# FOREVER HOUNDS TRUST

England & Wales · Charity number 1131399

## Details

| | |
|---|---|
| **Other names** | GREYHOUND RESCUE WEST OF ENGLAND, GRWE |
| **Status** | Registered |
| **Legal form** | Charitable company |
| **Company number** | 06985367 |
| **Registered** | 2009-08-27 |
| **Register** | View on the Charity Commission register |

## Contact

| | |
|---|---|
| **Address** | Unit A2<br>Chard Enterprise Centre<br>Beeching Close<br>Chard<br>Somerset<br>TA20 1BB |
| **Phone** | 03000125125 |
| **Email** | enquiries@foreverhoundstrust.org |
| **Website** | www.foreverhoundstrust.org |

## Activities

**Objects:** TO RELIEVE THE SUFFERING OF GREYHOUNDS AND LURCHERS WHO ARE IN NEED OF CARE AND PROTECTION, IN PARTICULAR BY RESCUE, REHABILITATION AND RE-HOMING, OR BY THE PROVISION OR MAINTENANCE, OR ASSISTING IN THE PROVISION AND MAINTENANCE OF KENNELS AND OTHER FACILITIES FOR THE RECEPTION AND CARE OF GREYHOUNDS AND LURCHERS WHO ARE UNWANTED OR RETIRED OR WHO ARE OTHERWISE IN NEED OF CARE AND PROTECTIONTO ADVANCE THE EDUCATION OF THE PUBLIC IN MATTER RELATING TO THE WELFARE OF GREYHOUNDS AND LURCHERS AND THE PREVENTION OF CRUELTY AND SUFFERING AMONG SUCH DOGS

**Activities:** To relieve the suffering of greyhounds and lurchers who are in need of care and protection, in particular by rescue, rehabilitation and re-homing, or by the provision of kennels and other facilities for their reception. To advance the education of the public in matters relating to greyhound and lurcher welfare.

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## Classification

- **How:** Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** Animals
- **Who:** The General Public/mankind

## Geography

- **Area of benefit:** UNDEFINED. IN PRACTICE, THROUGHOUT ENGLAND & WALES
- Throughout England And Wales

## Finances

| Period end | Income | Expenditure | Assets | Employees |
|---|---|---|---|---|
| 2024-12-31 | £587,880 | £510,734 | £771,566 | 12 |
| 2023-12-31 | £660,250 | £520,634 | £694,420 | 12 |
| 2022-12-31 | £709,169 | £815,367 | £554,804 | 23 |
| 2021-12-31 | £1,114,908 | £1,055,928 | £661,002 | 23 |
| 2020-12-31 | £820,454 | £851,923 | £602,022 | 20 |

## Trustees

| Name | Role | Appointed |
|---|---|---|
| **Claire Pearce** | Chair | 2022-07-25 |
| Amy Ridgway | | 2024-09-05 |
| Dr Neil Viner | | 2024-12-10 |
| JAN LAKE | | |
| Karen Day | | 2024-09-04 |
| Mx Adina Claire | | 2021-05-08 |

## Linked charities

- GREYHOUND RESCUE WEST OF ENGLAND (1131399-1)

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**FOREVER HOUNDS TRUST**

England & Wales - Charity number 1131399

# Accounts

FOREVER HOUNDS TRUST

Matching greyhounds and lurchers to happy homes

# Forever Hounds Trust

## Trustees Annual Report and Unaudited Financial Statements Year ended 31 December 2024

Charity registation - 1131399

Company number - 06985367

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# Legal and administrative information

## Charity name

Forever Hounds Trust

## Charity registration no.

1131399

## Company registration no.

06985367

## Registered office and contact details

Chave Lane
Brithem Bottom
Cullompton
EX15 1NE

## Trustees

| | |
|---|---|
| Claire Pearce | Chair |
| Judy Adams | Resigned 18 July 2024 |
| Adina Claire | |
| Karen Day | Treasurer, appointed 5 September 2024 |
| Paul Hoban | Treasurer, resigned 5 September 2024 |
| Rachel Jackson | |
| Jan Lake | |
| Amy Ridgeway | Appointed 5 September 2024 |
| Liz Rodgers | Resigned 28 October 2024 |
| Neil Viner | Appointed 10 December 2024 |
| Sarah Williamson | Resigned 15 April 2024 |
| Helena Wittenbach | Appointed 5 September 2024 |

## Patron

Dr Marc Abraham OBE, BVM&S MRCVS

## Chief Executive

Caron Lane

## Company secretary

Sinead Crawley

## Principal bank

Santander UK
2 Triton Square
Regant's Place, London
NW1 3AN

## Independent examiner

Dux Advisory Limited
Kennel Club House
Gatehouse Way
Aylesbury, Buckinghamshire
HP19 8DB

## Accountant

Enaid Accountancy Ltd
Units 24 & 25
Goodsheds Container Village
Hood Road, Barry
CF62 5QU

# Trustees annual report

The Board of Trustees, who are also directors of the Charity for the purposes of the Companies Act, and Trustees for charity law purposes, submit their annual report and the financial statements of Forever Hounds Trust for the year ended 31 December 2024.

The Board of Trustees confirms that the annual report and financial statements of the Charity comply with current statutory requirements, including the Charity Act 2011, as well as the requirements of the Charity's governing document and the provisions of the 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Companies Act 2006.

## Objectives and activities

The charity has two principal objects:

- Alongside the homing of dogs, we also enable dogs to stay in their original homes by providing support to owners, thus preventing the dogs from ending up in rescue; we give advice to those looking to rescue a dog and offer space to dogs with high welfare or behavioural needs who would otherwise not have a safe place to go. These activities have contributed to the welfare of individual dogs and owner in alternative aways in addition to the homing of dogs.

- The charity also seeks to improve the general welfare standards within the greyhound racing industry. Forever Hounds Trust calls for a phasing out of greyhound racing in the UK. We are proud and excited to be working in partnership with other groups to bring greyhound welfare to the top of the agenda.

### Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

## Achievements and performance in the year

2024 was a year focussing on recovery for the charity. After a turbulent 2023, in February 2024 the Centre in Devon was re-opened, and operations centralised on that site. Our volunteers were out in force raising funds, building awareness, assisting at the Centre, providing foster homes, transport runs, administration and supporting adopters through post homing support. At the year-end it was encouraging to see the charity in a stronger position.

We are grateful to the tremendous contribution made by our volunteers to all aspects of the charity's operations. We have recruited new volunteers, who, like existing volunteers, give of their time and skills freely to enhance the work of the charity, both practically and strategically. We were delighted to see our Forever Hounds Trust volunteers being nominated for the ADCH Awards in recognition of their contribution.

The Trustees are reporting a more positive year than the previous. The work done over the last few years to consolidate operations, reduce costs and find the most efficient ways to carry out our work have left the charity in a stronger financial position at the end of 2024. The Trustees are grateful to the staff team, volunteers and financial supporters as we review the last 12 months.

### Homing and kennelling

During 2024 we found homes for 41 greyhounds and lurchers. This is lower than 2023 reflecting the fact we paused intake at the beginning of the year while we moved back to the Centre in Devon to minimise stress to the hounds; we also had a 10-week period in the late Summer when a new dog came in with kennel cough so paused homing while infection control procedures were in place and we are grateful to the kennel team for containing the infection.

We continue to support as many dogs as we can and reach out to our colleagues in other welfare charities

to seek space for those dogs which we cannot accommodate in our care. We helped 26 additional dogs by arranging and/or transporting them to other charities for the onward journey to new homes.

We continue to build on homing initiatives from recent years to increase the number of dogs we can help given the capacity of our kennelling facility. With our Centre based in Devon we have homed dogs in Cornwall, Devon, Dorset, Gloucestershire, Hampshire, Hertfordshire, Somerset, Wiltshire, Worcestershire and Wales. Our 'home from home' (HFH) scheme for people wishing to relinquish their dog to us allows the dog to stay in their home until a new suitable family is found. This frees up kennel space for other dogs in need and creates a better rehoming experience for the dog moving to a new family.

Sugar, a 9-year-old lurcher, was accepted into the HFH scheme in October 2024. Sugar's elderly owner contacted us for help after her partner, who was Sugar's main carer passed away unexpectedly. She had reluctantly made the difficult decision to rehome Sugar, due to being unable to care for her alone, as well as needing to move into more affordable housing.

Although Sugar lived slightly outside of our usual radius, due to the circumstances we agreed to carry out an assessment visit at the home. Following assessment, we accepted Sugar into the scheme and matched her with a couple who volunteer with us at our Centre. A visit and dog mix was carried out at Sugar's home, and she was subsequently adopted by the couple in November 2024.

Sugar has settled in well, and her adopters are delighted with her. She regularly visits the Centre during her adopters' volunteering sessions, where she enjoys meeting the kennel dogs! Sugar's original owner still contacts us for updates, and we often send her photos of Sugar's adventures. She has said: "I appreciate very much being able to remain in contact with you at Forever Hounds regarding the re-homing of Sugar. It was never intended to end this way for her since this was meant to be her "forever home" with Peter and myself. The sudden change of events happened swiftly after he died, and I am glad that I found the right place (with yourselves in Devon) to help me do the best that I could to find a happy home for her".

In common with the wider rescue community, there is more demand for spaces than we can provide. The demand upon us to take in dogs from the racing industry and also from homes who are unable to keep their dogs because of the cost-of-living crisis continues to be overwhelming. Forever Hounds Trust is not part of the Greyhound Retirement Scheme (GRS) due to our call for a phased ban of greyhound racing; we do not benefit financially from the GRS scheme.

During the year we continued to provide support to families through our Post Homing Support (PHS) team. Many of our dogs have never lived in a home environment and some take time to adapt to the life of a companion dog. The aim of the PHS service is to support our adopters and to improve the chances of a dog being able to stay in the home they have been matched to.

Dobby is an ex-racing greyhound, adopted from the Centre in 2024. Shortly after adoption, Dobby's adopters requested PHS and following an initial phone call and giving immediate safety advice, we were able to offer a PHS visit to the home within a few days of the request due to them living locally to our Centre.

During the visit, it became clear that the aggressive behaviours were caused by Dobby feeling overwhelmed and trigger stacked in the home environment. Advice was given regarding reducing his underlying stress. Advice to take things much more slowly, stopping walks temporarily and reintroducing this gradually, providing a suitable "safe space", reading body language, appropriate handling techniques, and recognising and avoiding potential trigger situations were all covered

Dobby is currently doing very well, and there have been no further incidents since the visit. His adopters are keen to adopt a second hound once Dobby is ready, following our PHS visit, they said: "Thank you so much for today. An incredibly calming visit. After you left, it almost seemed that all 3 of us had listened to you and took it all in and decided we are all going to try harder, be more patient and listen to each other! Dobby is going to be so glad he came here, and we are going to have many, many years of good times!"

The kennels and environment were audited by the Association of Dogs and Cats homes in the summer and achieved a 95.77% score. There are some limitations to the site and aging facilities. Towards the end of 2024 the Trustees commissioned a feasibility study of the Centre and future plans for the site will be an important workstream for 2025.

In May 2025, prior to publishing this report, having considered the findings of the feasibility study the

Trustees agreed to attempt to sell the existing Centre and find alternative premises to accommodate a larger number of dogs with improved facilities. The Trustees see this as a positive decision, that the charity is ready and able to increase the number of dogs we can help into forever homes each year.

## Welfare

The steady stream of racing greyhounds in need of rescue continues. We are committed to report any evidence uncovered of neglect of racing or former racing greyhounds to the Greyhound Board of Great Britain (GBGB) and, where appropriate, to the RSPCA. We will also gather evidence to inform the wider picture of the welfare issues and exploitation of greyhounds by the greyhound racing industry. We continue to support the promotion of improved greyhound and lurcher welfare through our membership of appropriate bodies and are a fully active member of the Association of Dogs and Cats Homes (ADCH) and the All-Party Parliamentary Dog Advisory Welfare Group.

The very nature of greyhound racing and the use of lurchers in hare coursing means that their bodies are put under immense strain. These factors along with the dogs often having been kept in poor conditions, as well as injuries being left untreated mean that rehabilitation is a vital part of the work we do.

Forever Hounds Trust supported and participated in a survey led by the Alliance Against Greyhound Racing focussing on greyhounds homed by British independent rescues who are not part of the Greyhound Board of Great Britain homing scheme. This survey found the average cost of homing a greyhound without any extra expense for injuries averaged £1,625 with minor injuries costing up to £3,000 and major as much as £8,000 per dog. Rescues continue to shoulder an increasing financial burden from the racing industry in the rescue, rehabilitation and homing of greyhounds.

Wren came into our care with 3 other greyhounds. We knew that we needed to act quickly when we heard of their plight, as the conditions that they were being kept in were appalling. Wren was 5 ½ years old and she had not been raced for 2 years; but Wren wasn't given the chance of a 'forever sofa' when she stopped racing and instead, she has spent her life living on a broken wooden bed with damp paper as her bedding; her home was a dark, leaky, smelly, and dirty shed.

Wren and the other greyhounds she arrived with started their rehabilitation, they adjusted to a life where they are shown care and kindness. They had physical and veterinary needs that needed to be met, and they also needed time and patience to help them to understand the world that they now live in.

Forever Hounds Trust sent comprehensive submissions to the Welsh Government consultation on proposals to strengthen how animal activities are regulated in Wales in March and Scottish Government consultation on the Prohibition of Greyhound Racing (Scotland) Bill in May 2024.

We are delighted that in February 2025 the Welsh Government have announced that greyhound racing will be banned in Wales, the first UK nation to take this step. We are part of a group of rescues who have already been planning for this potential outcome, and accordingly we will be playing a key role in securing the safety of all the greyhounds concerned.

In Scotland the consultation found that 86% of those who responded to the consultation proposing a Bill to ban greyhound racing in Scotland expressed support for the measure and the right to introduce a Member's Bill was secured. In Wales the consultation found support for licensing of owners and/or keepers or trainers of racing dogs; with 64% of respondents supportive of a phasing out of greyhound racing in the future. In January 2024 we heard the news of the closure of the Henlow track and by the end of the year the Crayford track will also close. On the international stage, New Zealand announced plans to ban greyhound racing, winding down over 20 months to allow time for homing and for people to transition to other jobs. We remain committed to providing submissions to relevant consultations and amplifying campaign messaging to our supporters.

We were pleased to see our friends at the Blue Cross UK handing in a petition to No. 10 Downing Street having collected 111,115 signatures supporting an end to greyhound racing in October and are keen to see the response from the UK government on this issue.

We have attended the All-Party Parliamentary Dog Advisory Welfare Group, and in February 2024 our Chief Executive presented at the "state of welfare" meeting. We were able to highlight the plight of greyhounds and lurchers, the health issues they are suffering and the vast numbers waiting for a rescue space.

During the year guidance was developed and rolled out for owners of our 'Ambassodogs' attending events

for fundraising and raising awareness by our qualified behaviourist aimed at ensuring the highest standard of welfare and comfort for those dogs. We are grateful to both the hounds and the owners for their time and commitment to this role.

## Partnership

There are many groups working throughout the UK and Ireland for the welfare of unwanted greyhounds and lurchers. Forever Hounds Trust has a long-established working relationship within this sector. We have a policy of assisting those where there are established links and where the organisation's aims are in line with our charitable objectives. This often takes the form of accepting rescued dogs from them for homing, especially where those dogs come from areas with a high number of abandoned or unwanted dogs. If we are unable to offer actual rescue space to a dog in need, we will use our networks to try and secure space elsewhere. We will assist, where possible, with transporting dogs to appropriate rescue spaces with the help of our volunteer network.

In addition to this we have developed opportunities for sharing profiles of sighthounds in the care of other organisations, to maximise homing opportunities for those dogs from within our supporter base. This is a reciprocal arrangement between Forever Hounds Trust and other charities and works well. In August we were approached by the Raystede Centre for Animal Welfare to help with greyhound Proki and through a feature on our social media and website he found his forever home with a Forever Hounds Trust supporter.

As well as working with these groups we also accept greyhounds directly from trainers when we can, and from individual sighthound owners who are no longer able to keep their dogs. We continue to have a good relationship with the Police forces, we assist in homing dogs which have been seized during illegal activities such as coursing.

Prior to the news, we had joined with other rescues planning for this potential outcome. The 'Welsh Greyhound Partnership' has been formed, comprising of a number of rescue organisations committed to securing the welfare of the greyhounds that will inevitably exit the industry; we will be taking a central role in this operation.

## Administration

The staff team have worked hard in the year to streamline processes for volunteer registration, to have better visibility of our work, enhance the volunteer experience, better understand our activity, improve management of relationships and support for our volunteers. They have developed helpful toolkits covering a variety of topics around fundraising and events.

We have undertaken a best practice review on our IT infrastructure, systems and security. We have already made some of the recommended changes and have a plan to implement further improvements this year.

We are grateful to Barrow & Parker Ltd for sponsoring our CEO on their Inspirational Leadership course.

## Patronage

In June we were delighted and honoured to announce that Dr Marc Abraham OBE became the new Patron of Forever Hounds Trust. A veterinary surgeon and long-term supporter of Forever Hounds Trust, Marc campaigns extensively for animal welfare issues both in the UK and further afield promoting rescue pet adoption and responsible breeding. Marc is responsible for three of the biggest pet welfare government e-petitions of all time and has spent years relentlessly lobbying MPs and Ministers in Westminster. Marc is the co-founder of the All-party Parliamentary Dog Advisory Welfare Group.

## Fundraising activities and income generation

Community fundraising activities are back to the same level of activity we experienced before the disruption in 2020 and 2021. We are grateful to our network of volunteers who give their time to Forever Hounds Trust at local events to raise funds and awareness of greyhounds and lurchers as family pets.

We have a small team who continue to successfully run online auctions and fundraising activities, breaking down geographical boundaries for our financial supporters and helping to extend the charity's reach.

Throughout 2024, our members, supporters and volunteers continued to find innovative and effective ways

to raise funds and public awareness for our charity and our work The types of fundraising and awareness activities our volunteers have organised include sighthound social walks, fun dog shows, street collections, charity stalls, selling merchandise, tombola, raffles and Christmas Carol Concerts and fayres.

Our Big Give Christmas Challenge focussed on fundraising to our "Help a Hound" featuring Hopper who came to us with incredibly sore skin and many scars. Hopper had been used for coursing; as we got to know him, we found his scars just weren't physical. The Big Give appeal raised £10,848 and our Christmas appeal that ran alongside it raised £11,215

In addition, supporters have raised funds through sponsorship, Gareth ran the Berlin Marathon and Rose bravely had her hair shaved off.

## Members, friends and supporters

In the year 745 Friends, Sponsors and Regular Givers supported us with monthly, quarterly or annual gifts.

## Online fundraising

Facebook continues to be our best performing platform, increasing to 33,000 followers this year. The Instagram platform helped us connect with new audiences and drive our merchandise sales at Christmas with 8,100 followers.

Generous supporters have donated unique gifts for online raffles, including owners of holiday cottages in Devon, Wiltshire and Norfolk donating breaks. We were able to run two online auctions with donations from companies and traders as well as lots supplied by supporters. We also raffled two felt dog sculpture commissions.

## Charitable trusts and corporate support

We received generous support from Charitable Trusts in 2024. A number of grants were awarded specifically to fund veterinary costs including £8,713 from Animal Friends, £3,000 from The Alice Noakes Memorial Charitable Trust, £300 from The Walker 597 Trust, £5,000 from the Mrs D M France-Hayhurst Foundation, £1,000 from The Audrey Emma Lamb Trust, £5,000 from The Stafford Trust, £1,000 from The Michael and Shirley Hunt Charitable Trust, £1,000 The Diana Edgson Wright Charitable Trust. We received a grant of £1,500 from The Calypso Browning Trust to fund our homing packs as well as unrestricted grants of £500 from The Barry Green Memorial Fund, £500 from The Valerie White Memorial Trust, £1,000 from The Diana Edgson Wright Charitable Trust and £10,000 from The Rose Animal Welfare Trust.

The Pets at Home Foundation Santa Paws appeal raised £4,285 and gave us a presence in the Pets at Home stores in Tiverton and Weymouth raising awareness of what great companions greyhounds and lurchers make and raising funds. The stores also donated food for the dogs several times in the year.

Beautiful Joe's Ethical Dog Treats generously donated treats for the dogs in our care several times during the year and a number of supporters also dropped into the Centre to bring treats and food for the dogs.

## Legacies

Legacies continue to be an important area of income for us, and we are extremely grateful to those who remember our work in their Will. Income credited for the year, including sums accrued totalled £230,097, 40% of our total income for the year (2023: £269,020). Our thanks to all of those who left us Gifts in their Wills: Gillian Ann Downs, Marlene Goodland, Derreck Albert Jebbett, James Hugh Nicholas Le Gendre Starkie, Julie Susan Drusilla Steele, Vera Elizabeth Swain and June Sylvia Thimblethorpe.

We have received a number of In Memory gifts, we are grateful that families remember us at such a difficult time. This additional revenue stream is also promoted on our web site, with a page of remembrance. We also supply special envelopes to friends and family should they wish to make a collection in memory of one of our supporters.

# Financial review

## Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue operating and be able to meet its obligations for at least 12 months from the date of signing this report.

For this reason, they continue to adopt the going concern basis in preparing the financial statement.

Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

## Reserves policy

In the year the Trustees approved a new Reserves Policy, setting out an ambition to reach 9-months operating costs as a reserve. The trustees consider that this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities whilst ways are sought to find additional funds. If that is not possible then allow sufficient time for an orderly closure having considered the length of time it takes to rehome our dogs to ensure we properly discharge our responsibilities to our dogs.

At the end of 2024, unrestricted reserves amounted to £769,353 (2023: £692,220) although only £437,736 (2023: £365,215) of this relates to general funds as the balance is invested in our property. This lower amount represents just over 10 months' normal expenditure. This is slightly above the target level of 9 months, but is not deemed excessive.

## Performance in year

The Charity ended the year with a surplus of £77,146 (2023: £139,616), resulting in total funds of £771,566 (2023: £694,420).

Total income for the year amounted to £587,880 (2023: £660,250). The decrease was largely due to a reduction in legacies received which reflects the unpredictable nature of legacy income and delays in the probate process over recent years.

In addition to general income from donations of £202,778 (2023: £222,259), homing donations amounted to £9,555 (2023: £20,919). These income streams are dependent on the generosity of the public and the hard work of our many vital supporters and volunteers; Trustees remain overwhelmed by the kindness and dedication of all the charity's supporters.

Expenditure for the year is £510,734 (2023: £520,634). This is mainly due to the reduction in vet costs compared to the previous year which reflects the reduced amount of dogs received into kennels in the year.

# Plans for the future

Our vision remains a day when every sighthound is free from risk or need. Our future plans are driven by our vision, mission and values.

Our mission is to rescue unwanted, abused or abandoned greyhounds, lurchers and other sighthounds in any part of the country. We care for them to a high standard at our Centre in Devon, finding loving permanent homes for them all, resources allowing. We strive to promote improved sighthound welfare.

The Trustees launched the 2024-2027 strategy, "Recover, Stability and Visibility". Our approach is to deliver our work through a small number of paid staff, supported by our network of volunteers.

We focus on quality of care and rehabilitation creating an individual plan for every hound to get them to their forever home. We do not focus on numbers, the very nature of the plight of greyhounds and lurchers means that in many cases we take in physically and psychologically damaged hounds therefore cannot put a time on how long it will take to rehabilitate them. Our strategic priorities are:

- Working to a high standard in welfare and homing
- Attracting and retaining the very best staff and volunteers
- Engaging supporters and funders and active in the messaging to phase out greyhound racing
- Achieve a secure financial footing.

Operationally our 2025 focus will be the future of our Centre in Devon, assessing the feasibility of developing and modernising the site.

## Structure, governance & management

Forever Hounds Trust is a registered charity constituted as a company limited by guarantee under its Memorandum and Articles of Association. The charity registration number is 1131399 (England and Wales) and the company registration number is 06985367 (England and Wales).

### Organisational Structure

The management of the Charity is the responsibility of the Trustees, who are appointed and co-opted under the terms of the Memorandum of Association.

Candidates for appointment as new Trustees are interviewed by existing Trustees and the Chief Executive. Prospective Trustees following the interview are invited to observe a meeting. Following appointment new Trustees have access to previous Board minutes and provided with the charity commission documents on the Trustee role and companies house document on directors' responsibilities.

Training for Trustees comes mainly from what is gained in the course of service and Trustees are signposted to various online training opportunities to fill any gaps in knowledge. Matters are discussed in detail at Trustees' meetings, the style of which encourages sharing of knowledge and provides an opportunity for exploring the governance of the charity. The Chief Executive also attends these meetings.

The full Board and changes in membership in the year or since year end are shown on page 4. We have been working to increase the size, skills, and experience of the Board over the last couple of years, unfortunately during 2024 four Trustees had to step down due to their own personal circumstances. We successfully ran a recruitment campaign and have appointed four new Trustees with wide ranging skills and experience to join the Board.

The Trustees are responsible for strategy and policy decisions. Trustees meet formally in Board meetings at least five times a year, all online during 2024; and came together for an in-person away day in October 2024. The Board always consider and declare any conflicts of interest as a standing agenda item each meeting.

The Board has sub-committees with nominated Trustees taking a lead for each area, the subcommittee membership includes other trustees, staff members and volunteers. These are:

- Finance, Governance, Risk and HR — Chair: Karen Day
- Homing, Kennelling and Welfare — Co-chairs: Jan Lake, Rachel Jackson
- Volunteer — Co-chairs: Neil Viner, Helena Wittenbach
- Marketing, Communications and Fundraising — Chair: Adina Claire

Operational matters are delegated to the staff body, under the leadership of the Chief Executive, Caron Lane. Reports on activity are fed through the subcommittees to Board meetings. This approach enables the charity to be run in line with its strategy as well as to manage risk.

### Staff remuneration

Staff salaries are set and reviewed by the Board taking into account affordability and roles in similar organisations in the charitable and rescue sector.

## Risk management

The Trustees believe there will continue to be many unwanted dogs in need of new homes and therefore a continuing demand for the charity's work in accordance with our objectives.

In pursuing the charity's objectives, the Trustees recognise that there are several risks inherent in the operation of the charity. The Finance, Governance, Risk and HR subcommittee is charged with monitoring risk matters on behalf of the Board. The principal risks are:

- Kennel and homing issues: the charity ensures the accommodation for the dogs meets the high standards required for dog welfare compliant with the Association of Dogs and Cats Homes minimum welfare and operational standards.

- Negative publicity: including the potential threat of social media. The Board and staff are equipped to react and respond to issues as they arise. All staff and volunteers sign a social media policy and understand their responsibilities in this area.

- Volunteers, Trustees, staff being overstretched: a staffing structure is in place under the Chief Executive which the Trustees are monitoring as the staff team was reduced to respond to income fall in 2022-23. Backup HR and occupational health support is in place and can be accessed as required.

- Finance and reserves: financial stability continues to be a risk with reliance on legacy income. Strenuous efforts are being made to manage expenditure, develop and stabilise new income streams.

- Fraud, misappropriation of assets and money laundering: the Finance, Governance, Risk and HR subcommittee is alert to the risks involved.

- The increasing risks around Cyber security are a risk to the security of our donor and staff data, business continuity and reputation. Mitigations include selecting software which includes security as a key factor, keeping software updated, password protection, multi factor authentication and training for staff, volunteers and trustees.

- The Centre, including unexpected costs and maintaining an adequate environment.

- Increase to costs: these are monitored monthly, with management accounts produced for the Board quarterly. Budgets are re-forecast to reflect any changes and to ensure sufficient cashflow.

## Statement of Board of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the excess of expenditure over income for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;

- make judgements and estimates that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and,

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue its activities.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. In addition, the Trustees confirm that they are happy that the content of the annual review on pages 5 to 13 of this document, as well as the legal and administrative information on page 4, meet the requirements of both the Trustees' Annual Report under charity law and the Directors' Report under company law.

They also confirm that the financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, the 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees confirm that:

- so far as each Trustee is aware, there is no relevant information of which the Charity's independent examiner is unaware; and,

- each Trustee has taken all the steps that they should have taken as a Trustee/Director in order to make themselves aware of any relevant independent examination information and to establish that the Charity's independent examiner is aware of that information.

## Preparation of the report

This report has been prepared taking advantage of the small companies exemption of section 415A of the Companies Act 2006, and the exemptions available for smaller charities under the Statement of Recommended Practice.

This report was approved and authorised for issue by the Board of Trustees on 8 July 2025 and signed on its behalf by:

Claire Pearce

**CLAIRE PEARCE**
**CHAIR**

# Independent examiner's report

I report to the Trustees on my examination of the accounts of Forever Hounds Trust (charity number 1131399, company number 06985367) for the year ended 31 December 2024 which are set out on pages 16 to 33.

## Respective responsibilities of Trustees and examiner

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'). The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ('the 2011 Act') nor under Part 16 of the 2006 Act, and that an independent examination is needed.

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general directions given by the Charity Commission under section 145(5)(b) of the Charities Act; and,
- to state whether particular matters have come to my attention.

This report, including my statement, has been prepared for and only for the Charity's Trustees as a body. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body for my examination work, for this report, or for the statements I have made.

## Basis of independent examiner's statement

My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the Trustees concerning any such matters.

