

Company number: 06858117 (England and Wales)
Charity number: 1129723

Chelsea FC Foundation
Annual Report and Consolidated Financial Statements
For the year ended 30 June 2025

Chelsea FC Foundation
(A Company Limited by Guarantee)

Contents

	Page
Report of the Trustees	1-5
Independent Auditors' Report	6-9
Consolidated Statement of Financial Activities	10
Consolidated Balance Sheet	11
Charitable Company Balance Sheet	12
Consolidated Cash Flow Statement	13
Notes to the Financial Statements	14-28

Chelsea FC Foundation
(A Company Limited by Guarantee)

Report of the Trustees
For the year ended 30 June 2025

The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) For the year ended 30 June 2025 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 14 to 16 and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

Structure, Governance and Management

Governing Document

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018, 20 May 2022 and 17 June 2024. It is registered as a charity with the Charity Commission (registered number 1129723).

Appointment of Trustees

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea FC Holdings Limited ('the Club') can appoint up to three Trustees.

On appointment, Trustees complete a register of interests and new Trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for Trustees and Trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

Organisation

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at four times a year. A CEO is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the CEO has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

Subsidiary companies

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

Related Parties

The Trustees consider that the Club and its subsidiaries are related parties of the Charity. In addition to this, as the parent company of Chelsea FC Holdings Limited the Trustees consider Blueco 22 Limited as a connected party.

Risk Management

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

Chair's Report

This financial year marked an exciting time in Chelsea Foundation's journey, finalising our five-year strategy: where pride in our club becomes impact in the community.

We believe in the power of our club, our fans and our partners to bring people together, create healthier lives and shape brighter futures. Every day, we harness the passion, energy, resources and excellence of Chelsea FC to tackle key issues and create opportunities across our local communities. Guided by our three pillars of Wellbeing, Community and Futures, we are focused on delivering meaningful, measurable impact - from proactive grant giving and partnerships to on-the-ground initiatives that truly change lives.

This past financial year has been one of real progress. We've continued to grow our reach and deepen our impact, driven by the collective belief that together we can make a difference. Two moments that captured this spirit perfectly were led by one of our trustees and Chelsea FC Women's captain, Millie Bright. Firstly, a World Book Day celebration at Stamford Bridge in March, which brought nearly 100 local primary school students together for a day of creativity, confidence-building and literacy. This was part of a specific project we are working together with Millie on to support young people with Special Educational Needs. Secondly, in May our Inspire Her Summer Festival, hosted at Kingsmeadow in partnership with Nike, showcased the transformative power of opportunity for girls and young women. With over 300 participants taking part in football, movement and creative workshops, Millie surprised the young people on the day and brought the Women's FA Cup with her after Chelsea FC Women claimed the trophy the day before. The event embodied our mission to empower the next generation of female change-makers and leaders, on and off the field.

As we look ahead to the next financial year, we do so with great optimism. Our strategy provides a clear framework for how we will continue to build healthier lives, stronger communities and brighter futures. Chelsea Foundation is built on teamwork, and I would like to thank our partners, staff, volunteers, players and supporters and, above all, the communities we serve for their continued trust and commitment.

Together, we are shaping a future where everyone can thrive.

Lord Daniel Finkelstein OBE,
Chair of Chelsea FC Foundation

Report of the Trustees
For the year ended 30 June 2025

Financial Review

The results for the year ended 30 June 2025 show a surplus of £311,903 (2024: £537,524). Total incoming resources were £4,525,967 (2024: £8,612,201) and total resources expended were £4,214,064 (2024: £8,074,677).

The underlying activity has continued to operate from a strong financial base through the hard work of the Foundation staff and the continued support from our partners. This has been strengthened further by the funding that has been provided by Blueco 22 Limited.

Donated Services

The Charity receives financial support from the Club and its subsidiaries to the extent that support functions are provided free of any charge.

Investment procedures and policy

At the present time the Chelsea FC Foundation has taken the decision to not hold any investments. The Trustees have the power to revise this position as they see fit, as set out in the Memorandum and Articles of Association.

