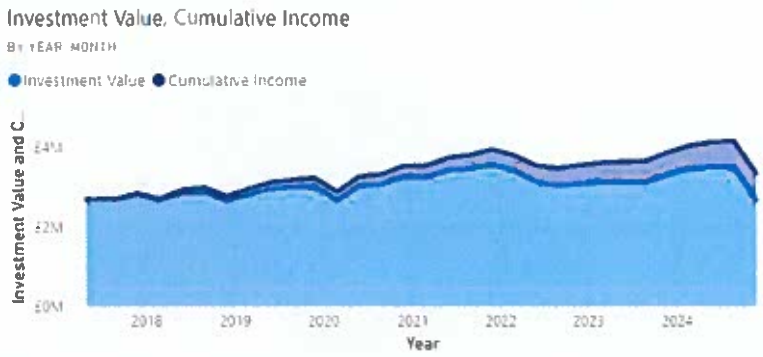
Material Investments Policy

The charity's investment powers are governed by the Charity's Articles of Association and permit the charity's funds to be invested in a wide range of assets. The Board of Trustees is responsible for setting the investment policy and has delegated the ongoing monitoring to the Finance subcommittee, while Quilter Cheviot provide discretionary investment and cash management services to the charity. The charity's policy remains to instruct their advisers to operate within medium risk parameters to secure reasonable investment income and sustain moderate capital growth.

The charity held investments on 31 December 2024 with a market value of £2.68M (2023: £3.3M). This reflects a net unrealised gain in the portfolio value of £102K and a withdrawal of £831K in Q4 of 2024.

The investments are held as part of the charity's free reserves. Income from the portfolio is paid into the charity's bank account on a quarterly basis. In 2024 the total realised income was £201K compared the previous year's income of £101K.

The investment portfolio is held in a Global Income & Growth Fund for Charities, managed by Quilter Cheviot. This funds investment objectives are identical to those of the charity but with reduced investment management fees. The fund has reduced in value in 2024 due to the withdrawal of £831K towards the purchase of a second helicopter. Overall, the fund has demonstrated a moderate capital growth since its initial investment in 2017.



The charity also holds deposits of £8.8M which are held at UK regulated banks and other cash and investment accounts.

Financial Health/Going Concern

Global economic uncertainty and inflationary pressures have eroded real incomes which has inevitably had consequences for the charity. The charity has a strong reserves position alongside detailed financial monitoring giving it the ability to adapt to changing conditions. Additionally, the charity has diverse income streams, continued community support and a strong future income pipeline. The purchase of a second helicopter in 2025 has been fully costed and measured against the charity's levels of cash, investments, and free reserves, giving the Trustees a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The charity and the group are registered as a charitable company limited by guarantee and was set up by a Memorandum & Articles of Association on 24 November 2009.

The charity and the group are constituted under a Memorandum & Articles of Association dated 24 November 2009 as amended by Special Resolutions dated 31 October 2014, 4 July 2018, 15 April 2025 and is a registered charity number 1133295.

Board and Committees

The Trustees exercise governance by meeting as a Board quarterly throughout the year to review strategy and performance, oversee risks and ensure that the charity complies with all legal and regulatory requirements.

The Board is supported by four non-executive led committees.
- Finance and Investment
- Risk and Audit
- HR and Remunerations
- Operations

Methods of appointment or election of Trustees

It is the Trustees' aim to ensure that an appropriate mix of skills and experience is maintained on the Board of Trustees. Potential Trustees are invited to apply through open recruitment processes and are interviewed by external non-executive recruitment specialists and a Committee of the Board who assess their suitability. In 2024, the Trustees made changes to their Governing Document relating to the reappointment of Trustees completing their third term of service. This amendment, approved by the Charity Commission, permits a Director (Trustee) who has served nine years, to be re-elected for one further term of one year by unanimous agreement. This change to the Governing Document was made to provide full flexibility and reduce the risk of losing a director with key expertise at the wrong moment during evolving strategy.

Policies adopted for the induction and training of Trustees

The charity provides a full induction programme for new Trustees. This includes providing Trustees with an organisation email address and access to a dedicated SharePoint site with charity information and financial data. From time to time each Trustee can attend training and trustees networking events, days covering aspects of governance and trustee responsibilities including training with Civil Society/NCVO in London and locally based experts in the charity sector.

Organisational Structure

The Board of Trustees delegate the day to day running of the charity to the Chief Executive Officer. The organisational management is delegated between seven distinct areas of work, Finance and Business Intelligence, Operations, Marketing, Fundraising, Strategic Giving, People and Retail. Each department has a manager, who forms part of the Senior Leadership Team reporting directly into the Chief Executive. This provides clear lines of communication and resilience within the organisation, allowing for future investment and potential growth, as well as development.

Trading Subsidiary

Cornwall Air Ambulance Trading Limited, is a wholly owned Trading Subsidiary of the main charity, Company Number 10227352 and the Directors of that company are the Chief Executive Officer, the Head of Finance & Business Intelligence (Company Secretary) and three Trustees including the Chair of the Finance Committee. Trustees have considered the requirement for an independent Director of the Trading Company but while the

trading activity remains minimal the Directors will remain as currently appointed. The Directors of the Trading Subsidiary are clear on the requirement to act in the interests of the company when making decisions.

Scheme of Delegation

A schedule of delegated authority, set by the Board of Trustees, governs the extent to which policy decisions, contracts, purchasing, salaries, payments and other key business decisions can be made by the Senior Leadership Team and Managers, including controls for very high level decisions around cash management and investments where the Board itself has ultimate control. The schedule of delegated authority was updated and approved by the board of trustees in November 2023.

Regulation

The charity is regulated by the Charity Commission as a registered charity and by the Gambling Commission for its lottery and raffle activities. The charity has also paid its voluntary levy to the Fundraising Regulator.

The charity is also registered with the Information Commissioners Office and complies with the Data Protection Act 2018.

Risk Management

The Trustees have assessed the major risks to which the charity and the group is exposed. Who is related to the operations and finances of the charity and the group and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Cornwall Air Ambulance Trust operates a Board level Risk and Audit Committee, which meets four times a year and reports to the Board of Trustees. Risk management is a fundamental element of the charity's business strategy on all levels and encompasses different types of risk. It is therefore an integral part of the business planning and controlling processes.

The committee has responsibility for ensuring the adequacy of risk management, internal control, and governance arrangements on the implementation of a strategic plan and policies of the charity. It is also responsible for reviewing the integrity of the annual report and financial statements.

Following the annual review of recent uncertainties, the major risks currently facing the charity have been identified as:

Nature of Risk	Mitigation
Reduced availability of primary aircraft (currently G-CRWL)	An additional aircraft will be delivered in Q3 2025, and a new maintenance contract to improve service availability.
Helicopter Landing Pad at Royal Cornwall Hospital Treliske (RCHT)	Engaging with the RCHT helipad working group and key stakeholders to ensure best patient outcomes.
Cyber Attack	Investment in cyber security and infrastructure including Staff and Volunteer training.
Isles Of Scilly – ability to support the island community and visitors	Work collaboratively with the Integrated Care Facility, encouraging regular communication and feedback with clinical teams.
Achieve income to support uplift in our service levels.	Continually review activities. Ensuring diversity of income streams to ensure goals are met. Improve budgeting and forecasting and invest in digital processes to ensure efficiencies.

All risks identified by the charity, including the above major risks are continuously monitored and significant management time is invested in mitigating these risks to minimise the probability of occurrence and potential impact on the charity if they were to occur.

Pay Policy

The success of the charity is largely dependent on its ability to attract and retain talented staff, with appropriate skills, who share its core values and passion for the cause of saving lives. The charity is therefore committed to investing in its people, both from a remuneration and benefits perspective and in terms of their professional and personal development.

The charity's remuneration policy aims to ensure that salaries reflect the knowledge, skills, responsibilities, and personal competencies required for the satisfactory performance of each role. Salaries are reviewed annually and benchmarked against the charity sector locally and regionally.

We want to attract and retain the very best talent - creating clear career pathways for our staff teams who are vital to ensuring we can operate to the highest standards.

Recruiting in some areas of the charity team has proven difficult at times, since Cornwall has traditionally had lower salaries than in other parts of the UK and the demand for some skillsets has been high.

In 2022, the board agreed to adopt the Real Living Wage foundation commitment to paying staff equitably. We have also created one pay scale to encourage development between different areas of the organisation.

Salaries of the Senior Leadership Team, including the Chief Executive Officer are reviewed annually, based on performance, by the HR & Remunerations Committee before being ratified by the Board of Trustees.

Senior Executive Pay Disclosure

The charity acknowledges the recommendations of the Report of the Inquiry into Charity Senior Executive Pay and Guidance for Trustees on Setting Remuneration by the UK National Council for Voluntary Organisations (NCVO). The inquiry advocates greater transparency, and the charity recognises and accepts those recommendations. As a result, the charity provides details of the number of staff whose remuneration is £60,000 or more, in salary bands of £10,000, and utilises ratios to help determine senior executive pay.

The charity is committed to openness and transparency on senior pay and will continue to keep this under review.

Funds held as custodian
There are no funds held by the charity on behalf of another charity or project.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles of the Charities SORP (FRS 102)
- Make judgments and accounting estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the group and the charity's transactions and disclose with reasonable accuracy at any time the financial position of the group and the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

So far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and that the Trustee has taken all the steps that ought to have been taken as a Trustee to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

The auditors, Bishop Fleming LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the Company directors, and signed on its behalf by:

Mr D Richards CBE
Chair of Trustees
Date: 27th June 2025

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CORNWALL AIR AMBULANCE TRUST

OPINION

We have audited the financial statements of Cornwall Air Ambulance Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2024 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2024 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CORNWALL AIR AMBULANCE TRUST (CONTINUED)

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We have considered the nature of the industry and sector, control environment and business performance;
- We have considered the results of our enquiries of management and the the Board about their own identification and assessment of the risk of irregularities;
- For any matters identified we have obtained and reviewed the parent charitable company's documentation of their policies and procedures relating to;
  - Identifying, evaluating and complying with laws and regulations whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risk of fraud and whether they have knowledge of actual, suspected or alleged fraud; and
  - The internal controls established to mitigate the risks of fraud or non-compliance with laws and regulations.
- We have considered the matters discussed among the audit engagement team, including internal tax specialists regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to income recognition, with a particular risk in relation to year-end cut off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Charitable Group and Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Charities SORP (FRS 102) - Accounting and Reporting by Charities and the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charitable Group and Company's ability to operate or to avoid a material penalty. These include data protection regulations, health and safety regulations, aviation law, lottery regulations, fundraising laws and employment legislation.

As a result of performing the above procedures, we have completeness and cut-off of revenue recognition as a key audit matter related to the potential risk of fraud. Our procedures to respond to risks identified included the following:

- Documenting and validating the control environment for income and debtors and carrying out walkthrough testing;
- Undertaking substantive sample-based testing or proof in total calculations on all material revenue streams to ensure revenue has been recognised appropriately and accurately;
- Considering manual income journals as part of our work on fraud risks documented above;
- Reviewing the financial statement disclosures and testing to supporting documentation;

- Enquiring of management concerning actual and potential litigation claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement;
- Reading minutes of meetings of those charged with governance; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Alison Oliver FCA (Senior Statutory Auditor)
for and on behalf of
Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
Chy Nyverow
Newham Road
Truro
Cornwall
TR1 2DP

Date: 7th July 2025

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2024

	Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:					
Donations and legacies	4	**5,666,117**	**658,279**	**6,324,396**	8,173,876
Other trading activities	5	**1,626,876**	**240,375**	**1,867,251**	1,551,151
Investments	6	**435,031**	**-**	**435,031**	367,467
Total income		**7,728,024**	**898,654**	**8,626,678**	10,092,494
Expenditure on:					
Raising funds	7	**1,791,361**	**15,861**	**1,807,222**	1,585,458
Charitable activities	8	**5,480,658**	**205,349**	**5,686,007**	6,046,009
Total expenditure		**7,272,019**	**221,210**	**7,493,229**	7,631,467
Net income before net gains on investments		**456,005**	**677,444**	**1,133,449**	2,461,027
Unrealised net gains on investments		**102,317**	**-**	**102,317**	218,401
Net movement in funds before other recognised gains/(losses)		**558,322**	**677,444**	**1,235,766**	2,679,428
Other recognised gains/(losses):					
(Losses) on foreign exchange cash balances		**(427,116)**	**-**	**(427,116)**	-
Net movement in funds		**131,206**	**677,444**	**808,650**	2,679,428
Reconciliation of funds:					
Total funds brought forward		**23,054,762**	**3,339,253**	**26,394,015**	23,714,587
Net movement in funds		**131,206**	**677,444**	**808,650**	2,679,428
Total funds carried forward		**23,185,968**	**4,016,697**	**27,202,665**	26,394,015

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 39 to 61 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2024

	Note		2024 £		2023 £
Fixed assets					
Tangible assets	13		**11,520,962**		11,761,105
Investments	14		**2,681,686**		3,309,380
			14,202,648		15,070,485
Current assets					
Stocks	16	**35,372**		13,265	
Debtors	17	**5,123,730**		5,555,211	
Cash at bank and in hand	26	**8,833,769**		8,452,103	
		13,992,871		14,020,579	
Creditors: amounts falling due within one year	18	**(992,854)**		(2,597,049)	
Net current assets			**13,000,017**		11,423,530
Provisions for liabilities	19		**-**		(100,000)
Total net assets			**27,202,665**		26,394,015
Charity funds					
Restricted funds:					
Restricted funds	20	**846,833**		44,306	
Restricted capital funds	20	**3,169,864**		3,294,947	
Total restricted funds	20		**4,016,697**		3,339,253
Unrestricted funds	20		**23,185,968**		23,054,762
Total funds			**27,202,665**		26,394,015

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr D Richards CBE
(Chair of Trustees)

Date: 27th June 2025

The notes on pages 39 to 61 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CHARITY BALANCE SHEET
AS AT 31 DECEMBER 2024

	Note		2024 £		2023 £
Fixed assets					
Tangible assets	13		**11,520,962**		11,761,105
Investments	14		**2,681,687**		3,309,381
			14,202,649		15,070,486
Current assets					
Stocks	16	**35,372**		13,265	
Debtors	17	**5,241,802**		5,675,381	
Cash at bank and in hand		**8,688,397**		8,308,858	
		13,965,571		13,997,504	
Creditors: amounts falling due within one year	18	**(965,555)**		(2,573,975)	
Net current assets			**13,000,016**		11,423,529
Provisions for liabilities			**-**		(100,000)
Total net assets			**27,202,665**		26,394,015
Charity funds					
Restricted funds:					
Restricted funds	20	**846,833**		44,306	
Restricted capital funds	20	**3,169,864**		3,294,947	
Total restricted funds	20		**4,016,697**		3,339,253
Unrestricted funds	20		**23,185,968**		23,054,762
Total funds			**27,202,665**		26,394,015

The Charity's net movement in funds for the year was £808,650 (2023 - £2,679,428).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr D Richards CBE
(Chair of Trustees)
Date: 24th June 2025

The notes on pages 39 to 61 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash from operating activities	25	**(402,091)**	(767,729)
Cash flows from investing activities			
Dividends and interest from investments		**333,117**	367,467
Proceeds from the sale of tangible fixed assets		**850**	34,750
Purchase of tangible fixed assets		**(382,136)**	(1,055,935)
Proceeds from sale of investments		**1,681,419**	-
Purchase of investments		**(849,493)**	-
Net cash provided by/(used in) investing activities		**783,757**	**(653,718)**
Change in cash and cash equivalents in the year		**381,666**	**(1,421,447)**
Cash and cash equivalents at the beginning of the year		**8,452,103**	9,873,550
Cash and cash equivalents at the end of the year	26	**8,833,769**	8,452,103

The notes on pages 39 to 61 form part of these financial statements

1. GENERAL INFORMATION

The Charity is incorporated as a Company limited by guarantee and does not have share capital. In the event of the Company being wound up each member is liable to contribute a sum not exceeding £10 towards the debts and liabilities of the company and the costs, charges and expenses of winding up. The company is incorporated in England and Wales. The registered number and office is as stated on page 1.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Cornwall Air Ambulance Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertakingss. The results of the subsidiaries are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 GOING CONCERN

The Trustees have assessed the charities financial position and its ability to operate as a going concern for the foreseeable future. They have reviewed the current financial position alongside the budget, as well as the cash position, reserves and investments. Trustees have also considered the financial projections until December 2027 and are satisfied that the charity has sufficient resources to continue its activities for at least 12 months from the date of approval and signing of these financial statements. Based on this assessment, the Trustees consider it to be appropriate to prepare these financial statements under the going concern basis.

2. ACCOUNTING POLICIES (continued)

2.3 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated Statement of Financial Activities on an entitlement basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

2.5 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2. ACCOUNTING POLICIES (continued)

2.6 FOREIGN CURRENCIES

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the reporting date.

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the Consolidated Statement of Financial Activities.

2.7 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £1,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Freehold land	- not depreciated
Operations facility	- 50 years
Short leasehold improvements	- length of the lease
Motor vehicles	- 25% reducing balance
Shop fixtures and fittings	- 3 years
Equipment (including Aircraft specialist equipment)	- 3 to 5 years
Helicopter	- over 20 years to 30% of residual value
Assets under construction	- not depreciated until asset is in use

2.8 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.9 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.10 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2. ACCOUNTING POLICIES (continued)

2.11 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.12 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.13 FINANCIAL INSTRUMENTS

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.14 PENSIONS

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.15 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Legacy income may require management judgement in respect of associated timing of revenue recognition and estimation of the income. Legacy income is considered on a case by case basis.

4. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2024 £	Restricted funds 2024 £	Capital restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Donations	1,302,028	265,007	-	**1,567,035**	1,646,102
Legacies	2,784,627	5,000	-	**2,789,627**	4,747,911
Grants	51,488	388,272	-	**439,760**	333,923
Lottery	1,527,974	-	-	**1,527,974**	1,445,940
	5,666,117	658,279	-	**6,324,396**	8,173,876
TOTAL 2023	8,023,142	50,584	100,150	8,173,876	

5. INCOME FROM OTHER TRADING ACTIVITIES

Income from fundraising events

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Charity shop sales & other income	1,559,043	240,375	**1,799,418**	1,517,484
Income generated by subsidiary	67,833	-	**67,833**	33,667
TOTAL 2024	1,626,876	240,375	**1,867,251**	1,551,151
TOTAL 2023	1,551,151	-	1,551,151	

6. INVESTMENT INCOME

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Investment income	201,197	**201,197**	100,977
Investment income - bank interest	233,834	**233,834**	266,490
	435,031	**435,031**	367,467
TOTAL 2023	367,467	367,467	

7. EXPENDITURE ON RAISING FUNDS

COSTS OF RAISING VOLUNTARY INCOME

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Donations, fundraising & events	550,044	15,861	**565,905**	342,428
Legacies	56,561	-	**56,561**	51,633
Lottery management & development costs	269,847	-	**269,847**	341,462
Retail expenses & purchases for resale	903,302	-	**903,302**	839,999
Investment management costs	5,959	-	**5,959**	1,727
Expenditure incurred by subsidiary	5,648	-	**5,648**	8,209
	1,791,361	15,861	**1,807,222**	1,585,458
TOTAL 2023	1,585,458	-	1,585,458	

8. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

Summary by fund type

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Total 2023 £
Provision of air ambulance service	5,480,658	205,349	**5,686,007**	6,046,009
TOTAL 2023	5,924,134	121,875	6,046,009	

9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	Total funds 2023 £
Provision of air ambulance service	3,908,598	1,777,409	**5,686,007**	6,046,009
TOTAL 2023	4,048,343	1,997,666	6,046,009	

ANALYSIS OF SUPPORT COSTS

	Provision of air ambulance 2024 £	Total funds 2024 £	Total funds 2023 £
Staff costs	479,069	**479,069**	513,338
Marketing	226,156	**226,156**	235,842
Insurance	254,100	**254,100**	315,005
Property costs	191,673	**191,673**	131,600
Repairs & maintenance	120,622	**120,622**	97,929
Other staff costs	161,748	**161,748**	143,738
Staff training and development	101,562	**101,562**	220,824
Office expenses	62,677	**62,677**	53,060
Bank and credit card fees	64,665	**64,665**	66,250
Legal & professional	110,865	**110,865**	173,687
Loss on disposal of assets	347	**347**	21,743
Governance costs	3,925	**3,925**	24,650
TOTAL 2024	1,777,409	**1,777,409**	1,997,666
TOTAL 2023	1,997,666	1,997,666	

10. AUDITORS' REMUNERATION

	2024 £	2023 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	**24,830**	23,750
Fees payable to the Charity's auditor in respect of:		
All taxation advisory services not included above	**1,770**	1,685

11. STAFF COSTS

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Wages and salaries	**1,988,249**	1,862,282	**1,988,249**	1,862,282
Social security costs	**203,304**	175,820	**203,304**	175,820
Other pension costs	**117,486**	102,243	**117,486**	102,243
	2,309,039	2,140,345	**2,309,039**	2,140,345

Staff costs include £20,890 (2023: £100,000) relating to a staff settlement.

The average number of persons employed by the Charity during the year was as follows:

	Group 2024 No.	Group 2023 No.	Charity 2024 No.	Charity 2023 No.
Average headcount number of staff employed	**57**	53	**57**	51

The average headcount expressed as full time equivalent was:

	Group 2024	Group 2023	Charity 2024	Charity 2023
Administration	**8**	8	**8**	8
Charity shops	**22**	21	**22**	21
Fundraising	**9**	9	**9**	9
Marketing	**4**	3	**4**	3
Key Management	**3**	3	**3**	3
Volunteer department	**1**	1	**1**	1
Operations (Pilots and Patient Liaison)	**7**	6	**7**	6
	54	51	**54**	51

11. STAFF COSTS (CONTINUED)

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2024	Group 2023
In the band £60,001 - £70,000	**1**	2
In the band £70,001 - £80,000	**5**	4
In the band £80,001 - £90,000	**-**	2
In the band £90,001 - £100,000	**1**	-

The bandings above relate to directly employed pilots plus one charity senior executive. The numbers are annualised and therefore include starters and leavers in the year.

The Charity considered it's key management personnel in the year to comprise the Trustees and the Key Management as disclosed on page 1.

The total employment benefits including employer pension contributions and employers national insurance contributions of the key management personnel were £228,291 (2023: £212,976), paid to 3 employees (2023: 3).

12. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 December 2024, expenses of £177 were reimbursed or paid directly to 2 Trusteess (2023: £50 to 1 Trustee).

13. TANGIBLE FIXED ASSETS

GROUP AND CHARITY

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Total £
COST OR VALUATION							
At 1 January 2024	**5,376,483**	**57,934**	**7,574,267**	**320,468**	**35,001**	**928,700**	**14,292,853**
Additions	**31,125**	**20,339**	**182,826**	**23,995**	**32,555**	**91,296**	**382,136**
Disposals	**-**	**-**	**-**	**(25,114)**	**-**	**-**	**(25,114)**
At 31 December 2024	**5,407,608**	**78,273**	**7,757,093**	**319,349**	**67,556**	**1,019,996**	**14,649,875**
DEPRECIATION							
At 1 January 2024	**805,181**	**51,225**	**994,122**	**150,085**	**31,815**	**499,320**	**2,531,748**
Charge for the year	**110,637**	**3,855**	**271,099**	**55,895**	**6,610**	**172,986**	**621,082**
On disposals	**-**	**-**	**-**	**(23,917)**	**-**	**-**	**(23,917)**
At 31 December 2024	**915,818**	**55,080**	**1,265,221**	**182,063**	**38,425**	**672,306**	**3,128,913**
NET BOOK VALUE							
At 31 December 2024	**4,491,790**	**23,193**	**6,491,872**	**137,286**	**29,131**	**347,690**	**11,520,962**
At 31 December 2023	4,571,302	6,709	6,580,145	170,383	3,186	429,380	11,761,105

13. TANGIBLE FIXED ASSETS (CONTINUED)

Included in land and buildings is freehold land at cost of £268,540 (2023: £268,540) which is not depreciated.

14. FIXED ASSET INVESTMENTS

GROUP AND CHARITY	Listed Investments £
COST OR VALUATION	
At 1 January 2024	**3,309,380**
Additions	**849,493**
Disposals	**(1,681,419)**
Revaluations	**204,232**
AT 31 DECEMBER 2024	**2,681,686**
NET BOOK VALUE	
AT 31 DECEMBER 2024	**2,681,686**
AT 31 DECEMBER 2023	3,309,380

15. PRINCIPAL SUBSIDIARIES

The following were subsidiary undertakings of the Charity:

Names	Company number	Charity registration number	Registered office or principal place of business	Class of shares	Holding	Included in consolidation
CAAT Trading Limited	10227352		Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	Ordinary	100%	Yes
First Air Ambulance Service Trust		299000	Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	Common Control	-%	Yes

The financial results of the subsidiaries for the year were:

Names	Income £	Expenditure £	Profit for the year before gift aid to parent £
CAAT Trading Limited	**67,833**	**(5,648)**	**62,185**
First Air Ambulance Service Trust	**137,995**	**(4,108)**	**133,887**

16. STOCKS

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Finished goods and goods for resale	**35,372**	13,265	**35,372**	13,265

17. DEBTORS

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
DUE WITHIN ONE YEAR				
Trade debtors	**8,154**	5,272	**5,154**	5,272
Amounts owed by group undertakings	**-**	-	**201,072**	120,170
Other debtors	**62,103**	12,159	**62,103**	12,159
Prepayments and accrued income	**5,053,473**	5,537,780	**4,973,473**	5,537,780
	5,123,730	5,555,211	**5,241,802**	5,675,381

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Payments received on account	**187,294**	233,047	**187,294**	233,047
Trade creditors	**284,920**	535,449	**284,905**	535,418
Other taxation and social security	**60,862**	58,158	**60,862**	58,158
Other creditors	**16,556**	14,398	**16,556**	14,398
Accruals and deferred income	**443,222**	1,755,997	**415,938**	1,732,954
	992,854	2,597,049	**965,555**	2,573,975

19. PROVISIONS

GROUP AND CHARITY

	£
At 1 January 2024	**100,000**
Amounts used	**(100,000)**
	-

20. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2024 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
NBV of unrestricted funded assets	3,195,016	-	(277,400)	199,310	-	3,116,926
NBV of Air Ambulance (unrestricted element)	5,277,018	-	(218,599)	182,826	-	5,241,245
Second helicopter purchase	9,711,520	-	-	(596,414)	(427,116)	8,687,990
	18,183,554	-	(495,999)	(214,278)	(427,116)	17,046,161
GENERAL FUNDS						
General funds	4,871,208	7,728,024	(6,776,020)	214,278	102,317	6,139,807
TOTAL UNRESTRICTED FUNDS	23,054,762	7,728,024	(7,272,019)	-	(324,799)	23,185,968

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2024 £
RESTRICTED FUNDS						
Other restricted funds	44,306	20,000	(64,099)	-	-	207
Second helicopter purchase	-	878,654	(32,028)	-	-	846,626
	44,306	898,654	(96,127)	-	-	846,833
RESTRICTED CAPITAL FUNDS						
Helicopter AW169 - DCMS (LIBOR)	921,250	-	(35,000)	-	-	886,250
Helicopter AW169 - (DHSC)	381,875	-	(17,500)	-	-	364,375
Airbase construction (SWRDA)	763,515	-	(18,963)	-	-	744,552
Annex (LIBOR)	199,320	-	(5,406)	-	-	193,914
Welfare & Pastoral Facilities - (DCMS)	24,104	-	(3,968)	-	-	20,136
Other restricted funds	1,654	-	(1,654)	-	-	-
Rapid Response Cars	14,835	-	(14,397)	-	-	438
Operations Extension - (DCMS)	988,394	-	(28,195)	-	-	960,199
	3,294,947	-	(125,083)	-	-	3,169,864
TOTAL RESTRICTED FUNDS	3,339,253	898,654	(221,210)	-	-	4,016,697
TOTAL OF FUNDS	26,394,015	8,626,678	(7,493,229)	-	(324,799)	27,202,665

20. STATEMENT OF FUNDS (CONTINUED)

STATEMENT OF FUNDS - PRIOR YEAR

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2023 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	729,024	-	-	(729,024)	-	-
NBV of unrestricted funded assets	2,530,016	-	(296,631)	961,631	-	3,195,016
NBV of Air Ambulance (unrestricted element)	5,489,618	-	(212,600)	-	-	5,277,018
Future Development & Investments	2,700,000	-	-	(2,700,000)	-	-
Second helicopter purchase	-	-	-	9,711,520	-	9,711,520
	11,448,658	-	(509,231)	7,244,127	-	18,183,554
GENERAL FUNDS						
General funds	8,955,535	9,941,760	(7,000,361)	(7,244,127)	218,401	4,871,208
TOTAL UNRESTRICTED FUNDS	20,404,193	9,941,760	(7,509,592)	-	218,401	23,054,762

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2023 £
RESTRICTED FUNDS						
Other restricted funds	6,067	50,584	(12,345)	-	-	44,306
RESTRICTED CAPITAL FUNDS						
Helicopter AW169 - DCMS (LIBOR)	938,750	-	(17,500)	-	-	921,250
Helicopter AW169 - (DHSC)	416,875	-	(35,000)	-	-	381,875
Airbase construction (SWRDA)	782,478	-	(18,963)	-	-	763,515
Annex (LIBOR)	204,726	-	(5,406)	-	-	199,320
Welfare & Pastoral Facilities - (DCMS)	28,072	-	(3,968)	-	-	24,104
Other restricted funds	6,494	-	(4,840)	-	-	1,654
Rapid Reponse Cars	29,232	-	(14,397)	-	-	14,835
Operations Extension - (DCMS)	897,700	100,150	(9,456)	-	-	988,394
	3,304,327	100,150	(109,530)	-	-	3,294,947
TOTAL RESTRICTED FUNDS	3,310,394	150,734	(121,875)	-	-	3,339,253
TOTAL OF FUNDS	23,714,587	10,092,494	(7,631,467)	-	218,401	26,394,015

21. TRANSFERS BETWEEN FUNDS

The transfers between funds during the year relate to the designation of funds in accordance with the Charity's reserves policy. A transfer has also been made from general funds to designated fixed assets to recognise additions made in year and funded through general funds.

22. DESIGNATED FUNDS

Helicopter Replacement Fund
This fund was established to hold funds for the replacement of the air ambulance helicopter. The Trustees agreed to transfer the depreciation of the helicopter into this fund annually. Noting that the new helicopter is expected to be in operation for the next 16 years.

Net Book Value of Air Ambulance (Unrestricted Element)
This fund was established to recognise the net book value of the unrestricted element of the new AW169 helicopter as a fixed asset held by the charity funded by unrestricted funds and from fund whose restriction ended upon the acquisition of the asset.

Net Book Value of Unrestricted Funded Assets
This fund recognises the net book value of fixed assets held by the charity (excluding the AW169 helicopter) funded by unrestricted funds or from funds whose restriction end upon the acquisition of the asset, and that consequently cannot be easily converted into cash.

Second Helicopter Purchase Fund
This fund was established to hold funds for the purchase of a second AW169 air ambulance helicopter. Funds will be released in 2025 with the purchase of a second AW169 air ambulance helicopter.

23. RESTRICTED CAPITAL FUNDS

Helicopter AW169 – DCMS (LIBOR)
This Helicopter fund of £1M made up of £162,500 of funding received during 2018 and a further £837,500 received in 2019 from the Department for Culture, Media & Sport, towards the cost of the new helicopter purchase, a proportion of depreciation on the helicopter is allocated to this fund.

Helicopter AW169 - DHSC
This fund reflects the £500,000 received in 2019 from the Department of Health and Care towards the new helicopter purchase, a proportion of depreciation on the helicopter is allocated to this fund.

Airbase Construction (SWRDA)
This fund represents the grant awarded by South West Regional Development Agency towards the cost of construction of the air ambulance operations facility and head office, depreciation is allocated to this fund.

Annexe (LIBOR)
The annexe fund represents monies received from HM Treasury from LIBOR bank fines. The money was given to build an annexe to develop the airbase facilities, deprecation is allocated to this fund.

Welfare & Pastoral Facilities (DCMS)
The fund represents the grant funding using to develop facilities to support the welfare of the air ambulance crews, depreciation is allocated to this fund.

Rapid Response Cars
The fund represents the proportion of restricted grant funding towards the purchase of two rapid response cars for the Trust's use. The Trust purchased two Volvo V90 cars in 2021, depreciation is allocated to this fund.

Operations Extension (DCMS)
The fund reflects the proportion of restricted grant funding towards the construction of the operational extension on site, depreciation is allocated to this fund.

Other restricted funds
Other restricted funds represent grants and restricted donations predominantly for the purchase of medical and operational equipment, depreciation is allocated to this fund.

24. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT PERIOD

	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted capital funds 2024 £	Total funds 2024 £
Tangible fixed assets	8,351,098	-	3,169,864	**11,520,962**
Fixed asset investments	2,681,686	-	-	**2,681,686**
Current assets	13,146,038	846,833	-	**13,992,871**
Creditors due within one year	(992,854)	-	-	**(992,854)**
TOTAL	23,185,968	846,833	3,169,864	**27,202,665**

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR PERIOD

	Unrestricted funds 2023 £	Restricted funds 2023 £	Restricted capital funds 2023 £	Total funds 2023 £
Tangible fixed assets	8,466,158	-	3,294,947	11,761,105
Fixed asset investments	3,309,380	-	-	3,309,380
Current assets	13,976,273	44,306	-	14,020,579
Creditors due within one year	(2,597,049)	-	-	(2,597,049)
Provisions for liabilities and charges	(100,000)	-	-	(100,000)
TOTAL	23,054,762	44,306	3,294,947	26,394,015

25. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2024 £	Group 2023 £
Net income for the period (as per Statement of Financial Activities)	**1,235,766**	2,679,428
ADJUSTMENTS FOR:		
Depreciation charges	**621,082**	574,789
(Gains) on revaluation of investments	**(204,232)**	(218,400)
(Loss) on cash balances due to foreign exchange rates	**(427,116)**	-
Loss/(profit) on the sale of fixed assets	**(347)**	9,222
(Increase)/decrease in stocks	**(22,107)**	(869)
(Increase)/decrease in debtors	**431,481**	(4,743,733)
Increase/(decrease) in creditors	**(1,603,501)**	1,199,301
Increase/(decrease) in provisions	**(100,000)**	100,000
Dividends and interest from investments	**(333,117)**	(367,467)
NET CASH USED IN OPERATING ACTIVITIES	**(402,091)**	(767,729)

26. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2024 £	Group 2023 £
Cash in hand	**8,833,769**	8,452,103

27. ANALYSIS OF CHANGES IN NET DEBT

	At 1 January 2024 £	Cash flows £	At 31 December 2024 £
Cash at bank and in hand	**8,452,103**	**381,666**	**8,833,769**
	8,452,103	**381,666**	**8,833,769**

28. CAPITAL COMMITMENTS

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
CONTRACTED FOR BUT NOT PROVIDED IN THESE FINANCIAL STATEMENTS				
Acquisition of tangible fixed assets	**8,126,350**	7,907,952	**8,126,350**	7,907,952

29. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £117,486 (2023: £102,243). £16,434 (2023: £14,276) was payable to the fund at the balance sheet date.

30. OPERATING LEASE COMMITMENTS

At 31 December 2024 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Not later than 1 year	**96,870**	79,245	**96,870**	79,245
Later than 1 year and not later than 5 years	**127,500**	55,120	**127,500**	55,120
	224,370	134,365	**224,370**	134,365

31. OTHER FINANCIAL COMMITMENTS

The Charity entered into a financial commitment under a contract for the provision of helicopter services from Castle Air Limited which commenced in June 2021 for a term of 10 years. The minimum amount payable in during the next 3 months under the contract terms is £300,959 (2023: £296,511). This is due to a break clause where 90 days notice can be given.

32. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

33. RELATED PARTY TRANSACTIONS

The charity has taken advantage of the exemption in FRS102 Section 33.1A in not disclosing intra group transactions with 100% owned subsidiaries.

CORNWALL AIR AMBULANCE TRUST

England & Wales - Charity number 1133295

Accounts

Registered number: 07085879
Charity number: 1133295

CORNWALL AIR AMBULANCE TRUST

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

Bishop Fleming

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

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CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2023

Royal Patron	Her Majesty the Queen
President	Colonel Sir Edward Bolitho KCVO OBE
Vice President	Mrs B Sharples
Trustees	Mr B S Mark, Chair Mr M M P Carne CBE (resigned 13 December 2023) Mr S A Carr (resigned 7 December 2023) Mr R Cowie Mr D Scott Mrs D Griffith Ms L A McKay Mr N Lentern Mr T P Reed (appointed 3 July 2023)
Company registered number	07085879
Charity registered number	1133295
Company secretary	Mr A Whitton
Senior leadership team	Mr T Bunting, Chief Executive Officer Mr A Whitton Head of Finance & Business Intelligence Mr A Evans, Head of Operations

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

Independent auditors	Bishop Fleming LLP Chartered Accountants Statutory Auditors Chy Nyverow Newham Road Truro Cornwall TR1 2DP
Bankers	HSBC plc 17 Boscawen Street Truro Cornwall TR1 2QZ
Legal advisers	Stephens Scown Osprey House Malpas Road Truro Cornwall TR1 1UT
Investment managers	Quilter Cheviot One Kingsway London WC2B 6AN

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2023

The relentless pace of change at Cornwall Air Ambulance Trust continues and, as we grow both the capacity and the life-saving capability of our operation, I would like to pay tribute to the many people whose efforts enable all that we do. We cannot function without the immense generosity of the general public – the kind and generous donations, large and small, the thoughtful legacies, the regular lottery entries – it is all greatly appreciated. This generosity is also evident in our wonderful team of volunteers, who give their time and skill to support our work. Our partners in industry play an extremely important role in ensuring that your helicopter is able to fly. Finally, of course, our brilliant staff, both in the air and the ground, are pivotal in enabling the life-saving care that we provide every day.

Turning now to another group of volunteers, we welcome a new Trustee, Paul Reed, to the team. Paul's extensive finance and accountancy experience will greatly strengthen our Board and we look forward to working with him over the coming years.

We say goodbye and extend our thanks to two Board members, Trustee Simon Carr and Chair, Mark Carne. Simon served on the Board with distinction for 5 years, applying his insightful legal mind to our deliberations and adding greatly to the quality of governance. Mark's tenure as Chair saw him bring his extensive commercial and leadership experience to many of our current challenges, not least the planned acquisition of our second AW169 helicopter and the associated contractual complexities. Mark's boundless enthusiasm, energy, and passion for all that CAAT does will be greatly missed.

At the time of writing, we are in the process of recruiting a new Chair and we will look to further strengthen the Board with additional trustees. This work is happening in parallel with an extensive governance review, ensuring that all of our processes and policies are aligned with our values and that we are ready for the arrival of a new helicopter, new clinicians, and a substantial uplift in our ability to save lives in Cornwall.

Exciting times – thank you for your continued support.

Mr B Mark
Interim Chair
Date: 12 September 2024

CHIEF EXECUTIVE OFFICERS STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2023

I am delighted to present our annual report and accounts for 2023. It was a pivotal year in the development of your charity, where a new clinical model was agreed to ensure we remain at the forefront of critical care both now and in the future. The permanent addition of doctors to our crew gives us a complete clinical skillset, enabling us to do more, for more. This, when combined with the purchase of a second lifesaving AW169 helicopter, due to be in service in early 2025, will give the people of Cornwall and the Isles of Scilly the very best critical care air ambulance service possible.

To have a second aircraft will provide the most advanced care, enabling us to fly more missions and save more lives. It is a huge ask to raise the £2.85M to bring #Heli2 home, but it is a challenge I am confident can be met, due to the magnificent support we are privileged to enjoy which allows us to respond to those in need. That need is sadly growing with mission numbers rising 10% year on year and in 2023, we were tasked 1,160 times.

In 2023 we adopted new organisational values, reflecting an ethos we all aspire to. These are:

- Kindness
- Respect
- Integrity
- Progressive
- Teamwork

We will shortly launch a new strategy, underpinning our desire to be the best critical care Air Ambulance service serving the people of Cornwall and the Isles of Scilly. This is based on 3 pillars: Operational Excellence, Exceptional Supporter Engagement and Highest Quality Intelligence and Insight. Underpinning all of this is ensuring we have ‘The Best People’ who are valued whatever their role, paid or voluntary.

Whilst we are not driven by accolades or plaudits, it was a fitting recognition that our often-overlooked Finance and Business Intelligence team won ‘Team of the Year’ at the Air Ambulances UK Awards. Our brilliant Marketing and Fundraising team also collected the ‘Campaign of the Year’ award for the ‘Help Holly’ Christmas appeal.

The completion of the new operations wing now gives our aircrew state-of-the art facilities with improvements in the hangar being undertaken including more energy-efficient lighting. Our retail stores are an important part of our charity, selling over 360,000 donated items in 2023. We are going to be refurbishing them over the next few years, with plans to open new shops ensuring pre-loved items get a second lease of life and reduce waste.

With nearly 250 Groundcrew volunteers donating thousands of hours of time and expertise, supported by a staff team of over 50 based across 8 sites, every life saved is due to a huge collective effort. Whether a supporter, fundraiser or just taking an interest, every single bit of support is hugely appreciated.

A massive thank you on behalf of everyone that we can help.

We are your charity, saving even more lives!

Tim Bunting
Chief Executive Officer
Date: 12 September 2024

TRUSTEES REPORT
FOR THE YEAR ENDED 31 DECEMBER 2023

The Trustees (who are also Directors of the Charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of the Cornwall Air Ambulance Trust for the year 1 January 2023 to 31 December 2023.

The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity and the group qualify as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and activities

The principal objective of the charity is relieving pain and sickness for the benefit of the public by assisting in the provision of emergency medical services and equipment, in particular the provision of an air ambulance service or other emergency transportation, primarily in Cornwall and the Isles of Scilly. These are the purposes of the charity as set out in its Governing documents. The charity serves a local community of around 570,000 people, together with over 5 million visitors who come to the region every year.

The charity relies on the local community to raise sufficient funds to deliver the service without receiving regular government funding or support from the National Lottery. The charity’s Critical Care Teams of Paramedics, Doctors and Pilots provide enhanced emergency medical services to the most seriously ill and injured patients throughout Cornwall and the Isles of Scilly. These services are delivered in partnership with the South Western Ambulance Service NHS Foundation Trust (SWASfT) who support the delivery of the clinical services and Castle Air, based in Liskeard, who operate a Leonardo AW169, registration G-CRWL.

The charity also operates two critical care cars, which were upgraded in 2021, carrying the same specialist lifesaving equipment, specialist drugs and the same crew who would normally fly on the air ambulance helicopter. These cars provide a backup service if the helicopter is unavailable, predominantly due to poor weather.

