

**REGISTERED COMPANY NUMBER: 06758923 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1130066**

**Report of the Trustees and Independently Examined**  
**Financial Statements for the Year Ended 31st December 2021**  
**for**  
**Caius House**

**Contents of the Financial Statements  
for the Year Ended 31st December 2021**

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**Report of the Trustees  
for the Year Ended 31st December 2021**

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

Caius House has not lost sight of the original purposes for which it was founded and remains led by its core values. Throughout its long history it has drawn inspiration from the strong Christian principals of its founders. The Caius House vision is that everyone deserves to belong to a youth centre which encourages imagination, aspiration, innovation and personal fulfilment and so we aim to be London's leading youth centre, offering world-class facilities, innovative structured programmes and inspirational staff in a positive, caring environment. Caius House aims to unlock the potential of its members and those who work in it and with it: "MAKING THE BEST OF OURSELVES AND OUR COMMUNITY" personally, at work and in the wider community.

The Caius House Challenge

We aim, together, to find the inspiration for fulfilling the potential we all have both for our good and the good of everyone in our community.

All of us, as members of the Club including staff, will do this by gathering in all who come to us, by not accepting anything less than our best, and by working away at being-

**Understanding and full of fun:** Welcoming, Sharing, Praising, Caring;

**Strong in ourselves and for others:** Proportionate, Thoughtful, Temperate, Resourceful;

**Even-tempered and dependable:** Truthful, Clear, Resolute, Fair;

**Patient and open-minded:** Listening, Discerning, Discussing, Learning; and

**Generous:** Supporting, Protecting, Encouraging, Respecting

- in everything we say and everything we do.

The objects of Caius House are best described in formal terms in its Memorandum of Association but may be summarised as providing recreation and leisure time activities for youth, their families and those suffering hardship and the advancement of education and training through community outreach and in the arts.

With the objects and powers ascribed to it by its Constitutional documents, Caius House continues to pursue the vision of its founders, having been specifically incorporated to act as the successor charity to the Caius House College Mission in Battersea, known as Caius House, which was governed by the provisions of a Conveyance dated 1882 and a Trust Deed dated 1895.

Mission

We see it as our mission to be an inspiration and the keystone of a bridge which we supply between the world of learning and the world of adult life, where every child is included, valued and given the opportunity to fulfil their promise and to build Caius House with its unique approach into a centre of excellence that acts as a new model for others.

Our work is with some of the most socio-economically disadvantaged young people in London, many of whom live in areas of significant deprivation. The Caius House catchment area includes Latchmere Ward, St Mary's Ward, the Winstanley Estate and Badric Court, all of which face continuing challenges and social pressures around offending, gang rivalry, drug misuse, low educational and employment attainment and poor health outcomes, often compounded by a difficult home life.

Our watchwords are: POTENTIAL UNLOCKED!

To achieve its aims, Caius House also partners in its activities with other charities and organisations which can complement or expand its work for the benefit of Caius House members.

## **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

It has always been the vision of Caius House that it can only satisfactorily serve the needs of the young people of Battersea by also being sensitive to the needs of the community in which they are growing up and its approach to its work is shaped by this consideration. Caius House has the ability to transform young lives.

EVERY YOUNG PERSON IS A SUCCESS WAITING TO HAPPEN.

The long-term aim of Caius House is to raise aspirations, work in partnership to provide training and employment opportunities, reduce youth anti-social activity and to be a beacon of community cohesion in Wandsworth.

### **Public benefit**

The Trustees confirm that when reviewing the Charity's activities and devising future programmes, they have referred to the Charity Commission's general guidance from the Charities Act 2022.

All our charitable activities are planned to ensure we deliver public benefit and we continue to place great emphasis on our charitable objects. In particular, the Trustees consider that Caius House makes a significant contribution to youth provision in Wandsworth and that our services are of public benefit to young people and the wider local community. The activities undertaken in 2021 which contribute to our charitable aims are outlined in more detail in the report on our charitable activities during this period, which follows.

