HERON CORN MILL (BEETHAM) LIMITED

England & Wales · Charity number 1131677

Details

Other names	HERON CORN MILL
Status	Registered
Legal form	Charitable company
Company number	06784856
Registered	2009-09-17
Register	View on the Charity Commission register

Contact

Address	Mill Lane Beetham Milnthorpe Cumbria LA7 7PQ
Phone	01539564271
Email	info@heronmill.org
Website	www.heronmill.org

Activities

Objects: TO RESTORE, PRESERVE, AND UPKEEP THE HERON CORN MILL TO ITS ORIGINAL FORM AS A FULLY WORKING WATER POWERED CORN MILL - ON A SITE FIRST USED FOR A MILL IN THE 13TH CENTURY - AS A WORKING MUSEUM OPEN TO THE PUBLIC AND FOR THE GENERAL BENEFIT OF THE COMMUNITY, AND FOR THE EDUCATIONAL BENEFIT OF STUDENTS, RESEARCHERS AND OTHERS, AND ANY OTHER CHARITABLE PURPOSES TENDING TO ENCOURAGE INTEREST IN THE HISTORY AND INDUSTRY OF THE AREA. TO ADVANCE THE EDUCATION OF THE PUBLIC IN THE CONSERVATION, PROTECTION, IMPROVEMENT, AND MUTUAL CO-DEPENDENCY OF THE PHYSICAL AND NATURAL ENVIRONMENT BY DEMONSTRATING AND PROMOTING THE USE OF RENEWABLE ENERGY TECHNOLOGY PARTICULARLY, BUT NOT EXCLUSIVELY, USING HYDRO POWER. IN FURTHERANCE OF THE ABOVE OBJECTS, BUT NOT OTHERWISE, THE POWER TO ARRANGE LECTURES, EXHIBITIONS, SHOWS AND EVENTS FOR THE BENEFIT OF THE PUBLIC, AND TO PRINT, PUBLISH, AND MAKE AVAILABLE TO THE PUBLIC BY SALE OR OTHERWISE OF LITERATURE, REPRODUCTIONS, PHOTOGRAPHS AND THE LIKE.

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Activities: The restoration of Heron Cornmill to its original form as a working water powered mill and preservation and display of the mill and equipment for educational benefit of students and the public and promoting renewable energy.Arrange lectures shows for the benefit of the public and to print publish and make available by sale or otherwise of literature reproductions photographs and the like.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, Arts/culture/heritage/science, Environment/conservation/heritage, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** BEETHAM
- Cumbria

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£322,564	£261,027	-	-
2023-12-31	£245,901	£214,922	-	-
2022-12-31	£268,127	£205,242	-	-
2021-12-31	£281,387	£199,196	-	-
2020-12-31	£305,864	£205,562	-	-

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Trustees

Name	Role	Appointed
Audrey Steeley		2023-07-05
George Winston Collinge		2024-07-03
Kathryn Maddock		2023-07-05
Nicholas Peter Gannicliffe		2024-11-10
ROBERT WILLIAM DICKINSON		
Robin Sykes		2024-07-03
Stella Elizabeth Adams-Schofield		2024-07-03

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HERON CORN MILL (BEETHAM) LIMITED

England & Wales - Charity number 1131677

Accounts

CHARITY NO: 1131677 COMPANY NO: 06784856

HERON CORN MILL (BEETHAM) LIMITED

A COMPANY LIMITED BY GUARANTEE

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

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Report of the Trustees for the year ended 31 December 2024

The Trustees present their report of the charity for the year ended 31 December 2024 which is also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014 (as amended by Update Bulletin 1 published on 2 February 2016) and in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Chair's Report

As Chair of the Heron Corn Mill (Beetham) Ltd, I can report a good, steady year of charitable work, beginning in January 2024 with a period of maintenance and repair in the mill. And a training programme undertaken to make sure that staff, project workers and volunteers were up to date with Emergency First Aid (3-year certificates), Child and Vulnerable Adult Safety Training, Mental Health Training, Mental Health in Adolescents, and general Health and Safety. A general review of current policies was also undertaken by staff and trustees at this time.

As usual we were able to deliver another full programme of activities and events for all sectors of the local community, and day visitors to the mill. These included an Easter event, and a talk on mills for National Mills Weekend. Stuart the miller benefitted from the assistance of a millwright trainee who had completed a bursary funded by Historic England, and a major funding bid was successfully undertaken by the Creative Projects Manager for a three-year training programme for a new millwright (Steve Green) the trainee we have been hosting since his bursary with Historic England finished. The project will attract further funding it is hoped, and will leave a lasting legacy for the mill, and it is hoped a resurgence of a north-west mills group, or knowledge-hub, based at Heron Mill.

We finished the year in a good financial position once again, due to more heavy rainfall than usual and the addition of our automatic screen-cleaner enabling less downtime and more efficient production of power.

In closing, I would like to thank the staff, project workers and volunteers for all their hard work, and without whom this small charity would not be able to deliver such wonderful opportunities to so many people in the wider community

Roger Bingham

Chair

Report of the Trustees for the year ended 31 December 2024 (continued)

Our Purpose and Activities

The purposes of the Charity are:

a) To restore, preserve, and upkeep the Heron Corn Mill to its original form as a fully working water powered corn mill - on a site first used for a mill in the 13th century - as a working museum open to the public and for the general benefit of the community, and for the educational benefit of students, researchers and others, and any other charitable purposes tending to encourage interest in the history and industry of the area.

b) To advance the education of the public in the conservation, protection, improvement, and mutual co-dependency of the physical and natural environment by demonstrating and promoting the use of renewable energy technology particularly, but not exclusively, using hydropower.

c) In furtherance of the above objects, but not otherwise, the power to arrange lectures, exhibitions, shows, projects and events for the benefit of the public, and to print, publish, and make available to the public by sale or otherwise of literature, reproductions, photographs and the like.

The vision that shapes our annual activities remains the sustainability and appreciation of the working heritage here at Heron Corn Mill. We have a general aim to contribute to the quality of life and knowledge sharing within our communities and visiting public.

In shaping our objectives for the year and planning our activities we continue to refer to the main themes of the heritage site, which creates a rich and diverse programme for all sectors of the community and visiting public. We aim to give our visitors and site users a good experience and affordable events and activities.

The Trustees confirm that they have referred to the general guidance on public benefits issued by the Charity Commission when reviewing and planning the charity's aims and objectives.

The strategies we employed throughout 2024 were:

- Upkeep of the mill, maintenance and repair, we were able to get millwright help for Stuart our miller/millwright in the form of Steve Green Blacksmith, who finished his bursary in June 2023, but continues his working relationship with the mill a few days each month (unpaid) but a major funding bid is being made to the Heritage Lottery Fund for this engagement over 3 years.

- Offered creative and educational activities for a broad range of people, in particular the elderly, with Crafternoons, Bread of Herron, Powsowdie. Hands-On Crafts and Baking. We continued to help people with dementia and mobility problems to bake and to do craft work with tutors, enthusiasm for this has grown and we are now fully committed for the next year.

- Developed our youth group programme with our new part-time weekend worker. Rosie has now supervised 4 young people doing volunteering for Duke of Edinburgh Awards, and fundraised for Food for Thought for the next 3 years, which is a baking project for troubled teens. Rosie is also planning to undertake training with The Chartered Institute of Fundraising during 2024/2025.

Report of the Trustees for the year ended 31 December 2024 (continued)

Putting these activities into action we have the following main areas of activity:

- Schools – We tie into the national initiative such as British Science Week, National Mills Weekend and Heritage Open Days – this can help with funding and certainly helps with promotion and free promotional materials.

- Mill Hoppers Youth Group – now split to 2 age groups as numbers have risen significantly. There are currently 65 young people as members. Our young people continue to learn through the main subjects of engineering, science and technology. At teenage level they are invited to join Mill Skills or Food for Thought, a teenage group where they are given more creative freedom and mentored towards becoming volunteers and gaining experience in rural craft and Mill Skills.

- Milling demonstrations – a monthly event for the public to engage with our milling days, to better understand the value of industrial heritage, waterpower and the making of fine stoneground flour. Historically these are well-attended, sometimes local history groups will book to come to a milling demonstration, and numbers can be quite high. Foodie Fridays takes place after each milling demonstration– where our Bread of Heron bakers make fresh bread for sale, and other local producers sell honey and preserves, and local charities sell their work in the barn. In 2024 we enjoyed the addition of East Meets West, a group of female asylum seekers and refugees who made breads with us and held stalls at the Foodie Fridays for tasting of flatbreads.

- Bread of Heron – We now have 3 community bread-making groups, led by enthusiastic volunteer bakers, all who have spent many weeks being taught how to make really good bread. This project is exceptional in that it is becoming self-sustaining. Using our own flour and receiving a small donation from each baker taking part, it is immensely popular with a long waiting list for places. Bread of Heron has now been running successfully since 2015. Bread of Heron now takes place safely in the Shepherds Hut four times a month.

The Events Programme

In 2024 we continued a one-off yearly programme, from Spring to Winter. Although costing less to produce, there were many leaflets left over and redundant by the time we reached November. In 2025 we intend to look differently at the way we produce and distribute our leaflets. We engage mainly with local artists and educators to run our workshops. Our monthly e-newsletter continues and offers more detailed information to the public.

Achievements and Performance

The automatic screen cleaner has proved very successful in helping us increase our income and putting us in a better financial position than we have been in the past.

Report of the Trustees for the year ended 31 December 2024 (continued)

Financial Review

For the year to 31st Dec 2024 the charity recorded unrestricted income of £178k (prior year £217K). Unrestricted expenditure amounted to £204k (prior year £172k), leaving a deficit of expenditure over income of £26k (prior year a surplus of £45k). Adding back depreciation turns the deficit into a small surplus of £7k compared to a surplus of £79k in 2023. The reduction of £72k comes mainly from lower turbine returns of £48k due to Pelta Medical Papers Ltd unilaterally changing the way they paid for the electricity, £12k from a bad debt provision from Pelta Medical Papers Ltd after they went into administration on 4 Dec 2024, £2k in legal fees getting advice from solicitors on the change in pricing instigated by Pelta Medical Papers Ltd, £6k in repairs (£3k for the car park, and £2k for gutters); and £5k from increased salary levels. Cash was an inflow of £96k in the year (prior year £87k) an improvement of £9k.

Reserves Policy

Unrestricted reserves as of 31 December 2024 stood at £165341, which is an increase over the 2023 figure of £159805 by £5536. Having reached, and now maintained for several years the policy of holding cash reserves to cover a minimum of three months essential operating costs, the next step is now on track to build up the reserve figure to help pay for a direct connection to the grid as we do not know what the future is for the paper mill now that it has gone into administration.

Report of the Trustees for the year ended 31 December 2024 (continued)

Reference and administrative details

Company number:	06784856
Charity number:	1131677
Trustees:	Roger Bingham George Winston Collinge (appointed 9 May 2024) Robert Dickinson Nicholas Peter Gannicliffe (appointed 10 November 2024) Kathryn Maddock Robert Parkinson Stella Adams-Schofield (appointed 27 July 2024) Audrey Steeley Robin Sykes (appointed 3 June 2024)
Treasurer:	Carol Elbourne
Secretary/Manager:	Audrey Steeley
Registered Office:	Mill Lane Beetham Milnthorpe Cumbria LA7 7PQ
Bankers:	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ Aldermore Bank PLC Apex Plaza Forbury Road Reading RG1 1AX Redwood Bank Limited The Nexus Building Broadway Letchworth Garden City Hertfordshire SG6 3TA
Independent Examiner:	AJ Martin Co Ltd Bayfield Thwaite Brow Lane Bolton Le Sands Carnforth LA5 8DE

Report of the Trustees for the year ended 31 December 2024 (continued)

Structure, Governance and Management Constitution

Heron Corn Mill (Beetham) Limited is a company limited by guarantee and a registered charity governed by its Memorandum & Articles of Association. It was incorporated on 7 January 2009. Its objectives were amended by a resolution dated 23 December 2011.

Organisation

The charity is organised and run by the Trustees. Day to day administration is the responsibility of the Charity Manager who reports to the Trustees, but who, from 5 July 2023, is also a Trustee.

Selection and induction of new Trustees

In selecting individuals for appointment as Trustees, the Trustees take into consideration the skills, knowledge and experience needed for the effective administration and future progression of the Charity.

The Trustees make available to each new Trustee, a copy of the governing document and any amendments thereto, and a copy of the Charity's latest report and statement of accounts.

Risk Management

The Trustees have identified the major risks to which the charity is exposed. Those risks have been reviewed and systems established to mitigate them. In keeping under review the Trust's activities, Trustees are mindful of the potential for any changes to the present range of risks and will adjust systems when and where required.

Report of the Trustees for the year ended 31 December 2023 (continued)

Statement of Trustees' responsibilities

Accounting and reporting responsibilities.
The trustees (who are also directors of Heron Corn Mill (Beetham) Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent.
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 19th August 2025 and signed on their behalf by

R.K. Bingham

R K Bingham (Chairman) for Trustee

Independent Examiner's Report to the Members of Heron Corn Mill (Beetham) Limited

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2024 which are set out on pages 11 to 24..

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

.....

Andrew Martin
For and on behalf of
AJ Martin Co Ltd
Bayfield THwaite Brow Lane
Bolton Le Sands
Carnforth
Lancashire
LA5 8DE

Date : 17th July 2025

Heron Corn Mill (Beetham) Limited

Statement of Financial Activities (including Income and Expenditure Account)
for the year ended 31 December 2024

		Note	Unrestricted Funds (General) 2024 £	Restricted Funds (Projects) 2024 £ (Note 4)	Total Funds 2024 £	Total Funds 2023 £
INCOME AND ENDOWMENTS FROM:						
Donations and Legacies		2	4,927	198	5,125	5,822
Charitable Activities: Grants Received		3		47,384	47,384	27,500
Other Trading Activities:						
	Admissions etc		8,900	1,132	10,032	6,342
	Heritage Lottery Fund	5		96,151	96,151	
	Sales		7,962		7,962	8,098
	Turbine Income		143,702		143,702	192,121
Investment Income		6	7,587		7,587	5,243
Other Income			4,621		4,621	775
TOTAL			177,699	144,865	322,564	245,901
EXPENDITUE ON:						
Raising Funds:	Cost of Goods Sold		3,449	2,180	5,629	5,027
	Marketing		2,293		2,293	1,036
	Other Costs		538	210	748	288
	Wages	10	26,132		26,132	23,952
			32,412	2,390	34,802	30,303
Charitable Activities:						
Events:	Artists/Professional Fees		11,901	37,102	49,003	39,638
	Exhibition Costs				-	-
	Travel & Subsistence		117	3,523	3,640	4,309
	Volunteer Expenses		179	4,559	4,738	2,368
	Wages	10	70,532	4,095	74,627	67,716
			82,729	49,279	132,008	114,031
Property:	Heat & Light		2,274		2,274	2,426
	Licences		95	250	345	164
	Rates		1,315		1,315	1,275
	Repairs,Maintenance and Cleaning		9,789	2,191	11,980	4,421
			13,473	2,441	15,914	8,286
Other Administratio	Audit & Accountancy Fees		4,664		4,664	4,005
	Bad Debt Provision		12,303		12,303	
	Bank Charges		61		61	60
	Catering/Refreshments		815	434	1,249	1,710
	Depreciation		32,900		32,900	34,138
	Equipment Purchases		676	1,500	2,176	900
	Insurance		5,780		5,780	5,571
	IT Hardware/Software		1,142	1,051	2,193	1,085
	Legal Fees		3,964		3,964	1,582
	Post, Packing, Telephone		1,874		1,874	1,715
	Stationery, Consumables, Copying		105		105	422
	Subscriptions		1,029		1,029	1,052
	Sundry		681	5	686	499
	Training		235	40	275	926
	Wages	10	9,044		9,044	8,637
			75,273	3,030	78,303	62,302
Other:	Loan Interest				-	-
	Other				-	-
			-	-	-	-
TOTAL			203,887	57,140	261,027	214,922
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS		7	- 26,188	87,725	61,537	30,979
Transfers		4			-	
Admin Charges		4				
NET MOVEMENT IN FUNDS			- 26,188	87,725	61,537	30,979
Funds Balances b/f			1,383,423	127,365	1,510,788	1,479,809
FUNDS BALANCES c/f			1,357,235	215,090	1,572,325	1,510,788

Balance Sheet
as at 31 December 2024

	Note	2024 £	2023 £
Fixed Assets			
Tangible Assets	12	328,458	351,588
Heritage Assets	13	863,436	872,030
		1,191,894	1,223,618
Current Assets			
Debtors & Prepayments	14	27,333	38,026
Cash at Bank and in Hand		369,783	273,458
		397,116	311,484
Creditors			
Amounts falling due within one year	15	16,685	24,314
Net Current Assets		380,431	287,170
Total Assets less current liabilities		1,572,325	1,510,788
Long Term Liabilities			
Creditors falling due after more than one year	16	-	-
Net Assets	17	1,572,325	1,510,788
Funds			
Unrestricted:General		1,357,235	1,383,423
Restricted:Projects	4	215,090	127,365
		1,572,325	1,510,788

For the year 31 December 2024 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Trustees on 19th August 2025 and signed on their behalf by

.....

Trustee/Director

R.K. Bingham

RK Bingham as Trustee & Chairman

Company Registration Number: 06784856

Cash Flow Statement
as at 31 December 2024

	Note	2024 £	2023 £
Cash generated in Operating Activities	20	97,501	93,837
Cash Flows from Investing Activities:			
Proceeds from the sale of plant and equipment		0	0
Purchases of plant and equipment		(1,176)	(7,163)
Cash provided by (used in) Investing Activities		(1,176)	(7,163)
Cash Flows from Financing Activities:			
Repayment of borrowing	16	0	0
Cash used in Financing Activities		0	0
Increase (decrease) in cash in the year		96,325	86,674
Cash at the beginning of the year		273,458	186,784
Total Cash at the end of the year		369,783	273,458

Notes to the Financial Statements
for the year ended 31 December 2024

1. Accounting Policies

1.1 Company Information

Heron Corn Mill (Beetham) Limited is a company limited by guarantee incorporated in England and Wales. The registered office is Mill Lane , Beetham, Milnthorpe, Cumbria, LA7 7PQ.

1.1.a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015)-(Charities SORP (FRS102)), and the Companies Act 2006.

Heron Corn Mill (Beetham) Limited meets the definition of a public entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund.

1.3 Going concern

At the time of approving the financial statements, the directors have considered the period of 12 months following and have reasonable expectations that the Charity has adequate resources to continue in operational existence for the forseeable future. This is backed up by a 2 year forecast covering the years 2025 and 2026. This, together with the fact that the Charity has positive unrestricted reserves gives the Directors confidence in continuing to adopt the going concern basis of accounting in preparing these financial statements.

1.4 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income, it is probable it will be received, and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

(a) Voluntary income is received by way of grants (whether capital or revenue), donations and gifts and is included in full in the Statement of Financial Activities.
Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when it is probable the income will be received.

(b) Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the volunteers is not recognised.
On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

(c) Investment income is included when receivable.

(d) If income is received but the related performance does not take place until a further accounting period the income will be deferred until the criteria for income recognition are met.

1.5 Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of commercial trading including costs of goods, marketing and staff costs.
- Expenditure on charitable activities includes the costs of performances, exhibitions and other educational activities undertaken to further the purposes of the charity and their associated support costs and costs associated with the turbine.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with use of the resources.

1.6 Investment income

Investment income represents interest earned on the investment of temporary surplus funds placed on deposit, and is included in the accounts when receivable.

1.7 Tangible fixed assets and depreciation

All fixed assets are originally recorded at cost.

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Barn and Other equipment	- 10% - 20% straight line
Computer equipment	- 33% straight line
Hydro turbine	- 4% straight line

1.8 Heritage Assets

The improvements to Heron Corn Mill, Beetham are stated at cost. Significant funds have been expended in restoring and maintaining Heron Corn Mill and in view of this the Trustees do not believe any provision for depreciation or impairment is required.

