

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022  
FOR  
PARISH OF ST JOHNS SOUTHALL

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These financial statements form a part of the PCC of St John’s Annual Report on pages 1 to 34

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF PARISH OF ST JOHNS SOUTHALL

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I report on the accounts for the year ended 31 December 2022 set out on pages thirty-six to forty-seven.

### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

### Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

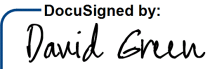
### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) Which gives me reasonable cause to believe that, in any material respect, the requirements
  - a. To keep accounting records in accordance with Section 130 of the 2011 Act; and
  - b. To prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Act

have not been met; or

- (2) To which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:  
  
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19-Jun-2023

Rev. David M Green FCA  
 Gowers Limited  
 Chartered Accountants  
 The Old School House  
 Bridge Road  
 Hunton Bridge  
 Kings Langley  
 Herts  
 WD4 8SZ

Date:..

.....

Parish of St Johns Southall

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 DECEMBER 2022**

		Funds			2022	2021 Accounts
		Unrestricted	Designated	Restricted	Total funds	Total funds
	Notes	£	£	£	£	£
<b>INCOMING RESOURCES</b>						
<b>Incoming resources from generated funds</b>						
Voluntary income	2	182,783	11,043	45,529	239,355	231,180
Activities for generating funds	3	-	1,864	-	1,864	-
Investment income	4	23,831	-	-	23,831	27,598
<b>Incoming resources from charitable activities</b>		48,324	-	502	48,826	31,918
<b>Other incoming resources</b>		-	-	-	-	-
<b>Total incoming resources</b>		<b>254,938</b>	<b>12,907</b>	<b>46,031</b>	<b>313,876</b>	<b>290,696</b>
<b>RESOURCES EXPENDED</b>						
<b>Costs of generating funds</b>		8,218	-	-	8,218	5,449
Costs of generating funds		-	-	-	-	-
Costs of generating voluntary income	5	-	-	-	-	-
<b>Charitable activities</b>		206,163	10,515	54,201	270,879	208,219
<b>Governance costs</b>		637	-	-	637	10,763
<b>Other resources expended</b>		-	11,491	-	11,491	-
<b>Total resources expended</b>		<b>215,018</b>	<b>22,006</b>	<b>54,201</b>	<b>291,225</b>	<b>224,431</b>
<b>NET INCOME/(EXPENDITURE) FOR THE YEAR BEFORE TRANSFERS</b>						
Gross transfers between funds	-	1,782	3,253	5,035	-	-
Gains/losses on investment assets		163	-	-	163	15,417
Gains/losses on the revaluation of fixed assets	-	10,585	2,147	1,110	- 7,328	-
<b>Net income/(expenditure) for the year</b>		<b>27,716</b>	<b>10,205</b>	<b>2,025</b>	<b>15,486</b>	<b>81,682</b>
<b>RECONCILIATION OF FUNDS</b>						
<b>Total funds brought forward</b>		<b>426,993</b>	<b>34,392</b>	<b>112,850</b>	<b>574,235</b>	<b>492,552</b>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>454,709</b>	<b>24,187</b>	<b>110,825</b>	<b>589,721</b>	<b>574,234</b>

Parish of St Johns Southall

**BALANCE SHEET WITH FUNDS  
AT 31 DECEMBER 2022**

		Unrestricted Funds		Restricted Funds	2022	2021
	Notes	£	£	£	Total Funds £	Total Funds £
<b>FIXED ASSETS</b>		General	Designated	Restricted		
Tangible Assets	8	478,508	7,369	738	486,616	487,663
Investments	9	93,109			93,109	103,694
<b>NET ASSETS</b>		<u>571,617</u>	<u>7,369</u>	<u>738</u>	<u>579,725</u>	<u>591,357</u>
<b>CURRENT ASSETS</b>						
Debtors	10	55,656	1,579	393	57,628	16,626
Investments	11	-	-	-	-	-
Cash at bank	12	<u>7,004</u>	<u>15,239</u>	<u>112,249</u>	<u>134,492</u>	<u>156,242</u>
		62,661	16,818	112,641	192,120	172,868
<b>CREDITORS</b>						
Amounts falling due within one year	13	- 4,239	-	- 2,555	- 6,794	- 9,988
<b>NET CURRENT ASSETS</b>		<u>58,422</u>	<u>16,818</u>	<u>110,086</u>	<u>185,326</u>	<u>162,880</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		630,039	24,188	110,824	765,051	754,237
<b>CREDITORS</b>						
Amounts falling due after more than one year	14	- 175,330	-	-	- 175,330	- 180,002
<b>TOTAL NET ASSETS LESS LIABILITIES</b>		<u>454,710</u>	<u>24,188</u>	<u>110,824</u>	<u>589,722</u>	<u>574,235</u>