## **ACHIEVEMENT AND PERFORMANCE**

### **Charitable activities**

In January 2021, Caius House opened and started providing services for the more vulnerable of our members. We found that they needed support not just for themselves, but also for their families. We offered support, activities and distributed food to their families.

Additionally, in the January lockdown, we had a group of girls undertake a virtual walk from Tower Bridge to The Eiffel Tower, and this encouraged them to get out and walk every day. This also provided support to the members of the group.

During the Easter holidays, we delivered an Easter provision with activities for local young people on free school meals as part of the Government's Holiday Activities and Food programme (HAF). The provision provided a hot meal every day for the attendees. This structure continued into the summer when we provided a full fun packed provision for ages four to 18 years old for 5 weeks, providing up to 60 hot meals per day. Activities involved water sports, basketball camps, basketball competitions, and a three day residential in Sussex. It was lovely to see the building bustling with activity and young people again. The feedback from both parents and young people was positive and we are going to continue to provide activities during the half term and Christmas holidays.

One thing we have noticed following on from the lockdowns and COVID has been the increase in young people needing additional support to help maintain positive mental health. Anxiety levels are higher and getting back to 'normal' is challenging for some. We were lucky to receive funding to be able to employ two part-time counsellors and a wellbeing coordinator to provide sessions for young people needing additional support and to embed wellbeing in all the activities that we deliver. The majority of the staff trained as Youth Mental Health First Aiders to better be able to identify the needs of the young people that we work with. This is incredibly important given the 18 months that they have been through.

The other concern that young people have is around their future and employment prospects. In response to this, we are increasing our employability programmes and are hoping to set up the mentoring programme with Gonville and Caius students to make our programme even more impactful.

Overall, it's been another challenging year, but we are proud to have been able to continue to offer much-needed support and distraction for our young people and their families.

## **FINANCIAL REVIEW**

Total income for the year amounted to £542,802 (2020: £430,330) which was largely grants and donations for which we are very grateful. Total expenditure was £582,592 (2020: £482,808).

Caius House therefore incurred a deficit in the financial year in question of £39,790 (2020: £52,478), which was made of an operating surplus of £16,675 (2020: £3,987) and deficit on the depreciation on the capital funds of £56,465 (2020: £56,465).

The operating surplus of £16,675 (2020: £3,987) shows a very positive improvement, especially given the pandemic situation in the last couple of years. In the current financial year, the Trustees are aware that this remains an unprecedented external environment for charities, particularly those providing non-statutory youth services, but are confident that our impact and reach will continue to attract significant support. We will be focusing on achieving another operating surplus in 2022 and ensuring that we can meet the greatly increased demand for our services followed the closure of many local youth clubs.

### **Reserves policy**

Caius House continued to hold reserves in unrestricted funds. At the end of the financial period under review the unrestricted reserves (general fund) increased by £16,675 (2020: £3,987) and stood at £43,806 (2020 - £27,131) which are equivalent to two months of operating costs. The Board is aware of the need to increase these reserves to the level of at least six months operating costs. Thus, in 2022 it is the intention of the Trustees to run Caius House on the basis of realising a surplus once again in the year.

### **Investments**

One Reserves item appearing in our balance sheet reflects (as it is obliged to do) the adjusted capital cost of the fitting out process in 2014 and 2015. This item reflects values which are illiquid and unrealisable in the ordinary course of the activities of Caius House.

Our liquid reserves are held in bank accounts and reserve accounts. We hold no funds as custodian on behalf of others.

### **Pensions**

Caius House does not have any material pension liabilities.

### **Going Concern**

The Trustees have reviewed the financial position of the Charity as at 31 December 2021, together with the budget, income & expenditure account and cash flow statements for the period from 1 January 2022 to 31 December 2022. The Trustees consider that the budget is reasonable and that Caius House has, and will have, sufficient reserves and cash resources in order to continue as a going concern during that period.