1.9 Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities over the period of the lease on a straight line basis.

1.10 Debtors and creditors receivable/ payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.11 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Notes to the Financial Statements (continued)
for the year ended 31 December 2024

2. Donations and Legacies

	2024	2023
	£	£
Donations from visitors	1,375	822
Donation from Pelta Medical Ltd	3,750	5,000
	5,125	5,822

All donations in 2024 are unrestricted income, as were all the donations in 2023.

3. Grants Received

Grants were received from the following bodies;	2024	2023
	£	£
Westmorland & Furness Council	18,700	
The Nineveh Trust	4,000	
Medisafe Foundation	4,000	
Sharples Fund	3,000	2,000
D'Oyly Carte Charitable Trust	2,725	
Sir John Fisher Foundation	2,570	
Francis-Scott Trust	2,000	
Evan Cornish Foundation	2,000	
John Gilpin Trust	2,000	
3R Foundation	1,500	
The Elspeth J Thompson Charitable Trust	1,000	
Francis Winham Foundation	1,000	
Harold & Alice Bridges Charity	1,000	
Dobies Charitable Trust	500	
British Science Association	500	
Maz proctor	414	
Warburtons Community Grants	400	
Misc	75	
Expat Foundation		12,500
Freida Scott		4,000
The Cotton Industry War Memorial		2,000
Fort Foundation		2,000
Hadfield Charitable Trust		2,000
Stella-Adams Schofield		1,300
Skipton Building Society		1,000
Maz and Neil Proctor		700
	47,384	27,500

The income from grants received totalled £47,384 in 2024 (2023: £27,500) of which £47,384 was restricted (2023: £27,500) and £0 was unrestricted (2023: £0).

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2023

No	Project	Balance b/f		Income 2023			Expenditure 2023						Balance c/f	
		Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	18,252	18,252			-	8,061				8,061		10,191	10,191
9	Education	19,040	19,040	5,020		5,020	10,054				10,054		14,006	14,006
14	Turbine Cleaning System	20,521	20,521			-					-		20,521	20,521
23	Crafternoons	15,745	15,745			-	3,117				3,117		12,628	12,628
24	The Grain Chain	2,371	2,371			-	2,371				2,371		-	-
29	808	10,808	10,808			-					-		10,808	10,808
30	Trails and Tales	4,849	4,849			-	4,849				4,849		-	-
31	Write By The River	1,101	1,101	700		700	1,362				1,362		439	439
41	Powsowdie	29,618	29,618	40		40	5,231				5,231		24,427	24,427
72	Older People's Party	1,904	1,904	743		743	920				920		1,727	1,727
101	Food For Thought	2,000	2,000	6,000		6,000	2,088				2,088		5,912	5,912
102	Hands-On Bake	7,586	7,586			-	2,467				2,467		5,119	5,119
103	Hands-On Craft	7,987	7,987			-	2,200				2,200		5,787	5,787
104	Near Far Heron	-	-	15,800		15,800					-		15,800	15,800
	Totals	141,782	141,782	28,303	-	28,303	42,720	-	-	-	42,720	-	127,365	127,365

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed last year.
Crafternoons	Funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	Funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues (now finished).
808	Project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Trails and Tales	A series of country walks with storytelling, in conjunction with East Meets West asylum seekers and refugees from Lancaster (now complete).
Write By The River	A series of creative writing workshops with tutors and group-led sessions.
Powsowdie	A reminiscence project for the elderly and people with memory loss
Older People's Party	Funding received to provide a Christmas party for the Old folks of the area.
Food For Thought	A baking and cooking project for teenagers with problems: eg at school, mental health issues..
Hands-On Bake	A monthly baking project for the elderly with dementia and/or mobility issues.
Hands-On Craft	A monthly craft project for the elderly with dementia, or people with mobility issues.
Near Far Heron	A proposed 3-year training project for a millwright trainee to work with our millwright.

Notes to the Financial Statements (continued)
for the year ended 31 December 2024

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2024

		Balance b/f		Income 2024			Expenditure 2023						Balance c/f	
No	Project	Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	10,191	10,191	2,000		2,000	6,477				6,477		5,714	5,714
9	Education	14,006	14,006	5,225		5,225	7,808				7,808		11,423	11,423
14	Turbine Cleaning System	20,521	20,521			-	2,191				2,191		18,330	18,330
23	Crafternoons	12,628	12,628			-	3,346				3,346		9,282	9,282
29	808	10,808	10,808	2,570		2,570	1,528				1,528		11,850	11,850
31	Write By The River	439	439	979		979	1,065				1,065		353	353
41	Powsowdie	24,427	24,427	6,050		6,050	5,125				5,125		25,352	25,352
72	Older People's Party	1,727	1,727	790		790	994				994		1,523	1,523
101	Food For Thought	5,912	5,912			-	1,712				1,712		4,200	4,200
102	Hands-On Bake	5,119	5,119	900		900	2,055				2,055		3,964	3,964
103	Hands-On Craft	5,787	5,787			-	2,300				2,300		3,487	3,487
104	Near Far Heron	15,800	15,800	102,151		102,151	16,077				16,077		101,874	101,874
106	East Meets West			3,500		3,500	1,502				1,502		1,998	1,998
107	Mill Skills			2,000		2,000	175				175		1,825	1,825
108	Thrive With The Arts			17,200		17,200	3,285				3,285		13,915	13,915
110	Equipment			1,500		1,500	1,500				1,500		-	-
	Totals	127,365	127,365	144,865	-	144,865	57,140	-	-	-	57,140	-	215,090	215,090

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed last year.
Crafternoons	Funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
808	Project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Write By The River	A series of creative writing workshops with tutors and group-led sessions.
Powsowdie	A reminiscence project for the elderly and people with memory loss
Older People's Party	Funding received to provide a Christmas party for the Old folks of the area.
Food For Thought	A baking and cooking project for teenagers with problems: eg at school, mental health issues..
Hands-On Bake	A monthly baking project for the elderly with dementia and/or mobility issues.
Hands-On Craft	A monthly craft project for the elderly with dementia, or people with mobility issues.
Near Far Heron	A 3-year training project for a millwright trainee to work with our millwright.
East Meets West	A project to bake cultural breads with asylum seekers and refugees from Lancaster
Mill Skills	A project to give work experience and skills to young volunteers after they leave the youth groups
Thrive With The Arts	Hosting two art residences over 4 months at Heron Corn Mill culminating in a an exhibition
Equipment	New bread oven; and 2 work-benches for the workshop

Notes to the Financial Statements (continued)
for the year ended 31 December 2024

	2024	2023
	£	£
5. Heritage Lottery Fund		
National Lottery Heritage Fund	96,151	0
	96,151	0

6. Investment Income

	2024	2023
	£	£
Interest Receivable	7,587	5,243

7. Net income/(expenditure) for the year

	2024	2023
This is stated after charging:	£	£
Depreciation	32,900	34,138
Independent Examination	504	480

8. Expenditure on charitable activities

Expenditure on charitable activites in 2024 was £147,922 (2023: £122,317) of which £51,720 was restricted (2023: £38,044) and £96,202 was unrestricted (2023: £84,273).

9. Trustees

Robert Dickinson, a trustee, who lives closest to the Mill, keeps the turbine going outside of normal office hours. He quite regularly cleans the turbine in the early hours of the morning! The Corn Mill re-imburses him for his travel expenses for this service which is only a nominal fee (2023 - travel only).
Since 5 July 2023 Audrey Steeley has become a Trustee. She is also the Charity day-to-day manager in her official title of Creative Projects Manager. She received a salary of £47,152 in 2024 (2023 £43,537).

10. Wages

There were **3** employees under contract by the charity during the year (2023 - 3).
No employee was paid more than £60,000 in the year.

		2024	2023
Breakdown of costs:		£	£
	Gross Wages paid	**100,620**	**92,906**
	NIC contributions	**5,120**	**4,055**
	Pension contributions	**4,063**	**3,344**
		109,803	**100,305**

11. Related Party Transactions

Pelta Medical Papers Limited owns the site of Heron Corn Mill (Beetham) Limited and does not charge any rent to the charity. The lease dated 23 May 1974 being for 99 years and a peppercorn rent payable.

In the year Heron Corn Mill (Beetham) Limited invoiced Pelta Medical Papers Limited £33,273 in respect of electricity generated by the turbine (2023: £99,277).
Unfortunately, Pelta Medical Papers Limited was placed into administration on 4 December 2024. This has resulted in a bad debt provision of £12,303 in respect of the electricity charges for 2024.
Since 4 December 2024 the administrator is running the company and electricity invoices have been raised and paid. However, we do not know the long term future of the site at this stage.

Included in other debtors at the year end is £0.00 due from Pelta Medical Papers Limited (2023: £14,304).

12. Tangible Fixed Assets

	Hydro Turbine	Other Equipment	Computer Equipment	Total
	£	£	£	£
Cost				
At 1 January 2024	643,362	60,856	13,732	717,950
Additions in year	9,770	0	0	9,770
Disposals and write-offs at cost	0	0	0	0
At 31 December 2024	**653,132**	**60,856**	**13,732**	**727,720**
Accumulated Depreciation				
At 1 January 2024	**302,645**	**56,546**	**7,171**	**366,362**
Charged for the year	29,362	1,150	2,388	32,900
Disposals and write-offs	0	0		0
At 31 December 2024	**332,007**	**57,696**	**9,559**	**399,262**
Net Book Value				
At 31 December 2024	**321,125**	**3,160**	**4,173**	**328,458**
At 31 December 2023	340,717	4,310	6,561	351,588

13. Heritage Assets

	Leasehold Property Improvements £
Cost	
At 1 January 2024	872,030
Additions in year	5,152
Deletions in year (a 2014 invoice accrued but not paid due to the company being liquidated)	- 13,746
As at 31 December 2024	863,436
Net Book Value	
At 31 December 2024	863,436

On 13 June 2013 a Legal Charge over the leasehold property known as Heron Corn Mill was signed in favour of the Trustees of the Heritage Lottery Fund as part of the conditions that had to be met before the grant of £939,100 could commence to be spent. The grant has the title of "Waterpower Connection".

14. Debtors and Prepayments falling due within one year

	2024	2023
	£	£
Prepayments	24,959	37,690
Other Debtors	2,374	336
	27,333	38,026

15. Creditors: amounts falling due within one year

	2024	2023
	£	£
HM Revenue & Customs - PAYE & NIC + VAT	3,406	2,179
Other Creditors-Pension	0	530
Trade creditors	12,314	19,175
Accruals and deferred income	965	2,430
	16,685	24,314

Notes to the Financial Statements (continued)
for the year ended 31 December 2024

16. Creditors falling due after one year

	2024	2023
	£	£
Creditors	0	0

17. Summary of Net Assets by fund

	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2024 are represented by:			
Heritage Assets	0	863,436	863,436
Tangible Fixed Assets	0	328,458	328,458
Net Current Assets/(Liabilities)	215,090	165,341	380,431
	215,090	1,357,235	1,572,325
Long Term Liabilities	0	0	0
	215,090	1,357,235	1,572,325

17. Summary of Net Assets by fund (continued)

	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2023 are represented by:			
Heritage Assets	0	872,030	872,030
Tangible Fixed Assets	0	351,588	351,588
Net Current Assets/(Liabilities)	127,365	159,805	287,170
	127,365	1,383,423	1,510,788
Long Term Liabilities	0	0	0
	127,365	1,383,423	1,510,788

Notes to the Financial Statements (continued)
for the year ended 31 December 2024

18. Taxation

As a charity, Heron Corn Mill (Beetham) Limited is exempt from tax on income and gains falling within sections 472 - 474 of the Corporation Tax Act 2010, sections 478 - 489 of the Corporation Tax Act 2010, or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

19. Control

There is no single controlling party of the charity for the current or previous year.

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2024	2023
	£	£
Net movement in funds	61,537	30,979
Add back depreciation	32,900	34,138
Decrease (increase) in debtors	10,693	36,688
Increase (decrease) in creditors	(7,629)	(7,968)
Loss (profit) on disposals	0	0
Net cash generated in operating activities	97,501	93,837

HERON CORN MILL (BEETHAM) LIMITED

England & Wales - Charity number 1131677

Accounts

CHARITY NO: 1131677

COMPANY NO: 06784856

HERON CORN MILL (BEETHAM) LIMITED

A COMPANY LIMITED BY GUARANTEE

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

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Report of the Trustees for the year ended 31 December 2023

The Trustees present their report of the charity for the year ended 31 December 2023 which is also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014 (as amended by Update Bulletin 1 published on 2 February 2016) and in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Chair's Report

As Chair of the Heron Corn Mill (Beetham) Ltd, I can report a good, steady year of charitable work, beginning in January 2023 with a period of maintenance and repair in the mill as usual, and with a training programme undertaken to make sure that staff, project workers and volunteers were up to date with Emergency First Aid (3 year certificates) Child and Vulnerable Adult Safety Training, Mental Health Training and Mental Health in Adolescents, and general Health and Safety. A general review of current policies was also undertaken by staff and trustees at this time.

As usual we were able to deliver a full programme of activities and events for all sectors of the local community, and day visitors to the mill. Stuart the miller benefitted from the assistance of a millwright trainee who was completing a bursary funded by Historic England, and it is planned to continue this relationship and further the training programme, including work experience at Heron Corn Mill and other mills across the north west.

We finished the year in a good financial position once again, due to more heavy rainfall than usual and the addition of our automatic screen-cleaner enabling less downtime and more efficient production of power.

In closing, I would like to thank the staff, project workers and volunteers for all their hard work, and without whom this small charity would not be able to deliver such wonderful opportunities to so many people in the wider community.

Roger Bingham

Chair

Report of the Trustees for the year ended 31 December 2023 (continued)

Our Purpose and Activities

The purposes of the Charity are:

a) To restore, preserve, and upkeep the Heron Corn Mill to its original form as a fully working water powered corn mill - on a site first used for a mill in the 13th century - as a working museum open to the public and for the general benefit of the community, and for the educational benefit of students, researchers and others, and any other charitable purposes tending to encourage interest in the history and industry of the area.

b) To advance the education of the public in the conservation, protection, improvement, and mutual co-dependency of the physical and natural environment by demonstrating and promoting the use of renewable energy technology particularly, but not exclusively, using hydropower.

c) In furtherance of the above objects, but not otherwise, the power to arrange lectures, exhibitions, shows, projects and events for the benefit of the public, and to print, publish, and make available to the public by sale or otherwise of literature, reproductions, photographs and the like.

The vision that shapes our annual activities remains the sustainability and appreciation of the working heritage here at Heron Corn Mill. We have a general aim to contribute to the quality of life and knowledge sharing within our communities and visiting public.

In shaping our objectives for the year and planning our activities we continue to refer to the main themes of the heritage site, which creates a rich and diverse programme for all sectors of the community and visiting public. We aim to give our visitors and site users a good experience and affordable events and activities, and we have done a lot of repair and maintenance in 2023 to enable a good and safe opening to the public and local community in 2024. The Trustees confirm that they have referred to the general guidance on public benefits issued by the Charity Commission when reviewing and planning the charity's aims and objectives.

The strategies we employed throughout 2023 were:

- Upkeep of the mill, maintenance and repair, we were able to get millwright help for Stuart our miller/millwright in the form of Steve Green Blacksmith, who finished his bursary in June 2023, but continues his working relationship with the mill a few days each month.

- Offered creative and educational activities for a broad range of people, in particular the elderly, with Crafternoons, Bread of Heron, Grain Chain and Powsowdie. Hands-On continued to help people with dementia and mobility problems to bake and to do craft work with tutors, enthusiasm for this has grown and we are now fully committed for the next year.

- Developed our youth group programme with our new part-time weekend worker. Rosie has also supervised 3 young people doing volunteering for Duke of Edinburgh Awards, and fundraised for Food for Thought for the next 3 years, which is a baking project for troubled teens.

Report of the Trustees for the year ended 31 December 2023 (continued)

Putting these activities into action we have the following main areas of activity:

- Schools – We tie into the national initiative such as British Science Week, National Mills Weekend and Heritage Open Days – this can help with funding and certainly helps with promotion and free promotional materials.

- Mill Hoppers Youth Group – now split into 2 age groups as numbers have risen significantly. There are currently 80 young people as members. Our young people continue to learn through the main subjects of engineering, science and technology. At teenage level they are invited to join 808, a teenage group where they are given more creative freedom and mentored towards becoming volunteers.

- Milling demonstrations – a monthly event for the public to engage with our milling days, to better understand the value of industrial heritage, water power and the making of fine stoneground flour. Historically these are well-attended, sometimes local history groups will book to come to a milling demonstration, and numbers can be quite high. Foodie Fridays takes place after each milling demonstration– where our Bread of Heron bakers make fresh bread for sale, and other local producers sell honey and preserves, and local charities sell their work in the barn.

- Bread of Heron – We now have 4 community bread-making groups, led by enthusiastic volunteer bakers, all who have spent many weeks being taught how to make really good bread. This project is exceptional in that it is becoming self-sustaining. Using our own flour, and receiving a small donation from each baker taking part, it is immensely popular with a long waiting list for places. Bread of Heron has now been running successfully since 2015. Bread of Heron now takes place safely in the barn four times a month, with limited access to the hut due to health and safety restrictions.

The Events Programme

In 2023 we decided to try a one-off yearly programme, from Spring to Winter. As well as costing less to produce this way, numbers attending sessions and events did appear to increase, so we may continue this way in future. We engage mainly with local artists and educators to run the workshops. Our monthly e-newsletter continues and is very popular and offers more detailed information to the public.

Achievements and Performance

The automatic screen cleaner has proved very successful in helping us increase our income and putting us in a better financial position than we have been in the past.

Report of the Trustees for the year ended 31 December 2023 (continued)

Financial Review

For the year to 31st Dec 2023 the charity recorded unrestricted income of £217k (prior year £183K). Unrestricted expenditure amounted to £172k (prior year £156k), leaving a surplus over expenditure of £45k (prior year £27k). Adding back depreciation improves the surplus to £79k compared to the comparable surplus of £59k in 2022. The increase of £20k comes from a record return from the turbine of £192k – some £35k higher than the income achieved last year. The turbine improvement arises from two main factors: higher generation by some 21% over the year before due mainly to the screen cleaner; and a record high rate per kwh in the first three months of the year. The expenditure increases of £16k arises mainly from higher salaries (+£11k), and higher professional fees (+£5k). Cash was an inflow of £87k in the year (prior year £1k), an increase of £86k compared to 2022.

Reserves Policy

Unrestricted reserves as of 31 December 2023 stood at £159805, which is an increase over the 2022 figure of £87434 by £72371. Having reached, and now maintained for three years, the policy of holding cash reserves to cover a minimum of three months essential operating costs, the next step is now on track to build up the reserve figure to help pay for a direct connection to the grid in case anything should happen to the paper mill across the river.

Report of the Trustees for the year ended 31 December 2023 (continued)

Reference and administrative details

Company number:	06784856
Charity number:	1131677
Trustees:	Roger Bingham Robert Dickinson Tristan Donato (resigned 24/3/2023) Kate Maddock (appointed 5/7/2023) Robert Parkinson Sharon Peill (resigned 2/11/2023) Audrey Steeley (appointed 5/7/2023)
Treasurer:	Carol Elbourne
Secretary/Manager:	Audrey Steeley
Registered Office:	Mill Lane Beetham Milnthorpe Cumbria LA7 7PQ
Bankers:	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ Aldermore Bank PLC Apex Plaza Forbury Road Reading RG1 1AX Redwood Bank Limited The Nexus Building Broadway Letchworth Garden City Hertfordshire SG6 3TA
Independent Examiner:	AJ Martin Co Ltd Bayfield Thwaite Brow Lane Bolton Le Sands Carnforth LA5 8DE

Report of the Trustees for the year ended 31 December 2023 (continued)

Structure, Governance and Management Constitution

Heron Corn Mill (Beetham) Limited is a company limited by guarantee and a registered charity governed by its Memorandum & Articles of Association. It was incorporated on 7 January 2009. Its objectives were amended by a resolution dated 23 December 2011.

