



YORKSHIRE CRICKET FOUNDATION

(a company limited by guarantee)

‘The Yorkshire Cricket Foundation’

Trustees’ Report and Financial Statements

For the period ended 31 August 2021

The Yorkshire Cricket Foundation

Charity information

LEGAL AND ADMINISTRATIVE DETAILS

Charity number: 1130878

Company registration number: 06934670 (Limited by Guarantee)

Registered office: The Carnegie Pavilion
Emerald Headingley Cricket Ground
Kirkstall Lane
Leeds
LS6 3DP

Company secretary: P Hudson

Trustees: R A Smith (chair)
D Edmundson
A Watson
C Philpott
C Darnbrook
Y Mohammed
S Walton
M Morgan
H Malik
A Ahmad (resigned 12 May 2021)

Bankers: HSBC Plc
City Branch
33 Park Row
Leeds
LS1 1LD

Auditor: Garbutt & Elliott Audit Limited
33 Park Place
Leeds
LS1 2RY

The Yorkshire Cricket Foundation

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Trustees' Report for the year ended 31 August 2021

The Trustees, who are also Directors for the purposes of company law, present their annual report together with the financial statements for the year ended 31 August 2021. The accounting period was extended in the previous period to bring the end of the period in line with the Charities activities. Therefore, the comparatives in the financial statements are not directly comparable.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Articles of Association and Accounting and Reporting by Charities': Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Reference and administrative details of the Charity, the Trustees, and advisers

Information about the Charitable Company and its advisers is set out above.

The Charitable Company was incorporated as The Yorkshire Cricket Foundation on 15 June 2009 and commenced trading on 31 July 2009.

Structure, governance, and management

Governing document

This Charitable Company is a company limited by guarantee and is governed by its own Memorandum and Articles of Association which were signed on 23 July 2009.

Board of Trustees and Directors

The Trustees of the Charitable Company who served during the period were:

R A Smith (chair)
D Edmundson
A Watson
C Philpott
C Darnbrook
Y Mohammed
S Walton
M Morgan
H Malik
A Ahmad (Resigned May 2021)

The Yorkshire Cricket Foundation

Appointment of Trustees

The Yorkshire County Cricket Club has the right to appoint two Trustees. Other Trustees are appointed by the board of Trustees on a votes cast basis, but the Yorkshire County Cricket Club has the right to veto an appointment if it has good reason to do so. The Charitable Company welcomes volunteers for appointments and actively seeks new Trustees that fit any current skills gap within the board.

Trustees' Report for the year ended 31 August 2021

Trustee induction and training

Trustees undertake an induction which includes a full briefing on the finances of the Charitable Company, an overview of the structure of cricket within Yorkshire, an induction meeting with the Operations Group and a visit to one or more projects that are operated or funded by the Charitable Company.

Insurance effected for Trustees and Directors

Trustees' indemnity insurance has been taken out by the Charitable Company. The indemnity insurance protects both the Charitable Company and its Trustees from losses arising from neglect or default by the Trustees, employees or other agents of the Charitable Company.

Trustee remuneration

No Trustees, or person with a family or business connection with a Trustee, received remuneration in the period, directly or indirectly, from the Foundation (2020: £nil).

Remuneration Policy

Remuneration of the employees is determined by the Board of Trustees. The pay structure for all employees and the level of any annual cost of living increase, takes into account appropriate benchmarks and prevailing inflation rates.

Management

The day to day running of the Charitable Company is delegated to the Foundation Managing Director. Assisting with the running of the organisation are a number of managers covering Education, Health and Wellbeing, Participation and Heritage alongside four Project Officers who oversee many of the Foundation's initiatives and events. The Foundation receives a lot of support from the Yorkshire Cricket group which includes

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Yorkshire County Cricket Club, Yorkshire Cricket Board as well as Yorkshire Cricket Foundation.

The Trustees do not currently believe that a separate Nominations Committee is appropriate, however this will be reviewed annually. However, a number of separate committees have been formed in the period. An Audit, Risk and Governance Committee comprising of A Ahmad (Chair), R A Smith and D Edmundson, Remuneration Committee comprising of R A Smith (Chair) and D Edmundson and Fundraising Committee comprising of C Darnbrook (Chair), H Malik, Y Mohammed, D Edmundson and C Philpot have all been formed in the period.

Trustees' Report for the year ended 31 August 2021

The Trustees conduct a review of the effectiveness of internal control systems and processes on an annual basis. The Trustees feel that the systems and processes in place are sufficient and effective.

Risk management

The Trustees have paid particular attention to the risks faced by the Charity and looked at implementing measures to mitigate or reduce these risks. A risk register for the Charity is currently being developed to identify and score risks based on impact and likelihood but the key risks faced by the Charity are:

- Developing an over reliance on the Emerald Foundation as a source of unrestricted funds. To mitigate this the relationship is managed so as to ensure their continued support but the Charity also continuously looks for new and diverse income sources, particularly of an unrestricted nature. In the period the donation accounted for 8% of total income (2020: 18%).
- Visibility of financial information for managers. To help increase this, the accounts are now produced on a cloud-based accounting solution which gives greater financial visibility.
- Recruitment and retention of high-quality employees to effectively and efficiently deliver programmes.
- Potential reputational damage in the event of an unanticipated negative event.

The Yorkshire Cricket Foundation

Objectives and activities

The Charitable Company was established for the benefit of the public generally and, in particular the inhabitants of Yorkshire. The work of the charity falls under five themes which are

- Education
- Health & Wellbeing
- History & Heritage
- Inclusion
- Participation

To do all such other things as shall further the attainment of the above objects or any of them PROVIDED ALWAYS and it is hereby declared that:

- i The Charitable Company is established for charitable purposes only in the legal meaning of the phrase and its property and income shall be held and applied for those purposes only, and that all the objects and powers of the Charitable Company set forth in the Memorandum of Association shall be construed as limited by the foregoing terms of this provision which shall be treated as overriding in effect and as governing all the provisions of this Memorandum notwithstanding anything expressed or implied therein to the contrary.

Trustees' Report for the year ended 31 August 2021

- ii In case the Charitable Company shall take or hold any property which may be subject to any trusts, the Charity shall only deal with or invest in such a manner as allowed by law, having regard to such trusts.

The investment powers of the Charitable Company are governed by its Articles of Association in particular the Trustees may exercise all the powers of the Charitable Company to donate or raise money and to mortgage or charge its undertaking and property, and to issue debentures which may be issued at par or at a premium or at a discount.