As noted above, Caius House is continuing with a fundraising and partnership programme which prioritises revenue costs and is working to a Business Plan adopted by the Trustees. We have an annual budget which is closely monitored by our Senior Management Team and the Board and is approved by the Trustees. In the event that the actual results do not meet expectations, the Board has the ability to sell the property and repay all debts due. In that event, we have a commitment from a patron to cover all running costs until the property can be sold and for the patron to be repaid from sale proceeds. The value of the property exceeds all debts and likely sale costs.

## **FUTURE PLANS**

Caius House will base their activities on the 3 pillars of Progression, Expression and Reflection to underpin all of the activities that we do.

For 2022, we will be addressing the concerns that young people have raised to us around future employment and training opportunities and mental wellbeing. Caius House will be strengthening the education and employment training aspects of its delivery in the form of workshops and courses with a focus on technology training. To address mental health concerns, wellbeing will be focussed on and embedded into all the work that we do, building relationships with partners and organisations that can assist the people that we work with.

Partnership work is also a focus for the future to help the local community and to strengthen the local community networks. Partnership work is very important to the work that Caius House continues to do.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing document**

The charity is controlled by its governing document, a Memorandum & Articles of Association (many of whose provisions are drawn from the original 1880's Deed of Trust) and is constituted by a company, limited by a guarantee, as defined by the Companies Act 2006.

Caius House is an independent charity, registered by the Registrar of Companies as a company limited by guarantee under No 06758923 and with the Charity Commission as a registered charity, No 1130066.

The Charity was founded in the 1880's by the alumni of Gonville & Caius College Cambridge ("The College") and has been serving the youth of Battersea and the community in which they live in different ways ever since. The Charity in its corporate form was established in November 2008 with a Memorandum of Association (which lays down the objects and powers of the charitable company) and Articles of Association, (which set out its formal governance framework and day to day modes of conduct).

### **Recruitment and appointment of new trustees**

Caius House is under the control of a Board of Directors (referred to as "Trustees") who are elected by the members. One third of the Trustees retire each year but may be re-elected for further terms. The appointment of any new Trustee is subject to the approval of the Master of the College.

The Trustees had no beneficial interest in, or contracts with, Caius House during the year under review, and are not remunerated.

Trustees are selected on the basis of the experience, skills and expertise they can bring to further the objectives of Caius House. They are the ultimate guardians of the ethos and conduct, as well as of the assets, of Caius House. They are supported by a management team to which is delegated oversight of the day to day management of Caius House and involvement in its daily activities. Certain matters, however, are reserved for decision by the Trustees. By tradition, the Dean of the College is always asked to serve as a Trustee along with several other alumni of the College drawn from a variety of professional backgrounds, as are all those who serve as Trustees.

### **Induction and training of new trustees**

The induction process for new Trustees includes an introduction to policies and procedures of the organisation, and to their own roles and responsibilities (based on those described by the Charity Commission in its publications), as well as a series of meetings with members of staff and with the Chair of the Board, and a period of familiarisation with our safeguarding policy, the building and the activities carried on both within it and externally.

### **Organisational structure**

The Board of Trustees delegates the day to day work and operation of Caius House to a small core team of fulltime staff, who operate within defined terms of reference and authority. The Senior Management team includes Delrita Tester (Director) and a number of experienced youth workers. They are supported by further specialist part time staff and volunteers who provide the core of the youth work across Creative Arts, Sport, Music, Media and Dance.

Uniquely, in the youth services world, the Senior Management team is drawn partly from the teaching profession and partly from experienced youth workers and is designed to facilitate and bridge the social education gap between school and adulthood, as well as to provide fun, inspiration, and a place for counselling.

All staff and all volunteers go through appropriate safe-guarding and health and safety training.

Caius House does not tolerate discrimination on the basis of faith, health, gender or ethnicity; under no circumstances do we accept harassment or bullying, besides policies on all these subjects, and we maintain strong policies on the safe-guarding of children and vulnerable adults and abusive behaviour and so health and safety issues.