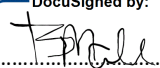
Parish of St Johns Southall

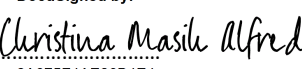
**BALANCE SHEET WITH FUNDS - CONTINUED****AT 31 DECEMBER 2022**

	Note	2022 Total Funds	2021 Amended Total Funds
<b>FUNDS</b>	<b>15</b>	<b>£</b>	<b>£</b>
<b>Unrestricted Funds:</b>			
General Fund		454,709.56	426,992.58
Designated - Gifts - CCX - Pioneer planting	-	2,580.18	-
Designated - Growing Younger Appeal		1,579.30	-
Designated - Little Angels		801.02	698.22
Designated - Night Shelter		1,501.96	1,527.20
Designated - Old Church		-	5,000.00
Designated - Over 60s club		2,261.91	2,676.06
Designated - Projects Fund		20,417.79	24,285.05
Designated - Vibe		205.93	205.93
		<u>478,897.29</u>	<u>461,385.04</u>
<b>Restricted Funds:</b>			
ALC		2,810.00	2,810.00
Bumps & Babies - Comm & NN		295.79	-
Community & Near Neighbours projects		233.56	5,828.37
Events - Street Party		372.01	663.01
Foodhub		651.60	-
Flowers		83.42	83.42
Francis Courtney Fund - Housing Pathways		375.00	-
Language Class Salary		4,187.29	4,467.29
Language		2,842.51	3,700.85
Kings Centre - Interfaith Committee		1,879.98	1,879.98
Old Church		74,204.69	55,945.13
Projects Fund		-	14,068.67
The Table		2,883.93	3,079.63
Vibe - Ward Forum Grant		198.91	198.91
Vibe - Youth Worker		19,805.62	21,234.79
Restricted - Agency Collection		-	1,109.73
		<u>110,824.31</u>	<u>112,850.32</u>
		<u>589,721.60</u>	<u>574,235.36</u>

The financial statements were approved by the Board of Trustees on 13<sup>th</sup> June 2023 and were signed on its behalf by:

DocuSigned by:  
  
 105F136D8E50441  
 Rev Dr Anna Poulson (Chair) 15-Jun-2023

DocuSigned by:  
  
 578A906570C480  
 (Board of Trustee member) 14-Jun-2023

DocuSigned by:  
  
 2A675F4AE26B4E1  
 Christina Maslin Alfred (Treasurer) 14-Jun-2023

Parish of St Johns Southall

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1. ACCOUNTING POLICIES

##### **Accounting convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Charities Act 2011 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities, the Charities SORP (FRS102).

##### **Incoming resources**

all incoming resources are included on the Statement of Financial Activities when the charity (PCC) is legally entitled to the income and the amount can be quantified with reasonable accuracy. These consist of standing order, loose, envelope donations by current and previous members of the congregation.

Voluntary income and capital sources:

Collections are recognised when received by or on behalf of the PCC

Planned giving receivable under Gift Aid recognised only when received

Tax reclaims on donations and gifts:

Incoming resources from tax reclaims are included in the SOFA at the same time as the gift to which they relate.

Grants and legacies to the PCC are accounted for as soon as the PCC is notified of its legal entitlement, the amount due is quantifiable and its ultimate receipt by the PCC is reasonably certain.

Incoming resources with related expenditure:

Funds raised by the fete, garden party, sales of books, magazines from the church bookstall and similar events are accounted for gross.

Other ordinary income:

Rental income from the letting of church premises is recognised when the rental is due.

Income from investments:

Interest is accounted for on a receivable basis.

Gains and losses on investments:

Realised gains or losses are recognised when investments are sold. Unrealised gains or losses are accounted for on revaluation of investments at 31 December.

Volunteer help:

The monetary value of any voluntary help received is not included in the accounts.

##### **Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **Governance costs**

Cost of the preparation and examination of statutory accounts.

##### **Tangible fixed assets**

Depreciation is provided to write off each asset over its estimated useful life.

Consecrated land and buildings and movable church furnishings:

Consecrated and beneficed property is excluded from the accounts by s10(2)(a) of the Charities Act 2011.

Other tangible assets:

Other tangible assets are depreciated on a reducing balance basis at a rate of 20%. Some items have been fully depreciated.

##### **Property revaluation**

## Parish of St Johns Southall

The long leasehold property is included in the Balance Sheet at the estimated market value as valued on the 26<sup>th</sup> January 2018.