The Trustees believe signs of success for the Foundation are:

- Increased number of people taking part in cricket and educational activities across Yorkshire.
- Increased number of workforce, volunteers, coaches and officials in cricket across Yorkshire.
- Increased number of youths, Black and Minority Ethnic (BME), disabled, women and girls and those from socially deprived areas participating in cricket.

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- Increased number of quality, sustainable programmes provided by the Yorkshire Cricket Foundation.
- Year on year increase in the number of people visiting the museum of cricket and mobile museum.

Public benefit

The Trustees are aware of the Charity Commission's advice on Charities and Public Benefit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charitable Company's aims and objectives and in planning future activities.

Managing Director's Report

I've had the privilege of leading the Yorkshire Cricket Foundation since its inception in 2012 and the expansion and continued commitment and quality of work undertaken by the Foundation team and our collaborative work alongside partners in Yorkshire never disappoints me.

Over the past challenging 12 months the positive profile of the Foundation has significantly risen with our coverage of appearing on TV, radio and print increasing. Since its launch the Foundation has been and will keep changing lives for the better through cricket. Over the past year we have worked directly in diverse communities while also helping those with mental health problems, young and older people, the isolated and those living in deprived areas to take part in fun activities that improve their health and happiness in a way that suits them.

Our projects have been even more vital during the time of the pandemic including helping families most in need and most at risk of experiencing holiday hunger in West Yorkshire through our Crick-EAT programme in partnership with Morrisons. This vital initiative has provided nearly 15,000 meals for young people and more than 800 hours of cricket coaching across the

Trustees' Report for the year ended 31 August 2021

Summer and October half terms holidays. For the future we want to roll this out every school holiday across the county.

Our initiatives have also helped people who may be at risk of suffering from isolation through our Reminiscence sessions helping more than 850 participants over 75 online sessions. The sessions, have been developed to use Yorkshire cricket heritage as an aid to help tackle mental health challenges in the community, combat social isolation and encourage social inclusion, while contributing to the Foundation's role as a 'social prescriber' in the community. The aim is for the sessions to be rolled out in

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care homes across the county and we want to be a blueprint for other counties to follow.

We have also championed older participation through Walking Cricket. The activity developed by us as a new concept in 2019, takes the traditional game's rules and adds one more – no running – to make it accessible, no matter what the ability. The sport's become a lifeline, particularly in the pandemic for potentially isolated older people – not only for its physical rewards, but its mental and social benefits. There are now 241 members, including men and women, people with long-term health conditions, and those from all walks of life, across 12 clubs in Yorkshire since it started two years ago.

For the future we are working alongside consultancy firm Oaks to expand our reach and support even more disadvantaged people and communities, in-line with the Yorkshire Cricket Foundation Game Plan 2024 which is enabling us to focus on achieving that.

All of this crucial work would not be possible without the fantastic support we receive from Emerald Foundation. Without this, we simply wouldn't be where we are today – helping change thousands of lives across the region for the better.

Will Saville - Managing Director, The Yorkshire Cricket Foundation

A year in the life of YCF...2020/21 Highlights

The Yorkshire Cricket College and The Gym Group team up

The Yorkshire Cricket College joins forces with The Gym Group providing students with access to a brand new, state of the art gym facility as part of their college offer.

Maintained 100% pass rate for the Yorkshire Cricket College

The Yorkshire Cricket College continues to grow and go from strength to strength. Once again, we maintained 100% pass rate, which given the impact of COVID, was remarkable.

Walking Cricket supports older adults

We hosted a special Walking Cricket match in Barnsley after lockdown which went down a storm in the local community. Walking Cricket hubs & clubs continue to grow, rapidly as the popularity soars. There are currently 12 hubs/clubs in Yorkshire.

Crick-Eat has a major impact

Crick-Eat partners with Morrisons to help combat holiday hunger which is an increasing issue in our communities. Cricket coaching, meals and safe spaces are provided for young people with a total of 15,000 meals given out.

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Trustees' Report for the year ended 31 August 2021

Reminiscence sessions help tackle isolation

During the pandemic the weekly sports reminiscence sessions held on zoom have attracted 850 attendances across 76 sessions, particularly engaging older adults at risk of isolation.

Our Impact

Health & Wellbeing

Supporting people in Yorkshire's communities to lead healthier, happier lives. Taking a life course approach, we will improve physical, mental and social health to improve wellbeing outcomes, focusing on specific areas of health across the lifespan.

In the spotlight

Crick-Eat

PURPOSE

We help families most in need and most at risk of experiencing holiday hunger across Yorkshire by working collaboratively to change lives for the better through our healthy holidays programme. We provide opportunities for young people to get involved in activity for enjoyment and receive nourishment to help with wider health and social outcomes.

OUR VISION

Supporting families most in need in Yorkshire during the holidays and creating healthier and happier communities.

HOW WE WORK

The Yorkshire Cricket Foundation - the official charity and community arm of Yorkshire County Cricket Club - works with Morrisons to transform people's lives for the better through the healthy holidays programme, Crick-EAT. Currently in West Yorkshire areas of Leeds and Bradford are home to some of the most in need, with almost 22% of children in Bradford and 21% of children in Leeds living below the poverty line. The average family is only ever one month away from needing financial support, and after the past 18 months Crick-EAT is needed more than ever. We are passionate about what we do and aligning to Marcus Rashford's recommendations to Government, we deliver two hours of cricket by qualified cricket coaches, a healthy free lunch provided by Morrisons, and free toothbrushes and toothpaste kindly provided by Palmolive. We bring people together to make Yorkshire a happier and healthier place.

FOR THE FUTURE

We want to roll this out over school holiday and expand into areas that most need it across the county.

The Yorkshire Cricket Foundation

KEY STATS

14,500+ Meals distributed

800+ Hours of cricket coaching

Trustees' Report for the year ended 31 August 2021

Other work in Health & Wellbeing

Volunteer Programme – 2,286 volunteer hours were provided on our community projects and match days

Mental Health Training

22 people have completed an accredited online course

Active Families Bradford

A further 19 families have engaged in the Sport England Active Families pilot designed to get families active together.

Education

Yorkshire Cricket College

Our principal aim is to provide the best possible education for our learners. Small class sizes enable our tutors to spend quality time working with their students, ensuring they are fulfilling their potential during the two-year programme.

The low staff to student ratios continue into the practical sessions. Our level 3 coaching team have years of experience and ensure that training is always engaging and focusing on the holistic development of our learners.

At the Yorkshire Cricket College, we strive to provide a rounded experience where our students grow academically, opening doors to higher education or a successful career. We aim to develop their cricketing ability and understand that the harder they work, the more rewarding their achievements will be. Finally, we help students know their best options and next steps after graduation.