### **Volunteers**

All those volunteers who are directly engaged in youth work receive induction training and professional mentoring while they continue to work in Caius House.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
06758923 (England and Wales)

**Registered Charity number**  
1130066

**Registered office**  
2 Holman Road  
Battersea  
London  
SW11 3RL

**Trustees**  
Charles Edward Nettlefold  
John Victor Colville  
The Revd Dr Carolyn Joyce Hammond  
Maria Largey  
James Creighton Morris  
Andrew William Michael Reicher  
Elizabeth Virgo  
Simone Janet Allen  
Brad Smith (appointed 21 September 2021)

**Independent Examiner**  
Andi Dollia CPFA  
Additude Ltd  
9 Rhapsody Court  
Wakeman Road  
London  
NW10 5DF

**Report of the Trustees  
for the Year Ended 31st December 2021**

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**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees (who are also the directors of Caius House for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**INDEPENDENT EXAMINERS**

The independent examiners, Additude Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 20<sup>th</sup> September 2021 and signed on its behalf by:



.....  
C Nettlefold - Trustee



**Report of the Independent Examiners to the Members of Caius House  
for the Year Ended 31st December 2021**

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We report on the accounts of the company for the year ended 31st December 2021, which are set out on pages 8 to 14.

**Respective responsibilities of trustees and examiner**

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of CIPFA.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

**Basis of independent examiner's report**

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of the Companies Act 2006; and
- which are consistent with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Andi Dollia, CPFA  
ADDITUDE LTD  
9 Rhapsody Court  
Wakeman Road  
London  
NW10 5DF

Date: 20<sup>th</sup> September 2021

**Statement of Financial Activities  
for the Year Ended 31st December 2021**

	Notes	Unrestricted funds £	Capital funds £	<b>2021 Total funds £</b>	2020 Total funds £
<b>INCOME FROM</b>					
Donations and legacies	2	183,774	-	183,774	205,903
Charitable Activities	3	322,020	-	322,020	200,799
Other income		<u>37,008</u>	<u>-</u>	<u>37,008</u>	<u>23,628</u>
<b>Total</b>		542,802	-	<b>542,802</b>	<b>430,330</b>
<b>EXPENDITURE ON</b>					
Raising funds	4	46,756	-	46,756	40,799
Charitable activities		<u>479,371</u>	<u>56,465</u>	<u>535,836</u>	<u>442,009</u>
<b>Total</b>		526,127	56,465	<b>582,592</b>	<b>482,808</b>
Net gains/(losses) on investments		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET INCOME/(EXPENDITURE)</b>		16,675	(56,465)	<b>(39,790)</b>	<b>(52,478)</b>
<b>Transfers between funds</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net movement in funds</b>		16,675	(56,465)	<b>(39,790)</b>	<b>(52,478)</b>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>27,131</u>	<u>2,217,889</u>	<u>2,245,020</u>	<u>2,297,498</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>43,806</u></u>	<u><u>2,161,424</u></u>	<u><u>2,205,230</u></u>	<u><u>2,245,020</u></u>

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

**Balance Sheet**  
**At 31st December 2021**

	Notes	<b>2021 Total funds £</b>	<b>2020 Total funds £</b>
<b>FIXED ASSETS</b>			
Tangible assets	7	2,161,424	2,217,889
Investments		-	-
		<b>2,161,424</b>	<b>2,217,889</b>
<b>CURRENT ASSETS</b>			
Debtors	8	9,389	13,311
Cash at bank		270,282	231,531
		<b>279,671</b>	<b>244,842</b>
<b>CREDITORS</b>			
Amounts falling due within one year	9	(235,865)	(217,711)
		<b>43,806</b>	<b>27,131</b>
<b>NET CURRENT ASSETS/(LIABILITIES)</b>			
		<b>43,806</b>	<b>27,131</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		2,205,230	2,245,020
<b>NET ASSETS</b>		<b>2,205,230</b>	<b>2,245,020</b>
<b>FUNDS</b>	10		
Unrestricted funds		43,806	27,131
Capital funds		2,161,424	2,217,889
<b>TOTAL FUNDS</b>		<b>2,205,230</b>	<b>2,245,020</b>

