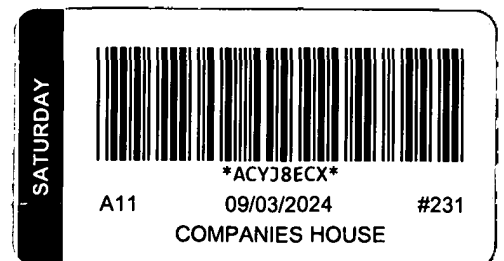


Company number: 06858117 (England and Wales)  
Charity number: 1129723

**Chelsea FC Foundation**  
**Annual Report and Consolidated Financial Statements**  
**For the Year Ended 30 June 2023**



**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Contents**

---

	<b>Page</b>
Report of the Trustees	1-5
Independent Auditors' Report	6-9
Consolidated Statement of Financial Activities	10
Consolidated Balance Sheet	11
Charitable Company Balance Sheet	12
Consolidated Cash Flow Statement	13
Notes to the Financial Statements	14-28

**Report of the Trustees**  
**For the year ended 30 June 2023**

---

The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) for the year ended 30 June 2023 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 14 to 28 of the attached consolidated financial statements and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

**Structure, Governance and Management**

**Governing Document**

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018 and 20 May 2022. It is registered as a charity with the Charity Commission (registered number 1129723).

**Appointment of Trustees**

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea FC Holdings Limited ('the Club') can appoint up to three Trustees.

On appointment, Trustees complete a register of interests and new Trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for Trustees and Trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

**Organisation**

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at four times a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

**Subsidiary companies**

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

**Related Parties**

The Trustees consider that the Club and its subsidiaries are related parties of the Charity. In addition to this, as the parent company of Chelsea FC Holding Limited the Trustees consider Blueco 22 Limited as a connected party.

**Risk Management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

**Report of the Trustees**  
**For the year ended 30 June 2023**

---

**Head of the Foundation Report**

In a period of change the Foundation once again showed its adaptability. The strong governance structures in place allowed a smooth transition following the appointment of new club representatives onto the board of Trustees. We were delighted to welcome club directors Barbara Charone and Lord Daniel Finklestein to the Foundation and to appoint Lord Finklestein as the new Chair of the Foundation.

The Foundation is also grateful for the continued backing from the new ownership group who have demonstrated their commitment to our communities through their wholehearted support of our work. Their support is now allowing the Foundation to create a range of new, innovative programmes, using the power of sport to inspire educate and motivate.

We are also delighted for the continued support to the club partners many of whom we have worked with on new and exciting initiatives for communities at home and abroad.

This adaptability has also been evident in our programmes and we were delighted to announce a new groundbreaking strategic partnership with Imperial College Healthcare NHS Trust to examine innovative ways to use the power of football to promote better health in our communities.

Throughout the season we have engaged tens of thousand of people of all ages and backgrounds in a range of programmes. We have introduced a range of innovative projects to empower female players, including the largest ever commitment to engage 5000 primary school girls and giving them their first experiences of football as well as providing empowering educational sessions including body confidence and resilience.

We are proud to be continuing to work with fans, colleagues and communities to highlight the positive examples of diversity at Chelsea and the contribution that people from diverse backgrounds have made to the history of our Club.

Using learnings from initiatives such as No To Antisemitism we will strive to engage more communities to understand the barriers they may face and to work with them to create more opportunities to both play and watch football. There is still a great of work to do but there can be no doubting the commitment of the Club and Chelsea Foundation to create a both a diverse club and wider game and to develop communities that are open, inclusive and welcoming to all.

As part of this commitment, we were honoured to be the first ever Premier League club to host an Open Iftar inviting 250 member of our local Muslim Community to break their fast during Ramadan and engage in dialog with fans and with colleagues from across the club and Foundation.