These pathways will of course vary, however through work experience inside Yorkshire Cricket, regular tutorials and Q&A sessions with a variety of speakers, our students leave us well-informed and more equipped for adult life than they were when they walked through the doors for the first time.

College Stats

- 100% pass rate

The Yorkshire Cricket Foundation

- 56% achieve distinction or distinction
- 65% progress to university
- 200+ hours of coaching/sporting excellence per academic year

National Citizen Service (NCS)

NCS is a once in a lifetime programme that young people should not miss if they're aged between 15 - 17 years old.

This incredible four-week experience helps young people build key skills and confidence. It also gives them the opportunity to take part in adrenaline-fuelled adventure activities, make loads of

Trustees' Report for the year ended 31 August 2021

new friends, experience what it's like to be independent then have the platform to make a serious difference to their local community

NCS Stats

- 233 young people took part
- 6,690 hours contributed towards social action projects
- 41.3% increase on target increase on intake next year

Heritage

The Yorkshire Cricket Foundation is empowered with maintaining the county's rich cricket heritage and making it accessible through the Yorkshire Cricket Museum, the mobile museum and its programme of activities, including reminiscence sessions and stadium tours, for the benefit of everyone in Yorkshire.

Reminiscence Sessions

"The reminiscence sessions represent a great opportunity for those who suffered from social isolation or loneliness particularly during the pandemic." - Paul Goodman, Heritage Manager for the YCF.

The weekly sessions, provide a safe environment for older people to catch-up, have a cake and a coffee and chat about cricket among other things. The sessions have been developed to use Yorkshire cricket heritage as an aid to help tackle mental health challenges in the community, combat social isolation and encourage social inclusion, while contributing to the Foundation's role as a 'social prescriber' in the community.

It was originally envisaged that this program would take place in care/residential homes and community centres but the introduction of stringent Covid controls meant that a remote model needed to be implemented, so the delivery of sessions went online during the pandemic.

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For the future the sessions will be rolled out in care homes across the county and we want to be a blue print for other counties to follow

Key stats

- 850 attendances
- 76 sessions

Museum

The museum was heavily impacted by covid and the restrictions however during the second half of the year we were able to open it once again and allow limited numbers through the doors, which was well received.

The museum tells the story of Yorkshire Cricket and houses many significant items from the Yorkshire Cricket archive using a combination of traditional and contemporary techniques and interpretation

The museum, mobile museum and the archive are looked after by the Foundation and as a charity we take a lead on Yorkshire Crickets heritage.

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Key stats

- 1,182 visitors
- 57 hours open

Participation

Through our participation programmes the Yorkshire Cricket Foundation is helping:

- Support youth to make positive choices and have a sense of belonging in their community
- Tackling inequalities in sport and physical activity
- Decreasing inactivity particularly in older adults
- Creating a community workforce

Walking Cricket

Walking Cricket was developed as a new concept in 2019. It makes cricket accessible to older adults and is an adaptation of the traditional game to suit those with less mobility whilst also catering for all abilities. The initial project was formed in partnership with U3A.

Throughout 2021, the popularity of Walking Cricket has grown dramatically to 12 hubs/clubs.

One of the participants, Kate Mason, 78, has suffered from depression since adolescence. Despite trying a spate of treatments including drugs, counselling and several different therapies, nothing was able to help improve her "inner core of sadness". During the pandemic Barnsley-based Mrs Mason, a retired secondary school teacher, and university lecturer, also found her mental health began to worsen. But after stumbling upon an advertisement for the YCF Walking Cricket programme in her local

The Yorkshire Cricket Foundation

community, Mrs Mason said her life has been transformed after taking a “leap of faith” and taking up the game.

Mrs Mason said: “Up to this point, I had never touched a cricket ball or bat in my life, never mind taking part in a game, so this was a leap of faith on my part. “Walking cricket has changed my outlook on life and myself.” Since Mrs Mason, originally from Sheffield, and her husband attended the course in Barnsley 14 months ago she said her mental health has improved “drastically” and she will shortly be heading to the Headingley Stadium to play in a match. She said: “How’s that for an achievement!”

Key Stats

- 12 hubs/clubs
- 241 participants

Pop Up Cricket and Enjoy Cricket

Enjoy Cricket is a fantastic opportunity for clubs, schools and community groups to run coaching camps throughout the school holidays, that are fully funded by the Charitable Youth Trust and administered and organised by The Yorkshire Cricket Foundation. The primary aim is to give children aged 7 and upwards the opportunity to participate in an organised, fun, coaching environment, with a particular focus on young people who may not be able to afford to do so otherwise.

Pop Up Cricket is also funded by the Charitable Youth Trust (CYT) and aims to introduce the game to children between the ages of 6 -13 years old who may not have had the opportunity,

Trustees’ Report for the year ended 31 August 2021

resources or facilities to play. This projects targets parks, multi-use games areas, playing fields to reach

new audiences who aren’t currently comfortable going along to a club. The programme also targets areas of deprivation or remote locations

This year thanks to CYT’s support the programme has grown significantly meaning 54 Enjoy Cricket Camps have run and 22 Pop Up Cricket programmes.

Supporting other charities

Yorkshire CCC receive a large volume of charity requests each year, which are managed by the Yorkshire Cricket Foundation. Each year, we give away over 500 tickets to Yorkshire-based charities and good causes. The 2021 season was obviously heavily impacted, so we will look to increase our support in 2022.

What’s next...?

The Yorkshire Cricket Foundation

New course for the Yorkshire Cricket College

To support the growth of the Yorkshire Cricket College, we will launch a new course ready for September 2022. This was planned for September 2021 but COVID restrictions meant we were unable to host open days and attend school assemblies.

Gain Museum Accreditation

In 2022 we will submit our application for museum accreditation as part of our heritage expansion plans. The Accreditation Scheme sets out nationally agreed standards, which inspire the confidence of the public and funding and governing bodies.

Expand NCS delivery in North Yorkshire

After the successful delivery of the NCS programme in 2021 the targets for NCS have been increased by 41% with the majority of the expansion coming in North Yorkshire. We will look to increase our capacity to ensure we meet this target with a high quality programme.

Launch of a new lottery scheme

Following on from the completion of our new fundraising strategy, we will shortly be launching a new lottery in partnership with Lancashire Cricket Foundation. The scheme will allow much greater engagement with supporters, whilst providing great prizes for participants and much needed funding for the Foundation.