Organisation

The charity is organised and run by the Trustees. Day to day administration is the responsibility of the Charity Manager who reports to the Trustees, but who, from 5 July 2023, is also a Trustee.

Selection and induction of new Trustees

In selecting individuals for appointment as Trustees, the Trustees take into consideration the skills, knowledge and experience needed for the effective administration and future progression of the Charity.

The Trustees make available to each new Trustee, a copy of the governing document and any amendments thereto, and a copy of the Charity's latest report and statement of accounts.

Risk Management

The Trustees have identified the major risks to which the charity is exposed. Those risks have been reviewed and systems established to mitigate them. In keeping under review the Trust's activities, Trustees are mindful of the potential for any changes to the present range of risks and will adjust systems when and where required.

Report of the Trustees for the year ended 31 December 2023 (continued)

Statement of Trustees' responsibilities

Accounting and reporting responsibilities.

The trustees (who are also directors of Heron Corn Mill (Beetham) Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent.
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 22/7/2024 and signed on their behalf by

Trustee

R K Bingham (Chairman) or Trustee

Independent Examiner's Report to the Members of Heron Corn Mill (Beetham) Limited

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2023 which are set out on pages 11 to 24..

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

.....

Andrew Martin
For and on behalf of
AJ Martin Co Ltd
Bayfield THwaite Brow Lane
Bolton Le Sands
Carnforth
Lancashire
LA5 8DE

Date : 16th July 2024

Heron Corn Mill (Beetham) Limited

Statement of Financial Activities (including Income and Expenditure Account)
for the year ended 31 December 2023

		Note	Unrestricted Funds (General) 2023 £	Restricted Funds (Projects) 2023 £ (Note 4)	Total Funds 2023 £	Total Funds 2022 £
INCOME AND ENDOWMENTS FROM:						
Donations and Legacies		2	5,631	191	5,822	6,563
Charitable Activities: Grants Received		3		27,500	27,500	80,217
Other Trading Activities:						
	Admissions etc		5,759	583	6,342	5,331
	Heritage Lottery Fund	5			-	9,480
	Sales		8,069	29	8,098	6,808
	Turbine Income		192,121		192,121	157,248
Investment Income		6	5,243		5,243	1,334
Other Income			775		775	1,146
TOTAL			**217,598**	**28,303**	**245,901**	**268,127**
EXPENDITUE ON:						
Raising Funds:	Cost of Goods Sold		2,016	3,011	5,027	4,018
	Marketing		1,036		1,036	106
	Other Costs		171	117	288	259
	Wages	10	23,952		23,952	22,227
			27,175	3,128	30,303	26,610
Charitable Activities:						
Events:	Artists/Professional Fees		8,138	31,500	39,638	33,152
	Exhibition Costs				-	-
	Travel & Subsistence		330	3,979	4,309	1,811
	Volunteer Expenses		154	2,214	2,368	8,762
	Wages	10	67,716		67,716	59,915
			76,338	37,693	114,031	103,640
Property:	Heat & Light		2,426		2,426	1,988
	Licences		164		164	192
	Rates		1,275		1,275	1,291
	Repairs,Maintenance and Cleaning		4,070	351	4,421	6,642
			7,935	351	8,286	10,113
Other Administratio	Audit & Accountancy Fees		4,005		4,005	3,085
	Bank Charges		60		60	81
	Catering/Refreshments		1,197	513	1,710	773
	Depreciation		34,138		34,138	31,810
	Equipment Purchases		725	175	900	3,356
	Insurance		5,571		5,571	5,926
	IT Hardware/Software		864	221	1,085	2,266
	Legal Fees		1,582		1,582	4,518
	Post, Packing, Telephone		1,715		1,715	942
	Stationery, Consumables, Copying		160	262	422	627
	Subscriptions		1,052		1,052	887
	Sundry		499		499	500
	Training		549	377	926	627
	Wages	10	8,637		8,637	8,022
			60,754	1,548	62,302	63,420
Other:	Loan Interest				-	1,459
	Other				-	-
			-	-	-	1,459
TOTAL			**172,202**	**42,720**	**214,922**	**205,242**
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS		7	45,396	- 14,417	30,979	62,885
Transfers		4				
Admin Charges		4			-	
NET MOVEMENT IN FUNDS			45,396	- 14,417	30,979	62,885
Funds Balances b/f			1,338,027	141,782	1,479,809	1,416,924
FUNDS BALANCES c/f			1,383,423	127,365	1,510,788	1,479,809

Balance Sheet
as at 31 December 2023

	Note	2023 £	2022 £
Fixed Assets			
Tangible Assets	12	351,588	378,563
Heritage Assets	13	872,030	872,030
		1,223,618	1,250,593
Current Assets			
Debtors & Prepayments	14	38,026	74,714
Cash at Bank and in Hand		273,458	186,784
		311,484	261,498
Creditors			
Amounts falling due within one year	15	24,314	32,282
Net Current Assets		287,170	229,216
Total Assets less current liabilities		1,510,788	1,479,809
Long Term Liabilities			
Creditors falling due after more than one year	16	-	-
Net Assets	17	1,510,788	1,479,809
Funds			
Unrestricted:General		1,383,423	1,338,027
Restricted:Projects	4	127,365	141,782
		1,510,788	1,479,809

For the year 31 December 2023 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Trustees on 22/7/2024 and signed on their behalf by

K. Maddock

Trustee/Director

RK Bingham as Trustee & Chairman

Company Registration Number: 06784856

Cash Flow Statement
as at 31 December 2023

	Note	2023 £	2022 £
Cash generated in Operating Activities	20	93,837	71,715
Cash Flows from Investing Activities:			
Proceeds from the sale of plant and equipment		0	0
Purchases of plant and equipment		(7,163)	0
Cash provided by (used in) Investing Activities		(7,163)	0
Cash Flows from Financing Activities:			
Repayment of borrowing	16	0	(70,518)
Cash used in Financing Activities		0	(70,518)
Increase (decrease) in cash in the year		86,674	1,197
Cash at the beginning of the year		186,784	185,587
Total Cash at the end of the year		273,458	186,784

Notes to the Financial Statements
for the year ended 31 December 2023

1. Accounting Policies

1.1 Company Information

Heron Corn Mill (Beetham) Limited is a company limited by guarantee incorporated in England and Wales. The registered office is Mill Lane , Beetham, Milnthorpe, Cumbria, LA7 7PQ.

1.1.a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015)-(Charities SORP (FRS102)), and the Companies Act 2006.

Heron Corn Mill (Beetham) Limited meets the definition of a public entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund.

1.3 Going concern

At the time of approving the financial statements, the directors have considered the period of 12 months following and have reasonable expectations that the Charity has adequate resources to continue in operational existence for the forseeable future. This is backed up by a 2 year forecast covering the years 2024 and 2025. This, together with the fact that the Charity has positive unrestricted reserves gives the Directors confidence in continuing to adopt the going concern basis of accounting in preparing these financial statements.

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

1.4 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income, it is probable it will be received, and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

(a) Voluntary income is received by way of grants (whether capital or revenue), donations and gifts and is included in full in the Statement of Financial Activities.
Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when it is probable the income will be received.

(b) Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the volunteers is not recognised.
On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

(c) Investment income is included when receivable.

(d) If income is received but the related performance does not take place until a further accounting period the income will be deferred until the criteria for income recognition are met.

1.5 Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of commercial trading including costs of goods, marketing and staff costs.
- Expenditure on charitable activities includes the costs of performances, exhibitions and other educational activities undertaken to further the purposes of the charity and their associated support costs and costs associated with the turbine.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with use of the resources.

1.6 Investment income

Investment income represents interest earned on the investment of temporary surplus funds placed on deposit, and is included in the accounts when receivable.

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

1.7 Tangible fixed assets and depreciation

All fixed assets are originally recorded at cost.

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Barn and Other equipment	- 10% - 20% straight line
Computer equipment	- 33% straight line
Hydro turbine	- 4% straight line

1.8 Heritage Assets

The improvements to Heron Corn Mill, Beetham are stated at cost. Significant funds have been expended in restoring and maintaining Heron Corn Mill and in view of this the Trustees do not believe any provision for depreciation or impairment is required.

1.9 Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities over the period of the lease on a straight line basis.

1.10 Debtors and creditors receivable/ payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.11 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

2. Donations and Legacies

	2023	2022
	£	£
Donations from visitors	822	1,563
Donation from Pelta Medical Ltd	5,000	5,000
	5,822	6,563

All donations in 2023 are unrestricted income, as were all the donations in 2022.

3. Grants Received

Grants were received from the following bodies;

	2023	2022
	£	£
Expat Foundation	12,500	56,000
Freida Scott	4,000	
The Cotton Industry War Memorial	2,000	2,000
Sharples Fund	2,000	1,500
Fort Foundation	2,000	
Hadfield Charitable Trust	2,000	
Stella-Adams Schofield	1,300	
Skipton Building Society	1,000	
Maz and Neil Proctor	700	
Cumbria Community Foundation		9,200
SLDC		2,667
LCVS		2,000
The Radcliffe Trust		2,000
John Gilpin Trust		2,000
WG Edwards		1,500
Henry Herd Trust		500
Harold & Alice Bridges		500
Bryan Lancaster		350
	27,500	80,217

The income from grants received totalled £27,500 in 2023 (2022: £80,217) of which £27,500 was restricted (2022: £75,550) and £0 was unrestricted (2022: £4,667).

HERON CORN MILL (BEETHAM) LIMITED

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2023

		Balance b/f		Income 2023			Expenditure 2023						Balance c/f	
No	Project	Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	18,252	18,252			-	8,061				8,061		10,191	10,191
9	Education	19,040	19,040	5,020		5,020	10,054				10,054		14,006	14,006
14	Turbine Cleaning System	20,521	20,521			-					-		20,521	20,521
23	Crafternoons	15,745	15,745			-	3,117				3,117		12,628	12,628
24	The Grain Chain	2,371	2,371			-	2,371				2,371		-	-
29	808	10,808	10,808			-					-		10,808	10,808
30	Trails and Tales	4,849	4,849			-	4,849				4,849		-	-
31	Write By The River	1,101	1,101	700		700	1,362				1,362		439	439
41	Powsowdie	29,618	29,618	40		40	5,231				5,231		24,427	24,427
72	Older People's Party	1,904	1,904	743		743	920				920		1,727	1,727
101	Food For Thought	2,000	2,000	6,000		6,000	2,088				2,088		5,912	5,912
102	Hands-On Bake	7,586	7,586			-	2,467				2,467		5,119	5,119
103	Hands-On Craft	7,987	7,987			-	2,200				2,200		5,787	5,787
104	Near Far Heron	-	-	15,800		15,800					-		15,800	15,800
	Totals	141,782	141,782	28,303	-	28,303	42,720	-	-	-	42,720	-	127,365	127,365

In 2022 the opportunity was taken to condense the number of project codes. However, this involved creating "tags" within Quickbooks to monitor the sub-projects within the main codes. This proved to be too onerous in that everytime a code was entered a further tag code also had to be entered. This only created potential for error so the decision was taken to reverse that "opportunity". Code 9 was, therefore, expanded back out to codes 29 "808", and 101 "Food For Thought". Code 41 was expanded back out to codes 23 "Crafternoons", and 72 "Older People's Party", with Code 41 renamed "Powsowdie" as originally.

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed last year.
Crafternoons	Funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	Funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues (now finished).
808	Project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Trails and Tales	A series of country walks with storytelling, in conjunction with East Meets West asylum seekers and refugees from Lancaster (now complete).
Write By The River	A series of creative writing workshops with tutors and group-led sessions.
Powsowdie	A reminiscence project for the elderly and people with memory loss
Older People's Party	Funding received to provide a Christmas party for the Old folks of the area.
Food For Thought	A baking and cooking project for teenagers with problems: eg at school, mental health issues..
Hands-On Bake	A monthly baking project for the elderly with dementia and/or mobility issues.
Hands-On Craft	A monthly craft project for the elderly with dementia, or people with mobility issues.
Near Far Heron	A proposed 3-year training project for a millwright trainee to work with our millwright.

HERON CORN MILL (BEETHAM) LIMITED

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2022

		Balance b/f		Income 2022			Expenditure 2022						Balance c/f	
No	Project	Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	17,511	17,511	4,350		4,350	3,609				3,609		18,252	18,252
9	Education	33,955	33,955	9,350		9,350	13,714				13,714		29,591	29,591
14	Turbine Cleaning System	22,994	22,994			-	2,473				2,473		20,521	20,521
24	The Grain Chain	7,656	7,656			-	5,285				5,285		2,371	2,371
28	Project Co-ordinator	1,529	1,529			-	1,529				1,529		-	-
30	Trails and Tales	-	-	9,480		9,480	4,630				4,630		4,850	4,850
31	Write By The River	-	-	1,850		1,850	749				749		1,101	1,101
41	Powsowdie	22,222	22,222	60,356		60,356	17,482				17,482		65,096	65,096
	Totals	105,867	105,867	85,386	-	85,386	49,471	-	-	-	49,471	-	141,782	141,782

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed this year.
The Grain Chain	Funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues.
Project Co-ordinator	Needed to take care of the admin of Bread of Heron, and Grain Chain community bread making groups.
Trails and Tales	A series of country walks with storytelling, in conjunction with East Meets West asylum seekers and refugees from Lancaster.
Write By The River	A series of creative writing workshops with tutors and group-led sessions.
Powsowdie	A reminiscence project for the elderly and people with memory loss.

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

5. Heritage Lottery Fund

	2023	2022
	£	£
National Lottery Awards For All	0	9,480
	0	9,480

6. Investment Income

	2023	2022
	£	£
Interest Receivable	5,243	1,334

7. Net income/(expenditure) for the year

This is stated after charging:	2023 £	2022 £
Depreciation	34,138	31,810
Independent Examination	350	2,980

8. Expenditure on charitable activities

Expenditure on charitable activites in 2023 was £122,317 (2022: £113,753) of which £38,044 was restricted (2022: £42,569) and £84,273 was unrestricted (2022: £71,184).

9. Trustees

Robert Dickinson, a trustee, who lives closest to the Mill, keeps the turbine going outside of normal office hours. He quite regularly cleans the turbine in the early hours of the morning! The Corn Mill re-imburses him for his travel expenses for this service which is only a nominal fee (2022 - travel only).
Since 5 July 2023 Audrey Steeley has become a Trustee. She is also the Charity day-to-day manager in her official title of Creative Projects Manager. She received a salary of £43,537 in 2023 (2022 £40,571).

10. Wages

There were **3** employees under contract by the charity during the year (2022 - 3).
No employee was paid more than £60,000 in the year.

Breakdown of costs:	2023 £	2022 £
Gross Wages paid	**92,906**	**83,667**
NIC contributions	**4,055**	**3,554**
Pension contributions	**3,344**	**2,943**
	100,305	**90,164**

11. Related Party Transactions

Pelta Medical Papers Limited owns the site of Heron Corn Mill (Beetham) Limited and does not charge any rent to the charity. The lease dated 23 May 1974 being for 99 years and a peppercorn rent payable.

In the year Heron Corn Mill (Beetham) Limited invoiced Pelta Medical Papers Limited £99,277 in respect of electricity generated by the turbine (2022: £77,777). However, invoices for Sept to Dec inclusive have not yet been raised. The paper mill decided that from Sept 2023 it would no longer pay the Charity the same rate for electricity that it was paying. Instead, it decided it would only pay a much smaller sum based on the market "spot" rate. This, in effect, is profiteering at the Charity's expense. The Charity is taking legal advice which matter has not been resolved at the time of issue of these accounts. The Sept to Dec electricity sales to the paper mill have been included in the accounts at the "spot" rates as advised by the paper mill.

Included in other debtors at the year end is £14,304 due from Pelta Medical Papers Limited (2022: £30,653).

12. Tangible Fixed Assets

	Hydro Turbine	Other Equipment	Computer Equipment	Total
	£	£	£	£
Cost				
At 1 January 2023	643,362	60,856	6,569	710,787
Additions in year	0	0	7,163	7,163
Disposals and write-offs at cost	0	0	0	0
At 31 December 2023	**643,362**	**60,856**	**13,732**	**717,950**
Accumulated Depreciation				
At 1 January 2023	**274,105**	**51,550**	**6,569**	**332,224**
Charged for the year	28,540	4,996	602	34,138
Disposals and write-offs	0	0		0
At 31 December 2023	**302,645**	**56,546**	**7,171**	**366,362**
Net Book Value				
At 31 December 2023	**340,717**	**4,310**	**6,561**	**351,588**
At 31 December 2022	369,257	9,306	0	378,563

13. Heritage Assets

	Leasehold Property Improvements £
Cost	
At 1 January and 31 December 2023	872,030
Net Book Value	
At 31 December 2023	872,030

On 13 June 2013 a Legal Charge over the leasehold property known as Heron Corn Mill was signed in favour of the Trustees of the Heritage Lottery Fund as part of the conditions that had to be met before the grant of £939,100 could commence to be spent. The grant has the title of "Waterpower Connection".

14. Debtors and Prepayments falling due within one year

	2023 £	2022 £
Prepayments	37,690	42,863
Other Debtors	336	31,851
	38,026	74,714

15. Creditors: amounts falling due within one year

	2023 £	2022 £
HM Revenue & Customs - PAYE & NIC + VAT	2,179	6,303
Other Creditors-Pension	530	484
Trade creditors	19,175	20,888
Accruals and deferred income	2,430	4,607
	24,314	32,282

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

16. Creditors falling due after one year

	2023	2022
	£	£
Creditors	0	0

17. Summary of Net Assets by fund

	Restricted Funds	Unrestricted Funds	Total
	£	£	£
	(Note 4)		
Fund balances at 31 December 2023 are represented by:			
Heritage Assets	0	872,030	872,030
Tangible Fixed Assets	0	351,588	351,588
Net Current Assets/(Liabilities)	127,365	159,805	287,170
	127,365	1,383,423	1,510,788
Long Term Liabilities	0	0	0
	127,365	1,383,423	1,510,788

17. Summary of Net Assets by fund (continued)

	Restricted Funds	Unrestricted Funds	Total
	£	£	£
	(Note 4)		
Fund balances at 31 December 2022 are represented by:			
Heritage Assets	0	872,030	872,030
Tangible Fixed Assets	0	378,563	378,563
Net Current Assets/(Liabilities)	141,782	87,434	229,216
	141,782	1,338,027	1,479,809
Long Term Liabilities	0	0	0
	141,782	1,338,027	1,479,809

Notes to the Financial Statements (continued)
for the year ended 31 December 2023

18. Taxation

As a charity, Heron Corn Mill (Beetham) Limited is exempt from tax on income and gains falling within sections 472 - 474 of the Corporation Tax Act 2010, sections 478 - 489 of the Corporation Tax Act 2010, or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

19. Control

There is no single controlling party of the charity for the current or previous year.

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2023	2022
	£	£
Net movement in funds	30,979	62,885
Add back depreciation	34,138	31,810
Decrease (increase) in debtors	36,688	(26,264)
Increase (decrease) in creditors	(7,968)	3,284
Loss (profit) on disposals	0	0
Net cash generated in operating activities	93,837	71,715

HERON CORN MILL (BEETHAM) LIMITED

England & Wales - Charity number 1131677

Accounts

CHARITY NO: 1131677 COMPANY NO: 06784856

HERON CORN MILL (BEETHAM) LIMITED

A COMPANY LIMITED BY GUARANTEE

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

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Report of the Trustees for the year ended 31 December 2022

The Trustees present their report of the charity for the year ended 31 December 2022 which is also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Chair's Report

As Chair of the Heron Corn Mill (Beetham) Ltd I am able to report an unusually outstanding year in what has been extremely difficult with staff members having to deal with personal health issues. We were however able to continue offering a full programme of events and activities which had been planned and programmed prior to the Creative Project Manager's illness, which kept her from working from the office full time. She was however able to work from home several days per week and kept the fundraising up to date. The weekend programme of youth club activity was continued with the appointing of a new part-time staff member to supervise the group, look after the café and take on some of the fundraising, and began training with the Creative Projects Manager.