The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

## Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England & Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or,
- the accounts do not accord with those records; or,
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or,
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK

and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

**BIANCA PERMAL FCA**

**FELLOW OF THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES**

**DATED: 6 AUGUST 2025**

Dux Advisory Limited
Kennel Club House
Gatehouse Way
Aylesbury
Buckinghamshire
HP19 8DB

# Statement of financial activities

## Incorporating the Income and Expenditure Account & Statement of Realised Gains and Losses

## For the year ended 31 December 2024

| | Notes | **Unrestricted funds Year ended 31 Dec 2024** £ | **Restricted funds Year ended 31 Dec 2024** £ | **Total funds Year ended 31 Dec 2024** £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | 437,760 | 33,628 | **471,388** | 540,479 |
| Charitable activities | 4 | 27,606 | - | **27,606** | 40,682 |
| Other trading activities | 5 | 82,961 | - | **82,961** | 62,918 |
| Investments | | 5,925 | - | **5,925** | 2,838 |
| Other - profit on sale of fixed assets | | - | - | **-** | 13,333 |
| **Total income** | | **554,252** | **33,628** | **587,880** | 660,250 |
| **Expenditure on:** | | | | | |
| Raising funds | 6 & 7 | 122,145 | - | **122,145** | 111,367 |
| Charitable activities | 6 & 8 | 354,974 | 33,615 | **388,589** | 409,267 |
| **Total expenditure** | | **477,119** | **33,615** | **510,734** | 520,634 |
| **Net income/(expenditure)** | | **77,133** | **13** | **77,146** | 139,616 |
| Transfer between funds | 14 & 15 | - | - | **-** | - |
| **Net movement in funds** | | **77,133** | **13** | **77,146** | 139,616 |
| **Reconciliation of funds** | | | | | |
| Funds brought forward | 14 & 15 | 692,220 | 2,200 | **694,420** | 554,804 |
| Funds carried forward | 14 & 15 | **769,353** | **2,213** | **771,566** | 694,420 |

The notes on pages 19 to 33 form part of the financial statements.

# Balance sheet
## As at 31 December 2024

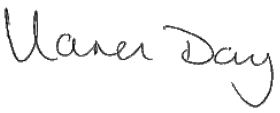
| | Notes | £ | Total funds Year ended 31 Dec 2024 £ | £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible fixed assets | 10 | | **617,666** | | 630,938 |
| **Current assets** | | | | | |
| Stock | | 7,137 | | 7,428 | |
| Debtors and prepayments | 11 | 247,559 | | 152,137 | |
| Cash at bank and in hand | | 193,171 | | 225,137 | |
| | | **447,867** | | 384,702 | |
| **Creditors:** | | | | | |
| Amounts falling due within one year | 12 | (24,169) | | (46,343) | |
| **Net current assets** | | | **423,698** | | 338,359 |
| **Creditors:** | | | | | |
| Amounts falling due in more than one year | 13 | | **(269,798)** | | (274,877) |
| **Net assets** | | | **771,566** | | 694,420 |
| **Funds of the charity** | | | | | |
| Restricted funds | 14 & 15 | | **2,213** | | 2,200 |
| Unrestricted funds | | | | | |
| Designated funds | 14 & 15 | 331,617 | | 327,005 | |
| General funds | 14 & 15 | 437,736 | | 365,215 | |
| Unrestricted funds | | | **769,353** | | 692,220 |
| **Total funds** | | | **771,566** | | 694,420 |

The notes on pages 19 to 33 form part of the financial statements.

The financial statements have been prepared in accordance with section 415A of the Companies Act 2006 relating to small companies and FRS 102 Section 1A.

The charitable company is entitled to exemption from audit under section 477 of the Companies Act 2006 for the year ended 31 December 2024, and the members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 December 2024 under section 476 of the Companies Act 2006. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

They were approved and authorised for issue by the Board of Trustees on 8 July 2025 and signed on their behalf by:



**KAREN DAY**
**TREASURER**

# Statement of cash flows
For year ended 31 December 2024

| | | **Total Year ended 31 Dec 2024** | | Total Year ended 31 Dec 2023 |
|---|---|---|---|---|
| | **£** | **£** | £ | £ |
| **Cash flows from operating activities:** | | | | |
| Net income/(expenditure) for period (as per SOFA) | | **77,146** | | 139,616 |
| Adjustments for: | | | | |
| Depreciation charges | 13,272 | | 16,875 | |
| Profit/(loss) on disposal of fixed assets | - | | (13,333) | |
| Investment income | (5,925) | | (2,838) | |
| (Increase)/decrease in stock | 291 | | 6,773 | |
| (Increase)/decrease in prepayments | (3,199) | | 1,987 | |
| (Increase)/decrease in accrued income | (101,750) | | (99,444) | |
| (Increase)/decrease in VAT receivable | - | | 6,466 | |
| (Increase)/decrease in other debtors | 9,527 | | (10,030) | |
| Increase/(decrease) in trade creditors | (13,220) | | (970) | |
| Increase/(decrease) in accruals | (16,108) | | (60,219) | |
| Increase/(decrease) in HMRC payable | 6,116 | | (6,171) | |
| Increase/(decrease) in bank loans | (4,612) | | (4,799) | |
| Increase/(decrease) in other creditors | 571 | | 670 | |
| | | **(115,037)** | | (165,033) |
| **Net cash used in operating activities** | | **(37,891)** | | (25,417) |
| **Cash flows from investing activities:** | | | | |
| Sale of fixed assets | - | | 13,333 | |
| **Net cash used in investing activities** | | **-** | | 13,333 |
| **Cash flows from financing activities:** | | | | |
| Investment income | 5,925 | | 2,838 | |
| **Net cash used in financing activities** | | **5,925** | | 2,838 |
| **Change in cash and cash equivalents in period** | | **(31,966)** | | (9,246) |
| **Cash and cash equivalents at the beginningof the period** | | **225,137** | | 234,383 |
| **Cash and cash equivalents at the end of the period** | | **193,171** | | 225,137 |

The notes on pages 19 to 33 form part of the financial statements.



Charity number 1131399
Company number 06985367

# Notes to the financial statements

## 1. Accounting policies

### Basis of preparation of the financial statements

The financial statements have been prepared in accordance with 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), including Update Bulletin 2, and the Companies Act 2006.

The effect of any event relating to the year ended 31 December 2024, which occurred before the date of approval of the financial statements by the Board of Trustees has been included in the financial statements to the extent required to show a true and fair view of the state of affairs at 31 December 2024 and the results for the year ended on that date.

The functional currency of the Charity is sterling and amounts in the financial statements are rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### Going concern

The financial statements have been prepared on the going concern basis as the Board of Trustees have a reasonable expectation that future reserves and future income is more than sufficient to meet current commitments. There are no material uncertainties that impact this assessment, and the ongoing economic environment has had no material impact on this assessment.

### Legal status

Forever Hounds Trust is a charitable company registered in England & Wales and meets the definition of a public benefit entity. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member. The registered address is Chave Lane, Brithem Bottom, Cullompton, EX15 1NE.

### Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds are unrestricted funds which have been designated for a specific purpose by the Trustees. The aim and use of each designated fund is set out in note 14 of the financial statements.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors or that have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in note 14 of the financial statements.

### Income

Income is recognised when the Charity has entitlement to the funds, any performance indicators attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Donations are recognised in full in the Statement of Financial Activities when entitled, receipt is probable and when the amount can be quantified with reasonable accuracy. Gift aid receivable is included when claimable.

## 1. Accounting policies (continued from previous page)

### Income (continued from previous page)

Grant income is credited to the Statement of Financial Activities when received or receivable whichever is earlier, unless the grant relates to a future period, in which case it is deferred.

Legacies are recognised in the statement of financial activities when there is entitlement, adequate probability and reliability of receipt and their value can be accurately measured. For both pecuniary and residuary legacies this is when probate has been granted and a reasonable estimate calculated for this income.

Income from charitable activities, including contract income and client fees, is credited to the Statement of Financial Activities when received or receivable whichever is earlier, unless it relates to a specific future period or event, in which case it is deferred.

Interest is recorded when it is receivable.

### Expenditure and irrecoverable VAT

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities.

Indirect costs, including governance costs, which cannot be directly attributed to activities, are allocated proportionate to total direct costs allocated to each project area, as outlined in note 6 of the financial statements.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their residual value, over their useful life, on the following basis:

| | |
|---|---|
| Motor vehicles | 4 years |
| Office equipment | 3 years |
| Moveable assets | 4 years |

The residual value of the freehold property is estimated to be the same as the original cost and so no depreciation has been recognised in the period.

### Cash at bank and in hand

Cash at bank and in hand includes cash in hand, deposits with banks and funds that are readily convertible into cash at, or close to, their carrying values but are not held for investment purposes.

### Debtors and prepayments

Trade and other debtors are recognised at the settlement amount after any trade discount is applied. Prepayments are valued at the amount prepaid net of any trade discounts due.

### Creditors and accruals

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party, and the amount due to settle the obligation can be measured or estimated reliably.

## 1. Accounting policies (continued from previous page)

### Financial instruments

Basic financial instruments are measured at amortised cost other than investments which are measured at fair value.

### Pensions

The Charity operates a defined contribution pension scheme which is administered by an external independent pension provider. Contributions are recognised in the Statement of Financial Activities as they fall due.

### Stock

Stock is valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stock.

### Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

### Critical estimates and judgements

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The annual depreciation charge for tangible fixed assets is sensitive to changes in useful economic lives and residual values of assets. In the view of the Trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

## 2. Comparative statement of financial activities

| | Notes | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|---|
| Income from: | | | | |
| Donations and legacies | 3 | 490,920 | 49,559 | 540,479 |
| Charitable activities | 4 | 40,682 | - | 40,682 |
| Other trading activities | 5 | 62,918 | - | 62,918 |
| Investments | | 2,838 | - | 2,838 |
| Other - profit on sale of fixed assets | | 13,333 | - | 13,333 |
| Total income | | 610,691 | 49,559 | 660,250 |
| Expenditure on: | | | | |
| Raising funds | 6 & 7 | 111,367 | - | 111,367 |
| Charitable activities | 6 & 8 | 321,908 | 87,359 | 409,267 |
| Total expenditure | | 433,275 | 87,359 | 520,634 |
| Net income/(expenditure) | | 177,416 | (37,800) | 139,616 |
| Transfer between funds | 14 & 15 | - | - | - |
| Net movement in funds | | 177,416 | (37,800) | 139,616 |
| Reconciliation of funds | | | | |
| Funds brought forward | 14 & 15 | 514,804 | 40,000 | 554,804 |
| Funds carried forward | 14 & 15 | 692,220 | 2,200 | 694,420 |

## 3. Income from donations and legacies

| | Unrestricted funds Year ended 31 Dec 2024 £ | Restricted funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2024 £ |
|---|---|---|---|
| Donations | 195,663 | 7,115 | **202,778** |
| Legacies | 230,097 | - | **230,097** |
| Grants | 12,000 | 26,513 | **38,513** |
| | **437,760** | **33,628** | **471,388** |

| | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|
| Donations | 218,400 | 3,859 | 222,259 |
| Legacies | 269,020 | - | 269,020 |
| Grants | 3,500 | 45,700 | 49,200 |
| | 490,920 | 49,559 | 540,479 |

## 4. Income from charitable activities

| | Unrestricted funds Year ended 31 Dec 2024 £ | Restricted funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2024 £ |
|---|---|---|---|
| Sales of dog merchandise | 17,311 | - | **17,311** |
| Homing donations | 9,555 | - | **9,555** |
| Dog intake fees | 740 | - | **740** |
| | **27,606** | **-** | **27,606** |

| | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|
| Sales of dog merchandise | 17,596 | - | 17,596 |
| Homing donations | 20,919 | - | 20,919 |
| Dog intake fees | 64 | - | 64 |
| Homing fees | 2,103 | - | 2,103 |
| | 40,682 | - | 40,682 |

## 5. Income from other trading activities

| | **Unrestricted funds Year ended 31 Dec 2024 £** | **Restricted funds Year ended 31 Dec 2024 £** | **Total funds Year ended 31 Dec 2024 £** |
|---|---|---|---|
| 50/50 club | 5,724 | - | **5,724** |
| Raffles, draws and auctions | 33,635 | - | **33,635** |
| Commission | 18,682 | - | **18,682** |
| Sales of non-dog merchandise | 24,920 | - | **24,920** |
| | **82,961** | **-** | **82,961** |

| | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|
| 50/50 club | 5,913 | - | 5,913 |
| Raffles, draws and auctions | 18,152 | - | 18,152 |
| Commission | 19,016 | - | 19,016 |
| Sales of non-dog merchandise | 19,837 | - | 19,837 |
| | 62,918 | - | 62,918 |

## 6. Total expenditure

| | Direct staff costs Year ended 31 Dec 2024 £ | Direct other costs Year ended 31 Dec 2024 £ | Support costs Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2024 £ |
|---|---|---|---|---|
| Raising funds | 49,342 | 42,584 | 30,219 | **122,145** |
| Charitable activities | 179,488 | 112,962 | 96,139 | **388,589** |
| | **228,830** | **155,546** | **126,358** | **510,734** |

| | Direct staff costs Year ended 31 Dec 2023 £ | Direct other costs Year ended 31 Dec 2023 £ | Support costs Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|---|
| Raising funds | 59,057 | 38,157 | 14,153 | 111,367 |
| Charitable activities | 158,267 | 198,989 | 52,011 | 409,267 |
| | 217,324 | 237,146 | 66,164 | 520,634 |

Indirect costs, including governance costs, which cannot be directly attributed to activities, were allocated between cost centres proportionate to the direct staff and other costs allocated to those activities.

An analysis of costs of raising funds split between restricted and unrestricted funds can be found in note 7.

An analysis of charitable activities split between restricted and unrestricted funds can be found in note 8.

An analysis of staff costs can be found in note 9.

Support costs includes:

| | Total funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|
| Management staff costs | **51,616** | 43,788 |
| Other people costs | **8,840** | 3,993 |
| Marketing and publicity | **-** | 2,269 |
| Professional fees | **30,964** | 31,967 |
| Administration | **17,814** | 24,155 |
| Release of VAT provision | **-** | (60,447) |
| Depreciation | **13,272** | 16,875 |
| Governance | **3,852** | 3,564 |
| | **126,358** | 66,164 |

## 6. Total expenditure (continued from previous page)

Governance costs includes:

| | **Total funds Year ended 31 Dec 2024** | Total funds Year ended 31 Dec 2023 |
|---|---|---|
| | **£** | £ |
| Independent examination | **2,268** | 1,980 |
| Accounts preparation | **1,584** | 1,584 |
| | **3,852** | 3,564 |

## 7. Expenditure on raising funds

| | **Unrestricted funds Year ended 31 Dec 2024** | **Restricted funds Year ended 31 Dec 2024** | **Total funds Year ended 31 Dec 2024** |
|---|---|---|---|
| | **£** | **£** | **£** |
| Direct staff costs | 49,342 | - | **49,342** |
| Direct other costs | 42,584 | - | **42,584** |
| Support costs | 30,219 | - | **30,219** |
| | **122,145** | **-** | **122,145** |

| | Unrestricted funds Year ended 31 Dec 2023 | Restricted funds Year ended 31 Dec 2023 | Total funds Year ended 31 Dec 2023 |
|---|---|---|---|
| | £ | £ | £ |
| Direct staff costs | 59,057 | - | 59,057 |
| Direct other costs | 38,157 | - | 38,157 |
| Support costs | 14,153 | - | 14,153 |
| | 111,367 | - | 111,367 |



Charity number 1131399
Company number 06985367

## 8. Expenditure on charitable activities

| | Unrestricted funds Year ended 31 Dec 2024 £ | Restricted funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2024 £ |
|---|---|---|---|
| Direct staff costs | 179,488 | - | **179,488** |
| Direct other costs | 79,347 | 33,615 | **112,962** |
| Support costs | 96,139 | - | **96,139** |
| | **354,974** | **33,615** | **388,589** |

| | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|
| Direct staff costs | 158,267 | - | 158,267 |
| Direct other costs | 111,630 | 87,359 | 198,989 |
| Support costs | 52,011 | - | 52,011 |
| | 321,908 | 87,359 | 409,267 |

## 9. Staff costs

| | Total funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|
| Gross salaries | **258,258** | 239,122 |
| Employer's NIC | **17,108** | 17,492 |
| Employer's pension | **5,080** | 4,498 |
| | **280,446** | 261,112 |

The average headcount during the period was 12 persons (2023: 12 persons).

No employee received employee benefits of more than £60,000 (2023: Nil).

The total employee benefits paid to key management personnel during the year was £59,811 (2023: £56,958).

## 10. Tangible fixed assets

| | Freehold property | Motor vehicles | Office equipment | Moveable assets | Total |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **Cost** | | | | | |
| As at 1 January 2024 | 606,404 | 43,716 | 1,461 | 69,897 | **721,478** |
| As at 31 December 2024 | **606,404** | **43,716** | **1,461** | **69,897** | **721,478** |
| **Accumulated depreciation** | | | | | |
| As at 1 January 2024 | - | 41,920 | 1,461 | 47,159 | **90,540** |
| Charge for the year | - | 1,796 | - | 11,476 | **13,272** |
| As at 31 December 2024 | **-** | **43,716** | **1,461** | **58,635** | **103,812** |
| **Net book value** | | | | | |
| As at 1 January 2024 | **606,404** | **1,796** | **-** | **22,738** | **630,938** |
| As at 31 December 2024 | **606,404** | **-** | **-** | **11,262** | **617,666** |

## 11. Debtors and prepayments

| | Total funds Year ended 31 Dec 2024 | Total funds Year ended 31 Dec 2023 |
|---|---|---|
| | £ | £ |
| Prepayments | **4,964** | 1,765 |
| Accrued Income | **237,250** | 135,500 |
| Other debtors | **5,345** | 14,872 |
| | **247,559** | 152,137 |

## 12. Creditors: amounts falling due within one year

| | Total funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|
| Trade creditors | **6,536** | 19,756 |
| Accruals | **5,287** | 21,395 |
| HMRC payable | **6,116** | - |
| Bank loans | **4,989** | 4,522 |
| Other creditors | **1,241** | 670 |
| | **24,169** | 46,343 |

The bank loan is secured via fixed charge against the freehold property held by the Charity in Devon and runs until November 2045. The interest rate is linked to the Bank of England base rate and so fluctuates in line with this.

Within accruals is an amount of £Nil (2023: £17,699) relating to a historic error in the VAT returns which has now been resolved with HMRC. The amount accrued was paid to HMRC in March 2024 plus costs incurred in resolving this amount.

## 13. Creditors: amounts falling due in more than one year

| | Total funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|
| Bank loan | **269,798** | 274,877 |
| | **269,798** | 274,877 |

The bank loan is secured via fixed charge against the freehold property held by the Charity in Devon.

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

| | Total funds Year ended 31 Dec 2024 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|
| Bank loan | **245,183** | 252,180 |
| | **245,183** | 252,180 |

## 14. Analysis of charity funds

| | Balance brought forward Year ended 31 Dec 2024 £ | Income for the period Year ended 31 Dec 2024 £ | Expenditure in the period Year ended 31 Dec 2024 £ | Transfers between funds Year ended 31 Dec 2024 £ | Balance carried forward Year ended 31 Dec 2024 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| Designated funds | | | | | |
| Property fund | 327,005 | - | - | 4,612 | **331,617** |
| Designated funds | **327,005** | **-** | **-** | **4,612** | **331,617** |
| General fund | 365,215 | 554,252 | (477,119) | (4,612) | **437,736** |
| **Unrestricted funds** | **692,220** | **554,252** | **(477,119)** | **-** | **769,353** |
| **Restricted funds** | | | | | |
| Support dogs | - | 4,102 | (4,102) | - | **-** |
| Kennel enrichment | - | 1,500 | (1,500) | - | **-** |
| Polytunnel | 2,200 | 13 | - | - | **2,213** |
| Various - veterinary fees | - | 28,013 | (28,013) | - | **-** |
| **Restricted funds** | **2,200** | **33,628** | **(33,615)** | **-** | **2,213** |
| **Total funds** | **694,420** | **587,880** | **(510,734)** | **-** | **771,566** |

### Property fund

The property fund relates to the net value of funds caught up within the kennels in Devon. It comprises of the cost of the property net of the outstanding mortgage loan.

### Support dogs

These were funds received to support costs of dogs within the kennels.

### Kennel enrichment

These were funds to support kennel enrichment activities.

### Polytunnel

These were funds to support construction of a polytunnel at the Devon centre.

### Veterinary fees

These were funds received to support the veterinary costs of dogs.

## 14. Analysis of charity funds (continued from previous page)

| | Balance brought forward Year ended 31 Dec 2023 £ | Income for the period Year ended 31 Dec 2023 £ | Expenditure in the period Year ended 31 Dec 2023 £ | Transfers between funds Year ended 31 Dec 2023 £ | Balance carried forward Year ended 31 Dec 2023 £ |
|---|---|---|---|---|---|
| Unrestricted funds | | | | | |
| Designated funds | | | | | |
| Property fund | 322,206 | - | - | 4,799 | 327,005 |
| Designated funds | 322,206 | - | - | 4,799 | 327,005 |
| General fund | 192,598 | 610,691 | (433,275) | (4,799) | 365,215 |
| Unrestricted funds | 514,804 | 610,691 | (433,275) | - | 692,220 |
| Restricted funds | | | | | |
| Support dogs | - | 3,859 | (3,859) | - | - |
| PawPrints Charitable Trust | 40,000 | - | (40,000) | - | - |
| ADCH cost of living | - | 3,000 | (3,000) | - | - |
| Kennel enrichment | - | 1,500 | (1,500) | - | - |
| Polytunnel | - | 2,200 | - | - | 2,200 |
| Various - veterinary fees | - | 39,000 | (39,000) | - | - |
| Restricted funds | 40,000 | 49,559 | (87,359) | - | 2,200 |
| Total funds | 554,804 | 660,250 | (520,634) | - | 694,420 |

### Pawprints Charitable Trust

These were funds to support a veterinary and physiotherapy suite at the Devon centre.

### ADCH cost of living

These were funds to support with kennel and veterinary costs.

## 15. Analysis of net assets

| | **General funds Year ended 31 Dec 2024** | **Designated funds Year ended 31 Dec 2024** | **Restricted funds Year ended 31 Dec 2024** | **Total funds Year ended 31 Dec 2024** |
|---|---|---|---|---|
| | **£** | **£** | **£** | **£** |
| Fixed assets | 11,262 | 606,404 | - | **617,666** |
| Current assets | 445,654 | - | 2,213 | **447,867** |
| Current liabilities | (19,180) | (4,989) | - | **(24,169)** |
| Non current liabilities | - | (269,798) | - | **(269,798)** |
| | **437,736** | **331,617** | **2,213** | **771,566** |

| | General funds Year ended 31 Dec 2023 | Designated funds Year ended 31 Dec 2023 | Restricted funds Year ended 31 Dec 2023 | Total funds Year ended 31 Dec 2023 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Fixed assets | 24,534 | 606,404 | - | 630,938 |
| Current assets | 382,502 | - | 2,200 | 384,702 |
| Current liabilities | (41,821) | (4,522) | - | (46,343) |
| Non current liabilities | - | (274,877) | - | (274,877) |
| | 365,215 | 327,005 | 2,200 | 694,420 |



Charity number 1131399
Company number 06985367

## 16. Analysis of net debt

| | At 1 January 2024 £ | Cash movements £ | Other movements £ | At 31 December 2024 £ |
|---|---|---|---|---|
| Cash at bank and in hand | 225,137 | (31,966) | - | **193,171** |
| Bank loans due within one year | (4,522) | - | (467) | **(4,989)** |
| Bank loans due within more than one year | (274,877) | - | 5,079 | **(269,798)** |
| | **(54,262)** | **(31,966)** | **4,612** | **(81,616)** |

| | At 1 January 2023 £ | Cash movements £ | Other movements £ | At 31 December 2023 £ |
|---|---|---|---|---|
| Cash at bank and in hand | 234,383 | (9,246) | - | 225,137 |
| Bank loans due within one year | (4,798) | 276 | - | (4,522) |
| Bank loans due within more than one year | (279,400) | 4,523 | - | (274,877) |
| | (49,815) | (4,447) | - | (54,262) |

## 17. Trustee remuneration

During the year, no trustee received any remuneration (2023: £Nil). One member of the Board of Trustees received reimbursement of travel expenses to board meetings totalling £58 (2023: £Nil).

## 18. Related party transactions

During the year there were no related party transactions (2023: £Nil) other than with Paramount Workwear & Embroidery which is owned by the partner of Caron Lane, Chief Executive. Paramount Workwear and Embroidery fulfill online shop orders, and support with storage of merchandise as well as supply of staff and volunteer uniforms. These services are provided at significantly below market value.

FOREVER HOUNDS TRUST

Matching greyhounds and lurchers to happy homes

**FOREVER HOUNDS TRUST**

England & Wales - Charity number 1131399

# Accounts

FOREVER HOUNDS TRUST
Matching greyhounds and lurchers to happy homes

# Forever Hounds Trust

## Trustees Annual Report and Unaudited Financial Statements Year ended 31 December 2023

Charity registation - 1131399

Company number - 06985367

enaid ACCOUNTANCY

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# Legal and administrative information

## Charity name

Forever Hounds Trust

## Charity registration no.

1131399

## Company registration no.

06985367

## Registered office and contact details

Chave Lane
Brithem Bottom
Cullompton
EX15 1NE

## Trustees

| | |
|---|---|
| Jan Lake | (Co-chair until 23 November 2023) |
| Judy Adams | (resigned 19 July 2024) |
| Adina Claire | (Co-chair until 23 November 2023) |
| Paul Hoban | |
| Rachel Jackson | (appointed 21 February 2023) |
| Claire Pearce | (Chair from 23 November 2023, Secretary until 14 February 2024) |
| Liz Rodgers | (appointed 27 June 2023) |
| Sarah Williamson | (appointed 21 February 2023, resigned 15 April 2024) |

## Patron

Dr Marc Abraham OBE, BVM&S MRCVS

## Chief Executive

Caron Lane

## Principal bank

Santander UK
2 Triton Square
Regant's Place, London
NW1 3AN

## Independent examiner

Dux Advisory Limited
Kennel Club House
Gatehouse Way
Aylesbury, Buckinghamshire
HP19 8DB

## Accountant

Enaid Accountancy Ltd
Units 24 & 25, Goodsheds Container Village
Hood Road, Barry
CF62 5QU

# Trustees annual report

The Board of Trustees, who are also directors of the Charity for the purposes of the Companies Act, and Trustees for charity law purposes, submit their annual report and the financial statements of Forever Hounds Trust for the year ended 31 December 2023.

The Board of Trustees confirms that the annual report and financial statements of the Charity comply with current statutory requirements, including the Charity Act 2011, as well as the requirements of the Charity's governing document and the provisions of the 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Companies Act 2006.

## Objectives and activities

The charity has two principal objects:

- To relieve the suffering of greyhounds and lurchers who are in need of care and protection, in particular by rescue, rehabilitation and homing, or by the provision and maintenance, or assisting in the provision and maintenance, of kennels and other facilities for the reception and care of greyhounds and lurchers who are retired and unwanted or who are otherwise in need of care and protection;

- To advance the education of the public in matters relating to the welfare of greyhounds and lurchers and the prevention of cruelty and suffering among such dogs.

Alongside the homing of dogs, we also enable dogs to stay in their original homes by providing support to owners, thus preventing the dogs from ending up in rescue; we give advice to those looking to rescue a dog and offer space to dogs with high welfare or behavioural needs who would otherwise not have a safe place to go. These activities have contributed to the welfare of individual dogs and owners in alternative ways, in addition to the homing of dogs.

The charity also seeks to improve the general welfare standards within the greyhound racing industry. Forever Hounds Trust calls for a phasing out of greyhound racing in the UK. We are proud and excited to be working in partnership with other groups to bring greyhound welfare to the top of the agenda.

### Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

## Achievements and performance in the year

2023 was a difficult year, but despite the challenges we kept our focus on our primary purpose to rescue, rehabilitate and home greyhounds and lurchers.

In common with the wider rescue community the year was challenging financially despite the significant amount of work done on reducing the cost base over the last three years. Like many rescue charities the impact of coming out of lockdowns, having to re-build our community fundraising, the slow processing of legacies, the cost-of-living crisis, the challenges of the dogs we take (many of which are physically and psychologically damaged extending their stay with us) and increasing veterinary costs created a point in the Spring of 2023 where cash was significantly depleted.

In the Spring Trustees took the decision that operations had to be consolidated to just one site, and the immediate financial pressures at the time in May 2023 led to mothballing the Centre and focus operations at the rented spaces in Somerset. This was a huge blow for the charity, as owning our own space was a long-held ambition, only realised in 2020.

This gave us time to consider all options, including the sale of the Centre to secure the future of the charity. The Trustees felt it prudent to explore all options. While there was some interest in the site, it did not

lead to a sale. The time working from our rented spaces, did mean we were able to rebuild funds with very tight cost control. Therefore, the Trustees took a decision to focus all operations in Devon and reopen the Centre in November 2023. That sadly meant ending a long and cherished relationship with our partner in Somerset where we had rented spaces and from where hundreds of dogs had found their forever homes.

Despite the uncertainty and change in the year our dedicated staff, volunteers, and supporters continued with our primary work of the rescue, rehabilitation, and homing of greyhounds and lurchers. Volunteers and our staff team continue to be essential to the work we do and the Trustees are grateful for their hard work and commitment. Volunteers support us in every aspect of our work, transporting our dogs, enriching their lives in kennels, providing foster homes, giving behavioural advice and support to adopters, raising funds and awareness, inputting data, site maintenance, graphic design and supporting our volunteer recruitment process.

## Homing and kennelling

During 2023 we found homes for 87 greyhounds and lurchers. This is 17% lower during 2022 reflecting the fact that we paused intake for part of the year while we moved between the Centre and our rented spaces to minimise stress to the hounds. This, along with a saturation of dogs having been adopted by the public during the Covid pandemic, has led to less homes for dogs being available. In addition to this we have seen a mismatch between the dogs in kennel and types of home waiting for dogs. Sadly, the demand upon us to take in dogs both from the racing industry, and from homes who are unable to keep their dogs because of the cost-of-living crisis continues to be challenging. Our experiences mirror those of our colleagues in the state of animal welfare and rehoming in this country.

We continue to support as many dogs as we can and reach out to our colleagues in other welfare charities to seek space for those dogs which we cannot accommodate within our care. We helped 29 additional dogs by arranging / transporting them to other charities for their onward journey to new homes.