Reserves Policy

In line with UK Charity law and the Charity Commission's guidance, the Foundation will maintain a reserve level that is appropriate to its financial needs, taking into account the following:

- **Minimum Reserves Requirement:** The Foundation aims to maintain reserves equal to at least 6 to 9 months of its annual expenditure not connected to restricted funded programmes.
- **Target Reserve Level:** The target reserve level will be set annually, taking into account the Foundation's current financial position, future income projections, and any risks identified in its financial risk assessments.
- **Funding and Cash Flow Considerations:** Reserves should be sufficient to cover any timing differences between the receipt of income and payment of commitments, such as salaries, programme costs and other liabilities.

Any decision to use reserves will be made by the Board of Trustees in consultation with senior management. The use of reserves will be subject to careful consideration to ensure it aligns with the Foundation's charitable objectives and long-term financial health.

Chelsea FC Foundation
(A Company Limited by Guarantee)

Report of the Trustees
For the year ended 30 June 2025

Reference and Administration Details

Registered company number: 0685817 (England and Wales)
Registered charity number: 1129723
Registered office: Stamford Bridge, Fulham Road, London, SW6 1HS

Directors and trustees

The directors of the charitable company are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Lord D Finkelstein OBE (Chair)
P Powar
Rt Hon Sir Robertson KCMG DL – Resigned 14th January 2025
B Charone
L Jacobs
M Bright

Key management personnel

The key management personnel are the non-executive directors of the organisation; they are responsible for the day-to-day management of the charity's activities:

CEO	L Cordingley
Operations Director	T Reading
Programmes Director:	S Gaskin-Kemp
Head of Media and Campaigns	B Nickson
Head of Philanthropic Partnerships	M Zelhart

Banker

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London, SW1A 1QA

Auditor

S&W Audit
17 Queens Lane
Newcastle Upon Tyne
NE1 1RN

Report of the Trustees
For the year ended 30 June 2025

STATEMENT OF DIRECTORS RESPONSIBILITIES

The trustees (who are also directors of Chelsea FC Foundation for the purposes of company law) are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the trustees is aware at the time the report is approved:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the trustees on 16th Jan 2026 and signed on its behalf, by:

Auditors

A resolution to appoint auditors for the ensuing year will be proposed at the annual general meeting in line with the charity's policies and in accordance with section 485 of the Companies Act 2006.

This report was approved by the trustees on 16th Jan 2026 and signed on its behalf, by:



Lord D Finkelstein OBE
Chair

Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)
For the year ended 30 June 2025

Opinion

We have audited the financial statements of Chelsea FC Foundation (the 'charitable company') and its subsidiaries (the 'group') For the year ended 30 June 2025 which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 30 June 2025, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charities ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)
For the year ended 30 June 2025

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charities and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charities ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)
For the year ended 30 June 2025

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the companies Act 2006 and we report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained a general understanding of the company's legal and regulatory framework through enquiry of management concerning their understanding of relevant laws and regulations, the entity's policies and procedures regarding compliance, and how they identify, evaluate and account for litigation claims. We also drew on our existing understanding of the company's industry and regulation.

We understand that the group and the parent charitable company complies with the framework through:

- Engaging external legal professionals as required and making changes to internal procedures and controls as necessary.
- The directors' close involvement in the day-to-day running of the business, meaning that any litigation or claims would come to their attention directly.
- Monitoring of updates made by regulatory bodies.

In the context of the audit, we considered those laws and regulations which determine the form and content of the financial statements, which are central to the company's ability to conduct its business, and where there is a risk that failure to comply could result in material penalties. We identified the following laws and regulations as being of significance in the context of the company:

- The Companies Act 2006 and FRS 102 in respect of the preparation and presentation of the financial statements.
- The Charities Act 2011 and the Charities: Statement of Recommended Practice in respect of the preparation and presentation of the financial statements.