Public Benefit

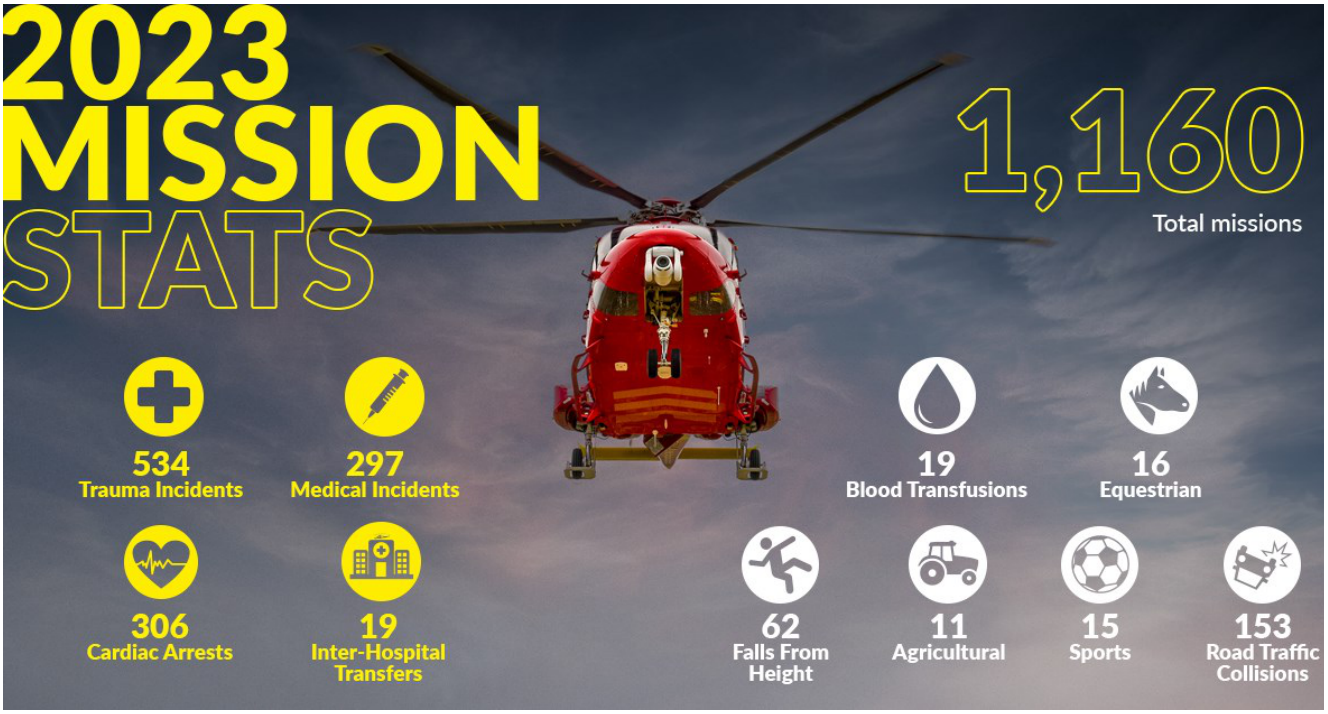
The public benefit provided by the charity is to anyone and everyone in Cornwall and the Isles of Scilly, including residents and visitors, and although primarily in the County of Cornwall, also extends to Devon and beyond when required. The Cornwall Air Ambulance is free at the point of need, on the grounds of fixed sets of criteria which take into account clinical need, urgency, accessibility, and distance to hospital. These criteria are regularly reviewed and rigorously applied. No private benefit use of the Cornwall Air Ambulance helicopter is given to anyone at any time.

The Trustees run the charity with due regard to the public benefit guidance issued by The Charity Commission and the Charity Act 2011.

STRATEGIC REVIEW

Throughout the year, the critical care team delivered a total of 19 blood transfusions at the scene of an incident and carried out 19 inter-hospital transfers.

These missions would not be possible without the generosity of our supporters, who enable us to help those who are critically ill or injured across Cornwall and the Isles of Scilly.



"If they didn't come and help me, I would have died."

Over the course of 2023 we spoke to numerous former patients, who shared their personal stories with us about how they had been helped by the aircrew. One of those people was Aimee McGall, who was involved in a serious crash on the A30 between Bodmin and Launceston.

Critical Care Paramedics Thomas Hennessy Jones and Lisa Ball were tasked in a Rapid Response Vehicle, due to adverse weather conditions. On scene, the crew checked Aimee's vital signs and worked to identify her injuries, there were fears she may have been suffering from internal bleeding. She needed to be given a strong sedative so she could be safely extricated from the vehicle. The crew canulated Aimee and administered ketamine. Once she was cut out of the car, a full assessment was carried out and she was placed onto a scoop stretcher.

18-year-old Aimee was conveyed to Derriford Hospital via land ambulance. Thomas travelled with her, monitoring her observations, and making sure her condition did not deteriorate. She had suffered multiple injuries including a five-centimetre tear to the body's main artery, a broken collar bone, three broken ribs, she had damaged a kidney and her liver, shattered her pelvis in four places and damaged her optic nerve causing partial blindness in her right eye.

Aimee underwent several surgeries and spent two weeks in hospital. Her recovery has been a long process and involved having to learn to walk again. She has since visited our HQ to thank Thomas and Lisa. She said: "They're amazing really, if they didn't come and help me, I would have died."

“If we didn’t have that service here, I don’t know what anybody would do.”

As an avid viewer of Cornwall Air 999, Grandmother Debbie Pascoe never thought she would need the help of Cornwall Air Ambulance herself.

Last summer, Debbie was heading downstairs in her home in St Columb Major when she slipped, hitting the corner and landing at the bottom of the stairs. Debbie had suffered an open compound fracture to her left ankle and Cornwall Air Ambulance was tasked to the scene. Critical Care Paramedics Paul Maskell and Jeremy Griffiths administered ketamine so they could stabilise her leg.

She was taken to Derriford Hospital where she underwent surgery and remained for five days. Just two weeks later she visited the airbase to say thank you and has since met Paul and Jeremy again.

She said: “It sounds a bit silly, but I’ve always said if ever I was in need of anybody, I would want Paul and Jeremy to come to my rescue, never in a million years thinking that I would need that help. I had three heroes looking after me that evening, my daughter Sherrie, Paul, and Jeremy, and I’m just so thankful. If we didn’t have that service here, I don’t know what anybody would do.”

Defibrillators installed across the charity

12 defibrillators have been installed across Cornwall Air Ambulance HQ, in its furniture collection vans and in its seven charity shops, to help anyone who suffers a cardiac arrest. We also have one for use at our charity events, again to help improve a patient's chances if a medical emergency should occur. In 2023, Cornwall Air Ambulance responded to 306 cardiac arrests. That is over 25% of all missions last year. Having access to defibrillators in our shops, vans and here at our headquarters means that members of the public, our staff and volunteers can be treated as quickly as possible in the event of a cardiac arrest. We're pleased to be able to offer this as part of our service to the people of Cornwall, and our ongoing commitment to provide the best possible critical care to patients. We hope our defibrillators will never have to be used, but it is vital that we have them ready and available to help save lives if needed.

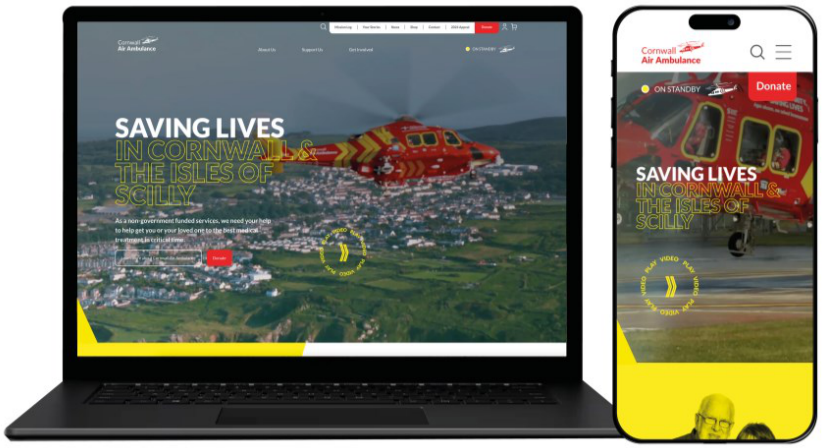
Cornwall Air 999 series 2 airs on TV

Series two of our TV documentary, Cornwall Air 999, aired on Quest and discovery+ during the spring. The programme follows the critical care paramedics and pilots in their day-to-day shifts, giving viewers a behind-the-scenes look at the service we provide, on some of our lifesaving missions. The 10-part series, which gave our supporters the rare chance to see the crew in action and responding to real-life emergencies, was again narrated by Cornish resident and actor Dawn French. The second series generated a string of media coverage, strong social media content and engagement, and generated six new patient stories.

New website launches

As part of ongoing work to refresh the visual design of the charity, we launched a brand-new website at the end of the year. It features new and engaging pages about the charity's history, our lifesaving service, fundraising ideas, a growing library of video content and even includes new features allowing you to see where the helicopter has been over the past month, and when it is currently in flight.

The new website was produced by Newquay-based company Solve and sits on a green hosting platform, making it a better solution for the environment.



A string of award wins

The charity celebrated a double award win at the 2023 Air Ambulance UK Awards of Excellence. We were lucky enough to scoop the trophy for Campaign of the Year for our Christmas animation 'Help Holly', which told the moving story a young girl involved in an RTC, and also for Charity Team of the Year, for the collaborative work between our Finance and Business Intelligence Team alongside other air ambulance charities.

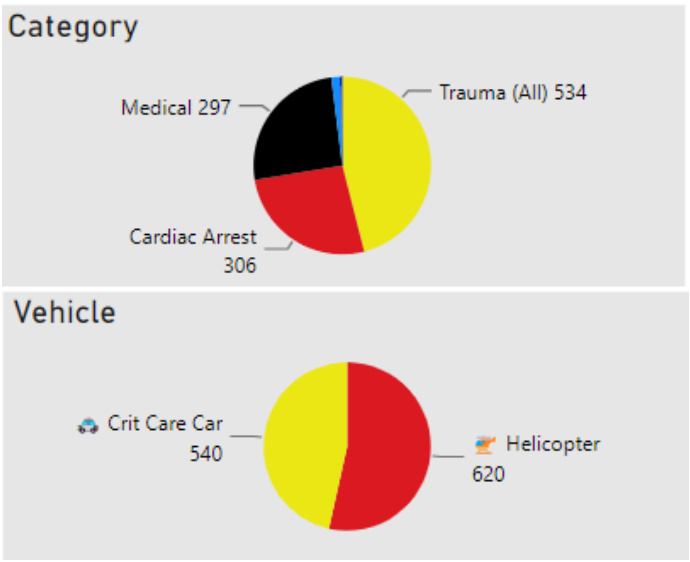
We were also recognised at the 2023 Third Sector Awards, being awarded the 'highly commended' trophy again for the 'Help Holly' animation in the Marketing Campaign of the Year category.

Launch of Heli2 Appeal

The year ended with the launch of our biggest appeal to date, the Heli2 Appeal, aiming to raise £2.85m to purchase a second lifesaving AW169 helicopter. Due to the extreme demands on the current aircraft, owning a second will significantly boost our resilience, capability, and availability. Currently when the primary aircraft is undergoing annual maintenance, which can last around 12 weeks, we lease a backup AW109 helicopter. However, this aircraft isn't as capable for the service we provide. Having a second AW169 at our disposal will mean we are operating on the best suited aircraft, with a greater ability for conveying patients, higher weight limitations and fuel capacity, and the ability to be flown in darkness for HEMS operations. Ultimately, owning a second AW169 will enable us to attend more missions by air, and it will help us to save even more lives. The appeal launched alongside our Christmas campaign, Jess' Journey, a magical animation that followed the sister of an airlifted child on her mission to thank the crew who saved him. It generated £300,000, the highest amount ever raised from one of our Christmas campaigns, to kick start the appeal year. The mission to bring a second helicopter home to Cornwall and the Isles of Scilly now continues throughout 2024.

Operational Performance

2023 has been a busy year with 10% more tasking this year compared to 2022. As the newly recruited pilots completed their training and qualifications, pilot availability rose steadily throughout the year to an overall 97% (Q4 98%). 7% of helicopter unavailability in 2023 was due to technical issues, with parts supply chain issues contributing to a sizable portion of this. The new Rapid Response Vehicles have performed flawlessly throughout the entirety of 2023.



This year also saw the completion and commissioning of the £1.9M new operations building in Q2, and we now have a state-of-the-art facility dramatically improving the efficiency, functionality, and comfort of the crew areas.

Getting ahead of the incoming regulations on aircrew regulations, CAAT was the first UK air ambulance to begin a simulator training program for the paramedics' Technical Crew Member duties (left hand seat aviation duties).

The second television series of "Cornwall Air 999" was broadcast in early 2023, capturing the crew's work delivering critical care to the people of Cornwall and the Isles of Scilly. This was universally very well received.

The Cornwall Air Ambulance future medical model strategy began to be implemented based on the independent review recommendations. Whilst contractual and legal challenges were being worked on, the Doctors day shift coverage increased to 50% by Q4 2023.

2023 has continued to be a year of great change and improvement. The new Operations HQ, the consolidation of the new pilots, the increase in Dr shifts, the TCM sim training program and culminating in Cornwall Air Ambulance's biggest investment in the future to date - the placing of the order for a second AW 169 helicopter due for delivery Q4 2024. This will allow us to offer the capabilities of the AW169 helicopter all year round even during helicopter maintenance periods. Not only does this offer us greater independence, increased availability, and consistency, but enhances safety through the benefits of only operating one type of helicopter.

Delivery of our services would not be possible without the contribution of our key partners:

South Western Ambulance Service NHS Foundation Trust
Cornwall Air Ambulance is part of a fully integrated response to emergencies in Cornwall, facilitated through the South Western Ambulance Service NHS Foundation Trust. The ambulance service is contracted through a Service Level Agreement for the provision of a team of paramedics dedicated to air ambulance operations, deployment on emergency missions from their Emergency Clinical Hub in Exeter and the clinical governance and oversight of the paramedics and doctors.

Royal Cornwall Hospitals NHS Trust (RCHT) and University Hospitals Plymouth NHS Trust (Derriford)
The charity works with a small team of doctors to carry out the role of education support physicians for the development of specialist paramedic aircrew and to undertake clinical shifts as part of the crew bringing specialist skills (particularly the provision of Pre-Hospital Emergency Anaesthesia).

Cornwall Blood Bikes
The Blood Transfusion Service at RCHT also support the charity with the supply of blood products for the service, which is delivered daily to the airbase by a team of volunteer riders.

Integrated Care Board
There are well documented pressures on the NHS nationally and locally, therefore closer working relationships have been formed across the healthcare community. This has resulted in greater levels of engagement between the charity and the ICB, supporting healthcare across the region.

Castle Air
Whilst the charity owns the AW169 helicopter G-CRWL, Castle Air holds the operating license for the aircraft and is responsible for the maintenance of the AW169 and back-up AW109 helicopters.

Other key stakeholder partners include:

- Air Ambulances UK
- Bristow (Search and Rescue)
- Cornwall Airport Newquay
- Cornwall Council
- Wider emergency service partners

Groundcrew play vital role once again

Cornwall Air Ambulance would not operate without the support of its volunteers, known as the 'Groundcrew.' Our volunteers offer invaluable support to assist the operations of our retail stores, but also support the charity in numerous other ways such as jar collections, representing the charity at events and talks, as well at our charity headquarters. The charity could not operate without the support of volunteers and the hard work of the teams to ensure volunteers are safe, happy and understand their value to the charity.

As a thank you to all our volunteers the team enjoyed a thank you celebration at charity headquarters. Volunteers had a chance to meet and chat with each other and the team as well as meeting some of the clinical crew. This is especially important to them as it enforces the message of how important their efforts are in providing a life saving service for Cornwall and Isles of Scilly. Many of the volunteers thanked the team for putting on this event and expressed how much they enjoyed spreading the word about the charity when they were in their communities representing Cornwall Air Ambulance. For many, volunteering for Cornwall Air Ambulance gives them a sense of purpose, and for one in particular he feels his life has been saved by the charity.

Headline Groundcrew Stats:
284 volunteers
42,428 hours
£430,500 wages saved

Increasing fundraising opportunities

Cornwall's motto 'Onan hag Oll', which in English means 'One and All', is a sentiment of unity that pervades the Cornish spirit and has defined its character. The charity works hard to raise the vital funds to enable the crew to deliver their lifesaving work, and the goal is to continuously raise awareness, whilst inspiring the public to support Cornwall Air Ambulance. To ensure the charity meets these objectives, a split and mixed portfolio of income generating activities has been created, designed to resonate across supporters and appeal to a full cross section of the public ensuring the charity appeals to a greater geodemographic, embracing the theme of unity and One and All.

This approach is proving successful for Cornwall Air Ambulance and is designed to give the charity greater resilience. The team are developing a portfolio of income aimed at enabling them to grow income streams simultaneously identifying potential new avenues and opportunities for growth. Working closely with colleagues ensures the charity's activities are marketed to the appropriate audience, in a powerfully inspiring manner that reflects and demonstrates the charity's vision; of always being agile to future opportunities, and aspiring to be the best in everything, striving for continuous improvement.

Cornwall Air Ambulance is extremely grateful to each and every one of its supporters; with kind and generous gifts to the charity, as it undertakes the objectives of saving time and saving lives.

Legacies the gift of hope

Income in 2023: £4.7m

In 2023, our total income from gifts in Wills amounted to £4.7m. This income is vital in supporting our mission to provide essential services to those in need. It is worth noting that our operational costs are significant, with each mission costing approximately £5,000 to undertake. Throughout the year, we successfully completed 1,160 missions, therefore 878, or three quarters of our missions, were funded by gifts in Wills, highlighting the scale of our operations and the demand for our services.

Legacy gifts play a critical role in sustaining our operations and ensuring the continuity of our mission. These generous contributions allow us to maintain and expand our services, even in the face of financial challenges. The percentage increase in gifts received in Wills from 2022 to 2023 is approximately 15.55%. By including Cornwall Air Ambulance Trust when planning their estate donors can leave a lasting impact that extends far beyond their lifetime and embodies the pay it forward philosophy.

Legacy gifts provide a stable source of funding that enables us to continue serving our communities effectively, contributing a meaningful difference in the lives of those we assist. We are immensely grateful for the support of our donors who choose to leave a legacy of compassion and generosity.

Leave a lasting Legacy with Cornwall Air Ambulance Trust

Every day, Cornwall Air Ambulance Trust is on a mission to save lives and provide critical care to those in need across our beautiful county. Our helicopter soars through the skies, bringing hope, comfort, and rapid medical assistance to the most vulnerable in their darkest hours.

In 2023 alone, your generous support enabled us to raise an incredible £4.7m from gifts in Wills. This remarkable figure represents not just a number, but a testament to the enduring spirit of compassion and community that beats within each one of us.

Consider this: in just one year, your legacy could help fund countless missions, offering lifelines to individuals and families facing life-threatening emergencies. With each pound left behind, you become a guardian angel, ensuring that our helicopter can continue to reach those in distress swiftly and efficiently. The growth we have seen—from £3.6 million in 2022 to £4.7 in 2023—is not just a statistic. It is a beacon of hope, a symbol of the enduring commitment of our supporters to make a real difference in the lives of others.

Trust and Grants

Throughout the year we were delighted to have been supported by a variety of grant giving organisations.

We extend our thanks to the County Councillors and the local Parish and Town councils in the County of Cornwall. This help is vitally important as we support the residents and visitors in these locations. Further afield we have been supported by the incredible generosity of the following organisations who have helped us fund new training rooms, provided the crew with equipment - in some situations match funding the grant of another organisation so we can deliver our services. Some organisations wish their giving to be anonymous, however below are those we can publicly express our gratitude to:

- The Rodway Charitable Trust
- The Quinian Trust
- Bears Down Windfarm
- The Orr Mackintosh Foundations
- McCrone Charitable Trust
- Rosamunde Pilcher Charitable Trust
- Ecclesiastical Insurance Movement
- Boyton Charity
- Gaverigan Manor Farm
- Air Ambulances UK (AAUK) HQ
- The Drapers' Company Charitable Fund
- Sir Richard Sutton Ltd and Sir David & Lady Gay Sutton
- Arthur Ronald Dyer Charitable Trust
- The Excel Fund
- St James's Place Charitable Foundation
- The Calleva Foundation
- The Tanlaw Foundation
- The Grace Trust
- The Elize Heles CT
- Bradbury Foundation
- Bid Camborne
- B-CH 1971 Charitable Trust
- The Steel Charitable Trust

Lottery

Income in 2023: £1.4m

At Cornwall Air Ambulance Trust, our commitment to transparency, accountability, and ethical fundraising practices is paramount. That is why we have partnered with Lottery Fundraising Services Ltd (LFS), a trusted and Gambling Commission accredited operator, to manage our lottery operations.

Under the diligent supervision of our team, LFS ensures that our lottery activities adhere to the highest standards of compliance and integrity. We hold quarterly compliance meetings with LFS, conduct regular reviews of canvassing activities, and provide comprehensive inductions to our charity and branded uniforms to our dedicated canvassers.

We are thrilled to announce that following a successful recruitment campaign, we have welcomed new canvassers to our team. These individuals are making a positive impact by engaging with our local communities and spreading awareness about the vital work we do.

We would like to extend our grateful thanks to our loyal lottery players.

One in four missions are made possible thanks to the incredible loyalty of our weekly lottery and super draw players.

We have also recently launched a ‘Super Draw’ and invited existing loyal canvassers to increase their play from £4.34 per month to £5 per month.

We began the rebranding of our lottery which will continue into 2024.

Lottery fundraising is regulated under both Gambling Commission laws and Fundraising Regulator Codes of Practice. The Gambling Commission approved personal license holders for the charity who are the Head of Strategic Giving, Debbie-Marie Henshaw, and the Chief Executive Officer, Tim Bunting.

The charity holds quarterly compliance meetings with the lottery fundraising operator and undertakes reviews of canvassing activities. The charity team provide an induction to Cornwall Air Ambulance and the branded uniforms whilst LFS provides the training of fundraisers engaged directly in communicating with the public.

Following a lottery canvasser recruitment campaign, the charity is delighted to welcome new canvassers to the team who are having a positive and successful impact engaging people in our local communities.

It's all about the storytelling

The charity is focussed on raising awareness of its brand to both existing and new audiences using digital and offline communication channels with a stronger focus than ever before on sharing patient stories. With the recent investment in a digital post, we have had a stronger focus on the use of video, helping to take our supporters closer to the front line of our operations.

Fundraising Promise

The charity adheres to the very highest standards in donor care and fundraising compliance as set out in the Code of Fundraising Practice. Cornwall Air Ambulance is registered with the Fundraising Regulator and agrees to ensure its fundraising is legal, open, honest, and respectful. The charity's own Fundraising Promise outlines the commitment it makes to donors and the public, and together with the Complaints Policy and the Communications and Privacy Policies, can be found on the Cornwall Air Ambulance website.

360,000 items sold across our retail stores

2023 was an incredibly successful year for the Cornwall Air Ambulance retail team, who brought in over £1.3million to the charity through the sale of donated items. Key aims for retail across the year included the continued excellence in customer service, Gift Aid sign ups and increased charity awareness within all stores. During the year, the charity employed new retail managers and logistics drivers, making sure all seven stores are fully staffed. The success of the charity's retail team would not be possible without the hard work and dedication of the shop volunteers. The strong core of Groundcrew returned to volunteering, kindly dedicating their time to everything from steaming clothes to sorting donations, making sure the shops run smoothly. A new strategy was adopted in 2023, with the goal is to expand retail though opening new stores across Cornwall and refreshing the existing ones. It is hoped that this will generate further income and further increase the charity's presence within local communities.

OUR FUTURE DIRECTION

Future Developments 2024 & beyond

Evolving to patient needs

Following the findings of the review by Professor David Lockey, the charity agreed additional investment to ensure Doctors are part of the crew on every day shift, alongside two Critical Care Paramedics and a Pilot. His recommendations regarding service resilience and flexibility also led to the agreement to purchase a second AW169 aircraft, which, subject to a successful appeal, we expect to be in service in early 2025.

Hospital Helipads

Following an incident in late 2022 at Derriford Hospital involving a Search and Rescue Helicopter, greater focus has been placed on helipads at Hospitals across the country. We are working closely with our local NHS trusts to ensure investment in helipads and rapid transfers to the Emergency Department.

Retail investment

Our Retail stores are our presence on the high street, not just selling high quality pre-loved goods (and improving recycling and sustainability) but also for customers to find out more about their air ambulance. From 2024, we will be undertaking an ambitious programme of expansion and refurbishment of our retail estate, covering all of Cornwall.

Our Thanks To You

The people of Cornwall and beyond have shown their incredible generosity throughout 2023.

They have raised the vital funds needed to keep Cornwall Air Ambulance responding to emergencies 365 days a year.

The charity would like to extend its heartfelt thanks to every individual, business and community group who fundraised, held an event, took on a challenge or popped a penny in the pot for the charity - it all makes an enormous difference. It also extends it grateful thanks to all 287 Groundcrew, without which the charity could not continue to provide a lifesaving service to the people of Cornwall and the Isles of Scilly.

A final thanks to Cornwall Air Ambulance's Royal Patron, HM The Queen, President, Colonel Sir Edward Bolitho OBE, and our Vice President Barbara Sharples and all our dedicated ambassadors.

FINANCIAL REVIEW

Income

The result for the calendar year 2023 was a total gross income of £9.7 million with a net increase in funds of £2.8 million, bringing total funds to £26.4 million. 2023 represents the second consecutive year with an income of £9m+ even excluding the one off £2.5m donation made in 2022. This consistent funding reflects the incredible dedication of our supporters and donors, who continue to contribute despite the challenging cost-of-living situation faced by many households. We express immense gratitude for the unwavering support from both the local community and beyond.

The principal sources of income are shown below with further detail in the financial statements under notes 4 and 5.

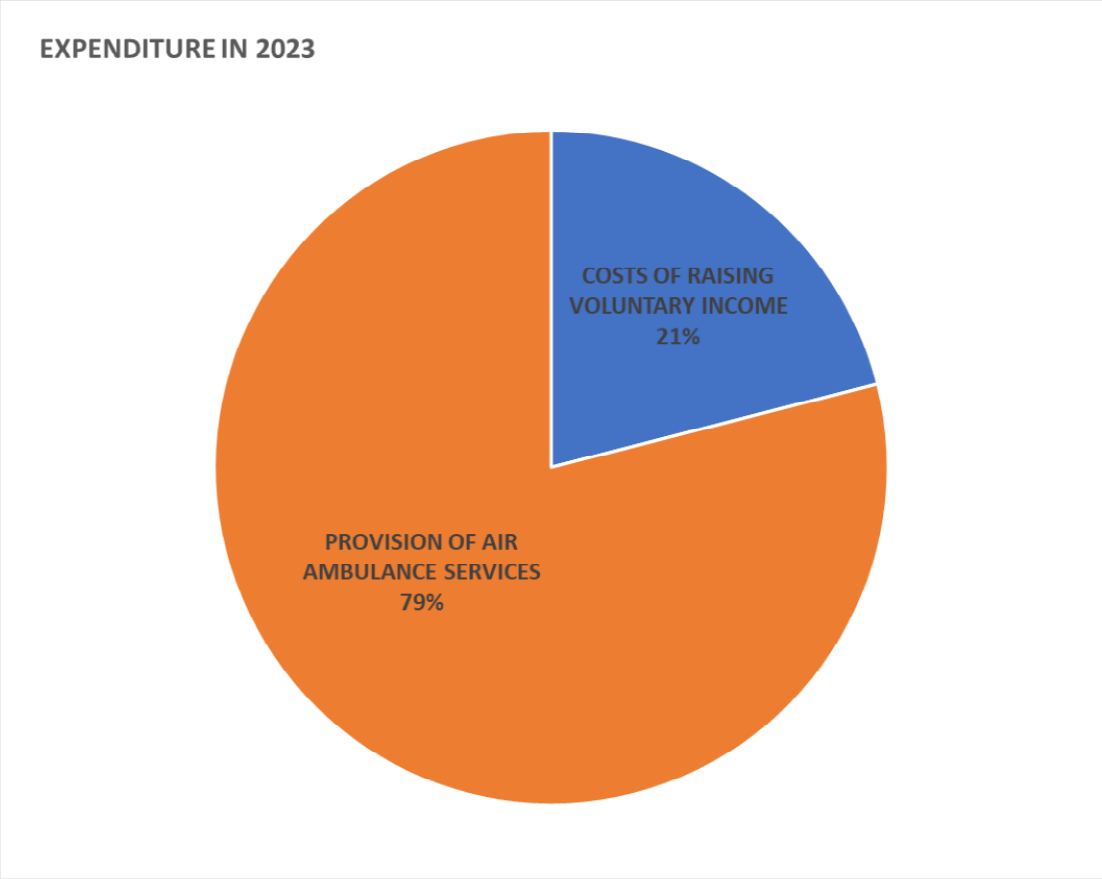
Income type	2023	2022
Donations	1.6 m	4.1 m
Legacies	4.7 m	3.6 m
Grants	0.3 m	1.0 m
Lottery	1.4 m	1.5 m
Fundraising	1.6 m	1.3 m
TOTAL	**9.7 m**	**11.5 m**

Other income includes bank interest and unrealised gains on investments.

The results are for the Group, which includes the Charity's wholly owned subsidiary CAAT Trading Ltd. The trading subsidiary carries out various sponsorship activities, with profits being Gift Aided to the charity, so that no corporation tax becomes payable.

Expenditure

The total expenditure in 2023 was £7.6m compared to £6.8m in 2022. The provision of Air Ambulance Services totalled £6.0m (79% of expenditure) with the remaining £1.6m (21%) invested in generating income.



The figures in the consolidated statement of financial activities for expenditure on "Raising funds" and "Charitable activities" include an allocation of these support costs. The basis of this allocation is shown below with further detail in the financial statements under Note 9 — Support costs

Trading Subsidiary

The charities trading subsidiary “CAAT Trading Limited” continued its activities in 2023 focussed on non-primary purpose activities, primarily commercial sponsorship, and commercial arrangements to raise funds for the parent charity Cornwall Air Ambulance Trust. The trading company delivered an operating profit of £25K in 2023 which was donated to the charity.

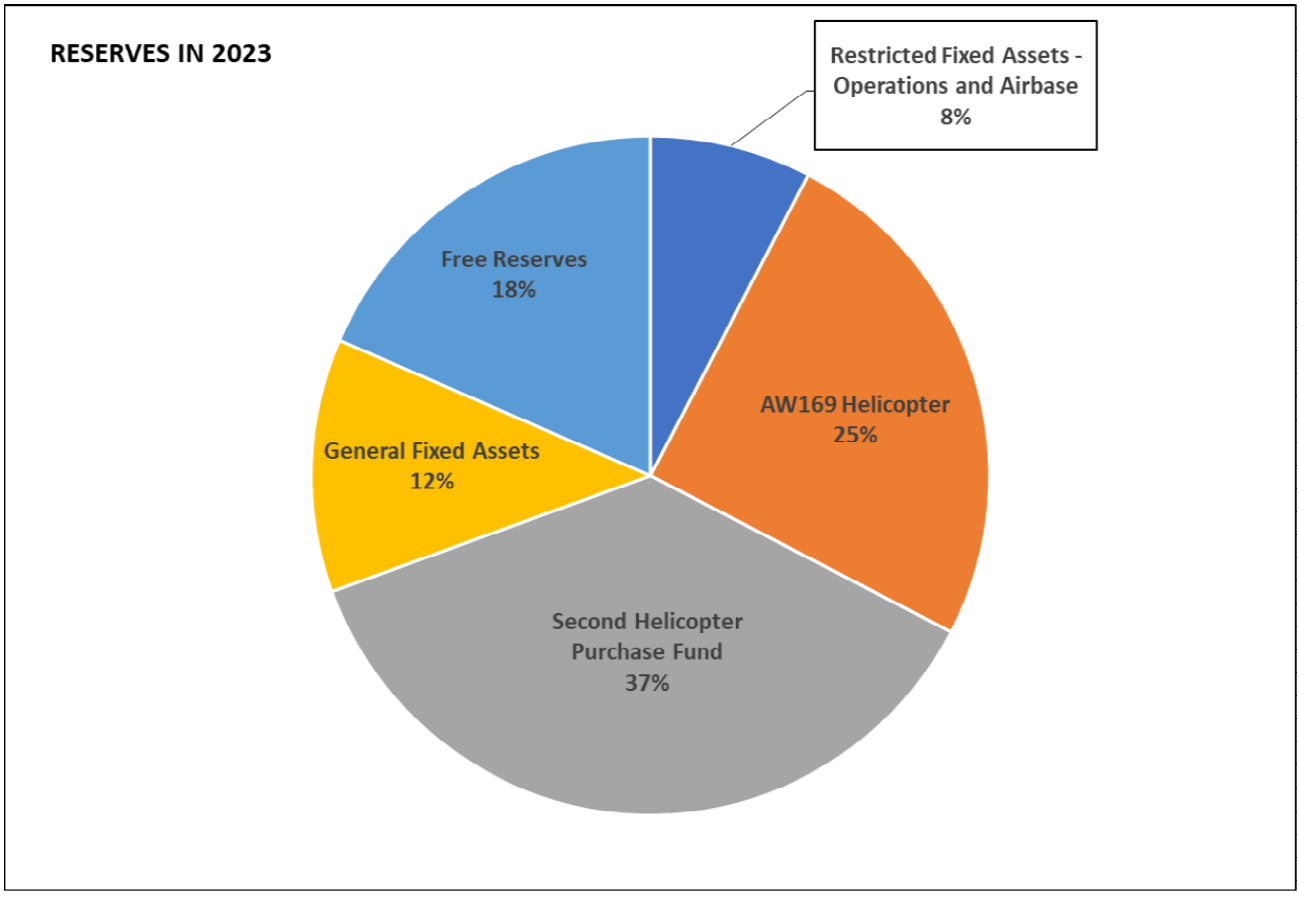
FINANCIAL POLICIES

Reserves Policy

The Trustees have established a Reserves Policy to ensure continuation of the air ambulance service in the event of a shortfall of income over expenditure in any one year or if a major funding stream stops abruptly. The reserve levels have been set to be sufficient to cover day to day activities, cover unplanned emergency repairs and respond to change and opportunity.

The reserves policy is formally reviewed by the Trustees each year in line with the Charity Commission guidance “Charity reserves: building resilience CC19”. At the July 2023 board meeting the reserves policy was reviewed and having taken account of the risk analysis, primarily financial and operational, the probability of loss/reduction of income generation, the extent of the contractual commitments for the outsourced helicopter services and the need to meet the challenges associated with the procurement of the new helicopter, the Trustees concluded that a minimum of £2.65 million free reserves should be maintained. This reserves policy will be subject to further review during 2024 including considering the operation of a second helicopter.

At the end of 2023, the Charity’s total funds were £26.4M (increased from £23.7M in 2022), which were made up as follows:



The resultant free reserves of £4.87M is above the level required in the agreed reserves policy.

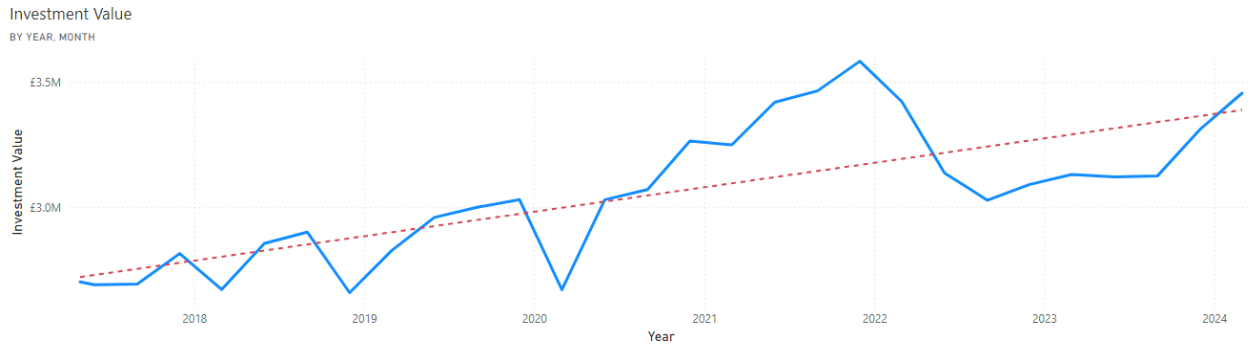
Material Investments Policy

The Charity's investment powers are governed by the Charity's Articles of Association and permit the Charity's funds to be invested in a wide range of assets. The Board of Trustees is responsible for setting the investment policy and has delegated the ongoing monitoring to the Finance subcommittee, while Quilter Cheviot provide discretionary investment and cash management services to the Charity. The Charity's policy remains to instruct their advisers to operate within medium risk parameters to secure reasonable investment income and sustain moderate capital growth.

The Charity held investments on 31 December 2023 with a market value of £3.3M (2022: £3.1M). This reflects a net unrealised gain in the portfolio value of £218K.

The investments are held as part of the Charity's free reserves. Income from the portfolio is paid into the Charity's bank account on a quarterly basis. In 2023 the total income generated increased to £101K from the previous year's income of £99K.

The investment portfolio is held in a Global Income & Growth Fund for Charities, managed by Quilter Cheviot. This funds investment objectives are identical to those of the Charity but with reduced investment management fees. The fund has increased in value in 2023, and overall has demonstrated a moderate capital growth since its initial investment in 2017.



The Charity also holds deposits of £8.45m which are held at UK regulated banks and other cash and investment accounts.

Financial Health/Going Concern

Global economic uncertainty, a cost-of-living crisis and continuing inflationary pressures have eroded real incomes which has inevitably had consequences for the Charity. The Charity has a strong reserves position alongside detailed financial monitoring giving it the ability to adapt to changing conditions. Additionally, the Charity has diverse income streams, continued community support and a strong future income pipeline. The purchase of a second helicopter in 2024 has been fully costed and measured against the Charity's levels of cash, investments, and free reserves, giving the Trustees a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Charity and the group are registered as a charitable company limited by guarantee and was set up by a Memorandum & Articles of Association on 24 November 2009.

The Charity and the group are constituted under a Memorandum & Articles of Association dated 24 November 2009 and is a registered charity number 1133295.

Board and Committees

The Trustees exercise governance by meeting as a Board quarterly throughout the year to review strategy and performance, oversee risks and ensure that the Charity complies with all legal and regulatory requirements.

The Board is supported by four non-executive led committees.

- Finance and Investment
- Risk and Audit
- Nominations and Remuneration
- Operations

Methods of appointment or election of Trustees

It is the Trustees' aim to ensure that an appropriate mix of skills and experience is maintained on the Board of Trustees. Potential Trustees are invited to apply through open recruitment processes and are interviewed by external non-executive recruitment specialists and a Committee of the Board who assess their suitability. In 2018, the Trustees made changes to their Governing Document relating to the reappointment of Trustees completing their third term of service. This amendment, approved by the Charity Commission, permits a Director (Trustee) who has served 9 years, to be re-elected on an annual basis provided their re-election has the full support of the remainder of the Board. This change to the Governing Document was made to provide full flexibility and reduce the risk of losing a director with key expertise at the wrong moment during evolving strategy.

Policies adopted for the induction and training of Trustees

The Charity provides a full induction programme for new Trustees. This includes providing Trustees with an organisation email address and access to a dedicated SharePoint site with Charity information and financial data. From time to time each Trustee can attend training and trustees networking events, days covering aspects of Governance and trustee responsibilities including training with Civil Society/NCVO in London and locally based experts in the Charity Sector.

Organisational Structure

The Board of Trustees delegate the day to day running of the Charity to the Chief Executive Officer. The organisational management is delegated between seven distinct areas of work, Finance, Operations, Marketing, Fundraising, Strategic Giving, People and Retail. Each department has a manager, who forms part of the Charity management team reporting directly into the Chief Executive. This provides clear lines of communication and resilience within the organisation, allowing for future investment and potential growth, as well as development.

Trading Subsidiary

Cornwall Air Ambulance Trading Limited, is a wholly owned Trading Subsidiary of the main Charity, Company Number 10227352 and the Directors of that company are the Chief Executive Officer, the Head of Finance & Business Intelligence (Company Secretary) and two Trustees including the Chair of the Finance Committee.

Trustees have considered the requirement for an independent Director of the Trading Company but while the trading activity remains minimal the Directors will remain as currently appointed. The Directors of the Trading Subsidiary are clear on the requirement to act in the interests of the Company when making decisions.

Scheme of Delegation

A schedule of delegated authority, set by the Board of Trustees, governs the extent to which policy decisions, contracts, purchasing, salaries, payments and other key business decisions can be made by the Senior Leadership Team and Managers, including controls for very high level decisions around cash management and investments where the Board itself has ultimate control The schedule of delegated authority was updated and approved by the board of trustees in October 2022.

Regulation

The Charity is regulated by the Charity Commission as a registered charity and by the Gambling Commission for its lottery and raffle activities. The Charity has also paid its voluntary levy to the Fundraising Regulator.

The Charity is also registered with the Information Commissioners Office and complies with the Data Protection Act 2018.

Risk Management

The Trustees have assessed the major risks to which the Charity and the group is exposed. Who is related to the operations and finances of the Charity and the group and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Cornwall Air Ambulance Trust operates a Board level Risk and Audit Committee, which meets four times a year and reports to the Board of Trustees. Risk management is a fundamental element of the Charity's business strategy on all levels and encompasses different types of risk. It is therefore an integral part of the business planning and controlling processes.

The Committee has responsibility for ensuring the adequacy of risk management, internal control, and governance arrangements on the implementation of a strategic plan and policies of the Charity. It is also responsible for reviewing the integrity of the annual report and financial statements.

Following the annual review of recent uncertainties, the major risks currently facing the Charity have been identified as:

Nature of Risk	Mitigation
Primary aircraft (G-CRWL) availability.	Continual improvement plan in place with engineering service provider. An order for a second aircraft as a backup to the primary aircraft has been place with Leonardo and will be delivered Q4 2024 (operational Q1 2025).
Helicopter service operator loss of key personnel	Monitor the situation and work with Castle Air to rapidly onboard the replacements to ensure no reduction in service.
Combined Cyber risks the highest being data breach.	Follow prioritised approach to attain and evidence compliance. HQ, Hosted and Web server now passing PCI scans. A full cyber review was completed Q4 2023, and improvements identified from that are being put in place. Multi factor authentication is now in place.
Poorer Patient outcomes due to loss of/ prohibition of use of Treliske front (A&E) helipad	Work with the Treliske Helipad Working Group to finalise options to create a replacement helipad close to A&E and SAR Pad improvements. This may need CAAT/ HELP fund support.
Team Mental Health issues	Employee assistance program support through counselling (among other HR support. For SWAST personnel CAAT have introduced immediate external provider counselling support to improve 6 week waiting times in the SWAST system.

All risks identified by the Charity, including the above major risks are continuously monitored and significant management time is invested in mitigating these risks to minimise the probability of occurrence and potential impact on the Charity if they were to occur.

Pay Policy

The success of the Charity is largely dependent on its ability to attract and retain talented staff, with appropriate skills, who share its core values and passion for the cause of saving lives. The Charity is therefore committed to investing in its people, both from a remuneration perspective and in terms of their professional and personal development.

The Charity's remuneration policy aims to ensure that salaries reflect the knowledge, skills, responsibilities, and personal competencies required for the satisfactory performance of each role. Salaries are reviewed annually and benchmarked against the charity sector locally and regionally.

We want to attract and retain the very best talent - creating clear career pathways for our staff teams who are vital to ensuring we can operate to the highest standards.

Recruiting in some areas of the Charity team has proven difficult at times, since Cornwall has traditionally had lower salaries than in other parts of the UK and the demand for some skillsets has been high.

Following on from a pay review in early 2022, the board agreed to adopt the Real Living Wage foundation commitment to paying staff equitably. We have also created one pay scale to encourage development between different areas of the organisation.

Salaries of the Leadership Team, including the Chief Executive Officer are reviewed annually, based on performance, by the Remuneration Committee before being ratified by the Board of Trustees.

Senior Executive Pay Disclosure

The Charity acknowledges the recommendations of the Report of the Inquiry into Charity Senior Executive Pay and Guidance for Trustees on Setting Remuneration by the UK National Council for Voluntary Organisations (NCVO). The inquiry advocates greater transparency, and the Charity recognises and accepts those recommendations. As a result, the Charity provides details of the number of staff whose remuneration is £60,000 or more, in salary bands of £10,000, publishes its Pay Policy and utilises ratios to help determine senior executive pay.

The Charity is committed to openness and transparency on senior pay and will continue to keep this under review.

Funds held as custodian

There are no funds held by the Charity on behalf of another Charity or project.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

In advance of the 2023 external audit, CAAT evaluated the market and issued an invitation to tender. The outcome of the process was the reappointment of Bishop Fleming LLP.

The auditors, Bishop Fleming LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The Trustees' report was approved by order of the Board of Trustees, as Company directors, and signed on their behalf by:

Mr B Mark
Interim Chair
Date: 12 September 2024

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CORNWALL AIR AMBULANCE TRUST

OPINION

We have audited the financial statements of Cornwall Air Ambulance Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2023 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2023 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We have considered the nature of the industry and sector, control environment and business performance;
- We have considered the results of our enquiries of management and the the Board about their own identification and assessment of the risk of irregularities;
- For any matters identified we have obtained and reviewed the parent charitable company's documentation of their policies and procedures relating to;
  - Identifying, evaluating and complying with laws and regulations whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risk of fraud and whether they have knowledge of actual, suspected or alleged fraud; and
  - The internal controls established to mitigate the risks of fraud or non-compliance with laws and regulations.
- We have considered the matters discussed among the audit engagement team, including internal tax specialists regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to income recognition, with a particular risk in relation to year-end cut off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Charitable Group and Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Charities SORP (FRS 102) - Accounting and Reporting by Charities and the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charitable Group and Company's ability to operate or to avoid a material penalty. These include data protection regulations, health and safety regulations, aviation law, lottery regulations, fundraising laws and employment legislation.