Once the dogs are in their forever homes, new families continue to receive ongoing support and advice from our qualified behaviourists, for the dog's entire life. During the year we continued to provide support to families through our Post Homing Support (PHS) team. Many of our dogs have never lived in a home environment and some take time to adapt to a companion dog lifestyle as they have not been treated in this way before. The aim of this service is to support our adopters and to improve the chances of a dog being able to stay in the home that they have been matched to.

- Winston had been adopted from FHT as a 6-month-old puppy, having had a difficult start in life. Winston and his siblings had been found abandoned, and in extremely poor condition. As Winston entered his adolescent phase, his adopter contacted us for help with some reactivity towards other dogs and people. Winston's reactions had been increasing in severity, and she was struggling to manage him on walks. A behaviourist from our PHS team was able to visit Winston at home, determine the underlying emotions behind his reactivity and discuss a training plan with his adopter. Winston's case is still ongoing, but he is making great progress, and his adopter has been able to keep him because of our support.

- Missy had been living happily with her adopters for around 6 months, when they contacted FHT for advice. Overnight, 10-year-old lurcher Missy's behaviour had suddenly changed. She had gone from being an affectionate, confident dog to cowering and yelping whenever her adopters went to touch her around the head and neck. Having discussed Missy's behaviour in detail, our behaviourist felt certain that there was a medical reason for this sudden change. We were able to discuss our concerns with Missy's vet and physiotherapist, leading to her referral to a specialist vet and diagnosis with severe spinal pain. Missy's pain is now controlled through medication, and she is back to her old self.

We continue to build on homing initiatives from recent years that are proving to be successful, such as our Out of Area homing service; whilst our Centre is in Devon, we have homed dogs in areas outside of the South West including Derbyshire, Oxfordshire, Surrey, Suffolk, and Wales. And our Home from Home scheme for people who wish to relinquish their dog to us and can keep their dog with them until the point of homing. This frees up kennel space for other needy dogs and creates a better rehoming experience for those dogs moving to a new family.

- Nessa was a 10-month-old bull lurcher who had already been passed between several homes in her short life so far. Having seen her advertised as "free to a good home" on social media, her new owner had been concerned for Nessa's wellbeing and had taken her on – but was not able to care for a young lurcher in the long term. Through the Home from Home Scheme, we were able to place Nessa into

her forever home, with experienced adopters and a new canine brother to play with. She is doing well, and her adopters are delighted with her.

• A change in circumstances left Alfie & Fen's owner without permanent accommodation. She had no choice but to leave both 8-year-old whippet Alfie and 14-year-old lurcher Fenn alone in a friend's garage all day, whilst she was at work. We worked quickly to assess both dogs and find suitable permanent homes for them via the Home from Home Scheme. Alfie was quickly adopted and is thriving in his forever home, but poor Fenn was diagnosed with terminal cancer during our veterinary intake check. Despite this, we were able to place her into a loving end-of-life home. Fenn sadly passed away after around 4 months in her new home but was able to spend that time in the lap of luxury.

## Welfare

The steady stream of racing greyhounds in need of rescue continues. We are committed to report any evidence uncovered of neglect of racing or former racing greyhounds to the Greyhound Board of Great Britain (GBGB) and, where appropriate, to the RSPCA. We will also gather evidence to inform the wider picture of the welfare issues and exploitation of greyhounds by the greyhound racing industry. We continue to support the promotion of improved greyhound and lurcher welfare through our membership of appropriate bodies and are a fully active member of the Association of Dogs and Cats Homes (ADCH).

The very nature of greyhound racing and the fact that lurchers are used in hare coursing means that their bodies are put under immense strain. These factors along with the dogs often being kept in poor conditions, as well as injuries being left untreated mean that rehabilitation is a vital part of the work we do.

Following a generous donation to fund a successful physiotherapy trial in 2022, this is now a standard assessment for dogs coming into our care. Until receiving this grant we were only able to take a limited number of dogs to assessment and treatment sessions with a physiotherapist due to costs and time. The trial showed that we could save time and money by seeing the dogs on site at the same time. The dogs were more comfortable being seen for assessment in their familiar environment.

In September representatives from Forever Hounds Trust attended the Greyhound Around the Globe Conference in Edinburgh, the third international meeting of greyhound advocates. Lawmakers and non-profit leaders assembled throughout the day to discuss the politics of racing and the challenges of rescue in Australia, England, Ireland, Northern Ireland, New Zealand, Scotland, and Wales. It was a chance to review strategies and joint working, with the continued aim of seeing an end to greyhound racing across the world.

We have attended the All-party Parliamentary Dog Advisory Welfare Group, and in February 2024 we were invited to present at the APDAWG "State of Welfare" meeting. We were able to highlight the plight of greyhounds and lurchers whilst with their owners and trainers, the health issues they are suffering from and the vast numbers waiting for rescue space. Forever Hounds Trust developed a comprehensive submission to the Welsh and Scottish Government's consultations on proposals to improve animal welfare in early 2024.

## Partnership

There are many groups working throughout the UK and Ireland for the welfare of unwanted greyhounds and lurchers. Forever Hounds Trust has a long-established working relationship within this sector. We have a policy of assisting those where there are established links and where the organisation's aims are in line with our charitable objectives. This often takes the form of accepting rescued dogs from them for homing, especially where those dogs come from areas with a high number of abandoned or unwanted dogs. In addition to this we have developed opportunities for sharing profiles of sighthounds in the care of other organisations, to maximise homing opportunities for those dogs from within our supporter base. This has been a reciprocal arrangement between us and other charities and has worked well.

As well as working with these groups, we also accept greyhounds directly from trainers when we can, and from individual sighthound owners who are no longer able to keep their dogs. We continue to have a good relationship with Police forces; we assist in homing dogs which have been seized during illegal activities (such as coursing).

## Administration

The staff team have worked hard in the year to streamline processes, for volunteer registration and homing

to have better visibility of our work and to enhance the volunteer experience. They have developed helpful toolkits for volunteers covering a variety of topics around fundraising and events.

## Fundraising activities and income generation

Our community fundraising activities are back to the same level of activity as we saw before lockdown. We are grateful to our network of volunteers who give their time to give Forever Hounds Trust at local events to raise funds and awareness of greyhounds and lurchers as family pets.

We have a small team who continue to successfully run online auction and fundraising activities that were started out of necessity due to lockdown. This breaks down geographical boundaries for our financial supporters and helps extend our reach.

An intrepid group of Welsh volunteers set themselves the challenge of walking the entire length of Offa's Dyke, the border between England and Wales. They walked the 177 miles in a series of weekend hikes raising over £2,700 for the hounds in our care.

The types of events our volunteers have been involved in this year includes sighthound social walks, fun dog shows, street collections, running charity stalls, selling merchandise, tombola, raffles, and Christmas fayres. Our Big Give Christmas Challenge focussed on fundraising to support our 'Born to live .... not to race' appeal and brought in £15,070.

### Members, friends and supporters

Throughout 2023, our members, supporters and volunteers continued to find innovative and effective ways to raise funds and public awareness for our charity and our work. In the year our number of Friends, who support us with monthly or annual gifts was 441, and we had 91 Friends for Life.

### Online fundraising

Facebook continues to be our best performing platform, increasing to 32,000 followers this year. The Instagram platform helped us connect with new audiences and drive our merchandise sales at Christmas with 7,800 followers.

Throughout the year we have run online campaigns focussing on individual dogs needs for surgery and treatment to rehabilitate them ready for a home. This included funds for Dasher, abandoned at just fourteen weeks old, along with her brother in extremely poor condition.

Generous supporters have donated unique gifts to online raffles this year including handmade felt models of hounds and a stay in a holiday cottage; we have more donations in the year ahead building on this success.

### Charitable trusts and corporate support

We were awarded £8,000 from Petplan Charitable Trust for our 'Clean Bill of Health' project; a £3,000 Cost of Living Grant to be used against kennelling costs and veterinary bills from the Association of Dogs and Cats Homes (supported by Dogs Trust, RSPCA, HSI and Joanna Toole Foundation); £10,000 towards veterinary costs from Pets Foundation; £500 from Valerie White Memorial Trust; £1,000 from The Animal Defence Trust; £1,000 from The Michael and Shirley Hunt Charitable Trust; £1,500 from The Ostacchini Family Charitable Trust towards kennel enrichment; £20,000 from The Arthur Camp Foundation towards veterinary costs; £1,000 from The William Haddon Charitable Trust and £1,000 from The Sylvia Aitken Charitable Trust.

The Pets at Home Foundation Santa Paws appeal gave us a presence in the Pets at Home stores in Tiverton and Weymouth raising awareness of what great companions greyhounds and lurchers make as well as raising funds. The stores also donated food to the dogs several times in the year.

Beautiful Joe's Ethical Dog Treats generously donated treats for the dogs in our care several times during the year and a number of supporters also dropped into the Centre to bring treats and food for the dogs.

### Legacies

Legacies continue to be an important area of income for us, and we are extremely grateful to those who remember our work in their Will. Income credited for the year, including sums accrued, totalled £269,020, 41% of our total income for the year (2022: £318,643). We are very grateful to all of those who left us Gifts in their Wills: Gwen Dow, Patricia Jacqueline Fox, Muriel Cave, Yvonne Ann Barlow, Barbara Lowe, Hazel Patricia Summers, Patricia Mary Wilding, Timothy John Hill, Ann Elizabeth White, Mary Francine Rhodes, Elizabeth Bernadette Green, Gillian Bradnam, Hilary Whatley, Stephen W Turner, Mary Constance Ransome, David Ian Holman, and June Holt.

We have received a number of In Memory gifts, we are grateful that families remember us at such a difficult time. This additional revenue stream is also promoted on our web site, with a specific page of remembrance. We also supply special envelopes to friends and families should they wish to make a collection in memory of one of our supporters.

## Financial review

### Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for at least 12 months from the date of signing this report.

The trustees have confidence the charity will be able to meet its obligations in the coming 12 months. This expectation is made having taken measures to reduce operating costs to a manageable level. The consolidation of operations to the Devon centre provides better certainty on costs and cashflow.

For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

### Reserves policy

In accordance with Charity Commission guidance, the Trustees' policy is to aim for reserves equal to at least six months of normal expenditure being c.£240,000. At the end of the period, unrestricted reserves amounted to £694,420 (2022: £514,804) although only £365,215 (2022: £192,598) of this relates to general funds. This represents around 9 months' normal expenditure. Significant reserves are necessary as the charity depends largely on fundraising and on homing dogs, which can be extremely variable both in time taken and in expenditure related to the welfare of the dogs.

### Performance in year

The Charity achieved a surplus of £139,616 within the year (2022: deficit of £106,198); resulting in total funds of £694,420 (2022: £554,804).

In addition to general income from donations of £222,259 (2022: £177,853), homing donations continue to be an important source of income £20,919 (2022: £23,576). These income streams are dependent on the generosity of the public and the hard work of our many vital volunteers; Trustees remain overwhelmed by the kindness and dedication of all the charity's supporters.

## Plans for the future

Our Vision remains a day when every sighthound is free from risk or need. Our future plans are driven by our Vision, mission and values; in our Values we aim to be passionate, compassionate, and professional in everything we do.

Our Mission is to rescue unwanted, abused, or abandoned greyhounds, lurchers and other sighthounds in any part of the country. We care for them to a high standard at our Centre in Devon, finding loving, permanent

homes for them all, resources allowing. We strive for and promote improved sighthound welfare.

The Trustees have launched the 2024-2027 strategy "Recovery, Stability and Visibility". Our approach is to deliver our work through a small number of paid staff supported by a large group of volunteers.

We focus on quality of care and rehabilitation creating an individual plan for every hound to get them to their forever home. We do not focus on numbers – the very nature of the plight of greyhounds and lurchers means that in many cases we take in physically and psychologically damaged hounds therefore cannot put a time on how long it will take to rehabilitate them. Our strategic priorities are:

- Working to a high standard in welfare and homing
- Attracting and retaining the very best staff and volunteers
- Engaging supporters and funders and active in the messaging to phase out greyhound racing
- Secure financial footing

## Structure, governance & management

Forever Hounds Trust is registered under the Companies Act 2006 as a company limited by guarantee and not having a share capital.

Forever Hounds Trust is a registered charity constituted as a company limited by guarantee under its Memorandum and Articles of Association. The charity registration number is 1131399 (England and Wales) and the company registration number is 06985367 (England and Wales).

### Organisational Structure

The management of the Charity is the responsibility of the Trustees, who are appointed and co-opted under the terms of the Memorandum of Association.

Candidates for appointment as new Trustees are interviewed by the existing Trustees and the Chief Executive. If accepted, all candidates are provided with copies of minutes from the previous four Trustee meetings, a copy of the last accounts, an update on the current financial situation and are requested to read Charity Commission documentation on the responsibilities of Trusteeship and Companies House documents on Director's responsibilities. Candidates must then confirm their willingness to be appointed and attend the next formal Trustee meeting.

Training for Trustees comes mainly from what is gained in the course of service and Trustees are signposted to various online training and workshops for Trustee to fill in any gaps in their knowledge. Matters are discussed in detail at Trustees' Meetings, the style of which encourages sharing of knowledge and provides an opportunity for exploring the governance of the charity. The Chief Executive also attends these meetings.

At the AGM meeting in November 2023, Jan Lake stepped down as Chair of the Board but continues to be an active and valued Trustee. The Board is grateful for Jan's leadership, a role she has held through challenging times. Jan will continue to be the lead Trustee for homing, kennelling and welfare and will co-chair the Homing, Kennelling and Welfare Committee. At the same time Adina Claire stepped down as co-chair, and the Board thanks Adina for her support to Jan and the wider Board. The Board elected Claire Pearce as Chair from 23 November 2023.

The full Board and changes in membership in the year or since year end are shown on page 4.

Sinead Crawley was appointed Company Secretary on 14 February 2024 when Claire Pearce stood down from that role.

Forever Hounds Trust operates as a voluntary charity with a small number of paid staff. Overall strategy and policy decisions are made by the Trustees. Trustees meet formally in Board meetings at least five times a year, all online during 2023; and came together for an in-person Strategy Away Day in the year.

There are also frequent and less formal interactions via sub committees, video conferences, email, and ad hoc meetings. Board sub committees are Finance and Governance Committee, Strategy Committee, and Homing, Kennelling and Welfare Committee At the time of writing the report a Communications and Fundraising and Volunteering Committee are being created.

Operational matters are delegated to the staff body, under the management of the Chief Executive, Caron Lane. Reports on organisational activity are fed through to the sub committees and Board meetings. This approach enables the charity to be run in line with its strategy as well as to manage risk.

### Staff remuneration

Staff salaries are set and reviewed by the board in line with other internal roles and similar organisations in the charitable and public sector.

### Risk management

The Trustees believe that there will continue to be many unwanted dogs in need of new homes and therefore a continuing demand for the charity's work in accordance with our objectives.

In pursuing the charity's objectives the Trustees recognise that there are several risks inherent in the operation of the charity. The Finance and Governance subcommittee is charged with monitoring risk matters on behalf of the Board. The principal identified risks, and the mitigation employed are as follows:

- Kennel and homing issues: the charity ensures that kennels, whether rented spaces or owned meet the high standards required for dog welfare compliant with the Association of Dogs and Cats Homes minimum welfare and operational standards.

- Negative publicity, including the potential threat of social media: the Board and staff are geared up to react and respond to issues as they arise.

- Volunteers, Trustees, and/or staff being overstretched: a staffing structure is in place under the Chief Executive to ensure that all staff are managed effectively; backup HR and occupational health support is in place and can be accessed as required.

- Finance and Reserves: financial stability continues to be a risk with reliance on legacy income. Strenuous efforts are being made to manage expenditure, develop, and stabilise new income streams.

- Fraud, Misappropriation of Assets and Money Laundering: The Finance and Governance Subcommittee is alert to the risks involved, and reports to the Board on a regular basis.

- The increasing risks around Cyber security are a risk to the security of our donor and staff data, business continuity and reputation. Mitigations include selecting software which includes security as a key factor; keeping our software updated, password protection, multi factor authentication and scam/ransomware/fraud alerts regularly.

- The Centre, including unexpected costs and the difficulty of disposal to realise the asset. The Board and staff are aware of the challenges the Centre pose having had the site assessed and are gradually rectifying issues through a costed plan.

- Increase to costs, these are monitored monthly, with management accounts being reviewed quarterly. Budgets are re-forecasted to reflect any changes and to ensure sufficient cashflow.

## Statement of Board of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the excess of expenditure over income for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue its activities.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. In addition, the Trustees confirm that they are happy that the content of the annual review on pages 5 to 12 of this document, as well as the legal and administrative information on page 4, meet the requirements of both the Trustees' Annual Report under charity law and the Directors' Report under company law.

They also confirm that the financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, the 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees confirm that:

- so far as each Trustee is aware, there is no relevant information of which the Charity's independent examiner is unaware; and,
- each Trustee has taken all the steps that they should have taken as a Trustee/Director in order to make themselves aware of any relevant independent examination information and to establish that the Charity's independent examiner is aware of that information.

## Preparation of the report

This report has been prepared taking advantage of the small companies exemption of section 415A of the Companies Act 2006, and the exemptions available for smaller charities under the Statement of Recommended Practice.

This report was approved and authorised for issue by the Board of Trustees on 23 July 2024 and signed on its behalf by:

Claire Pearce
Claire Pearce (Aug 30, 2024 14:13 GMT+1)

**CLAIRE PEARCE**
**CHAIR**



Charity number 1131399
Company number 06985367

# Independent examiner's report

I report to the Trustees on my examination of the accounts of Forever Hounds Trust (charity number 1131399, company number 06985367) for the year ended 31 December 2023 which are set out on pages 15 to 32.

## Respective responsibilities of Trustees and examiner

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'). The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ('the 2011 Act') nor under Part 16 of the 2006 Act, and that an independent examination is needed.

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general directions given by the Charity Commission under section 145(5)(b) of the Charities Act; and,
- to state whether particular matters have come to my attention.

This report, including my statement, has been prepared for and only for the Charity's Trustees as a body. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body for my examination work, for this report, or for the statements I have made.

## Basis of independent examiner's statement

My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the Trustees concerning any such matters.

The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

## Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England & Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or,
- the accounts do not accord with those records; or,
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or,
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK

and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

**BIANCA PERMAL FCA**

**FELLOW OF THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES**

**DATED: 30 AUGUST 2024**

Dux Advisory Limited
Kennel Club House
Gatehouse Way
Aylesbury
Buckinghamshire
HP19 8DB

# Statement of financial activities

## Incorporating the Income and Expenditure Account & Statement of Realised Gains and Losses

## For the year ended 31 December 2023

| | Notes | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | 490,920 | 49,559 | **540,479** | 543,160 |
| Charitable activities | 4 | 40,682 | - | **40,682** | 49,639 |
| Other trading activities | 5 | 62,918 | - | **62,918** | 88,932 |
| Investments | | 2,838 | - | **2,838** | 2 |
| Other - profit on sale of fixed assets | | 13,333 | - | **13,333** | 27,436 |
| **Total income** | | **610,691** | **49,559** | **660,250** | 709,169 |
| **Expenditure on:** | | | | | |
| Raising funds | 6 & 7 | 111,367 | - | **111,367** | 112,252 |
| Charitable activities | 6 & 8 | 321,908 | 87,359 | **409,267** | 703,115 |
| **Total expenditure** | | **433,275** | **87,359** | **520,634** | 815,367 |
| **Net income/(expenditure)** | | **177,416** | **(37,800)** | **139,616** | (106,198) |
| Transfer between funds | 14 & 15 | - | - | **-** | - |
| **Net movement in funds** | | **177,416** | **(37,800)** | **139,616** | (106,198) |
| **Reconciliation of funds** | | | | | |
| Funds brought forward | 14 & 15 | 514,804 | 40,000 | **554,804** | 661,002 |
| Funds carried forward | 14 & 15 | **692,220** | **2,200** | **694,420** | 554,804 |

The notes on pages 18 to 32 form part of the financial statements.

# Balance sheet
## As at 31 December 2023

| | Notes | £ | **Total funds Year ended 31 Dec 2023** £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|---|
| **Fixed assets** | | | | |
| Tangible fixed assets | 10 | | **630,938** | 647,813 |
| **Current assets** | | | | |
| Stock | | 7,428 | | 14,201 |
| Debtors and prepayments | 11 | 152,137 | | 51,116 |
| Cash at bank and in hand | | 225,137 | | 234,383 |
| | | **384,702** | | 299,700 |
| **Creditors:** | | | | |
| Amounts falling due within one year | 12 | (46,343) | | (113,309) |
| **Net current assets** | | | **338,359** | 186,391 |
| **Creditors:** | | | | |
| Amounts falling due in more than one year | 13 | | **(274,877)** | (279,400) |
| **Net assets** | | | **694,420** | 554,804 |
| | | | | |
| **Funds of the charity** | | | | |
| Restricted funds | 14 & 15 | | **2,200** | 40,000 |
| Unrestricted funds | | | | |
| Designated funds | 14 & 15 | 327,005 | | 322,206 |
| General funds | 14 & 15 | 365,215 | | 192,598 |
| Unrestricted funds | | | **692,220** | 514,804 |
| **Total funds** | | | **694,420** | 554,804 |

The notes on pages 18 to 32 form part of the financial statements.

The financial statements have been prepared in accordance with section 415A of the Companies Act 2006 relating to small companies and FRS 102 Section 1A.

The charitable company is entitled to exemption from audit under section 477 of the Companies Act 2006 for the year ended 31 December 2023, and the members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 December 2023 under section 476 of the Companies Act 2006. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

They were approved and authorised for issue by the Board of Trustees on 23 July 2024 and signed on their behalf by:

**PAUL HOBAN**
**TREASURER**

# Statement of cash flows
For year ended 31 December 2023

| | | **Total Year ended 31 Dec 2023** | | Total Year ended 31 Dec 2022 |
|---|---|---|---|---|
| | **£** | **£** | £ | £ |
| **Cash flows from operating activities:** | | | | |
| Net income/(expenditure) for period (as per SOFA) | | **139,616** | | (106,198) |
| Adjustments for: | | | | |
| Depreciation charges | 16,875 | | 21,902 | |
| Profit/(loss) on disposal of fixed assets | (13,333) | | (27,436) | |
| Investment income | (2,838) | | (2) | |
| (Increase)/decrease in stock | 6,773 | | 6,003 | |
| (Increase)/decrease in trade receivables | - | | 1,427 | |
| (Increase)/decrease in prepayments | 1,987 | | 9,430 | |
| (Increase)/decrease in accrued income | (99,444) | | 23,810 | |
| (Increase)/decrease in VAT receivable | 6,466 | | 3,249 | |
| (Increase)/decrease in other debtors | (10,030) | | 4,059 | |
| Increase/(decrease) in trade creditors | (970) | | (19,420) | |
| Increase/(decrease) in accruals | (60,219) | | (15,704) | |
| Increase/(decrease) in HMRC payable | (6,171) | | (1,309) | |
| Increase/(decrease) in bank loans | (4,799) | | (7,212) | |
| Increase/(decrease) in other creditors | 670 | | (3) | |
| | | **(165,033)** | | (1,206) |
| **Net cash used in operating activities** | | **(25,417)** | | (107,404) |
| **Cash flows from investing activities:** | | | | |
| Sale of fixed assets | 13,333 | | 27,875 | |
| **Net cash used in investing activities** | | **13,333** | | 27,875 |
| **Cash flows from financing activities:** | | | | |
| Investment income | 2,838 | | 2 | |
| **Net cash used in financing activities** | | **2,838** | | 2 |
| **Change in cash and cash equivalents in period** | | **(9,246)** | | (79,527) |
| **Cash and cash equivalents at the beginning of the period** | | **234,383** | | 313,910 |
| **Cash and cash equivalents at the end of the period** | | **225,137** | | 234,383 |

The notes on pages 18 to 32 form part of the financial statements.

# Notes to the financial statements

## 1. Accounting policies

### Basis of preparation of the financial statements

The financial statements have been prepared in accordance with 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), including Update Bulletin 2, and the Companies Act 2006.

The effect of any event relating to the year ended 31 December 2023, which occurred before the date of approval of the financial statements by the Board of Trustees has been included in the financial statements to the extent required to show a true and fair view of the state of affairs at 31 December 2023 and the results for the year ended on that date.

The functional currency of the Charity is sterling and amounts in the financial statements are rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### Going concern

The financial statements have been prepared on the going concern basis as the Board of Trustees have a reasonable expectation that future reserves and future income is more than sufficient to meet current commitments. There are no material uncertainties that impact this assessment, and the ongoing economic environment has had no material impact on this assessment.

### Legal status

Forever Hounds Trust is a charitable company registered in England & Wales and meets the definition of a public benefit entity. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member. The registered address is Chave Lane, Brithem Bottom, Cullompton, EX15 1NE.

### Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds are unrestricted funds which have been designated for a specific purpose by the Trustees. The aim and use of each designated fund is set out in note 14 of the financial statements.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors or that have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in note 14 of the financial statements.

### Income

Income is recognised when the Charity has entitlement to the funds, any performance indicators attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Donations are recognised in full in the Statement of Financial Activities when entitled, receipt is probable and when the amount can be quantified with reasonable accuracy. Gift aid receivable is included when claimable.

## 1. Accounting policies (continued from previous page)

### Income (continued from previous page)

Grant income is credited to the Statement of Financial Activities when received or receivable whichever is earlier, unless the grant relates to a future period, in which case it is deferred.

Legacies are recognised in the statement of financial activities when there is entitlement, adequate probability and reliability of receipt and their value can be accurately measured. For both pecuniary and residuary legacies this is when probate has been granted and a reasonable estimate calculated for this income.

Income from charitable activities, including contract income and client fees, is credited to the Statement of Financial Activities when received or receivable whichever is earlier, unless it relates to a specific future period or event, in which case it is deferred.

Interest is recorded when it is receivable.

### Expenditure and irrecoverable VAT

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities.

Indirect costs, including governance costs, which cannot be directly attributed to activities, are allocated proportionate to total direct costs allocated to each project area, as outlined in note 6 of the financial statements.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their residual value, over their useful life, on the following basis:

| | |
|---|---|
| Motor vehicles | 4 years |
| Office equipment | 3 years |
| Moveable assets | 4 years |

The residual value of the freehold property is estimated to be the same as the original cost and so no depreciation has been recognised in the period.

### Cash at bank and in hand

Cash at bank and in hand includes cash in hand, deposits with banks and funds that are readily convertible into cash at, or close to, their carrying values but are not held for investment purposes.

### Debtors and prepayments

Trade and other debtors are recognised at the settlement amount after any trade discount is applied. Prepayments are valued at the amount prepaid net of any trade discounts due.

### Creditors and accruals

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party, and the amount due to settle the obligation can be measured or estimated reliably.

## 1. Accounting policies (continued from previous page)

### Financial instruments

Basic financial instruments are measured at amortised cost other than investments which are measured at fair value.

### Pensions

The Charity operates a defined contribution pension scheme which is administered by an external independent pension provider. Contributions are recognised in the Statement of Financial Activities as they fall due.

### Stock

Stock is valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stock.

### Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

### Critical estimates and judgements

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The annual depreciation charge for tangible fixed assets is sensitive to changes in useful economic lives and residual values of assets. In the view of the Trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.


Charity number 1131399
Company number 06985367

## 2. Comparative statement of financial activities

| | Notes | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|---|
| Income from: | | | | |
| Donations and legacies | 3 | 518,360 | 24,800 | 543,160 |
| Charitable activities | 4 | 49,639 | - | 49,639 |
| Other trading activities | 5 | 88,932 | - | 88,932 |
| Investments | | 2 | - | 2 |
| Other - profit on sale of fixed assets | | 27,436 | - | 27,436 |
| Total income | | 684,369 | 24,800 | 709,169 |
| Expenditure on: | | | | |
| Raising funds | 6 & 7 | 112,252 | - | 112,252 |
| Charitable activities | 6 & 8 | 647,227 | 55,888 | 703,115 |
| Total expenditure | | 759,479 | 55,888 | 815,367 |
| Net income/(expenditure) | | (75,110) | (31,088) | (106,198) |
| Transfer between funds | 14 & 15 | - | - | - |
| Net movement in funds | | (75,110) | (31,088) | (106,198) |
| Reconciliation of funds | | | | |
| Funds brought forward | 14 & 15 | 589,914 | 71,088 | 661,002 |
| Funds carried forward | 14 & 15 | 514,804 | 40,000 | 554,804 |

## 3. Income from donations and legacies

| | **Unrestricted funds Year ended 31 Dec 2023 £** | **Restricted funds Year ended 31 Dec 2023 £** | **Total funds Year ended 31 Dec 2023 £** |
|---|---|---|---|
| Donations | 218,400 | 3,859 | **222,259** |
| Legacies | 269,020 | - | **269,020** |
| Grants | 3,500 | 45,700 | **49,200** |
| | **490,920** | **49,559** | **540,479** |

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| Donations | 177,853 | - | 177,853 |
| Legacies | 318,643 | - | 318,643 |
| Grants | 21,864 | 24,800 | 46,664 |
| | 518,360 | 24,800 | 543,160 |

## 4. Income from charitable activities

| | **Unrestricted funds Year ended 31 Dec 2023 £** | **Restricted funds Year ended 31 Dec 2023 £** | **Total funds Year ended 31 Dec 2023 £** |
|---|---|---|---|
| Sales of dog merchandise | 17,596 | - | **17,596** |
| Homing donations | 20,919 | - | **20,919** |
| Dog intake fees | 64 | - | **64** |
| Homing fees | 2,103 | - | **2,103** |
| | **40,682** | **-** | **40,682** |

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| Sales of dog merchandise | 22,403 | - | 22,403 |
| Homing donations | 23,576 | - | 23,576 |
| Dog intake fees | 950 | - | 950 |
| Homing fees | 2,710 | - | 2,710 |
| | 49,639 | - | 49,639 |

## 5. Income from other trading activities

| | Unrestricted funds Year ended 31 Dec 2023 £ | Restricted funds Year ended 31 Dec 2023 £ | Total funds Year ended 31 Dec 2023 £ |
|---|---|---|---|
| 50/50 club | 5,913 | - | **5,913** |
| Raffles and draws | 18,152 | - | **18,152** |
| Commission | 19,016 | - | **19,016** |
| Sales of non-dog merchandise | 19,837 | - | **19,837** |
| | **62,918** | **-** | **62,918** |

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| 50/50 club | 6,052 | - | 6,052 |
| Raffles and draws | 6,344 | - | 6,344 |
| Commission | 19,125 | - | 19,125 |
| Friends subscriptions | 22,655 | - | 22,655 |
| Sponsor-a-dog subscriptions | 10,025 | - | 10,025 |
| Sales of non-dog merchandise | 24,731 | - | 24,731 |
| | 88,932 | - | 88,932 |

Following a review of the income categorisation as part of the finance review at the end of 2022, in 2023 friends subscriptions and sponsor a dog subscriptions have been incorporated within donations as they do not meet the definition of trading income within the SORP. The figures for 2023 are £27,573 and £10,501 respectively.