We performed the following specific procedures to gain evidence about compliance with the significant laws and regulations identified above:

- Making enquires of trustees and management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- Obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- Reviewing the minutes of meetings of those charged with governance;

Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)
For the year ended 30 June 2025

The senior statutory auditor led a discussion with senior members of the engagement team regarding the susceptibility of the group and the parent charitable company's financial statements to material misstatement, including how fraud might occur. The areas identified in this discussion were:

- Manipulation of the financial statements via and management overriding controls.
- The recoverability of donation income.
- The incorrect recognition of grants resulting in the income being recognised in the incorrect accounting period.

These areas were communicated to the other members of the engagement team not present at the discussion.

The procedures we carried out to gain evidence in the above areas included:

- Performed data analytics on the general ledger against client specific criteria
- Selected a sample of donations, agreeing the revenue to post year end bank statements.
- Obtained third party evidence for a sample of grants, to ensure that it was appropriate to recognise the income in the financial statements in accordance with the principles of the SORP.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Craig Henderson (Senior Statutory Auditor)
for and on behalf of S&W Audit
Chartered Accountants and Statutory Auditor

20 January 2026
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17 Queens Lane
Newcastle upon Tyne
NE1 1RN

Chelsea FC Foundation
(A Company Limited by Guarantee)

Consolidated Statement of Financial Activities (Incorporating the consolidated Income and Expenditure Account)
For the year ended 30 June 2025

		Unrestricted funds	Designated funds	Restricted funds	Total 2025	Total 2024
	Notes	£	£	£	£	£
Income from:						
Donations	4	1,731,073	-	1,000,000	2,731,073	2,308,160
Charitable activities	5	550,162	-	1,043,853	1,594,015	6,058,731
Fundraising income	6	92,564	-	-	92,564	100,613
Investment income	7	108,315	-	-	108,315	144,697
Total income		<u>2,482,114</u>	<u>-</u>	<u>2,043,853</u>	<u>4,525,967</u>	<u>8,612,201</u>
Expenditure on:						
Charitable activities	8	2,028,821	320,024	1,865,219	4,214,064	8,074,677
Total expenditure		<u>2,028,821</u>	<u>320,024</u>	<u>1,865,219</u>	<u>4,214,064</u>	<u>8,074,677</u>
Net movement before transfers		453,293	(320,024)	178,634	311,903	537,524
Transfers between funds	21	843,023	-	(843,023)	-	-
Net movement in funds		<u>1,296,316</u>	<u>(320,024)</u>	<u>(664,389)</u>	<u>311,903</u>	<u>537,524</u>
Reconciliation of funds						
Total funds brought forward		1,414,076	1,380,024	900,730	3,694,830	3,157,306
Total funds carried forward		<u>2,710,392</u>	<u>1,060,000</u>	<u>236,341</u>	<u>4,006,733</u>	<u>3,694,830</u>

The results for the year derive from continuing activities and there are no gains or losses other than those shown above.

Chelsea FC Foundation
(A Company Limited by Guarantee)

Consolidated Balance Sheet
As at 30 June 2025

	Notes	£	2025 £	£	2024 £
Fixed assets					
Tangible assets	15		156,379		222,158
Intangible assets	16		-		9,720
			<u>156,379</u>		<u>231,878</u>
Current assets					
Debtors	18	2,429,429		2,970,413	
Cash at bank and in hand		2,009,926		2,149,103	
		<u>4,439,355</u>		<u>5,119,516</u>	
Liabilities					
Creditors: amounts falling due within one year	19	(589,001)		(1,656,564)	
Net current assets			<u>3,850,354</u>		<u>3,462,952</u>
Total assets less current liabilities			<u>4,006,733</u>		<u>3,694,830</u>
Total net assets			<u>4,006,733</u>		<u>3,694,830</u>
The funds of the charity					
Unrestricted funds	21		2,710,392		1,414,076
Designated funds	21		1,060,000		1,380,024
			<u>3,770,392</u>		<u>2,794,100</u>
Restricted funds	21		236,341		900,730
			<u>4,006,733</u>		<u>3,694,830</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 16th Jan 2026 and were signed on its behalf by:



Lord D Finkelstein OBE

The notes on pages 14 to 28 form part of these financial statements.

