



CHARITY NUMBER:
COMPANY NUMBER:

1131941
06949568

**THE BRIDGE RENEWAL TRUST
TRUSTEES' REPORT AND AUDITED ACCOUNTS
FOR THE YEAR ENDED 31ST MARCH 2025**

THE BRIDGE RENEWAL TRUST
TRUSTEES' ANNUAL REPORT
For the year ended 31 March 2025

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THE BRIDGE RENEWAL TRUST
TRUSTEES' ANNUAL REPORT
For the year ended 31 March 2025

LEGAL AND ADMINISTRATIVE INFORMATION

For the year ended 31 March 2025

TRUSTEES

Rachel Hughes	Chair (Appointed 12th March 2011)
Michele Eastmond	Vice Chair (Appointed (30th October 2018)
Paul Birtill	Treasurer (Appointed 19th July 2012)
Yvonne Denny	(Appointed 12th March 2011)
Lorne Horsford	(Appointed 12th March 2011)
Natasha Afflick	(Appointed 30th October 2018)
Joe Baker	(Appointed 16th July 2019)
Lucia das Neves	(Resigned 31st January 2023)
Glyn Clark	(Appointed 19th April 2022)
Mary Mason	(Appointed 18th April 2023)

CHIEF EXECUTIVE AND COMPANY SECRETARY

Geoffrey Ocen

CHARITY NUMBER 1131941

DATE OF REGISTRATION 30 September 2009

COMPANY NUMBER 06949568

DATE OF INCORPORATION 1 July 2009

REGISTERED OFFICE & PRINCIPAL OPERATIONAL ADDRESS

Laurels Healthy Living Centre
256 St Ann's Road
South Tottenham
London N15 5AZ

AUDITORS

Price Bailey LLP
3rd Floor,
24 Old Bond Street, Mayfair,
London W1S 4AP.

THE BRIDGE RENEWAL TRUST
TRUSTEES' ANNUAL REPORT
For the year ended 31 March 2025

BANKERS

Unity Trust Bank
PO Box 7193
Planetary Rod
Willenhall
WV19DG

Barclays Bank PLC
P. O. Box 299
Birmingham
B1 3PF

EMPLOYMENT LAW & HUMAN RESOURCES ADVISORS

NatWest Mentor
The Royal Bank of Scotland plc.
36 St Andrew Square
Edinburgh EH2 2YB

THE BRIDGE RENEWAL TRUST

TRUSTEES' ANNUAL REPORT

For the year ended 31 March 2025

The Trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2025. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019).

OUR AIMS AND OBJECTIVES

Our aims

The objects of the charity are for the public benefit as set out below:

- To promote and protect the physical and mental health of residents in and around the Seven Sisters area of South Tottenham, London ("the Area of Benefit"); and
- The relief of unemployment for the benefit of residents in the Area of Benefit through a range of interventions including training and assistance to find employment whether as an employee or on a self-employed basis; and
- To relieve and prevent poverty amongst people living within the Area of Benefit; and
- To further or benefit the residents of the Area of Benefit and the surrounding neighbourhood, without distinction of sex, sexual orientation, race or of political, religious or other opinions by associating together the said residents and local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities and services in the interest of social welfare for the objective of improving the conditions of life for the residents.

Our main purpose is to deliver practical ways that people can live healthier and fulfilling lives – thus playing our part in working towards reducing health inequalities and building stronger communities.

Our Objectives

- Objective 1: People are healthier and live independent active and fulfilling lives
- Objective 2: People make healthier life choices
- Objective 3: Increase access to vibrant and thriving community facilities with mix of health and wellbeing activities for all members of the community.
- Objective 4: Work in partnership and support voluntary and community sector activities that improve the health and wellbeing of the community.

We review our objectives and activities each year to ensure that they continue to reflect our aims and stated purposes. In carrying out the review, we have considered the Charity Commission's general guidance on public benefit and how planned activities will contribute to the aims and objectives we have set.

Our Values

At the heart of what we do is the way that we work with people. Our starting point for identifying the priorities for what we should do are underpinned by how we want to work.

We will offer practical ways that people can live happier healthier fulfilling lives and our approach is guided by the following values:

- Respect and dignity
- Inclusion
- Empowerment
- Whole health
- Developing community resilience
- Socially responsible
- Value for money

Our Approach

The strategies we have used to deliver practical ways to address health inequalities include:

- Supporting people holistically to have the confidence, motivation, skills and knowledge to make their own healthy life choices – and to be able to pass this on in their families and in the community.
- Ensuring people can access the right mix for them of the medical and healthy living support to get and stay well.
- Working collaboratively and in partnerships to increase the availability of accessible services and support that will enhance the health and wellbeing of local people.

We put these strategies into action by delivering services and projects as detailed under achievements and performance in this report.

The Charity produced a fourth Business Plan in February 2023 which is intended to steer our strategic, financial, and operational planning activities over the next 5 years.

ACHIEVEMENTS AND PERFORMANCE

How our activities deliver public benefit

During 2024-25, the charity carried out a wide range of activities in pursuance of its charitable aims. The activities which are considered by Trustees to provide public benefit to residents in and around the Seven Sisters area of South Tottenham are reported under the following headings below:

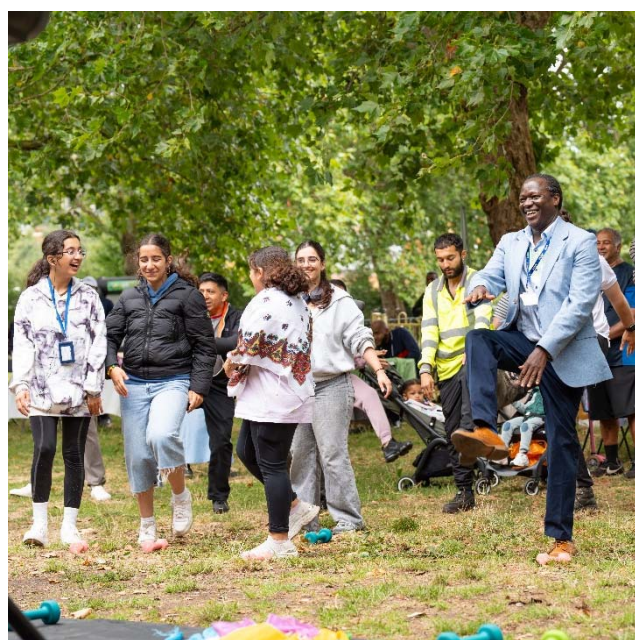
- Community facilities.
- Healthier and stronger communities including whole health services, home from hospital, Tottenham Talking, Haringey Wellbeing Network, care navigation and social prescribing, and NHS Health Inequalities projects.
- Safer and stronger communities including safer neighbourhood board, homecooked and youth echo projects.
- Haringey Giving.

Community Facilities

The Bridge Renewal Trust's Facilities Team continues to serve as the operational foundation for our key programmes. These include:

<ul style="list-style-type: none"> • Management of support services for telephones, mobile phones, reprographics, IT support, and network management • Resource management, including audio visuals, PA, sound equipment. • Event management e.g. Bridge Summer Fest • Management of support services for waste management, cleaning, pest control, and supplies • Building infrastructure management, repairs and maintenance, including lifts 	<ul style="list-style-type: none"> • Building management for community facilities: Bridge Community Hut, Chestnuts Community Centre and parts of the Laurels Healthy Living Centre • Management of the Bridge Complementary Health Clinic • Bereavement Support Group management • Room bookings: activity space hire, office space hire • Fire safety, Fire Wardens, First Aiders and Health and Safety
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The Chestnuts Community Centre also serves as the base for several key community projects:



St Anns Food Hub: which continues to distribute fresh fruit and vegetables on a weekly basis to those who struggle to afford healthy food.

SEND Power A forum for parents and carers of children/young people with Special Educational Needs and/or Disabilities (SEND). SEND Power have been in Chestnuts since 2021.

Sewn Together: Home to the 4U2 News magazine and a crafting programme designed to equip women with the skills, support, and confidence they need to re-enter the workforce. It also hosts the Go Green Eco Urban Festival, Haringey's leading sustainability event.

Tottenham Community Choir: An inclusive choir established in 2009 that pioneers singing without sheet music.

- **Moving Waves Dance Academy:** Children's Dance and Drama classes running 6 days per week for ages 3-17.

"My 7 year old daughter has been attending ballet lessons since she was 4, and from the start has loved going. The classes have always been fun and engaging. I can see she has progressed really well and looks forward to going each week"

Dance Academy Parent



This past year, Chestnuts Community Centre has remained a thriving focal point for the community, bringing together over 39 diverse groups, hosting signature events such as the Bridge Summer Fest, and welcoming 15,380 visitors representing a rich mix of ages, cultures, and backgrounds.

In 2025-26, we will review the sustainability of the Chestnuts Community to inform a longer term strategy.

Healthier and stronger communities

Our Healthier and Stronger Communities programme focuses on tackling health inequalities by helping residents build greater resilience. In 2024–25, we provided vital information, practical support, and capacity-building opportunities through a broad suite of initiatives, including Whole Health services, Home from Hospital, Tottenham Talking, Care Navigation and Social Prescribing, and a range of health equity projects. Together, these services worked to equip local people with the tools and confidence to improve their health outcomes, cope with the ongoing cost-of-living pressures and strengthen individual and community wellbeing.

Communications and Business Development: In September 2024, we took the strategic decision to appoint a Communications and Business Development Manager lead on our communications, impact measurement, marketing, and fundraising functions. This new role is designed to enable us to strengthen organisational visibility, improve impact monitoring and reporting, and support income diversification in line with our strategic objectives.

We have consequently made positive progress to enhance the organisation's profile, communications, and income generation capacity. A draft Communications and Business Development Strategy is being developed, which aims to align messaging, engagement, and fundraising across our organisational priorities. At an operational level, we have redeveloped our website content and launched a new monthly email newsletter that aims to inform and convey the breadth of our service delivery to stakeholders.