## 6. Total expenditure

| | **Direct staff costs Year ended 31 Dec 2023 £** | **Direct other costs Year ended 31 Dec 2023 £** | **Support costs Year ended 31 Dec 2023 £** | **Total funds Year ended 31 Dec 2023 £** |
|---|---|---|---|---|
| Raising funds | 59,057 | 38,157 | 14,153 | **111,367** |
| Charitable activities | 158,267 | 198,989 | 52,011 | **409,267** |
| | **217,324** | **237,146** | **66,164** | **520,634** |

| | Direct staff costs Year ended 31 Dec 2022 £ | Direct other costs Year ended 31 Dec 2022 £ | Support costs Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|---|
| Raising funds | 58,207 | 36,688 | 17,357 | 112,252 |
| Charitable activities | 355,442 | 238,951 | 108,722 | 703,115 |
| | 413,649 | 275,639 | 126,079 | 815,367 |

Indirect costs, including governance costs, which cannot be directly attributed to activities, were allocated between cost centres proportionate to the direct staff and other costs allocated to those activities.

An analysis of costs of raising funds split between restricted and unrestricted funds can be found in note 7.

An analysis of charitable activities split between restricted and unrestricted funds can be found in note 8.

An analysis of staff costs can be found in note 9.

Support costs includes:

| | **Total funds Year ended 31 Dec 2023 £** | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|
| Management staff costs | **43,788** | - |
| Other people costs | **3,993** | 8,108 |
| Marketing and publicity | **2,269** | 5,299 |
| Office premises | **-** | 13,317 |
| Professional fees | **31,967** | 42,219 |
| Administration | **24,155** | 31,718 |
| Release of VAT provision (see note 12) | **(60,447)** | - |
| Depreciation | **16,875** | 21,902 |
| Governance | **3,564** | 3,516 |
| | **66,164** | 126,079 |

## 6. Total expenditure (continued from previous page)

Governance costs includes:

| | **Total funds Year ended 31 Dec 2023** | Total funds Year ended 31 Dec 2022 |
|---|---|---|
| | **£** | £ |
| Independent examination | **1,980** | 1,980 |
| Accounts preparation | **1,584** | 1,536 |
| | **3,564** | 3,516 |

## 7. Expenditure on raising funds

| | **Unrestricted funds Year ended 31 Dec 2023** | **Restricted funds Year ended 31 Dec 2023** | **Total funds Year ended 31 Dec 2023** |
|---|---|---|---|
| | **£** | **£** | **£** |
| Direct staff costs | 59,057 | - | **59,057** |
| Direct other costs | 38,157 | - | **38,157** |
| Support costs | 14,153 | - | **14,153** |
| | **111,367** | **-** | **111,367** |

| | Unrestricted funds Year ended 31 Dec 2022 | Restricted funds Year ended 31 Dec 2022 | Total funds Year ended 31 Dec 2022 |
|---|---|---|---|
| | £ | £ | £ |
| Direct staff costs | 58,207 | - | 58,207 |
| Direct other costs | 36,688 | - | 36,688 |
| Support costs | 17,357 | - | 17,357 |
| | 112,252 | - | 112,252 |

## 8. Expenditure on charitable activities

| | **Unrestricted funds Year ended 31 Dec 2023 £** | **Restricted funds Year ended 31 Dec 2023 £** | **Total funds Year ended 31 Dec 2023 £** |
|---|---|---|---|
| Direct staff costs | 158,267 | - | **158,267** |
| Direct other costs | 111,630 | 87,359 | **198,989** |
| Support costs | 52,011 | - | **52,011** |
| | **321,908** | **87,359** | **409,267** |

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| Direct staff costs | 355,442 | - | 355,442 |
| Direct other costs | 183,063 | 55,888 | 238,951 |
| Support costs | 108,722 | - | 108,722 |
| | 647,227 | 55,888 | 703,115 |

## 9. Staff costs

| | **Total funds Year ended 31 Dec 2023 £** | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|
| Gross salaries | **239,122** | 381,645 |
| Employer's NIC | **17,492** | 24,920 |
| Employer's pension | **4,498** | 7,084 |
| | **261,112** | 413,649 |

The average headcount during the period was 12 persons (2022: 23 persons).

No employee received employee benefits of more than £60,000 (2022: Nil).

The total employee benefits paid to key management personnel during the year was £56,958 (2022: £59,564).

## 10. Tangible fixed assets

| | Freehold property | Motor vehicles | Office equipment | Moveable assets | Total |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **Cost** | | | | | |
| As at 1 January 2023 | 606,404 | 67,103 | 1,461 | 69,897 | **744,865** |
| Disposals | - | (23,387) | - | - | **(23,387)** |
| As at 31 December 2023 | **606,404** | **43,716** | **1,461** | **69,897** | **721,478** |
| **Accumulated depreciation** | | | | | |
| As at 1 January 2023 | - | 61,714 | 1,252 | 34,086 | **97,052** |
| Charge for the year | - | 3,593 | 209 | 13,073 | **16,875** |
| Disposals | - | (23,387) | - | - | **(23,387)** |
| As at 31 December 2023 | **-** | **41,920** | **1,461** | **47,159** | **90,540** |
| **Net book value** | | | | | |
| As at 1 January 2023 | **606,404** | **5,389** | **209** | **35,811** | **647,813** |
| As at 31 December 2023 | **606,404** | **1,796** | **-** | **22,738** | **630,938** |

## 11. Debtors and prepayments

| | Total funds Year ended 31 Dec 2023 | Total funds Year ended 31 Dec 2022 |
|---|---|---|
| | £ | £ |
| Prepayments | **1,765** | 3,752 |
| Accrued Income | **135,500** | 36,056 |
| VAT receivable | **-** | 6,466 |
| Other debtors | **14,872** | 4,842 |
| | **152,137** | 51,116 |

## 12. Creditors: amounts falling due within one year

| | **Total funds Year ended 31 Dec 2023** | Total funds Year ended 31 Dec 2022 |
|---|---|---|
| | **£** | £ |
| Trade creditors | **19,756** | 20,726 |
| Accruals | **21,395** | 81,614 |
| HMRC payable | **-** | 6,171 |
| Bank loans | **4,522** | 4,798 |
| Other creditors | **670** | - |
| | **46,343** | 113,309 |

The bank loan is secured via fixed charge against the freehold property held by the Charity in Devon.

Within accruals is an amount of £17,699 (2022: £78,098) relating to a historic error in the VAT returns which has now been resolved with HMRC with a significant reduction in the provision at year end following successful resolution. The amount accrued was paid to HMRC in March 2024 plus costs incurred in resolving this amount.

## 13. Creditors: amounts falling due in more than one year

| | **Total funds Year ended 31 Dec 2023** | Total funds Year ended 31 Dec 2022 |
|---|---|---|
| | **£** | £ |
| Bank loan | **274,877** | 279,400 |
| | **274,877** | 279,400 |

The bank loan is secured via fixed charge against the freehold property held by the Charity in Devon.

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

| | **Total funds Year ended 31 Dec 2023** | Total funds Year ended 31 Dec 2022 |
|---|---|---|
| | **£** | £ |
| Bank loan | **252,180** | 258,608 |
| | **252,180** | 258,608 |

## 14. Analysis of charity funds

| | Balance brought forward Year ended 31 Dec 2023 £ | Income for the period Year ended 31 Dec 2023 £ | Expenditure in the period Year ended 31 Dec 2023 £ | Transfers between funds Year ended 31 Dec 2023 £ | Balance carried forward Year ended 31 Dec 2023 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| Designated funds | | | | | |
| Property fund | 322,206 | - | - | 4,799 | **327,005** |
| Designated funds | **322,206** | **-** | **-** | **4,799** | **327,005** |
| General fund | 192,598 | 610,691 | (433,275) | (4,799) | **365,215** |
| **Unrestricted funds** | **514,804** | **610,691** | **(433,275)** | **-** | **692,220** |
| **Restricted funds** | | | | | |
| Support dogs | - | 3,859 | (3,859) | - | **-** |
| PawPrints Charitable Trust | 40,000 | - | (40,000) | - | **-** |
| ADCH cost of living | - | 3,000 | (3,000) | - | **-** |
| Kennel enrichment | - | 1,500 | (1,500) | - | **-** |
| Polytunnel | - | 2,200 | - | - | **2,200** |
| Various - veterinary fees | - | 39,000 | (39,000) | - | **-** |
| **Restricted funds** | **40,000** | **49,559** | **(87,359)** | **-** | **2,200** |
| **Total funds** | **554,804** | **660,250** | **(520,634)** | **-** | **694,420** |

### Property fund

The property fund relates to the net value of funds caught up within the kennels in Devon. It comprises of the cost of the property net of the outstanding mortgage loan.

### Support dogs

These were funds received to support costs of dogs within the kennels.

### Pawprints Charitable Trust

These were funds to support a veterinary and physiotherapy suite at the Devon centre.

### ADCH cost of living

These were funds to support with kennel and veterinary costs.

### Kennel enrichment

These were funds to support kennel enrichment activities.

### Polytunnel

These were funds to support construction of a polytunnel at the Devon centre.

### Veterinary fees

These were funds received to support the veterinary costs of dogs.

## 14. Analysis of charity funds (continued from previous page)

| | Balance brought forward Year ended 31 Dec 2022 £ | Income for the period Year ended 31 Dec 2022 £ | Expenditure in the period Year ended 31 Dec 2022 £ | Transfers between funds Year ended 31 Dec 2022 £ | Balance carried forward Year ended 31 Dec 2022 £ |
|---|---|---|---|---|---|
| Unrestricted funds | | | | | |
| Designated funds | | | | | |
| Property fund | 314,992 | - | - | 7,214 | 322,206 |
| Designated funds | 314,992 | - | - | 7,214 | 322,206 |
| General fund | 274,922 | 684,369 | (759,479) | (7,214) | 192,598 |
| Unrestricted funds | 589,914 | 684,369 | (759,479) | - | 514,804 |
| Restricted funds | | | | | |
| Battersea Animal Partners Grant | 6,984 | - | (6,984) | - | - |
| Co-op Local Community fund | 161 | - | (161) | - | - |
| Mrs D M France - Hayhurst Foundation - Van donation | 2,813 | - | (2,813) | - | - |
| Jean Salisbury Animal Welfare Trust | (241) | 5,000 | (4,759) | - | - |
| Support Adoption for Pets - Vet costs | 3,246 | - | (3,246) | - | - |
| LE Andrews - Van donation | 3,125 | - | (3,125) | - | - |
| Battersea Dogs and Cats - van for behavourists | 2,500 | - | (2,500) | - | - |
| Animal Friends Insurance | 2,000 | - | (2,000) | - | - |
| PawPrints Charitable Trust | 40,000 | - | - | - | 40,000 |
| Battersea Dogs and Cats Home | 10,000 | - | (10,000) | - | - |
| Valaries White Memorial Trust | 500 | - | (500) | - | - |
| Various - veterinary fees | - | 18,800 | (18,800) | | |
| Animal Defence Trust | - | 1,000 | (1,000) | - | - |
| Restricted funds | 71,088 | 24,800 | (55,888) | - | 40,000 |
| Total funds | 661,002 | 709,169 | (815,367) | - | 554,804 |

### Battersea Animal Partners Grant

These were funds towards the Home from Home cabin at Midsomer Pet Lodge.

### Co-op Local Community Fund

These were funds received to support beds, vet sundries, and other costs in the eastern region.

## 14. Analysis of charity funds (continued from previous page)

### Van donations

These were funds received to support the purchase of new vans.

### Animal Friends Insurance

These were funds received to support the costs of food for dogs at the Devon centre.

### Battersea Dogs and Cats

These were funds to support safety and comfort enhancements at the Devon centre.

### Valarie White Memorial Trust

These were funds to support enhancements at the Devon centre.

### Animal Defence Trust

These were funds to support installation of CCTV at the Devon centre.

## 15. Analysis of net assets

| | **General funds Year ended 31 Dec 2023 £** | **Designated funds Year ended 31 Dec 2023 £** | **Restricted funds Year ended 31 Dec 2023 £** | **Total funds Year ended 31 Dec 2023 £** |
|---|---|---|---|---|
| Fixed assets | 24,534 | 606,404 | - | **630,938** |
| Current assets | 382,502 | - | 2,200 | **384,702** |
| Current liabilities | (41,821) | (4,522) | - | **(46,343)** |
| Non current liabilities | - | (274,877) | - | **(274,877)** |
| | **365,215** | **327,005** | **2,200** | **694,420** |

| | General funds Year ended 31 Dec 2022 £ | Designated funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|---|
| Fixed assets | 41,409 | 606,404 | - | 647,813 |
| Current assets | 259,700 | - | 40,000 | 299,700 |
| Current liabilities | (108,511) | (4,798) | - | (113,309) |
| Non current liabilities | - | (279,400) | - | (279,400) |
| | 192,598 | 322,206 | 40,000 | 554,804 |

## 16. Analysis of net debt

| | **At 1 January 2023** | **Cash movements** | **Other movements** | **At 31 December 2023** |
|---|---|---|---|---|
| | **£** | **£** | **£** | **£** |
| Cash at bank and in hand | 234,383 | (9,246) | - | **225,137** |
| Bank loans due within one year | (4,798) | 276 | - | **(4,522)** |
| Bank loans due within more than one year | (279,400) | 4,523 | - | **(274,877)** |
| | **(49,815)** | **(4,447)** | **-** | **(54,262)** |

| | At 1 January 2022 | Cash movements | Other movements | At 31 December 2022 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Cash at bank and in hand | 313,910 | (79,527) | - | 234,383 |
| Bank loans due within one year | (7,595) | 2,797 | - | (4,798) |
| Bank loans due within more than one year | (283,817) | 4,417 | - | (279,400) |
| | 22,498 | (72,313) | - | (49,815) |

## 17. Trustee remuneration

During the year, no trustee received any remuneration (2022: £Nil). No members of the Board of Trustees received reimbursement of expenses (2022: £Nil).

## 18. Related party transactions

During the year there were no related party transactions (2022: £Nil).



Charity number 1131399
Company number 06985367

FOREVER HOUNDS TRUST

Matching greyhounds and lurchers to happy homes

**FOREVER HOUNDS TRUST**

England & Wales - Charity number 1131399

# Accounts

FOREVER HOUNDS TRUST
Matching greyhounds and lurchers to happy homes

# Forever Hounds Trust

## Trustees Annual Report and Unaudited Financial Statements Year ended 31 December 2022

Charity registation - 1131399

Company number - 06985367

Andy Nash Accounting & Consultancy

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# Legal and administrative information

## Charity name

Forever Hounds Trust

## Charity registration no.

1131399

## Company registration no.

06985367

## Registered office and contact details

The Keep
Creech Castle
Taunton
TA1 2DX

## Trustees

| | |
|---|---|
| Jan Lake | (Co-chair) |
| Judy Adams | |
| Adina Claire | (Co-chair) |
| Paul Hoban | (Treasurer - appointed 25 July 2022) |
| Rachel Jackson | (appointed 21 February 2023) |
| Grace Nattrass | (resigned 28 February 2022) |
| Claire Pearce | (Secretary - appointed 25 July 2022) |
| Liz Rodgers | (appointed 27 June 2023) |
| Peter Stevenson | (Treasurer & Secretary - resigned 16 August 2022) |
| Sarah Williamson | (appointed 21 February 2023) |

## Chief Executive

Caron Lane

## Principal bank

Santander UK
2 Triton Square
Regant's Place, London
NW1 3AN

## Independent examiner

Haines Watts (Berkhamsted) Limited
4 Claridge Court
Lower Kings Road
Berkhamsted, Hertfordshire
HP4 2AF

## Accountant

Andy Nash Accounting & Consultancy Ltd
Units 24 & 25, Goodsheds Container Village
Hood Road, Barry
CF62 5QU

# Trustees annual report

The Board of Trustees, who are also directors of the Charity for the purposes of the Companies Act, and trustees for charity law purposes, submit their annual report and the financial statements of Forever Hounds Trust for the year ended 31 December 2022.

The Board of Trustees confirms that the annual report and financial statements of the Charity comply with current statutory requirements, including the Charity Act 2011, as well as the requirements of the Charity's governing document and the provisions of the 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Companies Act 2006.

## Objectives and activities

The charity has two principal objects:

- To relieve the suffering of greyhounds and lurchers who are in need of care and protection, in particular by rescue, rehabilitation and homing, or by the provision and maintenance, or assisting in the provision and maintenance, of kennels and other facilities for the reception and care of greyhounds and lurchers who are retired and unwanted or who are otherwise in need of care and protection;

- To advance the education of the public in matters relating to the welfare of greyhounds and lurchers and the prevention of cruelty and suffering among such dogs.

Alongside the homing of dogs, we also enable dogs to stay in their original homes by providing support to owners, thus preventing the dogs from ending up in rescue; we give advice to those looking to rescue a dog and offer space to dogs with high welfare or behavioural needs who would otherwise not have a safe place to go. These activities have contributed to the welfare of individual dogs and owners in alternative ways, in addition to the homing of dogs.

The charity also seeks to improve the general welfare standards within the greyhound racing industry. Forever Hounds Trust calls for a phasing out of greyhound racing in the UK. We are proud and excited to be working in partnership with other groups to bring greyhound welfare to the top of the agenda.

### Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

## Achievements and performance in the year

2022 saw us getting back to normal operations following the pandemic restrictions and the challenges of the previous two years. Work continued stabilising the charity financially and strategically but in an increasingly difficult environment, with challenges raising funds, an increasing number of dogs needing help and increasing costs associated with running the Devon Centre.

We cannot do our work without our committed team of volunteers and staff. Volunteers and our staff team continue to be essential to the work we do, and the Trustees are grateful for their hard work and commitment. Volunteers support us in every aspect of our work, transporting our dogs to and enriching their lives in kennels, providing foster homes, giving behavioural advice and support to adopters, raising funds and awareness, inputting data and providing physiotherapy assessments and treatment.

### Homing and kennelling

During 2022 we helped a total of 165 greyhounds and lurchers. We found homes for 106, this is 20% lower than during 2021 reflecting the more difficult nature of some dogs in our care. This, along with a "saturation" of dogs having been adopted by the public during the Covid pandemic has led to less homes for dogs being available. In addition to this we have seen a mismatch between the dogs in kennel and types of

home waiting for dogs. Sadly, the demand upon us to take in dogs both from the racing industry, and from homes who are unable to keep their dogs has increased dramatically during this period. Our experiences mirror those of our colleagues in the state of animal welfare and rehoming in this country to date.

We continue to support as many dogs as we can and reach out to our colleagues in other welfare charities to seek space for those dogs which we cannot accommodate within our care. We helped 59 additional dogs by arranging / transporting them to other charities for their onward journey to new homes.

Once the dogs are in their forever homes, new families continue to receive ongoing support and advice from our qualified behaviourists, for the dog's entire life. During the year we continued to provide support to families through our Post Homing Support team. Many of our dogs have never lived in a home environment and some take time to adapt to a companion dog lifestyle as they have not been treated in this way before. The aim of this service is to support our adopters and to improve the chances of a dog being able to stay in the home that they have been matched to.

We continue to build on homing initiatives from recent years that are proving to be very successful, such as our Out of Area homing service, offering homings to those living outside of our operating regions. We have a team of home callers who efficiently support this service. And our 'Home from Home' for people who wish to relinquish their dog to us; we enable them to keep the dog until the point of homing. This frees up kennel space for other needy dogs and creates a better rehoming experience for those dogs moving to a new family.

## Welfare

The steady stream of racing greyhounds in need of rescue continues. We are committed to report any evidence uncovered of neglect of racing or former racing greyhounds to the Greyhound Board of Great Britain (GBGB) and also, where appropriate, to the RSPCA. We will also gather evidence to inform the wider picture of the welfare issues and exploitation of greyhounds by the greyhound racing industry. We continue to support the promotion of improved greyhound and lurcher welfare through our membership of appropriate bodies and are a fully active member of the Association of Dogs and Cats Homes (ADCH).

Forever Hounds Trust supports a phasing out of greyhound racing in the UK. We were pleased to see Dogs Trust, Blue Cross and RSPCA using their resources and voice to launch their 'cut the chase' campaign in September 2022 calling for a phased end to the sport, which they reported should be feasible within five years.

We were also delighted to see the news that the Senedd Petitions Committee have agreed with 35,000 people who signed a petition to ban greyhound racing in Wales. This is a huge first step in the future of greyhound welfare in Wales. We are proud of the work that we did on the 'Amazing Greys' project in several years leading up to this petition. Our work, in partnership with Hope Rescue meant that we were trackside rescuing greyhounds as they were injured or no longer wanted, whilst gathering evidence to present to the Welsh Government. We continue to believe that ending racing is the only way to ensure we protect many thousands of greyhounds for the future.

In April, volunteers represented Forever Hounds Trust at the Vietnam Embassy in London at the global protest to ban greyhound racing in Southeast Asia, and the dog and cat meat trade in Vietnam.

The very nature of greyhound racing and the fact that lurchers are used in hare coursing means that their bodies are put under immense strain. These factors along with the dogs often being kept in poor conditions, as well as injuries being left untreated mean that rehabilitation is a vital part of the work we do.

We were very fortunate to receive funding from the Marjorie Coote Animal Charity Trust to help us with a physiotherapy trial in 2021/22. Until receiving this grant we were only able to take a limited number of dogs to assessment and treatment sessions with a physiotherapist due to costs and time. The trial showed that we could save time and money by seeing the dogs on site; at the same time the dogs were more comfortable being seen for assessment in their familiar environment. Seeing the benefits of the physiotherapy trial meant During 2022, 22 dogs benefited by being assessed and treated on site, for injuries they had sustained prior to coming into our care.

## Partnership

There are many groups working throughout the UK, Ireland and indeed globally for the welfare of unwanted

greyhounds and lurchers. Forever Hounds Trust has a long-established working relationship within this sector. We have a policy of assisting those where there are established links and where the organisation's aims are in line with our charitable objectives. This often takes the form of accepting rescued dogs from them for homing, especially where those dogs come from areas with a high number of abandoned or unwanted dogs including Ireland. In addition to this we have developed opportunities for sharing profiles of sighthounds in the care of other organisations, to maximise homing opportunities for those dogs from within our supporter base. This has been a reciprocal arrangement between us and other charities and has worked well.

As well as working with these groups, we also accept greyhounds directly from trainers when we can, and from individual sighthound owners who are no longer able to keep their dogs. We continue to have a good relationship with Police forces; we assist in homing dogs which have been seized during illegal activities (such as coursing).

## Financial sustainability

As we moved into the 2023 operating year, we reforecast our budget to consider the further impact of the cost-of-living crisis. Our generous legacy income must be balanced with other donations to reduce the impact on our cashflow and we have plans in place to reduce this risk going forward. Our CEO reviewed all our operations and scaled them back to a more achievable level in terms of our cash flow forecast. This has meant focussing rehoming activities at our rented kennels near Bath. The geographic radius covered by this site is much more accessible to our adopters and our cost base is lower and more controlled. This did mean the Devon Centre was closed.

### Update on the Devon Centre

After purchasing the Centre in 2019, much work has been done to improve the site, including the installation of secure fencing, repairs to the access lane and installation of safety and security systems. When developing the 2023 budget in the Autumn of 2022, it was clear that there would be a very heavy reliance on legacy income, and while there are legacies in process the timing is something we have no control over. Waiting for legacy income, combined with increasing costs and unplanned spend on the Centre to deal with repairs meant that at the time of writing the Trustees report, the Centre has been closed and put on the market for sale.

The Trustees agreed that operations would be moved away from the Centre, with rescue, rehabilitation and homing operations carried out from rented spaces in Somerset. This gives the charity better certainty over costs, allows us to continue our mission albeit with reduced capacity and gives us time to rebuild the reserves, and develop new sustainable income streams. The Trustees took this decision to safeguard the future of the charity and are confident that we can rebuild and the dogs in our care will continue to experience the high standards of welfare and rehabilitation we provide to get them to their forever home.

This was a difficult decision to arrive at, there was a need to balance the ambitions around buying the Centre part funded by a very generous bequest from a valued supporter and the fact that the day to day running costs, high interest rates and long-term investment requirements for the site were just not affordable. The Trustees are confident that the loan will be repaid and the bequest can be recovered from the sale and will consider in the future how to use it to support the mission of the charity.

## Fundraising activities and income generation

Our community fundraising activities made a return to in person events in the year. We are grateful to our network of volunteers who give their time to give Forever Hounds Trust at local events, to raise funds and also awareness of greyhounds and lurchers as family pets.

The types of events our volunteers have been involved in this year includes sighthound social walks, fun dog shows, street collections, running charity stalls, selling merchandise, tombola, raffles and Christmas fayres.

Our Big Give Christmas Challenge focussed on fundraising to support our 'Running for Their Lives' appeal and brought in £17,223.

### Members, Friends and Supporters

Throughout 2022, our members, supporters and volunteers continued to find innovative and effective ways

to raise funds and public awareness for our charity and our work.

We were deeply saddened to hear the news of the passing of our Patron, Shirley Watts in December 2022. Shirley was a long-time supporter, having adopted many dogs from us over the years.

We have undertaken a major project to review the data that we hold on our supporters. In the year our number of Friends, who support us with monthly or annual gifts was 220, and we had 93 Friends for Life.

### Online fundraising

Facebook continues to be our best performing platform, increasing to 30,000 followers this year. The Instagram platform helped us connect with new audiences and drive our merchandise sales at Christmas with 7,000 followers.

Throughout the year we have run online campaigns focussing on individual dogs needs for surgery and treatment to rehabilitate them ready for a home. This included funds for Dasher, abandoned at just fourteen weeks old, along with her brother both in very poor condition.

Our volunteers have also run online auctions throughout the year to raise funds selling donated gifts. We were delighted that Jackie Hilton was a finalist in the 'Volunteer of the Year' category of the Petplan and ADCH Animal Charity Awards.

### Charitable Trusts and Corporate Support

We were awarded £5,000 from Jean Sainsbury Animal Welfare Trust, £15,000 from Betty Phillips Charitable Trust, £1,000 Alice Noakes Memorial Charitable Trust, £300 from Walker 597 Trust, £1,000 from Michael and Shirley Hunt Charitable Trust, £500 from Barry Green Memorial Fund and £1,000 from William Haddon Charitable Trust to help with the veterinary costs and ongoing care of greyhounds and lurchers. With the significant veterinary bills reaching nearly £70,000 in the year this was a much-needed contribution.

We also received £1,000 from Animal Defence Trust towards the purchase and installation of CCTV.

The Pets at Home Foundation Santa Paws appeal gave us a presence in the Pets at Home store in Weymouth raising awareness of what great companions greyhounds and lurchers make as well as raising funds. The store also donated food to the dogs several times in the year.

Beautiful Joe's Ethical Dog Treats generously donated treats for the dogs in our care several times during the year and a number of supporters also dropped into the Centre to bring treats and food for the dogs.

### Legacies

Legacies continue to be an important area of income for us, and we are extremely grateful to those who remember our work in their Will. Income credited for the year, including sums accrued, totalled £318,643, 45% of our total income for the year (2021: £618,108). We are very grateful to all of those who left us Gifts in their Wills: Valerie Frances Turner, Elaine Saunders, Vera Elizabeth Swain, John Page, Dorrie Marion Davey Baker, Mary Elizabeth Richards, Phyllis Dorothy Green, Ann Hutchinson, Mary Constance Ransome, Iris Smith, Elisabeth Leah, Audrey Thelma Arkell, Francis Brian Harris and Hazel Patricia Ann Summers.

We have received a number of In Memory gifts, we are grateful that families remember us at such a difficult time. This additional revenue stream is also promoted on our web site, with a specific page of remembrance. We also supply special envelopes to friends and families should they wish to make a collection in memory of one of our supporters.

## Financial review

### Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for at least 12 months from the date of signing this report.

The Trustees have this expectation having taken measures to reduce operating costs to a manageable level through the closure of the Devon Centre we are able to better manage cash flow as we have more certainty over costs, and have created a more efficient way of working to enable us to continue to rescue a similar number of dogs in 2023 as we have in 2022. This along with expected income from legacies, better use of the contact data to develop individual giving and an extension to the existing mortgage means that the charity should be able to meet its obligations in the coming 12 months.

For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

### Reserves policy

In accordance with Charity Commission guidance, the Trustees' policy is to aim for reserves equal to at least six months of normal expenditure being c.£240,000. At the end of the period, unrestricted reserves amounted to £514,804 (2021: £589,914) although only £192,598 (2021: £274,922) of this relates to general funds. This is slightly below the target level, but is still deemed to be within safe parameters, especially given the decrease in expenditure following the closure of the Devon centre post the financial year end.

### Performance in year

The Charity made a deficit of £106,198 for the year (2021: surplus £58,980); resulting in total funds of £554,804 (2021: £661,002). This is after accounting for legacies of £318,643 (2021: £618,108).

