

YORKSHIRE CRICKET FOUNDATION

(a company limited by guarantee)

‘The Yorkshire Cricket Foundation’

Trustees’ Report and Financial Statements

For the period ended 31 August 2020

The Yorkshire Cricket Foundation

Charity information

LEGAL AND ADMINISTRATIVE DETAILS

Charity number: 1130878

Company registration number: 06934670 (Limited by Guarantee)

Registered office: The Carnegie Pavilion
Emerald Headingley Cricket Ground
Kirkstall Lane
Leeds
LS6 3DP

Company secretary: P Hudson

Trustees:

| | |
|-------------------|---------------------------|
| R A Smith (chair) | |
| D Edmundson | |
| A Ahmad | |
| A Watson | |
| C Philpott | |
| C Darnbrook | (appointed August 2019) |
| Y Mohammed | (appointed August 2019) |
| S Walton | (appointed August 2019) |
| M Morgan | (appointed August 2019) |
| H Malik | (appointed February 2020) |
| M Wilshaw | (resigned August 2019) |
| M Arthur | (resigned February 2020) |

Bankers:

HSBC Plc
City Branch
33 Park Row
Leeds
LS1 1LD

Auditor:

Garbutt & Elliott Audit Limited
33 Park Place
Leeds
LS1 2RY

The Yorkshire Cricket Foundation

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Trustees' Report for the period ended 31 August 2020

The Trustees, who are also Directors for the purposes of company law, present their annual report together with the financial statements for the 14 month period ended 31 August 2020. The accounting period has been extended to bring the end of the period in line with the Charities activities.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Articles of Association and Accounting and Reporting by Charities': Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Reference and administrative details of the Charity, the Trustees and advisers

Information about the Charitable Company and its advisers is set out above.

The Charitable Company was incorporated as The Yorkshire Cricket Foundation on 15 June 2009 and commenced trading on 31 July 2009.

Structure, governance and management

Governing document

This Charitable Company is a company limited by guarantee and is governed by its own Memorandum and Articles of Association which were signed on 23 July 2009.

Board of Trustees and Directors

The Trustees of the Charitable Company who served during the period were:

| | |
|-------------------|---------------------------|
| R A Smith (chair) | |
| D Edmundson | |
| A Ahmad | |
| A Watson | |
| C Philpott | |
| C Darnbrook | (appointed August 2019) |
| Y Mohammed | (appointed August 2019) |
| S Walton | (appointed August 2019) |
| M Morgan | (appointed August 2019) |
| H Malik | (appointed February 2020) |
| M Wilshaw | (resigned August 2019) |
| M Arthur | (resigned February 2020) |

Appointment of Trustees

The Yorkshire County Cricket Club has the right to appoint two Trustees. Other Trustees are appointed by the board of Trustees on a votes cast basis, but the Yorkshire County Cricket Club has the right to veto an appointment if it has good reason to do so. The Charitable Company welcomes volunteers for appointments and actively seeks new Trustees that fit any current skills gap within the board.

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Trustee induction and training

Trustees undertake an induction which includes a full briefing on the finances of the Charitable Company, an overview of the structure of cricket within Yorkshire, an induction meeting with the Operations Group and a visit to one or more projects that are operated or funded by the Charitable Company.

Insurance effected for Trustees and Directors

Trustees' indemnity insurance has been taken out by the Charitable Company. The indemnity insurance protects both the Charitable Company and its Trustees from losses arising from neglect or default by the Trustees, employees or other agents of the Charitable Company.

Trustee remuneration

No Trustees, or person with a family or business connection with a Trustee, received remuneration in the period, directly or indirectly, from the Foundation (2019: £nil).

Remuneration Policy

Remuneration of the members of staff is determined by the Board of Trustees. The pay structure for all employees and the level of any annual cost of living increase, takes into account appropriate benchmarks and prevailing inflation rates.

Management

The day to day running of the Charitable Company is delegated to the Foundation Managing Director. Assisting with the running of the organisation are a number of managers covering Education, Health and Wellbeing, Participation and Heritage alongside four Project Officers who oversee many of the Foundation's initiatives and events. The Foundation receives a lot of support from the Yorkshire Cricket group which includes Yorkshire County Cricket Club, Yorkshire Cricket Board as well as Yorkshire Cricket Foundation.

The Trustees do not currently believe that a separate Nominations Committee is appropriate, however this will be reviewed annually. However, a number of separate committees have been formed in the period. An Audit, Risk and Governance Committee comprising of A Ahmad (Chair), R A Smith and D Edmundson, Remuneration Committee comprising of R A Smith (Chair) and D Edmundson and Fundraising Committee comprising of C Darnbrook (Chair), H Malik, Y Mohammed, D Edmundson and C Philpot have all been formed in the period.

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The Trustees conduct a review of the effectiveness of internal control systems and processes on an annual basis. The Trustees feel that the systems and processes in place are sufficient and effective.

Risk management

The Trustees have paid particular attention to the risks faced by the Charity and looked at implementing measures to mitigate or reduce these risks. A risk register for the Charity is currently being developed to identify and score risks based on impact and likelihood but the key risks faced by the Charity are:

- Developing an over reliance on the Emerald Foundation as a source of unrestricted funds. To mitigate this the relationship is managed so as to ensure their continued support but the Charity also continuously looks for new and diverse income sources, particularly of an unrestricted nature. In the period the donation accounted for 18% of total income (2019: 27%).
- Visibility of financial information for managers. To help increase this, the accounts are now produced on a cloud based accounting solution which gives greater financial visibility.
- Recruitment and retention of high quality staff to effectively and efficiently deliver programmes.
- Potential reputational damage in the event of an unanticipated negative event.

Objectives and activities

The Charitable Company was established for the benefit of the public generally and, in particular the inhabitants of Yorkshire. The work of the charity falls under five themes which are

- Education
- Health & Wellbeing
- History & Heritage
- Inclusion
- Participation

To do all such other things as shall further the attainment of the above objects or any of them PROVIDED ALWAYS and it is hereby declared that:

- i The Charitable Company is established for charitable purposes only in the legal meaning of the phrase and its property and income shall be held and applied for those purposes only, and that all the objects and powers of the Charitable Company set forth in the Memorandum of Association shall be construed as limited by the foregoing terms of this provision which shall be treated as overriding in effect and as governing all the provisions of this Memorandum notwithstanding anything expressed or implied therein to the contrary.

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- ii In case the Charitable Company shall take or hold any property which may be subject to any trusts, the Charity shall only deal with or invest in such a manner as allowed by law, having regard to such trusts.

The investment powers of the Charitable Company are governed by its Articles of Association in particular the Trustees may exercise all the powers of the Charitable Company to donate or raise money and to mortgage or charge its undertaking and property, and to issue debentures which may be issued at par or at a premium or at a discount.

The Trustees believe signs of success for the Foundation are:

- Increased number of people taking part in cricket and educational activities across Yorkshire;
- Increased number of workforce, volunteers, coaches and officials in cricket across Yorkshire;
- Increased number of youth, Black and Minority Ethnic (BME), disabled, women and girls and those from socially deprived areas participating in cricket;
- Increased number of quality, sustainable programmes provided by the Yorkshire Cricket Foundation; and
- Year on year increase in the number of people visiting the museum of cricket and mobile museum.

Public benefit

The Trustees are aware of the Charity Commission's advice on Charities and Public Benefit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charitable Company's aims and objectives and in planning future activities.

Achievements and performance

The last 14 months have been like a game of two halves. The 2019 summer will be one to remember for all the right reasons. The world cup and then the ashes, were unforgettable and this had a huge, positive impact on our work with the communities of Yorkshire.