In 2025-26, we will build on new internal work started and further strengthen our impact measurement and business development processes across the organisation, developing a comprehensive prospect list of funders aligned with our strategic priorities, and establishing an active fundraising pipeline. These developments will strengthen our capacity to communicate impact, attract external funding, and ensure the long-term sustainability of our programmes.

Care Navigation Team: Working with NHS partners, including the Haringey GP Federation, Primary Care Networks, and Whittington Health, we employed a cohort of five Social Prescribers and Care Navigators who continued to provide tailored outreach and support to Haringey residents living with diabetes, frailty, obesity, and cardiovascular conditions.

Through this work, residents were enabled to access appropriate care, information, and community resources - ensuring they received the right support, in the right place, and at the right time. The team facilitates connections to a broad range of statutory, social and well-being initiatives, encompassing physical activity programmes, arts and cultural engagement, financial and practical advice, as well as voluntary sector support. This holistic approach - often part of a multi-agency

team - is aimed at improving health and wellbeing outcomes and takes a holistic view to tackling health issues.

In October 2024, we recruited a Community Support Worker, whose function is to outreach and promote health awareness in African and Caribbean communities around Cardiovascular (CVD) and lung diseases (chronic obstructive pulmonary disease - COPD) and chronic kidney disease (CKD). We will continue to support the Care Navigation team and the wider strategic relationships they're founded on, embedding positive behavioural change and advancing collaborative, cross-sector approaches to enhance population health and reduce health inequalities.

In 2025-26, we will work with NHS partners to align our care navigation and social prescribing services with the emerging NHS Neighbourhood health agenda aimed at bring services nearer to where people live.

Healthy Hearts: This 12-month project, commissioned by Haringey Public Health, is delivered using a "Resident Provider" model, working alongside existing healthcare service providers to leverage social capital to tackle lifestyle improvements within communities identified to be at risk of cardiovascular disease (CVD). The project continues to perform well and will engage independent evaluators as part of its final reporting in July 2025.



ABC Parents: Working in partnership with North Middlesex University Hospital and with our programme partner, Every Parent and Child (EPC), the ABC Parents programme offers free workshops, training, and peer support to educate parents and carers to help them deal with emergencies and childhood injuries and illnesses, thereby reducing anxiety-related and avoidable A&E visits, whilst supporting post-natal fitness and breastfeeding. This year, the programme has delivered workshops and training sessions, reaching over 1100 parents and carers of children and diverse communities, and offering sessions in community languages. Parent support champions have conducted 164 breastfeeding drop-in sessions and 30 support sessions for mothers on maternity/NICU wards. In 2025-26, we will work with partners to develop targeted workshops for different demographic groups – such as Albanian, Turkish & Cypriot.



Co-Production Theme: Our Co-Production project aims to tackle health inequalities locally by supporting both community organisations and health service providers to co-produce the design and development of key services across several community-identified priority themes. This year, we delivered 23 collaborative sessions that engaged 346 participants, thereby deepening community partnerships with seven key services. Engagement in sessions is very positive, for example, 100% of participants attending a session delivered by Haringey Basketball For All and the GP Federation's Long-Term Conditions Service found it '*Extremely Useful*' and felt '*Very Supported*'. Other collaborations between community leaders and services have shown similar levels of participant development and engagement. In 2025-26, we will work with NHS Partners to align the project activities with the NHS Neighbourhood Health Plan.

Volunteering 4 Health: This programme is a partnership between the Bridge Renewal Trust and the Volunteer Centres of five neighbouring boroughs that make up the North Central London Integrated Care Board (ICB): Haringey, Camden, Islington, Enfield, and Barnet. The overarching aim of the programme is to increase the level and diversity of volunteering in NHS settings over three years, from 2024 to 2027. Additional outcomes include embedding volunteering in priority ICB workstreams; meeting the needs of NHS Charities Volunteer Programmes; sharing innovative volunteering approaches via established networks; increasing the involvement of volunteers in decision-making; and developing pathways from volunteering into work. In 2025-26, we will continue the activities to strengthen volunteering in the NHS by providing more opportunities for residents.

Mental Wellbeing Project: The mental wellbeing project continues to deliver community-led wellbeing activities to support those traditionally excluded from mainstream services. The project, led by Mind in Haringey in partnership with The Bridge Renewal Trust and 5 community based delivery partners (Community Cook Up, Sewn Together, Turkish Cypriot Community Association, You vs You, House of Polish and European Community) has reached 366 residents in 2025, and over 1500 residents since the project began in 2022.

Through the project we have learnt that residents that are not accessing 'mainstream' interventions place value on local, community-led and culturally informed activities that improve their mental wellbeing. Popular activities include celebration of cultural events and meals, arts and crafts session including slow stitch meditation, and awareness raising coffee mornings where they can access relevant information from other voluntary and community service providers and statutory services. For example, services that have provided information in 2025 include: One You Haringey – Weight Management, Move More, Citizens Advice Haringey, Tottenham Talking, Haringey Walks, Mulberry Junction, Coffee and Computers, All People All Places (Edmonton), Estudiantes and Mind in Haringey.

Residents engaging in these activities are then supported with other emerging needs. The community organisations have supported residents with mentoring services, health checks, meal vouchers, community laundry, digital support and access to food banks. The result of these activities and support services is that residents self-reported wellbeing is improving. Measured through the Warick-Edinburgh mental wellbeing scale, this year we have seen an improvement in self-reported wellbeing for all attendees. See tables below for comparisons between Q1 and Q2.

Table showing the median wellbeing scores of the sample groups for Quarter 1

Group	CCU	HoPEC	Sewn Together	TCCA	You vs You
Q1 Wellbeing Score	25.5	34	26.5	35	Unavailable

Table showing the median wellbeing scores of the groups for Q2

Group	CCU	HoPEC	Sewn Together	TCCA	You vs You
Q2 median wellbeing scores	28	35	30	35	35

Wellbeing scores are categorised as 'low': 7 – 17; 'medium': 18 – 27; and 'high': 28 - 35.

Resident Feedback highlights the impact of these sessions, sharing the positive impact on their sense of wellbeing:

"Thank you to HOPEC for the Coffee Morning. It means a lot to me – I didn't have to stay at home alone. I was able to spend time with others, enjoy good coffee, and talk about interesting things. I really appreciated it!"

A CCU participant said *"The community meal is always nice, the food is good, but best I like seeing everyone and having time to catchup"*

Feedback from a returning Sewn Together participant: *"I've been taking my time to rejoin after rehab, and this space has been gentle and welcoming. There's no pressure—just encouragement. It's helping me reconnect, rebuild trust, and feel part of something again. I'm grateful for the patience and warmth."*

These sustained improvements in mental wellbeing demonstrates the need for sustained provision of community-led, culturally informed services. Moreover, these activities serve as an entry point for residents to gain access and support for wider health and social needs.



TCCA outing to the beach, July 2025

Home from Hospital Service: Funded by Haringey Council, this service has played a vital role in helping residents aged 18 and over return home safely after hospital discharge. Working in partnership with Citizens Advice Haringey, between April 2024 and March 2025, we supported 513 patients, exceeding our target by 13. The team provided a wide range of support, carrying out 1,301 home visits, delivering 5,897 hours of care, and making 2,982 calls to patients and their families. This combination of practical help and emotional support ensured that residents had the confidence and assistance they needed to recover comfortably at home.

The service continued to demonstrate its commitment to inclusivity and culturally sensitive care, supporting a diverse group of patients across Haringey. Of those supported, 58% were female and 42% male, with ethnic representation including 42% White, 24.7% Black/African/Caribbean/Black British, 8.4% Turkish, 4.7% Asian, 1.8% Greek, 1.4% Mauritian, 0.4% Armenian, and 16.6% from other ethnic backgrounds.

The service achieved an impressively low readmission rate of just 2%, reflecting the effectiveness and quality of the support provided. Patient satisfaction was exceptionally high, with 99% of

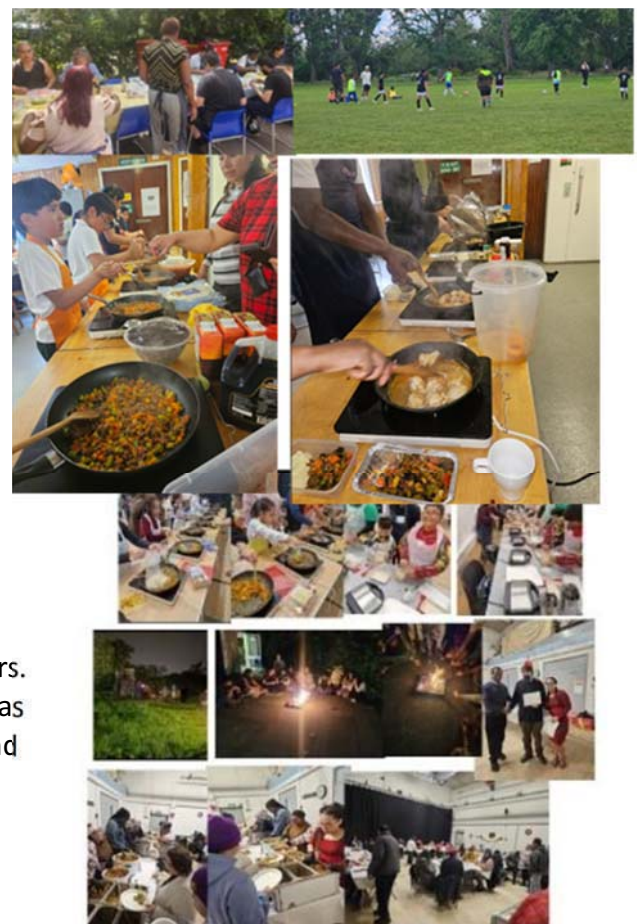
patients sharing positive feedback about their experience. One 94-year-old resident said *“The shopping and emotional support made a real difference. It’s comforting to know there’s a service I can access when I need someone, both practically and emotionally.”*



Looking ahead to 2025–2026, we will continue to build on this momentum by expanding our outreach activities and working closely with patients, hospital discharge teams, pharmacies, GP surgeries, and health centres. Through this collaborative approach, we aim to ensure that even more residents are aware of the service and can easily access the support they need.