Chelsea FC Foundation
(A Company Limited by Guarantee)

Charity Balance Sheet
As at 30 June 2025

	Notes	£	2025 £	£	2024 £
Fixed assets					
Tangible assets	15		156,379		222,158
Intangible assets	16		-		9,720
Investments	17		1		1
			<u>156,380</u>		<u>231,879</u>
Current assets					
Debtors	18	2,526,780		2,704,864	
Cash at bank and in hand		1,492,342		1,929,634	
		<u>4,019,122</u>		<u>4,634,498</u>	
Liabilities					
Creditors: amounts falling due within one year	19	(622,670)		(1,656,564)	
Net current assets			<u>3,396,452</u>		<u>2,977,934</u>
Total assets less current liabilities			<u>3,552,832</u>		<u>3,209,813</u>
Total net assets			<u>3,552,832</u>		<u>3,209,813</u>
The funds of the charity					
Unrestricted funds	21		2,256,491		929,059
Designated funds	21		1,060,000		1,380,024
			<u>3,316,491</u>		<u>2,309,083</u>
Restricted funds	21		236,341		900,730
			<u>3,552,832</u>		<u>3,209,813</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 16th Jan 2026 and were signed on its behalf by:



Lord D Finkelstein OBE

Chelsea FC Foundation
(A Company Limited by Guarantee)

Consolidated Statement of Cash Flows
As at 30 June 2025

		£	£
Cash flows from operating activities:			
Cash generated from operations	26	(220,159)	(1,939,875)
Net cash provided by operating activities		<u>(220,159)</u>	<u>(1,939,875)</u>
Cash flows from investing activities:			
Purchase of tangible fixed assets		(27,333)	(203,844)
Interest received		108,315	144,697
Net cash used in investing activities		<u>80,982</u>	<u>(59,147)</u>
Change in cash and cash equivalents in the year		<u>(139,177)</u>	<u>(1,718,191)</u>
Cash and cash equivalents at the beginning of the year		2,149,103	3,867,294
Cash and cash equivalents at the end of the year		<u>2,009,926</u>	<u>2,149,103</u>
Cash and cash equivalents consist of:			
Cash at bank and in hand		2,009,926	2,149,103

1. Accounting policies

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

Chelsea FC Foundation meets the definition of a public benefit entity under FRS 102. The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 Basis of consolidation

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

1.3 Going concern

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budgets in making their assessment. Based on these assessments, the increased level of demand for the services and the additional funding available the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

1.4 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Notes to the financial statements
For the year ended 30 June 2025

1.5 Income

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions and is recognised as earned. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with reasonable certainty. Income received to deliver services over a specific period covering more than one financial year is accounted for over the specific period; related expenditure is accounted when incurred.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank.

1.6 Expenditure and irrecoverable VAT

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is possible that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged against the cost against the expenditure was incurred.

1.7 Allocation and apportionment of costs

Support costs are those functions which assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities.

1.8 Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures & Fittings	- 3 years
Leasehold Improvements	- 10 years

Fixed assets costing less than £500 are not capitalised.

Notes to the financial statements
For the year ended 30 June 2025

1.9 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.10 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.11 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments which are instantly accessible from the opening of the deposit or similar account.

1.12 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

1.13 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.14 Pensions

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2. Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The directors consider that there are no significant estimates involved in the preparation of these financial statements.