Our first college cohort graduated, we secured an NCS contract and launched a number of new programmes.

Fast forward 6 months and we were heading to a lockdown with no real idea of where it would all end up. Despite the huge impact COVID has had on society, we as a foundation have still been able to deliver many of our community projects. It has reinforced how important our work is for all the communities of Yorkshire and how now more than ever we need to be there to support people.

Despite all the challenges, we have continued to develop as a charity, as highlighted in this report. We will continue to do this over the next 12 months and we are working on many new initiatives.

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Working closely with the rest of Yorkshire Cricket, we hope to overcome the impact COVID has had on sport and the community and see major progress in engaging new audiences and communities across the county. All of this work would not be possible without the fantastic support we receive from Emerald Foundation.

A year in the life of YCF...2019/20 Highlights

Successful delivery of NCS

NCS is a brilliant new programme for the Foundation that we are delighted to be involved with. Both the autumn and summer programmes were very successful with the only dampener being COVID causing a much reduced and adapted summer programme.

Maintained 100% pass rate for the Yorkshire Cricket College

The Yorkshire Cricket College continues to grow and go from strength to strength. Once again we maintained 100% pass rate, which given the impact of COVID, was remarkable.

YCF wins two national awards for community projects

We were delighted to be awarded two national awards at the Business of Cricket Awards in February. These were for having the best volunteer programme and the best community engagement and impact.

Successful launch of 'Cardio Cricket'

Our new cardio cricket programme was developed with the community responding to requests from females from BAME communities requesting a more fitness based form of cricket. The sessions have been hugely popular.

Our Impact

Health & Wellbeing

Awarded 'Team Awesome' Business of Cricket Award

In recognition of the Yorkies Match Day support team programme, YCF were awarded the 'Team Awesome Business of Cricket Award'. The programme provides volunteers from all backgrounds training and opportunities to help out at matches held at Emerald Headingley Stadium and the other Yorkshire out grounds.

Active Families Bradford

After receiving funding from Sport England, we are focusing on getting families in Holme Wood, Bradford active through inclusive and accessible means to increase physical activity, family time and community cohesion, whilst reducing sedentary lifestyles and obesity.

Holme Wood is within one of the 10% most deprived wards in Bradford with significant health and wellbeing inequalities in comparison to the area and district, alongside high childhood obesity rates.

Our current work as part of active families Bradford, include Cook & Move, The Swim Hub, Community Family Saturdays and Family Fun: Move, Eat, Play!

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The programme, was due to be completed in July 2020. As lockdown and the follow up restrictions, severely impacted this, we have paused the programme until we can resume and complete it. This has been agreed with Sport England.

Crick-EAT

Funded by Leeds Community Foundation, Crick-EAT ran during the summer school holidays and helped to reduce #HolidayHunger, educate on nutrition and provide a fun school holiday experience for primary school aged children.

In 2019, a total of 44 children attended Crick-EAT, with a total of 259 meals being distributed over a ten-day period, during the school summer holidays.

A three-day Crick-EAT camp was delivered in February 2020 at Hovingham Primary School, to 21 young people with funding provided by Sodexo. Our summer programme unfortunately had to be cancelled. We plan to significantly increase the reach of this programme over the next 12 months.

Training Opportunities

To upskill and educate the community on all things health and wellbeing and working alongside learning providers, the Skills Network, the Yorkshire Cricket Foundation give people the opportunity to expand their knowledge and gain a nationally recognised qualification, all for free!

Courses include; Mental Health First Aid Training, Level 2 Certificate in Principles of Dementia Care, Level 2 Certificate in Equality and Diversity, Level 2 Certificate in Understanding Nutrition and Health and Level 2 Certificate in Behaviour that Challenges in Children.

These courses were hugely popular at the start of lockdown. So much so that we ran out of funding to be able to continue to provide them free of charge. Hopefully in 2021, further funding can be sourced to continue this valuable work.

YCF Volunteer Programme

The Yorkshire Cricket Foundation offer many opportunities for volunteers to get involved. Each year we work with over 150 volunteers across all of our projects and themes. We want to provide people with an opportunity to access cricket in another format, and think volunteering offers just that.

Volunteering is a great way of improving your own wellbeing, as well as helping others. Whatever you are looking for from your volunteer experience, our Volunteer Programme aims to cater for everyone.

Health Checks

The Yorkshire Cricket Foundation work with community health providers over the course of the season to deliver free health checks to staff and spectators at major cricket matches.

With a captive audience of over 18,000 at major matches and the longer format of cricket compared with other sports combined as well as a diverse range of spectators, major cricket events serve as an excellent platform to deliver free health checks.

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Health checks include grip strength testing, BMI checks and blood pressure checks and provide a non-intrusive but informative insight into a person's current health condition, helping to highlighting any potential risks. They also give spectators the option to ask any health questions they may have too.

These health checks were hugely popular during 2019, especially at the ashes test match. We haven't been able to do the same in 2020, but hope to resume in 2021.

Yorkshire Social Club

As the population ages, it is important to ensure there are still opportunities for those who identify as older adults to engage with their community.

The Foundation do this by delivering training, called dementia friends and working with the Sporting Memories Network.

We also run a project called 'Match Day Experience', which offers tickets to local neighbourhood network groups, to give older adults an opportunity to get out for the day and socialise, reducing loneliness and potential social isolation.

Working with Leeds peer support services, our 'Catch-Up Club' provides facilitated sessions for people living with dementia and their partners/friends to be involved in the cricket experience. The group have a chat over a brew and a biscuit and take part in activities, anything from Table Tennis to Archery!

In 2019 these sessions were very popular. As COVID hit in 2020 we have directed participants to our online sporting renaissance sessions, held weekly on zoom.

Education

Yorkshire Cricket College

The Yorkshire Cricket College is a 2-year, full-time NCFE level 3 extended diploma in sport, based exclusively at Emerald Headingley Stadium. The NCFE is delivered by education providers, SCL and the coaching is delivered by our coaching partner, Pro Coach.

The Yorkshire Cricket College currently has 57 students and boasts a 100% pass rate, with alumni going onto University, careers in coaching and coaching overseas.

Students benefit from using the same world-class training facilities as England and Yorkshire Pros, with training and matches built into their timetable, as well as being part of the Yorkshire Cricket family.

The college encompasses the YCF's education vision, which revolves around providing excellent, but alternative, educational experiences, using cricket and sport as the focus.

During the first lockdown we were able to quickly adapt the college offer, to be purely delivered online. This meant the students could continue with their studies and complete the year. As the NCFE doesn't have exams, this meant the students were all awarded the grades they deserved and there wasn't a need to rely on predicted grades. This was a major plus for the college.

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The second years did manage to go on their overseas tour at the end of February to Cape Town, South Africa. This was a once in a lifetime experience, which all the students loved. Whilst their main season, was cancelled, they at least got to experience some competitive college cricket in 2020.

National Citizen Service

National Citizen Service (NCS) is a government funded social and personal development, 4-week programme, for young people, aged 15-17. The core idea is to give young people the opportunity to mix with a new crowd, think about their future, learn new skills and give back during a social action project.

NCS runs all over the country, so groups go away to different locations, such as the Lake District, to take on team building sessions and give a hint at what life is like being independent.

YCF launched NCS in October 2019 with the Yorkshire Cricket College first years, taking part in the autumn programme. This was hugely successful. We were ahead of our recruitment targets for the summer programme but unfortunately that programme had to be significantly reduced and adapted due to COVID. However, against the odds, we delivered a successful summer programme and received fantastic feedback.