For the year ended 31 Dec 2021 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. The directors acknowledge responsibility for: i) Ensuring the company keeps accounting records which comply with section 386; and ii) Preparing financial statements which give a true and fair view of the state of affairs of the company as at the year-end in accordance with requirements of section 394 and 395, and which otherwise comply with requirements of the Companies Act 2006 relating to financial statements, so far applicable to the company. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 20<sup>th</sup> September 2021 and were signed on its behalf by:



.....  
 C Nettlefold – Chairman and Trustee

The notes form part of these financial statements

**Cash Flow Statement  
for the Year Ended 31st December 2021**

	Notes	2021 £	2020 £
<b>Cash flows from operating activities:</b>			
Cash generated from operations	1	<u>38,732</u>	<u>112,467</u>
<b>Cash flows from investing activities:</b>			
Purchase of tangible fixed assets		-	-
Purchase of fixed asset investments		-	-
Sale of fixed asset investments		-	-
Interest received		19	92
Dividends received		<u>-</u>	<u>-</u>
<b>Net cash provided by (used in) investing activities</b>		<u>19</u>	<u>92</u>
<b>Change in cash and cash equivalents in the reporting period</b>		38,751	112,559
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>231,531</u>	<u>118,972</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u>270,282</u></u>	<u><u>231,531</u></u>

**1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2021 £	2020 £
<b>Net income/(expenditure) for the reporting period (as per the statement of financial activities)</b>	(39,790)	(52,478)
<b>Adjustments for:</b>		
Depreciation charges	56,465	56,465
(Gain)/losses on investments	-	-
Interest received	(19)	(92)
Dividends received	-	-
(Increase)/decrease in debtors	3,922	32,898
(Decrease)/Increase in creditors	<u>18,154</u>	<u>75,574</u>
<b>Net cash provided by (used in) operating activities</b>	<u><u>38,732</u></u>	<u><u>112,467</u></u>

**1. ACCOUNTING POLICIES****Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category.

**Tangible fixed assets**

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Improvements to property	- 50 years on straight line
Fixtures and fittings	- 25% on reducing balance

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Investments**

Investments are stated at market value. Realised and unrealised gains or losses are brought into the Statement of Financial Activities.

**2. DONATIONS AND LEGACIES**

	Unrestricted	Restricted	2021 £	2020 £
Battersea Power Station Foundation	56,700	-	56,700	100,000
Garfield Weston Foundation	-	-	-	25,000
London Community Support Fund	8,579	-	8,579	8,950
The National Lottery	40,000	-	40,000	-
Wandsworth Council	52,300	-	52,300	31,575
The Wimbledon Foundation	5,000	-	5,000	1,961
Gonville & Caius College	9,000	-	9,000	-
MCKS Charitable Foundation UK	-	-	-	25,000
Other Donations	12,195	-	12,195	13,417
	<u>183,774</u>	<u>-</u>	<u>183,774</u>	<u>205,903</u>

**Notes to the Financial Statements - continued**  
**for the Year Ended 31st December 2021**

**3. CHARITABLE ACTIVITIES**

	Unrestricted	Restricted	2021 £	2020 £
Education Activities	239,970	-	239,970	136,330
Rents received	<u>82,050</u>	<u>-</u>	<u>82,050</u>	<u>64,469</u>
	<u>322,020</u>	<u>-</u>	<u>322,020</u>	<u>200,799</u>

**4. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Independent Examiner's remuneration	3,750	3,500
Depreciation - owned assets	56,465	56,465
Other operating leases	<u>-</u>	<u>-</u>

**5. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31st December 2021 nor for the year ended 31st December 2020.

**Trustees' expenses**

No trustees were reimbursed for expenses in the current or prior year.