As a result of performing the above procedures, we have completeness and cut-off of revenue recognition as a key audit matter related to the potential risk of fraud. Our procedures to respond to risks identified included the following:

- Documenting and validating the control environment for income and debtors and carrying out walkthrough testing;
- Undertaking substantive sample-based testing or proof in total calculations on all material revenue streams to ensure revenue has been recognised appropriately and accurately;
- Considering manual income journals as part of our work on fraud risks documented above;
- Reviewing the financial statement disclosures and testing to supporting documentation;

- Enquiring of management concerning actual and potential litigation claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement;
- Reading minutes of meetings of those charged with governance; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Alison Oliver FCA (Senior Statutory Auditor)
for and on behalf of
Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
Chy Nyverow
Newham Road
Truro
Cornwall
TR1 2DP

Date: 17 September 2024

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:					
Donations and legacies	4	**8,023,142**	**150,734**	**8,173,876**	10,171,495
Other trading activities	5	**1,551,151**	**-**	**1,551,151**	1,285,574
Investments	6	**367,467**	**-**	**367,467**	163,104
Total income		**9,941,760**	**150,734**	**10,092,494**	11,620,173
Expenditure on:					
Raising funds	7	**1,585,458**	**-**	**1,585,458**	1,473,658
Charitable activities	8	**5,924,134**	**121,875**	**6,046,009**	5,311,900
Total expenditure		**7,509,592**	**121,875**	**7,631,467**	6,785,558
Net income before net gains/(losses) on investments		**2,432,168**	**28,859**	**2,461,027**	4,834,615
Unrealised net (losses)/gains on investments		**218,401**	**-**	**218,401**	(486,914)
Net movement in funds		**2,650,569**	**28,859**	**2,679,428**	4,347,701
Reconciliation of funds:					
Total funds brought forward		**20,404,193**	**3,310,394**	**23,714,587**	19,366,886
Net movement in funds		**2,650,569**	**28,859**	**2,679,428**	4,347,701
Total funds carried forward		**23,054,762**	**3,339,253**	**26,394,015**	23,714,587

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 36 to 60 form part of these financial statements.

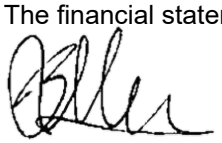
CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2023

	Note		2023 £		2022 £
Fixed assets					
Tangible assets	13		**11,761,105**		11,323,961
Investments	14		**3,309,380**		3,090,980
			15,070,485		14,414,941
Current assets					
Stocks	16	**13,265**		14,133	
Debtors	17	**5,555,211**		811,478	
Cash at bank and in hand	26	**8,452,103**		9,873,550	
		14,020,579		10,699,161	
Creditors: amounts falling due within one year	18	**(2,597,049)**		(1,399,515)	
Net current assets			**11,423,530**		9,299,646
Provisions for liabilities	19		**(100,000)**		-
Net assets excluding pension asset			**26,394,015**		23,714,587
Total net assets			**26,394,015**		23,714,587
Charity funds					
Restricted funds:					
Restricted funds	20	**44,306**		6,067	
Restricted capital funds	20	**3,294,947**		3,304,327	
Total restricted funds	20		**3,339,253**		3,310,394
Unrestricted funds	20		**23,054,762**		20,404,193
Total funds			**26,394,015**		23,714,587

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Mr B S Mark
Chairman

Date: 12 September 2024

The notes on pages 36 to 60 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note		2023 £		2022 £
Fixed assets					
Tangible assets	13		**11,761,105**		11,323,962
Investments	14		**3,309,381**		3,090,980
			15,070,486		14,414,942
Current assets					
Stocks	16	**13,265**		14,133	
Debtors	17	**5,675,381**		847,967	
Cash at bank and in hand		**8,308,858**		9,819,592	
		13,997,504		10,681,692	
Creditors: amounts falling due within one year	18	**(2,573,975)**		(1,382,047)	
Net current assets			**11,423,529**		9,299,645
Provisions for liabilities			**(100,000)**		-
Net assets excluding pension asset			**26,394,015**		23,714,587
Total net assets			**26,394,015**		23,714,587
Charity funds					
Restricted funds:					
Restricted funds	20	**44,306**		6,067	
Restricted capital funds	20	**3,294,947**		3,304,327	
Total restricted funds	20		**3,339,253**		3,310,394
Unrestricted funds	20		**23,054,762**		20,404,193
Total funds			**26,394,015**		23,714,587

The Charity's net movement in funds for the year was £2,679,428 (2022 - £4,347,701).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr B S Mark
Chairman
Date: 12 September 2024

The notes on pages 36 to 60 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash from operating activities	25	**(767,729)**	4,958,320
Cash flows from investing activities			
Dividends and interest from investments		**367,467**	98,617
Proceeds from the sale of tangible fixed assets		**34,750**	(10,681)
Purchase of tangible fixed assets		**(1,055,935)**	(1,622,647)
Net cash used in investing activities		**(653,718)**	**(1,534,711)**
Change in cash and cash equivalents in the year		**(1,421,447)**	**3,423,609**
Cash and cash equivalents at the beginning of the year		**9,873,550**	6,449,941
Cash and cash equivalents at the end of the year	26	**8,452,103**	9,873,550

The notes on pages 36 to 60 form part of these financial statements

1. GENERAL INFORMATION

The Charity is incorporated as a Company limited by guarantee and does not have share capital. In the event of the Company being wound up each member is liable to contribute a sum not exceeding £10 towards the debts and liabilities of the company and the costs, charges and expenses of winding up. The company is incorporated in England and Wales. The registered number and office is as stated on page 1.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Cornwall Air Ambulance Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertakingss. The results of the subsidiaries are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 GOING CONCERN

The Trustees have assessed the charities financial position and its ability to operate as a going concern for the foreseeable future. They have reviewed the current financial position alongside the budget, as well as the cash position, reserves and investments. Trustees have also considered the financial projections until December 2026 and are satisfied that the charity has sufficient resources to continue its activities for at least 12 months from the date of approval and signing of these financial statements. Based on this assessment, the Trustees consider it to be appropriate to prepare these financial statements under the going concern basis.

2. ACCOUNTING POLICIES (continued)

2.3 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated Statement of Financial Activities on an entitlement basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset’s use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

2.5 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2. ACCOUNTING POLICIES (continued)

2.6 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £1,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Freehold land	- not depreciated
Operations facility	- 50 years
Short leasehold improvements	- 10 years
Motor vehicles	- 25% reducing balance
Shop fixtures and fittings	- 3 years
Equipment (including Aircraft specialist equipment)	- 3 to 5 years
Helicopter	- over 20 years to 30% of residual value
Assets under construction	- not depreciated until asset is in use

2.7 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as ‘Gains/(Losses) on investments’ in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.9 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2. ACCOUNTING POLICIES (continued)

2.11 LIABILITIES

Liabilities and provisions are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.12 FINANCIAL INSTRUMENTS

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.13 PENSIONS

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.14 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Legacy income may require management judgement in respect of associated timing of revenue recognition and estimation of the income. Legacy income is considered on a case by case basis.

4. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2023 £	Restricted funds 2023 £	Capital restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Donations	1,646,102	-	-	**1,646,102**	4,074,031
Legacies	4,747,911	-	-	**4,747,911**	3,562,595
Grants	183,189	50,584	100,150	**333,923**	1,023,991
Lottery	1,445,940	-	-	**1,445,940**	1,510,878
	8,023,142	50,584	100,150	**8,173,876**	10,171,495
TOTAL 2022	9,256,283	17,512	897,700	10,171,495	

5. INCOME FROM OTHER TRADING ACTIVITIES

Income from fundraising events

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Charity shop sales & other income	1,517,484	**1,517,484**	1,273,784
Income generated by subsidiary	33,667	**33,667**	11,790
TOTAL 2023	1,551,151	**1,551,151**	1,285,574
TOTAL 2022	1,285,574	1,285,574	

6. INVESTMENT INCOME

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Investment income	100,977	**100,977**	98,617
Investment income - bank interest	266,490	**266,490**	64,487
	367,467	**367,467**	163,104
TOTAL 2022	163,104	163,104	

7. EXPENDITURE ON RAISING FUNDS

COSTS OF RAISING VOLUNTARY INCOME

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Donations, fundraising & events	342,428	**342,428**	412,686
Legacies	51,633	**51,633**	49,603
Lottery management & development costs	341,462	**341,462**	280,649
Retail expenses & purchases for resale	839,999	**839,999**	726,004
Investment management costs	1,727	**1,727**	-
Expenditure incurred by subsidiary	8,209	**8,209**	4,716
	1,585,458	**1,585,458**	1,473,658
TOTAL 2022	1,473,658	1,473,658	

8. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

Summary by fund type

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Provision of air ambulance service	5,924,134	121,875	**6,046,009**	5,311,900
TOTAL 2022	5,194,473	117,427	5,311,900	

9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £	Total funds 2022 £
Provision of air ambulance service	4,048,343	1,997,666	**6,046,009**	5,311,900
TOTAL 2022	3,731,404	1,580,496	5,311,900	

9. ANALYSIS OF EXPENDITURE BY ACTIVITIES (CONTINUED)

ANALYSIS OF SUPPORT COSTS

	Provision of air ambulance 2023 £	Total funds 2023 £	Total funds 2022 £
Staff costs	513,338	**513,338**	453,322
Marketing	235,842	**235,842**	201,769
Insurance	315,005	**315,005**	134,099
Property costs	131,600	**131,600**	104,213
Repairs & maintenance	97,929	**97,929**	59,298
Other staff costs	143,738	**143,738**	98,721
Staff training and development	220,824	**220,824**	264,990
Office expenses	53,060	**53,060**	52,643
Bank fees	66,250	**66,250**	74,841
Legal & professional	173,687	**173,687**	101,716
Loss on disposal of assets	21,743	**21,743**	12,074
Governance costs	24,650	**24,650**	22,810
TOTAL 2023	1,997,666	**1,997,666**	1,580,496
TOTAL 2022	1,580,496	1,580,496	

10. AUDITORS' REMUNERATION

	2023 £	2022 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	**23,750**	22,560
Fees payable to the Charity's auditor in respect of:		
All taxation advisory services not included above	**900**	850
All non-audit services not included above	**-**	250

11. STAFF COSTS

	Group 2023 £	Group 2022 £	**Charity 2023 £**	Charity 2022 £
Wages and salaries	**1,862,282**	1,469,246	**1,862,282**	1,469,246
Social security costs	**175,820**	147,410	**175,820**	147,410
Other pension costs	**102,243**	80,655	**102,243**	80,655
	2,140,345	1,697,311	**2,140,345**	1,697,311

Staff costs include £100,000 relating to a staff settlement.

The average number of persons employed by the Charity during the year was as follows:

	Group 2023 No.	Group 2022 No.	**Charity 2023 No.**	Charity 2022 No.
Average headcount number of staff employed	**53**	46	**51**	46

The average headcount expressed as full time equivalent was:

	Group 2023	Group 2022	**Charity 2023**	Charity 2022
Administration	**8**	6	**8**	6
Charity shops	**21**	17	**21**	17
Fundraising	**9**	8	**9**	8
Marketing	**3**	4	**3**	4
Senior leadership team	**3**	3	**3**	3
Volunteer department	**1**	1	**1**	1
Operations (Pilots and Patient Liaison)	**6**	4	**6**	4
	51	43	**51**	43

11. STAFF COSTS (CONTINUED)

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2023	Group 2022
In the band £60,001 - £70,000	**2**	-
In the band £70,001 - £80,000	**4**	4
In the band £80,001 - £90,000	**2**	1

The bandings above relate to directly employed pilots plus one charity senior executive. The numbers are annualised and therefore include starters and leavers in the year.

The Charity considered it's key management personnel in the year to comprise the Trustees and the senior leadership team as disclosed on page 1.

The total employment benefits including employer pension contributions of the key management personnel were £212,976 (2022: £199,495), paid to 3 employees (2022: 3).

12. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 December 2023, expenses of £50 were reimbursed or paid directly to 1 Trustees (2022: £76 to 1 Trustee).

13. TANGIBLE FIXED ASSETS

GROUP AND CHARITY

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Assets under construc-tion £	Total £
COST OR VALUATION								
At 1 January 2023	**3,376,656**	**57,934**	**7,574,267**	**322,548**	**35,001**	**760,051**	**1,191,146**	**13,317,603**
Additions	**-**	**-**	**-**	**78,575**	**-**	**168,649**	**808,681**	**1,055,905**
Disposals	**-**	**-**	**-**	**(80,655)**	**-**	**-**	**-**	**(80,655)**
Transfers between classes	**1,999,827**	**-**	**-**	**-**	**-**	**-**	**(1,999,827)**	**-**
At 31 December 2023	**5,376,483**	**57,934**	**7,574,267**	**320,468**	**35,001**	**928,700**	**-**	**14,292,853**
DEPRECIATION								
At 1 January 2023	**722,108**	**43,317**	**729,023**	**127,824**	**25,921**	**345,449**	**-**	**1,993,642**
Charge for the year	**83,073**	**7,908**	**265,099**	**58,944**	**5,894**	**153,871**	**-**	**574,789**
On disposals	**-**	**-**	**-**	**(36,683)**	**-**	**-**	**-**	**(36,683)**
At 31 December 2023	**805,181**	**51,225**	**994,122**	**150,085**	**31,815**	**499,320**	**-**	**2,531,748**

13. TANGIBLE FIXED ASSETS (CONTINUED)

GROUP AND CHARITY (CONTINUED)

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Assets under construc-tion £	Total £
NET BOOK VALUE								
At 31 December 2023	**4,571,302**	**6,709**	**6,580,145**	**170,383**	**3,186**	**429,380**	**-**	**11,761,105**
At 31 December 2022	2,654,548	14,617	6,845,244	194,724	9,080	414,602	1,191,146	11,323,961

Included in land and buildings is freehold land at cost of £268,540 (2022: £268,540) which is not depreciated.

14. FIXED ASSET INVESTMENTS

GROUP AND CHARITY	Listed investments £
COST OR VALUATION	
At 1 January 2023	**3,090,979**
Revaluations	**218,401**
AT 31 DECEMBER 2023	**3,309,380**
NET BOOK VALUE	
AT 31 DECEMBER 2023	**3,309,380**
AT 31 DECEMBER 2022	3,090,979

15. PRINCIPAL SUBSIDIARIES

The following were subsidiary undertakings of the Charity:

Names	Company number	Charity registration number	Registered office or principal place of business	Class of shares	Holding	Included in consolidation
CAAT Trading Limited	10227352		Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	Ordinary	100%	Yes
First Air Ambulance Services Trust		299000	Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	Common Control	-%	Yes

The financial results of the subsidiaries for the year were:

Names	Income £	Expenditure £	Profit for the year before gift aid to parent £
CAAT Trading Limited	**33,667**	**(8,209)**	**25,458**
First Air Ambulance Services Trust	**99,854**	**(3,068)**	**96,786**

16. STOCKS

	Group 2023 £	Group 2022 £	**Charity 2023 £**	Charity 2022 £
Finished goods and goods for resale	**13,265**	14,133	**13,265**	14,133

17. DEBTORS

	Group 2023 £	Group 2022 £	**Charity 2023 £**	Charity 2022 £
DUE WITHIN ONE YEAR				
Trade debtors	**5,272**	31,024	**5,272**	31,024
Amounts owed by group undertakings	**-**	-	**120,170**	53,489
Other debtors	**12,159**	182,186	**12,159**	165,186
Prepayments and accrued income	**5,537,780**	598,268	**5,537,780**	598,268
	5,555,211	811,478	**5,675,381**	847,967

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2023 £	Group 2022 £	**Charity 2023 £**	Charity 2022 £
Payments received on account	**233,047**	146,826	**233,047**	146,826
Trade creditors	**535,449**	569,405	**535,418**	568,307
Other taxation and social security	**58,158**	49,237	**58,158**	49,237
Other creditors	**14,398**	12,141	**14,398**	12,141
Accruals and deferred income	**1,755,997**	621,906	**1,732,954**	605,536
	2,597,049	1,399,515	**2,573,975**	1,382,047

19. PROVISIONS

GROUP AND CHARITY

	£
Additions - staff payment settled in 2024	**100,000**

20. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2023 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	**729,024**	**-**	**-**	**(729,024)**	**-**	**-**
NBV of unrestricted funded assets	**2,530,016**	**-**	**(296,631)**	**961,631**	**-**	**3,195,016**
NBV of Air Ambulance (unrestricted element)	**5,489,618**	**-**	**(212,600)**	**-**	**-**	**5,277,018**
Future Development & Investments	**2,700,000**	**-**	**-**	**(2,700,000)**	**-**	**-**
Second helicopter purchase	**-**	**-**	**-**	**9,711,520**	**-**	**9,711,520**
	11,448,658	**-**	**(509,231)**	**7,244,127**	**-**	**18,183,554**
GENERAL FUNDS						
General funds	**8,955,535**	**9,941,760**	**(7,000,361)**	**(7,244,127)**	**218,401**	**4,871,208**
TOTAL UNRESTRICTED FUNDS	**20,404,193**	**9,941,760**	**(7,509,592)**	**-**	**218,401**	**23,054,762**

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2023 £
RESTRICTED FUNDS						
Other restricted funds	**6,067**	**50,584**	**(12,345)**	**-**	**-**	**44,306**
RESTRICTED CAPITAL FUNDS						
Helicopter AW169 - DCMS (LIBOR)	**938,750**	**-**	**(17,500)**	**-**	**-**	**921,250**
Helicopter AW169 - (DHSC)	**416,875**	**-**	**(35,000)**	**-**	**-**	**381,875**
Airbase construction (SWRDA)	**782,478**	**-**	**(18,963)**	**-**	**-**	**763,515**
Annex (LIBOR)	**204,726**	**-**	**(5,406)**	**-**	**-**	**199,320**
Welfare & Pastoral Facilities - (DCMS)	**28,072**	**-**	**(3,968)**	**-**	**-**	**24,104**
Other restricted funds	**6,494**	**-**	**(4,840)**	**-**	**-**	**1,654**
Rapid Response Cars	**29,232**	**-**	**(14,397)**	**-**	**-**	**14,835**
Operations Extension - (DCMS)	**897,700**	**100,150**	**(9,456)**	**-**	**-**	**988,394**
	3,304,327	**100,150**	**(109,530)**	**-**	**-**	**3,294,947**
TOTAL RESTRICTED FUNDS	**3,310,394**	**150,734**	**(121,875)**	**-**	**-**	**3,339,253**
TOTAL OF FUNDS	**23,714,587**	**10,092,494**	**(7,631,467)**	**-**	**218,401**	**26,394,015**

20. STATEMENT OF FUNDS (CONTINUED)

STATEMENT OF FUNDS - PRIOR YEAR

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	463,924	-	-	265,100	-	729,024
Helicopter purchase retention	340,280	-	(340,280)	-	-	-
NBV of unrestricted funded assets	1,725,607	-	(183,401)	987,810	-	2,530,016
NBV of Air Ambulance (unrestricted element)	5,702,218	-	(212,600)	-	-	5,489,618
Future Development & Investments	2,700,000	-	-	-	-	2,700,000
	10,932,029	-	(736,281)	1,252,910	-	11,448,658
GENERAL FUNDS						
General funds	5,922,248	10,704,961	(5,931,850)	(1,252,910)	(486,914)	8,955,535
TOTAL UNRESTRICTED FUNDS	16,854,277	10,704,961	(6,668,131)	-	(486,914)	20,404,193

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
RESTRICTED FUNDS						
Other restricted funds	1,737	17,512	(13,182)	-	-	6,067
RESTRICTED CAPITAL FUNDS						
Helicopter AW169 - DCMS (LIBOR)	956,250	-	(17,500)	-	-	938,750
Helicopter AW169 - (DHSC)	451,875	-	(35,000)	-	-	416,875
Airbase construction (SWRDA)	801,441	-	(18,963)	-	-	782,478
Annex (LIBOR)	210,132	-	(5,406)	-	-	204,726
Welfare & Pastoral Facilities - (DCMS)	32,040	-	(3,968)	-	-	28,072
Other restricted funds	15,505	-	(9,011)	-	-	6,494
Rapid Response Cars	43,629	-	(14,397)	-	-	29,232
Operations Extension - (DCMS)	-	897,700	-	-	-	897,700
	2,510,872	897,700	(104,245)	-	-	3,304,327
TOTAL RESTRICTED FUNDS	2,512,609	915,212	(117,427)	-	-	3,310,394
TOTAL OF FUNDS	19,366,886	11,620,173	(6,785,558)	-	(486,914)	23,714,587

21. TRANSFERS BETWEEN FUNDS

The transfers between funds during the year relate to the designation of funds in accordance with the Charity's reserves policy. A transfer has also been made from general funds to designated fixed assets to recognise additions made in year and funded through general funds.

22. DESIGNATED FUNDS

Helicopter Replacement Fund
This fund was established to hold funds for the replacement of the air ambulance helicopter. The Trustees agreed to transfer the depreciation of the helicopter into this fund annually. Noting that the new helicopter is expected to be in operation for the next 19 years.

Net Book Value of Air Ambulance (Unrestricted Element)
This fund was established to recognise the net book value of the unrestricted element of the new AW169 helicopter as a fixed asset held by the charity funded by unrestricted funds and from fund whose restriction ended upon the acquisition of the asset.

Net Book Value of Unrestricted Funded Assets
This fund recognises the net book value of fixed assets held by the charity (excluding the AW169 helicopter) funded by unrestricted funds or from funds whose restriction end upon the acquisition of the asset, and that consequently cannot be easily converted into cash.

Second Helicopter Purchase Fund
This fund was established to hold funds for the purchase of a second AW169 air ambulance helicopter.

23. RESTRICTED CAPITAL FUNDS

Helicopter AW169 – DCMS (LIBOR)
This Helicopter fund of £1M made up of £162,500 of funding received during 2018 and a further £837,500 received in 2019 from the Department for Culture, Media & Sport, towards the cost of the new helicopter purchase, a proportion of depreciation on the helicopter is allocated to this fund.

Helicopter AW169 - DHSC
This fund reflects the £500,000 received in 2019 from the Department of Health and Care towards the new helicopter purchase, a proportion of depreciation on the helicopter is allocated to this fund.

Airbase Construction (SWRDA)
This fund represents the grant awarded by South West Regional Development Agency towards the cost of construction of the air ambulance operations facility and head office, depreciation is allocated to this fund.

Annexe (LIBOR)
The annexe fund represents monies received from HM Treasury from LIBOR bank fines. The money was given to build an annexe to develop the airbase facilities, deprecation is allocated to this fund.

Welfare & Pastoral Facilities (DCMS)
The fund represents the grant funding using to develop facilities to support the welfare of the air ambulance crews, depreciation is allocated to this fund.

Rapid Response Cars
The fund represents the proportion of restricted grant funding towards the purchase of two rapid response cars for the Trust's use. The Trust purchased two Volvo V90 cars in 2021, depreciation is allocated to this fund.

Operations Extension (DCMS)
The fund reflects the proportion of restricted grant funding towards the construction of the operational extension on site, depreciation is allocated to this fund.

Other restricted funds
Other restricted funds represent grants and restricted donations predominantly for the purchase of medical and operational equipment, depreciation is allocated to this fund.

24. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2023 £	Restricted funds 2023 £	Restricted capital funds 2023 £	Total funds 2023 £
Tangible fixed assets	8,466,158	-	3,294,947	**11,761,105**
Fixed asset investments	3,309,380	-	-	**3,309,380**
Current assets	13,976,273	44,306	-	**14,020,579**
Creditors due within one year	(2,597,049)	-	-	**(2,597,049)**
Provisions for liabilities and charges	(100,000)	-	-	**(100,000)**
TOTAL	23,054,762	44,306	3,294,947	**26,394,015**

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2022 £	Restricted funds 2022 £	Restricted capital funds 2022 £	Total funds 2022 £
Tangible fixed assets	8,019,634	-	3,304,327	11,323,961
Fixed asset investments	3,090,980	-	-	3,090,980
Current assets	10,693,094	6,067	-	10,699,161
Creditors due within one year	(1,399,515)	-	-	(1,399,515)
TOTAL	20,404,193	6,067	3,304,327	23,714,587

25. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2023 £	Group 2022 £
Net income for the year (as per Statement of Financial Activities)	**2,679,428**	4,347,701
ADJUSTMENTS FOR:		
Depreciation charges	**574,789**	500,244
(Gains)/losses on revaluation of investments	**(218,400)**	491,401
Loss on the sale of fixed assets	**9,222**	11,623
(Increase)/decrease in stocks	**(869)**	9,248
(Increase) in debtors	**(4,743,733)**	(416,034)
Increase in creditors	**1,199,301**	112,754
Increase in provisions	**100,000**	-
Dividends and interest from investments	**(367,467)**	(98,617)
NET CASH PROVIDED BY/(USED IN) OPERATING ACTIVITIES	**(767,729)**	4,958,320

26. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2023 £	Group 2022 £
Cash in hand	**8,452,103**	9,873,550

27. ANALYSIS OF CHANGES IN NET DEBT

	At 1 January 2023 £	Cash flows £	At 31 December 2023 £
Cash at bank and in hand	**9,873,550**	**(1,421,447)**	**8,452,103**
	9,873,550	**(1,421,447)**	**8,452,103**

28. CAPITAL COMMITMENTS

	Group 2023 £	Group 2022 £	**Charity 2023 £**	Charity 2022 £
CONTRACTED FOR BUT NOT PROVIDED IN THESE FINANCIAL STATEMENTS				
Acquisition of tangible fixed assets	**7,907,952**	713,333	**7,907,952**	713,333

29. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £102,243 (2022: £80,655). £14,276 (2022: £12,019) was payable to the fund at the balance sheet date.

30. OPERATING LEASE COMMITMENTS

At 31 December 2023 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2023 £	Group 2022 £	**Charity 2023 £**	Charity 2022 £
Not later than 1 year	**79,245**	129,995	**79,245**	129,995
Later than 1 year and not later than 5 years	**55,120**	133,870	**55,120**	133,870
	134,365	263,865	**134,365**	263,865

31. OTHER FINANCIAL COMMITMENTS

During the prior year the Charity entered into a financial commitment under a contract for the provision of helicopter services from Castle Air Limited which commenced in June 2021 for a term of 10 years. The minimum amount payable in during the next 12 months under the contract terms is £1,168,516 (2022: £1,186,043).

32. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

33. RELATED PARTY TRANSACTIONS

The charity has taken advantage of the exemption in FRS102 Section 33.1A in not disclosing intra group transactions with 100% owned subsidiaries.

CORNWALL AIR AMBULANCE TRUST

England & Wales - Charity number 1133295

Accounts

Registered number: 07085879
Charity number: 1133295

CORNWALL AIR AMBULANCE TRUST

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

WEDNESDAY
ACCXNRGH
A60 27/09/2023 #121
COMPANIES HOUSE

Bishop Fleming

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

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CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2022

Trustees	Mr M M P Carne CBE, Chair Mr C C Pomfret, Vice Chair (resigned 26 July 2022) Mr S A Carr, Chair of Nominations and Remuneration Committee Mr R Cowie, Chair Finance Committee Mr B S Mark, Chair Risk and Audit Committee Mrs B Sharples (resigned 26 July 2022) Mr D Scott Mrs D Griffith Ms L A McKay Mr N Lentern
Philanthropy Forum	Mrs B Sharples Mr J McCulloch Ms J Stanley Dr K Dickens Dr K O'Sullivan Ms K Hurn
Company Registered Number	07085879
Charity Registered Number	1133295
Company secretary	Mr A Whitton
Senior Leadership Team	Mr T Bunting, Chief Executive Officer Mr A Whitton Head of Finance & Business Intelligence Mr A Evans, Head of Operations

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2022

Independent Auditors	Bishop Fleming LLP Chartered Accountants Statutory Auditors Chy Nyverow Newham Road Truro Cornwall TR1 2DP
Bankers	HSBC plc 17 Boscawen Street Truro Cornwall TR1 2QZ
Legal Advisers	Stephens Scown Osprey House Malpas Road Truro Cornwall TR1 1UT
Investment Managers	Quilter Cheviot One Kingsway London WC2B 6AN

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2022

Cornwall Air Ambulance Trust has gone from strength to strength. Last year, as we emerged from the pandemic effects, our team worked hard to systematically improve the helicopter operations and to provide a more reliable service to the people of our county.

We also started a strategic review to explore where else we could make the biggest impact on patient outcomes.
This groundbreaking work will set the strategic agenda for our charity going forward, impacting not only the type of medical team we carry, but also the equipment on the aircraft and its backup provision. Taking the time to step back and carefully consider where we should focus our efforts will lead to a far more robust long-term improvement plan that has successful patient outcomes at its heart.

People I meet are constantly surprised when I point out that the Air Ambulance is entirely funded through public donations. We are incredibly grateful to the amazingly generous people of Cornwall and the Isles of Scilly. Last year, despite all the cost-of-living challenges, they dug deeper than ever before and this has given us the confidence to be even more ambitious in our life saving work. Thank you so much.

Two long-standing members of our Board stood down last year, Chris Pomfret OBE and Barbara Sharples. I would like to record our huge thanks to both these trustees for the tireless support they gave the Board over many years. I am delighted that Barbara Sharples continues her association with the charity as she was appointed our Vice-President, a role she fulfils with her customary energy and a commitment. My thanks also go to Dr Ed Abrahamson, at the end of his term as Vice-President, for his inspirational example.

Finally, on behalf of the Board, I'd like to say thank you to our staff and to our Groundcrew volunteers. Together they are 'one team' focused on providing critical care to those most in need. They do this with great dedication, commitment and professionalism, but also with a smile on their faces! Well done team CAAT!!

Mr M M P Carne CBE
Chair

Dated: 19th September 2023

CHIEF EXECUTIVE OFFICERS STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2022

This set of accounts for the year ending 31st December 2022 illustrates the huge level of support Cornwall Air Ambulance is privileged to have. Despite emerging from the pandemic and under significant socio-economic pressures, we have achieved our best year financially. We are, however, very aware of the faith and responsibility that comes with this generosity.

The success in income generation allows us to be bolder in our ambitions to provide the very best air ambulance service in the world and we will constantly strive to deliver this for the people we serve. In 2023 we will announce exciting plans for our future, putting us at the forefront of critical care.
Once again, we undertook close to 1,100 missions in 2022 however this demand is increasing, in part due to the challenges on the ambulance service but also with the continued influx of tourists and an increasing resident population.

As I reported in the previous annual report, we have 5 priority areas for the organisation:

- Culture, Vision and Values – ensuring our people (supporters, aircrew, staff and volunteers) are at the centre of everything we do.
- Operational Excellence - providing the very best critical care for the people of Cornwall and the Isles of Scilly.
- Income Generation & Marketing - providing the necessary funds and awareness to support our missions.
- Special projects - supporting innovation and continual development is at the forefront of our thinking.
- Finance & Business Intelligence - ensuring donated funds are invested well and we have the information to make informed decisions.

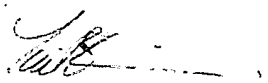
I am delighted with the progress we have made against each of these objectives, revisiting our vision and values, commissioning an independent review into our already impressive clinical service, the success of the 'Help Holly' appeal, the completion of the new operations wing and use of technology to improve our forecasting and management information (including operational data) which will ultimately allow us to do more, for more. The second series of 'Cornwall Air 999', produced by award winning local company Beagle Media, finished filming in December, with broadcast due in spring 2023. The series gives viewers a unique insight into the work of our clinicians.

Through the independent clinical review, we have identified areas of unmet need, which we aim to address through adaptation of our operating model and ensuring our aircrew have access to the very best equipment and training.

This progress and planning is only possible due to a huge team effort. Staff, Aircrew, Groundcrew volunteers (who donate thousands of hours of time) and the tireless efforts of our supporters who spread the word and are so generous with their financial contributions, whether shopping in one of our stores, taking part in our weekly Lottery, participating in an event, putting pennies in the pot or leaving a lasting legacy through a gift in their Will.

A huge thank you on behalf of everyone that we are able to help at the worst time in their lives.

We are your charity, saving lives!



Tim Bunting
Chief Executive Officer

Dated: 19th September 2023

TRUSTEES REPORT
FOR THE YEAR ENDED 31 DECEMBER 2022

The Trustees (who are also Directors of the Charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of the Cornwall Air Ambulance Trust for the year 1 January 2022 to 31 December 2022.

The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity and the group qualify as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required..

Objectives and activities

The principal objective of the Charity is relieving pain and sickness for the benefit of the public by assisting in the provision of emergency medical services and equipment, in particular the provision of an air ambulance service or other emergency transportation, primarily in Cornwall and the Isles of Scilly. These are the purposes of the Charity as set out in its Governing documents. The Charity serves a local community of around 570,000 people, together with over 5 million visitors who come to the region every year.

The Charity relies on the local community to raise sufficient funds to deliver the service without receiving regular government funding or support from the National Lottery.The Charity's Critical Care Teams of Paramedics, Doctors and Pilots provide enhanced emergency medical services to the most seriously ill and injured patients throughout Cornwall and the Isles of Scilly. These services are delivered in partnership with the South Western Ambulance Service NHS Foundation Trust (SWASfT) who support the delivery of the clinical services and Castle Air, based in Liskeard, who operate a Leonardo AW169, registration G-CRWL.

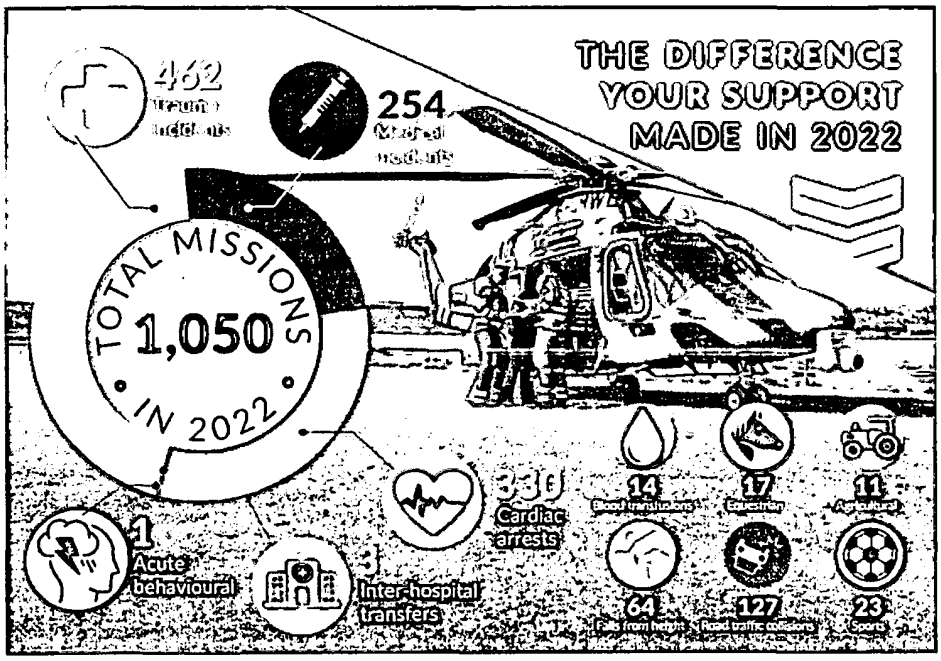
The Charity also operates two critical care cars, which were upgraded in 2021, carrying the same specialist lifesaving equipment, specialist drugs and the same crew who would normally fly on the air ambulance helicopter. These cars provide a backup service if the helicopter is unavailable, predominantly due to poor weather limitations.

Public Benefit

The public benefit provided by the Charity is to anyone and everyone in Cornwall and the Isles of Scilly, including residents and visitors, and although primarily in the County of Cornwall, also extends to Devon and beyond when required. The Cornwall Air Ambulance is free at the point of need, on the grounds of fixed sets of criteria which take into account clinical need, urgency, accessibility and distance to hospital. These criteria are regularly reviewed and rigorously applied. No private benefit use of the Cornwall Air Ambulance helicopter is given to anyone at any time.

The Trustees run the charity with due regard to the public benefit guidance issued by The Charity Commission and the Charity Act 2011.

STRATEGIC REVIEW



It has been a busy year for the Cornwall Air Ambulance crew who were tasked to 1,050 incidents during 2022, right across Cornwall and the Isles of Scilly.

Our crew have been ready to respond 365 days of the year, to the most seriously sick or injured patients via our helicopter or one of our Rapid Response Vehicles.

Figures show 462 of these missions were to people injured in trauma-related incidents and 254 were in response to medical emergencies.

The team of Critical Care Paramedics were also called out to 330 cardiac arrests across the year.

Each and every one of our supporters have played a vital role in supporting our work, helping to save lives across our amazing county.

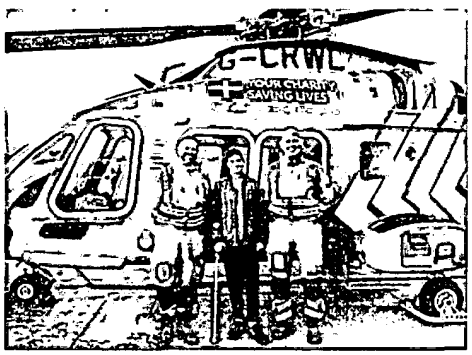
Here are a few of the incredible stories that have only been possible because of the amazing support we've received over the year. Bayley, from Helston, was on his normal commute to work in 2022 when he crashed his motorbike after misjudging a corner and hit a tree. He came off his motorbike and ended up in a ditch, leaving him with internal injuries.

Conscious and able to reach his phone, he called his mum to let her know what had happened. Passers-by quickly realised that Bayley was severely injured and called 999.

Bayley said: "I remember being told the air ambulance was coming, and hearing the noise of the rotor blades above."

On scene, the crew monitored Bayley's heart rate and administered ketamine, to help with the pain. They also carried out a blood transfusion, which was needed as he had suffered internal bleeding from both his liver and his lung.

Bayley was airlifted to Derriford Hospital, the major trauma centre in Plymouth. He had suffered a stage four liver laceration, bleeding in the lungs and had broken his femur in two.



"Thomas Hennessy Jones, Critical Care Paramedic with Cornwall Air Ambulance, said: "Bayley was incredibly poorly when we arrived at the scene, he was very pale and it was obvious he was in a lot of pain. We were concerned about internal bleeding following the impact and he required a blood transfusion before we could airlift him to hospital. Things weren't looking good for Bayley, so to see him here now and how well he has recovered is remarkable."

Bayley said: "It's really amazing to meet them, I really appreciate the whole charity and what they did for me that day. It's so important we have the air ambulance, I wouldn't be here without it."

Mum Stacey added: "I'm so incredibly grateful that we have Cornwall Air Ambulance, Bayley wouldn't be here without it, it is something that is really needed and people should support it."

"I could hear the air ambulance, and it got quite low, and I thought 'oh my gosh is that for us"

No one expects to need the air ambulance when they come on a family holiday to Cornwall, but one in five of our yearly missions are to visitors to the area. Last year, the Chapman family were on day one of their trip near Padstow when 12-year-old Samuel suffered a sudden anaphylactic shock.

Parents Mark and Liz were upstairs in the holiday accommodation when Samuel shouted, "It's happening again!". Only a few weeks before he had suffered a reaction where an EpiPen had to be administered and he was taken to hospital at home in Berkshire.

Samuel had vomited and was deteriorating quickly, so mum Liz, who is also a nurse, administered an EpiPen and gave him Ventolin. After no immediate effect, she administered a second EpiPen and called 999.

Dad Mark had jumped in the car and was driving over to the holiday park reception, ready to meet the land ambulance crew, when he saw Cornwall Air Ambulance in the sky above. He rushed back and met Critical Care Paramedics Jeremy Griffiths and Martin Bunt, taking them to the accommodation.

Mark said: "I was quite concerned that it had happened again, the EpiPens are to manage a nut allergy. Samuel had eaten two things that morning, neither we anticipated to have any trace of nuts. My initial reaction when I saw the helicopter is that can't be for us, it's far too quick."

"I could hear the air ambulance, and it got quite low, and I thought 'oh my gosh is that for us then', it felt like two minutes since putting the phone down that I could hear it", added Liz.

"It was so calm from that point. The paramedics were very reassuring and talking to Samuel like he was their best friend. They gave this wonderful feeling that all is okay, it was very comforting. I really did feel he was in the best possible hands".

Luckily Samuel was able to be discharged from hospital later that day. The family had a quiet few days to recover then enjoyed the last of their holiday before returning home to Berkshire.

Liz said: "They truly are heroes, I really do think they are. The number of times we have driven past your base and seen your signage, not once did we ever think that we'd need you."

32,000 missions and 35 years of saving lives

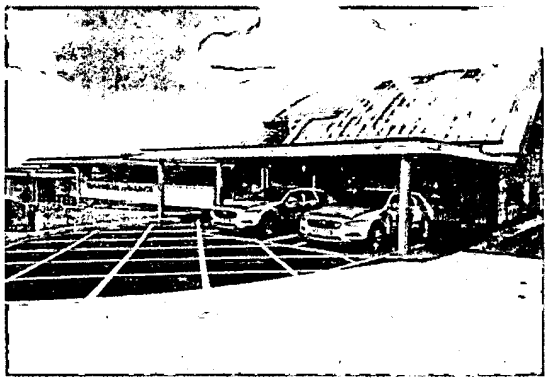
Having launched in 1987, Cornwall Air Ambulance celebrated its 35th year of saving lives in 2022.

Cornwall was the first county in the UK to launch an air ambulance helicopter, a vital service that has proven time and time again its importance in such a rural destination.

Now, 35 years on, the crew are tasked to over 1,000 emergency missions every year, with more than 32,000 under their belts since the service was first launched.

Now the charity is busy planning for the future, ensuring the service continues to provide and serve the people of Cornwall at their greatest times of need.

A new state-of-the-art crew facility at HQ



Cornwall Air Ambulance has seen further growth throughout the last year, with extension work taking place at its HQ base at Newquay Airport.

The charity has been busy planning for the years ahead, ensuring it continues to serve the people of Cornwall and the Isles of Scilly. Over the years the charity has grown and extended its operations, with the purchase of a AW169 helicopter and increased operating hours from 12 to 19 hours a day. Now with a growing team of 10 critical care paramedics, eight doctors and five pilots, the aircrew area of the current building has been outgrown.

In 2019, the Trust was awarded grant funding of £897,700 from the Department of Health and Social Care towards a proportion of the building costs for a new crew facility. While the Covid-19 pandemic delayed the start of the project, work is now nearing completion to extend the existing infrastructure.

New additions to operations team and facilities

Alongside the new crew facility, the charity has continued to further expand its operational facilities and team.

2022 saw a new Head of Operations appointed at Cornwall Air Ambulance. Andrew "Alf" Evans comes from a military background, with extensive experience in aviation, operations, survival training and working for an emergency disaster relief charity.

Meanwhile a new weather station was launched in Bude, kindly funded by charity ambassador Dr Karen J Dickens.

The new site assists in accurate reporting of local conditions, making it easier than ever to determine whether the helicopter can fly to incidents in the north coast area. Previously, pilots relied on information from weather stations located in Newquay, Penzance and the Isles of Scilly to gauge weather conditions in North Cornwall, which wasn't always accurate enough to permit a safe launch.

The new station doesn't just support Cornwall Air Ambulance missions, but also helps other emergency services in the county too.

Critical care paramedics win award after risking lives to save a mum and daughter

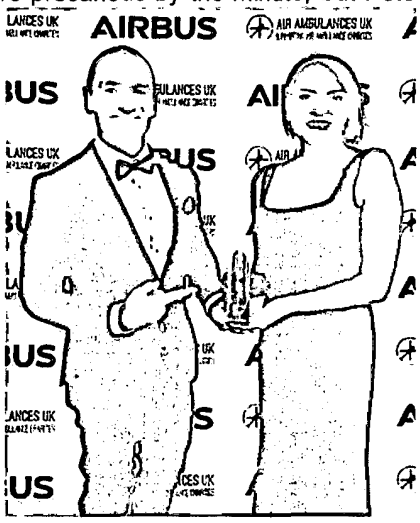
Last year, two Cornwall Air Ambulance crew members won an award after risking their lives to save a mum and daughter, in a dramatic mission on the Cornish coast.

22-year-old Angharad had suffered a seizure and fell 40ft over a cliff during deteriorating weather conditions.

Critical Care Paramedics Lisa Ball and Pete Storer have won the Special Incident Award at the Air Ambulances UK Awards of Excellence in November 2022, following their incredible bravery.