Cricket in the Classroom

Cricket in the Classroom gives key stage 2 primary school children the opportunity to visit Emerald Headingley Stadium and have an alternative, unique education experience. Children take on a classroom and curriculum-based session, with a cricketing twist. They then take on a training session, with our partners Pro Coach. The day wraps up with an exclusive behind-the-scenes tour of Emerald Headingley Stadium, visiting areas that are normally off-limits to the public, where children learn about Yorkshire's rich history and what day-to-day life is like as a professional cricket player.

Heritage

National Heritage Lottery Fund

In July 2019, the Foundation benefitted from a significant award of £89,300 from National Heritage Lottery Fund (NHLF) to enable it to deliver Phase 2 of its legacy project, working with clubs and league in Bradford and Leeds.

The heritage of local cricket clubs is hugely important; it represents a record of living history. Through the delivery of a range of relevant educational and reminiscence activities, this project will enable the Foundation to develop relationships with up to 20 clubs in these areas, helping them preserve and share their unique heritage, creating positive impacts within the communities they serve.

Our original plan was to deliver the majority of the workshops during the early part of the 2020 season in schools and care homes. As lockdown came in, this was clearly not going to be possible. Since then we have reformatted the project to run many of the session online. The educational aspect of the project has been adapted so it is now a digital resource with training opportunities for teachers and session leaders. We secured an extension to the project, to allow us to adapt this programme. The completion date is now March 2021.

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Stadium Tours

The Foundation are responsible for the delivery of the behind-the-scenes stadium tours. The tours give people an overview of the rich history and heritage that Yorkshire County Cricket Club has to offer. Tours give people an exclusive view of areas normally out of bounds for the general public, such as the East Stand training nets, the Players Dining room, the Matchday Media Centre and the Home and Away Changing Rooms.

Stadium tours prior to COVID were regularly held throughout the year to schools, community groups, open access and private tours. They are currently on hold until restrictions are relaxed.

Museum and Mobile Museum

The Yorkshire Cricket Museum is open on matchdays and Foundation events throughout the year. The museum tells the story of the history and tradition of one of the world's most decorated and celebrated sports clubs. Catering for all audiences, the Museum enhances the spectators' match day experience by providing social, historic and cultural contexts during their visit.

The mobile museum is an extension of this facility, which this year, travelled to Scarborough, to coincide with match fixtures. The content within the mobile museum can also be tailored to suit the audiences at each event.

During the 2019 season, we reached almost 10,000 unique visitors. We have been unable to open the museum since March and have focussed our heritage offer purely online.

Participation

Beach Cricket

The aim of the beach cricket tournament is to engage children in a non-traditional style form of the game. Casual cricket is seen as a positive way of introducing a new audience. This year, beach cricket was transformed to be more community focused. The days were split into clubs, schools, existing YCF community hubs, women and girls and the general public. For some children who take part in our community projects, it was their first trip to the seaside!

In the 2019 summer holidays the programme (and weather) was fantastic. Unfortunately we had to cancel the 2020 events.

Bradford Park Avenue (BPA) Management Team

The BPA Management team is made up of 20 16-21 year olds. Throughout this programme, the young people had to come together as a team to deliver events and community initiatives at Bradford Park Avenue. Each person learnt news skills, got training and gained qualifications that were tailored towards their interests. The core purpose of the programme was to help develop the young people who took part, to develop their social and groups skills, as well as enhancing their C.V's.

Courses included: Safeguarding, first aid, foundation one coaching badge, photography, graphic design, public speaking, leadership and confidence, social media & marketing.

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Pop Up Cricket

Pop-Up Cricket aims to introduce the game to children between the age of 6 and 13 who may not have had the opportunity, resources or facilities to pick up a bat and ball and play Cricket in the past.

We target areas of deprivation and purposefully avoid cricket grounds, instead favouring multi-use games areas (MUGAs), playing fields and parks in a bid to reach new audiences.

Funded by the Charitable Youth Trust, the sessions are run by Yorkshire Cricket affiliated coaches. Children do not need to sign-up, register or pay to attend the sessions; they are free to anyone who wishes to participate.

To ensure sustainability once the project finishes, each child who engages for more than 2 sessions is given a plastic bat and wind ball, enabling the continuation of play even after the coaches leave.

Pop up Cricket during the 2019 school summer holidays was hugely successful with a total of 65 sessions delivered, with 1,139 participants. Unfortunately due to the restrictions we were unable to run the programme during the 2020 summer holidays.

Enjoy Cricket

Enjoy Cricket is a fantastic opportunity for Yorkshire-based cricket clubs to run coaching courses throughout the summer that are fully funded by the Charitable Youth Trust and administered by the Yorkshire Cricket Foundation. The primary aim of the scheme is to give children, aged seven upwards, the opportunity to participate in an organised, fun coaching environment, for as little as £1 per day.

As the Enjoy Cricket courses are fully funded, clubs cannot charge more than £10 per child per day, with most charging considerably less. This inclusive pricing structure means that more formalised cricket is accessible, and the nature of the courses means that it's open to children who are brand new to the game, as well as regular cricket players. Also, as the courses are held at local cricket clubs, there is a pathway into cricket, should participants want to continue playing.

The 2019 summer holiday Enjoy Cricket programme was fantastic. 31 Enjoy Cricket centres, delivered 610 hours of coaching across 133 days with 2883 participants. In 2020 we were initially resigned to the fact that COVID would mean we couldn't deliver the programme. However with the summer relaxation of restrictions we managed to deliver 44 courses, 30 centres, 120 days, 554 hours to 2990 participants. Within that figure we had 15 new centres.

Walking Cricket

Walking Cricket, developed as a new concept in 2019, is a project that makes cricket accessible to those who identify as older adults, are semi – retired or retired, by tailoring the traditional game of Cricket to suit those with less mobility and by catering for different abilities. The project was formed by a partnership with the University of the Third Age (U3A) and the Yorkshire Cricket Foundation (YCF).

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The project has grown significantly since it first began in Barnsley in January 2019, with floods of enquiries and expressions of interest. There are currently 12 walking cricket locations in the county, with another 4 in the pipeline.

Each individual can be as involved as they like and take it in terms to score and umpire. What's more, each session ends with a brew and a biscuit, so each individual is keeping both their bodies and their minds active.

Wicketz

Wicketz Yorkshire aims to make a lasting positive effect on those living in high deprived areas in Yorkshire, using Cricket as the hook. The project gets children off the streets and into cricket as well as working on community cohesion through a number of different activities.

Wicketz, a national programme funded by Lord Taverners and delivered in Yorkshire (Leeds & Bradford) by the YCF, is a community cricket programme targeting young people aged 8-16 living in areas of deprivation and hard-to-reach groups, without access to sporting opportunities and the benefits sport can bring. By establishing sustainable community cricket hubs, we provide year-round weekly cricket sessions with a focus on developing crucial life skills.

Wicketz is more than just cricket! We use the sport for social development by hosting workshops on social issues, which are based on the needs of each community group. Sessions include tackling some hard-hitting subjects like gangs, knife crime and violence whilst also teaching children about diet, nutrition and cultural identity.

Wicketz has also helped to upskill people local to the hubs, by putting individuals on level one and two coaching courses, as well as offering volunteers who help with the sessions CPD opportunities, such as sports leadership courses.

Numbers on the Wicketz programme have risen significantly over the last few years. We currently have 529 engaged participants.

Core Cities Leeds and Bradford

This programme targets engagement with South Asian communities in Leeds and Bradford. Now in its 5th year, the programme has been hugely successful. In the last 15 months it has engaged 6,571 people over the two cities. The funding is due to end in April 2021, but we are in the process of sourcing additional funding to continue.