Health@theHut Project: Funded by the National Lottery Reaching Communities, Health@theHut aims to improve the health and wellbeing of local residents by promoting healthier diets, increasing physical activity, and fostering stronger social connections. Running from 1 October 2021 to 30 September 2024, the project has successfully supported 1,014 residents, helping them lead healthier and more connected lives through cooking sessions, physical activities, and community events.

Over the past three years, *Health@theHut* has made a lasting impact across the community: 426 parents and children gained healthy cooking skills and reduced social isolation, 169 older adults improved mobility and wellbeing through yoga and chair-based exercises, and 307 young people became more active through sports and fitness sessions. The project also fostered local leadership, with 75 volunteers and 37 Community Champions gaining confidence and skills while supporting others. In total, 2,378 residents took part in activities such as the Saturday Café@theHut, seasonal gatherings, and cost-of-living workshops, strengthening community bonds and promoting a sense of belonging.



Looking ahead to 2025–2026, we will actively seek continued funding and introduce health-focused workshops, while expanding activity sessions to provide a wider range of exercises for residents of all age groups.

Empowerment@theHut: Funded by the National Lottery Community Fund, the project aimed to reduce health inequalities by equipping residents with the knowledge, tools, and confidence to take charge of their health and wellbeing. Between 1 October 2024 and 31 March 2025, the project engaged the community through a variety of activities: 77 participants joined *Cooking on a Budget* sessions, 52 received *Health Literacy Support*, 52 attended *Health Clinics*, 70 had their blood pressure checked, 65 took part in support groups promoting positive lifestyle changes, and 460 local residents accessed *Saturday Café@theHut*. By combining practical workshops, health checks, and social activities, the project strengthened social connections, reduced isolation, and empowered residents to manage their health proactively, directly addressing health inequalities and supporting those affected by cost-of-living pressures.

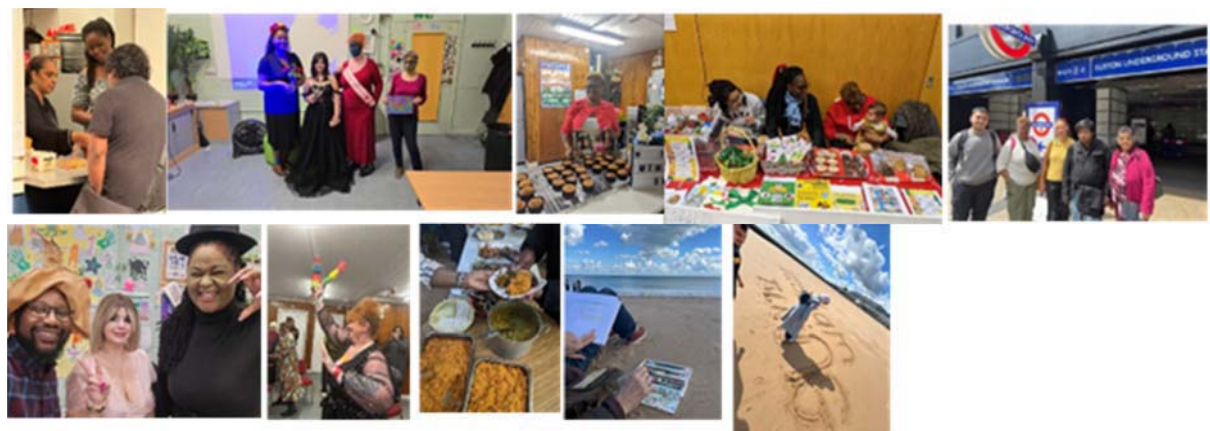
The project will end on 30 October 2025. Over the next six months, we will build on this progress by delivering a range of activities designed to meet the remaining project objectives and further enhance community health and wellbeing.



Tottenham Talking: Funded by North London Integrated Care Board in Partnership with North London Mental Health Partnership NHS Foundation Trust, the project offered a range of groups and individual supports delivered with the unique perspective from mental health peer support workers and mental health professional including OT, psychologist and art therapist.

Tottenham Talking continues to deliver an average of 14 weekly groups across five days each week. The project received 347 referrals, significantly exceeding the annual target of 120, including 83 self-referrals. Participant demographics reflect strong community reach and inclusivity, with 152 females, 100 males, 14 identifying as other genders, and 81 undisclosed. Notably, 131 participants were from Black, Asian, and Minority Ethnic (BAME) communities, demonstrating the project's success in engaging diverse groups and promoting equitable access to mental health and wellbeing support.

Tottenham Talking Timetable					Week beginning: 9th September 2024
MONDAY 9TH	TUESDAY 10TH	WEDNESDAY 11TH	THURSDAY 12TH	FRIDAY 13TH	
<p>This is your Monday morning reminder: Vulnerability sounds like truth and feels like courage. Brené Brown</p> <p>1:00-2:30pm Women's group; Bring and share a good book CHESTNUTS COMMUNITY CENTRE Cheyenne</p> <p>2:30-4:00pm Art Therapy (Pre booking 07879992135) Roah</p>	<p>11:15-12:15 Chair Exercise CHESTNUTS COMMUNITY CENTRE Dawn</p> <p>11:30-1:00pm Art Therapy (Pre-booking text 078799992135) Roah</p> <p>11:30-1:00pm Wiser Minds THE BRIDGE COMMUNITY HUT Adam</p> <p>1:30-2:30pm Music Appreciation; Desert Island Discs CHESTNUTS COMMUNITY CENTRE Neil and Cheyenne</p> <p>2:00-4:00pm Keep Calm Carry on Baking (Pre-booking text: 07745532054) Launa and Dawn</p>	<p>Tottenham Talking BEACH TRIP! (this trip is for participants who have booked and paid)</p> <p>9am meet at Chestnuts Community Centre or 9.50 at St Pancras Contact number: 07745 532487</p>	<p>10:30-12:00 Mindful Writing CHESTNUTS COMMUNITY CENTRE Christine</p> <p>1:30-3:30pm Creative Space; Scoubidoos loom bands CHESTNUTS COMMUNITY CENTRE Launa and Donna</p>	<p>Roald Dahl Day!</p> <p>11:00-12:00pm Mixed Walking group CHESTNUTS PARK Paul and Neil</p> <p>12:15-1:15pm Feedback on Mens group drop in CHESTNUTS COMMUNITY CENTRE Paul</p> <p>1:30-3:30pm Midday Movie Magic: Celebrating Roald Dahl through the eyes of Wes Anderson (three short films) CHESTNUTS COMMUNITY CENTRE Christine and Neil</p>	<p>Contact details: tottenham.talking@bridgerenewaltrust.org.uk 07392 193430</p>



Looking ahead to 2025–2026: Tottenham Talking will build on its success through new collaborations, expanded group activities, and creative engagement. The team aims to reach more young adults, men, and individuals with neurodiversity or dementia by relaunching the men's group, strengthening partnerships, and offering more evening sessions to enhance accessibility and inclusion.

Haringey Wellbeing Network (HWN) Project: Funded by Haringey Council and run in partnership with Mind in Haringey, the Haringey Wellbeing Network (HWN) successfully delivered its Year 7 programme, exceeding all targets by supporting 508 individuals and 72 community organisations, and securing £159,400 in additional funding. Through over 20 training sessions, workshops, and networking events, HWN strengthened collaboration and capacity across the Voluntary and Community Sector, particularly among BAME, Turkish/Kurdish, Somali, and faith-based groups, enhancing their ability to address mental health challenges, reduce inequalities, and improve wellbeing across Haringey. The project ended on 31 March 2025.

Family Hubs and Start for Life Programme: Funded by Haringey Council till March 2025, the Bridge Renewal Trust successfully strengthened the Family Hubs and Start for Life programme, engaging over 65 voluntary, community, and faith groups to reach traditionally underrepresented communities, including Bulgarian, Caribbean, Kurdish, Turkish, Latin American, Somali, and Orthodox Jewish populations.

The Bridge Renewal Trust continued to provide ongoing support to the Parent Carer Panel (PCP), acting as a vital resource to ensure that panel members feel confident and well-equipped to participate. The Bridge team has also been



proactive in promoting the PCP, ensuring that information about the opportunity reaches a wide network of Voluntary and Community Sector (VCS) groups. This inclusive approach has helped disseminate the message broadly, engaging diverse communities and organisations that work closely with families.

Through training, governance support, and mentorship, we strengthened community pathways and empowered parent carer panels to play an active role in shaping local services. By working collaboratively with local partners, the Bridge enhanced parenting support, service accessibility, and community engagement. Overall, through effective communication, evaluation, and partnership working, we have fostered stronger community connections and contributed to building an inclusive, integrated network of support for families across Haringey.

Community Outreach & Engagement (Somali speaking): Funded by Haringey Council till March 2025, the Haringey Somali Outreach Project continued to build strong, trusted relationships within the local Somali community, delivering 39 workshops and engaging 152 participants - exceeding annual targets. The project focuses on raising awareness of the risks associated with violent extremism and supporting those vulnerable to radical influences through collaboration with mosques, community organisations, and local leaders. Despite challenges arising from the global political climate since October 2024, engagement has strengthened in Quarter 4, particularly during Ramadan, with increased community participation and partnerships reinforcing the project's impact and sustainability.