In addition to general income from donations of £177,853 (2021 £188,283), homing donations continue to be a significant source of income £23,576 (2021: £32,355). These income streams are dependent on the generosity of the public and the hard work of our many vital volunteers; Trustees remain overwhelmed by the kindness and dedication of all the charity's supporters.

## Plans for the future

Our Vision remains a day when every sighthound is free from risk or need. Our future plans are driven by our Mission and Values, which were discussed and reconfirmed in 2019; in our Values we aim to be passionate, compassionate, and professional in everything we do.

Our agreed Mission is set out below:

- Rescue and care for unwanted, abused or abandoned greyhounds, lurchers and other sighthounds in any part of the country, resources allowing
- Find loving permanent homes for all our hounds
- Provide, in line with best practice, care for all our hounds
- Strive for and promote improved sighthound welfare through our campaigning work and membership, the Association of Dogs & Cats Homes and any other appropriate body.

To achieve our Mission, our plans include embedding the organisational changes made over the last year to get us on a secure financial footing. In the coming year we will start work on the development of a new Strategic Plan, looking at how we can further support our staff and volunteers, diversify our fundraising streams, review our approach to campaigning, raise awareness of our work and be best in class for sighthound welfare.

With the closure of the Devon Centre, the Trustees aim to sell the site and repay the loan with Charity Bank to safeguard the future of the Charity.

## Structure, governance & management

Forever Hounds Trust is registered under the Companies Act 2006 as a company limited by guarantee and not having a share capital.

Forever Hounds Trust is a registered charity constituted as a company limited by guarantee under its

Memorandum and Articles of Association. The charity registration number is 1131399 (England and Wales) and the company registration number is 06985367 (England and Wales).

## Organisational Structure

The management of the Charity is the responsibility of the Trustees, who are elected and co-opted under the terms of the Memorandum of Association.

Candidates for appointment as new Trustees are interviewed by the existing Trustees. If accepted, all candidates are provided with copies of minutes from the previous four Trustee meetings, a copy of the last accounts and an update on the current financial situation and are requested to read Charity Commission documentation on the responsibilities of Trusteeship. Candidates must then confirm their willingness to be appointed and attend the next formal Trustee meeting.

Training for Trustees comes mainly from what is gained in the course of service. Matters are discussed in detail at Trustees' Meetings, the style of which encourages sharing of knowledge and provides an opportunity for exploring the governance of the charity. The Chief Executive also attends these meetings. Trustees are encouraged to attend relevant seminars and training courses.

In the year, training completed by Trustees included 'Good Governance for Trustees' with the Battersea Academy, and NCVO training modules for Trustees.

Jan Lake continues as chair of the charity and retains a casting vote; she will also continue to represent the charity externally. On 14 June 2022 the Board agreed to adopt a Co-chair model for a temporary period not exceeding 12 months, whereby some of the roles exercised by the Chair, including chairing Board meetings, performance managing the CEO and further developing the charity's governance policies and practice would be shared with Adina Claire. In June 2023 the Board agreed to extend the arrangement, pending a search for a new chair.

The full Board and changes in membership in the year or since year end are shown in the legal and administrative information on page 4. Our board has increased in size, strength and diversity.

With Peter Stevenson's retirement from the Board, Paul Hoban took the role of Treasurer, and Claire Pearce took over as Company Secretary.

The Board is grateful to Peter Stevenson for his 10 years on the Trustee Board, and contribution in his role as Treasurer and thanks Peter for all his hard work over the years.

Forever Hounds Trust operates as a voluntary charity with a small number of paid staff. Overall strategy and policy decisions are made by the Trustees. Trustees meet formally in Board meetings at least four times a year, all online during 2022; there are also frequent and less formal interactions via sub committees, video conferences, email, ad hoc meetings, etc. Board subcommittees include Finance and Governance Committee, Strategy Committee and Homing, Kennelling and Welfare Committee.

Operational matters are delegated to the staff body, under the management of the Chief Executive. Reports on organisational activity are fed through to the sub committees and Board meetings. This approach enables the charity to be run in line with its strategy and business plans, as well as to manage risk.

The charity is led by Chief Executive, Caron Lane and within the current staff team, most of the staff work mainly or partly from home, as has been the case for several years. There are regular team conference and video calls which provide effective communication.

## Staff remuneration

Staff salaries are set and reviewed by the board in line with other internal roles and similar organisations in the charitable and public sector. The Trustees are currently working to establish a formal remuneration policy and this will be approved within the next twelve months.

## Risk management

The Trustees believe that there will continue to be many unwanted dogs in need of new homes, and therefore a continuing demand for the charity's work in accordance with our objectives.

In pursuing the charity's objectives, the Trustees recognise that there are several risks inherent in the operation of the charity. The Finance and Governance sub-committee is charged with monitoring risk matters on behalf of the Board. The principal identified risks, and the mitigation employed are as follows:

- Kennels and homing issues: the charity ensures that kennels, whether rented spaces or owned meet the high standards required for dog welfare.

- Negative publicity, including the potential threat of social media: the fundraising and communications team are geared up to react and respond to issues as they arise

- Volunteers, Trustees and/or staff being overstretched: a staffing structure is in place under the Chief Executive to ensure that all staff are managed effectively; backup HR and occupational health support is in place and can be accessed as required.

- Finance and Reserves: financial stability continues to be a risk with reliance on legacy income. Strenuous efforts are being made to manage expenditure and develop and stabilise new income streams.

- Fraud, Misappropriation of Assets and Money Laundering: The Finance and Governance Subcommittee is alert to the risks involved, and reports to the Board on a regular basis.

- The increasing risks around Cyber security are a risk to the security of our donor and staff data, business continuity and reputation. Mitigations include selecting software which includes security as a key factor; keeping our software updated, password protection, multi factor authentication and scam/ransomware/fraud alerts regularly.

## Statement of Board of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the excess of expenditure over income for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;

- make judgements and estimates that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and,

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue its activities.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. In addition, the Trustees confirm that they are happy that the content of the annual review on pages 5 to 12 of this

document, as well as the legal and administrative information on page 4, meet the requirements of both the Trustees' Annual Report under charity law and the Directors' Report under company law.

They also confirm that the financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, the 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trustees confirm that:

- so far as each Trustee is aware, there is no relevant information of which the Charity's independent examiner is unaware; and,

- each Trustee has taken all the steps that they should have taken as a Trustee/Director in order to make themselves aware of any relevant independent examination information and to establish that the Charity's independent examiner is aware of that information.

## Preparation of the report

This report has been prepared taking advantage of the small companies exemption of section 415A of the Companies Act 2006, and the exemptions available for smaller charities under the Statement of Recommended Practice.

This report was approved and authorised for issue by the Board of Trustees on 26 September 2023 and signed on its behalf by:

**JAN LAKE**
**CO-CHAIR**

**ADINA CLAIRE**
**CO-CHAIR**

# Independent examiner's report

I report to the Trustees on my examination of the accounts of Forever Hounds Trust (charity number 1131399, company number 06985367) for the year ended 31 December 2022 which are set out on pages 15 to 33.

## Respective responsibilities of trustees and examiner

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act'). The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ('the 2011 Act') nor under Part 16 of the 2006 Act, and that an independent examination is needed.

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general directions given by the Charity Commission under section 145(5)(b) of the Charities Act; and,
- to state whether particular matters have come to my attention.

This report, including my statement, has been prepared for and only for the Charity's Trustees as a body. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body for my examination work, for this report, or for the statements I have made.

## Basis of independent examiner's statement

My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the Trustees concerning any such matters.

The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

## Independent examiner's statement

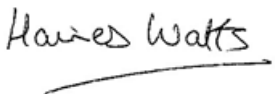
Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England & Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or,
- the accounts do not accord with those records; or,
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or,
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK

and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



**BIANCA PERMAL FCA**

**FELLOW OF THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES**

**DATED: 29 SEPTEMBER 2023**

Haines Watts (Berkhamsted) Ltd
4 Claridge Court
Lower Kings Road
Berkhamsted, Hertfordshire
HP4 2AF

# Statement of financial activities

## Incorporating the Income and Expenditure Account & Statement of Realised Gains and Losses

## For the year ended 31 December 2022

| | Notes | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | 518,360 | 24,800 | **543,160** | 889,433 |
| Charitable activities | 4 | 49,639 | - | **49,639** | 89,747 |
| Other trading activities | 5 | 88,932 | - | **88,932** | 135,290 |
| Investments | | 2 | - | **2** | 438 |
| Other - profit on sale of fixed assets | | 27,436 | - | **27,436** | - |
| **Total income** | | **684,369** | **24,800** | **709,169** | 1,114,908 |
| **Expenditure on:** | | | | | |
| Raising funds | 6 & 7 | 112,252 | - | **112,252** | 181,249 |
| Charitable activities | 6 & 8 | 647,227 | 55,888 | **703,115** | 874,679 |
| **Total expenditure** | | **759,479** | **55,888** | **815,367** | 1,055,928 |
| **Net income/(expenditure)** | | **(75,110)** | **(31,088)** | **(106,198)** | 58,980 |
| Transfer between funds | 14 & 15 | - | - | **-** | - |
| **Net movement in funds** | | **(75,110)** | **(31,088)** | **(106,198)** | 58,980 |
| **Reconciliation of funds** | | | | | |
| Funds brought forward | 14 & 15 | 589,914 | 71,088 | **661,002** | 602,022 |
| Funds carried forward | 14 & 15 | **514,804** | **40,000** | **554,804** | 661,002 |

The notes on pages 18 to 33 form part of the financial statements.

Following a review of the financial structure during the year the cost allocation model has been reviewed to ensure costs are accurately recorded against the activity to which they should be attributed. As a result the Charity has chosen to represent the prior year figures using this model however total expenditure remains unchanged.

# Balance sheet
## As at 31 December 2022

| | Notes | £ | **Total funds Year ended 31 Dec 2022** £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|---|
| **Fixed assets** | | | | |
| Tangible fixed assets | 10 | | **647,813** | 670,156 |
| **Current assets** | | | | |
| Stock | | 14,201 | | 20,204 |
| Debtors and prepayments | 11 | 51,116 | | 93,091 |
| Cash at bank and in hand | | 234,383 | | 313,910 |
| | | **299,700** | | 427,205 |
| **Creditors:** | | | | |
| Amounts falling due within one year | 12 | (113,309) | | (152,542) |
| **Net current assets** | | | **186,391** | 274,663 |
| **Creditors:** | | | | |
| Amounts falling due in more than one year | 13 | | **(279,400)** | (283,817) |
| **Net assets** | | | **554,804** | 661,002 |
| **Funds of the charity** | | | | |
| Restricted funds | 14 & 15 | | **40,000** | 71,088 |
| Unrestricted funds | | | | |
| Designated funds | 14 & 15 | 322,206 | | 314,992 |
| General funds | 14 & 15 | 192,598 | | 274,922 |
| Unrestricted funds | | | **514,804** | 589,914 |
| **Total funds** | | | **554,804** | 661,002 |

The notes on pages 18 to 33 form part of the financial statements.

The financial statements have been prepared in accordance with section 415A of the Companies Act 2006 relating to small companies and FRS 102 Section 1A.

The charitable company is entitled to exemption from audit under section 477 of the Companies Act 2006 for the year ended 31 December 2022, and the members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 December 2022 under section 476 of the Companies Act 2006. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

They were approved and authorised for issue by the Board of Trustees on 26 September 2023 and signed on their behalf by:

**PAUL HOBAN**
**TREASURER**

# Statement of cash flows
## For year ended 31 December 2022

| | | **Total Year ended 31 Dec 2022** | | Total Year ended 31 Dec 2021 |
|---|---|---|---|---|
| | **£** | **£** | £ | £ |
| **Cash flows from operating activities:** | | | | |
| Net income/(expenditure) for period (as per SOFA) | | **(106,198)** | | 58,980 |
| Adjustments for: | | | | |
| Depreciation charges | 21,902 | | 13,886 | |
| Profit/(loss) on disposal of fixed assets | (27,436) | | - | |
| Investment income | (2) | | (438) | |
| (Increase)/decrease in stock | 6,003 | | (11,580) | |
| (Increase)/decrease in trade receivables | 1,427 | | (1,177) | |
| (Increase)/decrease in prepayments | 9,430 | | 29 | |
| (Increase)/decrease in accrued income | 23,810 | | 106,829 | |
| (Increase)/decrease in VAT receivable | 3,249 | | (4,862) | |
| (Increase)/decrease in other debtors | 4,059 | | 15,161 | |
| Increase/(decrease) in trade creditors | (19,420) | | 994 | |
| Increase/(decrease) in accruals | (15,704) | | 89,711 | |
| Increase/(decrease) in HMRC payable | (1,309) | | 72 | |
| Increase/(decrease) in bank loans | (7,212) | | (7,854) | |
| Increase/(decrease) in other creditors | (3) | | - | |
| | | **(1,206)** | | 200,771 |
| **Net cash used in operating activities** | | **(107,404)** | | 259,751 |
| **Cash flows from investing activities:** | | | | |
| Sale of fixed assets | 27,875 | | - | |
| Purchase of fixed assets | - | | (70,482) | |
| **Net cash used in investing activities** | | **27,875** | | (70,482) |
| **Cash flows from financing activities:** | | | | |
| Investment income | 2 | | 438 | |
| **Net cash used in financing activities** | | **2** | | 438 |
| **Change in cash and cash equivalents in period** | | **(79,527)** | | 189,707 |
| **Cash and cash equivalents at the beginning of the period** | | **313,910** | | 124,203 |
| **Cash and cash equivalents at the end of the period** | | **234,383** | | 313,910 |

The notes on pages 18 to 33 form part of the financial statements.

# Notes to the financial statements

## 1. Accounting policies

### Basis of preparation of the financial statements

The financial statements have been prepared in accordance with 'Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) second edition (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), including Update Bulletin 2, and the Companies Act 2006.

The effect of any event relating to the year ended 31 December 2022, which occurred before the date of approval of the financial statements by the Board of Trustees has been included in the financial statements to the extent required to show a true and fair view of the state of affairs at 31 December 2022 and the results for the year ended on that date.

The functional currency of the Charity is sterling and amounts in the financial statements are rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### Going concern

The financial statements have been prepared on the going concern basis as the Board of Trustees have a reasonable expectation that future reserves and future income is more than sufficient to meet current commitments. There are no material uncertainties that impact this assessment, and the ongoing economic environment has had no material impact on this assessment.

### Legal status

Forever Hounds Trust is a charitable company registered in England & Wales and meets the definition of a public benefit entity. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member. The registered address is Chave Lane, Brithem Bottom, Cullompton, EX15 1NE.

### Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds are unrestricted funds which have been designated for a specific purpose by the Trustees. The aim and use of each designated fund is set out in note 14 of the financial statements.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors or that have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in note 14 of the financial statements.

### Income

Income is recognised when the Charity has entitlement to the funds, any performance indicators attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Donations are recognised in full in the Statement of Financial Activities when entitled, receipt is probable and when the amount can be quantified with reasonable accuracy. Gift aid receivable is included when claimable.

## 1. Accounting policies (continued from previous page)

### Income (continued from previous page)

Grant income is credited to the Statement of Financial Activities when received or receivable whichever is earlier, unless the grant relates to a future period, in which case it is deferred.

Legacies are recognised in the statement of financial activities when there is entitlement, adequate probability and reliability of receipt and their value can be accurately measured. For both pecuniary and residuary legacies this is when probate has been granted and a reasonable estimate calculated for this income.

Income from charitable activities, including contract income and client fees, is credited to the Statement of Financial Activities when received or receivable whichever is earlier, unless it relates to a specific future period or event, in which case it is deferred.

Interest is recorded when it is receivable.

### Expenditure and irrecoverable VAT

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities.

Indirect costs, including governance costs, which cannot be directly attributed to activities, are allocated proportionate to total direct costs allocated to each project area, as outlined in note 6 of the financial statements.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their residual value, over their useful life, on the following basis:

| | |
|---|---|
| Motor vehicles | 4 years |
| Office equipment | 3 years |
| Moveable assets | 4 years |

The residual value of the freehold property is estimated to be the same as the original cost and so no depreciation has been recognied in the period.

### Cash at bank and in hand

Cash at bank and in hand includes cash in hand, deposits with banks and funds that are readily convertible into cash at, or close to, their carrying values but are not held for investment purposes.

### Debtors and prepayments

Trade and other debtors are recognised at the settlement amount after any trade discount is applied. Prepayments are valued at the amount prepaid net of any trade discounts due.

### Creditors and accruals

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party, and the amount due to settle the obligation can be measured or estimated reliably.

## 1. Accounting policies (continued from previous page)

### Financial instruments

Basic financial instruments are measured at amortised cost other than investments which are measured at fair value.

### Pensions

The Charity operates a defined contribution pension scheme which is administered by an external independent pension provider. Contributions are recognised in the Statement of Financial Activities as they fall due.

### Stock

Stock is valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stock.

### Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

### Critical estimates and judgements

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The annual depreciation charge for tangible fixed assets is sensitive to changes in useful economic lives and residual values of assets. In the view of the Trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.


Charity number 1131399
Company number 06985367

## 2. Comparative statement of financial activities

| | Notes | Unrestricted funds Year ended 31 Dec 2021 £ | Restricted funds Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|---|
| Income from: | | | | |
| Donations and legacies | 3 | 833,097 | 56,336 | 889,433 |
| Charitable activities | 4 | 89,747 | - | 89,747 |
| Other trading activities | 5 | 135,290 | - | 135,290 |
| Investments | | 438 | - | 438 |
| Other - profit on sale of fixed assets | | - | - | - |
| Total income | | 1,058,572 | 56,336 | 1,114,908 |
| Expenditure on: | | | | |
| Raising funds | 6 & 7 | 181,249 | - | 181,249 |
| Charitable activities | 6 & 8 | 866,716 | 7,963 | 874,679 |
| Total expenditure | | 1,047,965 | 7,963 | 1,055,928 |
| Net income/(expenditure) | | 10,607 | 48,373 | 58,980 |
| Transfer between funds | 14 & 15 | - | - | - |
| Net movement in funds | | 10,607 | 48,373 | 58,980 |
| Reconciliation of funds | | | | |
| Funds brought forward | 14 & 15 | 579,307 | 22,715 | 602,022 |
| Funds carried forward | 14 & 15 | 589,914 | 71,088 | 661,002 |

Following a review of the financial structure during the year the cost allocation model has been reviewed to ensure costs are accurately recorded against the activity to which they should be attributed. As a result the Charity has chosen to represent the prior year figures using this model however total expenditure remains unchanged.

## 3. Income from donations and legacies

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| Donations | 177,853 | - | **177,853** |
| Legacies | 318,643 | - | **318,643** |
| Grants | 21,864 | 24,800 | **46,664** |
| | **518,360** | **24,800** | **543,160** |

| | Unrestricted funds Year ended 31 Dec 2021 £ | Restricted funds Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|
| Donations | 188,283 | - | 188,283 |
| Legacies | 618,108 | - | 618,108 |
| Grants | 22,257 | 56,336 | 78,593 |
| Coronavirus Job Retention Scheme Grant | 4,449 | - | 4,449 |
| | 833,097 | 56,336 | 889,433 |

## 4. Income from charitable activities

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| Sales of dog merchandise | 22,403 | - | **22,403** |
| Homing donations | 23,576 | - | **23,576** |
| Dog intake fees | 950 | - | **950** |
| Homing fees | 2,710 | - | **2,710** |
| | **49,639** | **-** | **49,639** |

| | Unrestricted funds Year ended 31 Dec 2021 £ | Restricted funds Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|
| Sales of dog merchandise | 49,392 | - | 49,392 |
| Homing donations | 32,355 | - | 32,355 |
| Dog intake fees | 4,790 | - | 4,790 |
| Homing fees | 3,210 | - | 3,210 |
| | 89,747 | - | 89,747 |

## 5. Income from other trading activities

| | Unrestricted funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|
| 50/50 club | 6,052 | - | **6,052** |
| Raffles and draws | 6,344 | - | **6,344** |
| Commission | 19,125 | - | **19,125** |
| Friends subscriptions | 22,655 | - | **22,655** |
| Sponsor-a-dog subscriptions | 10,025 | - | **10,025** |
| Sales of non-dog merchandise | 24,731 | - | **24,731** |
| | **88,932** | **-** | **88,932** |

| | Unrestricted funds Year ended 31 Dec 2021 £ | Restricted funds Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|
| 50/50 club | 6,524 | - | 6,524 |
| Raffles and draws | 4,552 | - | 4,552 |
| Sponsorship events | 866 | - | 866 |
| Commission | 22,548 | - | 22,548 |
| Friends subscriptions | 23,210 | - | 23,210 |
| Sponsor-a-dog subscriptions | 13,064 | - | 13,064 |
| Sales of non-dog merchandise | 64,526 | - | 64,526 |
| | 135,290 | - | 135,290 |

## 6. Total expenditure

| | **Direct staff costs Year ended 31 Dec 2022 £** | **Direct other costs Year ended 31 Dec 2022 £** | **Support costs Year ended 31 Dec 2022 £** | **Total funds Year ended 31 Dec 2022 £** |
|---|---|---|---|---|
| Raising funds | 58,207 | 36,688 | 17,357 | **112,252** |
| Charitable activities | 355,442 | 238,951 | 108,722 | **703,115** |
| | **413,649** | **275,639** | **126,079** | **815,367** |

| | Direct staff costs Year ended 31 Dec 2021 £ | Direct other costs Year ended 31 Dec 2021 £ | Support costs Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|---|
| Raising funds | 59,493 | 82,985 | 38,771 | 181,249 |
| Charitable activities | 363,292 | 324,286 | 187,101 | 874,679 |
| | 422,785 | 407,271 | 225,872 | 1,055,928 |

Following a review of the financial structure during the year the cost allocation model has been reviewed to ensure costs are accurately recorded against the activity to which they should be attributed. As a result the Charity has chosen to represent the prior year figures using this model however total expenditure remains unchanged.

Indirect costs, including governance costs, which cannot be directly attributed to activities, were allocated between cost centres proportionate to the direct staff and other costs allocated to those activities.

An analysis of costs of raising funds split between restricted and unrestricted funds can be found in note 7.

An analysis of charitable activities split between restricted and unrestricted funds can be found in note 8.

An analysis of staff costs can be found in note 9.

Support costs includes:

| | **Total funds Year ended 31 Dec 2022 £** | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|
| Other people costs | **8,108** | 10,205 |
| Marketing and publicity | **5,299** | 10,524 |
| Office premises | **13,317** | 27,440 |
| Professional fees | **42,219** | 40,178 |
| Administration | **31,718** | 115,139 |
| Depreciation | **21,902** | 13,886 |
| Governance | **3,516** | 8,500 |
| | **126,079** | 225,872 |

## 6. Total expenditure (continued from previous page)

Governance costs includes:

| | **Total funds Year ended 31 Dec 2022** | Total funds Year ended 31 Dec 2021 |
|---|---|---|
| | **£** | £ |
| Statutory audit | **-** | 8,500 |
| Independent examination | **1,980** | - |
| Accounts preparation | **1,536** | - |
| | **3,516** | 8,500 |

## 7. Expenditure on raising funds

| | **Unrestricted funds Year ended 31 Dec 2022** | **Restricted funds Year ended 31 Dec 2022** | **Total funds Year ended 31 Dec 2022** |
|---|---|---|---|
| | **£** | **£** | **£** |
| Direct staff costs | 58,207 | - | **58,207** |
| Direct other costs | 36,688 | - | **36,688** |
| Support costs | 17,357 | - | **17,357** |
| | **112,252** | **-** | **112,252** |

| | Unrestricted funds Year ended 31 Dec 2021 | Restricted funds Year ended 31 Dec 2021 | Total funds Year ended 31 Dec 2021 |
|---|---|---|---|
| | £ | £ | £ |
| Direct staff costs | 59,493 | - | 59,493 |
| Direct other costs | 82,985 | - | 82,985 |
| Support costs | 38,771 | - | 38,771 |
| | 181,249 | - | 181,249 |

Following a review of the financial structure during the year the cost allocation model has been reviewed to ensure costs are accurately recorded against the activity to which they should be attributed. As a result the Charity has chosen to represent the prior year figures using this model however total expenditure remains unchanged.

## 8. Expenditure on charitable activities

| | **Unrestricted funds Year ended 31 Dec 2022 £** | **Restricted funds Year ended 31 Dec 2022 £** | **Total funds Year ended 31 Dec 2022 £** |
|---|---|---|---|
| Direct staff costs | 355,442 | - | **355,442** |
| Direct other costs | 183,063 | 55,888 | **238,951** |
| Support costs | 108,722 | - | **108,722** |
| | **647,227** | **55,888** | **703,115** |

| | Unrestricted funds Year ended 31 Dec 2021 £ | Restricted funds Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|
| Direct staff costs | 363,292 | - | 363,292 |
| Direct other costs | 316,323 | 7,963 | 324,286 |
| Support costs | 187,101 | - | 187,101 |
| | 866,716 | 7,963 | 874,679 |

Following a review of the financial structure during the year the cost allocation model has been reviewed to ensure costs are accurately recorded against the activity to which they should be attributed. As a result the Charity has chosen to represent the prior year figures using this model however total expenditure remains unchanged.

## 9. Staff costs

| | **Total funds Year ended 31 Dec 2022 £** | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|
| Gross salaries | **381,645** | 384,090 |
| Employer's NIC | **24,920** | 24,872 |
| Employer's pension | **7,084** | 13,823 |
| | **413,649** | 422,785 |

The average headcount during the period was 23 persons (2021: 23 persons).

No employee received employee benefits of more than £60,000 (2021: Nil).

The total employee benefits paid to key management personnel during the year was £59,564 (2021: £30,285).

## 10. Tangible fixed assets

| | Freehold property | Motor vehicles | Office equipment | Moveable assets | Total |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **Cost** | | | | | |
| As at 1 January 2022 | 606,404 | 96,249 | 26,616 | 102,917 | **832,186** |
| Disposals | - | (29,146) | (25,155) | (33,020) | **(87,321)** |
| As at 31 December 2022 | **606,404** | **67,103** | **1,461** | **69,897** | **744,865** |
| **Accumulated depreciation** | | | | | |
| As at 1 January 2022 | - | 87,268 | 25,131 | 49,631 | **162,030** |
| Charge for the year | - | 3,593 | 835 | 17,474 | **21,902** |
| Disposals | - | (29,147) | (24,714) | (33,019) | **(86,880)** |
| As at 31 December 2022 | **-** | **61,714** | **1,252** | **34,086** | **97,052** |
| **Net book value** | | | | | |
| As at 1 January 2022 | **606,404** | **8,981** | **1,485** | **53,286** | **670,156** |
| As at 31 December 2022 | **606,404** | **5,389** | **209** | **35,811** | **647,813** |

## 11. Debtors and prepayments

| | **Total funds Year ended 31 Dec 2022** | Total funds Year ended 31 Dec 2021 |
|---|---|---|
| | **£** | £ |
| Trade receivables | **-** | 1,427 |
| Prepayments | **3,752** | 13,182 |
| Accrued Income | **36,056** | 59,866 |
| VAT receivable | **6,466** | 9,715 |
| Other debtors | **4,842** | 8,901 |
| | **51,116** | 93,091 |

## 12. Creditors: amounts falling due within one year

| | **Total funds Year ended 31 Dec 2022** | Total funds Year ended 31 Dec 2021 |
|---|---|---|
| | **£** | £ |
| Trade creditors | **20,726** | 40,146 |
| Accruals | **81,614** | 97,318 |
| HMRC payable | **6,171** | 7,480 |
| Bank loans | **4,798** | 7,595 |
| Other creditors | **-** | 3 |
| | **113,309** | 152,542 |

The bank loan is secured via fixed charge against the freehold property held by the Charity in Devon.

Within accruals is an amount of £78,098 (2021: £78,098) relating to a historic error in the VAT returns which is currently being resolved with HMRC. The amount accrued is based on estimates of the amount due to HMRC, assuming maximum penalties are incurred and the costs involved in resolving it.

## 13. Creditors: amounts falling due in more than one year

| | **Total funds Year ended 31 Dec 2022** | Total funds Year ended 31 Dec 2021 |
|---|---|---|
| | **£** | £ |
| Bank loan | **279,400** | 283,817 |
| | **279,400** | 283,817 |

The bank loan is secured via fixed charge against the freehold property held by the Charity in Devon.

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

| | **Total funds Year ended 31 Dec 2022** | Total funds Year ended 31 Dec 2021 |
|---|---|---|
| | **£** | £ |
| Bank loan | **258,608** | 251,047 |
| | **258,608** | 251,047 |

## 14. Analysis of charity funds

| | Balance brought forward Year ended 31 Dec 2022 £ | Income for the period Year ended 31 Dec 2022 £ | Expenditure in the period Year ended 31 Dec 2022 £ | Transfers between funds Year ended 31 Dec 2022 £ | Balance carried forward Year ended 31 Dec 2022 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| Designated funds | | | | | |
| Property fund | 314,992 | - | - | 7,214 | **322,206** |
| Designated funds | **314,992** | **-** | **-** | **7,214** | **322,206** |
| General fund | 274,922 | 684,369 | (759,479) | (7,214) | **192,598** |
| **Unrestricted funds** | **589,914** | **684,369** | **(759,479)** | **-** | **514,804** |
| **Restricted funds** | | | | | |
| Battersea Animal Partners Grant | 6,984 | - | (6,984) | - | **-** |
| Co-op Local Community fund | 161 | - | (161) | - | **-** |
| Mrs D M France - Hayhurst Foundation - Van donation | 2,813 | - | (2,813) | - | **-** |
| Jean Salisbury Animal Welfare Trust - veterinary fees | (241) | 5,000 | (4,759) | - | **-** |
| Support Adoption for Pets - veterinary fees | 3,246 | - | (3,246) | - | **-** |
| LE Andrews - Van donation | 3,125 | - | (3,125) | - | **-** |
| Battersea Dogs and Cats - van for behavourists | 2,500 | - | (2,500) | - | **-** |
| Animal Friends Insurance | 2,000 | - | (2,000) | - | **-** |
| PawPrints Charitable Trust | 40,000 | - | - | - | **40,000** |
| Battersea Dogs and Cats Home | 10,000 | - | (10,000) | - | **-** |
| Valarie White Memorial Trust | 500 | - | (500) | - | **-** |
| Various - veterinary fees | - | 18,800 | (18,800) | - | **-** |
| Animal Defence Trust | - | 1,000 | (1,000) | - | **-** |
| **Restricted funds** | **71,088** | **24,800** | **(55,888)** | **-** | **40,000** |
| **Total funds** | **661,002** | **709,169** | **(815,367)** | **-** | **554,804** |

### Property fund

The property fund relates to the net value of funds caught up within the kennels in Devon. It comprises of the cost of the property net of the outstanding mortgage loan.