Notes to the financial statements
For the year ended 30 June 2025

3. Statement of Financial Activities for the prior year

		Unrestricted funds	Designated funds	Restricted funds	Total 2024	Total 2023
	Notes	£	£	£	£	£
Income from:						
Donations	4	1,308,160	-	1,000,000	2,308,160	2,150,730
Charitable activities	5	4,943,808	-	1,114,923	6,058,731	5,403,066
Fundraising income	6	100,613	-	-	100,613	98,275
Investment income	7	144,697	-	-	144,697	26,335
Total income		<u>6,497,278</u>	<u>-</u>	<u>2,114,923</u>	<u>8,612,201</u>	<u>7,678,406</u>
Expenditure on:						
Charitable activities	8	6,248,804	-	1,825,873	8,074,677	6,098,178
Total expenditure		<u>6,248,804</u>	<u>-</u>	<u>1,825,873</u>	<u>8,074,677</u>	<u>6,098,178</u>
Net movement before transfers		248,474	-	289,050	537,524	1,580,228
Transfers between funds	21	(1,223,949)	1,179,797	44,152	-	-
Net movement in funds		<u>(975,475)</u>	<u>1,179,797</u>	<u>333,202</u>	<u>537,524</u>	<u>1,580,228</u>
Reconciliation of funds						
Total funds brought forward		2,389,551	200,228	567,527	3,157,306	1,577,078
Total funds carried forward		<u>1,414,076</u>	<u>1,380,024</u>	<u>900,730</u>	<u>3,694,830</u>	<u>3,157,306</u>

Chelsea FC Foundation
(A Company Limited by Guarantee)

Notes to the financial statements
For the year ended 30 June 2025

4. Donations

	2025	2024
	£	£
Gifts, donations & legacies	731,073	308,160
Blue Co. donation	2,000,000	2,000,000
	<u>2,731,073</u>	<u>2,308,160</u>

5. Income from charitable activities by activity

	2025	2024
	£	£
Grant income	1,435,621	1,741,744
Direct charitable activities	158,394	4,316,987
	<u>1,594,015</u>	<u>6,058,731</u>

6. Income from fundraising activities

	2025	2024
	£	£
Raffles and lottery	92,564	100,613
	<u>92,564</u>	<u>100,613</u>

7. Investment income

	2025	2024
	£	£
Bank interest	108,315	144,697
	<u>108,315</u>	<u>144,697</u>

8. Charitable activities expenditure

	2025	2024
	£	£
Staff costs	2,496,138	4,407,158
Coaching programme costs	299,951	1,853,519
Transport costs	71,757	65,881
Other costs	82,763	559,877
Partner costs	627,417	106,070
Event costs	207,804	-
Coach education costs	495	461
Support costs	427,739	1,081,711
	<u>4,214,064</u>	<u>8,074,677</u>

Chelsea FC Foundation
(A Company Limited by Guarantee)

Notes to the financial statements
For the year ended 30 June 2025

9. Support costs

	£
Telephone, postage, stationary & printing	28,505
Consultancy and professional costs	102,111
Depreciation and amortisation	69,654
Other support costs	199,949
Governance costs (note 10)	27,520
	<u>427,739</u>

10. Governance costs

	£
Audit fee	25,000
Tax & other non-audit fees	2,520
	<u>27,520</u>

11. Auditors remuneration

	2025	2024
	£	£
Audit fee	25,000	20,200
	<u>25,000</u>	<u>20,200</u>

12. Net income

	2025	2024
	£	£
This is stated after charging:		
Depreciation and amortisation	(69,654)	(31,581)
	<u>(69,654)</u>	<u>(31,581)</u>

13. Financial performance of the charitable company

The Consolidated Statement of Financial Activities includes the results of the wholly owned subsidiaries.

The summary financial performance of the charity alone is;

	2025	2024
	£	£
Income	4,122,452	8,357,510
Expenditure	(3,779,433)	(8,014,272)
Net surplus/(deficit)	<u>343,019</u>	<u>343,238</u>

Notes to the financial statements
For the year ended 30 June 2025

14. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

	2025	2024
	£	£
Wages and salaries	2,118,667	3,575,608
Social security costs	219,450	374,262
Other pension costs	95,186	161,418
	<u>2,433,303</u>	<u>4,111,288</u>

The average monthly number of employees during the year was as follows:

	2025	2024
	No.	No.
Core Staff	72	122
	<u>72</u>	<u>122</u>

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

The number of higher paid employees was:

	2025	2024
	No.	No.
In the band £70,001 - £80,000	1	3
In the band £80,001 - £90,000	1	-
In the band £140,001- £150,000	1	1
	<u>1</u>	<u>1</u>

The charity trustees were not paid or received any other benefits from employment in the year (2024 - £nil) No trustees were reimbursed expenses during the year. (2024 - £nil). No charity Trustee received payment for professional or other services supplied to the charity (2024 - £nil).