Highlights

- 15,000 meals delivered as part of Crick-Eat
- Hugely successful delivery of the NCS programme with targets met and exceeded
- Successful delivery and completion of the NLHF project leading to further opportunities and funding for community heritage
- Continued the 100% pass rate at Yorkshire Cricket College
- Yorkshire Cricket College teams up with The Gym Group to provide gym passes and fitness sessions for all students

Trustees' Report for the year ended 31 August 2021

- Afghan refugees welcome event organised in Leeds, with further opportunities for these families to engage in regular cricket
- Chancellor Rishi Sunak attends and praises the NCS programme being delivered in Richmond
- First organised night-time tapeball competition, is a huge success in Keighley.

Review of 2020/21

The Yorkshire Cricket Foundation

- Introduce a second course as part of the Yorkshire Cricket College and recruit for a September 2021 start. The course is likely to be 'Sport Business Level 3 Btec'

Unfortunately, we couldn't launch the course in 2021. Due to covid we couldn't host open days at the stadium or attend schools to present the opportunity. We plan to commence the course in 2022 and bring on an additional Active IQ course.

- Enhance the Crick-EAT offer to at least 3 locations in the county and increase its frequency so it runs in every school holiday. Thanks to the fantastic partnership with Morrisons we were able to surpass our target and increase the number of Crick-Eat hubs to 12, with a total of 15,000 meals given to young people

- In partnership with the Charitable Youth Trust, develop the Enjoy Cricket scheme so it can run in other school holidays, not just the summer break. We aim to increase attendance by 30%. Thanks to the ongoing support and partnership with the Charitable Youth Trust we have been able to meet this target and bring on an apprentice to support the development of the programme. Both Enjoy Cricket and Pop-Up Cricket now run in other school holidays and the targets have been surpassed.

- Develop a new lottery scheme that increases unrestricted revenue for the Foundation and improves the prizes and opportunities to win for the players. We have agreed and signed contracts for a new lottery scheme. We are now working in partnership with the Lancashire Cricket Foundation. The new lottery will see a significant increase in unrestricted revenue and improve the prizes available to participants. The official launch will be in early 2022.

- Secure additional funds to continue our work with the BAME communities once our current Sport England funding comes to an end in April. We have successfully secured funding to carry on the programme to at least October 2022. In addition, we are working closely with ECB to extend the programme for a further 3 years. We have been granted additional pilot funding to extend the programme to Sheffield. Alongside this we are working with Oaks Consultancy to secure additional grant funding.

- Complete the NLHF project, digitise the Yorkshire Cricket archive and prepare the bid for museum accreditation. The NLHF project was successfully completed in the summer and the bid for accreditation is being completed ready for a spring 2022 submission. The NLHF project was severely impacted by covid as a key part of the project was to deliver in schools and care homes. However, with an agreement from NLHF we were able to adapt the delivery model and still hit the required targets. Following the success of this project further bids have been made to funders, to extend our community heritage project.

2021/22 priorities

Since the end of the last financial year, we have set the following priorities for 2021/22.

The Yorkshire Cricket Foundation

- Host our first “Community without Boundaries” conference at Headingley Stadium, aiming to raise awareness of the Foundation and our work and attract new partners and supporters

Trustees’ Report for the year ended 31 August 2021

- Following a successful two years of delivering the National Citizen Service (NCS), next year we are contracted to support a 41.3% increase intake for next year and will be delivering the programme to more than 300 young people in a number of schools across West and North Yorkshire. It is key we meet and exceed this target and deliver a first class programme.
- Finalise our corporate support package with Oaks Consultancy and bring on board new corporate partners.
- Partner with the University of Huddersfield, who will be conduct a research project, to examine the health and wellbeing benefits of our Walking Cricket programme.
- Launch a second course for the Yorkshire Cricket College to start in September 2022
- Finalise and submit the museum accreditation application to Arts Council England
- Expand the Core Cities, South Asian Communities project to include all diverse communities

Results for the period

The statement of financial activities shows a net surplus of income over expenditure of £47,129 (2020: £61,709). Total net assets at 31 August 2021 amounted to £211,217 (2020: £164,088), represented by unrestricted funds of £93,324 (2020: £106,745) and restricted funds of £117,893 (2020: £57,343).

As with previous years, the Trustees would like to express their appreciation for the continued support of the Emerald Foundation, which has donated £60,000 during the year (2020: £150,000). This money has enabled the Charitable Company to maintain the employee numbers and expand the number and reach of projects across the county.

The Charitable Company’s associated undertaking, Pro Coach Yorkshire Cricket Limited, and Pro Coach Yorkshire Cricket Limited’s subsidiary company, Pro Coach Education Limited generated an overall profit for the 17-month period ending August 2021. No donation is recorded in these accounts, but it is expected a donation of £30,000 will be made before Christmas 2021. As a result of the trading impact of Covid-19 no donation was made in 2020.

The investment in Pro Coach Yorkshire Cricket Limited is stated at cost within the accounts as the Foundation has significant influence over the company, rather than control, thus the investment is treated as an

The Yorkshire Cricket Foundation

associate and not a subsidiary. During the 17-month period 31 August 2021, Pro Coach Yorkshire Cricket Limited generated income of £389,149 (2020: £391,101 12 months) and profit before taxation of £39,917 (2020: loss £108). Pro Coach Education Limited generated income of £128,785 (2020: £78,355 12 months), and profit before taxation of £38,697 (2020: £26,642).

The Charitable Company is expected to continue as a going concern into the future.

Reserves policy

The reserves policy aims to ensure that the Charitable Company's core activities could continue during a period of unforeseen difficulties. As such, a proportion of resources should be maintained in a readily realisable form.

Trustees' Report for the year ended 31 August 2021

The Trustees consider free reserves to be those assets that could be converted into cash in the short term should the need arise (net current assets).

The Charitable Company does not own any land, and currently has relatively small overheads - namely the salary costs of the full-time employees. It provides funding to projects and initiatives based on funds that are currently held or have been committed.

The Charitable Company is very fortunate insofar as the Emerald Foundation has made large unrestricted donations. The Trustees feel that wherever possible, new projects and initiatives should be self-financing and sustainable. The Trustees feel that for the short term, the unspent Emerald Foundation donation should support the overhead costs of running the Charitable Company, the creation of a new website and, raising the Charitable Company's profile. In addition, such funds should also be used to provide seed funding to projects that otherwise would not be able to be financially viable.

The Trustees continue to maintain unrestricted reserves sufficient to meet a minimum of 6 months of forward committed non-discretionary cash expenditure. Predominately this is the payroll cost of employees who are not employed to work on specific projects. This currently equates to £114,737 and at 31 August 2021, unrestricted free reserves stood at £108,621 (2020: £106,745). Employee payroll costs working on specific projects are covered by grants which are treated as restricted funds.