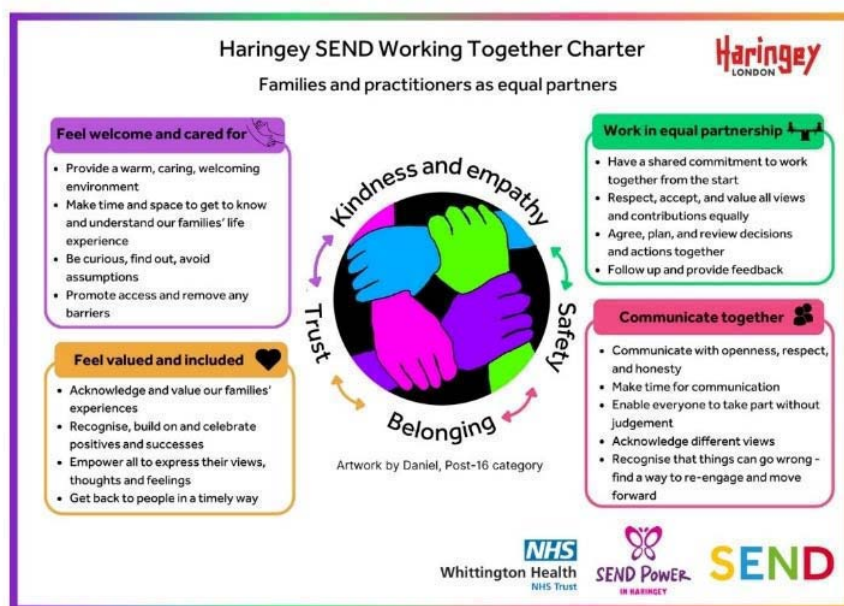
SEND Power in Haringey: Funded by Haringey Council and the DfE since 2021 to provide a SEND parent carer forum, SEND Power aims to provide a friendly, supportive and welcoming forum where views can be gathered, shared and represented to the Local Authority, with a view to co-producing better services for SEND children and young people.

The forum is led by an elected Steering Group made up of 12 local parent carer volunteers. Key achievements in 2024-25 included: Membership – 440, actively contributed views – 360, followed social media – 312, Walk and Talks held (including summer seaside trip) – 12, children's activities tickets distributed (ice skating, pitch and putt and theatre) – 187 and meetings at which representation provided – 80.



We also delivered 12 information and support events, reaching a total of 190 local parent carers. Our survey of SEND parents views was disseminated widely. We coproduced a working together charter with the Local Authority and Health Services and launched this at the second Haringey Voices Day in March 2025.

In 2025-26, we shall continue to recruit new members targeting underrepresented groups including men.



Safer and stronger communities

Our safer and stronger communities programme strives to foster a community in Haringey where every individual feels safe, valued, and empowered to contribute to the community wellbeing. We do this by developing high-quality services and embedding of co-production and youth participation values and principles across our work.

Home Cooked Northumberland Park: The Home Cooked consortium were successful in securing £800,000 across two years to deliver a violence reduction project in the Northumberland Park Ward. The programme is now in the second half of the second year. To date we have supported over 4,000 young people to access positive opportunities, employment, mentoring, mental health and education support helping to reduce violence in Tottenham Hale and Northumberland Park wards and improve the lives of young people in these areas.

The Violence Reduction Unit will be funding the programme for a third year extension, bringing the total funding awarded to £1.2 million over 3 years, and cumulative total of £2.3 million across 6 years, a significant investment in hyper-local, community led solutions to tackle violence it's root cause.

Since our Home Cooked programme began addressing youth violence in the borough. Latest Haringey data comparing incidents in 2025 compared to 2024, shows the following:

- **11%** reduction in youth violence victims
- **39%** reduction of knife injury victims
- **9%** decrease in robbery offences in the borough

This shows the impact our programmes, amongst other stakeholder approaches, are having on the safety of young people in the borough.

In 2024-25, the Bridge and the wider Home Cooked consortium reviewed the partnership to ensure the most impactful outcomes for local young people and communities. To ensure that the needs around mental health and family support were met, we welcomed Open Door as our new consortium partner. Open Door offer psychotherapeutic interventions to young people affected by violence and trauma, whilst also supporting their parents alongside their children's journey. We thank our other partners – Godwin Lawson Foundation, North London Partnership Consortium and Tottenham Hotspur Foundation for the dedication and delivery.

Strengthening Partnerships: Through continuous learning, we have also strengthened our partnership approach with Haringey Council and the Metropolitan Police. Meeting regularly with Haringey's Head of Early Help, Prevention and SEND to troubleshoot any emerging issues and network the programme into the wider statutory services such as the Learning in Tottenham headteacher's forum, Family hubs teams, Exploitation, Early Help Panels and Youth Justice Service resulting in bi-directional referrals between statutory and community services. These strengthened partnerships ensure that the programme is aligned with wider violence reduction initiatives in the borough, and importantly, that more young people and their families can access the breadth of services on offer.

Supporting the Grassroot Sector: The consortium are proud to continue to support the development of the grassroots sector and embed youth participation principles across all streams of delivery. Through the youth led community fund process, this year we have awarded £70,000 to 8 local organisations rooted in Northumberland Park and neighbouring wards. Cumulatively, we have awarded approximately £250,000 to local grassroot organisations across the 5 years of the Home Cooked programme to date.



Home Cooked community forum, 29 Oct 2025

All applicants of the most recent community fund round, whether successful or not, have been offered a package of capacity building workshops focussed on improving monitoring and evaluation processes delivered in collaboration with our Youth Echo - Partnerships and Social Action Lead. This collaborative approach demonstrates the compounding impact that our local youth focussed programmes are having on Haringey's local youth sector.

In 2025-26, we will undertake further work to strengthen the impact of our work and distribute additional onward grants to local grassroots organisations.

Youth Echo: Youth Echo was awarded approximately £1.1 million to address the racial inequity faced by Haringey's Black and Minority Ethnic young people by strengthening their voices, empowering system change and supporting sustainability within the youth sector. The programme is now in the third and final year.

We have successfully engaged 910 young people in personal development activities, provided training around peer leadership, public speaking, and peer mentoring to 180 young people. We have supported 80 young people to co-create impactful campaigns around guaranteeing interviews for 16–18-year-olds and sharing the impact of knife crime on young people's perceptions of safety.

By providing young people with these skills and opportunities they are better equipped to advocate for local organisational and policy changes that affect them. The mechanisms which we use to centralise young people's input to these forums include our existing Youth Advisory Board, and the newly developed Young Speakers Network.



The first cohort of the Young Speakers Network

Supporting Haringey's Youth Sector: Young people's voices are also represented through the collective of youth organisations in the borough. In 2025, Youth Echo launched Haringey's Youth Organisations Network (HYON), which now sits on the North East Haringey Health Board representing the young people and the youth sector to shape key health strategies and initiatives.

Through HYON, we have provided workshops on monitoring, evaluation, digital engagement, sustainability, the role of AI in Fundraising, and a series of funding-related webinars. The network has 52 youth organisation members, and we have supported 14 organisations to secure a cumulative total of £209,500 in grants. This network enables youth organisations to connect, collaborate and grow their impact and improve the lives of young people in Haringey.

The combined total funding secured by grassroots organisations through direct support from Home Cooked and Youth Echo programmes over the past 5 years is an impressive £459,500. The Bridge is proud to support sustainable outcomes for young people, helping to improve safety, a sense of community and positive opportunities.

As Youth Echo enters the final year, we are focussed on monitoring and sharing the impact of the programme for young people and the youth sector. The staffing team is comprised of:

- Programme Impact Manager - responsible for capturing and sharing the programme's impact

- Partnerships and Social Action Lead – responsible for building the capacity of the youth sector and designing and delivering youth-led social action campaigns related to health outcomes
- Youth Engagement Officer – Responsible for outreach and delivering workshops with young people to increase their readiness to engage in social action campaigns

We are excited for the year ahead and continuing to build on the successes of the past two years.

Haringey Safer Neighbourhood Board: The Bridge continues to administer Haringey's Safer Neighbourhood Board. The board, comprised of local residents and community organisations, holds the Metropolitan Police and Haringey Council to account for their safer communities duties. By advocating on behalf of the community, the board receives updates on local crime trends and the respective Police, Council and Community initiatives that are working to address these. Priorities include, violence against women and girls, increasing community tensions and hate incidents, substance harm reduction and other relevant local operations.



The Safer neighbourhood Board also administer grants to local organisations to support them in addressing priority concerns around: Keeping children and young people safe, tackling violence against women and girls, tackling hate crime and intolerance, putting victims first, reducing inequalities and providing engagement opportunities, particularly for those communities that do not historically engage with the police.

Six local organisations were funded a total of £19,055 through the board in 2025-26, their projects range from increasing young people's awareness of county lines to supporting women and girl's safety through self-defence and healthy relationship workshops.

In 2025-26, we will continue to support the Haringey Safer Neighbourhood Board to serve as a mechanism to connect residents, community organisations and statutory services around the agenda of community safety, sharing insights, updates and offering practical solutions through funded initiatives to address local safer communities' priorities.

Haringey Giving (www.haringeygiving.org.uk) is an independent partnership led by local residents which exists to enable positive action through local giving in Haringey.

We raise and leverage funds and resources to invest equitably across our vibrant and highly diverse borough. Our skilled and experienced team and Board work closely with community organisations, local businesses and funders in Haringey.

Haringey Giving is a proactive member of the London's Giving network of local place-based giving schemes and works collaboratively with other funders.

Haringey Giving's vision - To see an equal inclusive Haringey where people can make positive change happen.

Our mission - To inspire and support local giving to make a difference in Haringey.

The **three local priorities** we support have been drawn from local data and insight and include:



- Enabling **children and young people** to live their best lives, addressing the serious impact of gun and knife crime.
- Improving a person's **mental health and tackling loneliness**, especially among older people in our community.
- **Enhancing skills and supporting enterprise**, including people who are refugees or from migrant communities.

Our activity areas include:

- **Fundraising** - leveraging funds and in-kind resources to support people and communities locally.
- **Distribution of funds** and resources - agile and accessible funding through our core grant programmes.
- **Corporate volunteering** - skilled corporate and employee volunteering to build community capacity.
- A **convening** role around our priorities, bringing together communities and stakeholders' sectors to tackle underlying issues and make more effective use of resources, locally.

Haringey Giving has been a lifeline to the borough, raising £133,576 of grant funding and distributing grants to 12 local grass roots community projects during the financial year. In addition, Haringey Giving has leveraged £750 of in-kind support, secured from a corporate partner.

Leveraging funds and in-kind resources: The Haringey Giving Board is grateful to our corporate donors and funders who contributed towards core operating costs, grant making, tailored projects and other in-kind support available during the year, including City Bridge Trust, The Cornerstone

Fund, Haringey Council, Linklaters LLP, Related Argent LLP, Peabody Trust and My HomeCare Haringey.