We finished the year in a good financial position due to the efficient workings of the new automatic screen cleaning system on the turbine, enabling less downtime and cleaning.

In closing, I would like to thank the staff and volunteers, trusts and foundations and a few stalwart volunteers, without whom we would not be able to offer our facilities and resources to the wider community.

Roger Bingham

Chair

Report of the Trustees for the year ended 31 December 2022 (continued)

Our Purpose and Activities

The purposes of the Charity are:

a) To restore, preserve, and upkeep the Heron Corn Mill to its original form as a fully working water powered corn mill - on a site first used for a mill in the 13th century - as a working museum open to the public and for the general benefit of the community, and for the educational benefit of students, researchers and others, and any other charitable purposes tending to encourage interest in the history and industry of the area.

b) To advance the education of the public in the conservation, protection, improvement, and mutual co-dependency of the physical and natural environment by demonstrating and promoting the use of renewable energy technology particularly, but not exclusively, using hydropower.

c) In furtherance of the above objects, but not otherwise, the power to arrange lectures, exhibitions, shows, projects and events for the benefit of the public, and to print, publish, and make available to the public by sale or otherwise of literature, reproductions, photographs and the like.

The vision that shapes our annual activities remains the sustainability and appreciation of the working heritage here at Heron Corn Mill. We have a general aim to contribute to the quality of life and knowledge sharing within our communities and visiting public.

In shaping our objectives for the year and planning our activities we continue to refer to the main themes of the heritage site, which creates a rich and diverse programme for all sectors of the community and visiting public. We aim to give our visitors and site users a good experience and affordable events and activities, and we have done a lot of repair and maintenance in 2022 to enable a good and safe opening to the public and local community in 2023. The Trustees confirm that they have referred to the general guidance on public benefits issued by the Charity Commission when reviewing and planning the charity's aims and objectives.

The strategies we employed throughout 2022 were:

- Upkeep of the mill, maintenance and repair, we were able to get millwright help for Stuart, our miller/millwright, in the form of Steve Green Blacksmith who is undertaking a bursary until June 2023.
- Offered creative and educational activities for a broad range of people, in particular the elderly, with Crafternoons, Bread of Heron, Grain Chain and the new Powsowdie. Hands-On was funded to help people with dementia and mobility problems to bake and to do craft work with tutors.
- Kept our youth group programme on track in the absence of our Creative Projects Manager. The programme ran as smoothly as it could, with the addition of a new part-time weekend worker.

Report of the Trustees for the year ended 31 December 2022 (continued)

Putting these activities into action we have the following main areas of activity:

- Schools – We tie into the national initiative such as British Science Week, National Mills Weekend and Heritage Open Days – this can help with funding and certainly helps with promotion and free promotional materials.

- Mill Hoppers Youth Group – now split to 2 age groups as numbers have risen significantly. There are currently 80 young people as members. Our young people continue to learn through the main subjects of engineering, science and technology. At teenage level they are invited to join 808, a teenage group where they are given more creative freedom, and mentored towards becoming volunteers. Funding has been awarded for a new baking project with teenagers with mental health issues.

- Milling demonstrations – a monthly event for the public to engage with our milling days will begin again post Covid-19, for the public to better understand the value of industrial heritage, water power and the making of fine stoneground flour. Historically these are well-attended, sometimes local history groups will book to come to a milling demonstration, and numbers can be quite high. This has been enhanced by Foodie Fridays – where our Bread of Heron bakers make fresh bread for sale after the milling demo, and other charities sell their work in the barn.

- Bread of Heron – This began as one group, we now have 4 groups, led by enthusiastic volunteer bakers, all who have spent many weeks being taught how to make really good bread. This project is exceptional in that it is becoming self-sustaining. Using our own flour, and receiving a small donation from each baker taking part, it is immensely popular with a long waiting list for places. Bread of Heron has now been running successfully since 2015. Bread of Heron now takes place safely in the barn four times a month, with limited access to the hut due to health and safety restrictions.

The Events Programme

We create a twice yearly programme, spring and summer, autumn and winter. We create and promote a variety of events, activities and experiences for all sectors, ages, abilities and cultures within it. The themes are always broadly based around flour production, bread making, agricultural, rural life, engineering, technology, hydropower. We engage mainly with local artists and educators to run the events. Whilst our monthly e-newsletter continues and is very popular, offering detailed information to the public, we are now programming for future events and activity.

Achievements and Performance

A legacy fund has been awarded from The Expat Foundation for the work we do with projects for the elderly over 3 years.

Report of the Trustees for the year ended 31 December 2022 (continued)

Financial Review

For the year to 31st Dec 2022 the charity recorded unrestricted income of £183k (prior year £146K). Unrestricted expenditure amounted to £156k (prior year £90k), leaving a surplus over expenditure of £27k (prior year £56k). Adding back depreciation improves the surplus to £59k compared to the comparable surplus of £87k in 2021. This reduction of £28k comes despite a record return from the turbine of £157k – some £50k higher than the income achieved last year. However, this higher turbine income was more than offset by the reduction in Covid-19 grants against unrestricted expenditure, which is why unrestricted expenditure is £66k higher than last year. The balance of £12k is the reduction in Covid-19 emergency grants received last year from SLDC (grant received £16k). Cash was an inflow of £1k in the year (prior year £11k), a reduction of £10k compared to 2021, but this is after paying £71k to fully repay the loan to the Charity Bank.

Reserves Policy

Unrestricted, free reserves as at 31 December 2022 stood at £87,434, which is a slight fall from the 2021 figure of £92,245 by £4,811 but, in the year, the balance of the loan of £70,518 was repaid. Having reached, and now maintained (for two years at least), the policy of having cash reserves to cover a minimum of three months essential operating costs, the next step is to build up the reserve figure to help pay for a direct connection to the grid in case anything should happen to the paper mill across the river.

Report of the Trustees for the year ended 31 December 2022 (continued)

Reference and administrative details

Company number:	06784856
Charity number:	1131677
Trustees:	Roger Bingham Robert Dickinson Robert Parkinson Sharon Peill Tristan Donato (resigned 24 March 2023)
Treasurer:	Carol Elbourne
Secretary/Manager:	Audrey Steeley
Registered Office:	Mill Lane Beetham Milnthorpe Cumbria LA7 7PQ
Bankers:	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ Aldermore Bank PLC Apex Plaza Forbury Road Reading RG1 1AX Redwood Bank Limited The Nexus Building Broadway Letchworth Garden City Hertfordshire SG6 3TA
Independent Examiner:	Colin Johnson FCCA MHA Moore and Smalley Kendal House Murley Moss Business Village Oxenholme Road Kendal LA9 7RL

Structure, Governance and Management Constitution

Heron Corn Mill (Beetham) Limited is a company limited by guarantee and a registered charity governed by its Memorandum & Articles of Association. It was incorporated on 7 January 2009. Its objectives were amended by a resolution dated 23 December 2011.

Organisation

The charity is organised and run by the Trustees. There must always be at least one senior manager of Pelta Medical Papers Limited (previously known as BillerudKorsnas Beetham Limited) acting as a Trustee. In the year ended 31 December 2022 this Trustee was Sharon Peill. Day to day administration is the responsibility of the Charity Manager who reports to the Trustees.

Selection and induction of new Trustees

In selecting individuals for appointment as Trustees, the Trustees take into consideration the skills, knowledge and experience needed for the effective administration and future progression of the Charity.

The Trustees make available to each new Trustee, a copy of the governing document and any amendments thereto, and a copy of the Charity's latest report and statement of accounts.

Risk Management

The Trustees have identified the major risks to which the charity is exposed. Those risks have been reviewed and systems established to mitigate them. In keeping under review the Trust's activities, Trustees are mindful of the potential for any changes to the present range of risks and will adjust systems when and where required.

Report of the Trustees for the year ended 31 December 2022 (continued)

Statement of Trustees' responsibilities

Accounting and reporting responsibilities

The trustees (who are also directors of Heron Corn Mill (Beetham) Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 12.6.23 and signed on their behalf by

R.K. Bingham

.....

R K Bingham (Chairman) or Trustee

Independent Examiner's Report to the Members of Heron Corn Mill (Beetham) Limited

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2022 which are set out on pages 11 to 24.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Association of Chartered Certified Accountants which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached



Colin Johnson FCCA
For and on behalf of
MHA Moore and Smalley
Chartered Accountants
Kendal House
Murley Moss Business Village
Kendal
Cumbria
LA9 7RL

Date : 14/06/2023

Heron Corn Mill (Beetham) Limited

Statement of Financial Activities (including Income and Expenditure Account)
for the year ended 31 December 2022

		Note	Unrestricted Funds (General) 2022 £	Restricted Funds (Projects) 2022 £ (Note 4)	Total Funds 2022 £	Total Funds 2021 £
INCOME AND ENDOWMENTS FROM:						
Donations and Legacies		2	6,563	-	6,563	5,585
Charitable Activities: Grants Received		3	4,667	75,550	80,217	88,160
Other Trading Activities:						
	Admissions etc		5,141	190	5,331	3,653
	Heritage Lottery Fund	5	-	9,480	9,480	73,177
	Sales		6,808	-	6,808	1,863
	Turbine Income		157,248	-	157,248	107,174
Investment Income		6	1,334	-	1,334	5
Other Income			980	166	1,146	1,770
TOTAL			**182,741**	**85,386**	**268,127**	**281,387**
EXPENDITURE ON:						
Raising Funds:	Cost of Goods Sold		2,469	1,549	4,018	3,009
	Marketing		-	106	106	302
	Other Costs		235	24	259	78
	Wages	10	21,702	525	22,227	20,998
			24,406	2,204	26,610	24,387
Charitable Activities:						
Events:	Artists/Professional Fees		2,498	30,654	33,152	25,012
	Exhibition Costs		-	-	-	378
	Travel & Subsistence		160	1,651	1,811	1,112
	Volunteer Expenses		2,179	6,583	8,762	13,197
	Wages	10	59,495	420	59,915	47,867
			64,332	39,308	103,640	87,566
Property:	Heat & Light		1,988	-	1,988	1,048
	Licences		192	-	192	180
	Rates		1,291	-	1,291	1,363
	Repairs,Maintenance and Cleaning		3,381	3,261	6,642	14,171
			6,852	3,261	10,113	16,762
Other Administration:	Audit & Accountancy Fees		3,085	-	3,085	2,760
	Bank Charges		81	-	81	97
	Catering/Refreshments		686	87	773	240
	Depreciation		31,810	-	31,810	31,834
	Equipment Purchases		377	2,979	3,356	3,259
	Insurance		5,926	-	5,926	7,198
	IT Hardware/Softwa		1,762	504	2,266	650
	Legal Fees		4,245	273	4,518	5,520
	Post, Packing, Telephone		927	15	942	845
	Stationery, Consumables, Copying		627	-	627	462
	Subscriptions		887	-	887	939
	Sundry		392	108	500	883
	Training		-	627	627	829
	Wages	10	7,917	105	8,022	7,652
			58,722	4,698	63,420	63,168
Other:	Loan Interest		1,459	-	1,459	7,313
	Other		-	-	-	-
			1,459	-	1,459	7,313
TOTAL			**155,771**	**49,471**	**205,242**	**199,196**
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS			26,970	35,915	62,885	82,191
Transfers		4	-	-	-	-
Admin Charges		4	-	-	-	-
NET MOVEMENT IN FUNDS			26,970	35,915	62,885	82,191
Funds Balances b/f			1,311,057	105,867	1,416,924	1,334,733
FUNDS BALANCES c/f			1,338,027	141,782	1,479,809	1,416,924

Balance Sheet
as at 31 December 2022

	Note	2022 £	2021 £
Fixed Assets			
Tangible Assets	12	378,563	410,373
Heritage Assets	13	872,030	872,030
		1,250,593	1,282,403
Current Assets			
Debtors & Prepayments	14	74,714	48,450
Cash at Bank and in Hand		186,784	185,587
		261,498	234,037
Creditors			
Amounts falling due within one year	15	32,282	35,923
Net Current Assets		229,216	198,114
Total Assets less current liabilities		1,479,809	1,480,517
Long Term Liabilities			
Charity Bank Loan	16	-	63,593
Net Assets	17	1,479,809	1,416,924
Funds			
Unrestricted:General		1,338,027	1,311,057
Restricted:Projects	4	141,782	105,867
		1,479,809	1,416,924

For the year 31 December 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Trustees on ..... and signed on their behalf by

.....

Trustee/Director

R.K. Bingham

RK Bingham as Trustee & Chairman

Company Registration Number: 06784856

Cash Flow Statement
as at 31 December 2022

	Note	2022 £	2021 £
Cash generated in Operating Activities	20	71,715	94,884
Cash Flows from Investing Activities:			
Proceeds from the sale of plant and equipment		-	133
Purchases of plant and equipment		-	(42,946)
Cash provided by (used in) Investing Activities		-	(42,813)
Cash Flows from Financing Activities:			
Repayment of borrowing	16	(70,518)	(41,214)
Cash used in Financing Activities		(70,518)	(41,214)
Increase (decrease) in cash in the year		1,197	10,857
Cash at the beginning of the year		185,587	174,730
Total Cash at the end of the year		186,784	185,587

Notes to the Financial Statements
for the year ended 31 December 2022

1. Accounting Policies

1.1 Company Information

Heron Corn Mill (Beetham) Limited is a company limited by guarantee incorporated in England and Wales. The registered office is Mill Lane , Beetham, Milnthorpe, Cumbria, LA7 7PQ.

1.1.a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015)-(Charities SORP (FRS102)), and the Companies Act 2006.

Heron Corn Mill (Beetham) Limited meets the definition of a public entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund.

1.3 Going concern

At the time of approving the financial statements, the directors have considered the period of 12 months following and have reasonable expectations that the Charity has adequate resources to continue in operational existence for the forseeable future. This is backed up by a 2 year forecast covering the years 2023 and 2024. This, together with the fact that the Charity has positive unrestricted reserves after repaying all of its loan, gives the Directors confidence in continuing to adopt the going concern basis of accounting in preparing these financial statements.

1.4 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income, it is probable it will be received and the amount can be measured reliably.
The following specific policies are applied to particular categories of income:

(a) Voluntary income is received by way of grants (whether capital or revenue), donations and gifts and is included in full in the Statement of Financial Activities.
Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when it is probable the income will be received.

(b) Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the volunteers is not recognised.
On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

(c) Investment income is included when receivable.

(d) If income is received but the related performance does not take place until a further accounting period the income will be deferred until the criteria for income recognition are met.

1.5 Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of commercial trading including costs of goods, marketing and staff costs.
- Expenditure on charitable activities includes the costs of performances, exhibitions and other educational activities undertaken to further the purposes of the charity and their associated support costs and costs associated with the turbine.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with use of the resources.

1.6 Investment income

Investment income represents interest earned on the investment of temporary surplus funds placed on deposit, and is included in the accounts when receivable.

Notes to the Financial Statements (continued)
for the year ended 31 December 2022

1.7 Tangible fixed assets and depreciation

All fixed assets are originally recorded at cost.

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Barn and Other equipment	- 10% - 20% straight line
Computer equipment	- 33% straight line
Hydro turbine	- 4% straight line

1.8 Heritage Assets

The improvements to Heron Corn Mill, Beetham are stated at cost. Significant funds have been expended in restoring and maintaining Heron Corn Mill and in view of this the Trustees do not believe any provision for depreciation or impairment is required.

1.9 Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities over the period of the lease on a straight line basis.

1.10 Debtors and creditors receivable/ payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.11 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Notes to the Financial Statements (continued)
for the year ended 31 December 2022

2. Donations and Legacies

	2022	2021
	£	£
Donations from visitors	1,563	585
Donation from BK Beetham Ltd	5,000	5,000
	6,563	5,585

All donations in 2022 are unrestricted income, as were all the donations in 2021.

3. Grants Received

Grants were received from the following bodies;	2022	2021
	£	£
Expat Foundation	56,000	-
Cumbria Community Foundation	9,200	5,000
SLDC	2,667	16,335
LCVS	2,000	2,000
The Radcliffe Trust	2,000	-
The Cotton Industry War Memorial	2,000	-
John Gilpin Trust	2,000	-
Sharples Fund	1,500	-
WG Edwards	1,500	-
Henry Herd Trust	500	1,125
Harold & Alice Bridges	500	1,000
Bryan Lancaster	350	-
Power To Change	-	27,440
Garfield Weston	-	10,000
The Van Neste Foundation	-	5,000
D'Oyly Carte Charitable Trust	-	3,000
RHU Foundation	-	3,000
Schroder Charity Trust	-	3,000
The Areti Charitable Trust	-	2,400
Francis Winham	-	2,000
Fort Foundation	-	2,000
Elspeth J Thompson	-	1,200
Sabina Sutherland Charitable Trust	-	1,000
Persimmons Homes	-	1,000
Arnold Clark Community Fund	-	1,000
The GF Charitable Trust	-	500
Croppers	-	100
Blakemore	-	60
	80,217	88,160

The income from grants received totalled £80,217 in 2022 (2021: £88,160) of which £75,550 was restricted (2021: £61,825) and £4,667 was unrestricted (2021: £26,335).

Notes to the Financial Statements (continued)
for the year ended 31 December 2022

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2022

		Balance b/f		Income 2022			Expenditure 2022						Balance c/f	
No	Project	Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	17,511	17,511	4,350	-	4,350	3,609	-	-	-	3,609	-	18,252	18,252
9	Education	33,955	33,955	9,350	-	9,350	13,714	-	-	-	13,714	-	29,591	29,591
14	Turbine Cleaning System	22,994	22,994	-	-	-	2,473	-	-	-	2,473	-	20,521	20,521
24	The Grain Chain	7,656	7,656	-	-	-	5,285	-	-	-	5,285	-	2,371	2,371
28	Project Co-ordinator	1,529	1,529	-	-	-	1,529	-	-	-	1,529	-	-	-
30	Trails and Tales	-	-	9,480	-	9,480	4,630	-	-	-	4,630	-	4,850	4,850
31	Write By The River	-	-	1,850	-	1,850	749	-	-	-	749	-	1,101	1,101
41	Powsowdie	22,222	22,222	60,356	-	60,356	17,482	-	-	-	17,482	-	65,096	65,096
	Totals	105,867	105,867	85,386	-	85,386	49,471	-	-	-	49,471	-	141,782	141,782

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed this year.
The Grain Chain	Funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues.
Project Co-ordinator	Needed to take care of the admin of Bread of Heron, and Grain Chain community bread making groups.
Trails and Tales	A series of country walks with storytelling, in conjunction with East Meets West asylum seekers and refugees from Lancaster.
Write By The River	A series of creative writing workshops with tutors and group-led sessions.
Powsowdie	A reminiscence project for the elderly and people with memory loss.