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Whilst the free reserves have fallen below the required amount to maintain 6 months of forward committed payroll costs, this is mitigated by the continued support of the Emerald Foundation who have made a donation of £60,000 in late 2021. The Trustees have also produced a financial plan for the year 2021/22 which generates a deficit, largely driven by the utilisation of restricted funds, but the Charitable Company have engaged with an external fundraising company who are tasked with finding a generating new funding sources. The calculation of the required level of reserves is an integral part of the Charitable Company's planning, budgeting and financial reporting cycle.

The Charitable Company also received restricted revenues which are to be used to fund specific projects. In the period these incomes were £207,682 (2020: £266,399). The main restricted income was as a result of the South Asian Project which continued this year and the Lords Taverners Wicketz Project which continued to operate in Hull and Leeds during the period. Spend on these restricted projects are matched to the restricted income and the Charitable Company is currently carrying forward a total restricted funds balance of £117,893 (2020: £57,343).

Investment Powers and Investment Policy

Under the Memorandum and Articles of Association, the Charitable Company has the power to deposit or invest funds in any manner (but to invest only after obtaining advice from an authorised or exempted person within the meaning of the Financial Services Act 1986 and having regard to the suitability of the investments and the need for diversification).

Trustees' Report for the year ended 31 August 2021

The Charitable Company does not hold any investment funds other than monetary funds. Cash balances are held within interest earning deposit accounts. All cash balances are on immediate notice to ensure operating requirements can be met. It is unlikely that in the foreseeable future the Charitable Company will have surplus funds to invest in non-monetary assets. This policy will be regularly reviewed.

Impact of Covid-19

In March 2021, as a result of the impact of Covid-19, the UK Government placed various restrictions on the operations of businesses and charities. This had impacted the operations of the Foundation across all areas but had significant impact on the Core Cities, Lords Taverners Wicketz projects, the NCS programme and the Yorkshire Cricket College. To try and mitigate the impact of this the Foundation made use of the Government's furlough scheme but despite this the Trustees expect the Foundation to run at a

The Yorkshire Cricket Foundation

deficit for the year 2021/22. The impact of reduced activity has been reflected in these accounts and the Trustees do not believe any provision for further impact is needed in these accounts.

Trustee Attendance at Board Meetings

Trustee	Actual	Possible
RA Smith	4	4
D Edmundson	4	4
A Ahmad	4	4
S Walton	4	4
C Darnbrook	4	4
C Philpot	4	4
M Morgan	4	4
Y Mohammed	3	4
A Watson	2	4
M Arthur	3	3
H Malik	1	1

Disclosure of information to auditor

The Trustees who held office at the date of approval of this Trustees' report confirm that, so far they are each aware, there is no relevant audit information of which the Charitable Company's auditor is unaware; and each Trustee has taken all the steps that he ought to have taken as a Trustee to make himself aware of any relevant audit information and to establish that the Charitable Company's auditor is aware of that information.

Auditor

Garbutt & Elliott Audit Limited were re-appointed as auditor to the charitable company during the period and have expressed their willingness to stand for reappointment at the Annual General Meeting.

Trustees' Report for the year ended 31 August 2022

Small Company Rules

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies. It was approved by the Board and signed on its behalf.

This report was approved on and signed on its behalf by:

The Yorkshire Cricket Foundation

Robin Smith

Chairman of the Board of Trustees

The Yorkshire Cricket Foundation

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial period. Under that law they have are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of the excess of expenditure over income for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- assess the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Charitable Company and to prevent and detect fraud and other irregularities.

The Yorkshire Cricket Foundation

Independent auditor's report to the members of The Yorkshire Cricket Foundation (a company limited by guarantee)

Opinion

We have audited the financial statements of Yorkshire Cricket Foundation ("the Charitable Company") for the period ended 31 August 2021 which comprise the Statement of Financial Activities, Balance Sheet, and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Charitable Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least twelve months from the date of approval of the financial statements. We have nothing to report in these respects.

The Yorkshire Cricket Foundation

Other information

The Directors are responsible for the other information, which comprises the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the other information;
- in our opinion the information given in the Trustees' Annual Report, which constitutes the strategic report and the Directors' report for the financial period, is consistent with the financial statements; and
- in our opinion that report has been prepared in accordance with the Companies Act 2006.

Independent auditor's report to the members of The Yorkshire Cricket Foundation (a company limited by guarantee)

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- the Charitable Company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit;
- the Trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report.

We have nothing to report in these respects.

The Yorkshire Cricket Foundation

Trustees' responsibilities

As explained more fully in their statement set out on page 18, the Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements. A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

Independent auditor's report to the members of The Yorkshire Cricket Foundation (a company limited by guarantee)

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

The Yorkshire Cricket Foundation

Laura Masheder
for and on behalf of Garbutt & Elliott Audit Limited

Statutory Auditor
Chartered Accountants
33 Park Place
Leeds
LS1 2RY

Statement of Financial Activities (incorporating the Income and Expenditure Account) for the year ending 31 August 2021

	Note	Unrestrict ed funds	Restrict ed funds	Total year ended 31 August 2021	Total 14- month period ended 31 August 2020
		£	£	£	£
Income from:					

The Yorkshire Cricket Foundation

Donations and Legacies:

Donations, non-performance grants and legacies	93,022	-	93,022	288,440
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Charitable activity:

Grants	391,362	207,682	599,044	452,775
Educational Initiatives	100,768	-	100,768	104,762
Total income	585,152	207,682	792,834	845,977

Expenditure on:

Charitable activities:

Provision and promotion of facilities	185,749	50,192	235,941	240,940
Education - young people	219,750	47,867	267,617	309,122
Education - history and heritage	177,777	49,073	226,850	234,206
Total expenditure	583,276	147,132	730,408	784,268

Net movement in funds	1,876	60,550	62,426	61,709
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Funds brought forward	106,745	57,343	164,088	102,379
Funds carried forward	108,621	117,893	226,514	164,088

The Statement of Financial Activities includes all gains and losses recognised in the period. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

A comparative Statement of Financial Position is shown in note 14 to these financial statements

The Yorkshire Cricket Foundation

Balance Sheet as at 31 August 2021

	Note	Year ended 31 August 2021	14-month period ended 31 August 2020
		£	£
Fixed Assets			
Tangible fixed assets	5	-	-
Investments	6	1	1
		1	1
Current assets			
Cash at bank and in hand		220,621	190,110
Debtors		111,114	67,720
		331,735	257,830
Creditors: amounts falling due within one year	8	(105,222)	(93,741)
Net current assets		226,513	164,088
Net assets		226,514	164,089
Income funds and reserves			
Restricted income funds	10	117,893	57,343
Unrestricted funds	11	108,621	106,745
		226,514	164,088

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and were approved by the board on 7 December 2020 and signed on its behalf.