Innovation and engagement have been the key to success, ensuring we are genuinely providing what the community wants. Successful projects as a result have included 'Cardio Cricket', Interfaith tournaments, 'The Ramadan Cup' and support with coaching and umpiring qualifications.

Perhaps the best outcome has been the re-emergence and redevelopment of Bradford Park Avenue. Since its return to activity and the development of new facilities at the site, it has become a hotbed of activity. Even in the COVID hit year of 2020, as soon as cricket was able to be played again, the venue was fully booked. This venue will have a major, long term impact on cricket participation in the city.

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Community Arm

As the community arm of Yorkshire County Cricket Club, the Foundation is responsible for on-the-pitch match day activations and receiving and managing all charity requests.

Supporting other charities

Yorkshire CCC receive a large volume of charity requests each year, which are managed by the Yorkshire Cricket Foundation. Each year, we give away over 500 tickets to Yorkshire-based charities and good causes. The 2020 season was obviously heavily impacted, so we will look to increase our support in 2021.

What's next...?

New course for the Yorkshire Cricket College

We are in the process with our education partners SCL, of putting together a new course titled 'Sports Business Level 3 Btec' which we will launch early 2021. The new course will commence in September 2021.

Expand and re-launch Crick-EAT

With the impact of COVID, supporting young people suffering from holiday hunger has never been more important. Therefore we plan to expand our Crick-EAT programme to at least three new locations, with a much larger expansion to come. The hubs will run during all school holidays.

Increase Enjoy Cricket Camps

In partnership with the Charitable Youth Trust, we are planning to grow the Enjoy Cricket programme to run during most school holidays and more locations. This will provide cricket coaching and a safe environment, that is affordable to all.

Create a new fundraising strategy and plan

In line with our long term growth plans, we will commission a piece of work to research and create a new fundraising strategy and plan that will support our long term sustainability.

Highlights

- Over 13,000 individuals engaged in our community work
- 87% of participants across all projects are from BAME communities and 19% are female.
- Walking Cricket hubs increased to 12, with another 4 ready to launch
- Enjoy Cricket – 6,102 young people took part
- 57 Yorkshire Cricket College students currently enrolled
- Continued the 100% pass rate at Yorkshire Cricket College
- 1st ever National Citizens Service autumn and summer programme delivered by YCF
- 529 children have attended Wicketz this year, across Leeds, Bradford and Hull. This is a 70% increase on 2019/20

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Review of 2019/20

- Complete and begin delivering our 'YCF 2020 – 2024 Game plan' strategy, supporting the Yorkshire Cricket Plan to deliver ECB's Inspiring Generations Strategy. This will underpin our longer term plans. The 2020 – 2024 game plan was completed. Unfortunately due to COVID we were unable to begin fully delivery of the plan and we are now reviewing, this plan to begin delivering again in 2021.
- Successfully secure a contract to deliver and NCS autumn programme aimed at Yorkshire Cricket College, first year students. We were successful in gaining an NCS contract to deliver an autumn programme. This was a huge success with all the students completing the course.
- Successfully hit our target of 210 young people completing the NCS summer programme. We were on track to achieve 210 completing the summer programme. However COVID meant we had to severely cut back our plans and were only allowed to deliver to 15 students, in a much adapted programme.
- Successfully deliver, complete and evaluate our National Lottery Heritage Fund project. The NLHF project had to be adapted with the onset of the lockdown and continued restrictions. We have been able to repurpose the project to adapt delivery. An added bonus is that we have been able to run this programme longer, with the end date scheduled for early 2021.
- Secure funds to sustain and grow our Walking Cricket project, engaging older adults in regular physical activity. Throughout the year we were able to obtain small amounts of funding to sustain and grow walking cricket. The funding was mostly used for equipment, volunteer training and some costs to help pay for venues, initially. Unfortunately COVID meant Walking Cricket had to stop for a while, but it was back up and running towards the end of the summer.
- Distribute 1,000 meals to young people at risk of holiday hunger through increased crick-EAT hubs. Unfortunately we weren't able to hit this target due to the full programme being unable to go ahead this summer. However we were able to run a reduced programme in February half term. We hope in the next financial year to significantly grow this offer.

2020/21 priorities

Since the end of the last financial year, we have set the following priorities for 2020/21.

- Introduce a second course as part of the Yorkshire Cricket College and recruit for a September 2021 start. The course is likely to be 'Sport Business Level 3 Btec'
- Enhance the Crick-EAT offer to at least 3 locations in the county and increase it's frequency so it runs in every school holiday
- In partnership with the Charitable Youth Trust, develop the Enjoy Cricket scheme so it can run in other school holidays, not just the summer break. We aim to increase attendance by 30%
- Develop a new lottery scheme that increases unrestricted revenue for the Foundation and improves the prizes and opportunities to win for the players.
- Secure additional funds to continue our work with the BAME communities, once our current Sport England funding comes to an end in April.
- Complete the NLHF project, digitise the Yorkshire Cricket archive and prepare the bid for museum accreditation

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Financial review

Fundraising

Section 162A of the Charities Act 2011 requires charities to make a statement regarding fundraising activities. The legislation defines fundraising as “soliciting or otherwise procuring money or other property for charitable purposes”. Such amounts are presented in our financial statements within “Donations and Legacies” which includes donations from individual supporters, corporate donations and legacies.

In relation to the above, we do use a third party commercial participator to manage our fundraising lottery. The day to day management of all income generated is delegated to the executive staff team who act under authority delegated by the Trustees.

We have received no complaints in relation to our fundraising activity for the year under review.

Results for the period

The statement of financial activities shows a net surplus of income over expenditure of £61,709 (2019: deficit £37,865). Total net assets at 31 August 2020 amounted to £164,088 (2019: £102,379), represented by unrestricted funds of £106,745 (2019: £47,478) and restricted funds of £57,343 (2019: £54,901).

As with previous years, the Trustees would like to express their appreciation for the continued support of the Emerald Foundation, which has donated £150,000 during the year (2019: £150,000). This money has enabled the Charitable Company to maintain the staff numbers, and expand the number and reach of projects across the county.

The Charitable Company's associated undertaking, Pro Coach Yorkshire Cricket Limited, and Pro Coach Yorkshire Cricket Limited's subsidiary company, Pro Coach Education Limited generated an overall profit for the year ending March 2020, however the two companies are not expecting to make a donation due to the trading impact of Covid-19 (2019: £11,000).

The investment in Pro Coach Yorkshire Cricket Limited is stated at cost within the accounts as the Foundation has significant influence over the company, rather than control, thus the investment is treated as an associate and not a subsidiary. During the year ended 31 March 2020, Pro Coach Yorkshire Cricket Limited generated income of £391,101 (2019: £357,698) and loss before taxation of £108 (2018: £1,450). Pro Coach Education Limited generated income of £78,355 (2019: £58,499), and profit before taxation of £26,642 (2019: £1,559).

The Charitable Company is expected to continue as a going concern into the future.

Reserves policy

The reserves policy aims to ensure that the Charitable Company's core activities could continue during a period of unforeseen difficulties. As such, a proportion of resources should be maintained in a readily realisable form.

The Yorkshire Cricket Foundation

Trustees' Report for the period ended 31 August 2020

The Trustees consider free reserves to be those assets that could be converted into cash in the short term should the need arise (net current assets).

The Charitable Company does not own any land, and currently has relatively small overheads – namely the salary costs of the full time employees. It provides funding to projects and initiatives based on funds that are currently held or have been committed.

The Charitable Company is very fortunate insofar as the Emerald Foundation has made large unrestricted donations. The Trustees feel that wherever possible, new projects and initiatives should be self-financing and sustainable. The Trustees feel that for the short term, the unspent Emerald Foundation donation should support the overhead costs of running the Charitable Company, the creation of a new website and, raising the Charitable Company's profile. In addition, such funds should also be used to provide seed funding to projects that otherwise would not be able to be financially viable.