The pair had to scale the cliff, carrying their 20kg kit bags and vital drugs, to get down to the patient in a ravine below which was becoming flooded with water.

Waves started to crash over the ledge with the situation becoming more precarious by the minute, but Pete and Lisa decided not to evacuate, but stay with the patient and her mum. They knew that if they left, the pair would drown.

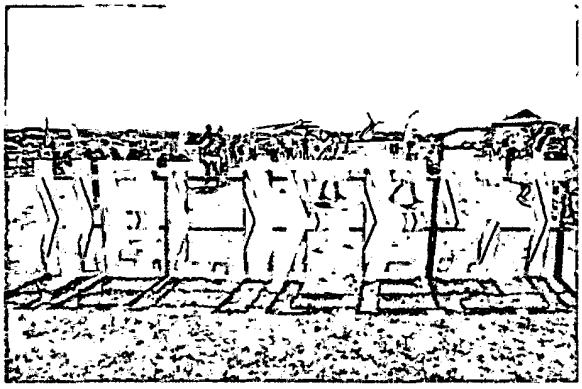


Lisa Ball, Critical Care Paramedic, recalled: "We were sheltering behind rocks with waves crashing over us all. We were using all our strength to hold them in place, if we didn't, they would have been washed into the sea. The conditions were getting worse, no one would have got into that water and come out alive. The power of the waves would have thrown us against the rocks. Pete and I looked at each other, we work together a lot, and we both knew what the other was thinking. We couldn't leave them."

When the Coastguard Search and Rescue Team arrived, the group were winched to safety with just seconds to spare. Angharad needed rapid stabilisation for traumatic injuries and was taken to the Royal Cornwall Hospital. She spent nine months in hospital, undergoing multiple surgeries, and now she is on the road to recovery.

Helifest is born

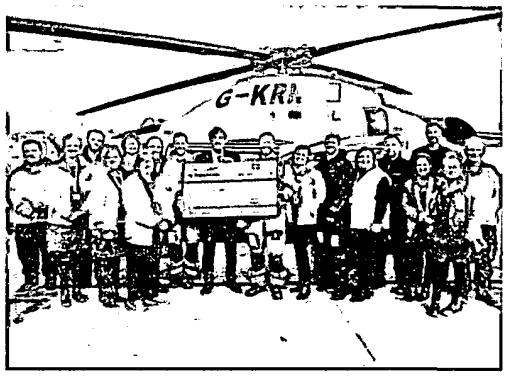
Last year, Cornwall Air Ambulance hosted its very first blue light festival, Helifest. The one-day event in Padstow saw 2,000 people flock to the site for live music, circus entertainment, exhibitions workshops, food and drink, and to meet some of the aircrew.



Visitors were able to see the charity's AW169 helicopter up close for the first time, after it arrived during the early stages of the Covid pandemic, along with stalls from South West Ambulance Service, Cornwall Blood Bikes, Devon and Cornwall Police, Cornwall Fire Service, The British Army, RNLI, HM Coastguard and The National Coast watch.

Support from Ambassadors

Cornwall Air Ambulance ambassador Richard Madeley has shown an incredible amount of support over the last year, by raising £62,500 for the charity on a celebrity special of Who Wants To Be A Millionaire?

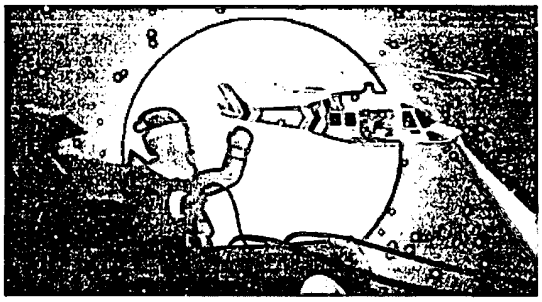


Both Richard and his wife Judy Finnigan share a love for Cornwall and as advocates for Cornwall Air Ambulance Trust (CAAT), they help shine a spotlight on the charity to help raise funds for this lifesaving service.

Richard said: "Cornwall because of its topography and its coastline can be tricky to get paramedics and ambulances out to emergencies, it's a tricky landscape. Without a helicopter ambulance service, the time that it could take could prove to be fatal. The helicopter and crew genuinely save lives, not just by getting patients to hospital but by giving them care there and then. It makes an absolute difference."

Help Holly campaign 'delights' supporters

For the first time ever, Cornwall Air Ambulance released its very own animation for the charity's 2022 Christmas campaign. 'Help Holly' follows the story of a young girl who is injured in a road traffic collision, before being treated and airlifted by our critical care paramedics. The quick response means she's able to spend Christmas at home with her family. The moving story is based on real events.



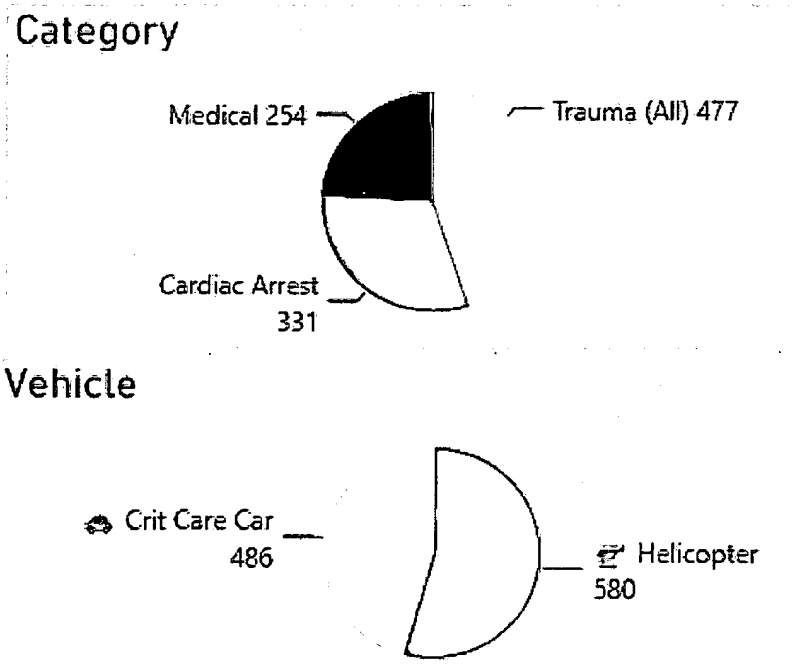
Alongside the video is a soundtrack, written and recorded especially for Cornwall Air Ambulance. 'Blades in the Sky' was created by BAFTA award winning TV and film composer Ben Bartlett, whose works include the music for ITV's Vera and the BBC's Walking With Dinosaurs. Ben visited the airbase and was inspired by the helicopter, the people and the life-saving work of the charity. Local singers from across Cornwall were brought on board to sing in the track, including an airlifted patient. It was originally meant for the arrival of Cornwall Air Ambulance's AW169 helicopter in 2020, but it was never finished as the pandemic struck just before it was recorded.

The campaign raised over £200,000, allowing Cornwall Air Ambulance to carry out its missions over the 2022 festive period.

Operational Performance

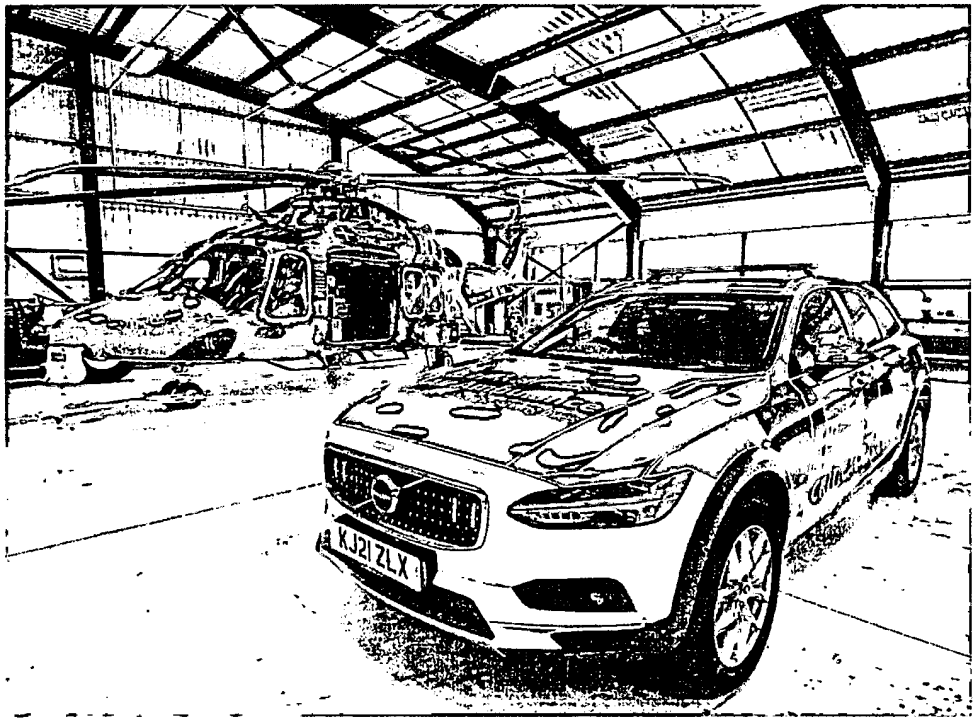
2022 had a challenging start to the year as a change in the Air Operator Certificate and engineering support service provider in late 2021 began the year with G-CRWL on its annual service schedule. Due to contract changeover this was extended, with its return to service being in April. Further night training and Civil Aviation Authority certifications were completed in June, whereupon a full 19 hour a day helicopter service commenced. With two separate long term pilot injury issues, full helicopter availability has remained an issue throughout the year, which is reflected in the slight shift towards Rapid Response Vehicle/ helicopter response ratio for the year.

Despite these challenges, 2022 has been a year of continual improvement culminating in the last quarter having only 2% of availability lost due to helicopter technical issues, and the annual total of responses being similar to previous years.



This year also saw construction start on the £1.9M new operations building to future-proof a larger number of crew based in operations and provide state-of-the-art facilities for the crew. This will become operational in May 2023.

The Rapid Response Vehicles came to the end of their planned lifespan this year and were replaced and upgraded in May, to two bespoke Volvo V90 Cross Country B6 mild hybrid estate cars.



The Air Operator Certificate and engineering support service provider change in late 2021 saw the pilots become full time Cornwall Air Ambulance employees. Further operational team restructuring continued with a new Head of Operations role starting in early January, and health and safety/facilities and airside operations management responsibilities being separated into Operations Support Manager and Facility and Assets Manager roles.

During 2022 the second television series of "Cornwall Air 999" was filmed over the second half of the year, capturing the crew's work delivering critical care to the people of Cornwall and the Isles of Scilly. This is being aired in early 2023.

To inform the Cornwall Air Ambulance future medical model strategy and direction, an independent review was undertaken this year to recommend what improvements were needed to best serve the critical care needs of the people of Cornwall and the Isles of Scilly and better reach currently unmet critical care needs. This review delivered 12 recommendations that will be implemented over the next 24 months.

With this year being one of great change, there has been considerable consolidation and progress with new response vehicles, a new Operations HQ opening, a restructured Operations Team (including pilots as charity employees), a medical strategic direction and a new Air Operator Certificate and engineering support service provider, and we are in a very strong position for 2023.

Delivery of our services would not be possible without the contribution of our key partners:

South Western Ambulance Service NHS Foundation Trust
Cornwall Air Ambulance is part of a fully integrated response to emergencies in Cornwall, facilitated through the South Western Ambulance Service NHS Foundation Trust. The ambulance service is contracted through a Service Level Agreement for the provision of a team of paramedics dedicated to air ambulance operations, deployment on emergency missions from their Emergency Clinical Hub in Exeter and the clinical governance and oversight of the paramedics and doctors.

Royal Cornwall Hospitals NHS Trust (RCHT) and University Hospitals Plymouth NHS Trust (Derriford)
The charity works with a small team of doctors to carry out the role of education support physicians for the development of specialist paramedic aircrew and to undertake clinical shifts as part of the crew bringing specialist skills (particularly the provision of Pre-Hospital Emergency Anaesthesia).

Cornwall Blood Bikes
The Blood Transfusion Service at RCHT also support the charity with the supply of blood product for the service, which is delivered daily to the airbase by a team of volunteer riders.

Cornwall & Isles of Scilly Integrated Care System (ICS)
We continue to work closely across the healthcare community. This results in greater levels of engagement between the charity and the ICS, supporting healthcare across the region.

Castle Air
Cornwall Air Ambulance appointed Castle Air as the charity's new helicopter operator in 2021. While the charity owns the AW169 helicopter, Castle Air holds the operating license for the aircraft and is responsible for the maintenance of the AW169 and back-up AW109 helicopters.

Other key stakeholder partners include:
- Air Ambulances UK
- Bristow (Search and Rescue)
- Cornwall Airport Newquay
- Cornwall Council
- Wider emergency service partners

Groundcrew play vital role once again

Cornwall Air Ambulance would not operate without the support of its volunteers, known as the 'Groundcrew'. Charity retail maintains seven shops with paid staff supporting the many volunteers. The charity could not operate the shops without the support of volunteers and the hard work of the teams to ensure volunteers are safe, happy and understand their value to the charity.

Investing in Volunteers status was achieved for a second time in 2022, and this is testament to all the efforts of staff and volunteers who maintain the processes and procedures on a daily basis.

The volunteers who supported the charity through community fundraising at summer events during 2022 attended a thank you celebration at the end of the year. The volunteers had a chance to meet and chat with each other and the team, listen to how their efforts had helped the charity and that going into the new year, things were going to be developed a little to help events run smoother. Many of the volunteers thanked the team for putting on this event and expressed how much they enjoyed spreading the word about the charity when they were in their communities representing Cornwall Air Ambulance. For many, volunteering for Cornwall Air Ambulance gives them a sense of purpose, and for one in particular he feels his life has been saved by the charity.

Headline Groundcrew Stats:

287 volunteers
35,707.75 hours
£332,664.80 wages saved

Increasing fundraising opportunities

Cornwall's motto 'Onan hag All', which in English means 'One and All', is a sentiment of unity that pervades the Cornish spirit and has defined its character. The charity works hard to raise the extremely vital funds to enable the crew to deliver their lifesaving work, and the goal is to continuously raise awareness, whilst inspiring the public to support Cornwall Air Ambulance. To ensure the charity meets these objectives, a split and mixed portfolio of income generating activities has been created, designed to resonate across supporters and appeal to a full cross section of the public ensuring the charity appeals to a greater geodemographic, embracing the theme of unity and One and All.

This approach is proving successful for Cornwall Air Ambulance and is designed to give the charity greater resilience. The team are developing a portfolio of income aimed at enabling them to grow income streams simultaneously identifying potential new avenues and opportunities for growth. Working closely with colleagues ensures the charity's activities are marketed to the appropriate audience, in a powerfully inspiring manner that reflects and demonstrates the charity's vision; of always being agile to future opportunities, and aspiring to be the best in everything, striving for continuous improvement.

Cornwall Air Ambulance is so grateful to each and every one of its supporters for their passionate support; with kind and generous gifts to the charity, as it undertakes the objectives of saving time and saving lives.

Thank you to our loyal lottery players

Our lottery players fund an amazing one in every four of our missions. The lottery however was substantially and adversely affected during Covid, as the effect of the lockdown impacted our ability to continue to undertake face-to-face canvassing, both on the door stop and at venues. The resulting impact was

recruitment for new lottery players was no longer possible. Subsequently the charity experienced a decline in new players, and was reliant on existing players loyally retaining their subscriptions.

Compounding this, the charity lost several longstanding canvassers, due to circumstances outside of its control. Cornwall Air Ambulance was pleased to eventually restart its lottery canvassing when it was considered safe to do so. Following this period, the charity has tried exceptionally hard to rebuild the lottery to pre-Covid levels. It has undertaken a rebrand from Mission Maker to the "Cornwall Air Ambulance Lottery" which is a fantastic way to create a guaranteed regular income for the charity.

The lottery is managed by an external lottery manager, "Lottery Fundraising Services Ltd", (LFS) a Gambling Commission accredited operator who work under the supervision of the Cornwall Air Ambulance Trust's team. The Senior Fundraising Manager along with the Chief Executive hold the Gambling Licence. Lottery fundraising being regulated under both Gambling Commission laws and Fundraising Regulator Codes of Practice. The charity holds quarterly compliance meetings with the lottery fundraising operator and undertakes reviews of canvassing activities. The charity team provide an induction to Cornwall Air Ambulance whilst LFS provides the training of fundraisers engaged directly in communicating with the public. LFS agents proudly wear the charity's newly rebranded clothing.

The charity has also introduced a 'Super Draw' and has undertaken a telephone campaign inviting existing loyal canvassers to increase their play from £4.34 per month to £5 per month, enabling them to be entered in a new Annual Super Draw - the first draw is in 2024. The team have been delighted by the response with some people taking on more numbers.

Following a lottery canvasser recruitment campaign, the charity is pleased to welcome new canvassers to the team and is equally delighted to report it is having a successful impact engaging in local communities. Current indications show that the numbers of people supporting the charity are once again increasing.

Legacies continue to be the foundation of our income

An amazing one in three of every one of our missions is funded by gifts in Wills each year. That's an incredible 350 life saving missions that were paid for by generous people who donated to us in this way. We simply couldn't do the work that we do without this important income stream – and we really do appreciate gifts of all sizes.

In 2022 we raised £3.5 million from gifts in Wills, which is a growth of 166% from 2016 and an increase from 2021 of nearly £1.2 million.

The success of our legacy work was recently acknowledged at the prestigious Smee & Ford Legacy Giving Awards with our Senior Fundraising Manager, Debbie Henshaw being selected as a finalist in the 'Outstanding Individual in Legacy Fundraising' category having brought in over £12 million in legacy income since joining the charity.

A gift in a Will can be a simple yet meaningful way to ensure that Cornwall Air Ambulance can continue its lifesaving missions, making a positive difference to families even after their death.

It's all about the storytelling

The charity is focussed on raising awareness of its brand to both existing and new audiences using digital and offline communication channels with a stronger focus than ever before on sharing patient stories. With the growing importance of digital communications, the marketing and communications team has a growing focus on using video to help engage supporters, also taking them to the front line of our operations.

Fundraising Promise

The charity adheres to the very highest standards in donor care and fundraising compliance as set out in the Code of Fundraising Practice. Cornwall Air Ambulance is registered with the Fundraising Regulator and agrees to ensure its fundraising is legal, open, honest and respectful. The charity's own Fundraising Promise outlines the commitment it makes to donors and the public, and together with the Complaints Policy and the Communications and Privacy Policies, can be found on the Cornwall Air Ambulance website

650,000 items sold across our retail stores

2022 was an incredibly successful year for the Cornwall Air Ambulance retail team, who brought in £1.2million of income to the charity. This was an impressive achievement following the challenges of the Covid-19 pandemic the previous two years. The team re-established relationships with regular customers who returned to face-to-face shopping and kept measures such as screens to ensure customers, staff and volunteers felt safe. Income and donations went back to pre-pandemic levels, with a total of 665,000 items being sold across the seven shops within the 12-month period. Key aims for retail across the year included the continued excellence in customer service, Gift Aid sign ups and increased charity awareness within all stores. During the year, the charity employed new retail managers and logistics drivers, making sure all seven stores are fully staffed. The success of the charity's retail team would not be possible without the hard work and dedication of the shop volunteers. The strong core of Groundcrew returned to volunteering, kindly dedicating their time to everything from steaming clothes to sorting donations, making sure the shops run smoothly. Following a strong first year out of Covid and looking to the future, the goal is to expand retail though opening new stores across Cornwall and refreshing the existing ones. It is hoped that this will generate further income and further increase the charity's presence within local communities.

OUR FUTURE DIRECTION

Future Developments 2023 & beyond

Assessing and enhancing patient needs
The charity undertook a project to evaluate and make recommendations on its current service provision. This was delivered by Professor David Lockey who is the Clinical Director for the Severn Major Trauma Network and is also a Consultant, Research Lead and Trustee at London's Air Ambulance.

Following his extensive research of the Cornwall Air Ambulance's operations and following subsequent interviews with the clinical teams, Professor Lockey produced a series of recommendations which were adopted by the Board in early 2023.These will be implemented over the next 12-18 months.

New Website on the way
The Trust will deliver a new and improved website during the year which will help it to engage more effectively with its visitors. It will give improved compatibility with mobile and tablet users as well as enhance its capacity to host and embed video and social content. The new website will also have the capacity to deliver an improved e-commerce facility.

Aspiring for 'Award Recognition'
Cornwall Air Ambulance is being considered for award status following the Christmas fundraising campaign 'Help Holly', with both the Third Sector and Air Ambulances UK.

Focusing on sustainable income
Running alongside series two of 'Cornwall Air 999' on Quest TV and Discovery +, the Trust will be launching a new regular giving campaign aimed at attracting committed donors. The campaign will focus on a number of patients who have been helped by the charity. The campaign will run on TV, digital platforms as well as through offline channels.

Our Thanks To You

The people of Cornwall and beyond have shown their incredible generosity throughout 2022.

In a record-breaking year, they have raised the vital funds needed to keep Cornwall Air Ambulance responding to emergencies 365 days a year.

The charity would like to extend its heartfelt thanks to every individual, business and community group who fundraised, held an event, took on a challenge or popped a penny in the pot for the charity - it all makes a huge difference. It also extends it grateful thanks to all 287 Groundcrew, without which the charity could not continue to provide a lifesaving service to the people of Cornwall and the Isles of Scilly.

A final thank you to Cornwall Air Ambulance's Royal Patron, HRH the former Duchess of Cornwall, President Colonel Edward Bolitho OBE and Vice President Barbara Sharples, and all our dedicated ambassadors.

Financial Review

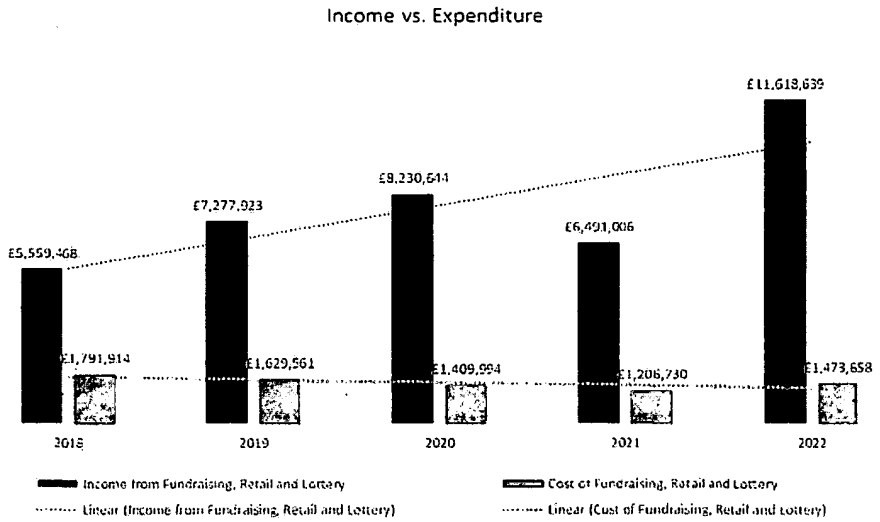
Key Performance Indicators
Key Financial Performance Indicators (KPI's) are a measurable value that demonstrate how effectively we are doing in achieving our key business goals.

As part of our monthly Management Accounts, we actively measure and monitor the pounds raised per employee and the percentage relating to our Charitable Objects. These statistics enable Trustees to understand in real time the performance or contribution of each activity.

In addition, the Charity Retail Association collect and publish retail KPIs which enable the Charity Shops to be benchmarked against other similar retail Charity Shops. This information is then used to help assess how our Charity Retail Shops meet the targets and expectations of the Board in terms of Return on Investment. It also assists in measuring how well they perform as a contribution towards the cause.

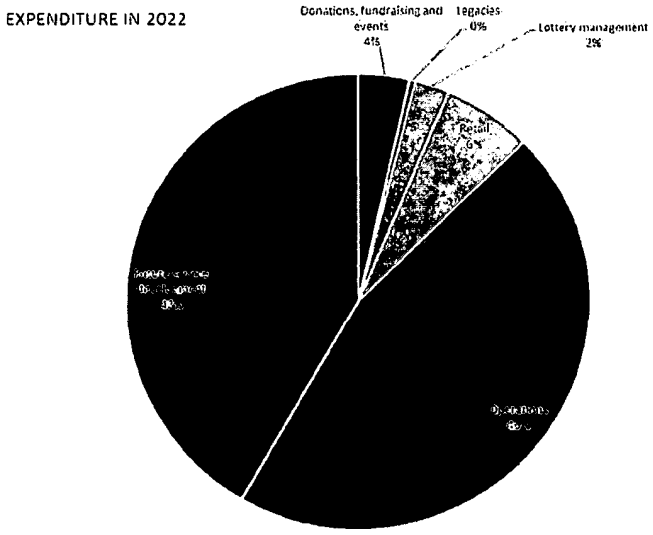
Annually, we monitor the overall performance for the year, especially the percentage of funds committed direct to the cause, total new assets, funds set aside for reserves and the designated helicopter replacement fund.

Performance Review
Despite recent uncertainty in the world's economy the Charity continues to deliver strong financial performance. The year end position is significantly above expectations with increased income across virtually all areas offsetting increased expenditure. The Charity's Return on Investment for the year (ROI) of 7.9:1 is a significant increase compared to previous years due to the exceptional income. Performance of the previous years were as follows - 2021 ROI of 5.4:1 and 2020 ROI of 5.8:1



Income
Income increased in 2022 to £11.6M compared to £6.5M in 2021 despite Lottery dropping by £83K. Donations were up by £2.7M and Legacies which continue to make a significant contribution to income, increased by nearly £1.2M over 2021. Charity retail has recovered well post Covid restrictions and increased by more than 50% from £0.8M to nearly £1.3M. In addition to the above, the 2022 income also includes a restricted DHSC grant of £897,700 towards the new crew facility building.

Expenditure
The Charity's focus on cost control has helped us deliver efficiencies and ensure that the majority of income is directed to deliver the Charity's objectives. To that end, 87% (previously 82% in 2021 and 2020) of expenditure has been used to support aviation and clinical operations or set aside to support development of operational services in the future. The direct Operating costs of the helicopter and clinical services were £5.3M (an increase on the £4.2M in 2021). Direct operating costs include the charity's ownership of the helicopter, employment of the pilots, provision of clinical staff and 19 hours/day service delivery.



Trading Subsidiary
The Charity's trading subsidiary continued its activities in 2022 focussed on non-primary purpose activities primarily the commercial sponsorship activities undertaken by the charity. The trading company delivered an Operating profit of £7K which was donated to the Charity.

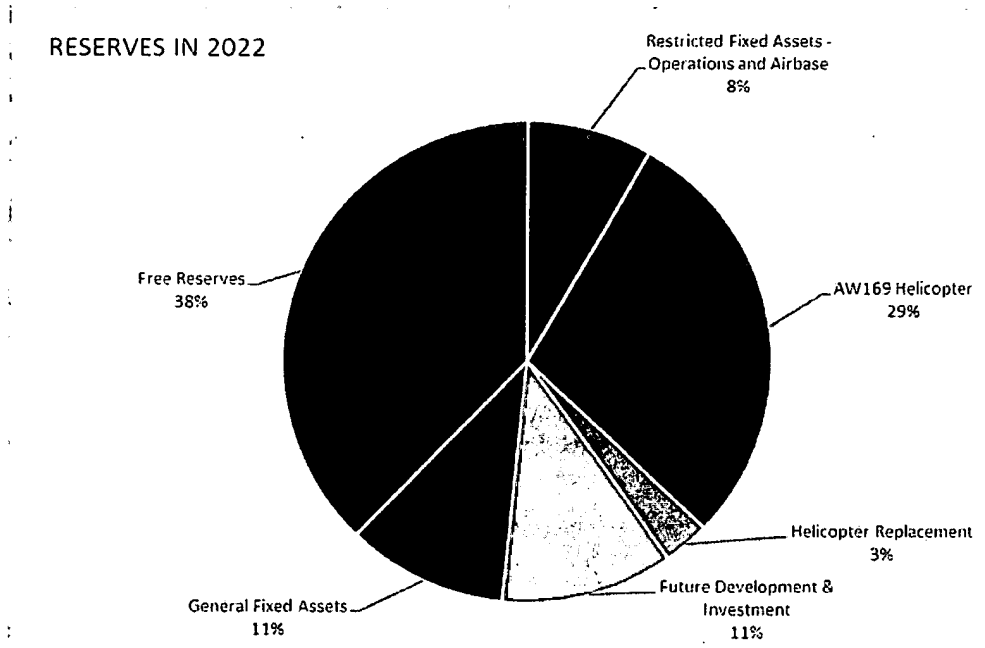
FINANCIAL POLICIES

Reserves Policy
The Trustees have established a Reserves policy to ensure the continuation of the air ambulance service in the event of a shortfall of income over expenditure in any one year or if a major funding stream stops abruptly. The reserve levels have been set to be sufficient to cover day to day activities, cover unplanned emergency repairs and respond to change and opportunity.

The reserves policy is formally reviewed by the Trustees each year and account is taken of the Charity Commission guidance (CC19) on reserves.

The reserves policy was reviewed at the November 2022 board meeting and having taken account of the risk analysis, primarily financial and operational, the probability of loss/reduction of income generation, the extent of the contractual commitments for the outsourced helicopter services and the need to meet the challenges associated with the procurement of the new helicopter, the Trustees concluded that a minimum of £2.65 million free reserves should be maintained. This reserves policy will be subject to further review during 2023.

At the end of 2022, the Charity's total funds were over £23.7M (increased from £19.3M in 2021), which were made up as follows:



The resultant free reserves of £8.9M is above the level required in the agreed reserves policy. The Charity plans to use the surplus free reserves to deliver an enhanced operational and medical service to Cornwall and the Isles of Scilly.

Material Investments Policy
The Charity's investment powers are governed by the Charity's Articles of Association and permit the Charity's funds to be invested in a wide range of assets. The Board of Trustees is responsible for setting the

investment policy and has delegated the ongoing monitoring to the Finance sub committee, while Quilter Cheviot provide discretionary investment and cash management services to the Charity. The Charity's policy remains to instruct their advisers to operate within medium risk parameters to secure reasonable investment income and sustain moderate capital growth.

The Charity held investments on 31 December 2022 with a market value of £3,091K (2021: £3,578K). This reflects a net unrealised loss in the portfolio value of £487K.

The investments are held as part of the Charity's free reserves. Income from the portfolio is paid into the Charity's bank account on a quarterly basis. In 2022 the total income generated increased to £99K from last year's income of £95K.

The investment portfolio is held in a Global Income & Growth Fund for Charities, managed by Quilter Cheviot. This funds investment objectives are identical to those of the Charity but with reduced investment management fees. Whilst the fund has reduced in value over the last year overall, it has demonstrated a moderate capital growth since its initial investment in 2017.

The Charity also holds deposits of £9.87M which are held at UK regulated banks and other cash and investment accounts.

FINANCIAL HEALTH/GOING CONCERN

Recent uncertainty in the world's economy with high inflation, low growth and a "cost-of-living" crisis has inevitably had consequences for the Charity. The Charity has a strong reserves position, has taken steps mitigate risk and is adapting its strategy to changing market conditions. The significant levels of cash. investments and free reserves at the year-end give the Trustees a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Charity and the group is registered as a charitable company limited by guarantee and was set up by a Memorandum & Articles of Association on 24 November 2009.

The Charity and the group is constituted under a Memorandum & Articles of Association dated 24 November 2009 and is a registered charity number 1133295.

Board and Committees

The Trustees exercise governance by meeting as a Board quarterly throughout the year to review strategy and performance, oversee risks and ensure that the charity complies with all legal and regulatory requirements.

The Board is supported by three non executive led committees.

- Finance
- Risk and Audit
- Nominations and Remuneration

Methods of appointment or election of Trustees

It is the Trustees' aim to ensure that an appropriate mix of skills and experience is maintained on the Board of Trustees. Potential Trustees are invited to apply through open recruitment processes, and are interviewed by external non executive recruitment specialists and a Committee of the Board who assess their suitability. In 2018, the Trustees made changes to their Governing Document relating to the reappointment of Trustees completing their third term of service. This amendment, approved by the Charity Commission, permits a Director (Trustee) who has served 9 years, to be re elected on an annual basis provided their re election has the full support of the remainder of the Board. This change to the Governing Document was made to provide

full flexibility, and reduce the risk of losing a Director with key expertise at the wrong moment during evolving strategy.

The Trustees would like to recognise the support received from Mrs Barbara Sharples and Mr Chris Pomfret who both retired from the Board in July 2022. Mrs Barbara Sharples remains a member of the Philanthropy Forum and was appointed Chair of the Philanthropy Forum in April 2022.

Policies adopted for the induction and training of Trustees
The Charity provides a full induction programme for new Trustees. This includes providing Trustees with an organisation email address and access to a dedicated SharePoint site with Charity information and financial data. From time to time each Trustee can attend training and trustees networking events, days covering aspects of Governance and trustee responsibilities including training with Civil Society/NCVO in London and locally based experts in the Charity Sector.

Organisational Structure
The Board of Trustees delegate the day to day running of the charity to the Chief Executive Officer. The organisational management is delegated between three distinct areas of work, Income & External Engagement (Fundraising, Marketing & Communications and Retail departments), Operational Delivery (Delivery of the HEMS, Health & Safety and Infrastructure – both land and airside) and Support Functions (Finance & Business Intelligence and HR (Volunteers and Staff)). Each department has a Manager, who forms part of the charity Leadership Team reporting directly into the Chief Executive. This provides clear lines of communication and resilience within the organisation, allowing for future investment and potential growth, as well as development.

Trading Subsidiary
Cornwall Air Ambulance Trading Limited, is a wholly owned Trading Subsidiary of the main Charity, Company Number 10227352 and the Directors of that company are the Chief Executive Officer, the Head of Finance & Business Intelligence (Company Secretary) and two Trustees including the Chair of the Finance Committee. Trustees have considered the requirement for an independent Director of the Trading Company but while the trading activity remains minimal the Directors will remain as currently appointed. The Directors of the Trading Subsidiary are clear on the requirement to act in the interests of the Company when making decisions.

Scheme of Delegation
A schedule of delegated authority, set by the Board of Trustees, governs the extent to which policy decisions, contracts, purchasing, salaries, payments and other key business decisions can be made by the Senior Leadership Team and Managers, including controls for very high level decisions around cash management and investments where the Board itself has ultimate control The schedule of delegated authority was updated and approved by the board of trustees in October 2021

Regulation
The charity is regulated by the Charity Commission as a registered charity and by the Gambling Commission for its lottery and raffle activities. The charity has also paid its voluntary levy to the Fundraising Regulator.

The Charity is also registered with the Information Commissioners Office and complies with the Data Protection Act 2018.

RISK MANAGEMENT

The Trustees have assessed the major risks to which the Charity and the group is exposed. In particular who is related to the operations and finances of the Charity and the group and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Cornwall Air Ambulance Trust operates a Board level Risk and Audit Committee, which meets four times a year and reports to the Board of Trustees. Risk management is a fundamental element of the Charity's business strategy on all levels and encompasses different types of risk. It is therefore an integral part of the business planning and controlling processes.

The Committee has responsibility for ensuring the adequacy of risk management, internal control and governance arrangements on the implementation of a strategic plan and policies of the Charity. It is also responsible for reviewing the integrity of the annual report and financial statements.

Following the annual review of recent uncertainties, the major risks currently facing the charity have been identified as:

Nature of Risk	Mitigation
Primary aircraft (G-CRWL) availability.	Continual improvement plan in place with engineering service provider. Potential second aircraft as a back up to the primary aircraft being actively explored.
Economic uncertainty.	Current financial stability and diversified income streams provide mitigation. Ability to adapt costs and overheads over time. Continual improvement into reach and engagement together with ongoing strategy review. Reserves reviewed and are considered appropriate at this time and will be regularly reviewed on a risk-based approach. "
Combined Cyber risks the highest being data breach.	Follow prioritised approach to attain and evidence compliance. HQ, Hosted and Web server now passing PCI scans. Continual improvement plan underway.
Resilience in key positions, due to team structure. Lack of succession planning and forward thinking.	Clearer strategy and target with an understanding of the resources needed to achieve this. Review working culture with the creation of the Culture Committee to optimise the working environment and provide an employee voice.
Engine damage to G-CRWL operating without EAPS for 2023.	Install EAPS (Engine protection system) as soon as available. Avoid operating in contaminated environments wherever possible.

All risks identified by the charity, including the above major risks are continuously monitored and significant management time is invested in mitigating these risks to minimise the probability of occurrence and potential impact on the Charity if they were to occur.

Pay Policy
The success of the Charity is largely dependent on its ability to attract and retain talented staff, with appropriate skills, who share its core values and passion for the cause of saving lives. The Charity is therefore committed to investing in its people, both from a remuneration perspective and in terms of their professional and personal development.

The Charity's remuneration policy aims to ensure that salaries reflect the knowledge, skills, responsibilities and personal competencies required for the satisfactory performance of each role. Salaries are reviewed annually and benchmarked against the charity sector locally and regionally.

We want to attract and retain the very best talent - creating clear career pathways for our staff teams who are vital to ensuring we can operate to the highest standards.

Recruiting in some areas of the charity team has proven difficult at times, since Cornwall has traditionally had lower salaries than in other parts of the UK and the demand for some skillsets has been high.

Following on from a pay review in early 2022, the board agreed to adopt the Real Living Wage foundation commitment to paying staff equitably.

We will also be creating one pay scale for both our retail and headquartered based staff — to encourage development between different areas of the organisation.

We continue to benchmark our salaries against similar organisations both in terms of geography and type.

Salaries of the Leadership Team, including the Chief Executive Officer are reviewed annually, based on performance, by the Remuneration Committee before being ratified by the Board of Trustees.

Senior Executive Pay Disclosure
The charity acknowledges the recommendations of the Report of the Inquiry into Charity Senior Executive Pay and Guidance for Trustees on Setting Remuneration by the UK National Council for Voluntary Organisations (NCVO). The inquiry advocates greater transparency and the Charity recognises and accepts those recommendations. As a result, the Charity provides details of the number of staff whose remuneration is £60,000 or more, in salary bands of £10,000, publishes its Pay Policy and utilises ratios to help determine senior executive pay.

The Charity is committed to openness and transparency on senior pay and will continue to keep this under review.

Funds held as custodian
There are no funds held by the Charity on behalf of another charity or project.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

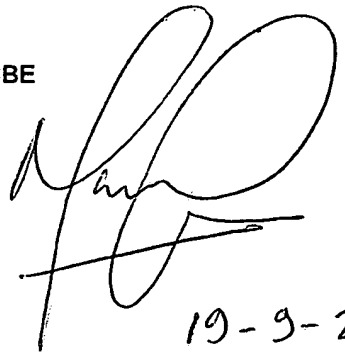
- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

The auditors, Bishop Fleming LLP, have indicated their willingness to continue in office.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Mr M M P Carne CBE
Chairman
Date:



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CORNWALL AIR AMBULANCE TRUST

OPINION

We have audited the financial statements of Cornwall Air Ambulance Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2022 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2022 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We have considered the nature of the industry and sector, control environment and business performance;
- We have considered the results of our enquiries of management and the the Board about their own identification and assessment of the risk of irregularities;
- For any matters identified we have obtained and reviewed the parent charitable company's documentation of their policies and procedures relating to;
  - Identifying, evaluating and complying with laws and regulations whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risk of fraud and whether they have knowledge of actual, suspected or alleged fraud; and
  - The internal controls established to mitigate the risks of fraud or non-compliance with laws and regulations.
- We have considered the matters discussed among the audit engagement team, including internal tax specialists regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to income recognition, with a particular risk in relation to year-end cut off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Charitable Group and Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Charities SORP (FRS 102) - Accounting and Reporting by Charities and the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charitable Group and Company's ability to operate or to avoid a material penalty. These include data protection regulations, health and safety regulations, aviation law, lottery regulations, fundraising laws and employment legislation.

As a result of performing the above procedures, we have completeness and cut-off of revenue recognition as a key audit matter related to the potential risk of fraud. Our procedures to respond to risks identified included the following:

- Documenting and validating the control environment for income and debtors and carrying out walkthrough testing;
- Undertaking substantive sample-based testing or proof in total calculations on all material revenue streams to ensure revenue has been recognised appropriately and accurately;
- Considering manual income journals as part of our work on fraud risks documented above;
- Reviewing the financial statement disclosures and testing to supporting documentation;

- Enquiring of management concerning actual and potential litigation claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement;
- Reading minutes of meetings of those charged with governance; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Alison Oliver FCA (Senior Statutory Auditor)
for and on behalf of
Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
Chy Nyverow
Newham Road
Truro
Cornwall
TR1 2DP

Date: 22 September 2023

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	4	**9,256,283**	**915,212**	**10,171,495**	5,503,767
Charitable activities	5	**-**	**-**	**-**	21,250
Other trading activities	6	**1,285,574**	**-**	**1,285,574**	871,031
Investments	7	**163,104**	**-**	**163,104**	94,958
Total income		**10,704,961**	**915,212**	**11,620,173**	6,491,006
Expenditure on:					
Raising funds	8	**1,473,658**	**-**	**1,473,658**	1,197,755
Charitable activities	9	**5,194,473**	**117,427**	**5,311,900**	4,244,741
Total expenditure		**6,668,131**	**117,427**	**6,785,558**	5,442,496
Net income before net (losses)/gains on investments		**4,036,830**	**797,785**	**4,834,615**	1,048,510
Unrealised net (losses)/gains on investments		**(486,914)**	**-**	**(486,914)**	319,742
Net movement in funds		**3,549,916**	**797,785**	**4,347,701**	1,368,252
Reconciliation of funds:					
Total funds brought forward		**16,854,277**	**2,512,609**	**19,366,886**	17,998,634
Net movement in funds		**3,549,916**	**797,785**	**4,347,701**	1,368,252
Total funds carried forward		**20,404,193**	**3,310,394**	**23,714,587**	19,366,886

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 33 to 59 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2022

	Note		2022 £		2021 £
Fixed assets					
Tangible assets	14		**11,323,961**		10,209,934
Investments	15		**3,090,980**		3,577,894
			14,414,941		13,787,828
Current assets					
Stocks	17	**14,133**		23,381	
Debtors	18	**811,478**		395,444	
Cash at bank and in hand		**9,873,550**		6,449,941	
		10,699,161		6,868,766	
Creditors: amounts falling due within one year	19	**(1,399,515)**		(1,289,708)	
Net current assets			**9,299,646**		5,579,058
Total net assets			**23,714,587**		19,366,886
Charity funds					
Restricted funds:					
Restricted funds	20	**6,067**		1,737	
Restricted fixed assets funds	20	**3,304,327**		2,510,872	
Total restricted funds	20		**3,310,394**		2,512,609
Unrestricted funds	20		**20,404,193**		16,854,277
Total funds			**23,714,587**		19,366,886

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr M M P Carne CBE
Chairman

Date: 19-9-23

Mr N Lentern
Trustee

The notes on pages 33 to 59 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 DECEMBER 2022

	Note		2022 £		2021 £
Fixed assets					
Tangible assets	14		**11,323,962**		10,209,934
Investments	15		**3,090,980**		3,577,895
			14,414,942		13,787,829
Current assets					
Stocks	17	**14,133**		23,381	
Debtors	18	**847,967**		427,891	
Cash at bank and in hand		**9,819,592**		6,409,527	
		10,681,692		6,860,799	
Creditors: amounts falling due within one year	19	**(1,382,047)**		(1,281,742)	
Net current assets			**9,299,645**		5,579,057
Total net assets			**23,714,587**		19,366,886
Charity funds					
Restricted funds	20		**3,310,394**		2,512,609
Unrestricted funds	20		**20,404,193**		16,854,277
Total funds			**23,714,587**		19,366,886

The Charity's net movement in funds for the year was £4,347,701 (2021 - £1,368,252).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr M M P Carne CBE
Chairman
Date: 19-9-23

Mr N Lentern
Trustee

The notes on pages 33 to 59 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Net cash from operating activities	26	**4,958,320**	4,123,473
Cash flows from investing activities			
Dividends, interests and rents from investments		**98,617**	94,958
Proceeds from the sale of tangible fixed assets		**(10,681)**	-
Purchase of tangible fixed assets		**(1,622,647)**	(339,130)
Proceeds from sale of investments		**-**	6
Purchase of investments		**-**	(6)
Net cash used in investing activities		**(1,534,711)**	**(244,172)**
Change in cash and cash equivalents in the year		**3,423,609**	**3,879,301**
Cash and cash equivalents at the beginning of the year		**6,449,941**	2,570,640
Cash and cash equivalents at the end of the year	27	**9,873,550**	6,449,941

The notes on pages 33 to 59 form part of these financial statements

1. GENERAL INFORMATION

The Charity is incorporated as a Company limited by guarantee and does not have share capital. In the event of the Company being wound up each member is liable to contribute a sum not exceeding £10 towards the debts and liabilities of the company and the costs, charges and expenses of winding up. The company is incorporated in England and Wales. The registered number and office is as stated on page 1.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Cornwall Air Ambulance Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 GOING CONCERN

The Trustees have assessed the charities financial position and its ability to operate as a going concern for the foreseeable future. They have reviewed the current financial position alongside the budget, as well as the cash position, reserves and investments. Trustees have also considered the financial projections until December 2026 and are satisfied that the charity has sufficient resources to continue its activities for at least 12 months from the date of approval and signing of these financial statements. Based on this assessment, the Trustees consider it to be appropriate to prepare these financial statements under the going concern basis.