**Taxation**

The charity is exempt from tax on charitable activities.

**Fund accounting**

General Unrestricted funds represent the funds of the PCC that are not subject to any restrictions regarding their use and are available for application on the general purposes of the PCC. Funds designated for a particular purpose by the PCC are also unrestricted.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for restricted purposes.

The accounts include all transactions, assets, and liabilities for which the PCC is responsible in law. They do not include accounts of church groups that owe their main affiliation to another body nor those that are informal gatherings of Church members.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**2. VOLUNTARY INCOME**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Online giving, other planned giving and collections	10,965	13,122
Donations	22,796	52,083
Monthly giving and Gift Aid envelopes	115,781	125,184
Gift Aid tax recoverable	54,131	25,291
Legacies	8,100	10,000
Grants	15,163	5,500
Other funds generated	12,418	-
	<b>239,354</b>	<b>231,180</b>

Grants received, included in the above are as follows:

<b>Other grants:</b>	-	5,500
<b>Non-recurring grants:</b>		
Spacehive, Old church	8,552	
Francis Courtney Fund	3,000	
London Diocese Fund, Church Energy Grant	2,641	
Foodhub	970	
	<b>15,163</b>	-
Fundraising events	-	-
Over 60s income	1,864	-
	<b>1,864</b>	-

**3. ACTIVITIES FOR GENERATING FUNDS**

## Parish of St Johns Southall

**4. INVESTMENT INCOME**

	<b>2022</b>	<b>2021</b>
Rents received	23,720	27,538
Deposit account interest and dividends	111	-
	<u>23,831</u>	<u>27,538</u>

**5. COSTS OF GENERATING VOLUNTARY INCOME**

	<b>2022</b>	<b>2021</b>
costs of fetes & other events	-	-
costs of stewardship campaign	-	-
	<u>-</u>	<u>-</u>

**6. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 December 2022 nor for the year ended 31 December 2021.

**Trustees' expenses**

Anna Poulson	£	3,079
KaileanKhongsai	£	1,863
Nila Masih	£	189
Manori Wellington	£	34

**7. STAFF COSTS**

	<b>2022</b>	<b>2021</b>
Wages and salaries, and pensions	<u>48,555</u>	<u>34,545</u>
2952 Caretaker (and Cleaner)	8,218	
2001 Asst staff costs (FH)	11,730	
2050 Administrator/Ops	22,382	
2055 Pensions	2,139	
2060 Youth work	380	
2327 Little Angels	1,248	
2331 Cleaning	1,112	
2330 Church maintenance	1,346	
2350 Upkeep of church yard	0	

The average monthly number of employees during the year was as follows:

Employees @ 31 Dec	<u>5</u>	<u>2</u>
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Administrator, Cleaner, Care taker, Little Angels & Youth  
(Leavers; Ops Mgr, FoodhubMgr)

No employees received emoluments in excess of £60,000.

**8. TANGIBLE FIXED ASSETS**

	Long Leasehold £	Minibus £	Equipment £	Totals £
<b>COST</b>				
At 1 January 2022	482,500	985	4,178	487,663
Additions	-	-	-	-
Disposals	-	-	-	-
At 31 December 2022	<u>482,500</u>	<u>985</u>	<u>4,178</u>	<u>487,663</u>
<b>DEPRECIATION</b>				
At 1 January 2022	-	-	-	-
Charge for year	-	247	801	1,047
On disposals	-	-	-	-
At 31 December 2022	<u>-</u>	<u>247</u>	<u>801</u>	<u>1,047</u>
<b>NET BOOK VALUE</b>				
At 31 December 2022	<u>482,500</u>	<u>738</u>	<u>3,377</u>	<u>486,616</u>
At 31 December 2021	<u>482,500</u>	<u>985</u>	<u>4,178</u>	<u>487,663</u>

The long leasehold property is included in the Balance Sheet at the Trustees valuation based on the estimated market value provided by the letting agent on the 26th January 2018.