Notes to the Financial Statements (continued)
for the year ended 31 December 2022

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2021

		Balance b/f		Income 2021			Expenditure 2021						Balance c/f	
No	Project	Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	17,897	17,897	3,000	921	3,921	4,307	-	-	-	4,307		17,511	17,511
9	Education	11,451	11,451	19,900	3,906	23,806	1,302	-	-	-	1,302		33,955	33,955
14	Turbine Cleaning System	44,052	44,052	27,440	-	27,440	7,887	40,611	-	-	48,498	(40,611)	22,994	22,994
23	Crafternoons - (to Code 41)	7,158	7,158	-	(7,158)	(7,158)	-	-	-	-	-		-	-
24	The Grain Chain	9,806	9,806	-	-	-	2,150	-	-	-	2,150		7,656	7,656
28	Project Co-ordinator	1,529	1,529	-	-	-	-	-	-	-	-		1,529	1,529
29	808 Transition - (to Code 9)	3,906	3,906	-	(3,906)	(3,906)	-	-	-	-	-		-	-
33	Shed	921	921	-	(921)	(921)	-	-	-	-	-		-	-
34	HLF-800 Years of Milling	(872)	(872)	2,625	-	2,625	1,753	-	-	-	1,753		-	-
35	National Lottery Community Fund Covid 19	3,479	3,479	-	-	-	3,382	92	-	5	3,479	(92)	-	-
38	Culture Recovery Fund 2	-	-	62,992	-	62,992	30,492	-	-	-	30,492	(32,500)	-	-
39	Culture Recovery Fund 1	42,834	42,834	7,560	-	7,560	49,835	1,077	-	(518)	50,394	(1,077)	-	-
41	Elderly	9,289	9,289	12,142	10,961	23,103	10,170	-	-	-	10,170		22,222	22,222
43	Crafternoons and 808 2021 - (to Code 41)	2,504	2,504	-	(2,504)	(2,504)	-	-	-	-	-		-	-
56	Barn Equipment	1,166	1,166	-	-	-	-	1,166	-	-	1,166	(1,166)	-	-
72	Winter Woolies - (to Code 41)	1,299	1,299	-	(1,299)	(1,299)	-	-	-	-	-		-	-
	Totals	156,419	156,419	135,659	-	135,659	111,278	42,946	-	(513)	153,711	(75,446)	105,867	105,867

During the year the opportunity was taken to condense the number of project codes into fewer, more meaningful, categories, and to re-name accordingly:
Code 29 was moved to Code 9, with Code 9 renamed from "Hoppers 2017" to "Education"
Codes 23, 43, and 72 were moved to Code 41, with Code 41 renamed from "Powsowdie" to "Elderly"
As spending on Code 33 "Shed" has finished, the balance on the fund has been transferred to Code 7 "Volunteer Program" in line with permissions

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education (was Hoppers 2017)	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed this year.
Crafternoons (to Code 41)	Funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	Funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues.
Project Co-ordinator	Needed to take care of the admin of Bread of Heron, and Grain Chain community bread making groups.
808 Transition (t Code 9)	Project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Shed	Project to replace the old one which was letting in rain. All community equipment and resources are stored in there.
HLF-800 Years of Milling	1220-2020 (800 Years of Milling) is a Heritage Lottery Funded project to explore the mill's medieval origins. In 2020 we have been milling for 800 years.
National Lottery Community Fund Covid 19	Funding to adapt our community programmes to deliver online and delivery packages to theelderly
Culture Recovery Fund 2	Funding to support organisations with the costs the will face as they welcome back visitors.
Culture Recovery Fund 1	Funding to continue with preparations for opening the site safely and securely to the public
Elderly (was Powsowdie)	A reminiscence project for the elderly and people with memory loss
Crafternoons and 808 2021 (to Code 41)	Funding to continue with online and video work until sessions can begin face-to-face in the barn with workshops for the elderly and youth
Barn Equipment	To replenish and replace barn equipment
Winter Woolies (to Code 41)	Funding received to provide a Christmas party for the Old folks of the area.

Notes to the Financial Statements (continued)
for the year ended 31 December 2022

5. Heritage Lottery Fund

	2022	2021
	£	£
National Lottery Awards For All	9,480	-
Culture Recovery Fund	-	70,552
1220-2020 (800 Years of Milling)	-	2,625
	9,480	73,177

6. Investment Income

	2022	2021
	£	£
Interest Receivable	1,334	5

7. Net income/(expenditure) for the year

This is stated after charging:	2022 £	2021 £
Depreciation	31,810	31,834
Independent Examination	2,980	2,760

8. Expenditure on charitable activities

Expenditure on charitable activites in 2022 was £113,753 (2021: £104,328) of which £42,569 was restricted (2021: £78,580) and £71,184 was unrestricted (2021: £25,748).

9. Trustees

Robert Dickinson, a trustee, who lives closest to the Mill, gets paid for keeping the turbine going outside of normal office hours. He quite regularly cleans the turbine in the early hours of the morning! He invoices the Corn Mill for this service which in 2022 amounted to £Nil (2021 £3,000). In 2023 it has been agreed to only pay travel expenses.

None of the other Trustees received any remuneration during the year, nor were any of the Trustees reimbursed for any expenses (2021 - None).

10. Wages

There were **3** employees under contract by the charity during the year (2021 - 2).
No employee was paid more than £60,000 in the year.

Breakdown of costs:	2022 £	2021 £
Gross Wages paid	83,667	71,343
NIC contributions	3,554	3,408
Pension contributions	2,943	1,766
	90,164	76,517

11. Related Party Transactions

The following Trustees are also managers of Pelta Medical Papers Ltd (formerly known as BillerudKorsnas Beetham Limited):

Sharon Peill & Robert Dickinson (manager until 8 April 2022)

Pelta Medical Papers Limited owns the site of Heron Corn Mill (Beetham) Limited and does not charge any rent to the charity. The lease dated 23 May 1974 being for 99 years and a peppercorn rent payable.

In the year Heron Corn Mill (Beetham) Limited invoiced Pelta Medical Papers Limited £77,777 in respect of electricity generated by the Turbine (2021: £40,583).

Included in other debtors at the year end is £30,653 due from Pelta Medical Papers Limited (2021: £12,278).

12. Tangible Fixed Assets

	Hydro Turbine	Other Equipment	Computer Equipment	Total
	£	£	£	£
Cost				
At 1 January 2022	643,362	60,856	6,569	710,787
Additions in year	-	-	-	-
Disposals and write-offs at cost	-	-	-	-
At 31 December 2022	**643,362**	**60,856**	**6,569**	**710,787**
Accumulated Depreciation				
At 1 January 2022	247,312	46,533	6,569	300,414
Charged for the year	26,793	5,017	-	31,810
Disposals and write-offs	-	-	-	-
At 31 December 2022	**274,105**	**51,550**	**6,569**	**332,224**
Net Book Value				
At 31 December 2022	**369,257**	**9,306**	**-**	**378,563**
At 31 December 2021	396,050	14,323	-	410,373

13. Heritage Assets	Leasehold Property Improvements £
Cost	
At 1 January and 31 December 2022	872,030
Net Book Value	
At 31 December 2022	872,030

On 13 June 2013 a Legal Charge over the leasehold property known as Heron Corn Mill was signed in favour of the Trustees of the Heritage Lottery Fund as part of the conditions that had to be met before the grant of £939,100 could commence to be spent. The grant has the title of "Waterpower Connection".

14. Debtors and Prepayments falling due within one year	2022 £	2021 £
Prepayments	42,863	36,086
Other Debtors	31,851	12,364
	74,714	48,450

15. Creditors: amounts falling due within one year	2022 £	2021 £
HM Revenue & Customs - PAYE & NIC + VAT	6,303	4,388
Charity Bank loan	-	6,925
Other Creditors-Pension	484	147
Trade creditors	20,888	21,512
Accruals and deferred income	4,607	2,951
	32,282	35,923

Notes to the Financial Statements (continued)
for the year ended 31 December 2022

16. Creditors falling due after one year	**2022**	**2021**
	£	**£**
Charity Bank Loan	-	63,593
Analysis of loans	**£**	**£**
Wholly repayable within five years		
By instalments	-	-
Not wholly repayable within five years		
By instalments	-	70,518
	-	70,518
Included in current liabilities	-	6,925
	-	63,593

The Trust had a twenty year loan agreement with the Charity Bank expiring November 2029. The loan was made in 2 tranches and 1 tranche was repaid in December 2021, and the other tranche was repaid in March 2022.

17. Summary of Net Assets by fund	**Restricted Funds £ (Note 4)**	**Unrestricted Funds £**	**Total £**
Fund balances at 31 December 2022 are represented by:			
Heritage Assets	-	872,030	872,030
Tangible Fixed Assets	-	378,563	378,563
Net Current Assets/(Liabilities)	141,782	87,434	229,216
	141,782	1,338,027	1,479,809
Long Term Liabilities	-	-	-
	141,782	1,338,027	1,479,809

17. Summary of Net Assets by fund (continued)

	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2021 are represented by:			
Heritage Assets	-	872,030	872,030
Tangible Fixed Assets	-	410,373	410,373
Net Current Assets/(Liabilities)	105,867	92,247	198,114
	105,867	1,374,650	1,480,517
Long Term Liabilities	-	(63,593)	(63,593)
	105,867	1,311,057	1,416,924

18. Taxation

As a charity, Heron Corn Mill (Beetham) Limited is exempt from tax on income and gains falling within sections 472 - 474 of the Corporation Tax Act 2010, sections 478 - 489 of the Corporation Tax Act 2010, or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

19. Control

There is no single controlling party of the charity for the current or previous year.

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net movement in funds	62,885	82,191
Add back depreciation	31,810	31,834
Decrease (increase) in debtors	(26,264)	(12,851)
Increase (decrease) in creditors	3,284	(6,157)
Loss (profit) on disposals	-	(133)
Net cash generated in operating activities	71,715	94,884

HERON CORN MILL (BEETHAM) LIMITED

England & Wales - Charity number 1131677

Accounts

CHARITY NO: 1131677

COMPANY NO: 06784856

HERON CORN MILL (BEETHAM) LIMITED

A COMPANY LIMITED BY GUARANTEE

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

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Report of the Trustees for the year ended 31 December 2021

The Trustees present their report of the charity for the year ended 31 December 2021 which is also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Chair's Report

As Chair of the Heron Corn Mill (Beetham) Ltd I am able to report an unusually outstanding year in what has been extremely difficult with the continued effects of the COVID-19 pandemic. We were however able to offer a restricted in-house programme of events and activities with the majority of the community groups meeting face to face in the barn (restricted in number). A big success of the year was that we were able to hold our celebratory event BIEDUN, which should have been our 800 year anniversary of milling on site. This finally took place in September 2021, and was a big hit with the local community who attended. Our Patron, BBC 2's Ruth Goodman was also in attendance and gave a talk on medieval food and milling.

It was decided that after such an eventful 2 years with adapting programmes of work, that we should concentrate on rebuilding our community interface, and so the programming for future years would have a very particular focus on social integration, and community bonding.

The Creative Projects Manager was able to secure funding from The Expat Foundation in the form of a 3 year legacy, which would enable all the different projects under the umbrella of elderly activity to continue on a monthly basis. This has been wonderful and very welcome to have confirmed. The actual legacy would not come until 2022, as the particulars are currently with HMRC. We finished the year in a good position, with all our community groups well served and looking forward to getting back to normal in 2022.

In closing, I would like to thank the staff and volunteers, trusts and foundations and a few stalwart volunteers, without whom we would not be able to offer our facilities and resources to the wider community.

Roger Bingham

Chair

Report of the Trustees for the year ended 31 December 2021 (continued)

Our Purpose and Activities

The purposes of the Charity are:

a) To restore, preserve, and upkeep the Heron Corn Mill to its original form as a fully working water powered corn mill - on a site first used for a mill in the 13th century - as a working museum open to the public and for the general benefit of the community, and for the educational benefit of students, researchers and others, and any other charitable purposes tending to encourage interest in the history and industry of the area.

b) To advance the education of the public in the conservation, protection, improvement, and mutual co-dependency of the physical and natural environment by demonstrating and promoting the use of renewable energy technology particularly, but not exclusively, using hydropower.

c) In furtherance of the above objects, but not otherwise, the power to arrange lectures, exhibitions, shows, projects and events for the benefit of the public, and to print, publish, and make available to the public by sale or otherwise of literature, reproductions, photographs and the like.

The vision that shapes our annual activities remains the sustainability and appreciation of the working heritage here at Heron Corn Mill. We have a general aim to contribute to the quality of life and knowledge sharing within our communities and visiting public.

In shaping our objectives for the year and planning our activities we continue to refer to the main themes of the heritage site, which creates a rich and diverse programme for all sectors of the community and visiting public. We aim to give our visitors and site users a good experience and affordable events and activities, and we have done a lot of repair and maintenance in 2021 to enable a good and safe opening to the public and local community in 2022. The Trustees confirm that they have referred to the general guidance on public benefits issued by the Charity Commission when reviewing and planning the charity's aims and objectives.

The strategies we employed throughout 2021 were:

- Upkeep of the mill, maintenance and repair, and accessible interpretive resources, including addition of PPI around the site for public use.
- Offered creative and educational activities for a broad range of people, in particular the elderly, with Crafternoons, Bread of Heron, Grain Chain and the new Powsowdie and brought back the children's youth group to site.
- Develop our ever-expanding youth group activities to cover themes of engineering, science and technology and to test out online delivery which has been successful but will return on a face-to-face basis in 2022

Report of the Trustees for the year ended 31 December 2021 (continued)

- Review our offer of good educational programmes to primary schools, colleges, university groups and specific interest groups who might visit in future years. We are using the skills of young artists to help develop new ideas for the education work, particularly around eco sustainable systems and biodiversity.

Putting these activities into action we have the following main areas of activity:

- Schools – We tie into the national initiative such as British Science Week, National Mills Weekend, Museums at Night and Heritage Open Days – this can help with funding and certainly helps with promotion and free promotional materials.

- Mill Hoppers Youth Group – now split to 2 age groups as numbers have risen significantly. There are currently 100 young people as members. Our young people continue to learn through the main subjects of engineering, science and technology. At teenage level they are invited to join 808, a teenage group where they are given more creative freedom, and mentored towards becoming volunteers.

- Archive – creating artists opportunities to engage with our expansive archive and interpret the results into public performances or events through the research. We are looking to revive in the future, in some way, the North West Mills Group to which a lot of archive material is attached.

- Crafternoons – craft activities for the elderly, these are expanding and over 26 elderly people now attend once a month. We have begun a new project with the elderly to offer table based crafts for the most vulnerable and those with dementia. It is hoped to expand this to other crafts in 2022, such as bread baking.

- Milling demonstrations – a monthly event for the public to engage with our milling days will begin again post COVID-19, for the public to better understand the value of industrial heritage, water power and the making of fine stoneground flour. Historically these are well-attended, sometimes local history groups will book to come to a milling demonstration, and numbers can be quite high.

- Bread of Heron – This began as one group, we now have 4 groups, led by enthusiastic volunteer bakers, all who have spent many weeks being taught how to make really good bread. This project is exceptional in that it is becoming self-sustaining. Using our own flour, and receiving a small donation from each baker taking part, it is immensely popular with a long waiting list for places. Bread of Heron has now been running successfully since 2015. Bread of Heron now takes place safely in the barn four times a month, with limited access to the hut due to health and safety restrictions.

- The Grain Chain – Now in its second year, this initiative seeks to develop a baking group for those with mental health issues and learning difficulties, in need of a therapeutic activity. We have formed a partnership with Growing Well (Sizergh) and The Lighthouse, based in Kendal, formerly South Lakeland MIND.

The Events Programme

We create a twice yearly programme, spring and summer, autumn and winter. We create and promote a variety of events, activities and experiences for all sectors, ages, abilities and cultures within it. The themes are always broadly based around flour production, bread making, agricultural, rural life, engineering, technology, hydropower. We engage mainly with local artists and educators to run the events. Whilst our monthly e-newsletter continues and is very popular, offering detailed information to the public, we are now programming for future events And activity back in the barn.

Achievements and Performance

We have been very fortunate with grant-funding during 2021, and the addition of an automatic screen-cleaner to site has increased our electricity generating income to a new level. This has been managed by Stuart Hobbs our miller and Robert Dickinson, who keep the equipment moving and in good order.

COVID-19 (Coronavirus) Review

Following the announcement on 23 March 2020 by the Prime Minister that the COVID-19 pandemic had arrived, the Charity has had to cope with various lock-downs, and various rules about social-distancing, and social gatherings. COVID-19 was a factor throughout 2021, and this is how the Charity addressed the problem:

1) Effect on Charity's activities in 2021

We were able to reinstate some of our workshops albeit with greatly reduced numbers. We were able to offer distribution of food and resources to the elderly (as in 2020) for a limited time. By the middle of the year we were able to resume face-to-face sessions under strict COVID-19 protocols which meant that the number of participants had to be scaled back in line with those protocols. However, in September we held an opening festival which heralded the return of public visitors to the site.

2) Ability to Fund-raise

We were able to continue fund-raising without too much difficulty throughout 2021, and secured a legacy fund for future work with the elderly. We were successful in securing additional assistance through the HLF Culture Recovery Fund, which enabled the site to be maintained and made safe for the return of the public.

3) Effect on staff and events for the coming year

We began planning a return to a full programme of events and activities during 2021 beginning with the September opening. We aim to be back in full operation by Spring 2022.

Report of the Trustees for the year ended 31 December 2021 (continued)

4) Effect on future aims and activities

COVID-19 has shown us different ways of working, some of which we may continue to use such as distribution methods of taking resources to people who are no longer able to come to the mill. We are planning more work with the elderly, as much as the legacy funding will allow, as this particular sector of society has been badly affected by the pandemic and their needs must be addressed.

5) Financial Effect

The COVID-19 pandemic has had a positive impact on the finances of the Charity for the second year running. Additional emergency funding was secured to help with existing costs, including a sum of £32,500 to re-inflate unrestricted reserves. This, together with another good year on turbine income (up some £16,000 on 2020 to £107,000) enabled the Charity to repay the smaller of the two tranches of loan income of some £33,000. The Charity's financial position at the end of the year records its highest ever unrestricted reserves, even after paying off some of the loan. The high energy prices towards the end of the year helped the Charity to the good turbine income result. If these high prices continue into the new year the Charity is looking to repay the balance of its loan in Q1 2022.

Financial Review

For the year to 31st Dec 2021 the charity recorded unrestricted income of £146k (prior year £115K). Unrestricted expenditure amounted to £90k (pr yr £95k), leaving a surplus over expenditure of £57k (prior year £20k). Adding back depreciation improves the surplus to £89k compared to the comparable surplus of £46k in 2020. This improvement of £43k comes from an improved turbine income figure, but mostly from grants received due to COVID-19 pandemic enabling some items of unrestricted expenditure to be offset by these grants (hence the lower overall unrestricted expenditure figure). Cash was an inflow of £11k in the year (prior year £47k), a reduction of £36k compared to 2020, but this is after repaying £33k off the loan.

Reserves Policy

Unrestricted reserves as at 31 December 2021 are showing a surplus before adjustments for the first time ever. The figure for 2021 is a surplus of £29k compared to a deficit of £93k in 2020. This is an improvement of £122k, and comes from 3 main sources: Net income for the year of £58k; add back depreciation of £32k; and add in the unrestricted grant received of £33k to help with reserves. Having now reached, and maintained (for one year at least), the policy of having at least £15k in cash reserves to cover at least three months essential operating costs, the next step was to pay off the balance of the loan as quickly as possible and this was achieved in Q1 of 2022. Our next step is to now build up the reserve figure to help pay for a direct connection to the grid in case anything should happen to the paper mill across the river.

Report of the Trustees for the year ended 31 December 2021 (continued)

Reference and administrative details

Company number:	06784856
Charity number:	1131677
Trustees:	Roger Bingham Robert Dickinson Paul Lusted (Resigned June 2021) Robert Parkinson Sharon Peill Tristan Donato (Appointed Jan 2021)
Treasurer:	Denise Noble
Secretary/Manager:	Audrey Steeley
Registered Office:	Mill Lane Beetham Milnthorpe Cumbria LA7 7PQ
Bankers:	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ Aldermore Bank PLC Apex Plaza Forbury Road Reading RG1 1AX
Independent Examiner:	Colin Johnson FCCA MHA Moore and Smalley Kendal House Murley Moss Business Village Oxenholme Road Kendal LA9 7RL

Report of the Trustees for the year ended 31 December 2021 (continued)

Structure, Governance and Management Constitution

Heron Corn Mill (Beetham) Limited is a company limited by guarantee and a registered charity governed by its Memorandum & Articles of Association. It was incorporated on 7 January 2009. Its objectives were amended by a resolution dated 23 December 2011.