To change the culture and increase representation off the pitch we are now creating a range of new opportunities. Our work with the FA to promote opportunities for coaches from under-represented groups continues and our partnership with Black Collective of Media in Sport (BCOMS) has allowed aspiring sports journalists to undertake their NCTJ qualifications. A new partnership with Versus is now creating opportunities for under represented communities in the creative industries, providing bursaries for two young people to create projects to increase their portfolios of work and receive mentoring from both organisations.

As industry leaders, we were honoured to be invited to showcase our work at the United Nations and delighted to join the Government, FA and Premier League in Germany on an educational tour to look at examples of best practice in equality, community engagement and inclusion from across the Bundesliga.

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Report of the Trustees**  
**For the year ended 30 June 2023**

---

Financially the Foundation is in a strong position with unrestricted reserves in excess of the level set by the Trustees. The Trustees and senior leadership will be working on proposals to utilise this surplus to enhance our community focussed and free to use programmes, using this wonderful sport as a force for good.

Simon Taylor  
Head of Foundation

**Financial Review**

The results for the year ended 30 June 2023 show a surplus of £1,580,229 (2022 deficit: £482,990). Total incoming resources were £7,678,450 (2022: £5,978,309) and total resources expended were £6,101,292 (2022: £6,461,299).

The underlying activity has continued to operate from a strong financial base through the hard work of the Foundation staff and the continued support from our partners. This has been strengthened further by the funding that has been provided by Blueco 22 Limited.

**Donated Services**

The Charity receives financial support from the Club and its subsidiaries to the extent that support functions are provided free of any charge.

**Investment procedures and policy**

At the present time the Chelsea FC Foundation has taken the decision to not hold any investments. The Trustees have the power to revise this position as they see fit, as set out in the Memorandum and Articles of Association.

**Reserves Policy**

To be able to cover all commitments the Foundation's policy is to hold unrestricted reserves of between £0.8m and £1.2m. This was reviewed and reconfirmed by the Trustees on 8th March 2022.

Trustees consider free reserves to be the unrestricted reserves of the charity, which have a surplus at the year-end of £2,389,551 (2022: £917,373). This level is above that agreed in the reserves policy and the Trustee's and senior management team are currently reviewing programmes that the additional reserves can be designated towards. Please see note 21.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate. See Note 1 for further details.

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Report of the Trustees**  
**For the year ended 30 June 2023**

---

**Reference and Administration Details**

Registered company number: 0685817 (England and Wales)  
Registered charity number: 1129723  
Registered office: Stamford Bridge, Fulham Road, London, SW6 1HS

**Directors and trustees**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Lord D Finkelstein OBE (Chair)	Appointed 08 February 2023
EC Hayes OBE	
P Powar	
P Ramos	Resigned 08 February 2023
Rt Hon Sir Robertson KCMG DL	
B Charone	Appointed 08 February 2023

**Company Secretary**

Muckle Secretary Limited

**Key management personnel**

The key management personnel are the non-executive directors of the organisation; they are responsible for the day-to-day management of the charity's activities:

Head of Foundation:	S Taylor
Head of Community:	S Gore
International Development Manager:	I Woodroffe
Head of Community Programmes:	P Hastings
Head of Football Development:	D Jacquart
Head of Education & Innovation:	S Gaskin-Kemp

**Banker**

Barclays  
Pall Mall Corporate Banking Centre  
50 Pall Mall  
London, SW1A 1QA

**Solicitor**

Muckle LLP  
32 Gallowgate  
Newcastle Upon Tyne, NE1 4BF

**Auditor**

Haines Watts North East Audit LLP  
17 Queens Lane  
Newcastle Upon Tyne  
NE1 1RN

## **STATEMENT OF DIRECTORS RESPONSIBILITIES**

The trustees (who are also directors of Chelsea FC Foundation for the purposes of company law) are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the trustees is aware at the time the report is approved:

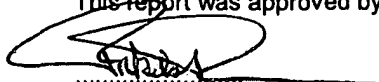
- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the trustees on 23<sup>rd</sup> January, 2024 and signed on its behalf, by:

### **Auditors**

A resolution to appoint auditors for the ensuing year will be proposed at the annual general meeting in line with the charity's policies and in accordance with section 485 of the Companies Act 2006.