**9. FIXED ASSET INVESTMENTS**

	2022 £	2021 £
CBF Y	30,297	33,741
CBF G	62,812	69,953
Other	-	-
	<u>93,109</u>	<u>103,694</u>
	2022	2021
	£	£
Accounts Receivable	<u>57,628</u>	<u>16,626</u>

**10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR****11. CURRENT ASSET INVESTMENTS**

	2022	2021
Other	-	-
	<u>-</u>	<u>-</u>

## Parish of St Johns Southall

**12. CASH AT BANK**

	2022	
	Bank Current Account	Bank Deposit Account
	£	£
<b>FUNDS</b>		
<b>Unrestricted Funds:</b>		
General Fund	6,917	92
Designated - Gifts - CCX - Pioneer planting	2,580	-
Designated - Growing Younger Appeal		-
Designated - Little Angels	801	801
Designated - Night Shelter	1,502	1,502
Designated - Old Church	-	-
Designated - Over 60s club	2,262	2,262
Designated - Projects Fund	8,496	4,553
Designated - Vibe	206	206
		-
		-
<b>Restricted Funds:</b>		
ALC	2,810	2,810
Bumps & Babies - Comm & NN	296	296
Community & Near Neighbours projects	234	234
Events - Street Party	372	372
Foodhub	329	329
Flowers	83	83
Francis Courtney Fund - Housing Pathways	375	375
Language Class Salary	4,187	4,187
Language	2,773	2,773
Kings Centre - Interfaith Committee	1,879	1,879
Old Church	74,205	74,205
Projects Fund		-
The Table	2,884	2,884
Vibe - Ward Forum Grant	198	198
Vibe - Youth Worker	19,067	19,067
Restricted - Agency Collection	2,551	2,551
		-
		-
	129,847	4,645
		134,492

**13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2022	2021
	£	£
Accounts payable and other creditors	4,239	9,988
Agency collection	2,555	
	<u>6,794</u>	<u>9,988</u>

## Parish of St Johns Southall

**14. CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR**

	2022	2021
	£	£
Curate's House Mortgage	175,330	180,002
	<b>175,330</b>	<b>180,002</b>

**15. MOVEMENT IN FUNDS**

	As at 01.01.2022			As at 31.12.2022
Fund	Fund balances brought forward	Incoming Resources	Outgoing Resources	Fund balances Carried forward
Unrestricted				
General - General fund	426,993	254,939	227,222	454,710
Sub-totals	426,993	254,939	227,222	454,710
Designated				
CCX - Pioneer Planting - CCX - H Miller - Idina Curacy/Pioneer Planting	-	8,911	11,491	2,580
Growing Younger Appeal - Growing Younger Appeal	-	1,579	-	1,579
LitAngels - Little Angels - Trips	698	103	-	801
NightShelt - Night Shelter	1,527	190	215	1,502
OldCh - Old Church	5,000	200	5,200	-
Over60 - Over 60s Club	2,676	1,864	2,278	2,262
Projects - Projects Fund	24,285	4,354	8,221	20,418
YworkrSal - Vibe	206	-	-	206
Sub-totals	34,392	17,201	27,406	24,188
Restricted				
ALC - ALC	2,810	-	-	2,810
Bumps & Babies - Bumps & Babies - Near Neighbours	-	296	-	296
Community & NN - Community And Near Neighbours Projects	5,828	-	5,595	234
Events - Street Party - Events - Street Party	663	-	291	372
FH - Food Hub	-	22,149	21,498	652
Flowers - Flowers	83	-	-	83
Francis Courtney Fund - Francis Courtney Fund - Housing Pathways	-	3,000	2,625	375
LangSal - Language Class Salary	4,467	-	280	4,187
Language - Language	3,701	572	1,430	2,843
NehinterF - King's Centre - Interfaith Committee	1,880	-	-	1,880
OldCh - Old Church	55,945	25,309	7,050	74,205
Projects - Projects Fund	14,069	-	14,069	-
Table - The Table	3,080	720	916	2,884
VIBEINTERN - Vibe Intern Grant - Ward Forum	199	-	-	199
YworkrSal - Vibe	21,235	18	1,447	19,806
Sub-totals	113,960	52,064	55,200	110,824
Totals	575,345	324,204	309,827	589,722

**16. ULTIMATE CONTROLLING PARTY**

The charity is controlled by the members of the PCC

**17. CHURCH WORKERS PENSION FUND (CWPF)**

St John's Church (Southall Green) PCC (PB2014) CWPF is administered by the Church of England Pensions Board, which holds the CWPF assets separately from those of the Employer and other participating employers.

CWPF has two sections:

1. the Defined Benefits Scheme
2. the Pension Builder Scheme, which has two subsections;
  - a. a deferred annuity section known as Pension Builder Classic, and,
  - b. a cash balance section known as Pension Builder 2014.

Pension Builder Scheme

Both sections of the Pension Builder Scheme are classed as defined benefit schemes.

Pension Builder Classic provides a pension, accumulated from contributions paid and converted into a deferred annuity during employment based on terms set and reviewed by the Church of England Pensions Board from time to time. Discretionary increases may also be added, depending on investment returns and other factors.