### Van donations

These funds relate to donations towards the purchase and kitting out of vans. Expenditure represents depreciation and running costs on the vans purchased.

## 14. Analysis of charity funds (continued from previous page)

### Veterinary fees

These were funds received to support the veterinary costs of dogs.

### Battersea Animal Partners Grant

These were funds towards the Home from Home cabin at Midsomer Pet Lodge.

### Co-op Local Community Fund

These were funds received to support beds, vet sundries, and other costs in the eastern region.

### Animal Friends Insurance

These were funds received to support the costs of food for dogs at the Devon centre.

### Pawprints Charitable Trust

These were funds to support a veterinary and physiotherapy suite at the Devon centre.

### Battersea Dogs and Cats

These were funds to support safety and comfort enhancements at the Devon centre.

### Valarie White Memorial Trust

These were funds to support enhancements at the Devon centre.

### Animal Defence Trust

These were funds to support installation of CCTV at the Devon centre.

## 14. Analysis of charity funds (continued from previous page)

| | Balance brought forward Year ended 31 Dec 2021 £ | Income for the period Year ended 31 Dec 2021 £ | Expenditure in the period Year ended 31 Dec 2021 £ | Transfers between funds Year ended 31 Dec 2021 £ | Balance carried forward Year ended 31 Dec 2021 £ |
|---|---|---|---|---|---|
| Unrestricted funds | | | | | |
| Designated funds | | | | | |
| Property fund | 282,329 | - | - | 32,663 | 314,992 |
| Designated funds | 282,329 | - | - | 32,663 | 314,992 |
| General fund | 296,978 | 1,058,572 | (1,047,965) | (32,663) | 274,922 |
| Unrestricted funds | 579,307 | 1,058,572 | (1,047,965) | - | 589,914 |
| Restricted funds | | | | | |
| LE Andrews - Van donation | 2,923 | - | (2,923) | - | - |
| Battersea Animal Partners Grant | 6,984 | - | - | - | 6,984 |
| Co-op Local Community fund | 995 | - | (834) | - | 161 |
| Mrs D M France - Hayhurst Foundation - Van donation | 3,938 | - | (1,125) | - | 2,813 |
| Jean Salisbury Animal Welfare Trust | - | - | (241) | - | (241) |
| Support Adoption for Pets - Vet costs | - | 3,836 | (590) | - | 3,246 |
| LE Andrews - Van donation | 4,375 | - | (1,250) | - | 3,125 |
| Battersea Dogs and Cats - van for behavourists | 3,500 | - | (1,000) | - | 2,500 |
| Animal Friends Insurance | - | 2,000 | - | - | 2,000 |
| PawPrints Charitable Trust | - | 40,000 | - | - | 40,000 |
| Battersea Dogs and Cats Home | - | 10,000 | - | - | 10,000 |
| Valaries White Memorial Trust | - | 500 | - | - | 500 |
| Restricted funds | 22,715 | 56,336 | (7,963) | - | 71,088 |
| Total funds | 602,022 | 1,114,908 | (1,055,928) | - | 661,002 |

## 15. Analysis of net assets

| | General funds Year ended 31 Dec 2022 £ | Designated funds Year ended 31 Dec 2022 £ | Restricted funds Year ended 31 Dec 2022 £ | Total funds Year ended 31 Dec 2022 £ |
|---|---|---|---|---|
| Fixed assets | 41,409 | 606,404 | - | **647,813** |
| Current assets | 259,700 | - | 40,000 | **299,700** |
| Current liabilities | (108,511) | (4,798) | - | **(113,309)** |
| Non current liabilities | - | (279,400) | - | **(279,400)** |
| | **192,598** | **322,206** | **40,000** | **554,804** |

| | General funds Year ended 31 Dec 2021 £ | Designated funds Year ended 31 Dec 2021 £ | Restricted funds Year ended 31 Dec 2021 £ | Total funds Year ended 31 Dec 2021 £ |
|---|---|---|---|---|
| Fixed assets | 63,752 | 606,404 | - | 670,156 |
| Current assets | 356,117 | - | 71,088 | 427,205 |
| Current liabilities | (144,947) | (7,595) | - | (152,542) |
| Non current liabilities | - | (283,817) | - | (283,817) |
| | 274,922 | 314,992 | 71,088 | 661,002 |

## 16. Analysis of net debt

| | At 1 January 2022 £ | Cash movements £ | Other movements £ | At 31 December 2022 £ |
|---|---|---|---|---|
| Cash at bank and in hand | 313,910 | (79,527) | - | **234,383** |
| Bank loans due within one year | (7,595) | 2,797 | - | **(4,798)** |
| Bank loans due within more than one year | (283,817) | 4,417 | - | **(279,400)** |
| | **22,498** | **(72,313)** | **-** | **(49,815)** |

| | At 1 January 2021 £ | Cash movements £ | Other movements £ | At 31 December 2021 £ |
|---|---|---|---|---|
| Cash at bank and in hand | 124,203 | 189,707 | - | 313,910 |
| Bank loans due within one year | (7,853) | 258 | - | (7,595) |
| Bank loans due within more than one year | (291,413) | 7,596 | - | (283,817) |
| | (175,063) | 197,561 | - | 22,498 |

## 17. Operating lease commitments

At 31 December 2022 the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

| | **Total Year ended 31 Dec 2022** | Total Year ended 31 Dec 2021 |
|---|---|---|
| | **£** | £ |
| Not later than one year | **-** | 8,333 |
| | **-** | 8,333 |

## 18. Trustee remuneration

During the year, no trustee received any remuneration (2021: £Nil). No members of the Board of Trustees received reimbursement of expenses (2021: 3 trustees received reimbursement of travel expenses totalling £405).

## 19. Related party transactions

During the year there were no related party transactions (2021: £Nil).

## 20. Post balance sheet events

As outlined in more detail in the Trustees report the Devon centre has been put up for sale after the end of the financial year. The expected sale price is higher than the current value represented by freehold property within note 10.

FOREVER HOUNDS TRUST

Matching greyhounds and lurchers to happy homes

**FOREVER HOUNDS TRUST**

England & Wales - Charity number 1131399

# Accounts

Registered number: 06985367
Charity number: 1131399

# FOREVER HOUNDS TRUST

## (A COMPANY LIMITED BY GUARANTEE)

## TRUSTEES' REPORT AND FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 DECEMBER 2021

Bishop Fleming

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

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FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

## REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2021

| | |
|---|---|
| **Trustees** | Jan Lake, Chair<br>Patricia Wilder (resigned 11 June 2021)<br>Andrew Kirchin (resigned 8 May 2021)<br>Peter Stevenson (resigned 16 August 2022)<br>Judith Adams (appointed 8 May 2021)<br>Adina Claire (appointed 8 May 2021)<br>Grace Nattrass (appointed 8 May 2021, resigned 28 February 2022)<br>Paul Hoban (appointed 25 July 2022)<br>Claire Pearce, Secretary (appointed 25 July 2022) |
| **Company registered number** | 06985367 |
| **Charity registered number** | 1131399 |
| **Registered office** | Chave Lane<br>Brithem Bottom<br>Cullompton<br>EX15 1NE |
| **Company secretary** | Claire Pearce |
| **Independent auditors** | Bishop Fleming LLP<br>Chartered Accountants<br>10 Temple Back<br>Bristol<br>BS1 6FL |
| **Bankers** | Santander UK PLC<br>Bridle Road<br>Bootle<br>Merseyside<br>GIR 0AA<br><br>HSBC UK<br>86 High Street<br>Honiton<br>Devon<br>EX14 1JN<br><br>NatWest Bank<br>740 Waterside Drive<br>Aztec West<br>Almondsbury<br>BS99 5BD |

# TRUSTEES' REPORT
# FOR THE YEAR ENDED 31 DECEMBER 2021

The Trustees present their annual report together with the financial statements of Forever Hounds Trust (FHT) for the year 1 January 2021 to 31 December 2021. The Annual Report serves the purposes of both a Trustees' report and a Directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective January 2015) as amended by Update Bulletin 1 (effective January 2015).

The total income of the charity for the year exceeded £1m because of one very substantial legacy received in the year; the 2021 financial statements have therefore been audited, rather than independently examined, by Bishop Fleming. Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

## OBJECTIVES AND ACTIVITIES

### a. POLICIES AND OBJECTIVES

The charity has two principal objects:

- To relieve the suffering of greyhounds and lurchers who are in need of care and protection, in particular by rescue, rehabilitation and homing, or by the provision and maintenance, or assisting in the provision and maintenance, of kennels and other facilities for the reception and care of greyhounds and lurchers who are retired and unwanted or who are otherwise in need of care and protection;
- To advance the education of the public in matters relating to the welfare of greyhounds and lurchers and the prevention of cruelty and suffering among such dogs.

Alongside the homing of dogs, we also enable dogs to stay in their original homes by providing support to owners, thus preventing the dogs from ending up in rescue; we give advice to those looking to rescue a dog and offer space to dogs with high welfare or behavioural need who would otherwise not have a safe place to go. These activities have contributed to the welfare of individual dogs and owners in alternative ways, in addition to the homing of dogs.

The charity also seeks to improve the general welfare standards within the greyhound racing industry. Forever Hounds Trust calls for a phasing out of greyhound racing in the UK. We are proud and excited to be working in partnership with other groups to bring greyhound welfare to the top of the agenda.

### b. MAIN ACTIVITIES UNDERTAKEN TO FURTHER THE CHARITY'S PURPOSES FOR PUBLIC BENEFIT

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### a. CONSTITUTION

Forever Hounds Trust is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 8 August 2009; it is also a registered charity (number 1131399).

## b. METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The management of the Charity is the responsibility of the Trustees, who are elected and co-opted under the terms of the Memorandum of Association.

Candidates for appointment as new Trustees are interviewed by the existing Trustees. If accepted, all candidates are provided with copies of minutes from the previous four Trustee meetings, a copy of the last accounts and an update on the current financial situation and are requested to read Charity Commission documentation on the responsibilities of Trusteeship. Candidates must then confirm their willingness to be appointed and attend the next formal Trustee meeting.

Training for Trustees comes mainly from what is gained in the course of service. Matters are discussed in detail at Trustees' Meetings, the style of which encourages sharing of knowledge and provides an opportunity for exploring the governance of the charity. The Chief Executive also attends these meetings. Trustees are encouraged to attend relevant seminars and training courses.

Jan Lake continues as Chair of the charity and retains a casting vote; she will also continue to represent the charity externally. On 14 June 2022 the Board agreed to adopt a Co-chair model for a temporary period not exceeding 12 months, whereby some of the roles exercised by the Chair, including chairing Board meetings, performance managing the CEO and further developing the charity's governance policies and practice would be shared with Adina Claire.

The full Board and changes in membership in the year or since year end are shown below:

| | |
|---|---|
| Jan Lake (Chair) | |
| Peter Stevenson (Treasurer & Secretary) | (resigned 16 August 2022) |
| Andrew Kirchin | (resigned 8 May 2021) |
| Pat Wilder | (resigned 11 June 2021) |
| Judith Adams | (joined 8 May 2021) |
| Adina Claire | (joined 8 May 2021) |
| Grace Nattrass | (joined 8 May 2021, resigned 28 February 2022) |
| Claire Pearce | (co-opted 25 July 2022) |
| Paul Hoban | (co-opted 25 July 2022) |

With Peter Stevenson's retirement from the Board, Paul Hoban took the role of Treasurer, and Claire Pearce took over as Company Secretary on 16 August 2022. The Trustees continue with recruitment and further appointments to the Board will be made in due course.

## c. ORGANISATIONAL STRUCTURE AND DECISION MAKING

Forever Hounds Trust operates as a voluntary charity. Overall strategy and policy decisions are made by the Trustees. Trustees meet formally in Board meetings at least four times a year, all online during 2021; there are also frequent and less formal interactions via sub committees, telephone conferences, email, ad hoc meetings, etc.

Operational matters are delegated to the staff body, under the management of the Chief Executive. Reports on organisational activity are fed through to the sub committees and Board meetings. This approach enables the charity to be run in line with its strategy and business plans, as well as to manage risk.

As predicted last year, the charity has now appointed a full-time Chief Executive, to direct the management and operation of the charity. Caron Lane, who was previously the Manager of our new centre in Devon, was appointed Interim Chief Executive on 1 September 2021. Following a rigorous recruitment process, she was appointed CEO with effect from 6 December 2021. Within the current staff team, 17 of the posts are part time and 3 are full time. Our fundraising and administration teams work from home, with those staff who work directly with the dogs being kennel based. The team communicate easily via a range of channels and meet on together online on a monthly basis.

## d. RISK MANAGEMENT

The Trustees believe that there will continue to be many unwanted dogs in need of new homes, and therefore a continuing demand for the charity's work in accordance with our objectives.

In pursuing the charity's objectives, the Trustees recognise that there are several risks inherent in the operation of the charity. The Finance and Governance sub-committee is charged with monitoring risk matters on behalf of the Board.

The principal identified risks, and the mitigation employed are as follows:

(i) Kennels and homing issues: the charity now has kennels at its own Centre in Devon, but continues to rent other kennel spaces where needed, under strict supervision; this helps to improve operational effectiveness, and reduce costs
(ii) Negative publicity, including the potential threat of social media: the fundraising and communications team are geared up to react and respond to issues as they arise
(iii) Volunteers, Trustees and/or staff being overstretched: a staffing structure is in place under the Chief Executive to ensure that all staff are managed effectively; backup HR and occupational health support is in place, and can be accessed as required
(iv) Finance and Reserves: strenuous efforts are being made to develop new income streams to replace those curtailed by Covid-19 and ensure that the charity's appeal is broadly based; a further substantial legacy was received in 2021, and several smaller ones in 2021 and the first half of 2022; these provide a cushion whilst new funding streams are developed
(v) Risk assessments have been carried out in accordance with Government regulations in respect of the Health and Safety of staff and volunteers during the Covid-19 pandemic
(vi) Fraud, Misappropriation of Assets and Money Laundering: The Finance and Governance Subcommittee is alert to the risks involved, and reports to the Board on a regular basis.
(vii) The increasing risks around Cyber security are a risk to the security of our donor and staff data, business continuity and reputation. Mitigations include selecting software which includes security as a key factor; keeping our software updated, password protection, scam/ransomware/fraud alerts regularly.

## ACHIEVEMENTS AND PERFORMANCE

2021 remained challenging and full of uncertainty as we navigated the ongoing pandemic. This continued to present challenges to our rehoming and community fundraising activities. We prioritised protecting the safety and health those working at kennels and responsible for the care of our dogs. As and when restrictions were lifted, we responded appropriately with a cautious return to in person activities towards the end of 2021.

The Board aimed to stabilise the charity financially and strategically with the appointment of a competent, experienced and trusted Chief Executive in October 2021, a review of funds and activities, plus a consolidation of resources to maximise efficiency. 2022 will see many positive changes that will secure our future through increased funds and a new organisational strategy.

2021 marked the 25th anniversary for Forever Hounds Trust. We had plans to celebrate this with our supporters, volunteers, and staff as it is a significant achievement reflecting on all the dogs we have helped over the last quarter of a century. Unfortunately, circumstances meant this was not possible as we hoped, but we move on strong, resilient and having achieved the ambition of owning and operating our own centre.

Virtual volunteer conference
In 2021 we trialled an online conference platform to stage our volunteer conference. This enabled us to maintain crucial links with keen supporters of our work. Topics included hound welfare, behavioural tips, updates on the work of the charity, quizzes and much more. It took place over 3 days in June and around 75 participants attended each day.

Our Forever Hounds Trust Centre for Homing and Welfare opened late 2020. Improvements to the infrastructure have been ongoing through 2021. With generous support from our Friends, we created a secure fenced field, the 'Friends Field' and made improvements to the lane approaching the centre. A grant

from Battersea went towards our work to create an environment where the hounds can decompress, receive appropriate care and attention, and get them ready for their new homes. Through the year we have been more or less at full occupancy in the centre.

We cannot do our work without our committed team of volunteers and staff. One of our valued volunteers, Tracey Carter was a 'Volunteer of the Year' finalist in the Animal Charity Awards. Without her and our volunteer team's help we simply would not be able to help the number of dogs that we do. Volunteers and our staff team continue to be essential to the work we do, and the Trustees are grateful for their hard work and commitment. Volunteers support us in every aspect of our work, transporting our dogs to and enriching their lives in kennels, providing foster homes, giving behavioural advice and support to adopters, raising funds and awareness, inputting data and providing physiotherapy assessments and treatment.

## Homing and kennelling

During 2021 we brought 171 dogs into our care and assisted a further 26 into other rescue organisations, a decrease on the number of dogs we were able to help in 2020 but reflective of the more complex issues the dogs we have rescued have faced. We homed 148 dogs from our Centre and rented kennel spaces in the regions, 2021 was a difficult year for homing as fewer home offers were received. The increased complexity of physical and behavioural conditions that we saw meant that it was more difficult to match the dogs to suitable homes.

2021 continued to present us with numerous challenges. Unfortunately, with the lifting of restrictions, in line with the experiences of other rescues we also saw an increase in owners unable to care for their dogs. We received a significant increase in the number of requests for assistance.

Once the dogs are in their forever homes, new families continue to receive ongoing support and advice from our qualified behaviourists, for the dog's entire life. During the year we supported 74 families through our Post Homing Support team. Many of our dogs have never lived in a home environment and some take time to adapt to a companion dog lifestyle as they have not been treated in this way before. The aim of this service is to support our adopters and to improve the chances of a dog being able to stay in the home that they have been matched to.

We continue to build on homing initiatives from recent years that are proving to be very successful, such as our Out of Area homing service, offering homings to those living outside of our operating regions. We have developed a team of home callers who efficiently support this service. And our 'Home from Home' for people who wish to relinquish their dog to us; we enable them to keep the dog until the point of homing. This frees up kennel space for other needy dogs.

### Welfare

The steady stream of racing greyhounds in need of rescue and emergency funding continued, and with ongoing pandemic restrictions it proved difficult to organise veterinary treatment, move and home dogs, and even care for them in kennels whilst having to restrict the number of people who could visit and help.

We have reported any evidence uncovered of neglect of racing or former racing greyhounds to the Greyhound Board of Great Britain (GBGB) and also, where appropriate, to the RSPCA. We also gather evidence to inform the wider picture of the welfare issues and exploitation of greyhounds by the greyhound racing industry. We continue to support the promotion of improved greyhound and lurcher welfare through our membership of appropriate bodies and are a fully active member of the Association of Dogs and Cats Homes (ADCH).

Forever Hound's Trust is calling for a phasing out of greyhound racing in the UK. In the Autumn of 2021, we supported the campaign to ban greyhound racing in Wales.

With support from the Marjorie Coote Animal Charity Trust, we have started a trial of a physiotherapy programme for the dogs in our care at our centre in Devon. Following their veterinary check, a significant

number of dogs are identified as needing physiotherapy assessment and intervention. 2021 saw 25 of the dogs at the centre assessed and treated by a veterinary physiotherapist. The very nature of greyhound racing and the way that lurchers are used in hare coursing means that their bodies are put under immense strain. These factors along with the dogs often being kept in poor conditions, as well as injuries being left untreated mean that rehabilitation is a vital part of the work we do.

**Partnership**

There are many groups working throughout the UK for the welfare of unwanted greyhounds and lurchers. Forever Hounds Trust is in contact with many of these groups and individuals. We have a policy of assisting those where there are established links and where the organisation's aims are in line with our charitable objectives. This often takes the form of accepting rescued dogs from them for homing, especially where those dogs come from areas with a high number of abandoned or unwanted dogs.

The charity Battersea Dogs & Cats Home (Battersea) has long been a supporter of the work of Forever Hounds Trust. We are now a Battersea Animal Partner. This means that we learn from Battersea's vast pool of knowledge and can take advantage of new training and networking opportunities. Our sighthound experience benefits the Battersea team when they need specific advice in support of sighthounds.

Throughout 2021 we built on the strong mutually beneficial working relationship with Teckels Animal Sanctuary established in 2020. We homed 26 dogs within the year from the kennels in Gloucester and took in a further 23. This initiative was started with help from Battersea, and now Battersea use this as a good practice case study of collaborative working.

In Spring 2021 we established a new partnership with Oxford Animal Sanctuary, with 10 rescue spaces where the hounds are cared for by appropriately trained staff and with our regular input and support.

As well as working with these groups, we also accept greyhounds directly from trainers when we can, and from individual sighthound owners who are no longer able to keep their dogs.

We continue to have a good relationship with Police forces in Thames Valley and Hampshire; we assist in homing dogs which have been seized during illegal activities (such as coursing).

## FUNDRAISING ACTIVITIES AND INCOME GENERATION

Our community fundraising activities made a very gradual return to in person events in Autumn 2021 but slowed again with further restrictions introduced in December 2021. We issued guidance for covid-safe events for our fundraisers to support moving back to in person activities.

In April 2021 our charity shop in Haywards Heath re-opened with a Covid-secure environment, asking our customers and supporters to keep '2 greyhounds apart'. The team worked hard to transform the shop with new displays of spring clothes, gifts, vintage items, books and much more. The shop closed with the end of the lease in June.

**Members, Friends and Supporters**

Throughout 2021, our members, supporters and volunteers continued to find innovative and effective ways to raise funds and public awareness for our charity and our work.

We have undertaken a major project to review the data that we hold on our supporters. In the year our number of Friends, who support us with monthly or annual gifts was 220, and we had 93 Friends for Life.

Our Big Give Christmas Challenge focussed on fundraising to support our 'Neuter to protect their future' appeal and brought in £16,359.

**Online fundraising**

Facebook continues to be our best performing platform, increasing to 30,000 followers this year. The Instagram platform helped us connect with new audiences and drive our merchandise sales at Christmas with 7,000 followers.

Throughout the year we have run online campaigns focussing on individual dogs needs for surgery and treatment to rehabilitate them ready for a home. This included funds for Finn who needed surgery to repair his cruciate ligament and for Starling who needed surgery to treat her corns which were causing severe lameness.

We have been delighted to see our increase in online support, given the restrictions on face-to-face communications.

**Charitable Trusts**

There were several successful grant applications made during 2021.

Battersea awarded £10,000 under their Animal Partnership Programme. This funded improvements at the centre, to the fire detection and alarm system and initiatives to improve comfort and create a better environment for the dogs waiting for their home.

The beginning of 2021 saw our Dorset volunteer fundraising team secure £2,000 worth of charity Lifelines through Support Adoption for Pets and Pets at Home. This went towards double-ended training leads, new bedding for dogs in our care and worming treatments

The PawPrints Charitable Trust have generously donated £40,000 towards a therapy suit at the Devon Centre. This restricted donation will fund a section of a building which will be used for onsite veterinary and physio assessment and treatment.

**Legacies**

Legacies continue to be an important area of income for us, and we are extremely grateful to those who remember our work in their Will. Income credited for the year, including sums accrued, totalled £584,242 (2020: £249,815). As indicated elsewhere, a large legacy of shares in excess of £400,000 was received from the sale of investments from the estate of Phyllis Green, deceased, as well as a number of other smaller legacies in 2021 and the first half of 2022.

We have also received a small number of In Memory gifts, and this additional revenue stream is promoted on our web site, with a specific page of remembrance. We also supply special envelopes to friends and families should they wish to make a collection in memory of one of our supporters.

## FINANCIAL REVIEW

### a. GOING CONCERN

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for at least 12 months from the date of signing this report.

For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

## b. RESERVES POLICY

In accordance with Charity Commission guidance, the Trustees' policy is to aim for reserves equal to at least six months of normal expenditure being c.£450,000. At the end of the period, unrestricted reserves amounted to £589,914 (2020: £579,307) and represented around 8 months' normal expenditure. Significant reserves are necessary as the charity depends largely on fundraising and on homing dogs, which can be extremely variable both in time taken and in expenditure related to the welfare of the dogs.

## c. INVESTMENT POLICY AND PERFORMANCE

The Charity's surplus funds are held on instant access or short-term notice with various banks, building societies etc., all covered by the Financial Services Compensation Scheme. At year-end, £353,165 of the unrestricted reserves was invested in the Devon centre and its kennels. Longer-term investment of other funds will be considered as and when funds are available.

## d. FINANCIAL REVIEW

The Charity made a surplus of £58,980 for the year (2020: deficit £31,469); resulting in total funds of £661,002 (2019: £633,491). This is after accounting for legacies of £618,108 (2020: £249,815).

In addition to general income from donations of £188,283 (2019 £202,350), homing donations continue to be a significant source of income £32,355 (2020: £42,470). These income streams are dependent on the generosity of the public and the hard work of our many vital volunteers; Trustees remain overwhelmed by the kindness and dedication of all the charity's supporters.

## PLANS FOR THE FUTURE

Our **Vision** remains a day when every sighthound is free from risk or need. Our future plans are driven by our **Mission and Values**, which were discussed and reconfirmed in 2019; in our **Values** we aim to be passionate, compassionate, and professional in everything we do.

Our agreed **Mission** is set out below:

- Rescue and care for unwanted, abused or abandoned greyhounds, lurchers and other sighthounds in any part of the country, resources allowing
- Find loving permanent homes for all our hounds
- Provide, in line with best practice, care for all our hounds
- Strive for and promote improved sighthound welfare through our campaigning work and membership, the Association of Dogs & Cats Homes and any other appropriate body.

To achieve our **Mission**, our plans include embedding the organisational changes made over the last year to get us on a secure financial footing and getting our new Centre fully operational. In the coming year we will start work on the development of a new Strategic Plan, looking at how we can further support our staff and volunteers, diversify our fundraising streams, review our approach to campaigning, raise awareness of our work and be best in class for sighthound welfare.

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the Directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles of the Charities SORP (FRS 102);
- Make judgments and accounting estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on ...25/5/22... and signed on its behalf by:

**Jan Lake**
Chair of Trustees

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FOREVER HOUNDS TRUST

### OPINION

We have audited the financial statements of Forever Hounds Trust (the 'charity') for the year ended 31 December 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FOREVER HOUNDS TRUST (CONTINUED)

### OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

### RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We have considered the nature of the sector, control environment and financial performance;

- We have considered the results of enquiries with management and the directors of the trustee company in relation to their own identification and assessment of the risk of irregularities within the entity;
- We have reviewed the documentation of key processes and controls and performed walkthroughs of transactions to confirm that the systems are operating in line with documentation; and,
- We have considered the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to revenue recognition, with a particular risk in relation to year-end cut off. In common with all audits under ISAs (UK) we are also required to perform specific procedures to respond to the risk of management override.

We have also obtained understanding of the legal and regulatory frameworks that the charitable company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Companies Act, Charity SORP 2019, FRS 102 and the terms and conditions attaching to material grants received by the charitable company.

In addition, we considered the provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or avoid a material penalty. These included data protection regulations, health and safety regulations and employment legislation.

Our procedures to respond to risks identified included the following:

- Reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Performing analytical procedures to identify unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Review of board minutes;
- Enquiring of management in relation to actual and potential claims or litigations;
- Performing detailed transactional testing in relation to the recognition of revenue, specifically grants, with a particular focus around year-end cut off; and,
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments.

We also communicated identified laws and regulations and potential fraud risks to the trustee of the engagement team and remained alert to possible indicators of fraud or non-compliance with laws and regulations throughout the audit.

As a result of the inherent limitations of an audit, there is a risk that not all irregularities, including a material misstatement in financial statements or non-compliance with regulation, will be detected by us. The risk

increases the further removed compliance with a law and regulation is from the events and transactions reflected in the financial statements, given we will be less likely to be aware of it, or should the irregularity occur as a result of fraud rather than a one off error, as this may involve intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

## OTHER MATTERS

The prior year comparative figures were not audited.

## USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

**David Butler FCA DChA (Senior Statutory Auditor)**
for and on behalf of
**Bishop Fleming LLP**
Chartered Accountants
Statutory Auditors
10 Temple Back
Bristol
BS1 6FL

Date: 30 September 2021

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021

| | Note | Restricted funds 2021 £ | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | **56,336** | **833,097** | **889,433** | 537,831 |
| Charitable activities | 4 | **-** | **89,747** | **89,747** | 122,761 |
| Other trading activities: | 5 | | | | |
| Fundraising | | **-** | **70,764** | **70,764** | 68,183 |
| Trading activities | | **-** | **64,526** | **64,526** | 90,983 |
| Investments | 6 | **-** | **438** | **438** | 696 |
| **Total income** | | **56,336** | **1,058,572** | **1,114,908** | 820,454 |
| **Expenditure on:** | | | | | |
| Raising funds: | 7 | | | | |
| Voluntary income | | **-** | **1,829** | **1,829** | 4,689 |
| Fundraising trading | | **-** | **31,218** | **31,218** | 26,599 |
| Other raising funds | | **-** | **7** | **7** | - |
| Charitable activities | 8 | **7,963** | **1,014,911** | **1,022,874** | 820,635 |
| **Total expenditure** | | **7,963** | **1,047,965** | **1,055,928** | 851,923 |
| **Net movement in funds** | | **48,373** | **10,607** | **58,980** | (31,469) |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **22,715** | **579,307** | **602,022** | 633,491 |
| Net movement in funds | | **48,373** | **10,607** | **58,980** | (31,469) |
| **Total funds carried forward** | | **71,088** | **589,914** | **661,002** | 602,022 |

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 18 to 34 form part of these financial statements.