The Trustees continue to maintain unrestricted reserves sufficient to meet a minimum of 6 months of forward committed non-discretionary cash expenditure. Predominately this is the payroll cost of staff members who are not employed to work on specific projects. This currently equates to £116,456 and at 31 August 2020, unrestricted free reserves stood at £106,745 (2019: £47,478). Staff members' payroll costs working on specific projects are covered by grants which are treated as restricted funds.

Whilst the free reserves have fallen below the required amount to maintain 6 months of forward committed payroll costs, this is mitigated by the continued support of the Emerald Foundation who have made a donation of £60,000 in late 2020. The Trustees also plan on continuing to make use of the Government Furlough and Job Support Schemes to help reduce the payroll costs while activities are impacted by Covid-19. The Trustees have also produced a financial plan for the year 2020/21 which generates a deficit but a number of fundraising opportunities have already been identified which will generate year on year surpluses. The calculation of the required level of reserves is an integral part of the Charitable Company's planning, budgeting and financial reporting cycle.

The Charitable Company also received restricted revenues which are to be used to fund specific projects. In the period these incomes were £266,399 (2019: £208,758). The main restricted income was as a result of the South Asian Project which continued this year and the Lords Taverners Wicketz Project which continued to operate in Hull and Leeds during the period. Spend on these restricted projects are matched to the restricted income and the Charitable Company is currently carrying forward a total restricted funds balance of £57,343 (2019: £54,901).

Investment Powers and Investment Policy

Under the Memorandum and Articles of Association, the Charitable Company has the power to deposit or invest funds in any manner (but to invest only after obtaining advice from an authorised or exempted person within the meaning of the Financial Services Act 1986 and having regard to the suitability of the investments and the need for diversification).

The Yorkshire Cricket Foundation

Trustees' Report for the period ended 31 August 2020

The Charitable Company does not hold any investment funds other than monetary funds. Cash balances are held within interest earning deposit accounts. All cash balances are on immediate notice to ensure operating requirements can be met. It is unlikely that in the foreseeable future the Charitable Company will have surplus funds to invest in non-monetary assets. This policy will be regularly reviewed.

Impact of Covid-19

In March 2020, as a result of the impact of Covid-19, the UK Government placed various restrictions on the operations of businesses and charities. This had impacted the operations of the Foundation across all areas but had significant impact on the Core Cities, Lords Taverners Wicketz projects, the NCS programme and the Yorkshire Cricket College. To try and mitigate the impact of this the Foundation made use of the Government's furlough scheme but despite this the Trustees expect the Foundation to run at a deficit for the year 2020/21. The impact of reduced activity has been reflected in these accounts and the Trustees do not believe any provision for further impact is needed in these accounts.

Trustee Attendance at Board Meetings

| Trustee | Actual | Possible |
|----------------|---------------|-----------------|
| RA Smith | 4 | 4 |
| D Edmundson | 4 | 4 |
| A Ahmad | 4 | 4 |
| S Walton | 4 | 4 |
| C Darnbrook | 4 | 4 |
| C Philpot | 4 | 4 |
| M Morgan | 4 | 4 |
| Y Mohammed | 3 | 4 |
| A Watson | 2 | 4 |
| M Arthur | 3 | 3 |
| H Malik | 1 | 1 |

Disclosure of information to auditor

The Trustees who held office at the date of approval of this Trustees' report confirm that, so far they are each aware, there is no relevant audit information of which the Charitable Company's auditor is unaware; and each Trustee has taken all the steps that he ought to have taken as a Trustee to make himself aware of any relevant audit information and to establish that the Charitable Company's auditor is aware of that information.

Auditor

Garbutt & Elliott Audit Limited were re-appointed as auditor to the charitable company during the period and have expressed their willingness to stand for reappointment at the Annual General Meeting.

The Yorkshire Cricket Foundation

Trustees' Report for the period ended 31 August 2020

Small Company Rules

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies. It was approved by the Board and signed on its behalf.

This report was approved on 7 December 2020 and signed on its behalf by:



Robin Smith
Chairman of the Board of Trustees

The Yorkshire Cricket Foundation

Statement of Trustees' responsibilities in respect of the Trustees' report and the financial statements

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial period. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of the excess of expenditure over income for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- assess the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Charitable Company and to prevent and detect fraud and other irregularities.

The Yorkshire Cricket Foundation

Independent auditor's report to the members of The Yorkshire Cricket Foundation (a company limited by guarantee)

Opinion

We have audited the financial statements of Yorkshire Cricket Foundation ("the Charitable Company") for the period ended 31 August 2020 which comprise the Statement of Financial Activities, Balance Sheet, and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Charitable Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least twelve months from the date of approval of the financial statements. We have nothing to report in these respects.

Other information

The Directors are responsible for the other information, which comprises the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the other information;
- in our opinion the information given in the Trustees' Annual Report, which constitutes the strategic report and the Directors' report for the financial period, is consistent with the financial statements; and
- in our opinion that report has been prepared in accordance with the Companies Act 2006.

The Yorkshire Cricket Foundation

Independent auditor's report to the members of The Yorkshire Cricket Foundation (a company limited by guarantee)

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- the Charitable Company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit;
- the Trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report.

We have nothing to report in these respects.

Trustees' responsibilities

As explained more fully in their statement set out on page 18, the Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements. A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The Yorkshire Cricket Foundation

Independent auditor's report to the members of The Yorkshire Cricket Foundation (a company limited by guarantee)

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Garbutt & Elliott Audit Limited

Laura Masheder
for and on behalf of Garbutt & Elliott Audit Limited

7 December 2020

Statutory Auditor
Chartered Accountants
33 Park Place
Leeds
LS1 2RY

The Yorkshire Cricket Foundation

Statement of Financial Activities (incorporating the Income and Expenditure Account) for the period ending 31 August 2020

| | Note | Unrestricted funds £ | Restricted funds £ | Total Period ended 31 August 2020 £ | Total Year ended 30 June 2019 £ |
|--|--------------|-------------------------|-----------------------|--|------------------------------------|
| Income from: | | | | | |
| <i>Donations and Legacies:</i> | | | | | |
| Donations, non-performance grants and legacies | | 288,440 | - | 288,440 | 264,086 |
| <i>Charitable activity:</i> | | | | | |
| Grants | | 186,376 | 266,399 | 452,775 | 210,745 |
| Educational Initiatives | | 104,762 | - | 104,762 | 70,911 |
| Archive Committee | | - | - | - | 560 |
| Total income | | 579,578 | 266,399 | 845,977 | 546,302 |
| Expenditure on: | | | | | |
| <i>Charitable activities:</i> | | | | | |
| Provision and promotion of facilities | | 145,904 | 95,036 | 240,940 | 174,640 |
| Education – young people | | 224,407 | 84,715 | 309,122 | 202,977 |
| Education – history and heritage | | 150,000 | 84,206 | 234,206 | 206,550 |
| Total expenditure | 2 | 520,311 | 263,957 | 784,268 | 584,167 |
| Net movement in funds | | 59,267 | 2,442 | 61,709 | (37,865) |
| Funds brought forward | | 47,478 | 54,901 | 102,379 | 140,244 |
| Funds carried forward | 10,11 | 106,745 | 57,343 | 164,088 | 102,379 |

The Statement of Financial Activities includes all gains and losses recognised in the period. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

A comparative Statement of Financial Position is shown in note 14 to these financial statements

The Yorkshire Cricket Foundation

Balance Sheet as at 31 August 2020

| | Note | Period ended 31 August 2020 £ | Year ended 31 June 2019 £ |
|--|------|-------------------------------------|---------------------------------|
| Fixed Assets | | | |
| Tangible fixed assets | 5 | - | - |
| Investments | 6 | 1 | 1 |
| | | 1 | 1 |
| Current assets | | | |
| Cash at bank and in hand | | 190,110 | 85,181 |
| Debtors | | 67,720 | 52,518 |
| | | 257,830 | 137,699 |
| Creditors: amounts falling due within one year | 8 | (93,741) | (35,320) |
| Net current assets | | 164,088 | 102,379 |
| Net assets | | 164,089 | 102,379 |
| Income funds and reserves | | | |
| Restricted income funds | 10 | 57,343 | 54,901 |
| Unrestricted funds | 11 | 106,745 | 47,478 |
| | | 164,088 | 102,379 |

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and were approved by the board on 7 December 2020 and signed on its behalf.