Pension Builder 2014 is a cash balance scheme that provides a lump sum which members use to provide benefits at retirement. Pension contributions are recorded in an account for each member. Discretionary bonuses may be added before retirement, depending on investment returns and other factors. The account, plus any bonuses declared is payable, unreduced, from age 65.

There is no sub-division of assets between employers in each section of the Pension Builder Scheme. The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102. This is because it is not possible to attribute the Pension Builder Scheme's assets and liabilities to specific employers and means that contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are the contributions payable (2022: £2,139 2021: £2,339).

A valuation of the Pension Builder Scheme is carried out once every three years. The most recent valuation was carried out as at 31 December 2019. The next valuation is due as at 31 December 2022.

For the Pension Builder Classic section, the valuation revealed a deficit of £4.8m on the ongoing assumptions used. At the most recent annual review, the Board chose to grant a discretionary bonus of 3% following improvements in the funding position over 2021. There is no requirement for deficit payments at the current time.

For the Pension Builder 2014 section, the valuation revealed a surplus of £5.5m on the ongoing assumptions used. There is no requirement for deficit payments at the current time.

The legal structure of the scheme is such that if another employer fails, EMPLOYER could become responsible for paying a share of the failed employer's pension liabilities.

Parish of St Johns Southall

DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 £	2021 £
<b>INCOMING RESOURCES</b>		
<b>Incoming resources from generated funds</b>		
ALC income	-	-
	-	-
<b>Voluntary income</b>		
Online giving, other planned giving and collections	10,965	13,122
Donations	22,796	52,083
Monthly giving and Gift Aid envelopes	115,781	125,184
Gift Aid tax recoverable	54,131	25,291
Legacies	8,100	10,000
Grants	15,163	5,500
Other funds generated	12,418	-
	239,354	231,180
<b>Activities for generating funds</b>		
Fundraising events	-	-
Over 60s income	1,864	-
	1,864	-
<b>Investment income</b>		
Rents received	23,720	27,598
Deposit account interest and dividends	112	-
	23,831	27,598
<b>Incoming resources from charitable activities</b>		
Language classes income	502	75
Fees for weddings and funerals	2,001	3,351
Church hall lettings - objective	46,323	28,492
	48,826	31,918
<b>Other incoming resources</b>		
Insurance claims	-	-
NI allowance	-	-
Language class salary	-	-
	-	-
<b>Total incoming resources</b>	<b>313,876</b>	<b>290,696</b>

Parish of St Johns Southall

DETAILED STATEMENT OF FINANCIAL ACTIVITIES - Continued  
FOR THE YEAR ENDED 31 DECEMBER 2022

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**RESOURCES EXPENDED****Costs of generating funds**

Caretaker, including payroll	8,218	5,449
	<u>8,218</u>	<u>5,449</u>

**Charitable activities**

Rates and water	1,770	1,751
insurance	-	4,120
Light & heat	26,364	9,771
Hospitality	4,363	2,003
Giving to missionary societies & relief and develop	20,328	21,689
Home mission	6,057	4,240
Common fund	85,200	86,429
Assistant staff costs	11,730	1,520
Youth worker salary, expenses, youth united and yo	2,967	2,594
Salary of parish administrator	22,384	28,191
Staff pensions	2,139	2,339
Working expenses of incumbent	4,298	2,158
Parsonage house expenses	774	355
Over 60's	1,878	120
Language classes	1,710	- 178
Parish training and mission	3,505	1,670
Church running - insurance	10,641	5,785
Upkeep of services organ/piano etc	1,689	1,346
Equipment	- 2,493	3,272
Worship group expenses	9	286
Little Angels	1,248	52
Messy church and creche	226	378
Church maintenance	31,061	7,645
Cleaning	4,545	3,456
Upkeep of church yard	782	450
Administration	9,654	6,721
The Table	880	100
Church repairs	2,692	5,940
Curacy house maintenance	3,392	2,726
Visiting speakers	100	-
Depreciation of equipment	1,047	1,291
	<u>260,939</u>	<u>208,220</u>

Parish of St Johns Southall

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES - Continued

FOR THE YEAR ENDED 31 DECEMBER 2022

**Governance costs**

HR Costs/Fee	637	626
Mortgage interest cost	9,940	-
Curacy house mortgage	-	10,137
	<u>10,577</u>	<u>10,763</u>
Other resources used	11,491	-
	<u>11,491</u>	<u>-</u>
Legacy	-	-
Marketing	-	-
	<u>-</u>	<u>-</u>
	<u>291,225</u>	<u>224,432</u>