Organisation

The charity is organised and run by the Trustees. There must always be at least one senior manager of Pelta Medical Papers Limited (previously known as BillerudKorsnas Beetham Limited) acting as a Trustee. In the year ended 31 December 2021 this Trustee was Sharon Peill. Day to day administration is the responsibility of the Charity Manager who reports to the Trustees.

Selection and induction of new Trustees

In selecting individuals for appointment as Trustees, the Trustees take into consideration the skills, knowledge and experience needed for the effective administration and future progression of the Charity.

The Trustees make available to each new Trustee, a copy of the governing document and any amendments thereto, and a copy of the Charity's latest report and statement of accounts.

Risk Management

The Trustees have identified the major risks to which the charity is exposed. Those risks have been reviewed and systems established to mitigate them. In keeping under review the Trust's activities, Trustees are mindful of the potential for any changes to the present range of risks and will adjust systems when and where required.

Report of the Trustees for the year ended 31 December 2021 (continued)

Statement of Trustees' responsibilities

Accounting and reporting responsibilities

The trustees (who are also directors of Heron Corn Mill (Beetham) Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on and signed on their behalf by

R K Bingham 26.7.22

R K Bingham (Chairman) or Trustee

Independent Examiner's Report to the Members of Heron Corn Mill (Beetham) Limited

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2021 which are set out on pages 12 to 25.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Association of Chartered Certified Accountants which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached



Colin Johnson FCCA
For and on behalf of
MHA Moore and Smalley
Chartered Accountants
Kendal House
Murley Moss Business Village
Kendal
Cumbria
LA9 7RL

Date : 14/08/2022

Heron Corn Mill (Beetham) Limited

Statement of Financial Activities (including Income and Expenditure Account)
for the year ended 31 December 2021

		Note	Unrestricted Funds (General) 2021 £	Restricted Funds (Projects) 2021 £ (Note 4)	Total Funds 2021 £	Total Funds 2020 £
INCOME AND ENDOWMENTS FROM:						
Donations and Legacies		2	5,585	-	5,585	5,931
Charitable Activities: Grants Received		3	26,335	61,825	88,160	92,063
Other Trading Activities:						
	Admissions etc		3,132	521	3,653	4,104
	Heritage Lottery Fund	5	-	73,177	73,177	112,015
	Sales		1,863	-	1,863	412
	Turbine Income		107,174	-	107,174	90,959
Investment Income		6	5	-	5	38
Other Income			1,634	136	1,770	342
TOTAL			**145,728**	**135,659**	**281,387**	**305,864**
EXPENDITURE ON:						
Raising Funds:	Cost of Goods Sold		1,067	1,942	3,009	2,084
	Marketing		-	302	302	45
	Other Costs		16	62	78	190
	Wages	10	9,948	11,050	20,998	20,658
			11,031	13,356	24,387	22,977
Charitable Activities:						
Events:	Artists/Professional Fees		4,369	20,643	25,012	37,106
	Exhibition Costs		-	378	378	173
	Travel & Subsistence		243	869	1,112	826
	Volunteer Expenses		38	13,159	13,197	9,569
	Wages	10	22,727	25,140	47,867	47,093
			27,377	60,189	87,566	94,767
Property:	Heat & Light		262	786	1,048	524
	Licences		120	60	180	180
	Rates		361	1,002	1,363	1,034
	Repairs,Maintenance and Cleaning		(2,372)	16,543	14,171	27,314
			(1,629)	18,391	16,762	29,052
Other Administration:	Audit & Accountancy Fees		1,303	1,457	2,760	2,955
	Bank Charges		56	41	97	60
	Catering/Refreshments		204	36	240	152
	Depreciation		31,834	-	31,834	26,102
	Equipment Purchases		106	3,153	3,259	1,702
	Insurance		4,452	2,746	7,198	5,948
	IT Hardware/Software		141	509	650	1,353
	Legal Fees		478	5,042	5,520	890
	Post, Packing, Telephone		419	426	845	1,230
	Stationery, Consumables, Copying		216	246	462	335
	Subscriptions		611	328	939	815
	Sundry		246	637	883	1,732
	Training		129	700	829	-
	Wages	10	3,631	4,021	7,652	7,528
			43,826	19,342	63,168	50,802
Other:	Loan Interest		7,313	-	7,313	7,964
TOTAL			**87,918**	**111,278**	**199,196**	**205,562**
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS			57,810	24,381	82,191	100,302
Transfers		4	75,446	(75,446)	-	-
Admin Charges		4	(513)	513	-	-
NET MOVEMENT IN FUNDS			132,743	(50,552)	82,191	100,302
Funds Balances b/f			1,178,314	156,419	1,334,733	1,234,431
FUNDS BALANCES c/f			1,311,057	105,867	1,416,924	1,334,733

Heron Corn Mill (Beetham) Limited

Balance Sheet
as at 31 December 2021

	Note	2021 £	2020 £
Fixed Assets			
Tangible Assets	12	410,373	399,261
Heritage Assets	13	872,030	872,030
		1,282,403	1,271,291
Current Assets			
Debtors & Prepayments	14	48,450	35,599
Cash at Bank and in Hand		185,587	174,730
		234,037	210,329
Creditors			
Amounts falling due within one year	15	35,923	44,576
Net Current Assets		198,114	165,753
Total Assets less current liabilities		1,480,517	1,437,044
Long Term Liabilities			
Charity Bank Loan	16	63,593	102,311
Net Assets	17	1,416,924	1,334,733
Funds			
Unrestricted:General		1,311,057	1,178,314
Restricted:Projects	4	105,867	156,419
		1,416,924	1,334,733

For the year 31 December 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Trustees on 26th July 2022 and signed on their behalf by

.....

Trustee/Director

.....

RK Bingham as Trustee & Chairman

Company Registration Number: 06784856

Cash Flow Statement
as at 31 December 2021

	Note	2021 £	2020 £
Cash generated in Operating Activities	20	94,884	119,808
Cash Flows from Investing Activities:			
Proceeds from the sale of plant and equipment		133	-
Purchases of plant and equipment		(42,946)	(64,267)
Cash provided by (used in) Investing Activities		(42,813)	(64,267)
Cash Flows from Financing Activities:			
Repayment of borrowing	16	(41,214)	(8,806)
Cash used in Financing Activities		(41,214)	(8,806)
Increase (decrease) in cash in the year		10,857	46,735
Cash at the beginning of the year		174,730	127,995
Total Cash at the end of the year		185,587	174,730

Notes to the Financial Statements
for the year ended 31 December 2021

1. Accounting Policies

1.1 Company Information

Heron Corn Mill (Beetham) Limited is a company limited by guarantee incorporated in England and Wales. The registered office is Mill Lane , Beetham, Milnthorpe, Cumbria, LA7 7PQ.

1.1.a Basis of preparation

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

Heron Corn Mill (Beetham) Limited meets the definition of a public entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund.

1.3 Going concern

At the time of approving the financial statements, the directors have considered the period of 12 months following and have reasonable expectations that the Charity has adequate resources to continue in operational existence for the foreseeable future. This is backed up by a 2 year forecast covering the years 2022 and 2023 in support of a funding application to the Foyle Foundation. This, together with the fact that the Charity has positive unrestricted reserves after repaying part of its loan, gives the Directors confidence in continuing to adopt the going concern basis of accounting in preparing these financial statements.

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

1.4 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income, it is probable it will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

(a) Voluntary income is received by way of grants (whether capital or revenue), donations and gifts and is included in full in the Statement of Financial Activities.
Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when it is probable the income will be received.

(b) Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the volunteers is not recognised.
On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

(c) Investment income is included when receivable.

(d) If income is received but the related performance does not take place until a further accounting period the income will be deferred until the criteria for income recognition are met.

1.5 Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of commercial trading including costs of goods, marketing and staff costs.
- Expenditure on charitable activities includes the costs of performances, exhibitions and other educational activities undertaken to further the purposes of the charity and their associated support costs and costs associated with the turbine.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with use of the resources.

1.6 Investment income

Investment income represents interest earned on the investment of temporary surplus funds placed on deposit, and is included in the accounts when receivable.

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

1.7 Tangible fixed assets and depreciation

All fixed assets are originally recorded at cost.

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Barn and Other equipment	- 10% - 20% straight line
Computer equipment	- 33% straight line
Hydro turbine	- 4% straight line

1.8 Heritage Assets

The improvements to Heron Corn Mill, Beetham are stated at cost. Significant funds have been expended in restoring and maintaining Heron Corn Mill and in view of this the Trustees do not believe any provision for depreciation or impairment is required.

1.9 Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities over the period of the lease on a straight line basis.

1.10 Debtors and creditors receivable/ payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.11 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

2. Donations and Legacies

	2021	2020
	£	£
Donations from visitors	585	931
Donation from BK Beetham Ltd	5,000	5,000
	5,585	5,931

All donations in 2021 are unrestricted income, but in 2020 £35 is restricted.

3. Grants Received

Grants were received from the following bodies;	2021	2020
	£	£
Power To Change	27,440	55,000
SLDC	16,335	11,334
Garfield Weston	10,000	5,000
Cumbria Community Foundation	5,000	9,963
The Van Neste Foundation	5,000	-
D'Oyly Carte Charitable Trust	3,000	2,000
RHU Foundation	3,000	-
Schroder Charity Trust	3,000	-
The Areti Charitable Trust	2,400	-
LCVS	2,000	-
Francis Winham	2,000	-
Fort Foundation	2,000	-
Elspeth J Thompson	1,200	-
Henry Herd Trust	1,125	500
Sabina Sutherland Charitable Trust	1,000	-
Persimmons Homes	1,000	-
Arnold Clark Community Fund	1,000	-
Harold & Alice Bridges	1,000	-
The GF Charitable Trust	500	-
Croppers	100	-
Blakemore	60	-
The Hadfield Charitable Trust	-	3,000
Sharples Fund	-	2,000
The Dowager Peel	-	1,500
Tesco (Bags of Help)	-	1,166
Expat Foundation	-	500
Concertina Charitable	-	100
	88,160	92,063

The income from grants received totalled £88,160 in 2021 (2020: £92,063) of which £61,825 was restricted (2020: £77,729) and £26,335 was unrestricted (2020: £14,334).

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2021

		Balance b/f		Income 2021			Expenditure 2021						Balance c/f	
No	Project	Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	17,897	17,897	3,000	921	3,921	4,307	-	-	-	4,307	-	17,511	17,511
9	Education	11,451	11,451	19,900	3,906	23,806	1,302	-	-	-	1,302	-	33,955	33,955
14	Turbine Cleaning System	44,052	44,052	27,440	-	27,440	7,887	40,611	-	-	48,498	(40,611)	22,994	22,994
23	Crafternoons - (to Code 41)	7,158	7,158	-	(7,158)	(7,158)	-	-	-	-	-	-	-	-
24	The Grain Chain	9,806	9,806	-	-	-	2,150	-	-	-	2,150	-	7,656	7,656
28	Project Co-ordinator	1,529	1,529	-	-	-	-	-	-	-	-	-	1,529	1,529
29	808 Transition - (to Code 9)	3,906	3,906	-	(3,906)	(3,906)	-	-	-	-	-	-	-	-
33	Shed	921	921	-	(921)	(921)	-	-	-	-	-	-	-	-
34	HLF-800 Years of Milling	(872)	(872)	2,625	-	2,625	1,753	-	-	-	1,753	-	-	-
35	National Lottery Community Fund Covid 19	3,479	3,479	-	-	-	3,382	92	-	5	3,479	(92)	-	-
38	Culture Recovery Fund 2	-	-	62,992	-	62,992	30,492	-	-	-	30,492	(32,500)	-	-
39	Culture Recovery Fund 1	42,834	42,834	7,560	-	7,560	49,835	1,077	-	(518)	50,394	(1,077)	-	-
41	Elderly	9,289	9,289	12,142	10,961	23,103	10,170	-	-	-	10,170	-	22,222	22,222
43	Crafternoons and 808 2021 - (to Code 41)	2,504	2,504	-	(2,504)	(2,504)	-	-	-	-	-	-	-	-
56	Barn Equipment	1,166	1,166	-	-	-	-	1,166	-	-	1,166	(1,166)	-	-
72	Winter Woolies - (to Code 41)	1,299	1,299	-	(1,299)	(1,299)	-	-	-	-	-	-	-	-
	Totals	156,419	156,419	135,659	-	135,659	111,278	42,946	-	(513)	153,711	(75,446)	105,867	105,867

During the year the opportunity was taken to condense the number of project codes into fewer, more meaningful, categories, and to re-name accordingly:
Code 29 was moved to Code 9, with Code 9 renamed from "Hoppers 2017" to "Education"
Codes 23, 43, and 72 were moved to Code 41, with Code 41 renamed from "Powsowdie" to "Elderly"
As spending on Code 33 "Shed" has finished, the balance on the fund has been transferred to Code 7 "Volunteer Program" in line with permissions

Volunteer Program	Funding to continue the volunteer program started by the Waterpower Connection Project.
Education (was Hoppers 2017)	A project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	To purchase a new self-cleaning system for the turbine, which was installed this year.
Crafternoons (to Code 41)	Funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	Funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues.
Project Co-ordinator	Needed to take care of the admin of Bread of Heron, and Grain Chain community bread making groups.
808 Transition (t Code 9)	Project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Shed	Project to replace the old one which was letting in rain. All community equipment and resources are stored in there.
HLF-800 Years of Milling	1220-2020 (800 Years of Milling) is a Heritage Lottery Funded project to explore the mill's medieval origins. In 2020 we have been milling for 800 years.
National Lottery Community Fund Covid 19	Funding to adapt our community programmes to deliver online and delivery packages to theelderly
Culture Recovery Fund 2	Funding to support organisations with the costs the will face as they welcome back visitors.
Culture Recovery Fund 1	Funding to continue with preparations for opening the site safely and securely to the public
Elderly (was Powsowdie)	A reminiscence project for the elderly and people with memory loss
Crafternoons and 808 2021 (to Code 41)	Funding to continue with online and video work until sessions can begin face-to-face in the barn with workshops for the elderly and youth
Barn Equipment	To replenish and replace barn equipment
Winter Woolies (to Code 41)	Funding received to provide a Christmas party for the Old folks of the area.

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2020

No	Project	Balance b/f		Income 2020			Expenditure 2020						Balance c/f	
		Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	23,054	23,054	-	-	-	5,157	-	-	-	5,157	-	17,897	17,897
9	Hoppers 2017	13,705	13,705	6,000	3,500	9,500	11,754	-	-	-	11,754	-	11,451	11,451
14	Turbine Cleaning System	53,340	53,340	55,000	-	55,000	21	64,267	-	-	64,288	(64,267)	44,052	44,052
23	Crafternoons	9,016	9,016	-	-	-	1,858	-	-	-	1,858	-	7,158	7,158
24	The Grain Chain	10,501	10,501	-	-	-	695	-	-	-	695	-	9,806	9,806
28	Project Co-ordinator	1,529	1,529	6,246	-	6,246	6,246	-	-	-	6,246	-	1,529	1,529
29	808 Transition	1,531	1,531	5,000	-	5,000	2,625	-	-	-	2,625	-	3,906	3,906
33	Shed	921	921	-	-	-	-	-	-	-	-	-	921	921
34	HLF-800 Years of Milling	13,983	13,983	2,625	(3,500)	(875)	15,966	-	-	-	15,966	1,986	(872)	(872)
35	National Lottery Community Fund Covid 19	-	-	22,450	-	22,450	18,971	-	-	-	18,971	-	3,479	3,479
37	Heritage Emergency Fund	-	-	19,000	-	19,000	19,000	-	-	-	19,000	-	-	-
39	Culture Recovery Fund	-	-	68,040	-	68,040	25,206	-	-	-	25,206	-	42,834	42,834
41	Powsowdie	10,980	10,980	717	-	717	2,408	-	-	-	2,408	-	9,289	9,289
43	Crafternoons and 808 2021	-	-	3,000	-	3,000	496	-	-	-	496	-	2,504	2,504
56	Barn Equipment	-	-	1,166	-	1,166	-	-	-	-	-	-	1,166	1,166
72	Winter Woolies	4	4	1,295	-	1,295	-	-	-	-	-	-	1,299	1,299
	Totals	138,564	138,564	190,539	-	190,539	110,403	64,267	-	-	174,670	(62,281)	156,419	156,419

Volunteer Program	is funding to continue the volunteer program started by the Waterpower Connection Project.
Hoppers 2017	is a project to expand and develop its offer to young people in the ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	grant income received to purchase a new cleaning system for the turbine. The system will cost over £100,000, therefore this fund will be carried forward until the full amount has been raised and evaluation of the options completed.
Crafternoons	is funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	is funding for a twice-monthly community bread-making group composd of people with behavioural problems and mental health issues.
Project Co-ordinator	is needed to take care of the admin of Bread of Heron, and Grain Chain community bread making groups.
808 Transition	is a project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Shed	is a project to replace the old one which was letting in rain. All community equipment and resources are stored in there.
HLF-800 Years of Milling	1220-2020 (800 Years of Milling) is a Heritage Lottery Funded project to explore the mill's medieval origins, as in 2020 we will have been milling for 800 years.
National Lottery Community Fund Covid 19	to be adapted our community programmes and to deliver online and delivery packages to elderly
Heritage Emergency Fund	to allow staff and volunteers to quickly adapt to the new situation and continue working on site.
Culture Recovery Fund	to continue with preparations for opening the site safely and securely to the public
Powsowdie	is a reminiscence project for the elderly and people with memory loss
Crafternoons and 808 2021	to continue with online and video work until sessions can begin face-to-face in the barn with workshops for the elderly and youth
Barn Equipment	to replenish and replace barn equipment for the time when we can re-open the barn to the public safely
Winter Woolies	is funding received to provide a Christmas party for the Old folks of the area.

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

5. Heritage Lottery Fund

	2021	2020
	£	£
1220-2020 (800 Years of Milling)	2,625	2,625
National Lottery COVID-19 Fund	-	22,350
Heritage Emergency Fund	-	19,000
Culture Recovery Fund	70,552	68,040
	73,177	112,015

6. Investment Income

	2021	2020
	£	£
Interest Receivable	5	38

7. Net income/(expenditure) for the year

	2021	2020
This is stated after charging:	£	£
Depreciation	31,834	26,102
Independent Examination	2,760	2,680

8. Expenditure on charitable activities

Expenditure on charitable activities in 2021 was £104,328 (2020: £123,819) of which £78,580 was restricted (2020: £102,119) and £25,748 was unrestricted (2020: £21,700).

9. Trustees

Robert Dickinson, a trustee, who lives closest to the Mill, gets paid for keeping the turbine going outside of normal office hours. He quite regularly cleans the turbine in the early hours of the morning! He invoices the Corn Mill for this service which in 2021 amounted to £3,000 (2020 £4,560).

None of the other Trustees received any remuneration during the year, nor were any of the Trustees reimbursed for any expenses (2020 - None).

10. Wages

There were **2** employees under contract by the charity during the year (2020 - 2).
No employee was paid more than £60,000 in the year.

		2021	2020
Breakdown of costs:		£	£
	Gross Wages paid	71,343	70,261
	NIC contributions	3,408	3,283
	Pension contributions	1,766	1,735
		76,517	75,279

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

11. Related Party Transactions

The following Trustees are also managers of Pelta Medical Papers Ltd (formerly known as BillerudKorsnas Beetham Limited):

Sharon Peill & Robert Dickinson

Pelta Medical Papers Limited owns the site of Heron Corn Mill (Beetham) Limited and does not charge any rent to the charity. The lease dated 23 May 1974 being for 99 years and a peppercorn rent payable.

In the year Heron Corn Mill (Beetham) Limited invoiced Pelta Medical Papers Limited £40,583 in respect of electricity generated by the Turbine (2020: £22,347).

Included in other debtors at the year end is £12,278 due from Pelta Medical Papers Limited (2020: £1,250).