R.A.L.H.

Robin Smith
Chairman of the Board of Trustees

Company registered number: 06934670

The Yorkshire Cricket Foundation

Statement of Cash Flows for the period ending 31 August 2020

| | Note | Period ended 31 August 2020 £ | Year ended 31 June 2019 £ |
|--|-----------|-------------------------------------|---------------------------------|
| Net cash generated by / (used in) from operating activities | 15 | 104,929 | (78,530) |
| Cash Flows from investing activities | | | |
| Bank interest received | | - | - |
| Purchase of tangible fixed assets | | - | - |
| Proceed from sale of assets | | - | - |
| Net cash used in investing activities | | - | - |
| Cash flows from financing activities | | - | - |
| Change in cash and cash equivalents in the period | | 104,929 | (78,530) |
| Cash and cash equivalents at the beginning of the period | | 85,181 | 163,711 |
| Cash and cash equivalents at the end of the period | | 190,110 | 85,181 |
| Analysis of cash and cash equivalents: | | | |
| Cash at bank and in hand | | 190,110 | 85,181 |
| | | 190,110 | 85,181 |

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Charity Information

Yorkshire Cricket Foundation is a Company Limited by Guarantee and is also a registered charity. The registered office is The Carnegie Pavilion, Emerald Headingley Cricket Ground, Kirkstall Lane, Leeds, LS6 3DP. The registered charity number is 1130878 and its company number is 06934670.

Each member of the company has undertaken to contribute such amount as may be required not exceeding £1 to the assets of the Charitable Company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

Basis of preparation

The financial statements have been prepared in accordance with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

Going Concern

Since March 2020, the UK Government have placed a number of restrictions on businesses as a result of Covid-19 and this has impacted the ability of the Foundation to operate as normal. For the coming year it is expected that there will be a reduction in core foundation available to the Foundation and as such the Foundation is expecting to run at a financial deficit for the year ending 31 August 2021. The Trustees believe that the free reserves are sufficient to cover this deficit for the coming 12 months while other fund raising opportunities are investigated. Due to this the financial statements are prepared on a going concern basis. This is based on a review of the budget for the next 12 months, the expected available funding due to the continued support of long standing donors over the next 12 months and a number of additional fundraising opportunities which have already been identified.

Group accounts

The Charitable Company has taken advantage of the exemption in the Charities SORP (FRS 102) from the requirement to prepare consolidated financial statements, on the grounds that it is a small sized group.

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

Funds accounting

Restricted funds are to be used for a specific purpose laid down by the donor. Expenditure that meets these criteria is identified to the fund, together with a relevant allocation of overheads and support costs.

Unrestricted funds are incoming resources received that are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charitable Company and which have not been designated for other purposes.

Reporting Period

The accounts have been prepared for the long period of 14 months to 31 August 2020. This is to bring the year end in line with both the education year which starts in September and is a growing area of activity for the Foundation but also more in line with summer cricket activities which normally conclude in August. Therefore the comparatives in the financial statements are not directly comparable.

Income

Voluntary income received by way of donations and gifts to the Charitable Company is included in full in the Statement of Financial Activities when received.

Revenue grants are credited as income when they are receivable, provided conditions for receipt have been complied with, unless they relate to a specified future period, in which case they are deferred.

Educational initiative income is recognised once received or if, before receipt, there is sufficient evidence to provide the necessary certainty that the income will be received and the value of the incoming resources can be measured with sufficient reliability.

Grants for the purchase of fixed assets are credited to restricted income when conditions for receipt have been complied with.

Direct charitable income represents invoiced sales of goods and services. Income is recognised when goods or services are delivered.

Income from associated undertakings is treated as a donation in the Foundation's accounts when receipt is deemed probable and the amount can be measured reliably.

Income is deferred:

- where the charitable company has to fulfil conditions before becoming entitled to it,
- where the income is received specifically for expenditure in a future accounting period, or
- where donations, sponsorship and grants are received in anticipation of an event to be held in a future accounting period.

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

Expenditure

Expenditure, which is charged on an accruals basis, includes the direct cost of the activities. Where costs relate to more than one category, they have been split based on the percentage of income arising from that category.

To take account of the changes brought about by FRS 102, Governance costs are now no longer required to be shown on the face of the Statement of Financial Activities. Governance costs are now apportioned equally across the expenditure on charitable activities.

Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Trust's activities. These costs have been allocated between the activity headings.

Staff costs

The costs of the short term employee benefits are recognised as a liability and an expense where settlement of obligations does not fall within the same period.

Retirement benefits

The Charitable Company contributes to defined contribution pension arrangements on behalf of its employees. Amounts due are recognised in the statement of financial activities in the period to which the contribution relates.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a maturity within 12 months after the balance sheet date.

Debtors

Debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid net of any discounts due.

Creditors, loans and provisions

Creditors, loans and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfers of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement value after allowing for any discounts which may be due.

Financial liabilities are only derecognised when, and only when, the charity's obligations are discharged, cancelled or they expire.

Amounts recognised as provisions are best estimates of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

Tangible Fixed Assets

Individual fixed assets costing £5,000 or more are capitalised at cost.

Tangible fixed assets are stated at cost net of depreciation. Depreciation is calculated to write down the cost less estimated realisable value of tangible fixed assets over their expected useful lives. The rates generally applicable are:

| | |
|-----------------------|-------------------|
| Mobile Cricket Museum | 20% straight line |
|-----------------------|-------------------|

The Foundation owns a mobile cricket museum and the majority of its items are either donated or held as custodian for the ultimate owner of the assets, Yorkshire County Cricket Club. In view of the difficulty in valuing these historical and inalienable assets, no value has been placed on these for the purposes of these financial statements.

Investments

Assets held for investment purposes are valued at cost at the Balance Sheet date.

The Charitable Company has significant influence over Pro Coach Yorkshire Cricket Limited, and Pro Coach Yorkshire Cricket Limited's subsidiary company, Pro Coach Education Limited. The investment in Pro Coach Yorkshire Cricket Limited is treated as an investment in associated undertakings, and is stated at cost within these Financial Statements.