2. ACCOUNTING POLICIES (continued)

2.3 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated Statement of Financial Activities on an entitlement basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2. ACCOUNTING POLICIES (continued)

2.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

2.5 GOVERNMENT GRANTS

Government grants relating to tangible fixed assets are treated as deferred income and released to the Consolidated Statement of Financial Activities over the expected useful lives of the assets concerned. Other grants are credited to the Consolidated Statement of Financial Activities as the related expenditure is incurred.

2.6 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.7 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

2. ACCOUNTING POLICIES (continued)

2.7 TANGIBLE FIXED ASSETS AND DEPRECIATION (CONTINUED)

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Freehold land	- no depreciation is charged
Operations facility	- over 50 years
Short leasehold improvements	- over 10 years
Motor vehicles	- 25% per annum on the reducing balance method
Shop fixtures and fittings	- over 3 years
Equipment (including Aircraft specialist equipment)	- over 3 or 5 years as appropriate
Helicopter	- over 20 years to 30% of residual value
Assets under construction	- not depreciated until asset is in use

2.8 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.9 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.10 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.11 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2. ACCOUNTING POLICIES (continued)

2.12 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.13 FINANCIAL INSTRUMENTS

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.14 PENSIONS

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.15 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Legacy income may require management judgement in respect of associated timing of revenue recognition and estimation of the income. Legacy income is considered on a case by case basis.

4. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2022 £	Restricted funds 2022 £	Restricted Fixed Asset funds 2022 £	Total funds 2022 £	Total funds 2021 £
Donations	4,074,031	-	-	**4,074,031**	1,299,037
Legacies	3,562,595	-	-	**3,562,595**	2,387,376
Grants	108,779	17,512	897,700	**1,023,991**	198,383
COVID-19 Grant	-	-	-	**-**	25,215
Lottery	1,510,878	-	-	**1,510,878**	1,593,756
	9,256,283	17,512	897,700	**10,171,495**	5,503,767
TOTAL 2021	5,404,941	30,862	67,964	5,503,767	

5. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Air Ambulance service	-	-	21,250
TOTAL 2021	21,250	21,250	

6. INCOME FROM OTHER TRADING ACTIVITIES

Income from fundraising events

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Charity shop sales & other income	1,273,784	**1,273,784**	843,239
Income generated by subsidiary	11,790	**11,790**	27,792
TOTAL 2022	1,285,574	**1,285,574**	871,031
TOTAL 2021	871,031	871,031	

7. INVESTMENT INCOME

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Investment income	98,617	**98,617**	94,958
Investment income - bank interest	64,487	**64,487**	-
	163,104	**163,104**	94,958
TOTAL 2021	94,958	94,958	

8. EXPENDITURE ON RAISING FUNDS

COSTS OF RAISING VOLUNTARY INCOME

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Donations, fundraising & events	412,686	**412,686**	388,348
Legacies	49,603	**49,603**	47,034
Lottery management & development costs	280,649	**280,649**	231,267
Retail expenses & purchases for resale	726,004	**726,004**	538,266
Investment management costs	-	**-**	(8,975)
Expenditure incurred by subsidiary	4,716	**4,716**	1,815
	1,473,658	**1,473,658**	1,197,755
TOTAL 2021	1,197,755	1,197,755	

9. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

Summary by fund type

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Total 2021 £
Provision of air ambulance service	5,194,473	117,427	**5,311,900**	4,244,741
TOTAL 2021	4,101,334	143,407	4,244,741	

10. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £	Total funds 2021 £
Provision of air ambulance service	3,731,404	1,580,496	**5,311,900**	4,244,741
TOTAL 2021	3,148,396	1,096,345	4,244,741	

ANALYSIS OF SUPPORT COSTS

	Provision of air ambulance 2022 £	Total funds 2022 £	Total funds 2021 £
Staff costs	453,322	**453,322**	415,344
Marketing	201,769	**201,769**	172,758
Insurance	134,099	**134,099**	125,814
Property costs	104,213	**104,213**	61,380
Repairs & maintenance	59,298	**59,298**	54,583
Staff expenses	363,711	**363,711**	69,035
Office expenses	52,643	**52,643**	46,187
Bank fees	74,841	**74,841**	50,976
Legal & professional	101,716	**101,716**	81,903
Loss on disposal of assets	12,074	**12,074**	(135)
Governance costs	22,810	**22,810**	18,500
TOTAL 2022	1,580,496	**1,580,496**	1,096,345
TOTAL 2021	1,096,345	1,096,345	

11. AUDITORS' REMUNERATION

	2022 £	2021 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	**22,560**	17,750
Fees payable to the Charity's auditor in respect of:		
All taxation advisory services not included above	**850**	750
All non-audit services not included above	**250**	-

12. STAFF COSTS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Wages and salaries	**1,469,246**	943,229	**1,469,246**	943,229
Social security costs	**147,410**	82,297	**147,410**	82,297
Other pension costs	**80,655**	58,390	**80,655**	58,390
	1,697,311	1,083,916	**1,697,311**	1,083,916

The average number of persons employed by the Charity during the year was as follows:

	Group 2022 No.	Group 2021 No.	Charity 2022 No.	Charity 2021 No.
Average headcount number of staff employed	**46**	34	**46**	34

The average headcount expressed as full time equivalent was:

	Group 2022	Group 2021	Charity 2022	Charity 2021
Administration	**6**	5	**6**	5
Charity shops	**19**	14	**19**	14
Fundraising	**9**	7	**9**	7
Marketing	**4**	4	**4**	4
Senior leadership team	**3**	2	**3**	2
Volunteer department	**1**	1	**1**	1
Operations (Pilots and Patient Liason)	**4**	1	**4**	1
	46	34	**46**	34

12. STAFF COSTS (CONTINUED)

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2022	Group 2021
In the band £70,001 - £80,000	**4**	1
In the band £80,001 - £90,000	**1**	-

The increase in higher paid staff is due to the change in staffing arrangements in the year with the Trust's pilots now being directly employed.

The Charity considered it's key management personnel in the year to comprise the Trustees and the senior leadership team as disclosed on page 1.

The total employment benefits including employer pension contributions of the key management personnel were £199,495 (2021: £157,577), paid to 3 empoyees (2021: 2).

13. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 31 December 2022, expenses of £76 were reimbursed or paid directly to 1 Trustees (2021 - no expenses).

14. TANGIBLE FIXED ASSETS

GROUP AND CHARITY

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Assets under construc-tion £	Total £
COST OR VALUATION								
At 1 January 2022	3,376,656	57,365	7,574,267	315,325	103,429	1,144,530	-	12,571,572
Additions	-	569	-	95,736	3,458	331,738	1,191,146	1,622,647
Disposals	-	-	-	(88,513)	(71,886)	(716,217)	-	(876,616)
At 31 December 2022	3,376,656	57,934	7,574,267	322,548	35,001	760,051	1,191,146	13,317,603
DEPRECIATION								
At 1 January 2022	651,022	33,203	463,924	156,235	86,285	970,969	-	2,361,638
Charge for the year	71,086	10,114	265,099	49,646	11,474	92,825	-	500,244
On disposals	-	-	-	(78,057)	(71,838)	(718,345)	-	(868,240)
At 31 December 2022	722,108	43,317	729,023	127,824	25,921	345,449	-	1,993,642
NET BOOK VALUE								
At 31 December 2022	2,654,548	14,617	6,845,244	194,724	9,080	414,602	1,191,146	11,323,961
At 31 December 2021	2,725,634	24,162	7,110,343	159,090	17,144	173,561	-	10,209,934

14. TANGIBLE FIXED ASSETS (CONTINUED)

GROUP AND CHARITY (CONTINUED)

Included in land and buildings is freehold land at cost of £268,540 (2021: £268,540) which is not depreciated.

15. FIXED ASSET INVESTMENTS

GROUP AND CHARITY	Listed investments £
COST OR VALUATION	
At 1 January 2022	**3,577,894**
Revaluations	**(486,914)**
AT 31 DECEMBER 2022	**3,090,980**
NET BOOK VALUE	
AT 31 DECEMBER 2022	**3,090,980**
AT 31 DECEMBER 2021	3,577,894

16. PRINCIPAL SUBSIDIARY

The following were subsidiary undertakings of the Charity:

Names	Company number	Charity registration number	Registered office or principal place of business	Class of shares	Holding	Included in consolidation
CAAT Trading Limited	10227352		Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	Ordinary	100%	Yes
First Air Ambulance Services Trust		299000	Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	Common Control	-%	Yes

The financial results of the subsidiaries for the year were:

Names	Income £	Expenditure £	Profit for the year before gift aid to parent £
CAAT Trading Limited	**11,790**	**4,716**	**7,074**
First Air Ambulance Services Trust	**30,306**	**1,515**	**28,791**

17. STOCKS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Finished goods and goods for resale	**14,133**	23,381	**14,133**	23,381

18. DEBTORS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
DUE WITHIN ONE YEAR				
Trade debtors	**31,024**	62,193	**31,024**	62,193
Amounts owed by group undertakings	**-**	-	**53,489**	34,977
Other debtors	**182,186**	91,817	**165,186**	89,287
Prepayments and accrued income	**598,268**	241,434	**598,268**	241,434
	811,478	395,444	**847,967**	427,891

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Payments received on account	**146,826**	149,392	**146,826**	149,392
Trade creditors	**569,405**	869,854	**568,307**	869,839
Other taxation and social security	**49,237**	45,241	**49,237**	45,241
Other creditors	**12,141**	8,931	**12,141**	8,931
Accruals and deferred income	**621,906**	216,290	**605,536**	208,339
	1,399,515	1,289,708	**1,382,047**	1,281,742

20. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	463,924	-	-	265,100	-	729,024
Helicopter purchase retention	340,280	-	(340,280)	-	-	-
NBV of unrestricted funded assets	1,725,607	-	(183,401)	987,810	-	2,530,016
NBV of Air Ambulance (unrestricted element)	5,702,218	-	(212,600)	-	-	5,489,618
Future Development & Investments	2,700,000	-	-	-	-	2,700,000
	10,932,029	-	(736,281)	1,252,910	-	11,448,658
GENERAL FUNDS						
General funds	5,922,248	10,704,961	(5,931,850)	(1,252,910)	(486,914)	8,955,535
TOTAL UNRESTRICTED FUNDS	16,854,277	10,704,961	(6,668,131)	-	(486,914)	20,404,193

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
RESTRICTED FUNDS						
Other restricted funds	1,737	17,512	(13,182)	-	-	6,067
CJRS grants	-	-	-	-	-	-
	1,737	17,512	(13,182)	-	-	6,067
CAPITAL RESTRICTED FUNDS						
Helicopter AW169 - DCMS (LIBOR)	956,250	-	(17,500)	-	-	938,750
Helicopter AW169 - (DHSC)	451,875	-	(35,000)	-	-	416,875
Airbase construction (SWRDA)	801,441	-	(18,963)	-	-	782,478
Annex (LIBOR)	210,132	-	(5,406)	-	-	204,726
Welfare & Pastoral Facilities - (DCMS)	32,040	-	(3,968)	-	-	28,072
Other restricted funds	15,505	-	(9,011)	-	-	6,494
Rapid Reponse Cars	43,629	-	(14,397)	-	-	29,232
Operations Extension - (DCMS)	-	897,700	-	-	-	897,700
	2,510,872	897,700	(104,245)	-	-	3,304,327
TOTAL RESTRICTED FUNDS	2,512,609	915,212	(117,427)	-	-	3,310,394
TOTAL OF FUNDS	19,366,886	11,620,173	(6,785,558)	-	(486,914)	23,714,587

20. STATEMENT OF FUNDS (CONTINUED)

STATEMENT OF FUNDS - PRIOR YEAR

	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2021 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	198,824	-	-	265,100	-	463,924
Helicopter purchase retention	340,280	-	-	-	-	340,280
NBV of unrestricted funded assets	1,846,868	-	(121,261)	-	-	1,725,607
NBV of Air Ambulance (unrestricted element)	5,914,818	-	(212,600)	-	-	5,702,218
Future Development & Investments	2,700,000	-	-	-	-	2,700,000
	11,000,790	-	(333,861)	265,100	-	10,932,029
GENERAL FUNDS						
General funds	4,440,654	6,392,180	(4,965,228)	(265,100)	319,742	5,922,248
TOTAL UNRESTRICTED FUNDS	15,441,444	6,392,180	(5,299,089)	-	319,742	16,854,277

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2021 £
RESTRICTED FUNDS						
Other restricted funds	3,850	5,647	(7,760)	-	-	1,737
CJRS grants	-	25,215	(25,215)	-	-	-
	3,850	30,862	(32,975)	-	-	1,737
CAPITAL RESTRICTED FUNDS						
Helicopter AW169 - DCMS (LIBOR)	973,750	-	(17,500)	-	-	956,250
Helicopter AW169 - (DHSC)	486,875	-	(35,000)	-	-	451,875
Airbase construction (SWRDA)	820,404	-	(18,963)	-	-	801,441
Annex (LIBOR)	215,538	-	(5,406)	-	-	210,132
Welfare & Pastoral Facilities - (DCMS)	36,008	-	(3,968)	-	-	32,040
Other restricted funds	20,765	7,964	(13,224)	-	-	15,505
Rapid Reponse Cars	-	60,000	(16,371)	-	-	43,629
Operations Extension - (DCMS)	-	-	-	-	-	-
	2,553,340	67,964	(110,432)	-	-	2,510,872
TOTAL RESTRICTED FUNDS	2,557,190	98,826	(143,407)	-	-	2,512,609
TOTAL OF FUNDS	17,998,634	6,491,006	(5,442,496)	-	319,742	19,366,886

21. TRANSFER BETWEEN FUNDS

The transfers between funds during the year relate to the designation of funds in accordance with the Helicopter Relacement Fund referenced in note 22. A transfer has also been made from general funds to designated fixed assets to recognise additions made in year and historically funded through general funds.

22. DESIGNATED FUNDS

Helicopter Replacement Fund
This fund was established to hold funds for the replacement of the air ambulance helicopter. The Trustees agreed to transfer the depreciation of the helicopter into this fund annually. Noting that the new helicopter is expected to be in operation for the next 19 years.

Helicopter Purchase Retention
This fund held the remaining balance of the Helicopter Purchase, £340,280 (€400,000 at an exchange rate of 0.8507). The slump pads were completed in year and the fund has been cleared down upon payment of the invoice.

Net Book Value of Air Ambulance (Unrestricted Element)
This fund was established to recognise the net book value of the unrestricted element of the new AW169 helicopter as a fixed asset held by the charity funded by unrestricted funds and from fund whose restriction ended upon the acquisition of the asset.

Net Book Value of Unrestricted Funded Assets
This fund recognises the net book value of fixed assets held by the charity (excluding the AW169 helicopter) funded by unrestricted funds or from funds whose restriction end upon the acquisition of the asset, and that consequently cannot be easily converted into cash.

23. RESTRICTED FUNDS

Helicopter AW169 – DCMS (LIBOR)
This Helicopter fund of £1M made up of £162,500 of funding received during 2018 and a further £837,500 received in 2019 from the Department for Culture, Media & Sport, towards the cost of the new helicopter purchase.

Helicopter AW169 - DHSC
This fund reflects the £500,000 received in 2019 from the Department of Health and Care towards the new helicopter purchase.

Airbase Contraction (SWRDA)
This fund represents grant awarded given by South West Regional Development Agency towards the cost of construction of the air ambulance operations facility and head office.

Annexe (LIBOR)
The annexe fund represents monies received from HM Treasury from LIBOR bank fines. The money was given to build an annexe to develop the airbase facilities.

Welfare & Pastoral Facilities (DCMS)
The fund represents the grant funding using to develop facilities to support the welfare of the air ambulance crews.

Rapid Response Cars
The fund represents the proportion of restricted grant funding towards the purchase of two rapid reponse cars for the Trust's use. The Trust purchased two Volvo V90 cars in 2021.

Operations Extension (DCMS)
The fund reflects the proportion of restricted grant funding towards the contruction of the operational extension on site. This asset is included in the assets under construction at the year end of 2022.

Other restricted funds
Other restricted funds represent grants and restricted donations predominantly for the purchase of medical and operational equipment.

24. SUMMARY OF FUNDS

SUMMARY OF FUNDS - CURRENT YEAR

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
Designated funds	10,932,029	-	(736,281)	1,252,910	-	11,448,658
General funds	5,922,248	10,704,961	(5,931,850)	(1,252,910)	(486,914)	8,955,535
Restricted funds	1,737	17,512	(13,182)	-	-	6,067
Capital restricted funds	2,510,872	897,700	(104,245)	-	-	3,304,327
	19,366,886	11,620,173	(6,785,558)	-	(486,914)	23,714,587

SUMMARY OF FUNDS - PRIOR YEAR

	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2021 £
Designated funds	11,000,790	-	(333,861)	265,100	-	10,932,029
General funds	4,440,654	6,392,180	(4,965,228)	(265,100)	319,742	5,922,248
Restricted funds	3,850	30,862	(32,975)	-	-	1,737
Capital restricted funds	2,553,340	67,964	(110,432)	-	-	2,510,872
	17,998,634	6,491,006	(5,442,496)	-	319,742	19,366,886

25. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2022 £	Restricted funds 2022 £	Capital restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	8,019,634	-	3,304,327	**11,323,961**
Fixed asset investments	3,090,980	-	-	**3,090,980**
Current assets	10,693,094	6,067	-	**10,699,161**
Creditors due within one year	(1,399,515)	-	-	**(1,399,515)**
TOTAL	20,404,193	6,067	3,304,327	**23,714,587**

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted Fixed Asset funds 2021 £	Total funds 2021 £
Tangible fixed assets	7,699,062	-	2,510,872	10,209,934
Fixed asset investments	3,577,894	-	-	3,577,894
Current assets	6,867,029	1,737	-	6,868,766
Creditors due within one year	(1,289,708)	-	-	(1,289,708)
TOTAL	16,854,277	1,737	2,510,872	19,366,886

26. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2022 £	Group 2021 £
Net income for the year (as per Statement of Financial Activities)	**4,347,701**	1,368,252
ADJUSTMENTS FOR:		
Depreciation charges	**500,244**	444,295
Gains/(losses) on investments	**491,401**	(323,482)
Loss on the sale of fixed assets	**11,623**	-
Decrease/(increase) in stocks	**9,248**	(15,799)
Decrease/(increase) in debtors	**(416,034)**	2,373,290
Increase in creditors	**112,754**	371,875
Interest from investments	**(98,617)**	(94,958)
NET CASH PROVIDED BY OPERATING ACTIVITIES	**4,958,320**	4,123,473

27. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2022 £	Group 2021 £
Cash in hand	**9,873,550**	6,449,941

28. ANALYSIS OF CHANGES IN NET DEBT

	At 1 January 2022 £	Cash flows £	At 31 December 2022 £
Cash at bank and in hand	**6,449,941**	**3,423,609**	**9,873,550**
	6,449,941	**3,423,609**	**9,873,550**

29. CONTINGENT LIABILITIES

During the 2020 financial year, a claim was raised against the Charity. At the date of this report, the likely outcome nor financial impact on the Charity cannot be reliably estimated. As such, no provision has been made in the financial statements.

30. CAPITAL COMMITMENTS

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
CONTRACTED FOR BUT NOT PROVIDED IN THESE FINANCIAL STATEMENTS				
Acquisition of tangible fixed assets	**713,333**	892,131	**713,333**	892,131

31. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £80,655 (2021: £58,390). £12,019 (2021: £8,806) was payable to the fund at the balance sheet date.

32. OPERATING LEASE COMMITMENTS

At 31 December 2022 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2022 £	Group 2021 £	Charity 2022 £	Charity 2021 £
Not later than 1 year	**129,995**	126,537	**129,995**	126,537
Later than 1 year and not later than 5 years	**133,870**	226,990	**133,870**	226,990
	263,865	353,527	**263,865**	353,527

33. OTHER FINANCIAL COMMITMENTS

During the prior year the Charity entered into a financial commitment under a contract for the provision of helicopter services from Castle Air Limited which commenced in June 2021 for a new Air Ambulance for a term of 10 years. The minimum amount payable in during the next 12 months under the contract terms is £1,168,516 (2021: £1,159,882).

34. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

35. RELATED PARTY TRANSACTIONS

The consolidated financial statements of Cornwall Air Ambulance Trust have taken advantage of the exemption in Financial Reporting Standard 102 Section 33.1A in not disclosing intra group transactions with 100% owned subsidiaries.

CORNWALL AIR AMBULANCE TRUST

England & Wales - Charity number 1133295

Accounts

Registered number: 07085879
Charity number: 1133295

CORNWALL AIR AMBULANCE TRUST

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

Bishop Fleming

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

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CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2021

Trustees	Mr M P Carne CBE, Chair Mr C C Pomfret, Vice Chair (resigned 26 July 2022) Mr S A Carr, Chair of Nominations and Remuneration Committee Mr R Cowie, Chair Finance Committee Mr B S Mark, Chair Risk and Audit Committee Mrs B Sharples (resigned 26 July 2022) Mr D Scott Mrs D Griffith Ms L A McKay (appointed 28 January 2021) Mr N Lentern (appointed 28 January 2021)
Philanthropy Forum	Mr J McCulloch, Chair Mrs B Sharples Ms J Stanley Dr K Dickens Dr K O'Sullivan
Company Registered Number	07085879
Charity Registered Number	1133295
Company secretary	Mr S Murdoch (to 24 September 2021) Mr A Whitton (from 14 September 2021)
Senior Leadership Team	Mrs P Martin, Chief Executive Officer (left 28 February 2021) Mr S Murdoch, Chief Operating Officer/Interim Chief Executive Officer (from 1 March 2021 to 31 August 2021) (left 23 November 2021) Mr T Bunting, Chief Executive Officer (from 1 September 2021) Mr A Whitton Head of Finance & Business Intelligence (from 1 September 2021)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2021

Independent Auditors	Bishop Fleming LLP Chartered Accountants Statutory Auditors Chy Nyverow Newham Road Truro Cornwall TR1 2DP
Bankers	HSBC plc 3 Fore Street Bodmin Cornwall PL31 2HU
Legal Advisers	Stephens Scown 1 High Cross Street St Austell Cornwall PL25 4AB
Investment Managers	Quilter Cheviot One Kingsway London WC2B 6AN

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2021

CHAIRMAN'S STATEMENT

The chairman presents his statement for the year.

The Cornwall Air Ambulance Trust is in good health and doing well despite the unprecedented challenges of the last two years. We have adapted to the new reality of fundraising in these more challenging times and have enhanced our operations capability. Our new helicopter is a huge success and the higher standards of clinical care we can now deliver are helping to save more lives than ever.

Like any high performing organisation, we are ambitious to improve further the service that we can offer the people of Cornwall and the Isles of Scilly. We are now in the process of expanding the base at Newquay to provide our aircrew with better training facilities, which will enhance our clinical capabilities. Although we are not immune to the cost-of-living challenges that are making life much harder for so many people in our county, through innovation, focus and hard work, I am confident that we will be able to continue our journey of improvement. This is only possible thanks to the extraordinary generosity and kindness of the people we serve.

On behalf of the entire Board of Trustees, I am extremely grateful to supporters, staff and volunteers for your tireless efforts. Together we are doing something incredibly important and valuable; saving lives.

Thank you.

Chairman: Mr M P Carne CBE
Date: 23rd September 2022

CHIEF EXECUTIVE'S STATEMENT

This set of accounts for the year ending 31st December 2021 encapsulates another challenging year for Cornwall Air Ambulance under the cloud of the Covid-19 pandemic. I am pleased to report that every department within the charity has stepped up and ensured our life saving missions can continue, despite the uncertainties and changing landscapes faced.

Once again, we undertook close to 1,100 missions in 2021 and with the significant influx of tourists into the county and the subsequent increase in population, demand for our services is only likely to increase.
However, this is of course solely down to the support of a huge number of people – primarily the people of Cornwall and the Isles of Scilly. As a resident since 2010, I have always been very aware of that it is those communities support that keep the helicopter flying and the specialist critical care paramedics and doctors saving lives.

I am extremely proud to lead the organisation into a new era and for the next 3 years, we will be focusing on 5 key priorities:

1. Culture, Vision and Values – ensuring our people (supporters, aircrew, staff and volunteers) are at the centre of everything we do.
2. Operational Excellence – providing the very best critical care for the people of Cornwall and the Isles of Scilly.
3. Income Generation & Marketing – providing the necessary funds and awareness to support our missions.
4. Special projects – supporting innovation and continual development is at the forefront of our thinking.
5. Finance & Business Intelligence – ensuring donated funds are invested well and we have the information to make informed decisions.

During the year, we have transitioned to a new helicopter operations partner, Castle Air. *Your AW169 has been one of the busiest HEMS aircraft in the UK and I am therefore very pleased to be working closely with a locally based business that understands the importance our service provides.*

Looking forward, we want to ensure that we can continue to fund the lifesaving missions we undertake, but also explore how our service needs to evolve to better meet those needs both now, and well into the future.
Thank you to each and every one for your continued support. Your charity continues to save lives.

Chief Executive Officer: Tim Bunting
Date: 23rd September 2022

TRUSTEES' REPORT

The Trustees (who are also Directors of the Charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of the Cornwall Air Ambulance Trust for the year 1 January 2021 to 31 December 2021. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective January 2015).

Since the Charity and the group qualify as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and activities

The principal objective of the Charity is relieving pain and sickness for the benefit of the public by assisting in the provision of emergency medical services and equipment, in particular the provision of an air ambulance service or other emergency transportation, primarily in Cornwall and the Isles of Scilly. These are the purposes of the Charity as set out in its Governing documents.

The Charity serves a local community of around 570,000 people, together with over 5 million visitors who come to the region every year. The Charity relies on the local community to raise sufficient funds to deliver the service without receiving regular government funding or support from the National Lottery.

The Charity's Critical Care Teams of paramedics, doctors and pilots provide enhanced emergency medical services to the most seriously ill and injured patients throughout Cornwall and the Isles of Scilly. These services are delivered in partnership with the South Western Ambulance Service NHS Foundation Trust (SWASfT) who support the delivery of the clinical services and Castle Air, based in Liskeard who operate and maintain the Charity's helicopter – a Leonardo AW169, registration G-CRWL.

The Charity also operates two critical care cars, which were upgraded in 2021, carrying the same specialist lifesaving equipment, specialist drugs and the same crew who would normally fly on the air ambulance helicopter. These cars provide a backup service if the helicopter is unavailable, predominantly due to poor weather limitations).

Public Benefit

The public benefit provided by the Charity is to anyone and everyone in Cornwall and the Isles of Scilly, including residents and visitors, and although primarily in the County of Cornwall, also extends to Devon and beyond when required. The Cornwall Air Ambulance is free at the point of need, on the grounds of fixed sets of criteria which take into account clinical need, urgency, accessibility and distance to hospital. These criteria are regularly reviewed and rigorously applied. No private benefit use of the Cornwall Air Ambulance helicopter is given to anyone at any time.

The Trustees run the charity with due regard to the public benefit guidance issued by The Charity Commission and the Charity Act 2011.

STRATEGIC REVIEW

In 2021, Cornwall Air Ambulance was tasked to 318 patients suffering from cardiac arrests – and Peter Sowden was one of them.

A referee for his local football club, Peter was about to start a match at Kimberley Stadium, Saltash, when he collapsed in early December.

"Basically, I can only go on what people have said, but I'd been out and done my pre-match warm-up and finished all the paperwork I need to do when I go out on the field for play. Suddenly, it happened."

After that, Peter remembers nothing – except waking up in hospital eight days later. What was happening on the ground, though, was lifesaving.

Almost immediately, the team's physiotherapist jumped into action with the stadium's defibrillator, and, with the help of a nurse and a firefighter (who just happened to be playing on the opposing team), started CPR.

"They shocked me and managed to get me back, in a very short time frame. They'd only had the defib for three weeks, and now they have three around the stadium."

Between them they were able to deal with the situation until an ambulance crew, and Cornwall Air Ambulance, made it to the scene.

"When the Cornwall Air Ambulance critical care team turned up, they were able to give me sedatives to try and stabilise me, because I was getting jumpy and erratic in my behaviour."

Peter was rushed to Derriford Hospital by land ambulance, with the Cornwall Air Ambulance crew on board to administer critical care along the way.
He then spent over a week on a ventilator in intensive care, before being fitted with an ICD- a heart monitoring device.
Peter has continued to recover well and is back home with his family, enjoying everyday life.

"My life has changed quite a bit – I won't be doing the same physical activity that I was. All in all, I was very fortunate because I was in the right place at the right time, with the right people dealing with it. It all happened so quick.

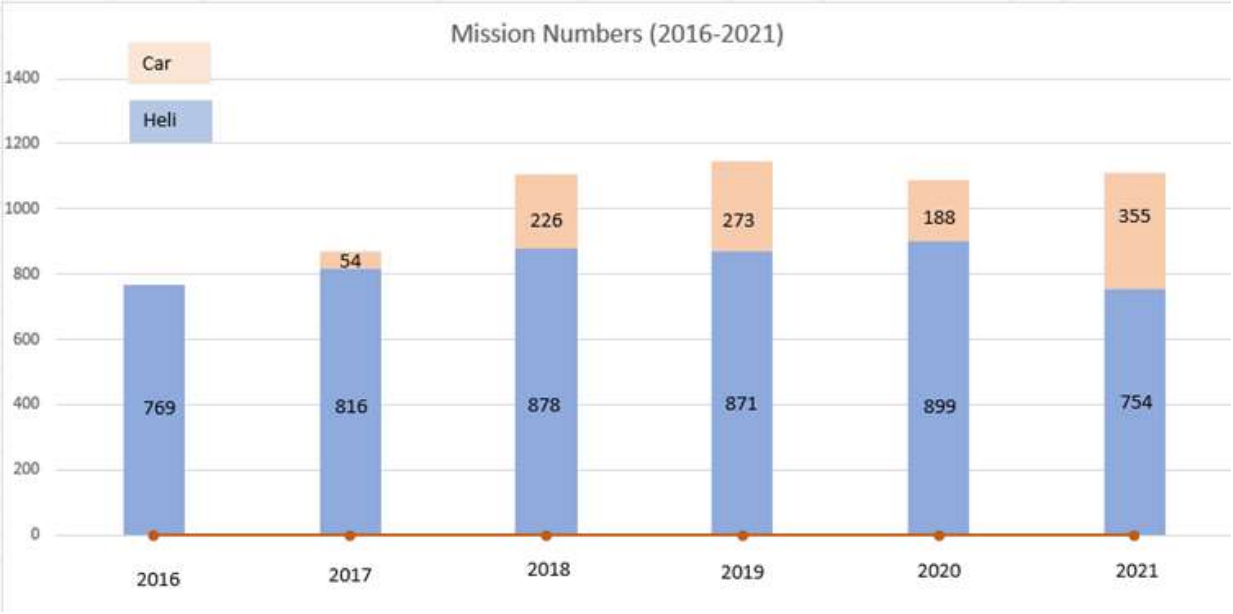
"That was the crucial factor, that everybody, including the air ambulance, got there so fast. When you look at the distance, they still must get there and land – and they got there remarkably quick. You never know when it could happen."

OPERATIONAL PERFORMANCE

The operations of the air ambulance have been a challenge again this year due to the continued strain of the Covid-19 pandemic. In addition to this, the short notice transfer of helicopter servicing and training services to a new supplier, and the direct employment of the Pilots has also introduced some considerable turbulence in this year. Whilst the new supplier provided CAAT with a backup helicopter, it does not have the performance or capability of the primary aircraft. It is not cleared for night-time operations and has a reduced capacity to convey patients.

Despite these challenges the crew have continued to fly and treat patients throughout these changes and in 2021 tasking has remained at a similarly high level when compared to previous years, responding to 1109 taskings in our aircraft and critical care cars.

Our service responds to patients with life threatening medical conditions, traumatic injuries and a small number of patients requiring urgent, time critical transfers between hospitals for specialist treatment. The specialist care provided or critical care paramedics and doctors, together with the clinical urgency and the complexity of the incident are the most significant factors in a patient requiring support and treatment from air ambulance crews.



Following the departure of the COO, the charity has recruited a new Head of Operations. It has been an enormous achievement to keep up operational tempo with the change in service provider and key personnel during this time of major change. This is a testament of the skill and dedication of the whole team and would not be possible without the donations from the charity's supporters.

Delivery of our services would not be possible without the contribution of our key partners:

South Western Ambulance Service NHS Foundation Trust
Cornwall Air Ambulance is part of a fully integrated response to emergencies in Cornwall, facilitated through the South Western Ambulance Service NHS Foundation Trust. The ambulance service is contracted through a Service Level Agreement for the provision of a team of paramedics dedicated to air ambulance operations, deployment on emergency missions from their Emergency Clinical Hub in Exeter and the clinical governance and oversight of the paramedics and doctors.

Royal Cornwall Hospitals NHS Trust (RCHT) and University Hospitals Plymouth NHS Trust (Derriford)
The charity works with a small team of doctors to carry out the role of education support physicians for the development of specialist paramedic aircrew and to undertake clinical shifts as part of the crew bringing specialist skills (particularly the provision of Pre-Hospital Emergency Anaesthesia).

Cornwall Blood Bikes
The Blood Transfusion Service at RCHT also support the charity with the supply of blood product for the service, which is delivered daily to the airbase by a team of volunteer riders.

Kernow Clinical Commissioning Group (CCG)
The Covid-19 pandemic has put the NHS nationally and locally under extreme pressures, therefore closer working relationships have been formed across the healthcare community. This has resulted in greater levels of engagement between the charity and the CCG, supporting healthcare across the region.

Castle Air
Cornwall Air Ambulance appointed Castle Air as the charity's new helicopter operator in 2021. While the charity owns the AW169 helicopter, Castle Air holds the operating license for the aircraft and is responsible for the maintenance of the AW169 and back-up AW109 helicopters.

Other key stakeholder partners include:

- Air Ambulances UK
- Bristow (Search and Rescue)
- Cornwall Airport Newquay
- Cornwall Council
- Wider emergency service partners

MAKING IT ALL POSSIBLE

New Helicopter Operations Partner

Cornwall Air Ambulance appointed Castle Air as its helicopter operations partner in 2021. The Liskeard-based company will be responsible for the ongoing maintenance and engineering of the charity's AgustaWestland (AW) 169 helicopter, which was manufactured by Leonardo.

Castle Air has over 40 years' experience in the management of aircraft and is an Approved Leonardo Service Centre. It operates and maintains several AgustaWestland helicopters for the provision of Helicopter Emergency Medical Services (HEMS), VIP Charter, Aerial Surveillance, Passenger Transport and Training services.

Castle Air will carry out routine maintenance and the annual checks on the aircraft to ensure the air worthiness of the AW169. When the helicopter is offline, the crew of Cornwall Air Ambulance will respond to incidents in the back-up AW109 helicopter (G-KRNO), to ensure they can continue to reach the most seriously sick and injured patients in Cornwall and the Isles of Scilly.

Blood on Board

At the end of 2020, Cornwall Air Ambulance started to carry blood products on board the aircraft and the rapid response vehicles for the first time in its history. The introduction of the 'Blood on Board' service is a collaboration with the blood transfusion service at Royal Cornwall Hospital Trust (RCHT), South Western Ambulance Service NHS Foundation Trust and Cornwall Blood Bikes.

Daily the RCHT Blood Transfusion Service provide two sealed blood boxes of O+ blood and two units of fresh frozen plasma and O- blood and two units of fresh frozen plasma. These are maintained at a temperature between 2-6°C within approved Credo boxes, which provide a consistent temperature for 36 hours. During operating hours, the blood is stored in the air-conditioned room and moved to either the aircraft or rapid response vehicle for a mission. This maintains cold chain validation, allowing any unused blood products to be returned to the main blood bank stock, minimising waste.

Cornwall Blood Bikes provide daily delivery and collection of blood products between Cornwall Air Ambulance airbase and the RCHT blood bank. A safety deposit box outside the hanger facilitates the late-night pick-up and dawn drop-off for blood products.

Cornwall Air Ambulance critical care paramedics underwent a rigorous training process to be able to administer transfusions, which was overseen by the charity's doctors.

The Henry Surtees Foundation donated £36,560 to the project, which covered the cost of a new BMW RT1250 motorcycle for Cornwall Blood Bike volunteers to transport the blood and training and equipment for the aircrew to be able to administer it.

In the first year of the service, the charity's critical care paramedics carried out 12 pre-hospital blood transfusions.

Impact- Patient Story

A road traffic collision in winter left 23-year-old Liam Bradley with life-threatening injuries.

Liam was on his way to work in the early hours of 22 January 2021, when the incident happened on the A388 at St Mellion. It took emergency services almost two hours to cut him free from the car.

Suffering from extensive injuries to both legs and a collapsed lung, Liam was in critical condition. Cornwall Air Ambulance was tasked to the scene, where critical care paramedics administered a blood transfusion to increase blood pressure and minimise damage to his brain.

Liam became just the second patient to receive a blood transfusion on scene since Cornwall Air Ambulance started carrying blood in December 2020.

Due to the proximity to Plymouth, the crew joined Liam in the back of a land ambulance for the transfer to Derriford Hospital. He spent two weeks in an induced coma.

On that day, Liam's dad Gary had the knock on the door no parent ever wants to receive. Once the police delivered the news, he went straight to the hospital. Gary said: *"To see him stripped, with blood everywhere and all of the doctors and nurses working on him, we just thought 'he's not going to survive that'. We sat in the car park for hours hoping to see him once he was out of the operating theatre. It was such an unbelievably traumatic and emotional time."*

Liam suffered a brain injury due to the lack of oxygen going to his brain because of his injuries. Following treatment at Derriford Hospital, he was transferred to Mount Gould Hospital for specialist rehabilitation.
Over a year on from the incident, Liam has recovered remarkably well. He came to the airbase to visit the crew who helped him, including critical care paramedics Martin, Paul and Thomas and pilot Adam.

Liam said: *"It's hard to explain when you have an accident, but you don't really believe it's happened to you. I remember screaming, but I didn't know what was going on. I'm a lucky boy- there is no point sulking. It was overwhelming to meet the people who helped me."*

Critical Care Paramedic Martin Bunt said: *"To see Liam sat here now with the injuries he had is amazing. He had a hard time coming off the sedation, which was a concerning sign, so it's very impressive. His positive attitude has really helped in his recovery."*

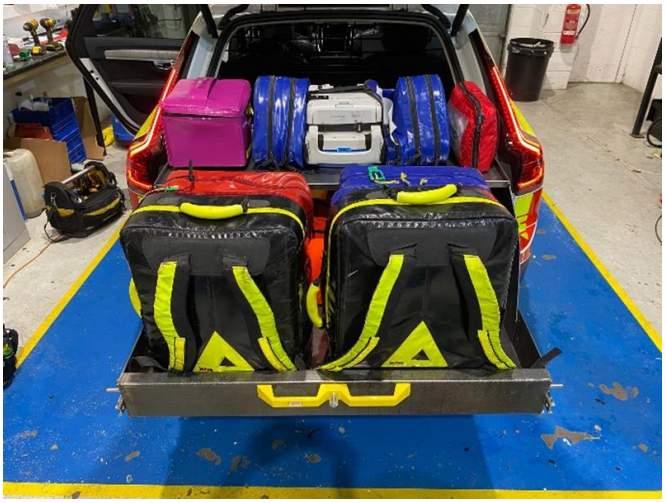
Volunteers
The backbone of Cornwall Air Ambulance has and always will be the support of our incredible team of volunteers. In 2021 our Groundcrew Volunteers donated 24,680 hours, saving the charity £220,152 in wages.
The charity relies on a team of 250 dedicated volunteers to carry out a range of duties alongside paid staff members. Volunteers are vital to the running of our seven charity shops, other roles include administration, jar collection, event support and speakers who go into the community to talk about the work the charity does. Volunteers are some of the charity's most passionate advocates.
Cornwall Air Ambulance has held an Investing in Volunteers accreditation; in 2022 the charity will undergo the process of reaccreditation. We are committed to enhancing the opportunities and experiences available to volunteers.

250 volunteers
24,680 hours
£220,152 wages saved

Karolyn Albutt, Groundcrew- Volunteer Administrator
"By volunteering, I know I'm raising funds to support the vital lifesaving work the crew of Cornwall Air Ambulance carry out each year. My granddaughter was airlifted eight years ago; volunteering is my way of saying thank you and giving something back to the charity."

Rapid Response Vehicles

In 2021 Cornwall Air Ambulance purchased two new rapid response vehicles. The Volvo V90 Cross Country B6 mild hybrid estates have upgraded suspension, tyres and brakes specifically designed for blue light vehicles. Both cars are a bespoke design, created by the crew, to fit their specialist lifesaving kit. The conversion was carried out by Halls Electrical- experts in blue light conversions. The charity's designer Charlotte Freeman created the wrap for the vehicles in line with the Cornwall Air Ambulance brand, whilst maintaining the look of an emergency service vehicle. The rapid response vehicles were funded through the Big Give supported by Dr Karen J Dickens of Comitti Boats UK & Caribbean and the Tanlaw Foundation.



FUNDRAISING

It is only thanks to the generosity of the communities that we serve that we are able to keep the Air Ambulance flying and saving lives. The Charity's income is based on a broad range of activities to ensure that we engage with individuals, groups and organisations. The Charity employs a professional fundraising to manage these income streams and ensure compliance with our statutory obligations for fundraising.

The pandemic continued to play havoc with our traditional fundraising events calendar, with often short notice cancellations occurring. However, the team continued to innovate and adapt, contributing to of £1m of unrestricted income to the charity.

Mission Maker Lottery
The long established Mission Maker Lottery generates unrestricted income from the sale of society lottery tickets. This vital income stream contributed £1,594K. The lottery is managed by an external lottery manager, Lottery Fundraising Services Ltd, a Gambling Commission accredited operator who work under the supervision of the Cornwall Air Ambulance Trust Senior Leadership Team (SLT) who hold the Gambling Licence. Their agents wear the charity brand in the community, with lottery fundraising being regulated under both Gambling Commission laws and Fundraising Regulator Codes of Practice. The Leadership Team hold quarterly compliance meetings with our lottery fundraising operator, and undertake reviews of their canvassing activities including the training of fundraisers engaged directly in communicating with the public. The Board of Trustees, and the board led Risk & Audit and Finance Committees scrutinise this fundraising activity and its reporting.

Legacies
Cornwall Air Ambulance Trust actively encourages the public to consider leaving a gift in their Will and promotes legacy giving through a range of sensitive campaigns. These gifts for a vital source of income for the charity. The Trustees are extremely grateful to have received such a generation donation and have designated these funds for future development of the charity as a lasting legacy.

Marketing and Communications
The Charity continues to deliver multi-channel marketing campaigns that not only build the charity brand but also reach new audiences to support our income generation. In 2022, the team will continue to focus on the growth of its excellent digital presence, bringing new channels into its portfolio.

Fundraising Promise
The Charity adheres to the very highest standards in donor care and fundraising compliance as set out in the Code of Fundraising Practice. We are registered with the Fundraising Regulator and we agree to ensure our fundraising is legal, open, honest and respectful. Our own Fundraising Promise outlines the commitment this Charity makes to donors and the public, and together with the Complaints Policy and the Communications and Privacy Policies, can be found on our website.

Charity Retail
In the early part of 2021, the global pandemic and government enforced lockdowns resulted in the closure of non-essential retail. a challenging year for charity shops across the sector and for the Cornwall Air Ambulance.