This report was approved by the trustees on 23<sup>rd</sup> January, 2024 and signed on its behalf, by:



Lord D Finkelstein OBE  
Chair

**Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)**  
**For the year ended 30 June 2023**

---

**Opinion**

We have audited the financial statements of Chelsea FC Foundation (the 'charitable company') and its subsidiary (the 'group') for the year ended 30 June 2023 which comprise the Statement of Financial Activities, Group Balance Sheet and Charitable Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 30 June 2023, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charities ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)**  
**For the year ended 30 June 2023**

---

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charities and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)**  
**For the year ended 30 June 2023**

---

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charities ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained an understanding of the legal and regulatory framework applicable to both the charity itself and the industry in which it operates. We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the trustees and other management. The most significant were identified as the Charities Act 2011, UK GAAP (FRS102) and relevant tax legislation. We considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statements. Our audit procedures included:

- making enquires of trustees and management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- reviewing the minutes of meetings of those charged with governance;
- assessing the risk of management override including identifying and testing journal entries; and
- confirmation received directly from the banks to verify the balance at 30 June 2023;

**Independent Auditors' Report to the members of Chelsea FC Foundation (Continued)**  
**For the year ended 30 June 2023**

---

Our audit did not identify any key audit matters relating to the detection of irregularities including fraud. However, despite the audit being planned and conducted in accordance with ISAs (UK) there remains an unavoidable risk that material misstatements in the financial statements may not be detected owing to inherent limitations of the audit, and that by their very nature, any such instances of fraud or irregularity likely involve collusion, forgery, intentional misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of Our Report**

This report is made solely to the charities trustees, as a body, in accordance with Part 4 of the Charities Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charities trustees as a body, for our audit work, for this report, or for the opinions we have formed.



**Donna Bulmer BA (Hons) ACA (Senior Statutory Auditor)**  
**For and on behalf of Haines Watts**

*29 February 2024*

**Chartered Accountants and  
Statutory Auditors**

17 Queens Lane  
Newcastle upon Tyne  
NE1 1RN

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Consolidated Statement of Financial Activities (Incorporating the consolidated Income and Expenditure Account)**  
**For the year ended 30 June 2023**

		Unrestricted funds	Designated funds	Restricted funds	Total 2023	Total 2022
	Notes	£	£	£	£	£
<b>Income from:</b>						
Donations	4	1,110,690	-	1,040,040	2,150,730	400,481
Charitable activities	5	4,287,303	-	1,115,763	5,403,066	5,396,273
Fundraising income	6	98,275	-	-	98,275	181,555
Investment income	7	26,335	-	-	26,335	-
<b>Total income</b>		<u>5,522,603</u>	<u>-</u>	<u>2,155,803</u>	<u>7,678,406</u>	<u>5,978,309</u>
<b>Expenditure on:</b>						
Charitable activities	8	4,404,425	70,272	1,623,481	6,098,178	6,461,299
<b>Total expenditure</b>		<u>4,404,425</u>	<u>70,272</u>	<u>1,623,481</u>	<u>6,098,178</u>	<u>6,461,299</u>
<b>Net movement before transfers</b>		1,118,178	( 70,272 )	532,322	1,580,228	( 482,990 )
Transfers between funds	21	354,000	( 22,500 )	( 331,500 )	-	-
<b>Net movement in funds</b>		<u>1,472,178</u>	<u>( 92,772 )</u>	<u>200,822</u>	<u>1,580,228</u>	<u>( 482,990 )</u>
<b>Reconciliation of funds</b>						
Total funds brought forward		917,373	293,000	366,705	1,577,078	2,060,068
<b>Total funds carried forward</b>		<u>2,389,551</u>	<u>200,228</u>	<u>567,527</u>	<u>3,157,306</u>	<u>1,577,078</u>

The results for the year derive from continuing activities and there are no gains or losses other than those shown above.