Taxation

The Yorkshire Cricket Foundation is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a Charitable Company for UK corporation tax purposes. Accordingly, the Charitable Company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1. Critical Accounting Estimates and Judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees consider that there are no key estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

2. Analysis of expenditure on charitable activities

| For the period ended 31 August 2020 | Provision and promotion of facilities £ | Education: young people £ | Education: history & heritage £ | 2020 Total £ |
|--|--|--------------------------------------|--|-------------------------|
| Costs directly allocated to activities: | | | | |
| Funding awards | 75,972 | 64,219 | 63,879 | 204,070 |
| Educational Initiatives | 17,325 | 95,830 | 17,100 | 130,255 |
| Events | 49,966 | 49,624 | 57,325 | 156,915 |
| Support costs allocated to activities: | | | | |
| Insurance | 288 | 288 | 288 | 864 |
| Promotional material | 1,076 | 1,076 | 1,076 | 3,228 |
| Cost of generating funds | 91,011 | 91,011 | 91,011 | 273,033 |
| Other costs | 5,301 | 5,301 | 5,301 | 15,903 |
| Total expenditure | 240,939 | 307,349 | 235,980 | 784,268 |
| For the year ended 30 June 2019 | Provision and promotion of facilities £ | Education: young people £ | Education: history & heritage £ | 2019 Total £ |
| Costs directly allocated to activities: | | | | |
| Funding awards | 53,206 | 53,206 | 53,206 | 159,618 |
| Educational Initiatives | 8,356 | 40,526 | 9,681 | 58,563 |
| Events | - | 1,667 | 36,085 | 37,752 |
| Support costs allocated to activities: | | | | |
| Insurance | 285 | 285 | 285 | 855 |
| Promotional material | 1,888 | 1,888 | 1,888 | 5,664 |
| Cost of generating funds | 96,040 | 96,040 | 96,040 | 288,120 |
| Other costs | 14,865 | 9,365 | 9,365 | 33,595 |
| Total expenditure | 174,640 | 202,977 | 206,550 | 584,167 |

The cost of generating funds predominately represents the employment costs of the staff who were employed during the period. These costs have been allocated on an equal basis over each of the activities of the Charitable Company. The same principle of cost allocation has been applied to 'Other costs'.

3. Staff Costs

| | Period ended 31 August 2020 £ | Year ended 30 June 2019 £ |
|-----------------------|----------------------------------|------------------------------|
| Wages and salaries | 418,029 | 287,278 |
| Social security costs | 37,129 | 23,989 |
| Pension costs | 21,672 | 15,058 |
| | 476,830 | 326,325 |

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

The Charitable Company employed on average 34 staff during the period including casual employees (2019: 28).

The total remuneration of key management personnel, including employers pension and national insurance contributions for the period totalled £215,074 (2019: £174,380 12 months).

No employees earn more than £60,000 per annum (2019: no employees).

4. Trustee remuneration and expenses

The board of Trustees of the Charitable Company are also the Directors under company law and senior leadership team are considered to be the key management personnel.

The Trustees received remuneration as stated above, as well as expenses during the period of £254 (2019 - £1,131) which were paid towards travel costs. Trustee indemnity insurance is included within Insurance, Support Costs (see note 2).

5. Tangible fixed assets

| | Mobile Cricket Museum |
|-----------------------|--------------------------------------|
| Cost | £ |
| At 1 July 2019 | 22,803 |
| Additions | - |
| At 31 August 2020 | - |
| Depreciation | |
| At 1 July 2019 | 22,803 |
| Charge for the period | - |
| At 31 August 2020 | - |
| Net book value | |
| At 31 August 2020 | - |
| At 30 June 2019 | - |

6. Investments

| | Investment in associated undertaking |
|--|---|
| | £ |
| Cost as at 1 July 2019 and 31 August 2020 | 1 |

Details of the Charitable Company's associated undertaking are as follows. The undertaking is involved in the provision of professional cricket coaching and is registered in England and Wales.

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

| | Description of shares held | Share of undertaking | Accounting year ending |
|----------------------------------|----------------------------|----------------------|------------------------|
| Pro Coach Yorkshire Cricket Ltd* | Ordinary | 50% | 31 March |
| Pro Coach Education Ltd ** | Ordinary | 50% | 31 March |
| Park Avenue Bradford Ltd*** | N/A | 33% | 31 May |

* Registered address: Carnegie Pavilion, Kirkstall Lane, Leeds, LS6 3BU (Registered No. 06945595)

** Subsidiary of Pro Coach Yorkshire Cricket Ltd; registered address: St Michaels Lane, Leeds, LS6 3BR (Registered No. 07588848).

*** The Charitable Company is a founding member of Park Avenue Bradford Limited (Registered No.10754974), a private company limited by guarantee, with an investment of £nil. The principal activities of the company are to provide and promote facilities for the playing of cricket and other sports at the Park Avenue Ground in Bradford. Registered address: Carnegie Pavilion, Kirkstall Lane, Leeds, LS6 3DP.

Associated company

The Charitable Company has a significant influence over the management of Pro Coach Yorkshire Cricket Limited and Pro Coach Education (see note 6), both companies registered in England and Wales. The company's principal activity is that of the provision of cricket coaching within Yorkshire and overseas. The investment in the associated undertaking is stated at cost within the accounts.

7. Debtors

| | Period ended 31 August 2020 | Year ended 30 June 2019 |
|----------------|-----------------------------|-------------------------|
| | £ | £ |
| Trade Debtors | 6,615 | - |
| Accrued Income | 61,105 | 52,218 |
| | 67,720 | 52,218 |

8. Creditors: amounts falling due within one year

| | Period ended 31 August 2020 | Year ended 30 June 2019 |
|--------------------------|-----------------------------|-------------------------|
| | £ | £ |
| Accruals | 40,306 | 25,630 |
| Trade Creditors | 2,560 | - |
| Tax and Social Security | 16,066 | - |
| Deferred Income (Note 9) | 34,809 | 9,690 |
| | 93,741 | 35,320 |

The Yorkshire Cricket Foundation

Notes to the Financial Statements for the period ended 31 August 2020

9. Deferred Income

| | Period ended 31 August 2020 £ | Year ended 30 June 2019 £ |
|------------------------|--|------------------------------------|
| Brought forward | 9,690 | 15,531 |
| Released in the period | (9,690) | (15,531) |
| Deferred in the period | 34,809 | 9,690 |
| Carried forward | 34,809 | 9,690 |

10 Restricted Funds

| For the period ended 31 August 2020 | Balance at 30 June 2019 | Income | Expenditure | Balance at 31 August 2020 |
|--|----------------------------|----------------|------------------|---------------------------------|
| | £ | £ | £ | £ |
| Income | | | | |
| M Barker Legacy Funds | 14,406 | - | - | 14,406 |
| Charitable Youth Trust – Enjoy Cricket | 18,820 | 25,665 | (42,613) | 1,872 |
| Kevin Armitage Scholarship Fund | 5,500 | - | (1,500) | 4,000 |
| South Asian Project | 12,401 | 110,852 | (88,844) | 34,409 |
| MA Black Academy Scholarship | 2,000 | - | (2,000) | - |
| Lords Taverners Wicketz Project | - | 84,017 | (84,017) | - |
| HLF Project | - | 45,865 | (43,209) | 2,656 |
| Brian Close Fund | 1,774 | - | (1,774) | - |
| Total restricted funds | 54,901 | 266,399 | (263,957) | 57,343 |

| For the year ended 30 June 2019 | Balance at 30 June 2018 | Income | Expenditure | Balance at 30 June 2019 |
|--|----------------------------|----------------|------------------|----------------------------|
| | £ | £ | £ | £ |
| Income | | | | |
| M Barker Legacy Funds | 14,716 | - | (310) | 14,406 |
| Charitable Youth Trust – Enjoy Cricket | 16,489 | 25,893 | (23,562) | 18,820 |
| Kevin Armitage Scholarship Fund | 5,500 | - | - | 5,500 |
| South Asian Project | 3,119 | 106,309 | (97,027) | 12,401 |
| MA Black Academy Scholarship | 2,000 | - | - | 2,000 |
| Lords Taverners Wicketz Project | - | 62,882 | (62,882) | - |
| HLF Project | 3,015 | 13,161 | (16,176) | - |
| Brian Close Fund | 1,261 | 513 | - | 1,774 |
| Total restricted funds | 46,100 | 208,758 | (199,957) | 54,901 |

Purpose of Funds:

The M Barker legacy funds relate to a £20,000 legacy from M Barker, received in 2010. The funds are restricted as follows; £10,000 to provide an annual £250 award and trophy to the most improved player within the under 14 age group, as proposed by the county age group coaches; and £10,000 to award small grants (currently limited to £250) to help towards the cost of travel, kit and equipment, coaching etc. for promising young players whom are in need of specific

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financial support in order to flourish in the game, a 'hardship fund'. Hardship awards are reviewed on a case by case basis by the Board of Trustees.