12. Tangible Fixed Assets

	Hydro Turbine	Other Equipment	Computer Equipment	Total
	£	£	£	£
Cost				
At 1 January 2021	602,751	58,888	6,569	668,208
Additions in year	40,611	2,335	-	42,946
Disposals and write-offs at cost	-	(367)	-	(367)
At 31 December 2021	**643,362**	**60,856**	**6,569**	**710,787**
Accumulated Depreciation				
At 1 January 2021	220,519	41,859	6,569	268,947
Charged for the year	26,793	5,041	-	31,834
Disposals and write-offs	-	(367)	-	(367)
At 31 December 2021	**247,312**	**46,533**	**6,569**	**300,414**
Net Book Value				
At 31 December 2021	**396,050**	**14,323**	**-**	**410,373**
At 31 December 2020	382,232	17,029	-	399,261

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

13. Heritage Assets	Leasehold Property Improvements £
Cost	
At 1 January and 31 December 2021	872,030
Net Book Value	
At 31 December 2021	872,030

On 13 June 2013 a Legal Charge over the leasehold property known as Heron Corn Mill was signed in favour of the Trustees of the Heritage Lottery Fund as part of the conditions that had to be met before the grant of £939,100 could commence to be spent. The grant has the title of "Waterpower Connection".

14. Debtors and Prepayments falling due within one year	2021 £	2020 £
HM Revenue & Customs - VAT	-	32
Prepayments and accrued income	36,086	34,317
Other Debtors	12,364	1,250
	48,450	35,599

15. Creditors: amounts falling due within one year	2021 £	2020 £
HM Revenue & Customs - PAYE & NIC + VAT	4,388	1,932
Charity Bank loan	6,925	9,421
Other Creditors-Pension	147	145
Trade creditors	21,512	26,975
Accruals and deferred income	2,951	6,103
	35,923	44,576

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

16. Creditors falling due after one year	2021	2020
	£	£
Charity Bank Loan	63,593	102,311
Analysis of loans	**£**	**£**
Wholly repayable within five years		
By instalments	-	-
Not wholly repayable within five years		
By instalments	70,518	111,732
	70,518	111,732
Included in current liabilities	6,925	9,421
	63,593	102,311

The Trust has a twenty year loan agreement with the Charity Bank expiring November 2029. The loan bears interest at 7% and is secured by a fixed legal charge over the leasehold property known as Heron Corn Mill and a chattel mortgage over NHT Kaplan Turbine and associated equipment. There is also a debenture over the entire undertaking. The loan was made in 2 tranches and 1 tranche was fully repaid in December 2021 from surplus unrestricted funds. The balance of the loan will be repaid in Q1 2022 if surplus unrestricted funds remain at least at year end levels.

17. Summary of Net Assets by fund	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2021 are represented by:			
Heritage Assets	-	872,030	872,030
Tangible Fixed Assets	-	410,373	410,373
Net Current Assets/(Liabilities)	105,867	92,247	198,114
	105,867	1,374,650	1,480,517
Long Term Liabilities	-	(63,593)	(63,593)
	105,867	1,311,057	1,416,924

Notes to the Financial Statements (continued)
for the year ended 31 December 2021

17. Summary of Net Assets by fund (continued)

	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2020 are represented by:			
Heritage Assets	-	872,030	872,030
Tangible Fixed Assets	-	399,261	399,261
Net Current Assets/(Liabilities)	156,419	9,334	165,753
	156,419	1,280,625	1,437,044
Long Term Liabilities	-	(102,311)	(102,311)
	156,419	1,178,314	1,334,733

18. Taxation

As a charity, Heron Corn Mill (Beetham) Limited is exempt from tax on income and gains falling within sections 472 - 474 of the Corporation Tax Act 2010, sections 478 - 489 of the Corporation Tax Act 2010, or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

19. Control

There is no single controlling party of the charity for the current or previous year.

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net movement in funds	82,191	100,302
Add back depreciation	31,834	26,102
Decrease (increase) in debtors	(12,851)	(6,464)
Increase (decrease) in creditors	(6,157)	(132)
Loss (profit) on disposals	(133)	-
Net cash generated in operating activities	94,884	119,808

HERON CORN MILL (BEETHAM) LIMITED

England & Wales - Charity number 1131677

Accounts

CHARITY NO: 1131677 COMPANY NO: 06784856

HERON CORN MILL (BEETHAM) LIMITED

A COMPANY LIMITED BY GUARANTEE

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

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Report of the Trustees for the year ended 31 December 2020

The Trustees present their report and the financial statements of the Trust for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Trust.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Trust's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Chair's Report

As Chair of the Heron Corn Mill (Beetham) Ltd I am able to report an unusually outstanding year in what has been extremely difficult with the unprecedented Covid-19 pandemic arriving in early March. 2020 was to have been our celebratory year, with the culmination of a major Heritage Lottery project – 1220-2020 (800 Years of Milling) but all plans to complete this project and indeed have a showcase of work within an arts festival had to be shelved. It is hoped to be able to do this in 2021.

When the pandemic hit, the mill was having problems with floods, heavy rainfall had been causing concerns over rising water in the barn stairwell, and the possibility of yet another floodwater problem in the mill. Also, during one of our workshops, a major power cable blew up outside, as the water table was rising so quickly. This caused damage to internal lighting, turbine, and equipment throughout the mill, barn and shepherds hut.

All activity and events cancelled, the miller set to with repairing damage. The Creative Projects Manager spent her time applying for and accessing emergency funding for all aspects of the work in hand. The grants were extremely forthcoming for which we are grateful. Our miller could not be furloughed as he needed to repair and maintain equipment to prevent it seizing up. The two main members of staff continued to work, at first in a reduced way, alternate days, and then more fully throughout the tier system. Gradually all work was undertaken and the buildings back in order.

The Creative Projects Manager quickly adapted the usual programme of education with our community groups, so that the children and teenagers could meet regularly and work online with their tutors, and we offered our 20 laptops to those children with no equipment to get online. The elderly groups who do crafts were sent videos and templates of how to continue their craft projects. The elderly and those with memory loss, instead of coming to the barn for reminiscence work, were sent a large box of reminiscence materials and music, with a hot cooked meal by the volunteers and staff. Over 60 boxes were delivered monthly, and a special Christmas one was delivered to over 67 elderly people, many in their 90's and one who is 102 years old.

We finished the year in a good position, with all our community groups well served and looking forward to a future date when they can re-convene in the barn for workshops and friendly sessions. Deliveries of materials and resources will continue until that time, thanks to our supporters.

In closing, I would like to thank the staff and volunteers, trusts and foundations and a few stalwart volunteers, without whom we would not be able to offer our facilities and resources to the wider community, and I look forward to celebrating our long-awaited celebration of work in later 2021.

Roger Bingham

Chair

Report of the Trustees for the year ended 31 December 2020 (continued)

Our Purpose and Activities

The purposes of the Charity are:

a) To restore, preserve, and upkeep the Heron Corn Mill to its original form as a fully working water powered corn mill - on a site first used for a mill in the 13th century - as a working museum open to the public and for the general benefit of the community, and for the educational benefit of students, researchers and others, and any other charitable purposes tending to encourage interest in the history and industry of the area.

b) To advance the education of the public in the conservation, protection, improvement, and mutual co-dependency of the physical and natural environment by demonstrating and promoting the use of renewable energy technology particularly, but not exclusively, using hydropower.

c) In furtherance of the above objects, but not otherwise, the power to arrange lectures, exhibitions, shows, projects and events for the benefit of the public, and to print, publish, and make available to the public by sale or otherwise of literature, reproductions, photographs and the like.

The vision that shapes our annual activities remains the sustainability and appreciation of the working heritage here at Heron Corn Mill. We have a general aim to contribute to the quality of life and knowledge sharing within our communities and visiting public.

In shaping our objectives for the year and planning our activities we continue to refer to the main themes of the heritage site, which creates a rich and diverse programme for all sectors of the community and visiting public. We aim to give our visitors and site users a good experience and affordable events and activities, and we are planning a re-opening post Covid-19 at some point in the middle of 2021, when restrictions allow. Meantime, we are making the site cleaner, safer and secure, in readiness for the public return.

The Trustees confirm that they have referred to the general guidance on public benefits issued by the Charity Commission when reviewing and planning the charity's aims and objectives.

The strategies we employed throughout 2020 were:

- Upkeep of the mill, maintenance and repair, and accessible interpretive resources
- Offered creative and educational activities for a broad range of people, in particular the elderly, with Crafternoons, Bread of Heron, Grain Chain and the new Powsowdie, most activity being online due to the pandemic, but deliveries of food, flour and resources were made to the elderly and vulnerable in the surrounding villages.
- Develop our ever-expanding youth group activities to cover themes of engineering, science and technology and to test out online delivery due to the pandemic.
- Review our offer of good educational programmes to primary schools, colleges, university groups and specific interest groups who might visit in future years. Consider using the skills of young artists to help develop new ideas for the education work.

Report of the Trustees for the year ended 31 December 2020 (continued)

Putting these activities into action we have the following main areas of activity:

- Schools – We tie into the national initiative such as British Science Week, National Mills Weekend, Museums at Night and Heritage Open Days – this can help with funding and certainly helps with promotion and free promotional materials.

- Mill Hoppers Youth Group – now split to 2 age groups as numbers have risen significantly. There are currently 100 young people as members. Our young people continue to learn through the main subjects of engineering, science and technology. At teenage level they are invited to join 808, a teenage group where they are given more creative freedom, and mentored towards becoming volunteers.

- Archive – creating artists opportunities to engage with our expansive archive and interpret the results into public performances or events through the research. We are looking to revive in the future, in some way, the North West Mills Group to which a lot of archive material is attached.

- Crafternoons – craft activities for the elderly, these are expanding and over 26 elderly people now attend once a month, we are looking to expand post-Covid-19, to a wider range of activities for the elderly.

- Milling demonstrations – a monthly event for the public to engage with our milling days will begin again post Covid-19, for the public to better understand the value of industrial heritage, water power and the making of fine stoneground flour. Historically these are well-attended, sometimes local history groups will book to come to a milling demonstration, and numbers can be quite high.

- Bread of Heron – This began as one group, we now have 4 groups, led by enthusiastic volunteer bakers, all who have spent many weeks being taught how to make really good bread. This project is exceptional in that it is becoming self-sustaining. Using our own flour, and receiving a small donation from each baker taking part, it is immensely popular with a long waiting list for places. Bread of Heron has now been running successfully since 2015. During Covid-19 the bread-making continued under the tier system, but was abandoned later in the year. It is hoped to re-start during 2021.

- The Grain Chain – Now in its second year, this initiative seeks to develop a baking group for those with mental health issues and learning difficulties, in need of a therapeutic activity. We have formed a partnership with Men in Growing Well (Sizergh) and are hoping to engage with other groups during the latter half of 2021.

The Events Programme

We create a twice yearly programme, spring and summer, autumn and winter. We create and promote a variety of events, activities and experiences for all sectors, ages, abilities and cultures within it. The themes are always broadly based around flour production, bread making, agricultural, rural life, engineering, technology, and hydropower. We engage mainly with local artists and educators to run the events. Due to Covid-19, our activities were offered online or by delivery in a box to individuals and this continued throughout 2020. A full adapted programme under the umbrella of MAKE YOURSELF AT HOME –BUSINESS AS UNUSUAL was undertaken, with funding from various sources, mainly emergency funding from the Lottery Funds.

Report of the Trustees for the year ended 31 December 2020 (continued)

Achievements and Performance

We have been very fortunate with grant-funding during 2020, despite the terrible effects of the pandemic on all organisations. We have managed to keep going, with a good adapted programme that offered a range of activities and communications from staff and volunteers to all our community groups. A fortnightly newsletter throughout the year kept everyone up to date with events, and resources and materials were sent or delivered to all those who needed them, including the elderly, isolated and vulnerable members of our community. A project for which we were highly commended by the High Sheriff of Cumbria, who also helped deliver food boxes during the summer of 2020. We are looking forward to building on our knowledge from working in this adapted way, and to getting people back into the barn and day visitors back on to site at some point during 2021.

Covid-19 (Coronavirus) Review

On 23 March 2020 the Prime Minister addressed the nation announcing unprecedented limits on where and how people can meet and gather during the pandemic. This introduced lockdown rules chief of which was the need to "social-distance" keeping at least 2m apart from each other. This effectively kept everyone at home apart from essential services. The Heron Corn Mill was not an essential services so had to close – which it did on 14 March 2020.

1) Effect on Charity's activities

There are two full time members of staff, Audrey and Stuart. Audrey was able to work from home full time and Stuart was not furloughed as he is needed to keep the mill running preventing it from seizing up, and to check the site and keep the turbine working. He did this 1-2 days per week. All workshops and events were cancelled. Andy (who is 2 days per week) works from home and co-ordinates a remote programme which incorporates all the established groups we run, offering them a remote service that they can engage with.

It has not been possible to engage with volunteers since the pandemic began, as many of these are retired people and some with health concerns. It was deemed impossible to engage with others on site. Volunteers are being kept updated of all activity and measures to continue our services and programme, and will be until they are able to fully engage with it again.

2) Ability to Fund-raise

Fundraising was managed by Audrey from home, and very successfully too. The Small Business Grant was obtained from SLDC in the first fortnight of lockdown, and since then several grants relating to projects have been obtained, together with some emergency funds to change the way we offer our services and resources to our groups, and to help with paying existing costs to ensure the Charity survives during the pandemic. Emergency funding has been secured to the end of June 2021, as from then it is hoped that a gradual return to normal can commence.

3) Effect on staff and events for the coming year

All the activities planned for spring, summer and autumn were cancelled. However, most of our programme activity is part of a sponsored project, therefore many events and workshops were to be offered free, and therefore we are losing minimum income there. It is hoped that events and programmes can commence once again from July onwards following the Government's announcement on 22 February 2021 of a four-step plan to lift all restrictions by 21 June 2021.

Report of the Trustees for the year ended 31 December 2020 (continued)

4) Effect on future aims and activities

Future aims and activities are now back on the agenda following the Government's announcement. Detailed plans for these will be drawn up ready to implement once the green light has been signalled.

5) Financial Effect

The Covid-19 pandemic has had a positive impact on the finances of the Charity. Emergency funding was secured to help with existing costs, and this is in place until the end of June 2021. In addition we had a good year on the turbine income. Both these factors have helped the Charity's financial position to the point that for the first time ever we are able to report a surplus of unrestricted reserves.

In terms of future sustainability the Charity has been granted £75,000 from Power to Change (Business in the Community) to enable the Charity to buy a screen cleaning system for the turbine which will add additional unrestricted income each year. This was supported by a three year forecast which remains largely unaffected by the Covid-19 outbreak – assuming of course, that the pandemic comes under control in the coming months. The screen cleaner became operational from the beginning of March 2021.

Financial Review

For the year to 31st Dec 2020 the charity recorded unrestricted income of £115k (prior year £119K). Unrestricted expenditure amounted to £95k (pr yr £111k), leaving a surplus over expenditure of £20k (prior year £8k). Adding back depreciation improves the surplus to £46k compared to the comparable surplus of £34k in 2019. This improvement of £12k comes from grants received due to Covid-19 pandemic enabling some items of unrestricted expenditure to be offset by these grants (hence the lower overall unrestricted expenditure figure). Cash was an inflow of £47k in the year which is a slight reduction on the £50k inflow achieved in 2019 - but another inflow nonetheless. The inflow was achieved due to the excellent performance of the Creative Projects Manager in securing funding to keep the Charity open during the Covid-19 pandemic.

Reserves Policy

Unrestricted reserves as at 31 December 2020 are in deficit by £92,977 compared to the 2019 deficit of £137,259 – an improvement of £44,282. Included in the deficit is a sum of £116,057 (2019 £125,496) representing a long term loan and other liabilities which, in the main, are not due for repayment until more than 12 months from the balance sheet date. This transforms the unrestricted reserves deficit to a surplus of £23,080 (2019 a deficit of £2,976) - an improvement of £26,056, and the first time the Charity has recorded a positive unrestricted reserve. The Charity has now reached its aim to have cash reserves of some £15,000 to cover at least 3 months essential operating costs. The next step is to ensure this is maintained and improved upon.

Report of the Trustees for the year ended 31 December 2020 (continued)

Reference and administrative details

Company number:	06784856
Charity number:	1131677
Trustees:	Roger Bingham Robert Dickinson Janice Dyson (Resigned Jan 2021) Paul Lusted Robert Parkinson Sharon Peill Tristan Donato (Appointed Jan 2021)
Treasurer:	Denise Noble
Secretary/Manager:	Audrey Steeley
Registered Office:	Mill Lane Beetham Milnthorpe Cumbria LA7 7PQ
Bankers:	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ
Independent Examiner:	Ian Clark FCCA MHA Moore and Smalley Kendal House Murley Moss Business Village Oxenholme Road Kendal LA9 7RL

Structure, Governance and Management Constitution

Heron Corn Mill (Beetham) Limited is a company limited by guarantee and a registered charity governed by its Memorandum & Articles of Association. It was incorporated on 7 January 2009. Its objectives were amended by a resolution dated 23 December 2011.

Organisation

The charity is organised and run by the Trustees. There must always be at least one senior manager of BillerudKorsnas Beetham Limited acting as a Trustee. In the year ended 31 December 2020 this Trustee was Sharon Peill. Day to day administration is the responsibility of the Charity Manager who reports to the Trustees.

Report of the Trustees for the year ended 31 December 2020 (continued)

Selection and induction of new Trustees

In selecting individuals for appointment as Trustees, the Trustees take into consideration the skills, knowledge and experience needed for the effective administration and future progression of the Charity.
The Trustees make available to each new Trustee, a copy of the governing document and any amendments thereto, and a copy of the Charity's latest report and statement of accounts.

Risk Management

The Trustees have identified the major risks to which the charity is exposed. Those risks have been reviewed and systems established to mitigate them. In keeping under review the Trust's activities, Trustees are mindful of the potential for any changes to the present range of risks and will adjust systems when and where required.