The notes on pages 23 – 33 form part of these financial statements.

Robin Smith
Chairman of the Board of Trustees

Company registered number: 06934670

The Yorkshire Cricket Foundation

Statement of Cash Flows for the year ending 31 August 2021

	Note	Year ended 31 August 2021 £	14-month period ended 31 August 2021 £
Net cash generated by from operating activities	15	30,511	104,929
Cash Flows from investing activities			
Bank interest received		-	-
Purchase of tangible fixed assets		-	-
Proceed from sale of assets		-	-
Net cash used in investing activities		-	-
Cash flows from financing activities		-	-
Change in cash and cash equivalents in the period		30,511	104,929
Cash and cash equivalents at the beginning of the period		190,110	85,181
Cash and cash equivalents at the end of the period		220,621	190,110
Analysis of cash and cash equivalents:			
Cash at bank and in hand		220,621	190,110
		220,621	190,110

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the year ended 31 August 2021

Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Charity Information

Yorkshire Cricket Foundation is a Company Limited by Guarantee and is also a registered charity. The registered office is The Carnegie Pavilion, Headingley Cricket Ground, Kirkstall Lane, Leeds, LS6 3DP. The registered charity number is 1130878 and its company number is 06934670.

Each member of the company has undertaken to contribute such amount as may be required not exceeding £1 to the assets of the Charitable Company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

Basis of preparation

The financial statements have been prepared in accordance with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

Going Concern

Since March 2020, the UK Government have placed a number of restrictions on businesses as a result of Covid-19 and this has continued to impact the ability of the Foundation to operate as normal. The Foundation has received a reduction in its core funding in the period ending 31 August 2021 and this will continue in the coming period and as such the Foundation is expecting to run at a small financial deficit for the period ending 31 August 2022. The Trustees believe that the free reserves are sufficient to cover this deficit for the coming 12 months while other fund-raising opportunities are investigated. Due to this the financial statements

The Yorkshire Cricket Foundation

are prepared on a going concern basis. This is based on a review of the budget for the next 12 months, the expected available funding due to the continued support of long-standing donors over the next 12 months and a number of additional fundraising opportunities which have already been identified.

Group accounts

The Charitable Company has taken advantage of the exemption in the Charities SORP (FRS 102) from the requirement to prepare consolidated financial statements, on the grounds that it is a small sized group.

Notes to the Financial Statements for the year ended 31 August 2021

Funds accounting

Restricted funds are to be used for a specific purpose laid down by the donor. Expenditure that meets these criteria is identified to the fund, together with a relevant allocation of overheads and support costs.

Unrestricted funds are incoming resources received that are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charitable Company and which have not been designated for other purposes.

Reporting Period

The accounts have been prepared for the period of 12 months to 31 August 2021 whereas the previous period was 14 months to 31 August 2020. This long period was to bring the year end in line with both the education year which starts in September and is a growing area of activity for the Foundation but also more in line with summer cricket activities which normally conclude in August. Therefore the comparatives in the financial statements are not directly comparable.

Income

Voluntary income received by way of donations and gifts to the Charitable Company is included in full in the Statement of Financial Activities when received.

Revenue grants are credited as income when they are receivable, provided conditions for receipt have been complied with, unless they relate to a specified future period, in which case they are deferred.

Educational initiative income is recognised once received or if, before receipt, there is sufficient evidence to provide the necessary certainty that the income will be received and the value of the incoming resources can be measured with sufficient reliability.

Grants for the purchase of fixed assets are credited to restricted income when conditions for receipt have been complied with.

The Yorkshire Cricket Foundation

Direct charitable income represents invoiced sales of goods and services. Income is recognised when goods or services are delivered.

Income from associated undertakings is treated as a donation in the Foundation's accounts when receipt is deemed probable and the amount can be measured reliably.

Income is deferred:

- where the charitable company has to fulfil conditions before becoming entitled to it,
- where the income is received specifically for expenditure in a future accounting period, or
- where donations, sponsorship and grants are received in anticipation of an event to be held in a future accounting period.

Expenditure

Expenditure, which is charged on an accruals basis, includes the direct cost of the activities. Where costs relate to more than one category, they have been split based on the percentage of income arising from that category.

Notes to the Financial Statements for the year ended 31 August 2021

To take account of the changes brought about by FRS 102, Governance costs are now no longer required to be shown on the face of the Statement of Financial Activities. Governance costs are now apportioned equally across the expenditure on charitable activities.

Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back-office costs, finance, personnel, payroll and governance costs which support the Trust's activities. These costs have been allocated between the activity headings.

Employee costs

The costs of the short-term employee benefits are recognised as a liability and an expense where settlement of obligations does not fall within the same period.

Retirement benefits

The Charitable Company contributes to defined contribution pension arrangements on behalf of its employees. Amounts due are recognised in the statement of financial activities in the period to which the contribution relates.

Financial instruments

The Yorkshire Cricket Foundation

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a maturity within 12 months after the balance sheet date.

Debtors

Debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid net of any discounts due.

Creditors, loans and provisions

Creditors, loans and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfers of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement value after allowing for any discounts which may be due.

Financial liabilities are only derecognised when, and only when, the charity's obligations are discharged, cancelled or they expire.

Amounts recognised as provisions are best estimates of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

Notes to the Financial Statements for the year ended 31 August 2021

Tangible Fixed Assets

Individual fixed assets costing £5,000 or more are capitalised at cost.

Tangible fixed assets are stated at cost net of depreciation. Depreciation is calculated to write down the cost less estimated realisable value of tangible fixed assets over their expected useful lives. The rates generally applicable are:

Mobile Cricket Museum	20% straight line
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The Foundation owns a mobile cricket museum and the majority of its items are either donated or held as custodian for the ultimate owner of the assets, Yorkshire County Cricket Club. In view of the difficulty in valuing these historical and inalienable assets, no value has been placed on these for the purposes of these financial statements.

The Yorkshire Cricket Foundation

Investments

Assets held for investment purposes are valued at cost at the Balance Sheet date.

The Charitable Company has significant influence over Pro Coach Yorkshire Cricket Limited, and Pro Coach Yorkshire Cricket Limited's subsidiary company, Pro Coach Education Limited. The investment in Pro Coach Yorkshire Cricket Limited is treated as an investment in associated undertakings, and is stated at cost within these Financial Statements.