The Charitable Youth Trust – Enjoy Cricket Fund is to fund a scheme run by the Yorkshire Cricket Foundation with the aim to get young people playing cricket in the school holidays. Cricket Club apply to the Foundation for funding to run an enjoy cricket scheme and this is to cover the costs of the centre administrators, coaches and printing costs.

Kevin Armitage Scholarship Fund may be used to contribute £1,500 a year towards the costs of one of the YCCC Academy players going overseas to play cricket during the winter.

The South Asian Project is funded from the ECB and Sport England to run a three year project in Leeds and Bradford providing cricketing opportunities to the South Asian communities in these cities. The fund is to cover the costs of a full time development officer to run the project, developing facilities and running programmes aimed at increasing participation.

The MA Black Scholarship fund is a contribution from Mr MA Black to go towards the cost of the YCCC Academy.

The Lord's Taverners Wicketz project is a community cricket programme targeting young people aged 8-16 living in areas of deprivation and hard-to-reach groups without access to sporting opportunities and the benefits sport can bring. By establishing sustainable community cricket hubs, we provide year-round weekly cricket sessions with a focus on developing crucial life skills.

The HLF Project fund is monies from the Heritage Lottery Fund towards a project which will supplement the Yorkshire Cricket Archive, help clubs and leagues celebrate and use their heritage in local contexts for the benefit of the communities it serves, whilst realising Foundation ambitions - informing and delivering activities for people living with dementia, depression and loneliness, and generating education resources which connect cricket and social history.

The Brian Close Fund is monies collected to be used towards the purchase and display of various items of memorabilia relating to Brian Close from his family. This purchase was made in December 2017 with the balance of the fund to be spent on the display of the items.

11. Analysis of fund balances between the net assets

| | Period ended 31 August 2020 | Period ended 31 August 2020 | Period ended 31 August 2020 | Year ended 30 June 2019 | Year ended 30 June 2019 | Year ended 30 June 2019 |
|--------------------|-----------------------------------|-----------------------------------|-----------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | Restricted | Unrestricted | Total | Restricted | Unrestricted | Total |
| | £ | £ | £ | £ | £ | £ |
| Fixed assets | - | 1 | 1 | - | 1 | 1 |
| Net current assets | 57,343 | 106,744 | 164,087 | 54,901 | 47,477 | 102,378 |
| | 57,343 | 106,745 | 164,088 | 54,901 | 47,478 | 102,379 |

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Notes to the Financial Statements for the period ended 31 August 2020

12. Retirements benefits

The Charitable Company operated a defined contribution pension scheme during the period. Under this scheme, the Charitable Company contributed 6% of basic salary into the scheme. There were 13 employees enrolled in the scheme during 2020 (2019: 8). The total employer contributions during the period amounted to £21,672 (2019: £15,058), of which £7,485 was outstanding at 31 August 2020 (2019: £4,138).

13. Related party transactions

There were no transactions with Trustees during the period.

R A Smith, H Malik and M Arthur were all Directors of the Yorkshire County Cricket Club (the Club) during the period, although R A Smith resigned from being a Club director in March 2020. Yorkshire County Cricket Club have the right to appoint two Directors of the Charitable Company, and must give their approval for all Director appointments.

During the period £4,153 (2019: £5,359) was received from the Club predominantly in respect of monies collected via the YCCC online ticketing portal where customers have the option of making a donation to YCF.

During the period, the Charitable Company made payments to the Club totalling £52,816 (2019: £43,485). These payments are broken down as follows:

- Payments for facility hire of the cricket centre £3,970 (2019: £2,523).
- Payments to provide tickets for young people to attend cricket events £nil (2019: £188).
- Various kit and equipment £4,244 (2019: £667).
- Various promotional advertising £2,120 (2019: £492).
- Finance, Legal and Office cost recharges £13,052 (2019: £16,810).
- Various recharges from the club for Travel, Meetings, Pension, Healthcare and sundry £29,430 (2019: £22,805).

M Arthur and A Watson were also both directors of the Yorkshire Cricket Board (the YCB) during the year. Throughout the period £8,963 (2019: £5,748) was paid to the YCB.

During the year £3,000 (2019: £10,000) was received from Pro Coach Yorkshire Cricket Limited, and £8,000 (2019: £6,000) from Pro Coach Education Limited. During the period £79,676 (2019: £47,240) was paid to Pro Coach Education Limited for the provision of cricket coaching services.

During the year the YCF also incurred £4,458 (2019: £4,200) of costs from Park Avenue Bradford Ltd in respect of hire charges for the Bradford Park Avenue ground.

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Notes to the Financial Statements for the period ended 31 August 2020

14. Comparative Statement of Financial Activity

| | Unrestricted funds | Restricted funds | Total Year ended 30 June 2019 | Total Year ended 30 June 2018 |
|--|--------------------|------------------|-------------------------------|-------------------------------|
| | £ | £ | £ | £ |
| Income from: | | | | |
| <i>Donations and Legacies:</i> | | | | |
| Donations, non-performance grants and legacies | 263,573 | 513 | 264,086 | 284,773 |
| <i>Charitable Activity:</i> | | | | |
| Grants | 2,500 | 208,245 | 210,745 | 135,953 |
| Educational Initiatives | 70,911 | - | 70,911 | 27,717 |
| Archive Committee | 560 | - | 560 | 40 |
| Total income | 337,544 | 208,758 | 546,302 | 448,483 |
| Expenditure on: | | | | |
| <i>Charitable activities:</i> | | | | |
| Provision and promotion of facilities | 110,208 | 64,432 | 174,640 | 165,541 |
| Education – young people | 138,545 | 64,432 | 202,977 | 184,590 |
| Education – history and heritage | 135,457 | 71,093 | 206,550 | 188,998 |
| Total expenditure | 384,210 | 199,957 | 584,167 | 539,129 |
| Net (expenditure) and net movement in funds | (46,666) | 8,801 | (37,865) | (90,646) |
| Funds brought forward | 94,144 | 46,100 | 140,244 | 230,890 |
| Funds carried forward | 47,478 | 54,901 | 102,379 | 140,244 |

15. Reconciliation of net movement in funds to net cash flow from operating activities

| | Period ended 31 August 2020 | Year ended 30 June 2019 |
|---|-----------------------------|-------------------------|
| | £ | £ |
| Net movement in funds | 61,709 | (37,865) |
| Adjustments for: | | |
| Depreciation | - | - |
| (Increase) in debtors | (15,202) | (7,864) |
| Decrease/(increase) in creditors | 58,421 | (32,801) |
| Net cash generated by / (used in) in operating activities | 104,929 | (78,530) |









YCF accounts for signing

Final Audit Report

2020-12-07

| | |
|-----------------|---|
| Created: | 2020-12-07 |
| By: | Luke Whittaker (lwhittaker@garbutt-elliott.co.uk) |
| Status: | Signed |
| Transaction ID: | CBJCHBCAABAAfNb2cw0V-JCfrRaomV8S5R45UscYwxod |

"YCF accounts for signing" History

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