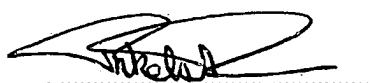
**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Consolidated Balance Sheet**  
**As at 30 June 2023**

	Notes	£	2023 £	£	2022 £
<b>Fixed assets</b>					
Tangible assets	15		43,919		40,820
Intangible assets	16		15,696		7,020
			<u>59,615</u>		<u>47,840</u>
<b>Current assets</b>					
Debtors	18	450,596		559,989	
Cash at bank and in hand		3,867,294		2,277,834	
		<u>4,317,890</u>		<u>2,837,823</u>	
<b>Liabilities</b>					
Creditors: amounts falling due within one year	19	( 1,220,199 )		( 1,308,585 )	
<b>Net current assets</b>			<u>3,097,691</u>		<u>1,529,238</u>
<b>Total assets less current liabilities</b>			<u>3,157,306</u>		<u>1,577,078</u>
<b>Total net assets</b>			<u>3,157,306</u>		<u>1,577,078</u>
<b>The funds of the charity</b>					
Unrestricted funds	21		2,389,551		917,373
Designated funds	21		200,227		293,000
			<u>2,589,778</u>		<u>1,210,373</u>
Restricted funds	21		567,528		366,705
			<u>3,157,306</u>		<u>1,577,078</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 23rd January 2024 and were signed on its behalf by:



Lord D Finkelstein OBE

The notes on pages 14 to 28 form part of these financial statements.

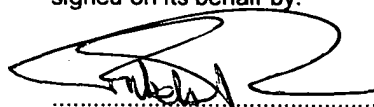
**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Charity Balance Sheet**  
**As at 30 June 2023**

	Notes	£	2023 £	£	2022 £
<b>Fixed assets</b>					
Tangible assets	15		43,919		40,820
Intangible assets	16		15,696		7,020
Investments	17		1		1
			<u>59,616</u>		<u>47,841</u>
<b>Current assets</b>					
Debtors	18	451,088		687,070	
Cash at bank and in hand		3,601,813		1,870,311	
		<u>4,052,901</u>		<u>2,557,381</u>	
<b>Liabilities</b>					
Creditors: amounts falling due within one year	19	( 1,245,942 )		( 1,308,585 )	
<b>Net current assets</b>			<u>2,806,959</u>		<u>1,248,796</u>
<b>Total assets less current liabilities</b>			<u>2,866,575</u>		<u>1,296,637</u>
<b>Total net assets</b>			<u>2,866,575</u>		<u>1,296,637</u>
<b>The funds of the charity</b>					
Unrestricted funds	21		2,098,820		636,932
Designated funds	21		200,227		293,000
			<u>2,299,047</u>		<u>929,932</u>
Restricted funds	21		567,528		366,705
			<u>2,866,575</u>		<u>1,296,637</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 23<sup>rd</sup> January 2024 and were signed on its behalf by:



Lord D Finkelstein OBE

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Consolidated Statement of Cash Flows**  
**As at 30 June 2023**

		£	£
<b>Cash flows from operating activities:</b>			
Cash generated from operations	26	1,595,795	478,965
<b>Net cash provided by operating activities</b>		<u>1,595,795</u>	<u>478,965</u>
<b>Cash flows from investing activities:</b>			
Purchase of tangible fixed assets		( 32,670 )	( 4,652 )
Purchase of intangible fixed assets		-	( 9,720 )
Proceeds of sale of intangible assets		-	8,100
Interest received		26,335	-
<b>Net cash used in investing activities</b>		<u>( 6,335 )</u>	<u>( 6,272 )</u>
<b>Change in cash and cash equivalents in the year</b>		<b>1,589,460</b>	<b>472,693</b>
Cash and cash equivalents at the beginning of the year		<u>2,277,834</u>	<u>1,805,141</u>
<b>Cash and cash equivalents at the end of the year</b>		<u><b>3,867,294</b></u>	<u><b>2,277,834</b></u>
<b>Cash and cash equivalents consist of:</b>			
Cash at bank and in hand		<u><b>3,867,294</b></u>	<u><b>2,277,834</b></u>