We would also like to thank the many Haringey residents and businesses who have helped raise funds, volunteered and donated to support our appeals.

These include:

Our annual **Changing Lives appeal** which raised over £10,050 of funds for Haringey Giving's Changing Lives Fund. Special thanks go to our funding partners, Linklaters who matched public donations and gave a total of £10,000 to the campaign.



Our annual **Haringey Giving Week** campaigns which raised almost £50,000 of funds for Haringey Giving's Together We Can Fund. Special thanks go to our funding partners Linklaters, Peabody and Related Argent who matched public donations during the appeal.



Distribution of funds and resources: Haringey Giving has two core grant programmes which are designed to enable people to overcome challenges in their lives and to come together to take action on the things that matter to them. We are an agile and accessible 'stepping-stone' funder. We aim to enable people and communities to make change happen and improve their lives, even if they have never thought they could do this before.

Our two core funds include:



- **Haringey Giving's Changing Lives Fund** - Enabling individuals on low incomes to take a step towards a goal or ambition.
- **Haringey Giving's Together We Can Fund** - Enabling people to take positive action together on shared issues in Haringey.

In addition, Haringey Giving carries out onward grant making on behalf of other funders, including Haringey Council.



During the year, we administered and managed The Alleviate Fund on behalf of Haringey Council's Early Help Service. This new pilot fund supports Haringey based community and voluntary organisations to deliver early help activities across ten priority areas.

Looking Ahead: In 2025–26, Haringey Giving will keep strengthening our community by deepening collaboration, mobilising local support, and focusing on the issues that matter most to residents. Together, we will continue working towards a Haringey where everyone has the opportunity to flourish.

Partnerships and Friends of the Bridge

Partnership is central to our work and key partners during 2024-25 included: London Borough of Haringey, North Central London Integrated Care Board, North London NHS Foundation Trust, GPs at the Laurels, Whittington Health, North Middlesex Hospital University NHS Trust, Haringey GP Federation, Primary Care Networks, Hope in Haringey, Citizen Advice Haringey, North London Partnership Consortium, Godwin Lawson Foundation, Father2Father, Mind in Haringey, Public Voice, You Vs You, Every Parent and Child, Sewn Together/Gold & Silver Enterprises, Turkish Cypriot Community Association (TCCA), RISE Projects, HOPEC, ARK Resettlement Services, Dalmar Heritage and Family Development, Local Resident Associations and Local Primary and Secondary Schools.

The charity also continued to support New Deal for Communities legacy groups - such as Triangle Family Hub Management Advisory Board - with the aim of ensuring that local people can actively participate in local service development and delivery.

Financial review

Principal Funding Sources: The main income sources during the year included:

- a) Earned income from rent the Laurels Healthy Living Centre **£290,025** (2024: £290,025). Chestnuts Centre venue rental income **£35,004** (2024: £47,035) and Community Hut rental income **£11,050** (2024: £13,905).
- b) Earned income from sales Whole Health Services **£84,721** (2024: £79,036) Somali Worker Grant- **£26,000** (2024: £20,000) Service contracts from ABC Parentcraft £140,948 (2024: £160,930) and City Bridge Youth Echo **£357,800** (2024: £268,350)
- c) Federated4Health **£277,480** (2024: £319,932)
- d) Grants from Charitable Funders and Trusts National Lottery Community Fund **£66,405** (2024: £121,663), Haringey Giving General Appeal **£12,703** (2024: £15,727)
- e) City Bridge Foundation **£185,650** (2024 £214,100) Linklaters **£Nil** (2024: £30,000) and LOCALITY **£Nil** (2024 £10,000)
- f) Mayor's Office for Policing and Crime **£300,00** (2024: £376,000) and Greater London Authority **£375,000** (2023: £385,759)
- g) Other major sources: include North Central London Cancer Alliance **£41,387** (2024: £71,397, **NCLICB- REN £52,485.** (2024: 42,500).

It is worth noting that Haringey Council's supports a huge proportion of our total grants and contracts programmes.

Turnover for the year was **£3,316,599** (2024: £3,391,778 - restated) and expenditures of **£3,329,651** (2024 £3,248,815 - restated) resulting into a small deficit of **£13,052** (2024: £142,963 – restated). The Statement of Financial Activities (SOFA) on page 38 of this report detailed the trading results for the financial year.

Investment Policy: Trustees have agreed an updated investment policy with the following main objectives:

- a) To produce the best financial return within an acceptable level of risk.
- b) To generate a return in excess of inflation over the long term whilst generating an income to support the on-going activities of the charity.
- c) To preserve the capital value with a minimum level of risk in the short-term. Assets should be readily available to meet unanticipated cash flow requirements.

d) To ensure the financial investments take into account the charity's values and ethos. There is proven link between health inequalities and the consumption of alcohol, tobacco and poor diet.

The Finance and Investment Committee, chaired by the Treasurer, which meets as required, is tasked with meeting one of the Trust's investment objectives for investing an appropriate amount of the reserves to generate an income to support the on-going activities of the charity.

The total assets value of **£4,128,502** on the balance sheet includes the programme related investments of **£3,072,733** which form part of the total funds and represents property which cannot be readily realised.

Reserves policy and going concern: The Board of Trustees agreed in principle to set annual budgets in line with the projected annual income from grants, service contracts and earned income.

Reserves are needed to bridge the gap between spending and receiving of income and to cover unplanned emergency expenditures and to build resources for future investments.

This charity remains committed to achieving its target reserve of £1.375m.

Purpose of reserve	Target £1,375m
<ul style="list-style-type: none">• Contingency Reserves:<ul style="list-style-type: none">- £450k to provide for short term solvency and stability in case of an extreme event.- Ensure the Charity can function while action is taken.• Working Capital Reserves:<ul style="list-style-type: none">- 275k to manage the working capital requirements and ensure it can meet its operational costs.• External Financial Risks:<ul style="list-style-type: none">- £500k to provide level of mitigation against the financial risk of the loss of main tenant.- contingency for void at the Laurels through loss of income from main tenant tendering and void at the Laurels.• Strategic Reserves:<ul style="list-style-type: none">- £150k to explore the redevelopment of the Chestnuts Centre. It is anticipated funding could be secured that would reduce the strategic reserves substantially.	

We wish to thank our funders and supporters for their interest in our work.

Risk Management

A risk management strategy is in place comprising the charity and subsidiary company:

- Establishment and implementation of policies, systems and procedures to mitigate identified risks.

The following matters have been considered as part of the risk review by Trustees during the year:

- Board responsibilities and risks areas: Board development and training days have been held covering key areas such as risk management and financial management; and Register of Conflict of Interest for Trustees is kept up to date.

- Reputational risks ensure that key contractual services such as the Strategic Partner service/Community Impact Haringey are successfully delivered.
- Operational and staffing issues - Operational Risk Register used to identify and manage these risks.

Trustees receive quarterly strategic risk reports that provide assurances that the risk management strategy is being effectively implemented.

Trustees have also identified key risks and threats to the charity which include the need to diversify income sources to avoid overdependence on a few main sources of income and urgent redevelopment of Chestnuts Community Centre to improve its viability and sustainability. We are managing these through regular risk assessment. The viability of the Chestnuts Community Centre remains a concern in the short to medium term. We started co-production work for a shared vision and long-term plan to deliver a modern and environmentally friendly community facility. In 2024-25, we employed a Bid Co-ordinator who support us to develop a business plan and submit bids to secure funding for the redevelopment. We will review progress in 2025-26 to inform the long term future of the centre.

Through our Financial Procedures, we are ensuring that internal financial and operational controls are monitored and improved. The Board of Trustees have previously reviewed and clarified the role of the Finance and Investment Committee. The Finance and Investment Committee has been focusing on reviewing financial policies and improving procedures to improve financial and operational processes.

PLANS FOR THE FUTURE

Our fourth Business Plan (2023–28) continues to guide our strategic, financial, and operational priorities for the coming year and beyond. We remain committed to collaborative working that enables communities to build resilience and thrive, even in challenging times. Our forward priorities include:

- Working closely with key stakeholders to review the future of Chestnuts Community Centre.
- Strengthening our health and wellbeing offer by aligning all future health projects with the NHS 10-Year Plan and the Neighbourhood Health Plan, ensuring our services complement wider system priorities and deliver meaningful early help, prevention, and self-care support for residents.
- Continuing to champion borough-wide leadership that deepens understanding of health and social disparities and drives fairer, more equitable access to local services.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Bridge Renewal Trust is constituted as a limited company (No. 06949568) and registered charity (No. 1131941). It is governed by a memorandum and articles of association and stated charitable objects.

Directors and Trustees

The Bridge Renewal Trust is led by a Board of Directors who are also its Trustees for the purpose of charity law. Trustees bring together a diverse set of skills and experience to set the strategic direction for the organisation.

Appointment of Trustees

As set out in the Articles of Association, officers of the Board (Chair, Vice Chair and Treasurer) are nominated and appointed by Trustees at the Annual General Meeting.

We currently have 9 Board members. Each year we carry out skills audit to identify training and development needs. Currently we are running an open recruitment process to fill some skills gap that were identified during this process. This involves advertisement, shortlisting and interviewing by a designated small team of Trustees. The final decision to appoint a new Trustee is made by the Board of Trustees. The Board can consider and co-opt a Trustee based on specialist skills needed.

Trustee induction and training

New Trustees undergo induction covering areas such as legal obligations under charity and company law, the Charity Commission guidance on public benefit, the Bridge Renewal Trust Memorandum and Articles of Association and the decision - making process by the Board. New Trustees also get to meet other Trustees and key employees. There is also peer support from fellow Trustees and opportunities to attend external training.

Organisation

The Board of Trustees meets quarterly, and the Finance and Investment Sub-Committee also meets as required. The Chief Executive is appointed by the Trustees to serve as the Company Secretary and to manage the day-to-day activities of the Charity.