At the time of publishing these accounts, the Cornwall Air Ambulance Charity shops have re-opened on 12th April 2021 Since the shops reopened, they have traded strongly and we were delighted to open a Superstore in Bodmin. Our retail stores are not only a valuable source of income, but also important connectors to the communities in which they are based.

OUR FUTURE DIRECTION

Impact of Covid-19
The Covid-19 pandemic has created a significant amount of uncertainty and disruption across the charity sector and beyond and many charities and business are likely to continue to struggle financially in the coming months and year.

Whist the financial position of the Charity has not yet been significantly affected, the economic impacts of the pandemic have not yet taken full effect and it is therefore likely that the fundraising environment will continue to be challenging. However, the Charity is in a fortunate position with sufficient reserves and a healthy cash position to maintain operations for the foreseeable future.

As lockdown restrictions have been eased during 2021, the charity has seen a return to more normal fundraising events and the reopening of the charity's shops, these income sources together without strong legacy pipeline, and regular lottery income gives the Trustees confidence in the charity's long term sustainable income however the trustees are keeping this under review.

FUTURE DEVELOPMENTS 2023 & BEYOND

Extension to Operations Headquarters
Work has started on a new crew building, which is an extension to the eastern end of the existing helicopter hangar. The new development will provide better training facilities, a significantly improved operations room, and more rest areas for the aircrew. The extension will also allow the charity team more space at headquarters to facilitate growth in the team.

Crew training
Our pilots are now directly employed by the charity, a great step forward for Cornwall Air Ambulance which provides continuity and allows us to bring their aviation expertise in-house. We are the first air ambulance charity to send our pilots overseas twice in a year for simulator training with helicopter provider Leonardo. Access to the simulator is a vital part of the training, and our plan is to continue to enhance the training we can provide in the coming years – both for the Pilots and the Specialist Critical Care Paramedics.

Enhanced website & Digital engagement
Our website attracts up to 12,000 visitors a week and is a vital way for us to reach people about our lifesaving work. Our website is getting older and must be enhanced to help us reach people more effectively with our work. With a growing number of people coming to us via platforms such as mobile phone, tablets and laptops as well as through social media, we need to invest in our website and in new digital solutions to help us better connect with people with our work, giving them the content they want and deserve – presented in the best way possible.

Improved interactions with donors
With our supporter database growing all the time, one of the key challenges we face is to communicate effectively and efficiently with our amazing community. Our current database system for managing our supporter connections is over 10 years old and technology has hugely advanced over this time. One of the key things we would like to fund is upgrading our donor management system, which will help us to more effectively communicate and interact with our supporters.

Education Officer
As a charity we want to build strong relationships with local schools and colleges, organising talks and visits to educate local communities about the work of Cornwall Air Ambulance. An Education Officer, will be responsible for developing an Education Programme. This will include creating resources and materials to engage young people and educate them on all things CAAT, including how to be safe in the county. Over the next 12 months we will be strengthening the brand by proactively building relationships and parentships with schools and colleges across Cornwall and the Isles of Scilly through work experience placements and educational talks/visits. We also plan to encourage more students to undertake work experience and take their first career moves with the charity, encouraging the next generation to carry Cornwall Air Ambulance forward.

Our Thanks To You

The people of Cornwall and beyond have shown their incredible generosity throughout 2021.

Despite many ongoing challenges as a result of the pandemic, they have continued to raise the vital funds needed to keep Cornwall Air Ambulance responding to emergencies 365 days a year.

We extend our heartfelt thanks to every individual, business and community group who fundraised, held an event, took on a challenge or popped a penny in the pot for the charity - it all makes a huge difference. We also extend our grateful thanks to all 250 volunteers, without which the charity could not continue to provide a lifesaving service to the people of Cornwall and the Isles of Scilly.

A thank you to town and parish councils, and Cornwall Councillor Fred Greenslade for their support to the charity. And to the many generous trust and grant funders who, combined, donated over £100,000 to Cornwall Air Ambulance towards vital pieces of equipment and training for the aircrew.

A final thank you to Cornwall Air Ambulance's Royal Patron, HRH The Duchess of Cornwall, President Colonel Edward Bolitho OBE and Vice President Dr Ed Abrahamson, and all our other very dedicated ambassadors.

FINANCIAL REVIEW

Key Performance Indicators

Key Financial Performance Indicators (KPI's) are a measurable value that demonstrate how effectively we are doing in achieving our key business goals.

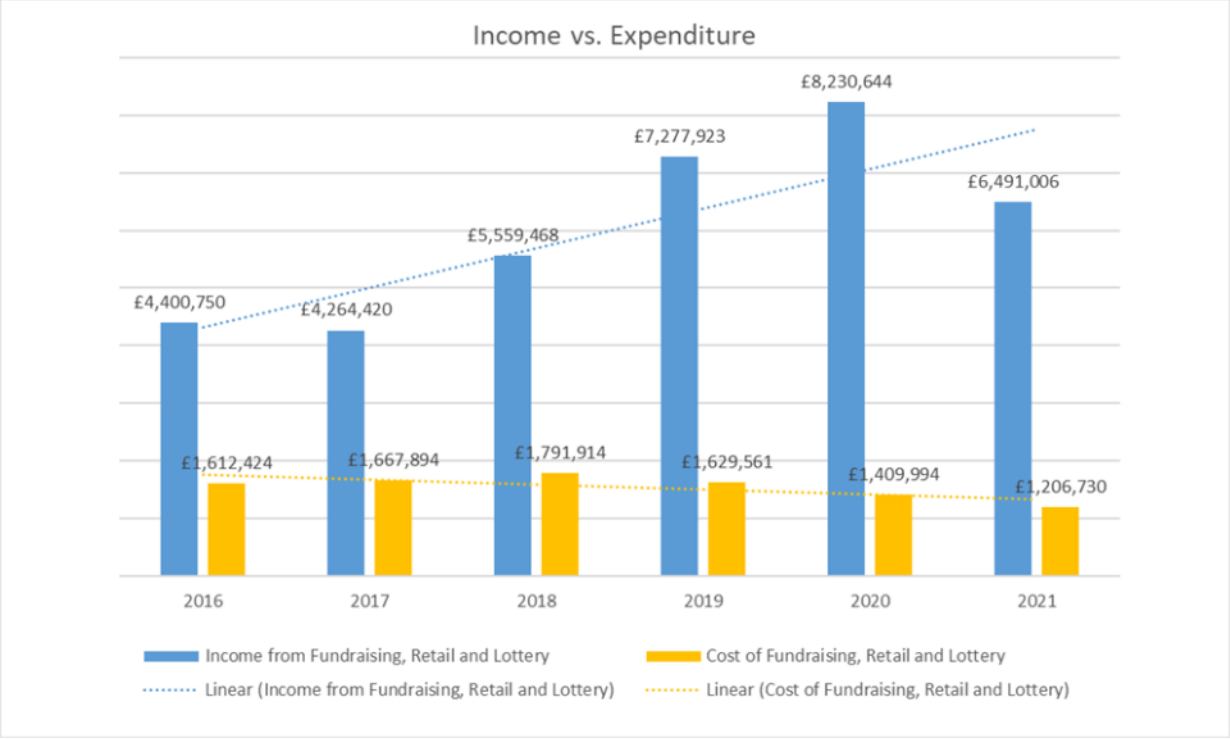
As part of our monthly Management Accounts, we actively measure and monitor the pounds raised per employee and the percentage relating to our Charitable Objects. These statistics enable Trustees to understand in real time the performance or contribution of each activity.

In addition, the Charity Retail Association collect and publish retail KPIs which enable the Charity Shops to be benchmarked against other similar retail Charity Shops. This information is then used to help assess how our Charity Retail Shops meet the targets and expectations of the Board in terms of Return On Investment. It also assists in measuring how well they perform as a contribution towards our cause.

Annually, we monitor the overall performance for the year, especially the percentage of funds committed direct to the cause, including funds set aside for reserves and the designated helicopter replacement fund.

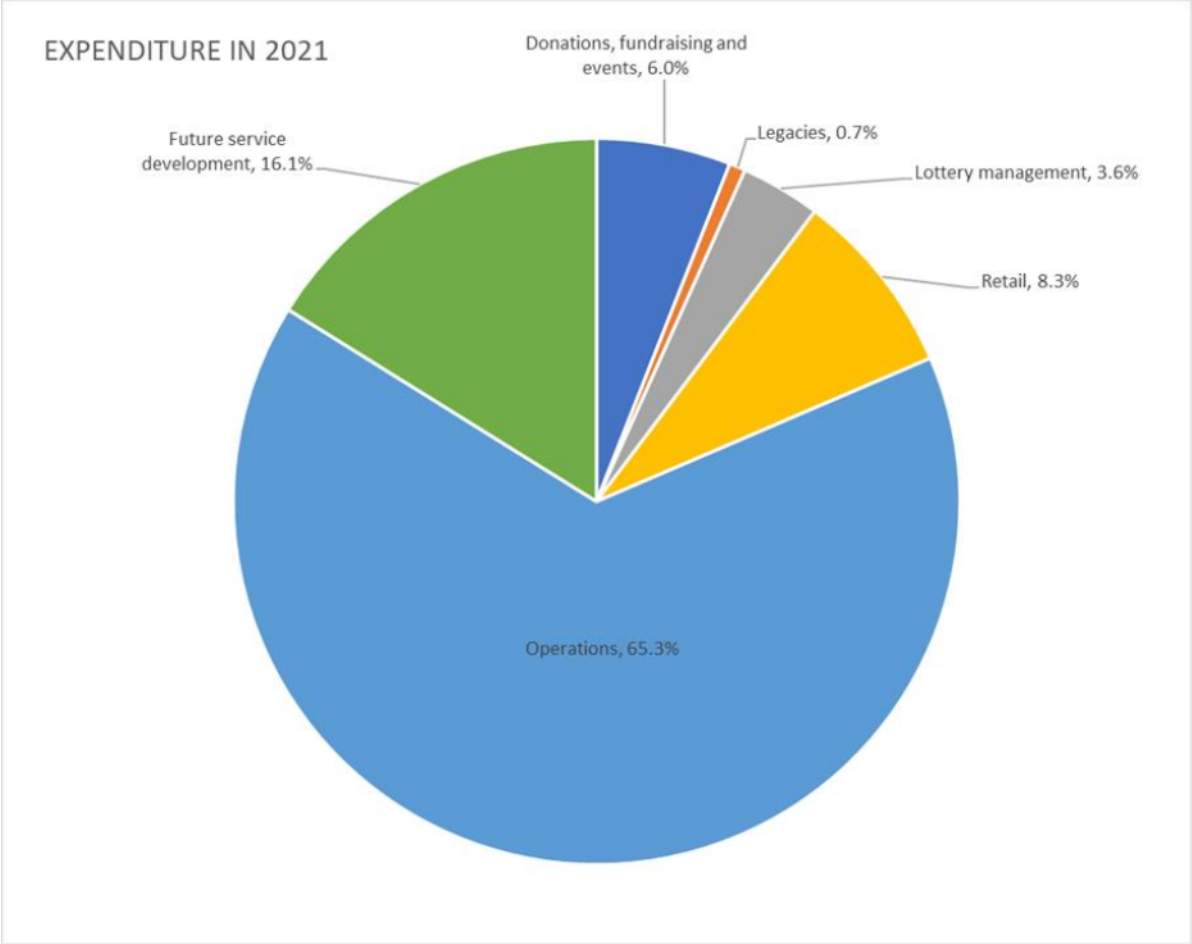
Performance Review

Despite continued challenges of the Covid -19 pandemic the Charity continues to deliver strong financial performance. Resilient Lottery income along with Legacies have helped offset reduced General Fundraising income. Retail increased its income and profitability in 2021 as Covid restrictions were relaxed. The Charity's Return on Investment for the year (ROI) of 5.4:1 is similar to the 5.8:1 ROI for 2020 and improvement over 4.5:1 ROI for 2019.



Income
The Covid Pandemic has continued to effect income, as the Charity's normal fundraising activities have been curtailed. Lottery income of £1.6M has remained resilient alongside £2.4M of Legacies income recognised in 2021. The Charity retail has also continued to be impacted with shops closed at the beginning of the year but showing an increase in income over 2020 as Covid restrictions relaxed.

Expenditure
The Charity's focus on cost control during the pandemic has helped us deliver efficiencies and ensure that the majority of income is directed to deliver the Charity's objectives. To that end, 82% (previously 82% in 2020 and 77% in 2019) of our expenditure has been used to support our aviation and clinical operations or set aside to support development of our operational services in the future. Our direct Operating costs for the helicopter and our clinical services were £4,245K (an increase on 2020 but included one off contract costs). The direct operating costs include the charity's ownership of the helicopter, direct employment of the pilots and 19 hours/day service delivery.



The Charity remain grateful to many businesses which donate pro bono or discounted services each year, helping the Charity to manage its costs and focus as much as possible on the cause.

The Trustees are always mindful prudent use of charitable income for essential expenditure and procurement and how important this is to all those who give to the charity. As such, it is encouraging to see such a high proportion of the funds spent on or retained for the charitable purposes of the Charity.

Trading Subsidiary
The Charity's trading subsidiary continued its activities in 2021 focussed on non-primary purpose activities primarily the commercial sponsorship activities undertaken by the charity. The trading company delivered an Operating profit of £30K which was donated to the Charity.

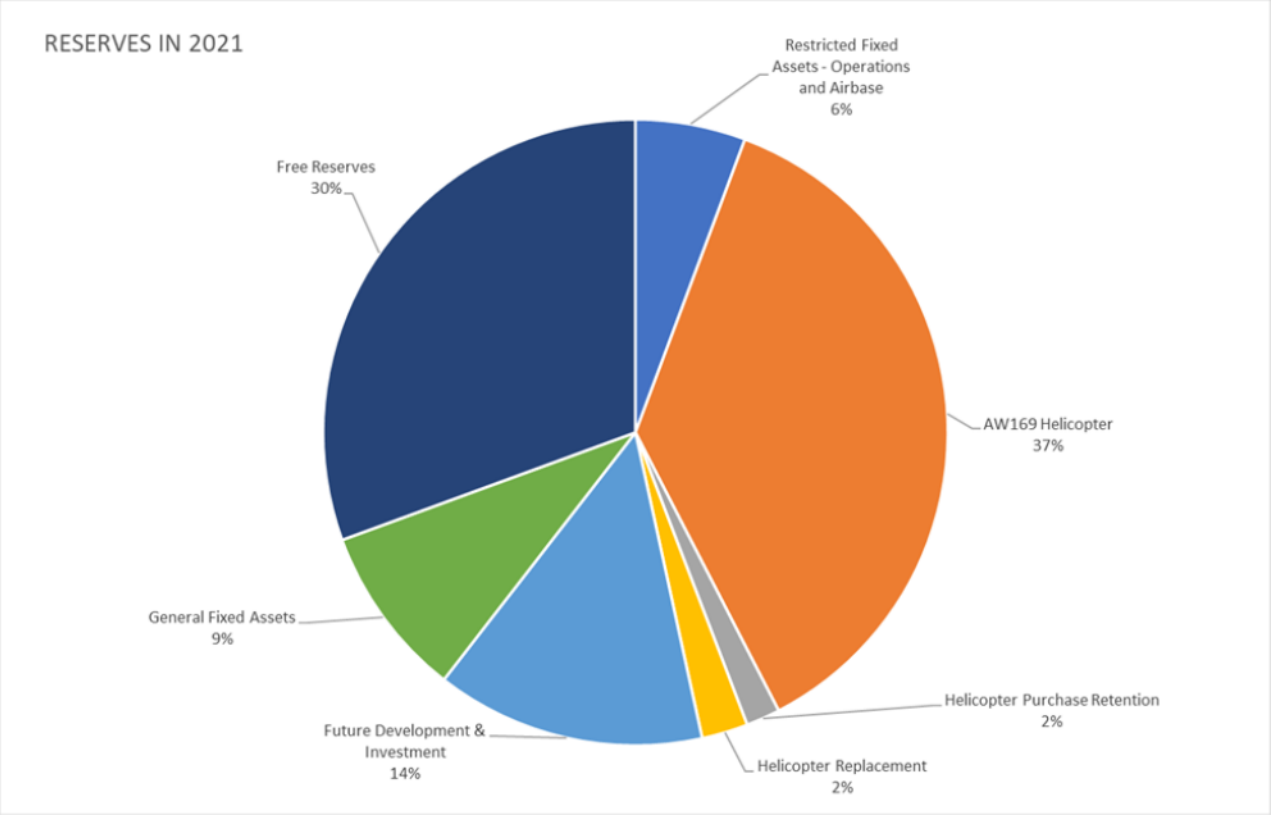
FINANCIAL POLICIES

Reserves Policy
The Trustees have established a Reserves policy to ensure the continuation of the air ambulance service in the event of a shortfall of income over expenditure in any one year or if a major funding stream stops abruptly. The reserve levels have been set to be sufficient to cover day to day activities, cover unplanned emergency repairs and respond to change and opportunity.

The reserves policy is formally reviewed by the Trustees each year and account is taken of the Charity Commission guidance (CC19) on reserves.

The reserves policy was reviewed at the April 2021 board meeting and having taken account of the risk analysis, primarily financial and operational, the probability of loss/reduction of income generation, the extent of the contractual commitments for the outsourced helicopter services and the need to meet the challenges associated with the procurement of the new helicopter, the Trustees concluded that a minimum of £2.4 million free reserves should be maintained. This reserves policy will be subject to further review during 2022.

At the end of 2021, the Charity's total funds were over £19.3M (increased from £18M in 2020), which were made up as follows:



The resultant free reserves of £5,920K is above the level required in the agreed reserves policy.

Material Investments Policy
The Charity's investment powers are governed by the Charity's Articles of Association and permit the Charity's funds to be invested in a wide range of assets. The Board of Trustees is responsible for setting the investment policy and has delegated the ongoing monitoring to the Finance sub committee, while Quilter Cheviot provide discretionary investment and cash management services to the Charity. The Charity's policy remains to instruct their advisers to operate within medium risk parameters to secure reasonable investment income and sustain moderate capital growth.

The Charity held investments on 31 December 2021 with a market value of £3,578K (2020: £3,259K). This reflects a net unrealised gain in the portfolio value of £319K.

The investments are held as part of the Charity's free reserves. Income from the portfolio is paid into the Charity's bank account on a quarterly basis. In 2021 the total income generated recovered after the initial shock of the pandemic and increased to £95K from last year's income of £62K.

The investment portfolio is held in a Global Income & Growth Fund for Charities, managed by Quilter Cheviot. This funds investment objectives are identical to those of the Charity but with reduced investment management fees. Whilst the fund has seen fluctuations as a result of the pandemic, overall it has demonstrated a high degree of resilience to the market fluctuations.

The Charity also holds deposits of £6.45M which are held at UK regulated banks and other cash and investment accounts. These deposits include €400K (Euros) as a retention against the purchase for the new AW169 helicopter pending completion of the installation of Retractable Slump Pads (part of the original aircraft specification) which will be undertaken in 2022.

a. FINANCIAL HEALTH/GOING CONCERN
The Covid 19 pandemic has brought significant uncertainty to the world's economy which has inevitably had consequences for the charity. The Charity has strong reserves position, has taken steps mitigate risk and is adapting its strategy to the changing market conditions. As a result, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution
The Charity and the group is registered as a charitable company limited by guarantee and was set up by a Memorandum & Articles of Association on 24 November 2009.

The Charity and the group is constituted under a Memorandum & Articles of Association dated 24 November 2009 and is a registered charity number 1133295.

Board and Committees
The Trustees exercise governance by meeting as a Board quarterly throughout the year to review strategy and performance, oversee risks and ensure that the charity complies with all legal and regulatory requirements.

The Board is supported by three non-executive led committees.

- Finance
- Risk and Audit
- Nominations and Remuneration

Methods of appointment or election of Trustees
It is the Trustees' aim to ensure that an appropriate mix of skills and experience is maintained on the Board of Trustees. Potential Trustees are invited to apply through open recruitment processes, and are interviewed by external non-executive recruitment specialists and a Committee of the Board who assess their suitability. In 2018, the Trustee made changes to their Governing Document relating to the reappointment of Trustees completing their third term of service. This amendment, approved by the Charity Commission, permits a Director (Trustee) who has served 9 years, to be re-elected on an annual basis provided their re-election has the full support of the remainder of the Board. This change to the Governing Document was made to provide full flexibility, and reduce the risk of losing a Director with key expertise at the wrong moment during evolving strategy.

Two new directors, Ms Laura MacKay and Mr Neil Lentern were appointed to the Board on 28 January 2021.

The Trustees would also like to recognise the support received from Mrs Ellen Winser who retired from the Board in July 2019 but has remained a co-opted member of the Finance Committee until July 2021.

Policies adopted for the induction and training of Trustees
The Charity provides a full induction programme for new Trustees. This includes providing Trustees with an organisation email address, a tablet with encrypted hard drives providing access to a suite of files including the Trustee handbook. From time to time each Trustee can attend training and trustees networking events, days covering aspects of Governance and trustee responsibilities including training with Civil Society/NCVO in London and locally based experts in the Charity Sector.

Organisational Structure
The Board of Trustees delegate the day to day running of the charity to the Chief Executive Officer. The organisational management is delegated between three distinct areas of work, Income & External Engagement (Fundraising, Marketing & Communications and Retail departments), Operational Delivery (Delivery of the HEMS, Health & Safety and Infrastructure – both land and airside) and Support Functions (Finance & Business Intelligence and HR (Volunteers and Staff)). Each department has a Manager, who forms part of the charity Leadership Team reporting directly into the Chief Executive. This provides clear lines of communication and resilience within the organisation, allowing for future investment and potential growth, as well as development.

Trading Subsidiary
Cornwall Air Ambulance Trading Limited, is a wholly owned Trading Subsidiary of the main Charity, Company Number 10227352 and the Directors of that company are the Chief Executive Officer, the Head of Finance & Business Intelligence (Company Secretary) and two Trustees including the Chair of the Finance Committee. Trustees have considered the requirement for an independent Director of the Trading Company but while the trading activity remains minimal the Directors will remain as currently appointed. The Directors of the Trading Subsidiary are clear on the requirement to act in the interests of the Company when making decisions.

Scheme of Delegation
A schedule of delegated authority, set by the Board of Trustees, governs the extent to which policy decisions, contracts, purchasing, salaries, payments and other key business decisions can be made by the Senior Leadership Team and Managers, including controls for very high level decisions around cash management and investments where the Board itself has ultimate control the schedule of delegated authority was updated and approved by the board of trustees in October 2021.

Regulation
The charity is regulated by the Charity Commission as a registered charity and by the Gambling Commission for its lottery and raffle activities. The charity has also paid its voluntary levy to the Fundraising Regulator.

The Charity is also registered with the Information Commissioners Office and complies with the Data Protection Act 2018.

RISK MANAGEMENT

The Trustees have assessed the major risks to which the Charity and the group is exposed. In particular who is related to the operations and finances of the Charity and the group and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Cornwall Air Ambulance Trust operates a Board level Risk and Audit Committee, which meets four times a year and reports to the Board of Trustees. Risk management is a fundamental element of the Charity's business strategy on all levels and encompasses different types of risk. It is therefore an integral part of the business planning and controlling processes.

The Committee has responsibility for ensuring the adequacy of risk management, internal control and governance arrangements on the implementation of a strategic plan and policies of the Charity. It is also responsible for reviewing the integrity of the annual report and financial statements.

Following the annual review of recent uncertainties, the major risks currently facing the charity have been identified as:

Nature of Risk	Mitigation
Transitioning the helicopter serving and engineering support contract from SAS to Castle Air and keeping the required standard of services delivery.	Continued rectification meetings and a dedicated contract manager. A planned rationalisation of the contract once areas of improvement are fully identified. Three month notice period.
Loss of key members of staff/ volunteers.	Recruitment of retail staff currently challenging and may impact retails performance during 2022. Recruitment/ trawl is ongoing for the current vacant retail positions. Limited resilience in many key areas would exacerbate any further vacancies. Review working culture, creation of the Culture Committee.
Resilience of Key Positions and Staff in general	Clearer strategy and target with an understanding of the resources needed to achieve this
Poor availability of CRWL	Severe corrosion plan implemented, Back up helicopter (AW109) provided as part of the service contract.
Limited capability of backup helicopter	Future "spare" helicopter option being explored with other Air Ambulances and helicopter manufacturers

All risks identified by the charity, including the above major risks are continuously monitored and significant management time is invested in mitigating these risks to minimize the probability of occurrence and potential impact on the Charity if they were to occur.

Pay Policy
The success of the Charity is largely dependent on its ability to attract and retain talented staff, with appropriate skills, who share its core values and passion for the cause of saving lives. The Charity is therefore committed to investing in its people, both from a remuneration perspective and in terms of their professional and personal development.

The Charity's remuneration policy aims to ensure that salaries reflect the knowledge, skills, responsibilities and personal competencies required for the satisfactory performance of each role. Salaries are reviewed annually and benchmarked against the charity sector locally and regionally.

We want to attract and retain the very best talent - creating clear career pathways for our staff teams who are vital to ensuring we can operate to the highest standards.

Recruiting in some areas of the charity team has proven difficult at times, since Cornwall has traditionally had lower salaries than in other parts of the UK and the demand for some skillsets has been high.

Following on from a pay review in early 2022, the board agreed to adopt the Real Living Wage foundation commitment to paying staff equitably.

We will also be creating one pay scale for both our retail and headquartered based staff – to encourage development between different areas of the organisation.

We continue to benchmark our salaries against similar organisations both in terms of geography and type.

Salaries of the Leadership Team, including the Chief Executive Officer are reviewed annually, based on performance, by the Remuneration Committee before being ratified by the Board of Trustees.

Senior Executive Pay Disclosure
The charity acknowledges the recommendations of the Report of the Inquiry into Charity Senior Executive Pay and Guidance for Trustees on Setting Remuneration by the UK National Council for Voluntary Organisations (NCVO). The inquiry advocates greater transparency and the Charity recognises and accepts those recommendations. As a result, the Charity provides details of the number of staff whose remuneration is £60,000 or more, in salary bands of £10,000, publishes its Pay Policy and utilises ratios to help determine senior executive pay.

The Charity is committed to openness and transparency on senior pay and will continue to keep this under review.

Funds held as custodian
There are no funds held by the Charity on behalf of another charity or project.

Chairman: Mr M P Carne CBE
Date: 23rd September 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

The auditors, Bishop Fleming LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the Company directors, and signed on its behalf by:

Chairman: Mr M P Carne CBE
Date: 23rd September 2022

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CORNWALL AIR AMBULANCE TRUST

OPINION

We have audited the financial statements of Cornwall Air Ambulance Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2021 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2021 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- The procedures undertaken in order to identify and assess risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, are as follows:
- We have considered the nature of the industry and sector, control environment and business performance;
- We have considered the results of our enquiries of management and the the Board about their own identification and assessment of the risk of irregularities;
- For any matters identified we have obtained and reviewed the parent charitable company's documentation of their policies and procedures relating to;
  - Identifying, evaluating and complying with laws and regulations whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risk of fraud and whether they have knowledge of actual, suspected or alleged fraud; and
  - The internal controls established to mitigate the risks of fraud or non-compliance with laws and regulations.
- We have considered the matters discussed among the audit engagement team, including internal tax specialists regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to income recognition, with a particular risk in relation to year-end cut off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Charitable Group and Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Charities SORP (FRS 102) - Accounting and Reporting by Charities and the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charitable Group and Company's ability to operate or to avoid a material penalty. These include data protection regulations, health and safety regulations, aviation law, lottery regulations, fundraising laws and employment legislation.

Audit response to risks identified

As a result of performing the above procedures, we have completeness and cut-off of revenue recognition as a key audit matter related to the potential risk of fraud. Our procedures to respond to risks identified included the following:

- Documenting and validating the control environment for income and debtors and carrying out walkthrough testing;
- Undertaking substantive sample-based testing or proof in total calculations on all material revenue streams to ensure revenue has been recognised appropriately and accurately;

- Considering manual income journals as part of our work on fraud risks documented above;
- Reviewing the financial statement disclosures and testing to supporting documentation;
- Enquiring of management concerning actual and potential litigation claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement;
- Reading minutes of meetings of those charged with governance; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Alison Oliver FCA (Senior statutory auditor)
for and on behalf of
Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
Chy Nyverow
Newham Road
Truro
Cornwall
TR1 2DP

Date: 7th October 2022

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:					
Donations and legacies	4	**5,404,941**	**98,826**	**5,503,767**	7,457,774
Charitable activities	5	**21,250**	**-**	**21,250**	16,398
Other trading activities	6	**871,031**	**-**	**871,031**	694,253
Investments	7	**94,958**	**-**	**94,958**	62,219
Total income		**6,392,180**	**98,826**	**6,491,006**	8,230,644
Expenditure on:					
Raising funds	8	**1,197,755**	**-**	**1,197,755**	1,414,630
Charitable activities	9	**4,101,334**	**143,407**	**4,244,741**	3,029,573
Total expenditure		**5,299,089**	**143,407**	**5,442,496**	4,444,203
Net income/(expenditure) before net gains on investments		**1,093,091**	**(44,581)**	**1,048,510**	3,786,441
Unrealised net gains on investments		**319,742**	**-**	**319,742**	241,220
Net movement in funds		**1,412,833**	**(44,581)**	**1,368,252**	4,027,661
Reconciliation of funds:					
Total funds brought forward		**15,441,444**	**2,557,190**	**17,998,634**	13,970,973
Net movement in funds		**1,412,833**	**(44,581)**	**1,368,252**	4,027,661
Total funds carried forward		**16,854,277**	**2,512,609**	**19,366,886**	17,998,634

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 31 to 54 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2021

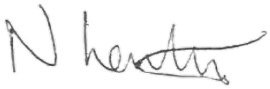
	Note		2021 £		2020 £
Fixed assets					
Tangible assets	14		**10,209,934**		10,315,099
Investments	15		**3,577,894**		3,258,900
			13,787,828		13,573,999
Current assets					
Stocks	17	**23,381**		7,581	
Debtors	18	**395,444**		2,770,682	
Cash at bank and in hand		**6,449,941**		2,570,640	
		6,868,766		5,348,903	
Creditors: amounts falling due within one year	19	**(1,289,708)**		(924,268)	
Net current assets			**5,579,058**		4,424,635
Total net assets			**19,366,886**		17,998,634
Charity funds					
Restricted funds:					
Restricted funds	20	**1,737**		3,850	
Restricted fixed assets funds	20	**2,510,872**		2,553,340	
Total restricted funds	20		**2,512,609**		2,557,190
Unrestricted funds	20		**16,854,277**		15,441,444
Total funds			**19,366,886**		17,998,634

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

.....
Mr M P Carne CBE
Chairman



.....
Mr N Lentern
Trustee

Date: 23rd September 2022

The notes on pages 31 to 54 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note		2021 £		2020 £
Fixed assets					
Tangible assets	14		**10,209,934**		10,315,099
Investments	15		**3,577,895**		3,258,901
			13,787,829		13,574,000
Current assets					
Stocks	17	**23,381**		7,581	
Debtors	18	**427,891**		2,801,092	
Cash at bank and in hand		**6,409,527**		2,527,487	
		6,860,799		5,336,160	
Creditors: amounts falling due within one year	19	**(1,281,742)**		(911,526)	
Net current assets			**5,579,057**		4,424,634
Total net assets			**19,366,886**		17,998,634
Charity funds					
Restricted funds	20		**2,726,127**		2,557,190
Unrestricted funds	20		**16,640,759**		15,441,444
Total funds			**19,366,886**		17,998,634

The Charity's net movement in funds for the year was £1,368,252 (2020 - £4,027,661).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

.....
Mr M P Carne CBE
Chairman

.....
Mr N Lentern
Trustee

Date: 23rd September 2022

The notes on pages 31 to 54 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 £	2020 £
Cash flows from operating activities		
Net cash from operating activities	**4,123,473**	1,809,055
Cash flows from investing activities		
Dividends, interests and rents from investments	**94,958**	62,219
Proceeds from the sale of intangible assets	**-**	3,000
Purchase of tangible fixed assets	**(339,130)**	(347,265)
Proceeds from sale of investments	**6**	3,028,970
Purchase of investments	**(6)**	(3,033,649)
Net cash used in investing activities	**(244,172)**	**(286,725)**
Net cash provided by financing activities	**-**	**-**
Change in cash and cash equivalents in the year	**3,879,301**	**1,522,330**
Cash and cash equivalents at the beginning of the year	**2,570,640**	1,048,310
Cash and cash equivalents at the end of the year	**6,449,941**	2,570,640

The notes on pages 31 to 54 form part of these financial statements

1. GENERAL INFORMATION

The Charity is incorporated as a Company limited by guarantee and does not have share capital. In the event of the Company being wound up each member is liable to contribute a sum not exceeding £10 towards the debts and liabilities of the company and the costs, charges and expenses of winding up. The company is incorporated in England and Wales. The registered number and office is as stated on page 1.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Cornwall Air Ambulance Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated Statement of Financial Activities on an entitlement basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2. ACCOUNTING POLICIES (continued)

2.3 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

2.4 GOVERNMENT GRANTS

Government grants relating to tangible fixed assets are treated as deferred income and released to the Consolidated Statement of Financial Activities over the expected useful lives of the assets concerned. Other grants are credited to the Consolidated Statement of Financial Activities as the related expenditure is incurred.

2.5 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £NIL or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Freehold land	- no depreciation is charged
Operations facility	- over 50 years
Short leasehold improvements	- over 10 years
Motor vehicles	- 25% per annum on the reducing balance method
Shop fixtures and fittings	- over 3 years
Equipment (including Aircraft specialist equipment)	- over 3 or 5 years as appropriate
Helicopter	- over 20 years to 30% of residual value

2. ACCOUNTING POLICIES (continued)

2.7 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.9 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.12 FINANCIAL INSTRUMENTS

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.13 PENSIONS

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2. ACCOUNTING POLICIES (continued)

2.14 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Legacy income may require management judgement in respect of associated timing of revenue recognition and estimation of the income. Legacy income is considered on a case by case basis.

4. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted Fixed Asset funds 2021 £	Total funds 2021 £	Total funds 2020 £
Donations	1,299,037	-	-	**1,299,037**	1,233,703
Legacies	2,387,376	-	-	**2,387,376**	3,686,582
Grants	124,772	5,647	67,964	**198,383**	797,978
COVID-19 Grant	-	25,215	-	**25,215**	146,193
Lottery	1,593,756	-	-	**1,593,756**	1,593,318
	5,404,941	30,862	67,964	**5,503,767**	7,457,774
TOTAL 2020	6,995,983	461,791	-	7,457,774	

5. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Air Ambulance service	21,250	-	**21,250**	16,398
TOTAL 2020	12,750	3,648	16,398	

6. INCOME FROM OTHER TRADING ACTIVITIES

Income from fundraising events

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Charity shop sales & other income	843,239	-	**843,239**	668,045
Income generated by subsidiary	27,792	-	**27,792**	26,208
TOTAL 2021	871,031	-	**871,031**	694,253
TOTAL 2020	574,648	119,605	694,253	

7. INVESTMENT INCOME

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Investment income	94,958	**94,958**	61,734
Investment income - local cash	-	**-**	485
	94,958	**94,958**	62,219
TOTAL 2020	62,219	62,219	

8. EXPENDITURE ON RAISING FUNDS

COSTS OF RAISING VOLUNTARY INCOME

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Donations, fundraising & events	388,348	-	**388,348**	536,882
Legacies	47,034	-	**47,034**	42,875
Lottery management & development costs	231,267	-	**231,267**	333,659
Retail expenses & purchases for resale	538,266	-	**538,266**	493,640
Investment management costs	(8,975)	-	**(8,975)**	4,636
Expenditure incurred by subsidiary	1,815	-	**1,815**	2,938
	1,197,755	-	**1,197,755**	1,414,630
TOTAL 2020	1,406,917	7,713	1,414,630	

9. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

Summary by fund type

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Provision of air ambulance service	4,101,334	143,407	**4,244,741**	3,029,573
TOTAL 2020	2,761,396	268,177	3,029,573	

10. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £	Total funds 2020 £
Provision of air ambulance service	3,148,396	1,096,345	**4,244,741**	3,029,573
TOTAL 2020	2,174,978	854,595	3,029,573	

ANALYSIS OF SUPPORT COSTS

	Provision of air ambulance 2021 £	Total funds 2021 £	Total funds 2020 £
Staff costs	415,344	**415,344**	317,117
Marketing	172,758	**172,758**	155,306
Insurance	125,814	**125,814**	38,380
Property Costs	61,380	**61,380**	109,299
Repairs & Maintenance	54,583	**54,583**	39,615
Staff Expenses	69,035	**69,035**	58,191
Office Expenses	46,187	**46,187**	39,064
Bank Fees	50,976	**50,976**	40,068
Legal & Professional	81,903	**81,903**	58,002
Profit on disposal of assets	(135)	**(135)**	(447)
Governance Costs	18,500	**18,500**	-
TOTAL 2021	1,096,345	**1,096,345**	854,595
TOTAL 2020	854,595	854,595	

11. AUDITORS' REMUNERATION

	2021	2020
	£	£
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	**17,750**	16,000
Fees payable to the Charity's auditor in respect of:		
All taxation advisory services not included above	**750**	750

12. STAFF COSTS

	Group 2021	Group 2020	**Charity 2021**	Charity 2020
	£	£	**£**	£
Wages and salaries	**943,229**	1,026,163	**943,229**	1,026,163
Social security costs	**82,297**	89,378	**82,297**	89,378
Other pension costs	**58,390**	54,314	**58,390**	54,314
	1,083,916	1,169,855	**1,083,916**	1,169,855

The total amounts of redundancy payments in the year was £nil (2020: £17,178), with no balances due at the year end.

The average number of persons employed by the Charity during the year was as follows:

	Group 2021	Group 2020	**Charity 2021**	Charity 2020
	No.	No.	**No.**	No.
Average headcount number of staff employed	**34**	39	**34**	39

The average headcount expressed as full time equivalent was:

	Group 2021	Group 2020	**Charity 2021**	Charity 2020
Administration	**5**	4	**5**	4
Charity shops	**14**	16	**14**	16
Fundraising	**7**	10	**7**	10
Marketing	**4**	3	**4**	3
Senior leadership team	**2**	3	**2**	3
Volunteer department	**1**	1	**1**	1
Operations (Pilots and Patient Liason)	**1**	-	**1**	-
	34	37	**34**	37

12. STAFF COSTS (CONTINUED)

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2021	Group 2020
In the band £60,001 - £70,000	**-**	1
In the band £70,001 - £80,000	**1**	1

The Charity considered it's key management personnel in the year to comprise the Trustees and the senior leadership team as disclosed on page 1.

The total employment benefits including employer pension contributions of the key management personnel were £139,577 (2020: £222,587).

13. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 December 2021, expenses totalling £0 were reimbursed or paid directly to Trustees (2020 - £NIL to 0 Trustees).

14. TANGIBLE FIXED ASSETS

GROUP AND CHARITY

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Total £
COST OR VALUATION							
At 1 January 2021	**3,322,011**	**30,376**	**7,574,267**	**188,447**	**91,279**	**1,026,062**	**12,232,442**
Additions	**54,645**	**26,989**	**-**	**126,878**	**12,150**	**118,468**	**339,130**
At 31 December 2021	**3,376,656**	**57,365**	**7,574,267**	**315,325**	**103,429**	**1,144,530**	**12,571,572**
DEPRECIATION							
At 1 January 2021	**584,497**	**21,980**	**198,824**	**133,005**	**77,612**	**901,425**	**1,917,343**
Charge for the year	**66,525**	**11,223**	**265,100**	**23,230**	**8,673**	**69,544**	**444,295**
At 31 December 2021	**651,022**	**33,203**	**463,924**	**156,235**	**86,285**	**970,969**	**2,361,638**
NET BOOK VALUE							
At 31 December 2021	**2,725,634**	**24,162**	**7,110,343**	**159,090**	**17,144**	**173,561**	**10,209,934**
At 31 December 2020	2,737,514	8,396	7,375,443	55,442	13,667	124,637	10,315,099

Included in land and buildings is freehold land at cost of £268,540 (2020: £268,540) which is not depreciated.

15. FIXED ASSET INVESTMENTS

GROUP AND CHARITY	Listed investments £
COST OR VALUATION	
At 1 January 2021	**3,258,899**
Additions	**6**
Disposals	**(6)**
Revaluations	**318,995**
AT 31 DECEMBER 2021	**3,577,894**
NET BOOK VALUE	
AT 31 DECEMBER 2021	**3,577,894**
AT 31 DECEMBER 2020	3,258,899

16. Principal subsidiary

The following was a subsidiary undertaking of the Charity:

Name	Company number	Registered office or principal place of business	Principal activity	Class of shares	Holding	Included in consolidation
CAAT Trading Limited	10227352	Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	To enter into commercial arrangements to raise funds for its parent charity.	Ordinary	100%	Yes

The financial results of the subsidiary for the year were:

Name	Income £	Expenditure £	Profit for the year before gift aid to parent £
CAAT Trading Limited	**31,792**	**1,814**	**29,977**

17. STOCKS

	Group 2021 £	Group 2020 £	**Charity 2021 £**	Charity 2020 £
Finished goods and goods for resale	**23,381**	7,581	**23,381**	7,581

18. DEBTORS

	Group 2021 £	Group 2020 £	**Charity 2021 £**	Charity 2020 £
DUE WITHIN ONE YEAR				
Trade debtors	**62,193**	14,451	**62,193**	14,451
Amounts owed by group undertakings	**-**	-	**34,977**	33,028
Other debtors	**91,817**	26,462	**89,287**	23,972
Prepayments and accrued income	**241,434**	2,729,769	**241,434**	2,729,641
	395,444	2,770,682	**427,891**	2,801,092

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2021 £	Group 2020 £	**Charity 2021 £**	Charity 2020 £
Payments received on account	**149,392**	185,772	**149,392**	185,772
Trade creditors	**869,854**	493,238	**869,839**	493,238
Other taxation and social security	**45,241**	26,362	**45,241**	26,362
Other creditors	**8,931**	6,039	**8,931**	6,039
Accruals and deferred income	**216,290**	212,857	**208,339**	200,115
	1,289,708	924,268	**1,281,742**	911,526

20. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2021 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	**198,824**	**-**	**-**	**265,100**	**-**	**463,924**
Helicopter purchase retention	**340,280**	**-**	**-**	**-**	**-**	**340,280**
NBV of unrestricted funded assets	**1,846,868**	**-**	**(121,261)**	**-**	**-**	**1,725,607**
NBV of Air Ambulance (unrestricted element)	**5,914,818**	**-**	**(212,600)**	**-**	**-**	**5,702,218**
Future Development & Investments	**2,700,000**	**-**	**-**	**-**	**-**	**2,700,000**
	11,000,790	**-**	**(333,861)**	**265,100**	**-**	**10,932,029**
GENERAL FUNDS						
General funds	**4,440,654**	**6,392,180**	**(4,965,228)**	**(265,100)**	**319,742**	**5,922,248**
TOTAL UNRESTRICTED FUNDS	**15,441,444**	**6,392,180**	**(5,299,089)**	**-**	**319,742**	**16,854,277**
RESTRICTED FUNDS						
Other restricted funds	**3,850**	**5,647**	**(7,760)**	**-**	**-**	**1,737**
CJRS grants	**-**	**25,215**	**(25,215)**	**-**	**-**	**-**
	3,850	**30,862**	**(32,975)**	**-**	**-**	**1,737**

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2021 £
CAPITAL RESTRICTED FUNDS						
Helicopter AW169 - DCMS (LIBOR)	**973,750**	**-**	**(17,500)**	**-**	**-**	**956,250**
Helicopter AW169 - (DHSC)	**486,875**	**-**	**(35,000)**	**-**	**-**	**451,875**
Airbase construction (SWRDA)	**820,404**	**-**	**(18,963)**	**-**	**-**	**801,441**
Annex (LIBOR)	**215,538**	**-**	**(5,406)**	**-**	**-**	**210,132**
Welfare & Pastoral Facilities - (DCMS)	**36,008**	**-**	**(3,968)**	**-**	**-**	**32,040**
Other restricted funds	**20,765**	**7,964**	**(13,224)**	**-**	**-**	**15,505**
Rapid Reponse Cars	**-**	**60,000**	**(16,371)**	**-**	**-**	**43,629**
	2,553,340	**67,964**	**(110,432)**	**-**	**-**	**2,510,872**
TOTAL RESTRICTED FUNDS	**2,557,190**	**98,826**	**(143,407)**	**-**	**-**	**2,512,609**
TOTAL OF FUNDS	**17,998,634**	**6,491,006**	**(5,442,496)**	**-**	**319,742**	**19,366,886**

20. STATEMENT OF FUNDS (CONTINUED)

STATEMENT OF FUNDS - PRIOR YEAR

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	-	-	-	198,824	-	198,824
Helicopter purchase retention	510,500	-	-	(170,220)	-	340,280
NBV of unrestricted funded assets	7,755,683	-	(167,015)	(5,741,800)	-	1,846,868
NBV of Air Ambulance (unrestricted element)	-	-	(159,449)	6,074,267	-	5,914,818
Future Development & Investments	-	-	-	2,700,000	-	2,700,000
	8,266,183	-	(326,464)	3,061,071	-	11,000,790

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
GENERAL FUNDS						
General funds	3,090,382	7,645,600	(3,841,849)	(2,694,699)	241,220	4,440,654
TOTAL UNRESTRICTED FUNDS	11,356,565	7,645,600	(4,168,313)	366,372	241,220	15,441,444

20. STATEMENT OF FUNDS (CONTINUED)

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
RESTRICTED FUNDS						
Heli Appeal	-	431,353	(53,831)	(377,522)	-	-
Other restricted funds	-	3,850	-	-	-	3,850
CJRS grants	-	146,193	(146,193)	-	-	-
	-	581,396	(200,024)	(377,522)	-	3,850
CAPITAL RESTRICTED FUNDS						
Helicopter AW169 - DCMS (LIBOR)	1,000,000	-	(26,250)	-	-	973,750
Helicopter AW169 - (DHSC)	500,000	-	(13,125)	-	-	486,875
Airbase construction (SWRDA)	839,367	-	(18,963)	-	-	820,404
Annex (LIBOR)	220,898	-	(5,360)	-	-	215,538
Welfare & Pastoral Facilities - (DCMS)	39,976	-	(3,968)	-	-	36,008
Other restricted funds	14,167	3,648	(8,200)	11,150	-	20,765
	2,614,408	3,648	(75,866)	11,150	-	2,553,340
TOTAL RESTRICTED FUNDS	2,614,408	585,044	(275,890)	(366,372)	-	2,557,190
TOTAL OF FUNDS	13,970,973	8,230,644	(4,444,203)	-	241,220	17,998,634

21. Transfer between funds

The transfers between funds during the year relate to the designation of funds in accordance with the Helicopter Relacement Fund referenced in note 22.