Taxation

The Yorkshire Cricket Foundation is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a Charitable Company for UK corporation tax purposes. Accordingly, the Charitable Company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1. Critical Accounting Estimates and Judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees consider that there are no key estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the year ended 31 August 2021

2. Analysis of expenditure on charitable activities

For the year ended 31 August 2021	Provision and promotion of facilities £	Education: young people £	Education: history & heritage £	2021 Total £
Costs directly allocated to activities:				
Funding awards				140,800
	51,850	44,475	44,475	0
Educational Initiatives				175,600
	45,675	85,946	43,979	0
Events	32,687	31,467	32,667	96,821
Support costs allocated to activities:				
Insurance	288	288	288	864
Promotional material	1,435	1,435	1,435	4,305
Cost of generating funds				299,025
	99,675	99,675	99,675	5
Other costs	4,331	4,331	4,331	12,993
Total expenditure				730,408
	235,941	267,617	226,850	
For the 14-month period ended 31 August 2020	Provision and promotion of facilities £	Education: young people £	Education: history & heritage £	2020 Total £
Costs directly allocated to activities:				
Funding awards				204,070
	75,972	64,219	63,879	0
Educational Initiatives				130,255
	17,325	95,830	17,100	5
Events	49,966	49,624	57,325	156,915
Support costs allocated to activities:				
Insurance	288	288	288	864
Promotional material	1,076	1,076	1,076	3,228
Cost of generating funds				273,033
	91,011	91,011	91,011	3
Other costs	5,301	5,301	5,301	15,903
Total expenditure				784,268
	240,939	307,349	235,980	8

The cost of generating funds predominately represents the employment costs of the people who were employed during the period. These costs

The Yorkshire Cricket Foundation

have been allocated on an equal basis over each of the activities of the Charitable Company. The same principle of cost allocation has been applied to 'Other costs'.

3. Employee Costs

	Year ended 31 August 2021 £	14-month ended 31 August 2020 £
Wages and salaries	397,637	418,029
Social security costs	34,465	37,129
Pension costs	20,339	21,672
	452,441	476,830

Notes to the Financial Statements for the year ended 31 August 2021

The Charitable Company employed on average 37 employees during the period including casual employees (2020: 28).

The total remuneration of key management personnel, including employers pension and national insurance contributions for the period totalled £202,006 - 5 employees (2020: £215,074 14 months - 5 employees). The key management personnel consist of the Managing Director, Education Manager, Health and Wellbeing Manager, Participation Manager and Heritage Manager.

No employees earn more than £60,000 per annum (2020: no employees).

4. Trustee remuneration and expenses

The board of Trustees of the Charitable Company are also the Directors under company law and senior leadership team are the key management personnel.

The Trustees received no expenses during the period (2020 - £254). Trustee indemnity insurance is included within Insurance, Support Costs (see note 2).

5. Tangible fixed assets

Cost	Mobile Cricket Museum £
At 1 September 2020	22,803
Additions	-
At 31 August 2021	22,803

The Yorkshire Cricket Foundation

Depreciation

At 1 September 2020	22,803
Charge for the period	-
At 31 August 2021	22,803

Net book value

At 31 August 2021	-
At 31 August 2020	-

6. Investments

	Investment in associated undertaking £
Cost as at 1 September 2020 and 31 August 2021	1

Details of the Charitable Company's associated undertaking are as follows. The undertaking is involved in the provision of professional cricket coaching and is registered in England and Wales.

Notes to the Financial Statements for the year ended 31 August 2021

	Description of shares held	Share of undertaking	Accounting year ending
Pro Coach Yorkshire Cricket Ltd*	Ordinary	50%	31 August
Pro Coach Education Ltd **	Ordinary	50%	31 August
Park Avenue Bradford Ltd***	N/A	33%	31 May

* Registered address: Carnegie Pavilion, Kirkstall Lane, Leeds, LS6 3BU (Registered No. 06945595)

** Subsidiary of Pro Coach Yorkshire Cricket Ltd; registered address: St Michaels Lane, Leeds, LS6 3BR (Registered No. 07588848).

*** The Charitable Company is a founding member of Park Avenue Bradford Limited (Registered No.10754974), a private company limited by guarantee, with an investment of £nil. The principal activities of the company are to provide and promote facilities for the playing of cricket and other sports at the Park Avenue Ground in Bradford. Registered address: Carnegie Pavilion, Kirkstall Lane, Leeds, LS6 3DP.

Associated companies

The Charitable Company has a significant influence over the management of Pro Coach Yorkshire Cricket Limited and Pro Coach Education (see note

The Yorkshire Cricket Foundation

6), both companies registered in England and Wales. The companies principal activities are that of the provision of cricket coaching within Yorkshire and overseas. The investment in the associated undertaking is stated at cost within the accounts.

7. Debtors

	Year ended 31 August 2021 £	14- month period ended 31 August 2020 £
Trade Debtors	1,701	6,615
Accrued Income	103,415	61,105
Prepayments	6,000	-
	111,116	67,720

8. Creditors: amounts falling due within one year

	Year ended 31 August 2021 £	14- month period ended 31 August 2020 £
Accruals	74,487	40,306
Trade Creditors	11,476	2,560
Tax and Social Security	19,259	16,066
Deferred Income (Note 9)	-	34,809
	105,222	93,741

Notes to the Financial Statements for the year ended 31 August 2021

9. Deferred Income

	Year ended 31 August 2021 £	14- month period ended 31 August 2020 £
Brought forward	34,809	9,690
Released in the period	(34,809)	(9,690)
Deferred in the period	-	34,809
Carried forward	-	34,809

The Yorkshire Cricket Foundation

10 Restricted Funds

For the year ended 31 August 2021	Balance at 31 August 2020	Income	Expenditure	Balance at 31 August 2021
Income	£	£	£	£
M Barker Legacy Funds	14,406	-	-	14,406
Charitable Youth Trust – Enjoy Cricket	1,872	28,654	(25,426)	5,100
Kevin Armitage Scholarship Fund	4,000	-	-	4,000
Core Cities South Asian Project	34,409	105,000	(45,022)	94,387
Lords Taverners Wicketz Project	-	37,170	(37,170)	-
HLF Project	2,656	36,858	(39,514)	-
Total restricted funds	57,343	207,682	(147,132)	117,893