The Bridge Renewal Services is a trading arm of the Bridge Renewal Trust. It was set up to facilitate the development of a healthy living pharmacy as well as to allow for the easy development of other social businesses. The company directors include the founding Trustees. In 2024-25, the company did not trade (dormant) following a decision in 2012-13 to suspend the plans to open a pharmacy. The future of the company will be reviewed in 2025-26.

Staffing

The Chief Executive who is accountable to the Board of Trustees is responsible for the day-to-day operation of the charity. He is supported by a senior management team comprised of Head of Healthier and Stronger Communities, Head of Safer and Stronger Communities, Director of Haringey Giving, Community Services & Facilities Manager, Community Empowerment Manager, and Finance and Monitoring Manager who are responsible for co-ordinating the delivery of services and facilities management. In 2024-25, the workforce was comprised of 55 members of staff. A framework is in place to allow essential support service contracts such HR and Employment Law, Health and Safety advice, Payroll and IT. In 2025-26, we will continue to review our leadership and operational capacities and take appropriate actions as necessary including the introduction of heads.

Pay policy for senior staff

The pay of senior staff is reviewed annually and normally increased in accordance with satisfactory employee performance appraisal and organisational financial health. In April 2024, Trustees approved a 2.5% cost of living pay rise for the entire work force with effect from 1 April 2024 to help mitigate the rising costs of living. This increase was informed by best practices within the sector – both locally and nationally. Overall remuneration is benchmarked against pay levels in similar sized organisations and adjusted for any additional responsibilities.

Fundraising Policy

The charity understands its duty to protect the public, including vulnerable people from unreasonably intrusive or persistent fundraising approaches and undue pressure to donate. The charity employs a Director of Haringey Giving who leads on all fundraising matters including dealings with external online fundraising platforms. The charity does not currently use external fundraising agencies for either telephone or face-to-face campaigns. We raise funds in compliance with the Code of Fundraising Practice of the Fundraising Regulator in England, Wales and Northern Ireland.

We received no fundraising complaints during the year (2024-25).

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The charity trustees (who are also Directors of the Bridge Renewal Trust for the purposes of company law) are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year and not approve the financial statements unless they are satisfied that the financial statements give a true and fair view of the state of the affairs of the charity as at the balance sheet date and of its incoming resources and application of resources, including income and expenditures, for the year then ended.

In preparing those financial statements which give a true and fair view, the Trustees should follow best practice and:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP (FRS102-2019).
- Make judgments and estimates that are reasonable and prudent.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

In so far as the Trustees are aware at the time of approving our Trustees' annual report:

- There is no relevant information, being information needed by the auditors in connection with preparing their report, of which the organisation's finance staff is unaware, and
- The Trustees, having made enquiries of fellow Directors and the organisation's finance staff that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

AUDITORS

The auditors, Price Bailey LLP, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Small Companies Exemption

This report has been prepared taking advantage of the small companies' exemption of section 415A of the Companies Act 2006.

APPROVAL

The Trustees for the purposes of charity law who served during the year and up to the date of this report are set out on page 1.

Approved by the Trustees and signed on its behalf by:

Rachel Hughes (Chair)



Date: 30th January 2026

Independent Auditor's Report to the Members of The Bridge Renewal Trust

Opinion

We have audited the financial statements of The Bridge Renewal Trust (the 'charitable company') for the year ended 31 March 2025 which comprise of the Statement of Financial Activities, the Charitable Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025, and of the it's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustee's annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material

misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of companies' law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept by the charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirements to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually

or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the Charitable Company and the sector in which it operates and considered the risk of the Charitable Company not complying with the applicable laws and regulations including fraud in particular those that could have a material impact on the financial statements. This included those regulations directly related to the financial statements, including financial reporting, and tax legislation. In relation to the operations of the Charitable Company this included compliance with the Charities Act 2011 and Companies Act 2006.

The risks were discussed with the audit team and we remained alert to any indications of non-compliance throughout the audit. We carried out specific procedures to address the risks identified. These included the following:

Reviewing minutes of Board meetings, reviewing any correspondence with the Charity Commission, agreeing the financial statement disclosures to underlying supporting documentation, and made enquiries of management and officers of the Charitable Company.

We have also reviewed the procedures in place for the reporting of any incidents to the Trustee Board including serious incident reporting of these matters as necessary with the Charity Commission. We also reviewed the latest risk register and legal fees in the period.

Management override: To address the risk of management override of controls, we carried out testing of journal entries and other adjustments for appropriateness. We also assessed management bias in relation to the accounting policies adopted and in determining significant accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members and its trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Cooper-Davis FCCA ACA (Senior Statutory Auditor)

A handwritten signature in black ink, appearing to read 'M. Cooper-Davis'.

For and on behalf of

Price Bailey LLP

Chartered Accountants and Statutory Auditors

3rd Floor

24 Old Bond Street, Mayfair,

London W51 4AP

Date: 30th January 2026

THE BRIDGE RENEWAL TRUST

**STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT**

		2025	2025	2025	2024	2024	2024
		Restricted	Unrestricted	Total	Restricted	Unrestricted	Total
		Funds	Funds	Funds	Funds	Funds	Funds
					As Restated	As Restated	As Restated
Note		£	£	£	£	£	£
INCOME:							
Laurels Rent	2	-	290,025	290,025	-	290,025	290,025
Income from Charitable Activities							
Promote and Protect Mental & Physical Health	3	2,028,374	960,654	2,989,029	1,147,421	1,899,606	3,047,027
Other Income	3a	-	14,195	14,195	-	32,355	32,355
Income from Investment	3b	-	23,350	23,350	-	22,370	22,370
Total income and endowments		2,028,374	1,288,224	3,316,599	1,147,421	2,244,357	3,391,778
EXPENDITURE:							
Fundraising		-	-	-	-	88,801	88,801
Promote and Protect Mental & Physical Health	4	1,817,904	1,511,747	3,329,651	1,203,216	1,956,799	3,160,015
Total expenditure		1,817,904	1,511,747	3,329,651	1,203,216	2,045,599	3,248,815
NET MOVEMENT IN FUNDS (restated)		210,470	(223,523)	(13,052)	(55,795)	198,758	142,963
Balance Brought forward - 1st Apr 2024 (restated)		47,775	4,051,275	4,099,050	103,570	3,852,517	3,956,087
		258,245	3,827,752	4,085,997	47,775	4,051,275	4,099,050
Prior year adjustment (Note 20)		-	42,505	42,505	-	-	-
Total funds carried forward - 31st Mar 2025	16-19	258,245	3,870,257	4,128,502	47,775	4,051,275	4,099,050

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing operations.

The statement of financial activities also complies with the requirements for an income and expenditure account required by the Companies Act 2006.

The notes on pages 36 - 45 form part of these accounts.

THE BRIDGE RENEWAL TRUST

BALANCE SHEET

AS AT 31 DECEMBER 2025

		2025	Total 2025	As Restated 2024
	Note	£	£	£
FIXED ASSETS				
Tangible assets	9		627,013	654,910
Investments	10		805,991	795,724
Programme related investments	11		2,340,000	2,340,000
			3,773,004	3,790,634
CURRENT ASSETS				
Debtors	13	525,117		346,186
Other current assets	13	69,716		111,977
Cash at bank and in hand		188,462		373,751
		783,296		831,914
CREDITORS: Amounts falling due within one year	14	(490,316)	292,980	(583,695)
Net current assets / (liabilities)			292,980	248,219
TOTAL NET ASSETS			4,065,984	4,038,853
CREDITORS: Amounts falling due more than one year			62,519	60,197
			4,128,502	4,099,050
FUNDS:				
Restricted	16-19		258,245	47,775
Designated	16-19		2,967,013	3,049,383
Unrestricted	16-19		903,244	1,001,892
			4,128,502	4,099,050

These financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the trustees on 30 January 2026 and signed on their behalf by:



Rachel Hughes (Jan 30, 2026, 5:31pm)
Rachel Hughes

Chair

THE BRIDGE RENEWAL TRUST

CASH FLOW STATEMENT

FOR PERIOD ENDED 31 MARCH 2025

		2025	As Restated 2024
	Notes	Total Funds	Total Funds
		£	£
Cash flows from operating activities:			
Cash generated from operations	1	(224,652)	62,236
Net Cash provided by (used in) operating activities		<u>(224,652)</u>	<u>62,236</u>
Cash flows from investing activities:			
Disposal of assets		14,239	-
Disposal of investment		(11,692)	3,605
Purchase of investments		1,424	(96,652)
Purchase of tangible fixed assets		(4,794)	10,046
Total Adjustments to reconcile Net Income to Net Cash provided by operating activities:		<u>(823)</u>	<u>(83,001)</u>
Change in cash and cash equivalents in the reporting period		(225,475)	(20,765)
Cash and cash equivalents at the beginning of the reporting period		<u>118,462</u>	<u>118,462</u>
		<u>(107,013)</u>	<u>97,697</u>
		2025	2024
		Total Funds	Total Funds
		£	£
Net income from operating activities (as per the statement of financial activities)		(13,052)	142,963
Adjustments for:			
Add back: Investment losses/deduct investment gains		(2,320)	2,385
Deduct: Investment income tax		-	(1,580)
Depreciation charge		32,691	(72,506)
(Increase) / Decrease in debtors		(178,931)	-263,881
(Increase) / Decrease in creditors		(93,379)	(142,154)
Deduct: Unrestricted net assets		(72,506)	-
Deduct: Telephone Equipment		(4,794)	-
Net cash provided by (used in) operating activities		<u>(332,291)</u>	<u>(477,735)</u>
ANALYSIS OF CASH AND CASH EQUIVALENTS			
		2025	2025
		£	£
Cash at bank and in hand and short term deposits		<u>188,462</u>	<u>1,072,823</u>
		<u>188,462</u>	<u>1,072,823</u>
Analysis of changes in net debt			
Cash and cash equivalents - 01 Apr 2024		373,751	466,217
Cash flows		<u>188,462</u>	<u>(92,466)</u>
Cash and cash equivalents - 31 Mar 2025		<u>562,213</u>	<u>373,751</u>

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS

1

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside for specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of charity's work or for specific purpose. Funds are also raised for specific restricted purposes.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Costs of raising funds comprise the costs associated with attracting voluntary income and costs of trading for fundraising purposes.