22. Designated funds

Helicopter Replacement Fund
This fund was established to hold funds for the replacement of the air ambulance helicopter. The Trustees agreed to transfer the depreciation of the helicopter into this fund annually. Noting that the new helicopter is expected to be in operation for the next 19 years.

Helicopter Purchase Retention
This fund holds the remaining balance of the Helicopter Purchase, £340,280 (€400,000 at an exchange rate of 0.8507). This is held pending completion of the installation of Retractable Slump Pads (part of the original aircraft specification) which will be undertaken in 2022.

Net Book Value of Air Ambulance (Unrestricted Element)
This fund was established to recognise the net book value of the unrestricted element of the new AW169 helicopter as a fixed asset held by the charity funded by unrestricted funds and from fund whose restriction ended upon the acquisition of the asset.

Net Book Value of Unrestricted Funded Assets
This fund recognises the net book value of fixed assets held by the charity (excluding the AW169 helicopter) funded by unrestricted funds or from funds whose restriction end upon the acquisition of the asset, and that consequently cannot be easily converted into cash.

23. Restricted funds

Heli Appeal
All funds from the Heli Appeal have been transferred to complete the purchase of the new AW169 Helicopter.

Helicopter AW169 – DCMS (LIBOR)
This Helicopter fund of £1M made up of £162,500 of funding received during 2018 and a further £837,500 received in 2019 from the Department for Culture, Media & Sport, towards the cost of the new helicopter purchase.

Helicopter AW169 - DHSC
This fund reflect the £500,000 received in 2019 from the Department of Health and Care towards the new helicopter purchase.

Airbase Contraction (SWRDA)
This fund represents grant awarded given by South West Regional Development Agency towards the cost of construction of the air ambulance operations facility and head office.

Annexe (LIBOR)
The annexe fund represents monies received from HM Treasury from LIBOR bank fines. The money was given to build an annexe to develop the airbase facilities.

Welfare & Pastoral Facilities (DCMS)
The fund represents the grant funding using to develop facilities to support the welfare of the air ambulance crews.

Other restricted funds
Other restricted funds represent grants and restricted donations predominantly for the purchase of medical and operational equipment.

Rapid Response Cars
The fund represents the proportion of restricted grant funding towards the purchase of two rapid reponse cars for the Trust's use. The Trust purchased two Volvo V90 cars in 2021.

CJRS Grants
CJRS grants relates to the government furlough support scheme. These funds could only be used on staff costs.

24. SUMMARY OF FUNDS

SUMMARY OF FUNDS - CURRENT YEAR

	Balance at 1 January 2021 £	**Income £**	**Expenditure £**	**Transfers in/out £**	**Gains/ (Losses) £**	**Balance at 31 December 2021 £**
Designated funds	**11,000,790**	**-**	**(333,861)**	**265,100**	**-**	**10,932,029**
General funds	**4,440,654**	**6,392,180**	**(4,965,228)**	**(265,100)**	**319,742**	**5,922,248**
Restricted funds	**3,850**	**30,862**	**(32,975)**	**-**	**-**	**1,737**
Restricted funds - Class II	**2,553,340**	**67,964**	**(110,432)**	**-**	**-**	**2,510,872**
	17,998,634	**6,491,006**	**(5,442,496)**	**-**	**319,742**	**19,366,886**

SUMMARY OF FUNDS - PRIOR YEAR

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
Designated funds	8,266,183	-	(326,464)	3,061,071	-	11,000,790
General funds	3,090,382	7,645,600	(3,841,849)	(2,694,699)	241,220	4,440,654
Restricted funds	-	581,396	(200,024)	(377,522)	-	3,850
Restricted funds - Class II	2,614,408	3,648	(75,866)	11,150	-	2,553,340
	13,970,973	8,230,644	(4,444,203)	-	241,220	17,998,634

25. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted Fixed Asset funds 2021 £	Total funds 2021 £
Tangible fixed assets	7,699,062	-	2,510,872	**10,209,934**
Fixed asset investments	3,577,894	-	-	**3,577,894**
Current assets	6,867,029	1,737	-	**6,868,766**
Creditors due within one year	(1,289,708)	-	-	**(1,289,708)**
TOTAL	16,854,277	1,737	2,510,872	**19,366,886**

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted Fixed Asset funds 2020 £	Total funds 2020 £
Tangible fixed assets	7,761,759	-	2,553,340	10,315,099
Fixed asset investments	3,258,900	-	-	3,258,900
Current assets	5,345,053	3,850	-	5,348,903
Creditors due within one year	(924,268)	-	-	(924,268)
TOTAL	15,441,444	3,850	2,553,340	17,998,634

26. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2021 £	Group 2020 £
Net income for the year (as per Statement of Financial Activities)	**1,368,252**	4,027,661
ADJUSTMENTS FOR:		
Depreciation charges	**444,295**	365,475
Amortisation charges	**-**	33,685
Losses on investments	**(323,482)**	(236,248)
Loss on the sale of fixed assets	**-**	173
Increase in stocks	**(15,799)**	(2,069)
Decrease/(increase) in debtors	**2,373,290**	(2,167,513)
Increase/(decrease) in creditors	**371,875**	(149,890)
Interest and rents from investments	**(94,958)**	(62,219)
NET CASH PROVIDED BY OPERATING ACTIVITIES	**4,123,473**	1,809,055

27. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2021 £	Group 2020 £
Cash in hand	**6,449,941**	2,570,640

28. ANALYSIS OF CHANGES IN NET DEBT

	At 1 January 2021 £	Cash flows £	At 31 December 2021 £
Cash at bank and in hand	**2,570,640**	**3,879,301**	**6,449,941**
	2,570,640	**3,879,301**	**6,449,941**

29. CONTINGENT LIABILITIES

During the year, an employment tribunal case has been raised against the Charity. At the date of this report, the likely outcome nor financial impact on the Charity cannot be reliably estimated. As such, no provision has been made in the financial statements.

30. CAPITAL COMMITMENTS

	Group 2021 £	Group 2020 £	**Charity 2021 £**	Charity 2020 £
CONTRACTED FOR BUT NOT PROVIDED IN THESE FINANCIAL STATEMENTS				
Acquisition of intangible assets	**892,131**	-	**892,131**	-

31. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £58,390 (2020: £54,314). £8,806 (2020: £5,917) was payable to the fund at the balance sheet date.

32. OPERATING LEASE COMMITMENTS

At 31 December 2021 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2021 £	Group 2020 £	**Charity 2021 £**	Charity 2020 £
Not later than 1 year	**126,537**	127,000	**126,537**	127,000
Later than 1 year and not later than 5 years	**226,990**	195,000	**226,990**	195,000
Later than 5 years	**-**	7,375	**-**	7,375
	353,527	329,375	**353,527**	329,375

33. OTHER FINANCIAL COMMITMENTS

During the year the Charity has entered into a financial commitment under a contract for the provision of helicopter services from Castle Air Limited which commenced in June 2021 for a new Air Ambulance for a term of 10 years. The minimum amount payable in during the next 12 months under the contract terms is £1,159,882.

34. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

35. RELATED PARTY TRANSACTIONS

During the year the Charity received donations of £30,535 (2020: £4,716) from First Air Ambulance Service Trust, a Charity with Trustees in common. At the year end, a balance of £Nil was receivable from this Charity (2020: £NIL).

The consolidated financial statements of Cornwall Air Ambulance Trust have taken advantage of the exemption in Financial Reporting Standard 102 Section 33.1A in not disclosing intra group transactions with 100% owned subsidiaries.

CORNWALL AIR AMBULANCE TRUST

England & Wales - Charity number 1133295

Accounts

Registered number: 07085879
Charity number: 1133295

CORNWALL AIR AMBULANCE TRUST

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

Bishop Fleming

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

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CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2020

Trustees	Mr I Brackenbury (Retired 26 March 2020) Mr M M P Carne CBE, Chairman (Appointed 29 January 2020) Mr S A Carr, Chairman of Nominations and Remuneration Committee Mr R Cowie, Chairman Finance Committee Ms D Griffith Mr B S Mark, Chairman Risk and Audit Committee Mr H Orchard (Retired 26 March 2020) Mr C C Pomfret, Vice Chairman Mrs S L Pryce (Retired 21 April 2020) Mr D Scott Mrs B Sharples, Chairman New Heli Appeal Board Miss L A Mckay (appointed 28 January 2021) Mr N S Lentern (appointed 28 January 2021)
New Heli Appeal Board	Mrs Barbara Sharples (Chairman) Ms Jackie Stanley Mrs Barbara Corbett Mr Jonathan McCulloch Mrs Heather Forster Mr Ali Carnegie Mr Chris Richards Mrs Kate Arter Dr Kevin O'Sullivan
Company Registered Number	07085879
Charity Registered Number	1133295
Company secretary	Mr S Murdoch
Senior Leadership Team	Mrs P Martin, Chief Executive Officer (left 28 February 2021) Mr S Murdoch, Chief Operating Officer/Interim Chief Executive (from 1 March 2021) Mrs J Southon, Director of Fundraising (left 2 October 2020)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Independent Auditors	Bishop Fleming LLP Chartered Accountants Statutory Auditors Chy Nyverow Newham Road Truro Cornwall TR1 2DP
Bankers	HSBC plc 3 Fore Street Bodmin Cornwall PL31 2HU
Legal Advisers	Stephens Scown 1 High Cross Street St Austell Cornwall PL25 4AB
Investment Managers	Quilter Cheviot One Kingsway London WC2B 6AN

Chairs Statement

There can be no doubt that 2020 was one of the most difficult years faced by us all. The Covid-19 pandemic threw challenges at the team that none of us expected. All the Trustees are incredibly proud of the way the Cornwall Air Ambulance staff and volunteers adapted to the changing situation and delivered another year of outstanding performance, both operationally and in fundraising.

Whilst our thoughts and effort have often been dominated by Covid-19, it is important that this does not overshadow one of the most momentous occasions in the Charity's history – the completion of our New Heli Appeal and entry into service of our new AW169 helicopter on 1st April. This was only made possible with the support and guidance of the New Heli Appeal Board, led by Trustee and Appeal Board Chair Barbara Sharples together with all of the charity's supporters and the efforts of the whole charity team.

This year has also seen a number of changes in the charity team, including our long-standing CEO Paula Martin who left the charity after 12 years in February 2021. The whole charity is grateful to Paula for all of her efforts and wish her well in her future endeavours. We also welcome Tim Bunting as our new CEO. I am sure that Tim and his team will have great plans for the charity, and we all look forward to helping them succeed as they face the challenges that inevitably lie ahead.

In 2020 we have been tested - and we have triumphed. That should give everyone in Cornwall and the Isles of Scilly confidence that our live saving service is in the best possible shape for the future.

Mark Carne, CBE

Chair

Date

Interim Chief Executive's Statement

This set of accounts for the year ending 31st December 2020; summarises a challenging and eventful year for the Cornwall Air Ambulance. A year which has been dominated by the impact of Covid-19 pandemic which has challenged our life saving care and fundraising in equal measure.

During the year, I have been immensely proud of the work of our clinical and operations team, who have not only mobilised a new aircraft into service but worked under the constantly evolving challenges of Covid-19. Throughout the pandemic the team have developed new procedures to ensure that the air ambulance continues flying and treating patients – again responding to over 1000 incidents.

Our fundraising, marketing and retail teams have also been impacted by the pandemic with many of our events cancelled and our shops closed due to lockdown restriction. Our fundraising and marketing teams have adapted to bring many of our activities into the virtual environment and finding new ways to engage with our supporters. Our retail team have work hard to make sure our shops could open whenever possible and make them safe for our staff, volunteers and customers. I want to give thanks and pay tribute to everyone involved with charity for their dedication, creativity and flexibility without which we could not have succeeded in 2020.

Turning to the future, the Covid-19 pandemic is likely to have lasting effects throughout society and the economy and whilst restrictions are easing during 2021 there is still significant uncertainly and disruption across the charity sector. But thanks to the fantastic support for the Cornwall Air Ambulance throughout the community we are confident in the long term sustainability of the charity and by continuing to work as a team we can keep saving more lives.

Steve Murdoch

Interim Chief Executive

Date

The Trustees (who are also Directors of the Charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of the Cornwall Air Ambulance Trust for the year 1 January 2020 to 31 December 2020. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective January 2015).

Since the Charity and the group qualify as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and activities

The principal objective of the Charity is relieving pain and sickness for the benefit of the public by assisting in the provision of emergency medical services and equipment, in particular the provision of an air ambulance service or other emergency transportation, primarily in Cornwall and the Isles of Scilly. These are the purposes of the Charity as set out in its Governing documents.

The Charity serves a local community of around 570,000 people, together with over 5 million visitors who come to the region every year. The Charity relies on the local community to raise sufficient funds to deliver the service without receiving regular government funding or support from the National Lottery.

The Charity's Critical Care Teams of paramedics, doctors and pilots provide enhanced emergency medical services to the most seriously ill and injured patients throughout Cornwall and the Isles of Scilly. These services are delivered in partnership with the South Western Ambulance Service NHS Foundation Trust (SWASfT) who support the delivery of the clinical services and Specialist Aviation Services Limited (SAS) who operate and maintain the Charity's helicopter.

During 2020 there has been a step change in the delivery of the services with the introduction of the new larger and more capable AW169 which replaced the old MD902 helicopters, entering service on 1st April 2020. In addition to the new helicopter, operating hours have also increased during the year and the crew are now utilising the helicopter 19 hours per day, 365 days every year to provide lifesaving care to the county's residents and visitors. The Charity also operates two critical care cars carrying the same specialist lifesaving equipment, specialist drugs and the same crew who would normally fly on the air ambulance helicopter. These cars provide a backup service if the helicopter is unavailable, predominantly due to poor weather limitations.

Public Benefit

The public benefit provided by the Charity is to anyone and everyone in Cornwall and the Isles of Scilly, including residents and visitors, and although primarily in the County of Cornwall, also extends to Devon and beyond when required. The Cornwall Air Ambulance is free at the point of need, on the grounds of fixed sets of criteria which take into account clinical need, urgency, accessibility and distance to hospital. These criteria are regularly reviewed and rigorously applied. No private benefit use of the Cornwall Air Ambulance helicopter is given to anyone at any time.

The Trustees run the charity with due regard to the public benefit guidance issued by The Charity Commission and the Charity Act 2011.

Strategic Review

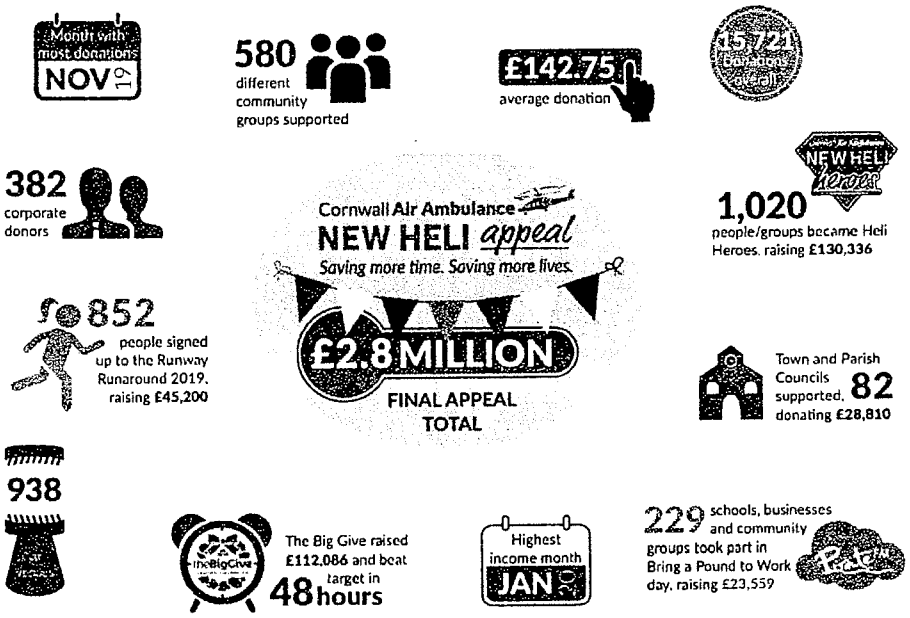
Major Achievement

This year will always be remembered for the impact of the Covid-19 pandemic, but this should not be allowed to overshadow the momentous achievement of bringing our new AW169 helicopter into service on 1st April. This helicopter is the first to be owned by the Charity and is the latest generation of twin engine multi role aircraft produced by Leonardo, equipped with comprehensive avionics systems and safety features it will support Helicopter Emergency Medical Service operations in Cornwall and the Isle of Scilly for many years to come.

The charity was also privileged to be able to name the aircraft after our Patron 'The Duchess of Cornwall' in a ceremony and blessing in July.

The arrival of the new AW169 is the culmination of the **New Heli Appeal** which commenced in 2018 with the challenging objective of raising £2.5 million to support the purchase of the £7.5M helicopter. Thanks to the support and leadership from the **New Heli Appeal Board** the appeal has generate amazing support across the community and exceeded all expectations to raise over £2.8 million.

The New Heli Appeal Board, led by Appeal Chair and Trustee Barbara Sharples, helped the charity to welcome a number of key ambassadors on board, including paediatric consultant Dr Ed Abrahamson (who has subsequently agreed to become the Charity's vice president) TV presenters Richard Madeley and Judy Finnigan, celebrity chef Paul Ainsworth and his wife Emma and from the business community Rob Harris MBE and Dr Karen J Dickens. The charity will always be indebted to our ambassadors for the support and influence in helping to raise funds and the profile of the New Heli Appeal.



During the Appeal, the fundraising was supported by a wide range of events and activities focussed on raising funds for the New Heli. These events included a number of mini campaigns to support the main objective ranging from the hugely successful Heli Heroes Campaigns which raised £130K, a London art auction which raised £100K and the Big Give which beat its target in 48 hours to raise £110K.

The Appeal events culminated in January with the Charity's first London Gala Dinner Event at the London Corinthia Hotel, which would not have been possible without the support of Appeal Board member Jackie Stanley and the support of Paul Ainsworth and his team. This amazing event raised nearly £140K in just one night.

The success of the New Heli Appeal would not have been possible without the efforts of all of the Charity's trustees, staff, volunteers and crew and we offer our heartfelt thanks to everyone involved.

Sadly, the Covid-19 pandemic has curtailed any opportunity to celebrate the success of the New Heli Appeal but we hope to be able to thank all of our supporters properly during 2021.

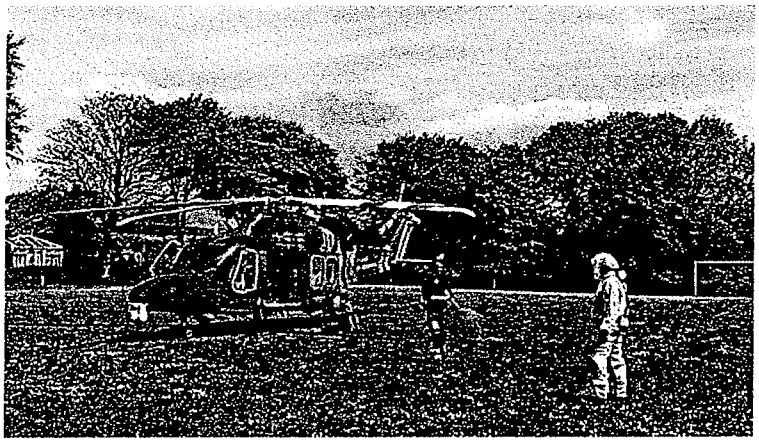
Impact – Patient Story

Paul was outside cleaning his windows at home on 2 April 2020 when he started to feel faint. He went inside to sit down when he developed chest pain and felt cold. Next the 58-year-old started to develop tingling in his arms and hands.

He said: "We were only just a week or so into the first lockdown, so I was reluctant to call the emergency services in case it was nothing, I didn't want someone coming out unnecessarily. But when the symptoms developed, I thought it might be a heart attack.

A land ambulance arrived at Paul's house in Week St Mary and confirmed what he suspected; he was having a heart attack. With his condition worsening and such a distance from the nearest hospital, Cornwall Air Ambulance was tasked.

Just a day after the new helicopter came into service, the AW169 landed in the playing field in the village. On board were critical care paramedic Kris Lethbridge, along with trainee critical care paramedics Martin Bunt and Louise Lamble.



Paul was the first patient to be airlifted in the new helicopter. He was flown to Derriford Hospital- a journey which took just 12 minutes- where he had surgery to have a stent inserted.

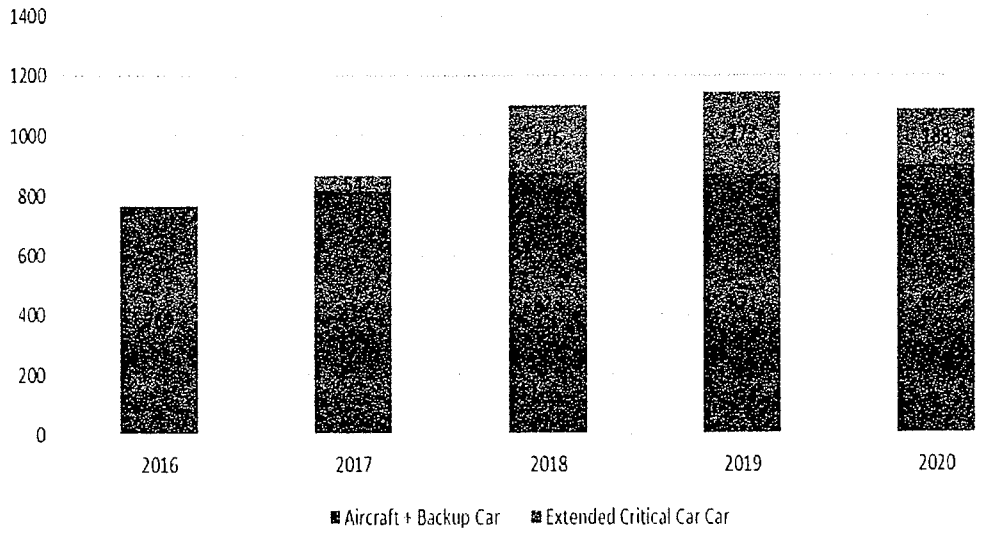
He said: "It all happened so quickly; it took a while to sink it. I had watched the launch of the new helicopter on the news, then a day later I was in it. Everybody involved was fantastic- worth their weight in gold. My daughter was also helped by the air ambulance when she was a baby- that's why we have to support it, you never know when you might need it."

Operational Performance

The operations of the air ambulance have also been challenged by the Covid-19 pandemic throughout 2020 and beyond. This has required modification to the new aircraft, additional PPE for the crew and developing new operating procedures to ensure that the crew and our patients remain safe.

Despite these challenges the crew have continued to fly and treat patients throughout the pandemic and in 2020 tasking has remained at a similarly high level when compared with previous years, with the service responding to 1,061 incidents in our aircraft and critical care cars.

Our Service responds to patients with life threatening medical conditions, traumatic injuries and a small number of patients requiring urgent, time critical transfers between hospitals for specialist treatment. The specialist care provided by our critical care paramedics and doctors, together with the clinical urgency and the complexity of the incident are the most significant factors in a patient requiring support and treatment from air ambulance crews.



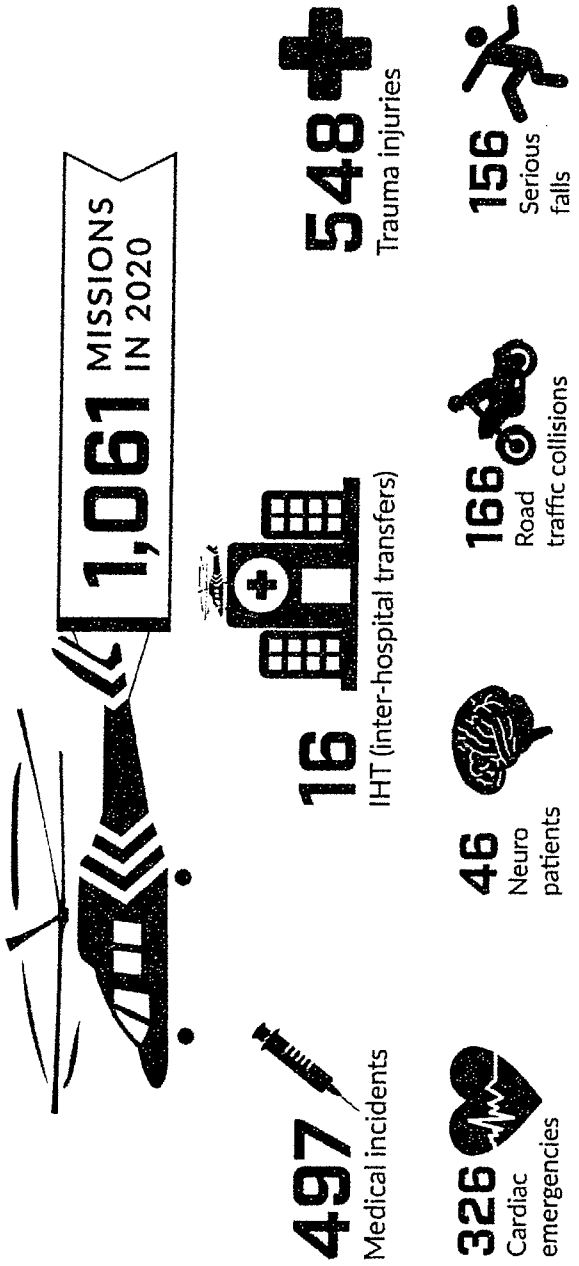
In addition to the introduction of the new AW169 helicopter on 1st April, the charity has also implemented two major strategic developments in service delivery.

The first being the extension of aircraft operating hours to 07:00-02:00 every day. Delivery of this project required the recruitment and training of new specialist paramedics to cover additional operating hours, together with training for all crew in operations of the new AW169 helicopter at night.

The second achievement has been the development to carry blood on board the aircraft and perform pre-hospital blood transfusion. This has been a significant team effort including the Fundraising team securing grant funding from the Henry Surtees Trust (including the purchase of a new BMW motorbike), partnerships with the Cornwall Blood Bikes charity and the Blood Transfusion Services at the Royal Cornwall Hospital, together with our doctors and paramedics developing operating procedures and training to manage the blood products and give blood to patients. This new service went live on 1st December.

It has been an enormous achievement to continue to deliver the high levels of care during the pandemic and to implement such significant develops of the service. This is testament of the skill and dedication of the whole team and would not be possible without the donations from the charity's supporters.

Our Impact in 2020



Impact – Patient Story

Seventeen-year-old Zack was on his motorbike on route home when he was involved in a serious road traffic collision. He was hit by a van and thrown from the bike, sustaining multiple life-threatening injuries.

Zack's friend witnessed the incident and called 999. Within just 15 minutes of the call, the critical care team from Cornwall Air Ambulance were with Zack on the roadside.

He had lost a lot of blood and suffered serious open fractures to his legs and arms, as well as internal injuries. Zack was the first patient to benefit from a blood transfusion at the scene of an incident, a new service the charity launched just three days earlier.

Paul Maskell, Trainee Critical Care Paramedic, said: "Zack was very poorly when we arrived on scene, we knew immediately he would benefit from an emergency transfusion. We felt so grateful to be able to provide that service for him. It gave us time to stabilise him and get him transferred to Derriford for the further treatment he needed."
Zack was flown to Derriford Hospital, a journey which took just 12 minutes. He underwent a 10-hour operation that evening, where his spleen was removed. He spent a further six hours in the operating theatre to repair damage to his broken bones. He was in a coma for 11 days.

Donna Jewell, Zack's mother, said: "To see Zack lying on the road with so many people working on him was awful, he was unrecognisable. Police told me to say goodbye to him, they didn't think he would survive the journey to hospital. Without this service, I would not have a son. The care he received from everyone has been amazing."

Just six weeks later Zack was able to leave hospital and is making good progress with his recovery. He recently visited the airbase to meet the crew who helped him that day.

Delivery of our services would not be possible without the contribution of our key partners:

South West Ambulance Service NHS Foundation Trust
The Cornwall Air Ambulance is part of a fully integrated response to emergencies in Cornwall, facilitated through the South Western Ambulance Service NHS Foundation Trust. The ambulance service is contracted through a Service Level Agreement for the provision of a team of paramedics dedicated to air ambulance operations, deployment on emergency missions from their Emergency Clinical Hub in Exeter and the clinical governance and oversight of the paramedics and doctors.

Royal Cornwall Hospitals NHS Trust (RCHT) & University Hospitals Plymouth NHS Trust (Derriford)
The Charity works with a small team of doctors to carry out the role of education support physicians for the development of specialist paramedic aircrew and to undertake clinical shifts as part of the crew bringing specialist skills (particularly the provision of Pre-Hospital Emergency Anaesthesia). Our doctors' primary roles are in RCHT and Derriford hospitals and priorities during the Covid-19 pandemic have resulted in a focus on their in-hospital work. As the pressures on the NHS have eased, our doctors have returned to support the Charity and additional doctors have been recruited bringing our total cadre of doctors to six.

The Blood Transfusion Service at RCHT also support the charity with the supply of blood product for the new service which commenced in December 2020.

Kernow Clinical Commissioning Group (CCG)
The Covid-19 pandemics as put the NHS nationally and locally under extreme pressures, as a consequence closer working relationships have been formed across the healthcare community. This has resulted in greater levels of engagement between the Charity and the CCG, supporting healthcare across the region.

Specialist Aviation Services (SAS)
SAS have owned, operated and maintained our two MD902 Explorer helicopters since December 2014, providing our base pilots and engineering resources. In 2018, the charity selected SAS to operate and maintain the new AW169 helicopter which entered into service in April 2020. This new contractual arrangement means the ownership of the helicopter has transferred to the charity, with SAS responsible for the operations and maintenance of the new helicopter.

Other key stakeholder partners include

- Air Ambulances UK (AAUK)
- Bristow (Search and Rescue)
- Cornwall Airport Newquay
- Cornwall Blood Bikes
- Cornwall Council
- Wider emergency services partners

MAKING IT ALL POSSIBLE

Fundraising

It is only thanks to the generosity of the communities that we serve that we are able to keep the Air Ambulance flying and saving lives. The Charity's income is based on a broad range of activities to ensure that we engage with individuals, groups and organisations. The Charity employs a professional fundraising team to manage these income streams and ensure compliance with our statutory obligations for fundraising.

During the year, the fundraising team have faced the challenges imposed by the Covid-19 pandemic. This resulted in the postponement or cancellation of the majority of our normal fundraising activities and all face-to-face fundraising resulting in a reduced level of income. However, the fundraising team quickly adapted and during the year moved many of our fundraising events and activities into the 'virtual environment' which delivered over £1M of unrestricted income, in addition to the completion of the New Heli Appeal.

Mission Maker Lottery

The long-established Mission Maker Lottery generates unrestricted income from the sale of society lottery tickets. This vital income stream contributed £1,593K, which is a 7% growth from 2019. This growth was achieved despite the cancellation of face-to-face canvasing during the year. The lottery is managed by an external lottery manager, Lottery Fundraising Services Ltd, a Gambling Commission accredited operator who work under the supervision of the Cornwall Air Ambulance Trust Senior Leadership Team (SLT) who hold the Gambling Licence. Their agents wear the charity brand in the community, with lottery fundraising being regulated under both Gambling Commission laws and Fundraising Regulator Codes of Practice. The SLT hold quarterly compliance meetings with our lottery fundraising operator and undertake reviews of their canvassing activities including the training of fundraisers engaged directly in communicating with the public. The Board of Trustees, and the board led Risk & Audit and Finance Committees scrutinise this fundraising activity and its reporting.

Legacies

Cornwall Air Ambulance Trust actively encourages the public to consider leaving a gift in their Will and promotes legacy giving through a range of sensitive campaigns. During 2019 the Charity learned from Executors that it was to receive the residual proceeds of a substantial Estate bequeathed by a Cornish resident. The Estate was subject to a legal challenge by external parties which was resolved during the year releasing the residual proceeds to the Charity. The Estate comprised cash, investments, land and property with a value of £2.7M which has been recognised as income in these accounts. The Trustees are extremely grateful to have received such a generous donation and have designated these funds for future development of the charity as a lasting legacy.

Marketing and Communications

With the pandemic impacting the charity in many ways, communication and the use of innovative marketing channels proved vital in keeping existing supporters engaged and encouraging support from new audiences. At a time where fundraising events were cancelled and there was so much uncertainty in the world, communication was key.

As a result of the lockdown the Charity marketing has shifted to a greater digital presence, using new online advertising channels and by creating more interactive content, including Facebook Live's to bring the charity to the people at home. This shift in strategy proved to be highly successful, as the charity grew its audiences on social media and delivered record high numbers of visitors to the charity website. Since 2018, website visits have risen from 30,000 per year to 100,000 in 2020.

The Charity also participated in a 10-part TV series, Cornwall Air 999, filmed over the summer. This involved working closely with the production company in February to gain the commission, through to the filming itself, post-production and promoting the series as it aired. The series received fantastic viewing numbers and helped the charity reach a national audience of over half a million. The Charity also created a TV advert to run alongside each episode, that directly led to an increase in new regular givers.

The Charity continues to deliver multi-channel marketing campaigns that not only build the charity brand but also reach new audiences to support our income generation. In 2021, the team will continue to focus on the growth of its excellent digital presence, bringing new channels into its portfolio.

Fundraising Promise
The Charity adheres to the very highest standards in donor care and fundraising compliance as set out in the Code of Fundraising Practice. We are registered with the Fundraising Regulator and we agree to ensure our fundraising is legal, open, honest and respectful. Our own Fundraising Promise outlines the commitment this Charity makes to donors and the public, and together with the Complaints Policy and the Communications and Privacy Policies, can be found on our website.

Volunteers
The Charity depends on its volunteers who are fundamental in helping deliver virtually all aspects of fundraising and especially charity retail. However, the enforced lockdowns of 2020 provided a challenge for the CAAT volunteers. When the government relaxed rules and allowed non-essential shops to begin trading, volunteers were given an induction at their place of volunteering to welcome them back and to explain how Covid restrictions would operate. Many stayed away as they felt vulnerable, but those that did return were asked to read Risk Assessments and sign to say that they would adhere to the new practices. When face masks were made mandatory, again volunteers had to sign to say that they would also follow this practice. Emphasis was made on protecting themselves and everyone whom they would come into contact with, be that customers, fellow volunteers or staff. HQ and eBay volunteers also followed the practices for their environment and completed the same paperwork as the shop volunteers.

Events volunteers did not get involved in any kind of face-to-face volunteering after the initial lockdown, but many supported the charity through engaging with CAAT social media such as liking and sharing posts, making masks that were sold for the charity and promoting anything virtually that they could.

Despite the many weeks when volunteering did not take place, the charity still saved £143,762 on the more than 17,000 hours that volunteers did contribute during the year.

The volunteers usually receive a monthly newsletter, and this was continued throughout the year, ensuring that, despite having many staff on furlough, the charity maintained some communications with their team of people.

The Investing in Volunteers award that the charity achieved in 2017 expired at the end of 2020, but the charity is reapplying for that accreditation to be renewed.

Charity Retail
The global pandemic and government enforced lockdowns resulting in the closure of non-essential retail has made 2020 a challenging year for charity shops across the sector and for the Cornwall Air Ambulance. As a result of this our shops were closed for nearly six months, which significantly impacted income.

During periods of closure, the charity was able to utilise the Coronavirus Job Retention Scheme to furlough staff, received Small Business grants and rates relief for each shop. We were also able to negotiate rent payment holidays and reduction with our very supportive landlords. These measures have helped to offset the reduced income.

When we have been able to re-open shops, our retail team and volunteers have worked hard to ensure that our shops are as safe a possible for our staff, volunteers and customers, following all of the government guidelines.

At the time of publishing these accounts, the Cornwall Air Ambulance Charity shops have re-opened on 12th April 2021 and despite challenges with staffing and volunteers, trading has been strong and returning to pre-pandemic levels. We are planning to grow our retail presence on the high street and online during 2021, including the opening of a new 'flagship' store in Bodmin which will include a dedicated space for use by local community groups.

OUR FUTURE DIRECTION

Impact of Covid-19
The Covid-19 pandemic has created a significant amount of uncertainty and disruption across the charity sector and beyond and many charities and business are likely to continue to struggle financially in the coming months and year.

Whist the financial position of the Charity has not yet been significantly affected, the economic impacts of the pandemic have not yet taken full effect and it is therefore likely that the fundraising environment will continue to be challenging. However, the Charity is in a fortunate position with sufficient reserves and a healthy cash position to maintain operations for the foreseeable future.

As lockdown restrictions have been eased during 2021, the charity has seen a return to more normal fundraising events and the reopening of the charity's shops, these income sources together without strong legacy pipeline, and regular lottery income gives the Trustees confidence in the charity's long term sustainable income but the risk associated with the pandemic prevail.

Future Developments
The charity's 5 year strategic plan was agreed by the Board in January 2020 but as a result of the pandemic remains under review. However, a number of key activities will continue to be developed:

New Generation Helicopter
The new generation AW169 air ambulance provides the best platform to provide life-saving services for communities across Cornwall and the Isles of Scilly. Its performance and capability will enable the charity to reach more patients and save more lives. Owning the helicopter means the Charity has the freedom to make future decisions around its operating model, and identify the very best, cost effective solutions to further develop the service.

Use of Critical Care Cars
The Critical Care cars have become an integral part of the Charity's service to supplement the helicopter as a response to scene platform. Whilst the cars cannot be used to convey a patient to hospital, they can facilitate reaching a seriously sick or injured patient on blue lights when the helicopter does not operate. During 2021 these vehicles are due to be replaced and upgraded as part of our capital investment plans.

Developing Clinical Skills
The high levels of Critical Care delivered to our patients would not be possible with the skill of the clinical team. This team of specialist paramedics and doctors need to continuous training to ensure skill are regularly practiced and new skill are developed to benefit our patients. Our future developments will include enhancing our training capabilities to develop our paramedics as Specialists in Critical Care and in further Advanced Level of clinical practice supported by an increasing team of specialist Consultants to ensure that we can continue to bring the highest levels of care to all of our patients.

Patient Liaison & Family Officer
During 2021, the Charity has employed a Patient Liaison & Family Officer (PLFO), to help strengthen the professional connections between the receiving hospitals and our clinical team, and to help them achieve high standards in clinical governance. The PLFO will also be the conduit in the relationship with the patient and their families, and crucially help signpost families affected by the consequences of serious illness or trauma to other agencies who can help them move forward. Importantly the PLFO will also connect with bereaved families, as part of the process to help them come to terms with the loss of someone close and the immediate impact on their family.

Improvements to the Operations headquarters
During 2019 the Department of Health and Social Care awarded a grant of ~£900K to the Charity. This restricted fund will be defrayed and drawn down during 2021, following construction work at the eastern end of the existing helicopter hangar. This new development will provide additional and remodelled accommodation for the substantially increased number of pilots, clinicians and engineers based at Cornwall Air Ambulance. This development will include features which enable long term strategy for clinical and operational capabilities to provide benefit to more patients and understand/improve patient outcomes and maximise the opportunity afforded by the new helicopter.

FINANCIAL REVIEW

Key Performance Indicators

Key Financial Performance Indicators (KPI's) are a measurable value that demonstrate how effectively we are doing in achieving our key business goals.

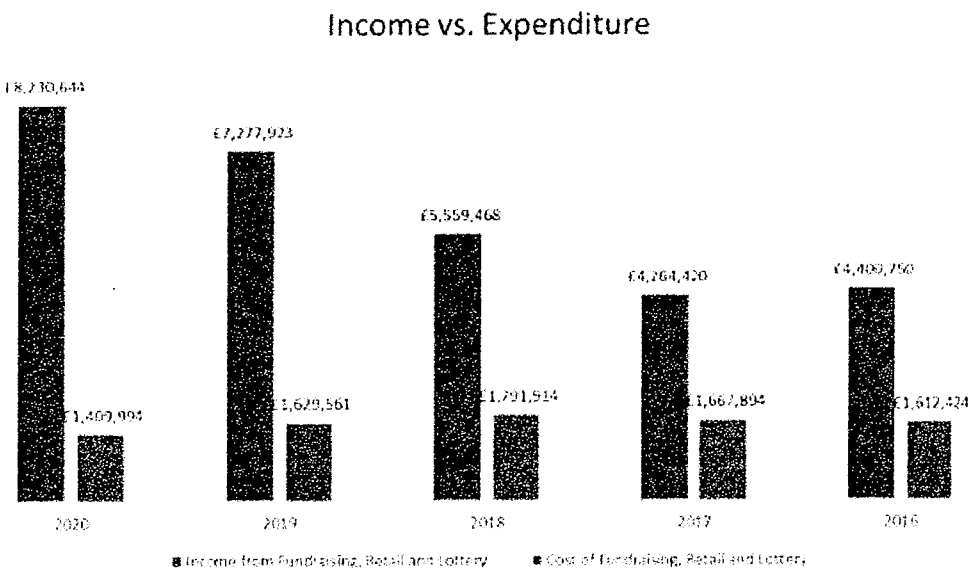
As part of our monthly Management Accounts, we actively measure and monitor the pounds raised per employee and the percentage relating to our Charitable Objects. These statistics enable Trustees to understand in real time the performance or contribution of each activity.

In addition, the Charity Retail Association collect and publish retail KPIs which enable the Charity Shops to be benchmarked against other similar retail Charity Shops. This information is then used to help assess how our Charity Retail Shops meet the targets and expectations of the Board in terms of Return On Investment. It also assists in measuring how well they perform as a contribution towards our cause.

Annually, we monitor the overall performance for the year, especially the percentage of funds committed direct to the cause, including funds set aside for reserves and the designated helicopter replacement fund.