The key management personnel of the charity comprise the Trustees and Senior Management. The total employee benefits of the key management personnel of the charity were £286,385 (2024 - £299,206).

Notes to the financial statements
For the year ended 30 June 2025

15. Tangible fixed assets (Group & Charity)

	Assets under construction	Fixtures & Fittings	Leasehold Improvements £	Total £
Cost				
At 1 July 2024	104,054	131,427	94,184	329,665
Additions	-	27,333	-	27,333
Disposals	-	(29,588)	(94,184)	(123,772)
Transfers	(104,054)	104,054	-	-
At 30 June 2025	-	233,226	-	233,226
Depreciation				
At 1 July 2024	-	26,666	80,841	107,507
Charge for year	-	69,654	-	69,654
Eliminated on disposal	-	(19,473)	(80,841)	(100,314)
At 30 June 2025	-	76,847	-	76,847
Net book value				
At 30 June 2025	-	156,379	-	156,379
At 30 June 2024	104,054	104,761	13,343	222,158

16. Intangible fixed assets (Group & Charity)

	Software Licence £	Total £
Cost		
At 1 July 2024	25,435	25,435
Additions	-	-
Disposals	(25,435)	(25,435)
At 30 June 2025	-	-
Amortisation		
At 1 July 2024	15,715	15,715
Charge for year	-	-
Eliminated on disposal	(15,715)	(15,517)
At 30 June 2025	-	-
Net book value		
At 30 June 2025	-	-
At 30 June 2024	9,720	9,720

Chelsea FC Foundation
(A Company Limited by Guarantee)

Notes to the financial statements
For the year ended 30 June 2025

17. Investments

	Group 2025 £	Group 2024 £	Charity 2025 £	Charity 2024 £
Investment in wholly owned subsidiary companies				
Chelsea FC Foundation Trading Company Ltd	-	-	1	1
Total investments	<u>-</u>	<u>-</u>	<u>1</u>	<u>1</u>

Charitable Company	Country	Percentage Shareholding	Description
The Chelsea Players Trust	England and Wales	100%	Ordinary

The Chelsea Players Trust relieves in cases of need, hardship or distressed persons who are or have been employed or engaged by Chelsea FC Holdings Limited or its associated entities. The results and summary of assets and liabilities of the charitable company are as follows:

	2025 £	2024 £
Donations	387,000	243,040
Interest receivable	13,897	5,654
Expenditure	(226,198)	(60,307)
Deficit for the year	<u>174,699</u>	<u>188,387</u>
	2024	2023
	£	£
Total assets	540,923	366,224
Total liabilities	-	-
Charitable funds	<u>540,923</u>	<u>366,224</u>

Company	Country	Percentage Shareholding	Description
Chelsea FC Foundation Trading Company	England and Wales	100%	Ordinary

Chelsea FC Foundation Trading Company is held within the Group to house any activity that the Charity engages in that can be considered commercial in nature. The results and summary of assets and liabilities of the company are as follows:

	2024 £	2023 £
Interest receivable	2,618	1,468
Administrative expenses	(208,433)	(1,268)
(Loss)/Profit for the year	<u>(205,815)</u>	<u>200</u>

Chelsea FC Foundation
(A Company Limited by Guarantee)

Notes to the financial statements
For the year ended 30 June 2025

17. Investments (Continued)

	2025	2024
	£	£
Total assets	52,289	134,076
Total liabilities	(124,029)	-
Shareholders' (deficit)/funds	(71,740)	134,076

18. Debtors

	2025	Group 2024	2025	Charity 2024
	£	£	£	£
Trade debtors	300,332	322,158	300,332	322,158
Other debtors	36,258	284,598	9,580	19,049
Prepayments and accrued income	2,092,839	2,363,657	2,092,839	2,363,657
Amounts due from group companies	-	-	124,029	-
	2,429,429	2,970,413	2,526,780	2,704,864

19. Creditors: amounts falling due within one year

	2025	Group 2024	2025	Charity 2024
	£	£	£	£
Trade creditors	17,746	165,553	17,746	165,553
Amounts owed to group undertakings	-	-	33,669	280,831
Amounts owed to related parties	183,425	-	183,425	-
Other taxation and social security	96,898	133,961	96,898	133,961
Accruals and deferred income	290,932	1,352,985	290,932	1,072,154
Other creditors	-	4,065	-	4,065
	589,001	1,656,564	622,670	1,656,564

Deferred income

Deferred income relates to income received for future periods.