Expenditure on charitable activities includes the costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Allocation of support costs

Support costs have been allocated between expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to particular activities are allocated directly; others are apportioned on an appropriate basis. The basis on which support costs are allocated are set out in note 4.

Operating leases

The charity classifies the lease of printing (photocopiers) IT servers, telephone handsets, etc equipment as operating leases; the title to the equipment remains with the lessor and the equipment should be replaced every 5 years or, remain on a rolling basis. Rental charges are charged on a straight-line basis over the term of the lease.

Tangible fixed assets

Individual fixed assets or bulk purchase of the same class of assets costing £1,000 or more are capitalised at cost and depreciated over their estimated useful economic lives as follows:

Fixtures and fittings	25% straight-line
Computer equipment	25% straight-line
Laurels long leasehold	2% straight-line
Improvement to building	On the remaining leasehold duration

Investments

Investments are held at market value as at the Balance Sheet date

The Charity holds 100% of the share capital in the presently dormant subsidiary company The Bridge Renewal Services Limited at cost.

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid net of any discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of the acquisition or opening the deposit or similar account.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value, which is at cost, with the exception of:

Investments measured at their fair value as at the balance sheet date;
Fixed assets are measured at cost less depreciation;

The Investments note¹¹ details the historic cost of investments and the unrealised gains/(losses) to arrive at their fair value. The note also detailed the disposal of the investment during the year.

Pensions

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the charity to the fund.

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

	Restricted	Unrestricted	Total 2025	Total 2024 <i>As Restated</i>
	£	£	£	£
Income:				
2 Core -LBH Laurels main rent	-	290,025	290,025	290,025
Grant Income -SEND Project	77,157	-	77,157	73,204
Somali Worker Grant-COP	26,000	-	26,000	20,000
LB Haringey Residents Fund Grant	52,001	-	52,001	4,333
FOOD ROOTS INCUBATOR GRANT - GLA	41,790	-	41,790	44,849
Community Impact Haringey-LBH	-	41,700	41,700	182,100
Big Lottery Grant -Health@the HUT	66,405	-	66,405	121,663
Other Earned Income	-	2,418	2,418	460
ABC PARENTCRAFT	140,948	-	140,948	160,930
NAVNET Grant- Haringey Council	-	15,000	15,000	65,000
Social Prescriber Service -SP	38,067	-	38,067	38,067
NCL CANCER ALLIANCE GRANT	41,387	-	41,387	71,397
Service Charges Receivable	-	9,015	9,015	9,015
Care Navigation Contract	277,480	-	277,480	319,932
ACCESS TO WORK	-	26,028	26,028	-
MYENDS SUSTAINABILITY	150,000	-	150,000	-
Wellbeing Service - Mental Health	54,058	-	54,058	58,650
Core-Bridge Therapy Suite rent First Floor	-	3,045	3,045	2,880
Londonplus-VCS Emergency Grant	-	5,000	5,000	9,253
Community Empowerment-HFH	-	163,125	163,125	150,000
Public Voice -LBH Comm Empowerment Project - Co Production	37,300	-	37,300	73,400
VCSE Alliance Grant	-	9,074	9,074	5,650
Food Network Co-ordinator -FNC	-	21,349	21,349	47,946
Haringey Giving Grants	185,650	-	185,650	214,100
General Donations- Haringey Giving	12,703	-	12,703	15,727
Cornerstone Project Grant	100,000	-	100,000	100,000
City Bridge Youth Voice Grant	357,800	-	357,800	268,350
NHS Charities Together V4H Grant	-	3,390	3,390	-
MYEND MOPAC Grant	-	300,000	300,000	376,000
Chestnuts Room & Office Hire	-	35,004	35,004	47,035
Winter Pressures Project-WP	192,144	-	192,144	192,917
Insurance Premium Receivable	-	5,841	5,841	5,281
LB Haringey Community Protect 2	90,000	-	90,000	59,997
MMR VACINATIONS	35,000	-	35,000	-
Haringey Council-Family Hubs Grant	-	37,262	37,262	42,000
Research Engagement Network (REN) Grant	52,485	-	52,485	42,500
Community Connection & Advocacy	-	30,000	30,000	-
Grants - Other	-	50,000	50,000	-
Whole Health -Therapies	-	84,721	84,721	79,036
Strategic Partnership Contract - NHS CCG	-	26,392	26,392	-
Community Hut	-	11,050	11,050	13,905
Safer Neighbourhood Board (SNB)	-	17,000	17,000	17,000
MOPAC Grants (SNB)	-	24,255	24,255	24,729
North London Partnership Consortium	-	-	-	3,750
NCLICB Long Covid Referral	-	39,985	39,985	5,214
Claremont Communications Lunghealth Campaign	-	-	-	4,000
Whittington Health hospital Care	-	-	-	16,341
Royal Free Charity Grant	-	-	-	17,394
BEH-Community Engagement Sessions	-	-	-	20,761
LBH Go Green Grant	-	-	-	12,500
LBH CVS On A Page Grant	-	-	-	2,500
ICB Small Community Grant	-	-	-	11,500
Sport England	-	-	-	7,605
Bridge To Work – Haringey Council (Employability)	-	-	-	23,344
Community Hub – Hotdesking	-	-	-	520
MIND IN HARINGEY – Wellbeing Theme Project	-	-	-	23,948
Prior Year of Adjustment Restated Income items	-	-	-	(59,655)
3	2,028,374	960,654	2,989,028	3,047,027
3a Bank Interest Earned	-	14,195	14,195	32,355
3b Income from Investment	-	23,350	23,350	22,370
	-	-	-	-
Total (Notes 2, 3, 3a & 3b)	2,028,374	1,288,224	3,316,599	3,042,098

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

4 Total Expenditure

	Restricted	Unrestricted	2025 Total Total £	2024 Total Total £
Core	-	816,306	816,306	-
Home from Hospital	139,906	-	139,906	164,074
Community Impact Haringey	-	24,851	24,851	76,362
Com Connection Advocacy & PC	8,107	-	8,107	-
ABC Parents Craft	136,494	-	136,494	199,555
Whole Health Therapies	-	92,535	92,535	119,352
MYENDS N'land Project	-	220,377	220,377	-
MYENDS Project	147,459	-	147,459	387,331
Healthy N'Hood Co-Pro Theme 1	55,266	-	55,266	-
Com. Project 2 & CRF Res. Fund	1,610	-	1,610	69,957
Com Engagement Session - CES	16,383	-	16,383	-
Safer N'Hood Boards	32,918	-	32,918	-
Haringey Residents Fund	26,035	-	26,035	-
Whittington Carers Project	22,571	-	22,571	-
Start For Life - FHL	29,072	-	29,072	-
Family Hub & Start for Life	16,355	-	16,355	-
NHS I'Ties W'Being Theme	20,755	-	20,755	-
Youth Echo	260,891	-	260,891	192,591
SEND	77,368	-	77,368	-
Link Workers & Ineq. Wel'being Theme	-	12,735	12,735	-
NCL Cancer Alliance	-	29,577	29,577	91,560
Haringey Giving	213,565	-	213,565	359,011
REN	25,969	-	25,969	-
Winter Pressures	114,879	-	114,879	145,406
GLA Com Food Project	33,137	-	33,137	-
Com Outreach Project	34,349	-	34,349	-
MMR Children Vaccin.	51,478	-	51,478	-
CCPC Care	-	7,245	7,245	-
Food Co-ordinator Network	-	13,628	13,628	57,420
Care Navigators	245,234	-	245,234	388,984
Chestnuts Centre	-	187,970	187,970	151,566
Mental Health Services	25,753	-	25,753	-
Social Prescribers	33,151	-	33,151	-
Health @ The Hut	-	74,668	74,668	94,356
NAVNET	-	3,399	3,399	-
Other Projects	-	15,109	15,109	-
Volunteer Centre Haringey	-	13,347	13,347	46,836
Community Empowerment	49,199	-	49,199	537,171
Govern Costs	-	-	-	78,482
Fundraising	-	-	-	88,801
Total Expenditure	1,817,904	1,511,747	3,329,651	3,248,815

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

	2025	2024
5 Governance		
	£	£
Staff costs	40,472	39,317
Services	9,726	17,997
Audit	18,000	16,261
Trustees' expenses	1,236	3,459
Other	-	1,447
Total	<u>69,434</u>	<u>78,481</u>

6 Net income/expenditure	2025	2024
	£	£
This is stated after charging:		
Depreciation of tangible fixed	32,691	35,746
Auditors' remuneration:		
audit current year	18,000	16,261
overprovision in previous year	-	4,003
underprovision in previous year	-	-
Operating leases:		
Photocopiers	22,353	45,268
Telephone Systems	<u>30,217</u>	<u>33,508</u>

7 Staff costs and numbers	2025	2024
	£	£
Staff costs were as follows:		
Salaries and wages	1,493,722	1,407,376
Social security costs	139,648	127,343
Pension costs	<u>78,881</u>	<u>76,188</u>
Sub-total	1,712,251	1,610,907
Other staff costs	<u>10,884</u>	<u>41,540</u>
Total staffing costs	<u>1,723,135</u>	<u>1,652,447</u>

Redundancies

Employees who received emoluments - between £80,000 and £90,000	Nil	Nil
Employees who received emoluments - between £90,000 and £100,000	1	1

The average weekly number of employees (full-time equivalent) during the year was as follows:	2025	2024
Charitable activities	46.5	49.8
Support activities	<u>7.5</u>	<u>7.5</u>
	<u>54</u>	<u>57.3</u>

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

Key Management Personnel

The key management personnel of the charity comprise the Trustees, the Chief Executive Officer, the Community Services and Facilities Manager, the Community Empowerment Manager, the Finance and Monitoring Manager, the Head of Partnership, the Director of Haringey Giving and the Head of Programme Delivery.

The charity trustees were not paid or received any benefits from employment with the charity in the year (2024: Nil). During the year, 3 trustees received benefits in kind relating to mobile phones (2024: 3).