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:06985367

BALANCE SHEET
AS AT 31 DECEMBER 2021

| | Note | | 2021 £ | | Unaudited 2020 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 12 | | **670,156** | | 613,560 |
| | | | **670,156** | | 613,560 |
| **Current assets** | | | | | |
| Stocks | | **20,204** | | 8,624 | |
| Debtors | 13 | **93,091** | | 209,071 | |
| Cash at bank and in hand | | **313,910** | | 124,203 | |
| | | **427,205** | | 341,898 | |
| Creditors: amounts falling due within one year | 14 | **(152,542)** | | (62,023) | |
| **Net current assets** | | | **274,663** | | 279,875 |
| **Total assets less current liabilities** | | | **944,819** | | 893,435 |
| Creditors: amounts falling due after more than one year | 15 | | **(283,817)** | | (291,413) |
| **Total net assets** | | | **661,002** | | 602,022 |
| **Charity funds** | | | | | |
| Restricted funds | 16 | | **71,088** | | 22,715 |
| Unrestricted funds | | | | | |
| Designated funds | 16 | **314,992** | | 282,329 | |
| General funds | 16 | **274,922** | | 296,978 | |
| Total unrestricted funds | 16 | | **589,914** | | 579,307 |
| **Total funds** | | | **661,002** | | 602,022 |

## BALANCE SHEET (CONTINUED)
## AS AT 31 DECEMBER 2021

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 29/09/2022 and signed on their behalf by:

**Jan Lake**
(Chair of Trustees)

The notes on pages 18 to 34 form part of these financial statements.

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

| | 2021 £ | Unaudited 2020 £ |
|---|---|---|
| **Cash flows from operating activities** | | |
| Net cash used in operating activities | **260,105** | 354,212 |
| **Cash flows from investing activities** | | |
| Dividends, interests and rents from investments | **84** | 696 |
| Proceeds from the sale of tangible fixed assets | **-** | 43 |
| Purchase of tangible fixed assets | **(70,482)** | (598,876) |
| **Net cash used in investing activities** | **(70,398)** | **(598,137)** |
| **Cash flows from financing activities** | | |
| **Net cash provided by financing activities** | **-** | **-** |
| **Change in cash and cash equivalents in the year** | **189,707** | **(243,925)** |
| Cash and cash equivalents at the beginning of the year | **124,203** | 368,128 |
| **Cash and cash equivalents at the end of the year** | **313,910** | 124,203 |

The notes on pages 18 to 34 form part of these financial statements

## 1. GENERAL INFORMATION

The charity is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company beign wound up, the liability in respect of the guarantee is limited to £1 per member of the company. The registered office is Chave Lane, Brithem Bottom, Cullompton, EX15 1NE.

## 2. ACCOUNTING POLICIES

### 2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Forever Hounds Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

### 2.2 GOING CONCERN

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future.

The Trustees continue to monitor the impact that Covid-19 is having on operations and are taking actions to minimise their effect on the long-term reserves of the charity. Under all the scenarios reviewed, the charity has sufficient reserves to enable it to continue as a going concern for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

### 2.3 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

## 2. ACCOUNTING POLICIES (continued)

### 2.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 GOVERNMENT GRANTS

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of Financial Activities as the related expenditure is incurred.

### 2.6 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.7 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £250 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

| | |
|---|---|
| Freehold property | - Nil |
| Motor vehicles | - 4 years straight line |
| Office equipment | - 3 years straight line |
| Moveable assets | - 4 years straight line |

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

## 2. ACCOUNTING POLICIES (continued)

### 2.8 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

### 2.9 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.10 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.11 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

### 2.12 FINANCIAL INSTRUMENTS

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.13 OPERATING LEASES

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

### 2.14 PENSIONS

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

## 2. ACCOUNTING POLICIES (continued)

### 2.15 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. INCOME FROM DONATIONS AND LEGACIES

| | Restricted funds 2021 £ | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|---|
| Donations | - | 188,283 | **188,283** | 202,350 |
| Legacies | - | 618,108 | **618,108** | 249,815 |
| Grants | 56,336 | 22,257 | **78,593** | 77,250 |
| Coronavirus Job Retention Scheme Grant | - | 4,449 | **4,449** | 8,416 |
| | 56,336 | 833,097 | **889,433** | 537,831 |
| TOTAL 2020 | 38,500 | 499,331 | 537,831 | |

## 4. INCOME FROM CHARITABLE ACTIVITIES

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Sales of dog merchandise | 49,392 | **49,392** | 68,894 |
| Homing donations | 32,355 | **32,355** | 42,470 |
| Dog intake donations | 4,790 | **4,790** | 5,170 |
| Homing fees | 3,210 | **3,210** | 6,227 |
| | 89,747 | **89,747** | 122,761 |
| TOTAL 2020 | 122,761 | 122,761 | |

## 5. INCOME FROM OTHER TRADING ACTIVITIES

**Income from fundraising events**

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| 50/50 club | 6,524 | **6,524** | 6,508 |
| Raffle and draws | 4,552 | **4,552** | 4,234 |
| Sponsorship events | 866 | **866** | 617 |
| Commission | 22,548 | **22,548** | 22,611 |
| Friends subscriptions | 23,210 | **23,210** | 22,571 |
| Sponsor-a-dog subscriptions | 13,064 | **13,064** | 11,642 |
| | 70,764 | **70,764** | 68,183 |
| TOTAL 2020 | 68,183 | 68,183 | |

## 5. INCOME FROM OTHER TRADING ACTIVITIES (CONTINUED)

**Income from non charitable trading activities**

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Trading activities | 64,526 | **64,526** | 90,983 |
| TOTAL 2020 | 90,983 | 90,983 | |

## 6. INVESTMENT INCOME

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Income from local listed investments | - | - | 661 |
| Investment income - local cash | 438 | **438** | 35 |
| | 438 | **438** | 696 |
| TOTAL 2020 | 696 | 696 | |

## 7. EXPENDITURE ON RAISING FUNDS

**COSTS OF RAISING VOLUNTARY INCOME**

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Costs of raising voluntary income | 1,829 | **1,829** | 4,689 |
| TOTAL 2020 | 4,689 | 4,689 | |

## 7. EXPENDITURE ON RAISING FUNDS (CONTINUED)

### FUNDRAISING TRADING EXPENSES

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| 50/50 club | 3,352 | **3,352** | 2,618 |
| Raffle and draw costs | 868 | **868** | 500 |
| Marketing materials | - | **-** | 975 |
| Friends costs | 3,192 | **3,192** | 539 |
| | 7,412 | **7,412** | 4,632 |
| TOTAL 2020 | 4,632 | 4,632 | |

### OTHER TRADING EXPENSES

| | Unrestricted funds 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Non-dog merchandise costs | 23,813 | **23,813** | 21,967 |
| TOTAL 2020 | 21,967 | 21,967 | |

## 8. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

**Summary by fund type**

| | Restricted funds 2021 £ | Unrestricted funds 2021 £ | Total 2021 £ | Total Unaudited 2020 £ |
|---|---|---|---|---|
| Animal rescue | 7,963 | 1,014,911 | **1,022,874** | 820,635 |
| TOTAL 2020 | 55,465 | 765,170 | 820,635 | |

## 9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

| | Activities undertaken directly 2021 £ | Support costs 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|---|
| Animal rescue | 734,743 | 288,131 | **1,022,874** | 820,635 |
| TOTAL 2020 | 590,926 | 229,709 | 820,635 | |

### ANALYSIS OF DIRECT COSTS

| | Animal rescue 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Staff costs | 422,785 | **422,785** | 278,612 |
| Kennel costs | 192,172 | **192,172** | 154,092 |
| Veterinary costs | 86,046 | **86,046** | 105,076 |
| Other staff costs | 2,620 | **2,620** | 20 |
| Dog merchandise | 31,120 | **31,120** | 53,126 |
| | 734,743 | **734,743** | 590,926 |
| TOTAL 2020 | 590,926 | 590,926 | |

## 9. ANALYSIS OF EXPENDITURE BY ACTIVITIES (CONTINUED)

### ANALYSIS OF SUPPORT COSTS

| | Animal rescue 2021 £ | Total funds 2021 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Depreciation | 13,886 | **13,886** | 35,262 |
| Advertising, Publicity and information leaflets | 3,380 | **3,380** | 3,031 |
| Postage, printing and stationery | 25,002 | **25,002** | 22,535 |
| Motor expenses | 15,939 | **15,939** | 10,020 |
| Professional and consultancy fees | 15,658 | **15,658** | 32,580 |
| Telephone | 10,528 | **10,528** | 12,017 |
| Computer expenses | 24,402 | **24,402** | 22,919 |
| Travelling costs | 6,828 | **6,828** | 10,378 |
| Insurance | 4,389 | **4,389** | 6,716 |
| Bank charges | 16,892 | **16,892** | 7,712 |
| (Profit)/Loss on sale of fixed assets | - | **-** | (43) |
| Sundry | 99,675 | **99,675** | 8,505 |
| Premises costs | 37,264 | **37,264** | 47,233 |
| Governance costs | 12,288 | **12,288** | 10,439 |
| Training | 2,000 | **2,000** | 405 |
| | 288,131 | **288,131** | 229,709 |
| TOTAL 2020 | 229,709 | 229,709 | |

## 10. STAFF COSTS

| | 2021 £ | Unaudited 2020 £ |
|---|---|---|
| Wages and salaries | **384,090** | 259,967 |
| Social security costs | **24,872** | 11,705 |
| Contribution to defined contribution pension schemes | **13,823** | 6,940 |
| | **422,785** | 278,612 |

## 10. STAFF COSTS (CONTINUED)

The average number of persons employed by the Charity during the year was as follows:

| | 2021 No. | Unaudited 2020 No. |
|---|---|---|
| Total employees | 23 | 16 |

No employee received remuneration amounting to more than £60,000 in either year.

Total employee benefits of key management personnel in the year ended 31 December 2021 amount to £30,285 (2020: £Nil).

## 11. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 December 2021, expenses totalling £405 were reimbursed or paid directly to 3 Trustees (2020 - £997 to 3 Trustees) relating to training, travel and subsistence.

## 12. TANGIBLE FIXED ASSETS

| | Freehold property £ | Motor vehicles £ | Office equipment £ | Moveable assets £ | Total £ |
|---|---|---|---|---|---|
| **COST OR VALUATION** | | | | | |
| At 1 January 2021 | **581,595** | **96,249** | **26,616** | **57,244** | **761,704** |
| Additions | **24,809** | **-** | **-** | **45,673** | **70,482** |
| At 31 December 2021 | **606,404** | **96,249** | **26,616** | **102,917** | **832,186** |
| **DEPRECIATION** | | | | | |
| At 1 January 2021 | **-** | **80,752** | **23,973** | **43,419** | **148,144** |
| Charge for the year | **-** | **6,516** | **1,158** | **6,212** | **13,886** |
| At 31 December 2021 | **-** | **87,268** | **25,131** | **49,631** | **162,030** |
| **NET BOOK VALUE** | | | | | |
| At 31 December 2021 | **606,404** | **8,981** | **1,485** | **53,286** | **670,156** |
| At 31 December 2020 | 581,595 | 15,497 | 2,643 | 13,825 | 613,560 |

## 13. DEBTORS

| | 2021 £ | Unaudited 2020 £ |
|---|---|---|
| **DUE WITHIN ONE YEAR** | | |
| Other debtors | **20,043** | 29,115 |
| Prepayments and accrued income | **73,048** | 179,956 |
| | **93,091** | 209,071 |

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2021 £ | Unaudited 2020 £ |
|---|---|---|
| Bank loans | **7,595** | 7,853 |
| Trade creditors | **40,146** | 39,152 |
| Other taxation and social security | **7,480** | 7,408 |
| Other creditors | **3** | 3 |
| Accruals and deferred income | **97,318** | 7,607 |
| | **152,542** | 62,023 |

At the year end, an amount of £7,595 (2020 - £7,853) of bank loans due within one year were secured against the Charity's assets.

## 15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | 2021 £ | Unaudited 2020 £ |
|---|---|---|
| Bank loans | **283,817** | 291,413 |

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

| | 2021 £ | Unaudited 2020 £ |
|---|---|---|
| Payable or repayable by instalments | **251,047** | 257,358 |
| | **251,047** | 257,358 |

At the year end, an amount of £283,817 (2020 - £291,413) of bank loans due after more than one year were secured against the Charity's assets.

## 16. STATEMENT OF FUNDS

### STATEMENT OF FUNDS - CURRENT YEAR

| | Balance at 1 January 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2021 £ |
|---|---|---|---|---|---|
| **UNRESTRICTED FUNDS** | | | | | |
| **DESIGNATED FUNDS** | | | | | |
| Designated Property Fund | 282,329 | - | - | 32,663 | 314,992 |
| **GENERAL FUNDS** | | | | | |
| General Funds | 296,978 | 1,058,572 | (1,047,965) | (32,663) | 274,922 |
| **TOTAL UNRESTRICTED FUNDS** | 579,307 | 1,058,572 | (1,047,965) | - | 589,914 |

| | Balance at 1 January 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2021 £ |
|---|---|---|---|---|---|
| **RESTRICTED FUNDS** | | | | | |
| L E Andrews - Van donation | 2,923 | - | (2,923) | - | - |
| Battersea Animal Partners Grant | 6,984 | - | - | - | 6,984 |
| Co-op Local Community fund | 995 | - | (834) | - | 161 |
| Mrs D M France- Hayhurst Foundation - Van donation | 3,938 | - | (1,125) | - | 2,813 |
| Jean Sainsbury Animal Welfare Trust | - | - | (241) | - | (241) |
| Support Adoption for Pets - Vet costs | - | 3,836 | (590) | - | 3,246 |
| LE Andrews - Van donation | 4,375 | - | (1,250) | - | 3,125 |
| Battersea Dogs and Cats Home - van for behaviourists | 3,500 | - | (1,000) | - | 2,500 |
| Animal Friends Insurance | - | 2,000 | - | - | 2,000 |
| PawPrints Charitable Trust | - | 40,000 | - | - | 40,000 |
| Battersea Dogs and Cats Home | - | 10,000 | - | - | 10,000 |
| Valarie White Memorial Trust | - | 500 | - | - | 500 |
| | 22,715 | 56,336 | (7,963) | - | 71,088 |

## 16. STATEMENT OF FUNDS (CONTINUED)

| | | | | | |
|---|---|---|---|---|---|
| **TOTAL OF FUNDS** | **602,022** | **1,114,908** | **(1,055,928)** | **-** | **661,002** |

DESIGNATED FUNDS

The Cottage kennels fund relates to funds set aside for the purchase of kennels in Devon for the Charity to operate themselves to meet their charitable aims. The kennels were purchased in November 2020, and this designated fund now represents the cost of the property net of outstanding mortgage loan.

RESTRICTED FUNDS

VAN DONATIONS

These funds relate to donations towards the purchase and kitting out of vans. Expenditure represents depreciation and running costs on the vans purchased.

OTHER FUNDS

Support Adoption for Pets represents funds received towards vet fees, particularly dental treatment.

Battersea Animal Partners Grant is for the Home from Home cabin at Midsomer Pet Lodge.

Co-op Local Community fund represents funds received towards beds, vet sundries and other sundries in the eastern region.

Animal Friends Insurance have contributed £2k towards food for the dogs at the Devon Centre.

Pawprints have contributed £40k which is held to go towards a veterinary and physio therapy suite at the Devon Centre.

Battersea Dogs and Cats contributed £10k which has funded safety and comfort enhancements at the Devon Centre.

Valerie White gifted £500 which will be spent on the Devon Centre in 2022.

## 16. STATEMENT OF FUNDS (CONTINUED)

### STATEMENT OF FUNDS - PRIOR YEAR

| | Unaudited Balance at 1 January 2020 £ | Income £ | Expenditure £ | Transfers in/out £ | Unaudited Balance at 31 December 2020 £ |
|---|---|---|---|---|---|
| **UNRESTRICTED FUNDS** | | | | | |
| **DESIGNATED FUNDS** | | | | | |
| Designated Property Fund | 280,000 | - | - | 2,329 | 282,329 |
| **GENERAL FUNDS** | | | | | |
| General Funds | 313,811 | 781,954 | (796,458) | (2,329) | 296,978 |
| **TOTAL UNRESTRICTED FUNDS** | 593,811 | 781,954 | (796,458) | - | 579,307 |
| **RESTRICTED FUNDS** | | | | | |
| Support Adoption for Pets - Van donation | 2,259 | - | (2,259) | - | - |
| LE Andrews Charitable Trust - Van donation | 6,333 | - | (6,333) | - | - |
| L E Andrews - Van donation | 15,120 | - | (12,197) | - | 2,923 |
| Battersea Animal Partners Grant | 13,968 | - | (6,984) | - | 6,984 |
| Co-op Local Community fund | 2,000 | - | (1,005) | - | 995 |
| Mrs D M France- Hayhurst Foundation - Van donation | - | 4,500 | (562) | - | 3,938 |
| Support Adoption for Pets - Vet costs | - | 20,000 | (20,000) | - | - |
| LE Andrews - Van donation | - | 5,000 | (625) | - | 4,375 |
| Battersea Dogs and Cats Home - van for behaviourists | - | 4,000 | (500) | - | 3,500 |
| Battersea Dogs and Cats Home - extra kennel spaces | - | 5,000 | (5,000) | - | - |
| | 39,680 | 38,500 | (55,465) | - | 22,715 |
| **TOTAL OF FUNDS** | 633,491 | 820,454 | (851,923) | - | 602,022 |

## 17. SUMMARY OF FUNDS

### SUMMARY OF FUNDS - CURRENT YEAR

| | Balance at 1 January 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2021 £ |
|---|---|---|---|---|---|
| Designated funds | **282,329** | **-** | **-** | **32,663** | **314,992** |
| General funds | **296,978** | **1,058,572** | **(1,047,965)** | **(32,663)** | **274,922** |
| Restricted funds | **22,715** | **56,336** | **(7,963)** | **-** | **71,088** |
| | **602,022** | **1,114,908** | **(1,055,928)** | **-** | **661,002** |

### SUMMARY OF FUNDS - PRIOR YEAR

| | Unaudited Balance at 1 January 2020 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2020 £ |
|---|---|---|---|---|---|
| Designated funds | 280,000 | - | - | 2,329 | 282,329 |
| General funds | 313,811 | 781,954 | (796,458) | (2,329) | 296,978 |
| Restricted funds | 39,680 | 38,500 | (55,465) | - | 22,715 |
| | 633,491 | 820,454 | (851,923) | - | 602,022 |

## 18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

### ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

| | Restricted funds 2021 £ | Unrestricted funds 2021 £ | Total funds 2021 £ |
|---|---|---|---|
| Tangible fixed assets | 8,437 | 661,719 | **670,156** |
| Current assets | 62,651 | 364,554 | **427,205** |
| Creditors due within one year | - | (152,542) | **(152,542)** |
| Creditors due in more than one year | - | (283,817) | **(283,817)** |
| **TOTAL** | 71,088 | 589,914 | **661,002** |

## 18. ANALYSIS OF NET ASSETS BETWEEN FUNDS (CONTINUED)

### ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

| | Restricted funds Unaudited 2020 £ | Unrestricted funds Unaudited 2020 £ | Total funds Unaudited 2020 £ |
|---|---|---|---|
| Tangible fixed assets | 14,736 | 598,824 | 613,560 |
| Current assets | 7,979 | 333,919 | 341,898 |
| Creditors due within one year | - | (62,023) | (62,023) |
| Creditors due in more than one year | - | (291,413) | (291,413) |
| **TOTAL** | 22,715 | 579,307 | 602,022 |

## 19. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | **2021 £** | Unaudited 2020 £ |
|---|---|---|
| Net income/expenditure for the year (as per Statement of Financial Activities) | **58,980** | (31,469) |
| **ADJUSTMENTS FOR:** | | |
| Depreciation charges | **13,886** | 35,262 |
| Dividends, interests and rents from investments | **(84)** | (696) |
| Loss/(profit) on the sale of fixed assets | **-** | (43) |
| Decrease/(increase) in stocks | **(11,580)** | 422 |
| Decrease in debtors | **115,980** | 30,594 |
| Increase in creditors | **82,923** | 320,142 |
| **NET CASH PROVIDED BY OPERATING ACTIVITIES** | **260,105** | 354,212 |

## 20. ANALYSIS OF CASH AND CASH EQUIVALENTS

| | **2021 £** | Unaudited 2020 £ |
|---|---|---|
| Cash in hand | **313,910** | 124,203 |
| **TOTAL CASH AND CASH EQUIVALENTS** | **313,910** | 124,203 |

## 21. ANALYSIS OF CHANGES IN NET DEBT

| | At 1 January 2021 | Cash flows | At 31 December 2021 |
|---|---|---|---|
| | £ | £ | £ |
| Cash at bank and in hand | **124,203** | **189,707** | **313,910** |
| Debt due within 1 year | **(7,853)** | **258** | **(7,595)** |
| Debt due after 1 year | **(291,413)** | **7,596** | **(283,817)** |
| | **(175,063)** | **197,561** | **22,498** |

## 22. OPERATING LEASE COMMITMENTS

At 31 December 2021 the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

| | 2021 | Unaudited 2020 |
|---|---|---|
| | £ | £ |
| Not later than 1 year | **8,333** | 35,500 |
| Later than 1 year and not later than 5 years | **-** | 80,000 |
| Later than 5 years | **-** | 10,708 |
| | **8,333** | 126,208 |

## 23. RELATED PARTY TRANSACTIONS

In addition to their time, the trustees often provide support to the charity in the form of monetary donations and the donations of goods for sale in the charity's shop. During the year the trustees, in aggregate, made donations of £nil (2020 - £815).

**FOREVER HOUNDS TRUST**

England & Wales - Charity number 1131399

# Accounts

Registered number: 06985367
Charity number: 1131399

# FOREVER HOUNDS TRUST

## (A COMPANY LIMITED BY GUARANTEE)

## UNAUDITED

## TRUSTEES' REPORT AND FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 DECEMBER 2020

Bishop Fleming

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

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FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

## REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2020

| | |
|---|---|
| **Trustees** | Jan Lake, Chair<br>Patricia Wilder (resigned 30 June 2021)<br>Andrew Kirchin (resigned 8 May 2021)<br>Jo Haylock (resigned 8 August 2020)<br>Peter Stevenson, Secretary<br>Judith Adams (appointed 8 May 2021)<br>Adina Claire (appointed 8 May 2021)<br>Grace Nattrass (appointed 8 May 2021)<br>Bethany Evans (resigned 9 February 2020) |
| **Company registered number** | 06985367 |
| **Charity registered number** | 1131399 |
| **Registered office** | The Dovecote, Little Baldon<br>Nuneham Courtenay<br>Oxford<br>OX44 9PU |
| **Company secretary** | Peter Stevenson |
| **Accountants** | Bishop Fleming LLP<br>Chartered Accountants<br>10 Temple Back<br>Bristol<br>BS1 6FL |
| **Bankers** | Santander UK PLC<br>Bridle Road<br>Bootle<br>Merseyside<br>GIR 0AA<br><br>HSBC UK<br>86 High Street<br>Honiton<br>Devon<br>EX14 1JN<br><br>NatWest Bank<br>740 Waterside Drive<br>Aztec West<br>Almondsbury<br>BS99 5BD |

# TRUSTEES' REPORT
# FOR THE YEAR ENDED 31 DECEMBER 2020

The Trustees present their annual report together with the financial statements of the Charity for the year 1 January 2020 to 31 December 2020. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

## Objectives and activities

### a. Policies and objectives

The charity has two principal objects:

- To relieve the suffering of greyhounds and lurchers who are in need of care and protection, in particular by rescue, rehabilitation and homing, or by the provision and maintenance, or assisting in the provision and maintenance, of kennels and other facilities for the reception and care of greyhounds and lurchers who are retired and unwanted or who are otherwise in need of care and protection;
- To advance the education of the public in matters relating to the welfare of greyhounds and lurchers and the prevention of cruelty and suffering among such dogs.

Alongside the homing of dogs, we also enable dogs to stay in their original homes by providing support to owners, thus preventing the dogs from ending up in rescue; we give advice to those looking to rescue a dog, and offer space to dogs with high welfare or behavioural need who would otherwise not have a safe place to go. These activities have contributed to the welfare of individual dogs and owners in alternative ways, in addition to the homing of dogs.

The charity also seeks to improve the general welfare standards within the greyhound racing industry. Forever Hounds Trust's revised Position Statement issued in November 2018, calling for a phasing out of greyhound racing, was well received by our supporters and the wider welfare community. We are proud and excited to be working in partnership with other groups to bring greyhound welfare to the top of the agenda.

### b. Activities undertaken to achieve objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

## Achievements and performance

### a. Review of activities

The charity acquired its own kennels in November 2020, and this is described in more detail on page 6. The activities are fully documented in the Annual Review 2020 available to accompany the Trustees' Report on request. The key points are summarised below.

### Homing and kennelling

During 2020 we brought 233 dogs into our care, an increase of 19% on 2019; we homed 224 dogs from our rented kennel spaces in the regions, a decrease of 2.5%.

2020 presented us with numerous challenges during lockdown, affecting intake, access to dogs in kennels, and homing operations. We had a large increase in the number of people interested in homing dogs, and had to restrict operations to those we could realistically match to a dog within a reasonable time.

At the new centre in Devon, the first dogs arrived in early December, nine from Somerset & Wiltshire, and then one from Eastern Region. More or less full occupancy has continued through the first half of 2021.

Once the dogs are in their forever homes, new families continue to receive ongoing support and advice from our qualified behaviourists, for the dog's entire life.

We continue to build on homing initiatives from recent years that are proving to be very successful, such as our Out of Area homing service, offering homings to those living outside of our operating regions. We have developed a team of home callers and checkers who efficiently support this service. And our 'Home from Home for people who wish to relinquish their dog to us; we enable them to keep the dog until the point of homing. This frees up kennel space for other needy dogs.

### Welfare

2020 was a difficult year for everyone, but it was very disappointing that animal welfare charities were excluded from the list of beneficiaries of Government emergency funding.

The steady stream of racing greyhounds in need of rescue and emergency funding continued, and during the pandemic it proved difficult to organise veterinary treatment, move and home dogs, and even care for them in kennels whilst having to restrict the number of people who could visit and help.

We have reported any evidence uncovered of neglect of racing or former racing greyhounds to the Greyhound Board of Great Britain (GBGB) and also, where appropriate, to the RSPCA. We also gather evidence to inform the wider picture of the welfare issues and exploitation of greyhounds by the greyhound racing industry. We continue to support the promotion of improved greyhound and lurcher welfare through our membership of appropriate bodies, and are a fully active member of the Association of Dogs and Cats Homes (ADCH).

### Partnership

There are a large number of groups working throughout the UK for the welfare of unwanted greyhounds and lurchers. Forever Hounds Trust is in contact with many of these groups and individuals. We have a policy of assisting those where there are established links and where the organisation's aims are in line with our charitable objectives. This often takes the form of accepting rescued dogs from them for homing, especially where those dogs come from areas with a high number of abandoned or unwanted dogs.

Throughout 2020 we built a strong mutually beneficial working relationship with Teckels Animal Sanctuary, funded by Battersea, and have 35 dogs with them, 31 of which have been homed. We are also extending our partnership working to rescues in other regions.

As well as working with these groups, we also accept greyhounds directly from trainers when we are able to do

**Achievements and performance (CONTINUED)**

so, and from individual sighthound owners who are no longer able to keep their dogs.

We continue to have a good relationship with police forces in Thames Valley and Hampshire; we assist in homing dogs which have been seized during illegal activities (namely coursing).

**b. Fundraising activities and income generation**

These are fully documented in the Annual Review 2020 available to accompany the Trustees' Report on request. The key points are summarised below.

**Members, Friends and Supporters**

Throughout 2020, our members, supporters and volunteers have continued to find innovative and effective ways to raise funds and public awareness for our charity and our work.

We now have 471 Friends, who support us with monthly or annual gifts, and 122 Friends for Life.

Our Big Give Christmas Challenge, asking people to support the unpredictable costs associated with rescue, brought in a record total of £21,419.

**Online fundraising**

Facebook continues to be our best performing platform, with 26,000 followers. The Instagram platform helped us to drive our merchandise sales at Christmas.

**Charitable Trusts and Corporate Support**

There were several successful grant applications made during 2020, including funding from Battersea Animal Grants Programme towards a new van for our behaviourist, and emergency Covid funding from various bodies, including Support Adoption for Pets and the DM Frances-Hayhurst Charitable Trust.

We have retained and enlarged our corporate support base during the year.

**Legacies**

Legacies continue to be an important area of income for us, and we are extremely grateful to those who remember our work in their Will. Income credited for the year, including sums accrued, totalled £249,815 (2019: £368,496). Since the year-end a large legacy of shares in excess of £400,000 has been received from the sale of investments from the estate of Phyllis Green, deceased.

We have also received a small number of In Memory gifts, and this additional revenue stream is promoted on our web site, with a specific page of remembrance. We also supply special envelopes to friends and families should they wish to make a collection in memory of one of our supporters.

**Financial review**

**a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for at least 12 months from the date of signing this report. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

**b. Reserves policy**

In accordance with Charity Commission guidance, the Trustees' policy is to aim for reserves equal to at least six months of normal expenditure. At the end of the period, unrestricted free reserves after adjusting for amounts tied up in the freehold property less loans is £289,994 (2019: £313,811), and represents 4 months' normal expenditure. Significant reserves are necessary as the charity depends largely on fundraising and on homing dogs, which can be extremely variable both in time taken and in expenditure related to the welfare of the dogs.

**c. Material investments policy**

The Charity's investment policy was directed towards building up its reserves out of the legacy income it was fortunate enough to receive, and units were purchased in CCLA Income Fund and M&G Charifund. Between 2017 and 2019 all these units were sold, and the reserve funds of the charity have been held with a range of cash deposit takers, so that funds were immediately available when the charity was in a position to acquire suitable kennels of its own.