	£
At 1 July 2024	244,151
Amounts released to income	(244,151)
Additions during the year	5,638
At 30 June 2025	5,638

Notes to the financial statements
For the year ended 30 June 2025

21. Statement of funds

For the year ended 30 June 2025

	At 1 July 2024 £	Income £	Expenditure £	Transfers £	At 30 June 2025 £
Unrestricted fund					
General fund	1,414,076	2,482,114	(2,028,821)	843,023	2,710,392
Designated fund					
CFC MIND Series Donation	40,024	-	(40,024)	-	-
Jamel Edwards Fund	1,000,000	-	(200,000)	-	800,000
Paul Canoville Fund	240,000	-	(80,000)	-	160,000
Inspire Her	100,000	-	-	-	100,000
Total unrestricted funds	<u>2,794,100</u>	<u>2,482,114</u>	<u>(2,348,845)</u>	<u>843,023</u>	<u>3,770,392</u>
Restricted funds					
No to Hate	527,323	1,000,000	(684,300)	(843,023)	-
PL Activate Seniors	35,548	75,000	(98,050)	-	12,498
PL Chelsea Champions	64,227	85,000	(99,963)	-	49,264
PL Core Funding	38,585	230,000	(230,000)	-	38,585
PL Inspires	52,578	75,000	(88,671)	-	38,907
PL Entrepreneur	32,704	70,000	(91,038)	-	11,666
PL Kicks	39,105	225,000	(226,644)	-	37,461
PL Football PF	15,000	5,000	(20,000)	-	-
PL Primary Stars	85,660	150,000	(196,033)	-	39,627
PLPFA Fund	10,000	10,000	(20,000)	-	-
PLPFA Fans Fund	-	10,000	(10,000)	-	-
Player Project (Pilot)	-	12,500	(4,167)	-	8,333
Total restricted funds	<u>900,730</u>	<u>1,947,500</u>	<u>(1,768,866)</u>	<u>(843,023)</u>	<u>236,341</u>
Total funds	<u>3,694,830</u>	<u>4,429,614</u>	<u>(4,117,711)</u>	<u>-</u>	<u>4,006,733</u>

Designated funds

In 2021 the Club made a donation to the Foundation from ticket sales for the MIND Series friendly played against Tottenham Hotspur. The Trustee took the decision to designate these funds to projects that will be run for 2 years from July 2023.

During the prior year, the Trustees designated £1.34m of the unrestricted reserves to the delivery of future programmes. Of this, £1.24m is to provide multiyear grants to two partner Foundations. A further £100k was designated towards the Chelsea Foundation Inspire Her programme whereby we received a commitment for 1 year of 3rd party funding of a similar value. This designation will allow the delivery of this programme to be unaffected for 12 months if this funding is not renewed. The future programmes remain ongoing.

Notes to the financial statements
For the year ended 30 June 2025

Restricted funds

These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, PL Activate Seniors, PL Chelsea Champions, PL Core Funding, PL Inspires, PL Entrepreneur, PL Football PF and PL Primary Stars, PLFA Fund, Player Project Pilot, Inspire Her and No to Hate. The No to Hate project aims to highlight ongoing issues around antisemitism within football and the wider community.

Following the implementation of the Foundations new strategy the Trustees, along with the funder, have taken the decision to no longer designate funds specifically for the NTH programme.