No trustee received any reimbursement for expenses (2024: none).

The total remuneration, benefits and pensions paid to key management personnel in the year was:

	2025	2024
	£	£
Salaries	339,695	322,488
Employer NIC	38,091	35,717
Employer Pensions	20,382	18,913
Total	398,168	377,118

8 Taxation

The charitable company is exempt from corporation tax as well as all its income is charitable and is applied for charitable purposes.

9 Tangible fixed assets

	Computers & Telephone equipment	Laurels long lease	Community Hut improvement	Total
	£	£	£	£
Costs/valuation				
As at 1 April 2024	56,958	680,000	48,522	785,480
Disposal				
Fully depreciated				
Additions during the year	4,794			4,794
As at 31 March 2025	61,752	680,000	48,522	790,274
Depreciation				
As at 1 April 2024	33,457	68,000	29,113	130,570
Disposal				
Disposal of fully depreciated assets	-			
Charge for the year	14,239	13,600	4,852	32,691
As at 31 March 2025	47,696	81,600	33,965	163,261
Net book value				
As at 31 March 2025	14,056	598,400	14,557	627,013
As at 31 March 2024	23,501	612,000	19,409	654,910

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

FIXED ASSET VALUATION

The property known as the Laurels, 256 St Ann's Road N15 5AZ, was valued as at 18 December 2019 by RES PROPERTY SURVEYORS on the basis of Open Market Rent for £3,020,000. The asset was donated to the charity and this valuation was the used as the basis of recording the donation in income and in fixed assets during that year. The £3,020,000 was split between property in fixed assets of £680,000 and programme related investments of £2,340,000.

10 FIXED ASSET INVESTMENT	2025	2024
	£	£
Values as at 31 March 2025:		
CCLA	95,228	96,652
Flagstone	710,763	699,072
Additions / (Disposal)	-	-
Realised / Unrealised Gains/(Loss)	-	-
	<u>805,991</u>	<u>795,724</u>

11 PROGRAMME RELATED INVESTMENTS		
At cost	<u>2,340,000</u>	<u>2,340,000</u>

This is the proportion of the property at 256 St Ann's Road, valued as at 18 December 2019 and used for community medical and health provision. Programme related investments are made in furtherance of the charity's objects and any return on investment is secondary to the purpose supported by the investment.

12 INVESTMENT IN SUBSIDIARY

The Bridge Renewal Services Limited
Company Number 07061456

The Charity owns 100% of the voting equity. Net assets as at balance sheet date was £1.00. There were no liabilities. The company is presently dormant and has no trading profits or losses.

13 DEBTORS	2025	2024
	£	£
Grant & Contract debtors	521,405	377,258
Trade	2,643	(31,072)
Other debtors	1,069	-
	<u>525,117</u>	<u>346,186</u>
Accrued income	44,845	58,561
Prepayments	24,061	52,232
Other current assets	810	-
Employee Advance	-	1,184
	<u>69,716</u>	<u>111,977</u>
Total	<u>594,833</u>	<u>458,163</u>

14 CREDITORS	2025	2024
AMOUNTS FALLING DUE WITHIN ONE YEAR	£	£
Trade	200,414	238,725
Social security and other taxes	30,905	33,358
Accruals	115,755	70,218
Deferred grants and contracts income	71,931	158,685
Pensions	9,465	12,323
Other	1,770	1,770
Valued Added Tax	60,076	61,360
HMRC VAT Suspense	-	7,256
Total	<u>490,316</u>	<u>583,695</u>

Deferred income comprises grants and other income received for services which have not been delivered as at 31 March 2025 or which specifically relate to the next financial year.

CREDITORS

AMOUNTS FALLING DUE MORE THAN ONE YEAR

	2025	2024
	£	£
VAT HMRC Tax	(63,199)	(63,199)
Other Liabilities	65	2385
Refundable Deposit	615	615
	<u>(62,519)</u>	<u>(60,199)</u>

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

MOVEMENT IN DEFERRED INCOME	2025	2024
	£	£
Balance as at 1 April 2024	161,070	138,537
Amount released to income	(161,070)	(138,537)
Amount deferred in the year	71,931	161,070
Balance as at 31 March 2025	71,931	161,070

MOVEMENT IN FUNDS

15 RESTRICTED FUNDS	Opening Funds	Income	Expenditure	transfers /Gains	Closing Funds
	£	£	£	£	£
<i>As Restated</i>					
Grant Income -SEND Project	-	77,157	77,368	-	(211)
Somali Worker Grant-COP	-	26,000	27,354	-	(1,354)
LB Haringey Residents Fund Grant	-	52,001	37,325	-	14,676
FOOD ROOTS INCUBATOR GRANT - GLA	-	41,790	33,137	-	8,653
Big Lottery Grant -Health@the HUT	-	66,405	-	-	66,405
ABC PARENTCRAFT	(10,198)	140,948	136,494	-	(5,744)
Social Prescriber Service -SP	-	38,067	33,151	-	4,916
NCL CANCER ALLIANCE GRANT	-	41,387	35,189	-	6,198
Care Navigation Contract	-	277,480	245,234	-	32,246
MYENDS SUSTAINABILITY	-	150,000	147,459	-	2,541
Wellbeing Service - Mental Health	-	54,058	25,753	-	28,305
Public Voice -LBH Comm Empowerment Project - Co Production	-	37,300	28,926	-	8,374
Haringey Giving Grants	-	185,650	213,565	-	(27,915)
General Donations- Haringey Giving	-	12,703	-	-	12,703
Cornerstone Project Grant	3,548	100,000	80,909	-	22,639
City Bridge Youth Voice Grant	(3,717)	357,800	260,891	-	93,192
Winter Pressures Project-WP	-	192,144	114,879	-	77,265
LB Haringey Community Protect 2	-	90,000	91,799	-	(1,799)
MMR VACINATIONS	-	35,000	51,478	-	(16,478)
Research Engagement Network (REN) Grant	(1,962)	52,485	25,969	-	24,554
Food Roots Incubators	-	-	1,167	-	(1,167)
Com Outreach Project	-	-	34,349	-	(34,349)
Whittington Carers Project	-	-	22,571	-	(22,571)
Whittington HHC Navigators	-	-	-	-	-
NHS I'Ties W'Being Theme	-	-	20,755	-	(20,755)
BEH Com. Eng Sessions	-	-	18,509	-	(18,509)
Thrive Haringey - Arts Council	6,698	-	-	-	6,698
Equal Start Project	19,204	-	-	-	19,204
Sport England	7,605	-	-	-	7,605
Safer N'Hood Boards	-	-	32,918	-	(32,918)
NHS I'Ties W'Being Theme	-	-	20,755	-	(20,755)
Total	21,179	2,028,374	1,817,904	-	285,322

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

16 SUMMARY OF FUNDS 31 March 2025

	Opening funds	Income	Expenditure	Designated / Unrestricted Funds	Adjustment	Closing funds
	<i>As Restated</i>					
	£	£	£	£	£	£
Restricted Funds	47,775	2,028,374	(1,817,904)	-	-	258,245
Designated Asset Funds	3,049,383	-	-	(82,370)	-	2,967,013
Unrestricted Funds	1,001,892	1,288,224	(1,511,747)	82,370	-	860,739
Prior year adjustment	-	-	-	-	42,505	42,505
	4,099,050	3,316,599	(3,329,651)	-	42,505	4,128,502

Designated funds comprise the net book value of the fixed assets held by the charity plus the value of the Programme related investments.

17 SUMMARY OF FUNDS 31 March 2024

	Opening funds	Income	Expenditure	Transfers / gains	Closing funds
					<i>As Restated</i>
	£	£	£	£	£
Restricted Funds	103,570	1,147,421	(1,203,216)	-	47,775
Designated Asset Funds	3,027,013	-	-	22,370	3,049,383
Unrestricted Funds	825,504	2,244,357	(2,045,599)	(22,370)	1,001,892
	3,956,087	3,391,778	(3,248,815)	-	4,099,050

Designated funds comprise the net book value of the fixed assets held by the charity plus the value of the Programme related investments.

18 Analysis of Net Assets between funds as at 31 March 2025

	Unrestricted Funds	Restricted Funds	Designated Funds	Total Funds
	£	£	£	£
Tangible Fixed Assets	-	-	627,013	627,013
Investments	805,991	-	-	805,991
Programme Related Investments	-	-	2,340,000	2,340,000
Current Assets	525,051	258,245	-	783,296
Current Liabilities	(427,797)	-	-	(427,797)
	903,246	258,245	2,967,013	4,128,502

19 Analysis of Net Assets between funds as at 31 March 2024

	Unrestricted Funds	Restricted Funds	Designated Funds	Total Funds
	£	£	£	£
Tangible Fixed Assets	-	-	654,910	654,910
Investments	795,724	-	-	795,724
Programme Related Investments	-	-	2,340,000	2,340,000
Current Assets	784,139	47,775	-	831,914
Current Liabilities	(523,498)	-	-	(523,498)
	1,056,365	47,775	2,994,910	4,099,050

THE BRIDGE RENEWAL TRUST

YEAR ENDED 31 MARCH 2025

NOTES TO THE ACCOUNTS (Continued)

20 PRIOR YEAR ADJUSTMENT

"Prior year adjustments have been made as follows: £49,513 in relation to income that was not recognised during 2023-2024 leading to an understatement in the recognised income during that period. This has affected the SOFA, the balance sheet, the cashflow statement and notes 2, 15, 16, 17 and 19.

21 RELATED PARTY TRANSACTIONS

There were no related party transactions during the year or the previous year.
There no ultimate controlling party.

22 CONTINGENT LIABILITIES

There were no contingent liabilities as at 31 March 2025
31 March 2024: (none)

23 COMMITMENTS

Total commitments remaining on operating lease rentals:

Photocopiers and Telephone Systems:

	2025	2024
	£	£
Within 1 year - lease	<u>22,353</u>	<u>38,320</u>
Between 2 and 5 years lease	<u>14,295</u>	<u>14,370</u>

Note: the lease ends in October 2025