Statement of Trustees' responsibilities

Accounting and reporting responsibilities

The trustees (who are also directors of Heron Corn Mill (Beetham) Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on and signed on their behalf by

R.K Bingham

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R K Bingham (Chairman)

Independent Examiner's Report to the Members of Heron Corn Mill (Beetham) Limited

I report to the Trust trustees on my examination of the accounts of the company for the year ended 31 December 2020 which are set out on pages 11 to 24.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Clark FCCA
For and on behalf of
MHA Moore and Smalley
Chartered Accountants
Kendal House
Murley Moss Business Village
Kendal
Cumbria
LA9 7RL

Date : 06/07/2021

Statement of Financial Activities (including Income and Expenditure Account)
for the year ended 31 December 2020

		Note	Unrestricted Funds (General) 2020 £	Restricted Funds (Projects) 2020 £ (Note 4)	Total Funds 2020 £	Total Funds 2019 £
INCOME AND ENDOWMENTS FROM:						
Donations and Legacies		2	5,896	35	5,931	10,802
Charitable Activities: Grants Received		3	14,334	77,729	92,063	86,900
Other Trading Activities:						
	Admissions etc.		3,344	760	4,104	11,702
	Heritage Lottery Fund	5	-	112,015	112,015	21,000
	Sales		412	-	412	3,904
	Turbine Income		90,959	-	90,959	92,569
Investment Income		6	38	-	38	75
Other Income			342	-	342	344
TOTAL			**115,325**	**190,539**	**305,864**	**227,296**
EXPENDITUE ON:						
Raising Funds:	Cost of Goods Sold		194	1,890	2,084	3,926
	Marketing		45	-	45	619
	Other Costs		12	178	190	162
	Wages	10	20,658	-	20,658	22,244
			20,909	2,068	22,977	26,951
Charitable Activities:						
Events:	Artists/Professional Fees		390	36,716	37,106	42,934
	Exhibition Costs		-	173	173	2,069
	Travel & Subsistence		-	826	826	1,680
	Volunteer Expenses		-	9,569	9,569	11,216
	Wages	10	6,568	40,525	47,093	40,781
			6,958	87,809	94,767	98,680
Property:	Heat & Light		262	262	524	1,310
	Licences		150	30	180	107
	Rates		1,034	-	1,034	(265)
	Repairs, Maintenance and Cleaning		13,296	14,018	27,314	9,252
			14,742	14,310	29,052	10,404
Other Administration:	Audit & Accountancy Fees		2,955	-	2,955	2,585
	Bank Charges		45	15	60	60
	Catering/Refreshments		88	64	152	935
	Depreciation		26,102	-	26,102	26,155
	Equipment Purchases		15	1,687	1,702	920
	Insurance		5,147	801	5,948	5,547
	IT Hardware/Software		167	1,186	1,353	1,831
	Legal Fees		713	177	890	481
	Post, Packing, Telephone		787	443	1,230	1,841
	Stationery, Consumables, Copying		123	212	335	943
	Subscriptions		443	372	815	953
	Sundry		473	1,259	1,732	697
	Training		-	-	-	935
	Wages	10	7,528	-	7,528	11,122
			44,586	6,216	50,802	55,005
Other:	Loan Interest		7,964	-	7,964	8,557
			7,964	-	7,964	8,557
TOTAL			**95,159**	**110,403**	**205,562**	**199,597**
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS		7	20,166	80,136	100,302	27,699
Transfers		4	62,281	(62,281)	-	-
Admin Charges		4	-	-	-	
NET MOVEMENT IN FUNDS			82,447	17,855	100,302	27,699
Funds Balances b/f			1,095,867	138,564	1,234,431	1,206,732
FUNDS BALANCES c/f			**1,178,314**	**156,419**	**1,334,733**	**1,234,431**

Balance Sheet
as at 31 December 2020

	Note	2020 £	2019 £
Fixed Assets			
Tangible Assets	12	399,261	361,096
Heritage Assets	13	872,030	872,030
		1,271,291	1,233,126
Current Assets			
Debtors & Prepayments	14	35,599	29,135
Cash at Bank and in Hand		174,730	127,995
		210,329	157,130
Creditors			
Amounts falling due within one year	15	44,576	44,074
Net Current Assets		165,753	113,056
Total Assets less current liabilities		1,437,044	1,346,182
Long Term Liabilities			
Charity Bank Loan	16	102,311	111,751
Net Assets	17	1,334,733	1,234,431
Funds			
Unrestricted: General		1,178,314	1,095,867
Restricted: Projects	4	156,419	138,564
		1,334,733	1,234,431

For the year ended 31 December 2020 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Trustees on 21/6/21 and signed on their behalf by

S.PELL.
Trustee/Director

R.K. Bingham
RK Bingham
Trustee & Chairman

Company Registration Number: 06784856

Cash Flow Statement
as at 31 December 2020

	Note	2020 £	2019 £
Cash generated in Operating Activities	20	119,808	62,239
Cash Flows from Investing Activities:			
Proceeds from the sale of plant and equipment			
Purchases of plant and equipment		(64,267)	(3,944)
Cash provided by (used in) Investing Activities		(64,267)	(3,944)
Cash Flows from Financing Activities:			
Repayment of borrowing		(8,806)	(8,207)
Cash used in Financing Activities		(8,806)	(8,207)
Increase (decrease) in cash in the year		46,735	50,088
Cash at the beginning of the year		127,995	77,907
Total Cash at the end of the year		174,730	127,995

Notes to the Financial Statements
for the year ended 31 December 2020

1. Accounting Policies

1.1 Company Information

Heron Corn Mill (Beetham) Limited is a company limited by guarantee incorporated in England and Wales. The registered office is Mill Lane , Beetham, Milnthorpe, Cumbria, LA7 7PQ.

1.1.a Basis of preparation

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2015.

Heron Corn Mill (Beetham) Limited meets the definition of a public entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund.

1.3 Going concern

At the time of approving the financial statements, the directors have considered the period of 12 months following and have reasonable expectations that the Charity has adequate resources to continue in operational existence for the foreseeable future. This is supported by a review of the 3 year forecast completed last year in support of the turbine screen cleaner funding which the Directors have found to be broadly unaffected by the Covid-19 pandemic and therefore remains achievable. This, together with the fact that the Charity has registered its first positive unrestricted reserve gives the Directors confidence in continuing to adopt the going concern basis of accounting in preparing these financial statements.

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

1.4 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income, it is probable it will be received and the amount can be measured reliably.
The following specific policies are applied to particular categories of income:

(a) Voluntary income is received by way of grants (whether capital or revenue), donations and gifts and is included in full in the Statement of Financial Activities.
Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when it is probable the income will be received.

(b) Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the volunteers is not recognised.
On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

(c) Investment income is included when receivable.

(d) If income is received but the related performance does not take place until a further accounting period the income will be deferred until the criteria for income recognition are met.

1.5 Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of commercial trading including costs of goods, marketing and staff costs.
- Expenditure on charitable activities includes the costs of performances, exhibitions and other educational activities undertaken to further the purposes of the charity and their associated support costs and costs associated with the turbine.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with use of the resources.

1.6 Investment income

Investment income represents interest earned on the investment of temporary surplus funds placed on deposit, and is included in the accounts when receivable.

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

1.7 Tangible fixed assets and depreciation

All fixed assets are originally recorded at cost.

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Barn and Other equipment	- 10% - 20% straight line
Computer equipment	- 33% straight line
Hydro turbine	- 4% straight line

1.8 Heritage Assets

The improvements to Heron Corn Mill, Beetham are stated at cost. Significant funds have been expended in restoring and maintaining Heron Corn Mill and in view of this the Trustees do not believe any provision for depreciation or impairment is required.

1.9 Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities over the period of the lease on a straight line basis.

1.10 Debtors and creditors receivable/ payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.11 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

2. Donations and Legacies	2020	2019
	£	£
Donations from visitors	931	2,805
Donation from BK Beetham Ltd	5,000	7,997
	5,931	10,802

All donations in 2019 are unrestricted income, but in 2020 £35 is restricted.

3. Grants Received

Grants were received from the following bodies;	2020	2019
	£	£
Power To Change	55,000	-
SLDC	11,334	-
Cumbria Community Foundation	9,963	-
Garfield Weston	5,000	-
The Hadfield Charitable Trust	3,000	-
D'Oyly Carte Charitable Trust	2,000	-
The Dowager Peel	1,500	-
Tesco (Bags of Help)	1,166	-
Concertina Charitable	100	-
Expat Foundation	500	14,200
Henry Herd Trust	500	500
Sharples Fund	2,000	2,000
Swire Charitable Trust	-	17,500
Foyle Foundation	-	13,000
Derbyshire Environmental Trust (Tarmac)	-	7,000
Edward Gostling Foundation	-	6,900
Nineveh Trust	-	5,000
CCF + #Iwill Fund	-	4,250
Radcliffe Trust	-	3,000
The Cotton Industry War Memorial Trust	-	2,000
JSF Pollitzer Charitable Trust	-	2,000
Fort Foundation	-	2,000
John Gilpin	-	2,000
Mrs K Laurence's Charitable Trust	-	1,500
Elspeth J Thompson	-	1,000
Harold & Alice Bridges	-	1,000
WG Edwards	-	1,000
Holmes Hines	-	500
Croppers	-	500
Blakemore	-	50
	92,063	86,900

The income from grants received totalled £92,063 in 2020 (2019: £86,900) of which £77,729 was restricted (2019: £86,900) and £14,334 was unrestricted (2019: £0).

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2020

No	Project	Balance b/f		Income 2020			Expenditure 2020						Balance c/f	
		Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	23,054	23,054	-	-	-	5,157	-	-	-	5,157	-	17,897	17,897
9	Hoppers 2017	13,705	13,705	6,000	3,500	9,500	11,754	-	-	-	11,754	-	11,451	11,451
14	Turbine Cleaning System	53,340	53,340	55,000	-	55,000	21	64,267	-	-	64,288	(64,267)	44,052	44,052
23	Crafternoons	9,016	9,016	-	-	-	1,858	-	-	-	1,858	-	7,158	7,158
24	The Grain Chain	10,501	10,501	-	-	-	695	-	-	-	695	-	9,806	9,806
28	Project Co-ordinator	1,529	1,529	6,246	-	6,246	6,246	-	-	-	6,246	-	1,529	1,529
29	808 Transition	1,531	1,531	5,000	-	5,000	2,625	-	-	-	2,625	-	3,906	3,906
33	Shed	921	921	-	-	-	-	-	-	-	-	-	921	921
34	HLF-800 Years of Milling	13,983	13,983	2,625	(3,500)	(875)	15,966	-	-	-	15,966	1,986	(872)	(872)
35	National Lottery Community Fund Covid 19	-	-	22,450	-	22,450	18,971	-	-	-	18,971	-	3,479	3,479
37	Heritage Emergency Fund	-	-	19,000	-	19,000	19,000	-	-	-	19,000	-	-	-
39	Culture Recovery Fund	-	-	68,040	-	68,040	25,206	-	-	-	25,206	-	42,834	42,834
41	Powsowdie	10,980	10,980	717	-	717	2,408	-	-	-	2,408	-	9,289	9,289
43	Crafternoons and 808 2021	-	-	3,000	-	3,000	496	-	-	-	496	-	2,504	2,504
56	Barn Equipment	-	-	1,166	-	1,166	-	-	-	-	-	-	1,166	1,166
72	Winter Woolies	4	4	1,295	-	1,295	-	-	-	-	-	-	1,299	1,299
	Totals	138,564	138,564	190,539	-	190,539	110,403	64,267	-	-	174,670	- 62,281	156,419	156,419

Volunteer Program	is funding to continue the volunteer program started by the Waterpower Connection Project.
Hoppers 2017	is a project to expand and develop its offer to young people in the Ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	grant income received to purchase a new cleaning system for the turbine. The system will cost over £100,000, therefore this fund has been carried forward until the full amount has been raised and evaluation of the options completed.
Crafternoons	is funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	is funding for a twice-monthly community bread-making group composed of people with behavioural problems and mental health issues.
Project Co-ordinator	is needed to take care of the admin of Bread of Heron, and Grain Chain community bread making groups.
808 Transition	is a project for the older members of Mill Hoppers Youth Group who are growing away from the group and becoming mill volunteers.
Shed	is a project to replace the old one which was letting in rain. All community equipment and resources are stored in there.
HLF-800 Years of Milling	1220-2020 (800 Years of Milling) is a Heritage Lottery Funded project to explore the mill's medieval origins, as in 2020 we will have been milling for 800 years.
National Lottery Community Fund Covid 19	to be adapted our community programmes and to deliver online and delivery packages to elderly.
Heritage Emergency Fund	to allow staff and volunteers to quickly adapt to the new situation and continue working on site.
Culture Recovery Fund	to continue with preparations for opening the site safely and securely to the public.
Powsowdie	is a reminiscence project for the elderly and people with memory loss.
Crafternoons and 808 2021	to continue with online and video work until sessions can begin face-to-face in the barn with workshops for the elderly and youth.
Barn Equipment	to replenish and replace barn equipment for the time when we can re-open the barn to the public safely.
Winter Woolies	is funding received to provide a Christmas party for the Old folks of the area.

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

4. Restricted Funds

RESTRICTED FUNDS SUMMARY 2019

No	Project	Balance b/f		Income 2019			Expenditure 2019						Balance c/f	
		Available to Spend	Per Balance Sheet	Received	Transfer from Unrestricted	Total	Spend in SOFA	Spend on Fixed Assets	Depn Charges	Admin Charges	Total	Transfers to Unrestricted	Available to Spend	Per Balance Sheet
7	Volunteer Program	23,823	23,823	7,000	-	7,000	7,769	-	-	-	7,769	-	23,054	23,054
9	Hoppers 2017	4,359	4,359	16,000	-	16,000	3,654	3,000	-	-	6,654	(3,000)	13,705	13,705
14	Turbine Cleaning System	50,340	50,340	3,000	-	3,000	-	-	-	-	-	-	53,340	53,340
23	Crafternoons	10,092	10,092	2,000	-	2,000	3,076	-	-	-	3,076	-	9,016	9,016
24	The Grain Chain	10,331	10,331	5,400	-	5,400	5,230	-	-	-	5,230	-	10,501	10,501
28	Project Co-ordinator	29	29	1,500	-	1,500	-	-	-	-	-	-	1,529	1,529
29	808 Transition	1,450	1,450	4,250	-	4,250	4,169	-	-	-	4,169	-	1,531	1,531
33	Shed	(5,094)	(5,094)	7,000	-	7,000	41	944	-	-	985	(944)	921	921
34	HLF-800 Years of Milling	26,793	26,793	23,000	-	23,000	35,810	-	-	-	35,810	-	13,983	13,983
41	Powsowdie	-	-	15,700	-	15,700	4,420	-	-	300	4,720	(300)	10,980	10,980
72	Winter Woolies	-	-	926	-	926	922	-	-	-	922	-	4	4
73	Millwright/Miller Salary	1,429	1,429	22,500	-	22,500	23,929	-	-	-	23,929	-	-	-
	Totals	123,552	123,552	108,276	-	108,276	89,020	3,944	-	300	93,264	(4,244)	138,564	138,564

Volunteer Program	is funding to continue the volunteer program started by the Waterpower Connection Project.
Hoppers 2017	is a project to expand and develop its offer to young people in the Ares of engineering, arts and other STEM subjects.
Turbine Cleaning System	grant income received to purchase a new cleaning system for the turbine. The system will cost over £100,000, therefore this fund will be carried forward until the full amount has been raised and evaluation of the options completed.
Crafternoons	is funding for a monthly craft workshop for the over 65's led by disabled textile artist Kerry Ollerenshaw.
The Grain Chain	is funding for a twice-monthly community bread-making group composed of people with behavioural problems and mental health issues.
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Shed	is a project to replace the old one which was letting in rain. All community equipment and resources are stored in there.
HLF-800 Years of Milling	1220-2020 (800 Years of Milling) is a Heritage Lottery Funded project to explore the mill's medieval origins, as in 2020 we will have been milling for 800 years.
Powsowdie	is a reminiscence project for the elderly and people with memory loss.
Winter Woolies	is funding received to provide a Christmas party for the Old folks of the area.
Millwright/Miller Salary	is funding for the salary of our Millwright/Miller.

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

5. Heritage Lottery Fund

	2020	2019
	£	£
1220-2020 (800 Years of Milling)	2,625	21,000
National Lottery Covid 19 Fund	22,350	-
Heritage Emergency Fund	19,000	-
Culture Recovery Fund	68,040	-
	112,015	21,000

6. Investment Income

	2020	2019
	£	£
Interest Receivable	38	75

7. Net income/(expenditure) for the year

	2020	2019
This is stated after charging:	£	£
Depreciation	26,102	26,155
Independent Examination	2,680	2,600

8. Expenditure on charitable activities

Expenditure on charitable activities in 2020 was £123,819 (2019: £109,084) of which £102,119 was restricted (2019: £70,316) and £2,170 was unrestricted (2019: £38,768).

9. Trustees

Robert Dickinson, a trustee, who lives closest to the Mill, gets paid for keeping the turbine going outside of normal office hours. He quite regularly cleans the turbine in the early hours of the morning! He invoices the Corn Mill for this service which in 2020 amounted to £4,560 (2019 £5,240).

None of the other Trustees received any remuneration during the year, nor were any of the Trustees reimbursed for any expenses (2019 - None).

10. Wages

There were 2 employees under contract by the charity during the year (2019 - 2).
No employee was paid more than £60,000 in the year.

		2020	2019
Breakdown of costs:		£	£
	Gross Wages paid	70,261	68,511
	NIC contributions	3,283	4,087
	Pension contributions	1,735	1,549
		75,279	74,147

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

11. Related Party Transactions

The following Trustees are also managers of BillerudKorsnas Beetham Limited:

Sharon Peill & Robert Dickinson

BillerudKorsnas Beetham Limited owns the site of Heron Corn Mill (Beetham) Limited and does not charge any rent to the charity. The lease dated 23 May 1974 being for 99 years and a peppercorn rent payable.

In the year Heron Corn Mill (Beetham) Limited invoiced BillerudKorsnas Beetham Limited £22,347 in respect of electricity generated by the Turbine (2019: £26,599).

Included in other debtors at the year end is £1,250 due from BillerudKorsnas Beetham Limited (2019 - £10,304).

12. Tangible Fixed Assets

	Hydro Turbine	Other Equipment	Computer Equipment	Total
	£	£	£	£
Cost				
At 1 January 2020	538,484	58,888	6,569	603,941
Additions in year	64,267	-	-	64,267
Disposals and write-offs at cost	-	-	-	-
At 31 December 2020	**602,751**	**58,888**	**6,569**	**668,208**
Accumulated Depreciation				
At 1 January 2020	198,971	37,305	6,569	242,845
Charged for the year	21,548	4,554	-	26,102
Disposals and write-offs	-	-	-	-
At 31 December 2020	**220,519**	**41,859**	**6,569**	**268,947**
Net Book Value				
At 31 December 2020	**382,232**	**17,029**	**-**	**399,261**
At 31 December 2019	339,513	21,583	-	361,096

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

13. Heritage Assets	Leasehold Property Improvements £
Cost	
At 1 January and 31 December 2020	872,030
Net Book Value	
At 31 December 2020	872,030

On 13 June 2013 a Legal Charge over the leasehold property known as Heron Corn Mill was signed in favour of the Trustees of the Heritage Lottery Fund as part of the conditions that had to be met before the grant of £939,100 could commence to be spent. The grant has the title of "Waterpower Connection".

14. Debtors and Prepayments falling due within one year	2020 £	2019 £
HM Revenue & Customs - VAT	32	-
Prepayments & Accrued Income	34,317	18,470
Other Debtors	1,250	10,665
	35,599	29,135

15. Creditors: amounts falling due within one year	2020 £	2019 £
HM Revenue & Customs - PAYE & NIC + VAT	1,932	4,188
Charity Bank loan	9,421	8,787
Other Creditors - Pension	145	329
Trade creditors	26,975	25,665
Accruals and deferred income	6,103	5,105
	44,576	44,074

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

16. Creditors falling due after one year	2020	2019
	£	£
Charity Bank Loan	102,311	111,751
Analysis of loans	**£**	**£**
Wholly repayable within five years		
By instalments	-	-
Not wholly repayable within five years		
By instalments	111,732	120,538
	111,732	120,538
Included in current liabilities	9,421	8,787
	102,311	111,751

The Trust has a twenty year loan with the Charity Bank which will be repaid in full by November 2029. The loan bears interest at 7% and is secured by a fixed legal charge over the leasehold property known as Heron Corn Mill and a chattel mortgage over NHT Kaplan Turbine and associated equipment. There is also a debenture over the entire undertaking.

17. Summary of Net Assets by fund	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2020 are represented by:			
Heritage Assets	-	872,030	872,030
Tangible Fixed Assets	-	399,261	399,261
Net Current Assets/(Liabilities)	156,419	9,334	165,753
	156,419	1,280,625	1,437,044
Long Term Liabilities	-	(102,311)	(102,311)
	156,419	1,178,314	1,334,733

Notes to the Financial Statements (continued)
for the year ended 31 December 2020

17. Summary of Net Assets by fund (continued)

	Restricted Funds £ (Note 4)	Unrestricted Funds £	Total £
Fund balances at 31 December 2019 are represented by:			
Heritage Assets	-	872,030	872,030
Tangible Fixed Assets	-	361,096	361,096
Net Current Assets/(Liabilities)	138,564	(25,508)	113,056
	138,564	1,207,618	1,346,182
Long Term Liabilities	-	(111,751)	(111,751)
	138,564	1,095,867	1,234,431

18. Taxation

As a charity, Heron Corn Mill (Beetham) Limited is exempt from tax on income and gains falling within sections 472 - 474 of the Corporation Tax Act 2010, sections 478 - 489 of the Corporation Tax Act 2010, or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

19. Control

There is no single controlling party of the charity for the current or previous year.

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2020 £	2019 £
Net movement in funds	100,302	27,699
Add back depreciation	26,102	26,155
Decrease (increase) in debtors	(6,464)	2,164
Increase (decrease) in creditors	(132)	6,221
Net cash generated in operating activities	119,808	62,239