## **1. Accounting policies**

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

### **1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

Chelsea FC Foundation meets the definition of a public benefit entity under FRS 102. The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### **1.2 Basis of consolidation**

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

### **1.3 Going concern**

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budgets in making their assessment. Based on these assessments, the increased level of demand for the services and the additional funding available the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

### **1.4 Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Notes to the financial statements**  
**for the year ended 30 June 2023**

---

**1.5 Income**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions and is recognised as earned. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with reasonable certainty. Income received to deliver services over a specific period covering more than one financial year is accounted for over the specific period; related expenditure is accounted when incurred.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank.

**1.6 Expenditure and irrecoverable VAT**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is possible that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged against the cost against the expenditure was incurred.

**1.7 Allocation and apportionment of costs**

Support costs are those functions which assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities.

**1.8 Tangible fixed assets**

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures & Fittings	- 3 years
Leasehold Improvements	- 10 years

Fixed assets costing less than £500 are not capitalised.

**Notes to the financial statements**  
**for the year ended 30 June 2023**

---

**1.9 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.11 Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments which are instantly accessible from the opening of the deposit or similar account.

**1.12 Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

**1.13 Financial instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.14 Pensions**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

**2. Judgements in applying accounting policies and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no significant estimates.

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**3. Statement of Financial Activities for the prior year**

		Unrestricted funds	Designated funds	Restricted funds	Total 2022	As restated Total 2021
	Notes	£	£	£	£	£
<b>Income from:</b>						
Donations	4	400,481	-	-	400,481	1,539,890
Charitable activities	5	4,658,018	-	738,255	5,396,273	3,974,505
Fundraising income	6	181,555	-	-	181,555	177,805
<b>Total income</b>		<u>5,240,054</u>	<u>-</u>	<u>738,255</u>	<u>5,978,309</u>	<u>5,692,200</u>
<b>Expenditure on:</b>						
Costs of raising funds		-	-	-	-	156
Charitable activities	8	4,713,177	-	1,748,122	6,461,299	6,373,422
<b>Total expenditure</b>		<u>4,713,177</u>	<u>-</u>	<u>1,748,122</u>	<u>6,461,299</u>	<u>6,373,578</u>
<b>Net movement before transfers</b>		526,877	-	( 1,009,867 )	( 482,990 )	( 681,378 )
Transfers between funds	21	( 575,211 )	293,000	282,211	-	-
<b>Net movement in funds</b>		<u>( 48,334 )</u>	<u>293,000</u>	<u>( 727,656 )</u>	<u>( 482,990 )</u>	<u>( 681,378 )</u>
<b>Reconciliation of funds</b>						
Total funds brought forward		965,707	-	1,094,361	2,060,068	2,741,446
<b>Total funds carried forward</b>		<u>917,373</u>	<u>293,000</u>	<u>366,705</u>	<u>1,577,078</u>	<u>2,060,068</u>

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**4. Donations**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Gifts, donations & legacies	150,730	400,481
Blue Co. donation	2,000,000	-
	<u>2,150,730</u>	<u>400,481</u>

**5. Income from charitable activities by activity**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Grant income	1,539,935	1,523,030
Direct charitable activities	3,863,131	3,873,243
	<u>5,403,066</u>	<u>5,396,273</u>

**6. Income from fundraising activities**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Raffles and lottery	98,275	181,555
	<u>98,275</u>	<u>181,555</u>

**7. Investment income**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Bank interest	26,335	-
	<u>26,335</u>	<u>-</u>

**8. Charitable activities expenditure**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Staff costs	3,494,197	3,377,789
Coaching programme costs	1,554,120	1,778,486
Transport costs	64,841	39,341
Other costs	381,389	449,417
Coach education costs	843	12,757
Support costs	602,787	803,509
	<u>6,098,177</u>	<u>6,461,299</u>

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**9. Support costs**

	£
Telephone, postage, stationary & printing	17,289
Consultancy and professional costs	51,659
Depreciation and amortisation	20,895
Other support costs	512,944
Governance costs (note 10)	21,770
	<u>602,787</u>