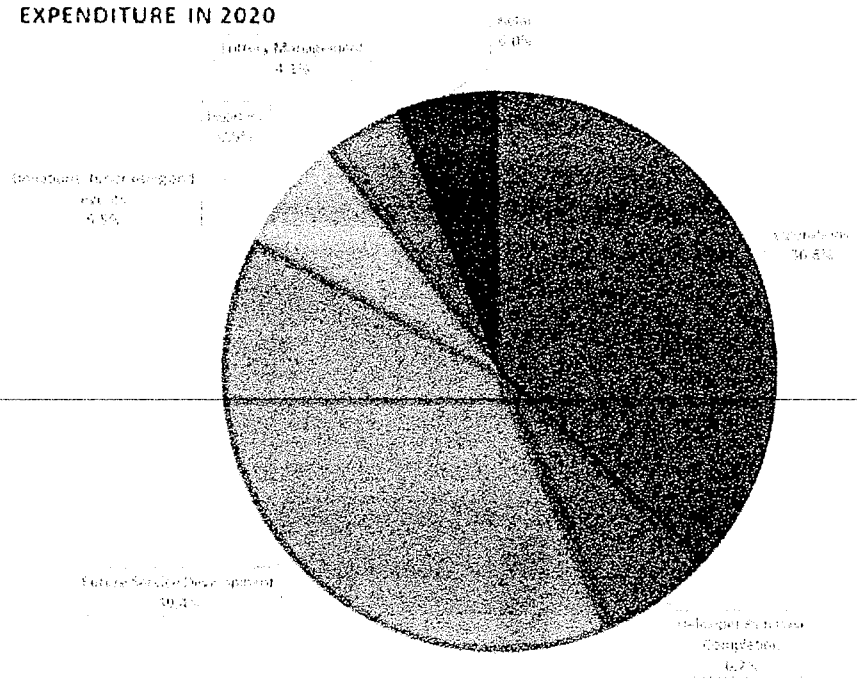
Performance Review

Despite the challenges of the Covid -19 pandemic the charity has continued to grow and deliver a strong financial performance in 2020, boosted by a large legacy estate that has been realised in the year. This income growth, combined with cost saving implemented in the charity's fundraising and retail teams has resulted in continued improvements in the charity's income generating Return on Invents (ROI) to 5.8:1 which is an improvement on the 4.5:1 ROI delivered in 2019.



Income
The completion of the New Helicopter Appeal completed in the 1st quarter of the year and boosted fundraising income. However, as a consequence of the pandemic the charity's normal fundraising activities were curtailed resulting in a £800K (40%) reduction in donations, Charity retail was also impacted with shops closed due to lockdown restrictions resulting in £440K (40%) reduction retail income when compared with 2019. These reductions were in part offset by the use of the Government's Coronavirus Job Retention Scheme and Small Business Grants during shop closures and a grant of £520K from the Department for Health and Social Care to support air ambulance operations during the pandemic.

Expenditure
The Charity's focus on cost control during the pandemic has helped us deliver efficiencies and ensure that the majority of income is directed to deliver the Charity's objectives. To that end, over 82% (increased from 77% in 2018) of our expenditure has been used to support our aviation and clinical operations, completing the purchase of the new AW169 helicopter or set aside to support development of our operational services in the future. Our direct Operating costs for the helicopter and our clinical services were £3,029K (similar to those of 2019). These costs include saving generated through the charity's ownership of the helicopter, as opposed to leasing in previous, which are offset against increased levels of service delivery including extending operations to 19 hours/day and the recruitment of additional paramedics to support these extended hours.



The Charity remain grateful to many businesses which donate pro bono or discounted services each year, helping the Charity to manage its costs and focus as much as possible on the cause.

The Trustees are always mindful prudent use of charitable income for essential expenditure and procurement and how important this is to all those who give to the charity. As such, it is encouraging to see such a high proportion of the funds spent on or retained for the charitable purposes of the Charity.

Trading Subsidiary
The Charity's trading subsidiary continued its activities in 2020 focussed on non-primary purpose activities primarily the commercial sponsorship activities undertaken by the charity. The trading company delivered an Operating profit of £28K which was donated to the Charity.

FINANCIAL POLICIES

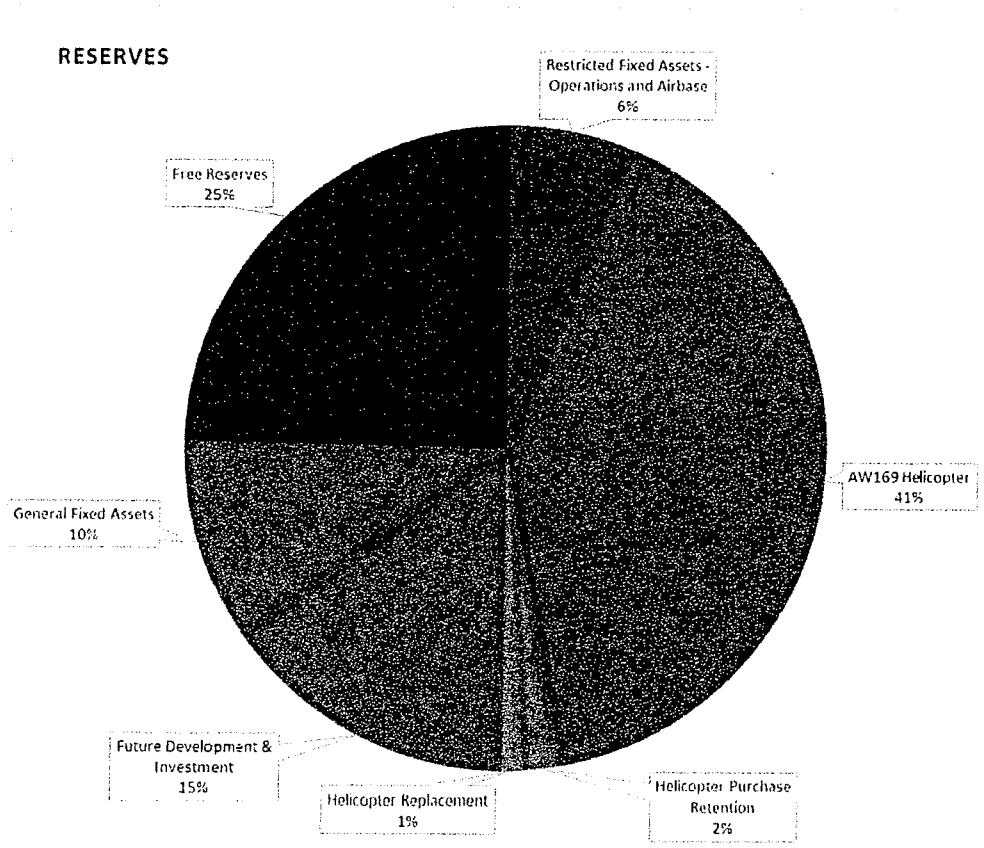
Reserves Policy

The Trustees have established a Reserves policy to ensure the continuation of the air ambulance service in the event of a shortfall of income over expenditure in any one year or if a major funding stream stops abruptly. The reserve levels have been set to be sufficient to cover day to day activities, cover unplanned emergency repairs and respond to change and opportunity.

The reserves policy is formally reviewed by the Trustees each year and account is taken of the Charity Commission guidance (CC19) on reserves.

The reserves policy was reviewed at the July 2019 board meeting and having taken account of the risk analysis, primarily financial and operational, the probability of loss/reduction of income generation, the extent of the contractual commitments for the outsourced helicopter services and the need to meet the challenges associated with the procurement of the new helicopter, the Trustees concluded that a minimum of £2 million free reserves should be maintained. This reserves policy will be subject to further review during 2021.

At the end of 2020, the Charity's total funds were nearly £18M (increased from £13.7M in 2019), which were made up as follows:



The resultant free reserves of £4,440k is above the level required in the agreed reserves policy.

Material Investments Policy
The Charity's investment powers are governed by the Charity's Articles of Association and permit the Charity's funds to be invested in a wide range of assets. The Board of Trustees is responsible for setting the investment policy and has delegated the ongoing monitoring to the Finance subcommittee, while Quilter Cheviot provide discretionary investment and cash management services to the Charity. The Charity's policy remains to instruct their advisers to operate within medium risk parameters to secure reasonable investment income and sustain moderate capital growth.

The Charity held investments on 31 December 2020 with a market value of £3,259K (2019: £3,018K). This reflects a net unrealised gain in the portfolio value of £236K.

The investments are held as part of the Charity's free reserves. Income from the portfolio is paid into the Charity's bank account on a quarterly basis. In 2020 the total income generated was impacted by the pandemic and was reduced to £62K from last year's income of £102K.

In July 2019, Trustees decided to move the investment portfolio into a new Global Income & Growth Fund for Charities, managed by Quilter Cheviot. This funds investment objectives are identical to those of the Charity be with reduced investment management fees. The transfer to the new fund was completed in January 2020. Whilst the first half of 2020 had seen high levels of market volatility particularly as a result of the pandemic, the new investment fund has demonstrated a high degree of resilience to the market fluctuations.

The Charity also holds deposits of £2.57M which are held at UK regulated banks and other cash and investment accounts. These deposits include €400K (Euros) as a retention against the purchase for the new AW169 helicopter pending completion of the installation of Retractable Slump Pads (part of the original aircraft specification) which will be undertaken in 2022.

FINANCIAL HEALTH/GOING CONCERN
The Covid-19 pandemic has brought significant uncertainty to the world's economy which will inevitably have consequences for the charity. The Charity has strong reserves position, has taken steps mitigate risk and is adapting its strategy to the changing market conditions. As a result, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Constitution
The Charity and the group is registered as a charitable company limited by guarantee and was set up by a Memorandum & Articles of Association on 24 November 2009.

The Charity and the group is constituted under a Memorandum & Articles of Association dated 24 November 2009 and is a registered charity number 1133295.

Board and Committees
The Trustees exercise governance by meeting as a Board quarterly throughout the year to review strategy and performance, oversee risks and ensure that the charity complies with all legal and regulatory requirements.

The Board is supported by three non-executive led committees.
- Finance
- Risk and Audit
- Nominations and Remuneration

Methods of appointment or election of Trustees
It is the Trustees' aim to ensure that an appropriate mix of skills and experience is maintained on the Board of Trustees. Potential Trustees are invited to apply through open recruitment processes and are interviewed by external non-executive recruitment specialists and a Committee of the Board who assess their suitability. In 2018, the Trustee made changes to their Governing Document relating to the reappointment of Trustees completing their third term of service. This amendment, approved by the Charity Commission, permits a Director (Trustee) who has served 9 years, to be re-elected on an annual basis provided their re-election has the full support of the remainder of the Board. This change to the Governing Document was made to provide full flexibility and reduce the risk of losing a Director with key expertise at the wrong moment during evolving strategy.

Mr Mark Carne was appointed as a Trustee on 29 January 2020 and elected as the new Chair of the Board on 21st April 2020 when Mrs Sarah Pryce retired from the Board. A further two Directors, Mr Ian Brackenbury and Mr Henry Orchard, retired from the Board on 26 March 2020. Two new directors, Ms Laura MacKay and Mr Neil Lentern were appointed to the Board on 28 January 2021.

The Trustees would also like to recognise the support received from Mrs Ellen Winser who retired from the Board in July 2019 but has remained a co-opted member of the Finance Committee until July 2021.

Policies adopted for the induction and training of Trustees
The Charity provides a full induction programme for new Trustees. This includes providing Trustees with an organisation email address, a tablet with encrypted hard drives providing access to a suite of files including the Trustee handbook. From time to time each Trustee can attend training and trustees networking events, days covering aspects of Governance and trustee responsibilities including training with Civil Society/NCVO in London and locally based experts in the Charity Sector.

Organisational Structure
During 2020, the Charity implemented a restructuring of the charity team. This streamlined the senior leadership team to only comprise the Chief Executive Officer and Chief Operating Officer, removing the role of Director of Fundraising together with a small number of changes in the Fundraising and Retail teams.

Following the changes to the senior leadership team, the structure of the charity team was reviewed to ensure that all staff remained appropriately managed and accountable.

At the end February 2021, Paula Martin stepped down as Chief Executive after 12 years. The Trustees would like to recognise and thank Paula for her effort and achievements during her tenure as Chief Executive.

Chief Operating Officer, Steve Murdoch stepped up to the role of Interim Chief Executive whilst the Trustees recruited a new substantive Chief Executive Officer, Tim Bunting, who is expected to join the Charity in September 2021.

Trading Subsidiary
Cornwall Air Ambulance Trading Limited, is a wholly owned Trading Subsidiary of the main Charity, Company Number 10227352 and the Directors of that company are the Chief Executive Officer, the Chief Operating Officer (Company Secretary) and the Chair of the Finance Committee. Trustees have considered the requirement for an independent Director of the Trading Company but while the trading activity remains minimal the Directors will remain as currently appointed. The Directors of the Trading Subsidiary are clear on the requirement to act in the interests of the Company when making decisions.

Scheme of Delegation
A schedule of delegated authority, set by the Board of Trustees, governs the extent to which policy decisions, contracts, purchasing, salaries, payments and other key business decisions can be made by the Senior Leadership Team and Managers, including controls for very high level decisions around cash management and investments where the Board itself has ultimate control.

Regulation
The charity is regulated by the Charity Commission as a registered charity and by the Gambling Commission for it lottery and raffle activities. The charity has also paid its voluntary levy to the Fundraising Regulator.

The Charity is also registered with the Information Commissioners Office and complies with the Data Protection Act 2018.

RISK MANAGEMENT

The Trustees have assessed the major risks to which the Charity and the group is exposed, in particular those related to the operations and finances of the Charity and the group and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Cornwall Air Ambulance Trust operates a Board level Risk & Audit Committee, which meets four times a year and reports to the Board of Trustees. Risk management is a fundamental element of the Charity's business strategy on all levels and encompasses different types of risk. It is therefore an integral part of the business planning and controlling processes.

The Committee has responsibility for ensuring the adequacy of risk management, internal control and governance arrangements and the implementation of strategic plans and policies of the Charity. It is also responsible for reviewing the integrity of the annual report and financial statements.

Following the annual review of risks and uncertainties, the major risks currently facing the charity have been identified as:

Nature of risk	Mitigation
Financial sustainability of the helicopter operator could impact the level of service delivered and potentially costs.	Near term performance is to extent mitigated by the taut service contract. The charities ownership of the AW169 helicopter also provides flexibility to explore alternative operating arrangement which are being reviewed.
Poor availability of the new AW169 once it goes into service due to it being unexpectedly unserviceable.	Latest generation of AW169 includes upgrades to address problems experienced by earlier AW169s and based engineer to help resolve issues more quickly if they arise. The Charity are also exploring alternative backup helicopter options.
Failure to recruit or retain key staff required to deliver the charity's strategic goals. Key skills may be in high demand (increasing salary costs or leading to higher staff turnover.	Recommendation of external salary benchmarking report implemented in January 2020. Review team structures and roles to maximise efficiency and improve resilience. Review Trustee recruitment requirement to ensure continuity and appropriate skill mix.
Continued economic uncertainty following Covid-19, Brexit and wider economic factors, resulting in a downturn in one of more fundraising income streams and impact on the charities investment portfolio.	Current financial stability and diversified income streams provides some mitigation. Budget planning includes stress testing of income stream and continues to show that charity is in a strong financial position.
Uncertainty over future of high street trading operations exposes charity to risk of revenue reductions and cost increases. Consideration required the context of Covid-19 to understand impact on retail operations.	Development of a strategy and plans to support sustainable retail operation.

All risks identified by the charity, including the above major risks, are continuously monitored and significant management time is invested in mitigating these risks to minimise the probability of occurrence and potential impact on the Charity if they were to occur.

Pay Policy

The success of the Charity is largely dependent on its ability to attract and retain talented staff, with appropriate skills, who share its core values and passion for the cause of saving lives. The Charity is therefore committed to investing in its people, both from a remuneration perspective and in terms of their professional and personal development.

The Charity's remuneration policy aims to ensure that salaries reflect the knowledge, skills, responsibilities and personal competencies required for the satisfactory performance of each role. Salaries are reviewed annually and benchmarked against the charity sector locally and regionally.

Attracting talented experts in some areas of the charity team has proved difficult at times, since Cornwall has traditionally had lower salaries that in other parts of the UK. Sometimes market forces have influenced the pay the Charity has to offer to key staff, and this is not exclusive to senior staff. For example, pay for drivers of commercial vehicles is competitive, given the volume of goods traffic which transits to the county from other part of the UK.

During 2019 an independent review of remuneration packages for all staff was conducted to benchmark against similar organisations. The recommendations were reviewed by the Senior Leadership Team and Remuneration Committee before being ratified by the Trustees.

Senior Executive Pay Disclosure

The charity acknowledges the recommendations of the Report of the Inquiry into Charity Senior Executive Pay and Guidance for Trustees on Setting Remuneration by the UK National Council for Voluntary Organisations (NCVO). The inquiry advocates greater transparency and the Charity recognises and accepts those recommendations. As a result, the Charity provides details of the number of staff whose remuneration is £60,000 or more, in salary bands of £10,000, publishes its Pay Policy and utilises ratios to help determine senior executive pay.

The Charity is committed to openness and transparency on senior pay and will continue to keep this under review.

Funds held as custodian

There are no funds held by the Charity on behalf of another charity or project.

TRUSTEES REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

The auditors, Bishop Fleming LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Mr M M P Carne CBE
Chairman
5/8/21

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CORNWALL AIR AMBULANCE TRUST

Opinion

We have audited the financial statements of Cornwall Air Ambulance Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2020 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2020 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The procedures undertaken in order to identify and assess risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, are as follows:

- We have considered the nature of the industry and sector, control environment and business performance;
- We have considered the results of our enquiries of management and the the Board about their own identification and assessment of the risk of irregularities;
- For any matters identified we have obtained and reviewed the parent charitable company's documentation of their policies and procedures relating to;
  - Identifying, evaluating and complying with laws and regulations whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risk of fraud and whether they have knowledge of actual, suspected or alleged fraud; and
  - The internal controls established to mitigate the risks of fraud or non-compliance with laws and regulations.
- We have considered the matters discussed among the audit engagement team, including internal tax specialists regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to income recognition, with a particular risk in relation to year-end cut off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the Charitable Group and Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Charities SORP (FRS 102) - Accounting and Reporting by Charities and the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Charitable Group and Company's ability to operate or to avoid a material penalty. These include data protection regulations, health and safety regulations, aviation law, lottery regulations, fundraising laws and employment legislation.

Audit response to risks identified

As a result of performing the above procedures, we have completeness and cut-off of revenue recognition as a key audit matter related to the potential risk of fraud. Our procedures to respond to risks identified included the following:

- Documenting and validating the control environment for income and debtors and carrying out walkthrough testing;
- Undertaking substantive sample-based testing or proof in total calculations on all material revenue

streams to ensure revenue has been recognised appropriately and accurately;
- Considering manual income journals as part of our work on fraud risks documented above;
- Reviewing the financial statement disclosures and testing to supporting documentation;
- Enquiring of management concerning actual and potential litigation claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement;
- Reading minutes of meetings of those charged with governance; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Alison Oliver FCA (Senior Statutory Auditor)
for and on behalf of
Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
Chy Nyverow

Newham Road
Truro
Cornwall
TR1 2DP

Date: 28/9/2021

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:					
Donations and legacies	3	**6,995,983**	**461,791**	**7,457,774**	6,346,425
Charitable activities	4	**12,750**	**3,648**	**16,398**	63,225
Other trading activities	5	**574,648**	**119,605**	**694,253**	1,136,535
Investments	6	**62,219**	**-**	**62,219**	101,699
Total income		**7,645,600**	**585,044**	**8,230,644**	7,647,884
Expenditure on:					
Raising funds	7	**1,406,917**	**7,713**	**1,414,630**	1,646,195
Charitable activities	8	**2,761,396**	**268,177**	**3,029,573**	3,078,827
Total expenditure		**4,168,313**	**275,890**	**4,444,203**	4,725,022
Net income before net gains on investments		**3,477,287**	**309,154**	**3,786,441**	2,922,862
Unrealised net gains on investments		**241,220**	**-**	**241,220**	372,144
Net income		**3,718,507**	**309,154**	**4,027,661**	3,295,006
Transfers between funds	19	**366,372**	**(366,372)**	**-**	-
Net movement in funds		**4,084,879**	**(57,218)**	**4,027,661**	3,295,006
Reconciliation of funds:					
Total funds brought forward		**11,356,565**	**2,614,408**	**13,970,973**	10,675,967
Net movement in funds		**4,084,879**	**(57,218)**	**4,027,661**	3,295,006
Total funds carried forward		**15,441,444**	**2,557,190**	**17,998,634**	13,970,973

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 34 to 57 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2020

	Note		2020 £		2019 £
Fixed assets					
Intangible assets	13		-		33,685
Tangible assets	14		10,315,099		10,336,482
Investments	15		3,258,900		3,017,973
			13,573,999		13,388,140
Current assets					
Stocks	16	7,581		5,512	
Debtors	17	2,770,682		603,169	
Cash at bank and in hand		2,570,640		1,048,310	
		5,348,903		1,656,991	
Creditors: amounts falling due within one year	18	(924,268)		(1,074,158)	
Net current assets			4,424,635		582,833
Total assets less current liabilities			17,998,634		13,970,973
Net assets excluding pension asset			17,998,634		13,970,973
Total net assets			17,998,634		13,970,973
Charity funds					
Restricted funds:					
Restricted funds	19	3,850		-	
Restricted fixed assets funds	19	2,553,340		2,614,408	
Total restricted funds	19		2,557,190		2,614,408
Unrestricted funds	19		15,441,444		11,356,565
Total funds			17,998,634		13,970,973

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

CONSOLIDATED BALANCE SHEET (CONTINUED)
AS AT 31 DECEMBER 2020

Mr M M P Carne CBE Chairman	**Mr R Cowie** Trustee
Date: 5/8/2021	

The notes on pages 34 to 57 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:07085879

CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 DECEMBER 2020

	Note		2020 £		2019 £
Fixed assets					
Intangible assets	13		-		33,685
Tangible assets	14		**10,315,099**		10,336,482
Investments	15		**3,258,901**		3,017,974
			13,574,000		13,388,141
Current assets					
Stocks	16	**7,581**		5,512	
Debtors	17	**2,801,092**		608,748	
Cash at bank and in hand		**2,527,487**		1,027,730	
		5,336,160		1,641,990	
Creditors: amounts falling due within one year	18	**(911,526)**		(1,059,158)	
Net current assets			**4,424,634**		582,832
Total assets less current liabilities			**17,998,634**		13,970,973
Net assets excluding pension asset			**17,998,634**		13,970,973
Total net assets			**17,998,634**		13,970,973
Charity funds					
Restricted funds	19		**2,726,127**		2,614,408
Unrestricted funds	19		**15,272,507**		11,356,565
Total funds			**17,998,634**		13,970,973

The Charity's net movement in funds for the year was £4,027,661 (2019 - £3,295,006).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

CHARITY STATEMENT OF FINANCIAL POSITION (CONTINUED)
AS AT 31 DECEMBER 2020

.....
Mr M M P Carne
CBE Chairman

Date: 5/8/2021

.....
Mr R Cowie
Trustee

The notes on pages 34 to 57 form part of these financial statements.

CORNWALL AIR AMBULANCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 £	2019 £
Cash flows from operating activities		
Net cash used in operating activities	**1,809,055**	3,845,788
Cash flows from investing activities		
Dividends, interests and rents from investments	**62,219**	101,699
Proceeds from the sale of tangible fixed assets	**3,000**	-
Purchase of tangible fixed assets	**(347,265)**	(7,117,267)
Proceeds from sale of investments	**3,028,970**	269,581
Purchase of investments	**(3,033,649)**	(289,475)
Net cash used in investing activities	**(286,725)**	**(7,035,462)**
Change in cash and cash equivalents in the year	**1,522,330**	**(3,189,674)**
Cash and cash equivalents at the beginning of the year	**1,048,310**	4,237,984
Cash and cash equivalents at the end of the year	**2,570,640**	1,048,310

The notes on pages 34 to 57 form part of these financial statements

1. General information

The charity is incorporated as a company limited by guarantee and does not have share capital. In the event of the company being wound up each member is liable to contribute a sum not exceeding £10 towards the debts and liabilities of the company and the costs, charges and expenses of winding up. The company is incorporated in England and Wales. The registered number and office is as stated on page 1.

2. Accounting policies

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Cornwall Air Ambulance Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2. Accounting policies (continued)

2.3 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.4 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.5 INTANGIBLE ASSETS AND AMORTISATION

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Amortisation is provided on intangible assets at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life.

The estimated useful lives are as follows:

Amortisation is provided on the following basis:

Lottery goodwill & database	-	% over 6 years

2.6 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £NIL or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

2. Accounting policies (continued)

2.6 TANGIBLE FIXED ASSETS AND DEPRECIATION (CONTINUED)

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Freehold land	- no depreciation is charged
Operations facility	- over 50 years
Short leasehold improvements	- over 10 years
Motor vehicles	- 25% per annum on the reducing balance method
Shop fixtures and fittings	- over 3 years
Equipment (including Aircraft specialist equipment)	- over 3 or 5 years as appropriate
Helicopter	- over 20 years to 30% of residual value
Assets under construction	- not depreciated until asset is in use

2.7 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.9 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2. Accounting policies (continued)

2.11 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.12 FINANCIAL INSTRUMENTS

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.13 PENSIONS

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.14 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Donations	1,009,760	223,943	**1,233,703**	2,026,211
Legacies	3,672,852	13,730	**3,686,582**	1,158,702
Grants	720,053	224,118	**944,171**	1,676,374
Lottery	1,593,318	-	**1,593,318**	1,485,138
	6,995,983	461,791	**7,457,774**	4,966,697
TOTAL 2019	3,815,372	1,151,325	4,966,697	

4. Income from charitable activities

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Air Ambulance service	12,750	3,648	**16,398**	63,225
TOTAL 2019	63,225	-	63,225	

5. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Charity shop sales & other income	548,440	119,605	**668,045**	1,107,768
Income generated by subsidiary	26,208	-	**26,208**	28,767
TOTAL 2020	574,648	119,605	**694,253**	1,136,535
TOTAL 2019	1,081,836	54,699	1,136,535	

6. Investment income

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Investment income - other local unlisted	61,734	**61,734**	95,990
Investment income - local cash	485	**485**	5,709
	62,219	**62,219**	101,699
TOTAL 2019	101,699	101,699	

7. Expenditure on raising funds

COSTS OF RAISING VOLUNTARY INCOME

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Donations, fundraising & events	529,169	7,713	**536,882**	576,309
Legacies	42,875	-	**42,875**	43,583
Lottery management & development costs	333,659	-	**333,659**	475,730
Retail expenses & purchases for resale	493,640	-	**493,640**	533,499
Investment management costs	4,636	-	**4,636**	16,634
Expenditure incurred by subsidiary	2,938	-	**2,938**	440
	1,406,917	7,713	**1,414,630**	1,646,195
TOTAL 2019	1,426,872	219,323	1,646,195	

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Provision of air ambulance service	2,761,396	268,177	**3,029,573**	3,078,827
TOTAL 2019	3,003,119	75,708	3,078,827	

9. Analysis of expenditure by activities

	Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £	Total funds 2019 £
Provision of air ambulance service	2,174,978	854,595	**3,029,573**	3,078,827
TOTAL 2019	2,246,958	831,869	3,078,827	

Analysis of support costs

	Provision of air ambulance 2020 £	Total funds 2020 £	Total funds 2019 £
Staff costs	317,117	**317,117**	225,482
Marketing	155,306	**155,306**	179,893
Insurance	38,380	**38,380**	28,742
Property Costs	109,299	**109,299**	112,879
Repairs & Maintenance	39,615	**39,615**	45,631
Staff Expenses	58,191	**58,191**	125,321
Office Expenses	39,064	**39,064**	32,762
Bank Fees	40,068	**40,068**	41,765
Legal & Professional	58,002	**58,002**	39,394
Profit on disposal of assets	(447)	**(447)**	-
TOTAL 2020	854,595	**854,595**	831,869
TOTAL 2019	831,869	831,869	

10. Auditors' remuneration

	2020 £	2019 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	**16,000**	11,000
Fees payable to the Charity's auditor in respect of:		
All taxation advisory services not included above	**750**	1,100
All non-audit services not included above	**-**	570

11. Staff costs

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Wages and salaries	**1,026,163**	967,202	**1,026,163**	967,202
Social security costs	**89,378**	81,620	**89,378**	81,620
Other pension costs	**54,314**	36,699	**54,314**	36,699
	1,169,855	1,085,521	**1,169,855**	1,085,521

The total amounts of redundancy payments in the year was £17,178, with no balances due at the year end.

The average number of persons employed by the Charity during the year was as follows:

	Group 2020 No.	Group 2019 No.	Charity 2020 No.	Charity 2019 No.
Average headcount number of staff employed	**39.0**	41.0	**39.0**	41.0

The average headcount expressed as full time equivalent was:

	Group 2020	Group 2019	Charity 2020	Charity 2019
Administration	**4**	3	**4**	3
Charity shops	**16**	17	**16**	17
Fundraising	**10**	11	**10**	11
Marketing	**3**	3	**3**	3
Senior leadership team	**3**	3	**3**	3
Volunteer department	**1**	2	**1**	2
	37	39	**37**	39

11. Staff costs (continued)

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2020	Group 2019
In the band £60,001 - £70,000	1	1
In the band £70,001 - £80,000	1	1

The Charity considered it's key management personnel in the year to comprise the Trustees, the Chief Executive Officer, the Director of Fundraising and the Chief Operating Officer.

The total employment benefits including employer pension contributions of the key management personnel were £222.587 (2019: £215,397).

12. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

During the year ended 31 December 2020, expenses totalling £NIL were reimbursed or paid directly to no Trustees (2019 - £331 to 3 Trustees).

13. Intangible assets

GROUP AND CHARITY

	Lottery goodwill & database £
COST	
At 1 January 2020	220,483
At 31 December 2020	220,483
AMORTISATION	
At 1 January 2020	186,798
Charge for the year	33,685
At 31 December 2020	220,483
NET BOOK VALUE	
At 31 December 2020	-
At 31 December 2019	33,685

14. Tangible fixed assets

GROUP AND CHARITY

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Assets under construc-tion £	Total £
COST OR VALUATION								
At 1 January 2020	3,285,852	30,376	-	188,447	71,886	946,788	7,365,682	11,889,031
Additions	36,159	-	208,585	-	19,393	83,128	-	347,265
Disposals	-	-	-	-	-	(3,854)	-	(3,854)
Transfers between classes	-	-	7,365,682	-	-	-	(7,365,682)	-
At 31 December 2020	3,322,011	30,376	7,574,267	188,447	91,279	1,026,062	-	12,232,442
DEPRECIATION								
At 1 January 2020	518,760	14,246	-	114,524	71,838	833,181	-	1,552,549
Charge for the year	65,737	7,734	198,824	18,481	5,774	68,925	-	365,475
On disposals	-	-	-	-	-	(681)	-	(681)
At 31 December 2020	584,497	21,980	198,824	133,005	77,612	901,425	-	1,917,343

14. Tangible fixed assets (continued)

GROUP AND CHARITY (continued)

	Freehold property £	Short-term leasehold property £	Air Ambulance helicopter £	Motor vehicles £	Fixtures and fittings £	Equipment £	Assets under construc-tion £	Total £
NET BOOK VALUE								
At 31 December 2020	**2,737,514**	**8,396**	**7,375,443**	**55,442**	**13,667**	**124,637**	**-**	**10,315,099**
At 31 December 2019	2,767,092	16,130	-	73,923	48	113,607	7,365,682	10,336,482

Included in land and buildings is freehold land at cost of £268,540 (2019: £268,540) which is not depreciated.

Assets under construction relate wholly to the Helicopter which was being built and that the Charity had delivery of in 2020.

15. Fixed asset investments

GROUP AND CHARITY	Listed investments £	Cash held with investment manager £	Total £
COST OR VALUATION			
At 1 January 2020	**2,213,880**	**804,093**	**3,017,973**
Additions	**3,033,649**	**-**	**3,033,649**
Disposals	**(2,224,877)**	**-**	**(2,224,877)**
Revaluations	**236,248**	**-**	**236,248**
Transfers between classes	**-**	**(804,093)**	**(804,093)**
At 31 December 2020	**3,258,900**	**-**	**3,258,900**
NET BOOK VALUE			
At 31 December 2020	**3,258,900**	**-**	**3,258,900**
AT 31 DECEMBER 2019	2,213,880	804,093	3,017,973

The cash held with the investment manager is due to cash proceeds from disposal of investments prior to the year end which was re-invested post year end. As the cash held with the investment manager is not readily liquid and has only arisen to timing differences on reinvestment, it has been recognised as part of the investment balance as at year end.

15. Fixed asset investments (continued)

Principal subsidiary

The following was a subsidiary undertaking of the Charity:

Name	Company number	Registered office or principal place of business	Principal activity	Class of shares	Holding	Included in consolidation
CAAT Trading Limited	10227352	Cornwall Air Ambulance Trust, Trevithick Downs, Newquay, Cornwall, TR8 4DY	To enter into commercial arrangements to raise funds for its parent charity.	Ordinary	100%	Yes

The financial results of the subsidiary for the year were:

Name	Income £	Expenditure £	Profit for the year before gift aid to parent £	Net assets £
CAAT Trading Limited	**28,767**	**440**	**28,327**	**1**

16. Stocks

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Finished goods and goods for resale	**7,581**	5,512	**7,581**	5,512

17. Debtors

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
DUE WITHIN ONE YEAR				
Trade debtors	**14,451**	84,652	**14,451**	84,652
Amounts owed by group undertakings	**-**	-	**33,028**	5,758
Other debtors	**26,462**	27,747	**23,972**	27,747
Prepayments and accrued income	**2,729,769**	490,770	**2,729,641**	490,591
	2,770,682	603,169	**2,801,092**	608,748

18. Creditors: Amounts falling due within one year

	Group 2020 £	Group 2019 £	Charity 2020 £	Charity 2019 £
Payments received on account	**185,772**	184,371	**185,772**	184,371
Trade creditors	**493,238**	645,697	**493,238**	645,697
Other taxation and social security	**26,362**	21,286	**26,362**	21,286
Other creditors	**6,039**	122	**6,039**	122
Accruals and deferred income	**212,857**	222,682	**200,115**	207,682
	924,268	1,074,158	**911,526**	1,059,158

19. Statement of funds

Statement of funds - current year

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	-	-	-	198,824	-	198,824
Helicopter purchase retention	510,500	-	-	(170,220)	-	340,280
NBV of unrestricted funded assets	7,755,683	-	(167,015)	(5,741,800)	-	1,846,868
NBV of Air Ambulance (unrestricted element)	-	-	(159,449)	6,074,267	-	5,914,818
Future Development & Investments	-	-	-	2,700,000	-	2,700,000
	8,266,183	-	(326,464)	3,061,071	-	11,000,790
GENERAL FUNDS						
General Funds - all funds	3,090,382	7,645,600	(3,841,849)	(2,694,699)	241,220	4,440,654
TOTAL UNRESTRICTED FUNDS	11,356,565	7,645,600	(4,168,313)	366,372	241,220	15,441,444
RESTRICTED FUNDS						
Heli Appeal	-	431,353	(53,831)	(377,522)	-	-
Other restricted funds	-	3,850	-	-	-	3,850
CJRS grants	-	146,193	(146,193)	-	-	-
	-	581,396	(200,024)	(377,522)	-	3,850
Capital Restricted funds						
Helicopter AW169 - DCMS (LIBOR)	1,000,000	-	(26,250)	-	-	973,750
Helicopter AW169 - (DHSC)	500,000	-	(13,125)	-	-	486,875

19. Statement of funds (continued)

Statement of funds - current year (continued)

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
Airbase construction (SWRDA)	839,367	-	(18,963)	-	-	820,404
Annex (LIBOR)	220,898	-	(5,360)	-	-	215,538
Welfare & Pastoral Facilities - (DCMS)	39,976	-	(3,968)	-	-	36,008
Other restricted funds	14,167	3,648	(8,200)	11,150	-	20,765
	2,614,408	3,648	(75,866)	11,150	-	2,553,340
TOTAL RESTRICTED FUNDS	2,614,408	585,044	(275,890)	(366,372)	-	2,557,190
TOTAL OF FUNDS	13,970,973	8,230,644	(4,444,203)	-	241,220	17,998,634

19. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 January 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2019 £
UNRESTRICTED FUNDS						
DESIGNATED FUNDS						
Helicopter replacement	92,312	-	-	(92,312)	-	-
Helicopter purchase retention	4,198,000	-	-	(3,687,500)	-	510,500
NBV of unrestricted funded assets	2,159,515	-	(213,151)	5,809,319	-	7,755,683
	6,449,827	-	(213,151)	2,029,507	-	8,266,183

	Balance at 1 January 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2019 £
GENERAL FUNDS						
General funds	2,570,479	5,062,132	(4,216,840)	(697,533)	372,144	3,090,382
TOTAL UNRESTRICTED FUNDS	9,020,306	-	(4,429,991)	1,331,974	372,144	11,356,565

	Balance at 1 January 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2019 £
RESTRICTED FUNDS						
Heli Appeal	328,618	1,206,024	(219,323)	(1,315,319)	-	-
Portable ultrasound	14,800	-	-	(14,800)	-	-
Chest compression system	1,855	-	-	(1,855)	-	-

19. **Statement of funds (continued)**

Statement of funds - prior year (continued)

	Balance at 1 January 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2019 £
	345,273	1,206,024	(219,323)	(1,331,974)	-	-
Capital Restricted funds						
Helicopter AW169 - DCMS (LIBOR)	162,500	837,500	-	-	-	1,000,000
Helicopter AW169 - (DHSC)	-	500,000	-	-	-	500,000
Airbase construction (SWRDA)	856,501	-	(17,134)	-	-	839,367
Annex (LIBOR)	225,699	-	(4,801)	-	-	220,898
Welfare & Pastoral Facilities - (DCMS)	14,806	25,468	(298)	-	-	39,976
Other restricted funds	1,157	-	(1,157)	-	-	-
Big Lottery awards for All	787	-	(787)	-	-	-
Laryngoscope appeal	704	-	(704)	-	-	-
Mannequin appeal	75	-	(75)	-	-	-
Flying suits	1,333	-	(667)	-	-	666
Equipment - Duchy Health Charity	-	16,760	(3,259)	-	-	13,501
Night flying technology	46,826	-	(46,826)	-	-	-
	1,310,388	1,379,728	(75,708)	-	-	2,614,408
TOTAL RESTRICTED FUNDS	1,655,661	2,585,752	(295,031)	(1,331,974)	-	2,614,408
TOTAL OF FUNDS	10,675,967	2,585,752	(4,725,022)	-	372,144	13,970,973

20. Transfer between funds

The transfers between funds during the year were as follows:

The completion of the new Helicopter Purchase in April 2020 has resulted in the transfer to Designated Funds from the Helicopter Purchase Retention and Net Book Value of Unrestricted Funded assets, together with the transfer of Restricted Funds from the Heli Appeal to create a new designated fund for the 'Air Ambulance (unrestricted element)'.

The Trustees have agreed that the depreciation costs of the new Helicopter would be transferred in to a new Helicopter Replacement fund.

In addition, the Trustees have agreed to designate the income from the Bailey Estate legacy transferring a value of £2,700,000 into the Future Developments and Investments Designated Fund.

21. Designated funds

Helicopter Replacement Fund
This is a new fund established to hold funds for the replacement of the air ambulance helicopter. The Trustees have agreed to transfer the depreciation of the helicopter into this fund annually. Noting that the new helicopter is expected to be in operation for the next 20 years.

Helicopter Purchase Retention
This fund hold the remaining balance of the Helicopter Purchase, £340,280 (€400,000 at an exchange rate of 0.85070), This is held pending completion of the installation of Retractable Slump Pads (part of the original aircraft specification) which will be undertaken in 2022.

Net Book Value of Air Ambulance (Unrestricted Element)
This fund has been established to recognise the net book value of the unrestricted element of the new AW169 helicopter as a fixed asset held by the charity funded by unrestricted funds and from fund whose restriction ended upon the acquisition of the asset.

Net Book Value of Unrestricted Funded Assets
This fund recognises the net book value of fixed assets held by the charity (excluding the AW169 helicopter) funded by unrestricted funds or from funds whose restriction end upon the acquisition of the asset, and that consequently cannot be easily converted into cash.

22. Restricted funds

Heli Appeal
All funds from the Heli Appeal have been transferred to complete the purchase of the new AW169 Helicopter.

Helicopter AW169 – DCMS (LIBOR)
This Helicopter fund of £1M made up of £162,500 of funding received during 2018 and a further £837,500 received in 2019 from the Department for Culture, Media & Sport, towards the cost of the new helicopter purchase.

Helicopter AW169 - DHSC
This fund reflect the £500,000 received in 2019 from the Department of Health and Care towards the new helicopter purchase.

Airbase Contraction (SWRDA)
This fund represents grant awarded given by South West Regional Development Agency towards the cost of construction of the air ambulance operations facility and head office.

Annexe (LIBOR)
The annexe fund represents monies received from HM Treasury from LIBOR bank fines. The money was given to build an annexe to develop the airbase facilities.

Welfare & Pastoral Facilities (DCMS)
The fund represents the grant funding using to develop facilities to support the welfare of the air ambulance crews.

Other restricted funds
Other restricted funds represent grants and restricted donations predominantly for the purchase of medical and operational equipment.

CJRS Grants
CJRS grants relates to the government furlough support scheme. These funds could only be used on staff costs.

23. Summary of funds

Summary of funds - current year

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2020 £
Designated funds	8,266,183	-	(326,464)	3,061,071	-	11,000,790
General funds	3,090,382	7,645,600	(3,841,849)	(2,694,699)	241,220	4,440,654
Restricted funds	-	581,396	(200,024)	(377,522)	-	3,850
Restricted funds - Class II	2,614,408	3,648	(75,866)	11,150	-	2,553,340
	13,970,973	8,230,644	(4,444,203)	-	241,220	17,998,634

23. Summary of funds (continued)

Summary of funds - prior year

	Balance at 1 January 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2019 £
Designated funds	6,449,827	-	(213,151)	2,029,507	-	8,266,183
General funds	2,570,479	5,062,132	(4,216,840)	(697,533)	372,144	3,090,382
Restricted funds	345,273	1,206,024	(219,323)	(1,331,974)	-	-
Restricted funds - Class II	1,310,388	1,379,728	(75,708)	-	-	2,614,408
	10,675,967	7,647,884	(4,725,022)	-	372,144	13,970,973

24. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted Fixed Assets funds 2020 £	Total funds 2020 £
Tangible fixed assets	7,761,759	-	2,553,340	**10,315,099**
Fixed asset investments	3,258,900	-	-	**3,258,900**
Current assets	5,345,053	3,850	-	**5,348,903**
Creditors due within one year	(924,268)	-	-	**(924,268)**
TOTAL	15,441,444	3,850	2,553,340	**17,998,634**

24. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	Unrestricted funds 2019 £	Restricted Fixed Assets funds 2019 £	Total funds 2019 £
Tangible fixed assets	7,722,074	2,614,408	10,336,482
Intangible fixed assets	33,685	-	33,685
Fixed asset investments	3,017,973	-	3,017,973
Current assets	1,146,491	510,500	1,656,991
Creditors due within one year	(563,658)	(510,500)	(1,074,158)
TOTAL	11,356,565	2,614,408	13,970,973

25. Pension commitments

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £54,314 (2019: £36,699). £5,917 (2019 - £nil) was payable to the fund at the balance sheet date.

26. Operating lease commitments

At 31 December 2020 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2020 £	Group 2019 £	**Charity 2020 £**	Charity 2019 £
Not later than 1 year	**127,000**	124,300	**127,000**	124,300
Later than 1 year and not later than 5 years	**195,000**	314,000	**195,000**	314,000
Later than 5 years	**7,375**	7,375	**7,375**	7,375
	329,375	445,675	**329,375**	445,675

27. Other financial commitments

During the year the Charity has also entered into a financial commitment under a contract for the provision of helicopter services from Specialist Aviation Services Limited which is due to commence once the Charity has taken delivery of the new Air Ambulance for a term of 10 years. The annual commitment taken on in respect of this contract is £689,184.

28. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

29. Related party transactions

During the year the charity received donations of £4,716 (2019: £6,606) from First Air Ambulance Service Trust, a trust controlled by the same trustees. At the year end, a balance of £nil was receivable from First Air Ambulance Service Trust (2019: £nil).

The consolidated financial statements of Cornwall Air Ambulance Trust have taken advantage of the exemption in Financial Reporting Standard 102 Section 33.1A in not disclosing intra group transactions with 100% owned subsidiaries.