For the 14-month period ended 31 August 2020	Balance at 30 June 2019	Income	Expenditure	Balance at 31 August 2020
Income	£	£	£	£
M Barker Legacy Funds	14,406	-	-	14,406
Charitable Youth Trust – Enjoy Cricket	18,820	25,665	(42,613)	1,872
Kevin Armitage Scholarship Fund	5,500	-	(1,500)	4,000
South Asian Project	12,401	110,852	(88,844)	34,409
MA Black Academy Scholarship	2,000	-	(2,000)	-
Lords Taverners Wicketz Project	-	84,017	(84,017)	-
HLF Project	-	45,865	(43,209)	2,656
Brian Close Fund	1,774	-	(1,774)	-
Total restricted funds	54,901	266,399	(263,957)	57,343

Purpose of Funds:

The M Barker legacy funds relate to a £20,000 legacy from M Barker, received in 2010. The funds are restricted as follows; £10,000 to provide an annual £250 award and trophy to the most improved player within the under 14 age group, as proposed by the county age group coaches; and £10,000 to award small grants (currently limited to £250) to help towards the cost of travel, kit and equipment, coaching etc. for promising young players who are in need of specific

Notes to the Financial Statements for the year ended 31 August 2021

financial support to flourish in the game, a 'hardship fund'. Hardship awards are reviewed on a case-by-case basis by the Board of Trustees.

The Yorkshire Cricket Foundation

The Charitable Youth Trust - Enjoy Cricket Fund is to fund a scheme run by the Yorkshire Cricket Foundation with the aim to get young people playing cricket in the school holidays. Cricket Club apply to the Foundation for funding to run an enjoy cricket scheme and this is to cover the costs of the centre administrators, coaches and printing costs.

Kevin Armitage Scholarship Fund may be used to contribute £1,500 a year towards the costs of one of the YCCC Academy players going overseas to play cricket during the winter.

The South Asian Project is funded from the ECB and Sport England to run a three-year project in Leeds and Bradford providing cricketing opportunities to the South Asian communities in these cities. The fund is to cover the costs of a full-time development officer to run the project, developing facilities and running programmes aimed at increasing participation.

The Lord's Taverners Wicketz project is a community cricket programme targeting young people aged 8-16 living in areas of deprivation and hard-to-reach groups without access to sporting opportunities and the benefits sport can bring. By establishing sustainable community cricket hubs, we provide year-round weekly cricket sessions with a focus on developing crucial life skills.

The HLF Project fund is monies from the Heritage Lottery Fund towards a project which will supplement the Yorkshire Cricket Archive, help clubs and leagues celebrate and use their heritage in local contexts for the benefit of the communities it serves, whilst realising Foundation ambitions - informing and delivering activities for people living with dementia, depression and loneliness, and generating education resources which connect cricket and social history.

11. Analysis of fund balances between the net assets

	Year ended 31 August 2021	Year ended 31 August 2021	Year ended 31 August 2021	14- month Period ended 31 August 2020	14- month Period ended 31 August 2020	14-month Period ended 31 August 2020
	Restrict ed £	Unrestric ted £	Total £	Restrict ed £	Unrestric ted £	Total £
Fixed assets	-	1	1	-	1	1
Net current assets	117,893	108,620	226,513	57,343	106,744	164,087
	117,893	108,621	226,514	57,343	106,745	164,088

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the year ended 31 August 2021

12. Retirements benefits

The Charitable Company operated a defined contribution pension scheme during the period. Under this scheme, the Charitable Company contributed 6% of basic salary into the scheme. There were 12 employees enrolled in the scheme during 2021 (2020: 13). The total employer contributions during the period amounted to £20,339 (2020: £21,672), of which £5,208 was outstanding at 31 August 2021 (2020: £7,485).

13. Related party transactions

There were no transactions with Trustees during the period.

H Malik and M Arthur were all Directors of the Yorkshire County Cricket Club (the Club) during the period. Yorkshire County Cricket Club have the right to appoint two Directors of the Charitable Company and must give their approval for all Director appointments.

During the period £7,266 (2020: £4,153) was received from the Club predominantly in respect of monies collected via the YCCC online ticketing portal where customers have the option of donating to YCF.

During the period, the Charitable Company made payments to the Club totalling £21,930 (2020: £52,816). These payments are broken down as follows:

- Payments for facility hire of the cricket centre £75 (2020: £3,970).
- Various kit and equipment £nil (2020: £4,244).
- Various promotional advertising £nil (2020: £2,120).
- Finance, Legal and Office cost recharges £nil (2020: £13,052).
- Ad hoc grants £6,274 (2020: £nil).
- Various recharges from the club for Travel, Meetings, Pension, Healthcare and sundry £15,581 (2020: £29,430).

M Arthur and A Watson were also both directors of the Yorkshire Cricket Board (the YCB) during the year. Throughout the period £6,066 (2020: £8,963) was paid to the YCB.

During the year £nil (2020: £3,000) was received from Pro Coach Yorkshire Cricket Limited, and £nil (2020: £8,000) from Pro Coach Education Limited. During the period £74,196 (2020: £79,676) was paid to

The Yorkshire Cricket Foundation

Pro Coach Education Limited for the provision of cricket coaching services.

During the year the YCF also incurred £6,201 (2020: £4,458) of costs from Park Avenue Bradford Ltd in respect of hire charges for the Bradford Park Avenue ground.

Notes to the Financial Statements for the year ended 31 August 2021

14. Comparative Statement of Financial Activity

	Unrestrict ed funds	Restrict ed funds	Total 14- month period ended 31 August 2020
	£	£	£
Income from:			
<i>Donations and Legacies:</i>			
Donations, non-performance grants and legacies	288,440	-	288,440
<i>Charitable activity:</i>			
Grants	186,376	266,399	452,775
Educational Initiatives	104,762	-	104,762
Archive Committee	-	-	-
Total income	579,578	266,399	845,977
Expenditure on:			
<i>Charitable activities:</i>			
Provision and promotion of facilities	145,904	95,036	240,940
Education - young people	224,407	84,715	309,122
Education - history and heritage	150,000	84,206	234,206
Total expenditure	520,311	263,957	784,268
Net movement in funds	59,267	2,442	61,709
Funds brought forward	47,478	54,901	102,379
Funds carried forward	106,745	57,343	164,088

15. Reconciliation of net movement in funds to net cash flow from operating activities

Year ended 14-month

The Yorkshire Cricket Foundation

	31 August 2021	period ended 31 August 2021
	£	£
Net movement in funds	47,129	61,709
Adjustments for:		
Increase in debtors	(43,396)	(15,202)
Increase in creditors	26,778	58,421
Net cash generated by operating activities	30,511	104,929