**6. STAFF COSTS**

	2021 £	2020 £
Wages and salaries	241,541	194,799
Social security and pension costs	<u>16,081</u>	<u>13,190</u>
	<u>257,559</u>	<u>207,989</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Administrative Staff	2	2
Youth Centre Staff	<u>8</u>	<u>8</u>
	<u>10</u>	<u>10</u>

No employees received emoluments in excess of £60,000.

**Notes to the Financial Statements - continued**  
**for the Year Ended 31st December 2020**

**7. TANGIBLE FIXED ASSETS**

	Improvements to property £	Fixtures and fittings £	Totals £
<b>COST</b>			
At 1st January 2021	2,496,196	119,493	2,615,689
Additions	-	-	-
At 31st December 2021	<u>2,496,196</u>	<u>119,493</u>	<u>2,615,689</u>
<b>DEPRECIATION</b>			
At 1st January 2021	297,928	99,872	397,800
Charge for year	<u>49,924</u>	<u>6,541</u>	<u>56,465</u>
At 31st December 2021	<u>347,852</u>	<u>106,413</u>	<u>454,265</u>
<b>NET BOOK VALUE</b>			
At 31st December 2021	<u>2,148,344</u>	<u>13,080</u>	<u>2,161,424</u>
At 31st December 2020	2,198,268	19,621	2,217,889

**8. DEBTORS**

	2021 £	2020 £
Trade debtors	9,389	3,777
Other debtors	-	9,534
	<u>9,389</u>	<u>13,311</u>

**9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021 £	2020 £
Trade creditors	91,811	82,945
Social security and other taxes	7,921	6,260
Other creditors	2,776	-
Accruals and deferred income	<u>133,357</u>	<u>128,506</u>
	<u>235,865</u>	<u>217,711</u>

**10. MOVEMENT IN FUNDS**

	At 1.1.21 £	Incoming resources £	Outgoing resources £	At 31.12.21 £
Unrestricted Funds	27,131	542,802	(526,127)	43,806
Capital Funds	<u>2,217,889</u>	-	<u>(56,465)</u>	<u>2,161,424</u>
<b>Total Funds</b>	2,245,020	542,802	(582,592)	2,205,230

**Detailed Statement of Financial Activities  
for the Year Ended 31st December 2021**

	2021 £	2020 £
<b>INCOME</b>		
<b>Donations and legacies</b>		
Donations	12,195	13,417
Grants	<u>171,579</u>	<u>192,486</u>
	183,774	205,903
<b>Charitable activities</b>		
Education Activities	239,970	136,330
Rents received	<u>82,050</u>	<u>64,469</u>
	322,020	200,799
Other income	37,008	23,628
<b>Total incoming resources</b>	<u><b>542,802</b></u>	<u><b>430,330</b></u>
<b>EXPENDITURE</b>		
<b>Operational costs</b>		
Wages	241,541	194,799
Social security	13,055	10,256
Pensions	2,963	2,934
Service charges	55,222	37,882
Rates	-	2,987
Insurance	12,941	17,263
Light and heat	29,198	22,029
Office admin costs	6,124	10,900
Professional fees	12,000	12,000
Cleaning	17,100	12,850
Repairs	22,738	11,147
Youth activities	78,150	65,613
Staff training	2,146	1,350
Fundraising	18,000	20,000
Subscriptions	<u>720</u>	<u>723</u>
	511,898	422,733
<b>Finance</b>		
Bank charges	-	110
Depreciation of improvements to property	49,924	49,924
Depreciation of fixtures and fittings	<u>6,541</u>	<u>6,541</u>
	56,465	56,575
<b>Governance costs</b>		
Independent Examiner's remuneration	3,750	3,500
Legal fees	<u>10,479</u>	<u>-</u>
	14,229	3,500
<b>Total resources expended</b>	<u><b>582,592</b></u>	<u><b>482,808</b></u>
<b>Net expenditure</b>	<u><b>(39,790)</b></u>	<u><b>(52,478)</b></u>

This page does not form part of the statutory financial statements