**d. Financial review**

The Charity made a deficit of £31,469 for the year (2019: surplus £103,429); resulting in total funds of £602,022 (2019: £633,491). This is after accounting for legacies of £249,815 (2019: £368,496).

In addition to general income from donations of £202,350 (2019: £206,873), homing donations continue to be a significant source of income £42,470 (2019: £35,494). These income streams are dependent on the generosity of the public and the hard work of our many vital volunteers; Trustees remain overwhelmed by the kindness and dedication of all the charity's supporters.

**Structure, governance and management**

**a. Constitution**

Forever Hounds Trust is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 8 August 2009; it is also a registered charity (number 1131399).

**b. Methods of appointment or election of Trustees**

The management of the Charity is the responsibility of the Trustees, who are elected and co-opted under the terms of the Memorandum of Association.

Candidates for appointment as new Trustees are interviewed by the existing Trustees. If accepted, all candidates are provided with copies of minutes from the previous four Trustee meetings, a copy of the last accounts and an update on the current financial situation, and are requested to read Charity Commission documentation on the responsibilities of Trusteeship. Candidates must then confirm their willingness to be appointed and attend the next formal Trustee meeting.

Training for Trustees comes mainly from what is gained in the course of service. Matters are discussed in detail at Trustees' Meetings, the style of which encourages sharing of knowledge and provides an opportunity for exploring the governance of the charity. The Head of Operations also attends these meetings. Trustees are encouraged to attend relevant seminars and training courses.

The following changes in the membership of the Trustee Board occurred in the year or since the year-end: Judith Adams, Adina Claire and Grace Nattrass joined the Board on 8 May 2021. Bethany Evans resigned from the Board on 9 February 2020, Andrew Kirchin on 8 May 2021 and Patricia Wilder on 30 June 2021. Further appointments to the Board will be made at the appropriate time.

**Structure, governance and management (CONTINUED)**

**c. Organisational structure and decision-making policies**

Forever Hounds Trust operates as a voluntary charity. Overall strategy and policy decisions are made by the Trustees. Trustees meet formally in Board meetings at least four times a year, all online during 2020; there are also a number of frequent and less formal interactions via sub committees, telephone conferences, email, ad hoc meetings, etc.

The Board of Trustees acts in place of any executive directors; the Head of Operations, Head of Homing Kennelling & Welfare, and the Centre Manager currently represent the senior management team in the organisation, though there are plans to appoint a Chief Executive and revamp the Senior Management Team in the near future. Within the current staff team, 18 of the posts are part time and 4 are full time. Most of the staff work mainly or partly from home, as has been the case for several years. There are regular team conference and video calls which provide effective communication, in addition to quarterly all staff meetings which are also attended by one or more Trustees.

The major operational event in 2020 was the successful acquisition of our own kennels in Devon in November, at a total cost of £583,000. This was made possible as a result of a substantial legacy from the estate of Ros Hawley, one of our former trustees, and a loan of £300,000 from Charity Bank. The Centre is now fully operational for rescuing and caring for dogs, and further services and facilities are being developed. We are very grateful for all the support we have had in making this possible.

Further details are available in our Annual Review 2020, available on request.

**d. Financial risk management**

The Trustees believe that there will continue to be a large number of unwanted dogs in need of new homes, and therefore a continuing demand for the charity's work in accordance with our objectives.

In pursuing the charity's objectives, the Trustees recognise that there are a number of risks inherent in the operation of the charity. The Finance and Governance sub-committee is charged with monitoring risk matters on behalf of the Board.

The principal identified risks, and the mitigation employed are as follows:

(i) Kennels and homing issues: the charity now has kennels at its own Centre in Devon, but continues to rent other kennel spaces where needed, under strict supervision; this helps to improve operational effectiveness, and reduce costs
(ii) Negative publicity, including the particular potential threat of social media: the fundraising and communications team are geared up to react and respond to issues as they arise
(iii) Volunteers, Trustees and/or staff being overstretched: a staffing structure is in place under the Head of Operations to ensure that all staff are managed effectively; backup HR and occupational health support is in place, and can be accessed as required
(iv) Finance and Reserves: strenuous efforts are being made to develop new income streams to replace those curtailed by Covid-19 and ensure that the charity's appeal is broadly based; a further substantial legacy has been received in 2021, which provides a cushion whilst new funding streams are developed
(v) Risk assessments have been carried out in accordance with Government regulations in respect of the Health and Safety of staff and volunteers during the Covid-19 pandemic
(vi) Fraud, Misappropriation of Assets and Money Laundering: The Finance & Governance Subcommittee is alert to the risks involved, and reports to the Board on a regular basis.

**Plans for future periods**

Our Vision remains a day when every sighthound is free from risk or need. Our future plans are driven by our Mission and Values, which were discussed and reconfirmed in 2019; in our Values we aim to be passionate, compassionate, and professional in everything we do.

Our agreed Mission is set out below:

- Rescue and care for unwanted, abused or abandoned greyhounds, lurchers and other sighthounds in any part of the country, resources allowing
- Find loving permanent homes for all our hounds
- Provide, in line with best practice, care for all our hounds
- Strive for and promote improved sighthound welfare through our membership of the All Parliamentary Group for Animal Welfare, the Association of Dogs & Cats Homes and any other appropriate body.

To achieve our Mission, our plans include developing our structure and ways of working to increase the number of dogs homed and helped, year on year. Alongside this, we will strive to provide an outstanding rehoming journey for dogs and people with life-long support. We will invest in our people (staff and volunteers) by providing training, support and motivation. Our plans will be underpinned by increasing awareness of the charity, building on our successes in past years; this, in turn, will ensure a sound financial future.

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 9 August 2021 and signed on their behalf by:

Peter Stevenson

**Jan Lake**
(Chair of Trustees)

**Peter Stevenson**
(Trustee)

**FOREVER HOUNDS TRUST**
**(A COMPANY LIMITED BY GUARANTEE)**

**INDEPENDENT EXAMINER'S REPORT**
**FOR THE YEAR ENDED 31 DECEMBER 2020**

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF FOREVER HOUNDS TRUST ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2020.

### RESPONSIBILITIES AND BASIS OF REPORT

As the Trustees of the Charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### INDEPENDENT EXAMINER'S STATEMENT

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of (enter body here), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

Signed: Dated: 25 August 2021

David Butler FCA DChA

BISHOP FLEMING LLP
Chartered Accountants
10 Temple Back
Bristol BS1 6FL

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2020

| | Note | Restricted funds 2020 £ | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3 | **38,500** | **499,331** | **537,831** | 606,830 |
| Charitable activities | 4 | **-** | **122,761** | **122,761** | 107,863 |
| Other trading activities: | 5 | | | | |
| Fundraising | | **-** | **68,183** | **68,183** | 59,607 |
| Trading activities | | **-** | **90,983** | **90,983** | 103,520 |
| Investments | 6 | **-** | **696** | **696** | 3,494 |
| **Total income** | | **38,500** | **781,954** | **820,454** | 881,314 |
| **Expenditure on:** | | | | | |
| Raising funds: | 7 | | | | |
| Voluntary income | | **-** | **4,689** | **4,689** | 5,912 |
| Fundraising trading | | **-** | **26,599** | **26,599** | 29,208 |
| Charitable activities | 8 | **55,465** | **765,170** | **820,635** | 743,663 |
| **Total expenditure** | | **55,465** | **796,458** | **851,923** | 778,783 |
| **Net (expenditure)/income before net gains on investments** | | **(16,965)** | **(14,504)** | **(31,469)** | 102,531 |
| Net gains on investments | | **-** | **-** | **-** | 898 |
| **Net movement in funds** | | **(16,965)** | **(14,504)** | **(31,469)** | 103,429 |
| **Reconciliation of funds:** | | | | | |
| Total funds brought forward | | **39,680** | **593,811** | **633,491** | 530,062 |
| Net movement in funds | | **(16,965)** | **(14,504)** | **(31,469)** | 103,429 |
| **Total funds carried forward** | | **22,715** | **579,307** | **602,022** | 633,491 |

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 13 to 30 form part of these financial statements.

**FOREVER HOUNDS TRUST**
**(A COMPANY LIMITED BY GUARANTEE)**
**REGISTERED NUMBER:06985367**

## BALANCE SHEET
## AS AT 31 DECEMBER 2020

| | Note | | 2020 £ | | 2019 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 12 | | **613,560** | | 49,946 |
| | | | **613,560** | | 49,946 |
| **Current assets** | | | | | |
| Stocks | | **8,624** | | 9,046 | |
| Debtors | 13 | **209,071** | | 240,702 | |
| Cash at bank and in hand | | **124,203** | | 368,128 | |
| | | **341,898** | | 617,876 | |
| Creditors: amounts falling due within one year | 14 | **(62,023)** | | (34,331) | |
| **Net current assets** | | | **279,875** | | 583,545 |
| **Total assets less current liabilities** | | | **893,435** | | 633,491 |
| Creditors: amounts falling due after more than one year | 15 | | **(291,413)** | | - |
| **Total net assets** | | | **602,022** | | 633,491 |
| **Charity funds** | | | | | |
| Restricted funds | 16 | | **22,715** | | 39,680 |
| Unrestricted funds | | | | | |
| Designated funds | 16 | **282,329** | | 280,000 | |
| General funds | 16 | **296,978** | | 313,811 | |
| Total unrestricted funds | 16 | | **579,307** | | 593,811 |
| **Total funds** | | | **602,022** | | 633,491 |

**BALANCE SHEET (CONTINUED)**
**AS AT 31 DECEMBER 2020**

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 09 August 2021 and signed on their behalf by:

Peter J. Stevenson

**Jan Lake**
Chair

**Peter J Stevenson**
Treasurer

The notes on pages 13 to 30 form part of these financial statements.

FOREVER HOUNDS TRUST
(A COMPANY LIMITED BY GUARANTEE)

## STATEMENT OF CASH FLOWS
## FOR THE YEAR ENDED 31 DECEMBER 2020

| | 2020<br>£ | 2019<br>£ |
|---|---|---|
| **Cash flows from operating activities** | | |
| Net cash used in operating activities | **354,212** | 98,309 |
| **Cash flows from investing activities** | | |
| Dividends, interests and rents from investments | **696** | 3,494 |
| Proceeds from the sale of tangible fixed assets | **43** | 500 |
| Purchase of tangible fixed assets | **(598,876)** | (24,479) |
| Proceeds from sale of investments | **-** | 8,679 |
| **Net cash used in investing activities** | **(598,137)** | **(11,806)** |
| **Cash flows from financing activities** | | |
| **Net cash provided by financing activities** | **-** | **-** |
| **Change in cash and cash equivalents in the year** | **(243,925)** | **86,503** |
| Cash and cash equivalents at the beginning of the year | **368,128** | 281,625 |
| **Cash and cash equivalents at the end of the year** | **124,203** | 368,128 |

The notes on pages 13 to 30 form part of these financial statements

## 1. GENERAL INFORMATION

The charity is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company beign wound up, the liability in respect of the guarantee is limited to £1 per member of the company. The registered office is The Dovecote, Little Baldon, Nuneham Courtenay, Oxford, OX44 9PU.

## 2. ACCOUNTING POLICIES

### 2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Forever Hounds Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

### 2.2 GOING CONCERN

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future.

The Trustees continue to monitor the impact that Covid-19 is having on operations and are taking actions to minimise their effect on the long-term reserves of the charity. Under all the scenarios reviewed, the charity has sufficient reserves to enable it to continue as a going concern for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

### 2.3 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

## 2. ACCOUNTING POLICIES (continued)

### 2.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

### 2.5 GOVERNMENT GRANTS

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of Financial Activities as the related expenditure is incurred.

### 2.6 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

### 2.7 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets costing £250 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

| | |
|---|---|
| Freehold property | - Nil |
| Motor vehicles | - 4 years straight line |
| Office equipment | - 3 years straight line |
| Moveable assets | - 4 years straight line |

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

## 2. ACCOUNTING POLICIES (continued)

### 2.8 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

### 2.9 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

### 2.10 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### 2.11 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

### 2.12 FINANCIAL INSTRUMENTS

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

### 2.13 OPERATING LEASES

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

### 2.14 PENSIONS

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

## 2. ACCOUNTING POLICIES (continued)

### 2.15 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## 3. INCOME FROM DONATIONS AND LEGACIES

| | **Restricted funds 2020 £** | **Unrestricted funds 2020 £** | **Total funds 2020 £** | Total funds 2019 £ |
|---|---|---|---|---|
| Donations | - | 202,350 | **202,350** | 206,873 |
| Legacies | - | 249,815 | **249,815** | 368,496 |
| Grants | 38,500 | 38,750 | **77,250** | 31,461 |
| Coronavirus Job Retention Scheme Grant | - | 8,416 | **8,416** | - |
| | 38,500 | 499,331 | **537,831** | 606,830 |
| TOTAL 2019 | 25,193 | 581,637 | 606,830 | |

## 4. INCOME FROM CHARITABLE ACTIVITIES

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Sales of dog merchandise | 68,894 | **68,894** | 60,581 |
| Homing donations | 42,470 | **42,470** | 35,494 |
| Dog intake donations | 5,170 | **5,170** | 7,908 |
| Homing fees | 6,227 | **6,227** | 3,880 |
| | 122,761 | **122,761** | 107,863 |
| TOTAL 2019 | 107,863 | 107,863 | |

## 5. INCOME FROM OTHER TRADING ACTIVITIES

**Income from fundraising events**

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| 50/50 club | 6,508 | **6,508** | 5,858 |
| Raffle and draws | 4,234 | **4,234** | 1,278 |
| Sponsorship events | 617 | **617** | 150 |
| Commission | 22,611 | **22,611** | 20,980 |
| Friends subscriptions | 22,571 | **22,571** | 21,918 |
| Sponsor-a-dog subscriptions | 11,642 | **11,642** | 9,423 |
| | 68,183 | **68,183** | 59,607 |
| TOTAL 2019 | 59,607 | 59,607 | |

## 5. INCOME FROM OTHER TRADING ACTIVITIES (CONTINUED)

**Income from non charitable trading activities**

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Trading activities | 90,983 | **90,983** | 103,520 |
| TOTAL 2019 | 103,520 | 103,520 | |

## 6. INVESTMENT INCOME

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Income from local listed investments | 661 | **661** | 1,254 |
| Investment income - local cash | 35 | **35** | 2,240 |
| | 696 | **696** | 3,494 |
| TOTAL 2019 | 3,494 | 3,494 | |

## 7. EXPENDITURE ON RAISING FUNDS

**COSTS OF RAISING VOLUNTARY INCOME**

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Costs of raising voluntary income | 4,689 | **4,689** | 5,912 |
| TOTAL 2019 | 5,912 | 5,912 | |

## 7. EXPENDITURE ON RAISING FUNDS (CONTINUED)

### FUNDRAISING TRADING EXPENSES

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| 50/50 club | 2,618 | **2,618** | 4,018 |
| Raffle and draw costs | 500 | **500** | - |
| Marketing materials | 975 | **975** | 356 |
| Friends costs | 539 | **539** | 5,619 |
| | 4,632 | **4,632** | 9,993 |
| TOTAL 2019 | 9,993 | 9,993 | |

### OTHER TRADING EXPENSES

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Non-dog merchandise costs | 21,967 | **21,967** | 19,215 |
| TOTAL 2019 | 19,215 | 19,215 | |

## 8. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

**Summary by fund type**

| | Restricted funds 2020 £ | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|---|
| Animal rescue | 55,465 | 765,170 | **820,635** | 743,663 |
| TOTAL 2019 | 24,061 | 719,602 | 743,663 | |

## 9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

| | Activities undertaken directly 2020 £ | Support costs 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|---|
| Animal rescue | 590,926 | 229,709 | **820,635** | 743,663 |
| TOTAL 2019 | 516,002 | 227,661 | 743,663 | |

### ANALYSIS OF DIRECT COSTS

| | Animal rescue 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Staff costs | 278,612 | **278,612** | 249,189 |
| Kennel costs | 154,092 | **154,092** | 145,960 |
| Veterinary costs | 105,076 | **105,076** | 76,618 |
| Other staff costs | 20 | **20** | 336 |
| Dog merchandise | 53,126 | **53,126** | 43,899 |
| | 590,926 | **590,926** | 516,002 |
| TOTAL 2019 | 516,002 | 516,002 | |

## 9. ANALYSIS OF EXPENDITURE BY ACTIVITIES (CONTINUED)

### ANALYSIS OF SUPPORT COSTS

| | Animal rescue 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|---|---|---|---|
| Depreciation | 35,262 | **35,262** | 16,286 |
| Advertising, Publicity and information leaflets | 3,031 | **3,031** | 5,639 |
| Postage, printing and stationery | 22,535 | **22,535** | 10,998 |
| Motor expenses | 10,020 | **10,020** | 19,757 |
| Professional and consultancy fees | 32,580 | **32,580** | 44,936 |
| Bookkeeping and administration | - | **-** | 307 |
| Telephone | 12,017 | **12,017** | 13,254 |
| Irrecoverable VAT | - | **-** | 2,685 |
| Computer expenses | 22,919 | **22,919** | 18,060 |
| Travelling costs | 10,378 | **10,378** | 14,229 |
| Insurance | 6,716 | **6,716** | 4,636 |
| Bank charges | 7,712 | **7,712** | 10,683 |
| (Profit)/Loss on sale of fixed assets | (43) | **(43)** | (500) |
| Sundry | 8,505 | **8,505** | 2,639 |
| Premises costs | 47,233 | **47,233** | 53,171 |
| Governance costs | 10,439 | **10,439** | 9,026 |
| Training | 405 | **405** | 1,855 |
| | 229,709 | **229,709** | 227,661 |
| TOTAL 2019 | 227,661 | 227,661 | |

## 10. STAFF COSTS

| | 2020 £ | 2019 £ |
|---|---|---|
| Wages and salaries | **259,967** | 234,138 |
| Social security costs | **11,705** | 12,131 |
| Contribution to defined contribution pension schemes | **6,940** | 2,920 |
| | **278,612** | 249,189 |

## 10. STAFF COSTS (CONTINUED)

The average number of persons employed by the Charity during the year was as follows:

| | 2020 No. | 2019 No. |
|---|---|---|
| Total employees | **20** | 16 |

No employee received remuneration amounting to more than £60,000 in either year.

Total employee benefits of key management personnel in the year ended 31 December 2020 amount to £Nil (2019: £Nil).

## 11. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

During the year ended 31 December 2020, expenses totalling £997 were reimbursed or paid directly to 3 Trustees (2019 - £3,087 to 5 Trustees) relating to training, travel and subsistence.

## 12. TANGIBLE FIXED ASSETS

| | Freehold property £ | Motor vehicles £ | Office equipment £ | Moveable assets £ | Total £ |
|---|---|---|---|---|---|
| **COST OR VALUATION** | | | | | |
| At 1 January 2020 | **-** | **88,829** | **24,055** | **56,895** | **169,779** |
| Additions | **581,595** | **14,371** | **2,561** | **349** | **598,876** |
| Disposals | **-** | **(6,951)** | **-** | **-** | **(6,951)** |
| At 31 December 2020 | **581,595** | **96,249** | **26,616** | **57,244** | **761,704** |
| **DEPRECIATION** | | | | | |
| At 1 January 2020 | **-** | **66,631** | **21,303** | **31,899** | **119,833** |
| Charge for the year | **-** | **21,072** | **2,670** | **11,520** | **35,262** |
| On disposals | **-** | **(6,951)** | **-** | **-** | **(6,951)** |
| At 31 December 2020 | **-** | **80,752** | **23,973** | **43,419** | **148,144** |
| **NET BOOK VALUE** | | | | | |
| At 31 December 2020 | **581,595** | **15,497** | **2,643** | **13,825** | **613,560** |
| At 31 December 2019 | - | 22,198 | 2,752 | 24,996 | 49,946 |

## 13. DEBTORS

| | 2020 £ | 2019 £ |
|---|---|---|
| **DUE WITHIN ONE YEAR** | | |
| Other debtors | **29,115** | 26,854 |
| Prepayments and accrued income | **179,956** | 213,848 |
| | **209,071** | 240,702 |

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2020 £ | 2019 £ |
|---|---|---|
| Bank loans | **7,853** | - |
| Trade creditors | **39,152** | 23,914 |
| Other taxation and social security | **7,408** | 3,491 |
| Other creditors | **3** | 3 |
| Accruals and deferred income | **7,607** | 6,923 |
| | **62,023** | 34,331 |

At the year end, an amount of £7,853 (2019 - £nil) of bank loans due within one year were secured against the Charity's assets.

## 15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | 2020 £ | 2019 £ |
|---|---|---|
| Bank loans | **291,413** | - |

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

| | 2020 £ | 2019 £ |
|---|---|---|
| Payable or repayable by instalments | **257,358** | - |
| | **257,358** | - |

At the year end, an amount of £291,413 (2019 - £nil) of bank loans due after more than one year were secured against the Charity's assets.

## 16. STATEMENT OF FUNDS

### STATEMENT OF FUNDS - CURRENT YEAR

| | Balance at 1 January 2020 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2020 £ |
|---|---|---|---|---|---|
| **UNRESTRICTED FUNDS** | | | | | |
| **DESIGNATED FUNDS** | | | | | |
| Designated Property Fund | **280,000** | **-** | **-** | **2,329** | **282,329** |
| **GENERAL FUNDS** | | | | | |
| General Funds | **313,811** | **781,954** | **(796,458)** | **(2,329)** | **296,978** |
| **TOTAL UNRESTRICTED FUNDS** | **593,811** | **781,954** | **(796,458)** | **-** | **579,307** |

| | Balance at 1 January 2020 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2020 £ |
|---|---|---|---|---|---|
| **RESTRICTED FUNDS** | | | | | |
| Support Adoption for Pets - Van donation | **2,259** | **-** | **(2,259)** | **-** | **-** |
| LE Andrews Charitable Trust - Van donation | **6,333** | **-** | **(6,333)** | **-** | **-** |
| L E Andrews - Van donation | **15,120** | **-** | **(12,197)** | **-** | **2,923** |
| Battersea Animal Partners Grant | **13,968** | **-** | **(6,984)** | **-** | **6,984** |
| Co-op Local Community fund | **2,000** | **-** | **(1,005)** | **-** | **995** |
| Mrs D M France- Hayhurst Foundation - Van donation | **-** | **4,500** | **(562)** | **-** | **3,938** |
| Support Adoption for Pets - Vet costs | **-** | **20,000** | **(20,000)** | **-** | **-** |
| LE Andrews - Van donation | **-** | **5,000** | **(625)** | **-** | **4,375** |
| Battersea Dogs and Cats Home - van for behaviourists | **-** | **4,000** | **(500)** | **-** | **3,500** |
| Battersea Dogs and Cats Home - extra kennel spaces | **-** | **5,000** | **(5,000)** | **-** | **-** |
| | **39,680** | **38,500** | **(55,465)** | **-** | **22,715** |
| **TOTAL OF FUNDS** | **633,491** | **820,454** | **(851,923)** | **-** | **602,022** |

## 16. STATEMENT OF FUNDS (CONTINUED)

DESIGNATED FUNDS

The Cottage kennels fund relates to funds set aside for the purchase of kennels in Devon for the Charity to operate themselves to meet their charitable aims. The kennels were purchased in November 2020, and this designated fund now represents the cost of the property net of outstanding mortgage loan.

RESTRICTED FUNDS

VAN DONATIONS

These funds relate to donations towards the purchase and kitting out of vans. Expenditure represents depreciation and running costs on the vans purchased.

OTHER FUNDS

Support Adoption for Pets represents funds received towards vet fees, particularly dental treatment.

Battersea Animal Partners Grant is for the Home from Home cabin at Midsomer Pet Lodge.

Co-op Local Community fund represents funds received towards beds, vet sundries and other sundries in the eastern region.

## 16. STATEMENT OF FUNDS (CONTINUED)

### STATEMENT OF FUNDS - PRIOR YEAR

| | Balance at 1 January 2019 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) £ | Balance at 31 December 2019 £ |
|---|---|---|---|---|---|---|
| **UNRESTRICTED FUNDS** | | | | | | |
| **DESIGNATED FUNDS** | | | | | | |
| Cottage kennels | - | - | - | 280,000 | - | 280,000 |
| **GENERAL FUNDS** | | | | | | |
| General Funds | 478,057 | 856,121 | (754,722) | (266,543) | 898 | 313,811 |
| **TOTAL UNRESTRICTED FUNDS** | 478,057 | - | (754,722) | 13,457 | 898 | 593,811 |
| **RESTRICTED FUNDS** | | | | | | |
| Support Adoption for Pets - Van donation | 5,747 | - | (3,488) | - | - | 2,259 |
| LE Andrews Charitable Trust - Van donation | 13,542 | - | (7,209) | - | - | 6,333 |
| Mrs D M France - Hayhurst Foundation Van donation | 1,350 | - | (1,350) | - | - | - |
| Support Adoption for Pets | 1,349 | - | (1,349) | - | - | - |
| L E Andrews - Van Donation | 19,556 | - | (4,436) | - | - | 15,120 |
| Jean Sainsbury Animal Welfare Trust | 4,461 | - | (4,461) | - | - | - |
| Mars PetCare | 6,000 | - | - | (6,000) | - | - |
| Battersea Animal Partners Grant | - | 25,193 | - | (11,225) | - | 13,968 |
| Co-op Local Community fund | - | - | (1,768) | 3,768 | - | 2,000 |

## 16. STATEMENT OF FUNDS (CONTINUED)

### STATEMENT OF FUNDS - PRIOR YEAR (CONTINUED)

| | Balance at 1 January 2019 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) £ | Balance at 31 December 2019 £ |
|---|---|---|---|---|---|---|
| | 52,005 | 25,193 | (24,061) | (13,457) | - | 39,680 |
| **TOTAL OF FUNDS** | 530,062 | 25,193 | (778,783) | - | 898 | 633,491 |

## 17. SUMMARY OF FUNDS

### SUMMARY OF FUNDS - CURRENT YEAR

| | **Balance at 1 January 2020 £** | **Income £** | **Expenditure £** | **Transfers in/out £** | **Balance at 31 December 2020 £** |
|---|---|---|---|---|---|
| Designated funds | **280,000** | **-** | **-** | **2,329** | **282,329** |
| General funds | **313,811** | **781,954** | **(796,458)** | **(2,329)** | **296,978** |
| Restricted funds | **39,680** | **38,500** | **(55,465)** | **-** | **22,715** |
| | **633,491** | **820,454** | **(851,923)** | **-** | **602,022** |

### SUMMARY OF FUNDS - PRIOR YEAR

| | Balance at 1 January 2019 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) £ | Balance at 31 December 2019 £ |
|---|---|---|---|---|---|---|
| Designated funds | - | - | - | 280,000 | - | 280,000 |
| General funds | 478,057 | 856,121 | (754,722) | (266,543) | 898 | 313,811 |
| Restricted funds | 52,005 | 25,193 | (24,061) | (13,457) | - | 39,680 |
| | 530,062 | 881,314 | (778,783) | - | 898 | 633,491 |

## 18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

### ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT PERIOD

| | Restricted funds 2020 £ | Unrestricted funds 2020 £ | Total funds 2020 £ |
|---|---|---|---|
| Tangible fixed assets | 14,736 | 598,824 | **613,560** |
| Current assets | 7,979 | 333,919 | **341,898** |
| Creditors due within one year | - | (62,023) | **(62,023)** |
| Creditors due in more than one year | - | (291,413) | **(291,413)** |
| **TOTAL** | 22,715 | 579,307 | **602,022** |

### ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR PERIOD

| | Restricted funds 2019 £ | Unrestricted funds 2019 £ | Total funds 2019 £ |
|---|---|---|---|
| Tangible fixed assets | 23,642 | 26,304 | 49,946 |
| Current assets | 21,381 | 596,495 | 617,876 |
| Creditors due within one year | (5,343) | (28,988) | (34,331) |
| **TOTAL** | 39,680 | 593,811 | 633,491 |

## 19. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2020 £ | 2019 £ |
|---|---|---|
| Net income/expenditure for the period (as per Statement of Financial Activities) | **(31,469)** | 103,429 |
| **ADJUSTMENTS FOR:** | | |
| Depreciation charges | **35,262** | 16,286 |
| Gains/(losses) on investments | **-** | (898) |
| Dividends, interests and rents from investments | **(696)** | (3,494) |
| Profit on the sale of fixed assets | **(43)** | (500) |
| Decrease in stocks | **422** | 3,139 |
| Decrease/(increase) in debtors | **30,594** | (6,666) |
| Increase/(decrease) in creditors | **320,142** | (12,987) |
| **NET CASH PROVIDED BY OPERATING ACTIVITIES** | **354,212** | 98,309 |

## 20. ANALYSIS OF CASH AND CASH EQUIVALENTS

| | 2020 £ | 2019 £ |
|---|---|---|
| Cash in hand | **124,203** | 368,128 |
| **TOTAL CASH AND CASH EQUIVALENTS** | **124,203** | 368,128 |

## 21. ANALYSIS OF CHANGES IN NET DEBT

| | At 1 January 2020 £ | Cash flows £ | At 31 December 2020 £ |
|---|---|---|---|
| Cash at bank and in hand | **368,128** | **(243,925)** | **124,203** |
| Debt due within 1 year | **-** | **(7,853)** | **(7,853)** |
| Debt due after 1 year | **-** | **(291,413)** | **(291,413)** |
| | **368,128** | **(543,191)** | **(175,063)** |

## 22. OPERATING LEASE COMMITMENTS

At 31 December 2020 the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

| | **2020** | 2019 |
|---|---|---|
| | **£** | £ |
| Not later than 1 year | **35,500** | 35,500 |
| Later than 1 year and not later than 5 years | **80,000** | 95,500 |
| Later than 5 years | **10,708** | 30,708 |
| | **126,208** | 161,708 |

## 23. RELATED PARTY TRANSACTIONS

In addition to their time, the trustees often provide support to the charity in the form of monetary donations and the donations of goods for sale in the charity's shop. During the year the trustees, in aggregate, made donations of £815 (2019 - £1,500).