21. Statement of funds (continued)

For the year ended 30 June 2024

	At 1 July 2023 £	Income £	Expenditure £	Transfers £	At 30 June 2024 £
Unrestricted fund					
General fund	2,389,551	6,497,278	(6,248,804)	(1,223,949)	1,414,076
Designated fund					
CFC MIND Series Donation	200,228	-	-	(160,203)	40,024
Jamel Edwards Fund	-	-	-	1,000,000	1,000,000
Paul Canoville Fund	-	-	-	240,000	240,000
Inspire Her	-	-	-	100,000	100,000
Total unrestricted funds	2,589,778	6,497,278	(6,248,804)	(44,152)	2,794,100
Restricted funds					
No to Hate	209,495	1,000,000	(682,172)	-	527,323
PL Activate Seniors	30,147	88,000	(82,599)	-	35,548
PL Chelsea Champions	101,214	171,554	(244,273)	35,732	64,227
PL Core Funding	38,585	230,000	(230,000)	-	38,585
PL Inspires	39,947	102,983	(90,352)	-	52,578
PL Entrepreneur	18,769	70,631	(58,691)	1,995	32,704
PL Kicks	63,230	291,754	(324,245)	8,366	39,105
PL Kicks Targeted	6,630	-	(39)	(6,591)	-
PL Football PF	15,000	-	-	-	15,000
PL Primary Stars	44,511	150,000	(113,501)	4,650	85,660
PLFA Fund	-	10,000	-	-	10,000
Total restricted funds	567,528	2,114,923	(1,825,873)	44,152	900,730
Total funds	3,157,306	8,612,201	(8,074,677)	-	3,694,830

Chelsea FC Foundation
(A Company Limited by Guarantee)

Notes to the financial statements
For the year ended 30 June 2025

22. Analysis of net assets by fund
For the year ended 30 June 2025

	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	156,379	-	156,379
Current assets	4,203,014	236,341	4,439,355
Current liabilities	(589,001)	-	(589,001)
	<u>3,770,392</u>	<u>236,341</u>	<u>4,006,733</u>

For the year ended 30 June 2024

	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	231,878	-	231,878
Current assets	4,218,786	900,730	5,119,516
Current liabilities	(1,656,564)	-	(1,656,564)
	<u>2,794,100</u>	<u>900,730</u>	<u>3,694,830</u>

23. Pensions

Defined contribution

Pension contributions payable for the year ended 30 June 2025 amounted to £95,186 (2024 - £161,481).

24. Called up share capital

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

25. Related Party transactions

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

Chelsea FC Holdings Limited, Chelsea Football Club Limited, Chelsea FC Merchandising, Chelsea Women's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of Trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club. Sales during the year amounted to £139,501 (2024 - £260,161). Purchases during the year amounted to £160,549 (2024 - £112,116) At the year end, £nil was due (2024 - £nil).

Blueco 22 Limited made a £2,000,000 donation (2024 - £2,000,000) during the period.

Chelsea FC Holdings Limited pay the pension costs which are recharged to the Foundation on a monthly basis as well as other services provided to the Foundation. Purchases during the year amounted to £335,775 (2024 - £625,799). At the year end, amounts payable was £183,425 (2024 - £nil).

Amounts owed to Chelsea FC Merchandising Ltd relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes. Purchases during the year amounted to £23,414 (2024 - £15,085).

Chelsea Car Park Ltd, provides car parking at Stamford Bridge. Purchases during the year amounted to £nil (2024 - £nil).

Coaching time is recharged to Chelsea Football Club Women Ltd, during the year amounted to £13,920 (2024 - £8,179). At the year end £nil was due (2024 - £nil).

Chelsea FC Foundation
(A Company Limited by Guarantee)

Notes to the financial statements
For the year ended 30 June 2025

26. Reconciliation of net income/(expenditure) to net cash flow from operating activities

	2025	2024
	£	£
Net income/(expenditure) for the period	311,903	537,524
Adjustments for:		
Depreciation charges	69,654	23,728
Amortisation charges	-	7,853
Interest receivable	(108,315)	(144,697)
(Increase)/decrease in debtors	540,984	(2,519,817)
(Decrease)/increase in creditors	(1,034,385)	436,365
Net cash provided by operating activities	<u>(220,159)</u>	<u>(1,659,044)</u>

27. Analysis of changes in net debt

The charitable company had no debt during the year.