**10. Governance costs**

	£
Audit fee	19,250
Tax & other non-audit fees	2,520
	<u>21,770</u>

**11. Auditors remuneration**

	2023	2022
	£	£
Audit fee	19,250	18,000

**12. Net income**

	2023	2022
	£	£
This is stated after charging:		
Depreciation and amortisation	( 20,895 )	( 16,679 )
Operating lease charges	( 120,000 )	( 120,000 )

**13. Financial performance of the charitable company**

The Consolidated Statement of Financial Activities includes the results of the wholly owned subsidiaries.

The summary financial performance of the charity alone is;

	2023	2022
	£	£
Income	7,625,291	5,978,310
Expenditure	( 6,055,352 )	( 6,457,413 )
<b>Net surplus/(deficit)</b>	<u>1,569,939</u>	<u>( 479,103 )</u>

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**14. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Wages and salaries	3,165,550	2,941,490
Social security costs	306,421	302,695
Other pension costs	128,669	133,604
	<u>3,600,640</u>	<u>3,377,789</u>

The average monthly number of employees during the year was as follows:

	<b>2023</b>	<b>2022</b>
	<b>No.</b>	<b>No.</b>
Core Staff	90	90
	<u>90</u>	<u>90</u>

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

The number of higher paid employees was:

	<b>2023</b>	<b>2022</b>
	<b>No.</b>	<b>No.</b>
In the band £60,001 - £70,000	5	4
In the band £80,001 - £90,000	-	1
In the band £110,001 - £120,000	1	1
	<u>1</u>	<u>1</u>

The charity trustees were not paid or received any other benefits from employment in the year (2022 - £nil) No trustees were reimbursed expenses during the year. (2022 - £nil). No charity Trustee received payment for professional or other services supplied to the charity (2022 - £nil).

The key management personnel of the charity comprise the Trustees and Senior Management. The total employee benefits of the key management personnel of the charity were £446,428 (2022 - £453,823).

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**15. Tangible fixed assets (Group & Charity)**

	<b>Fixtures &amp; Fittings</b>	<b>Leasehold Improvements</b>	<b>Total</b>
		<b>£</b>	<b>£</b>
<b>Cost</b>			
At 1 July 2022	14,682	94,184	108,866
Additions	18,832	-	18,832
At 30 June 2023	33,514	94,184	127,698
<b>Depreciation</b>			
At 1 July 2022	6,041	62,005	68,046
Charge for year	6,315	9,418	15,733
At 30 June 2023	12,356	71,423	83,779
<b>Net book value</b>			
At 30 June 2023	21,158	22,761	43,919
At 30 June 2022	8,641	32,179	40,820

**16. Intangible fixed assets (Group & Charity)**

	<b>Software Licence</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
<b>Cost</b>		
At 1 July 2022	9,720	9,720
Additions	13,838	13,838
At 30 June 2023	23,558	23,558
<b>Amortisation</b>		
At 1 July 2022	2,700	2,700
Charge for year	5,162	5,162
At 30 June 2023	7,862	7,862
<b>Net book value</b>		
At 30 June 2023	15,696	15,696
At 30 June 2022	7,020	7,020

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**17. Investments**

	<b>Group 2023 £</b>	<b>Group 2022 £</b>	<b>Charity 2023 £</b>	<b>Charity 2022 £</b>
<b>Investment in wholly owned subsidiary companies</b>				
Chelsea FC Foundation Trading Company Ltd	-	-	1	1
<b>Total investments</b>	<u>-</u>	<u>-</u>	<u>1</u>	<u>1</u>

<b>Charitable Company</b>	<b>Country</b>	<b>Percentage Shareholding</b>	<b>Description</b>
The Chelsea Players Trust	England and Wales	100%	Ordinary

The Chelsea Players Trust relieves in cases of need, hardship or distressed persons who are or have been employed or engaged by Chelsea FC plc or its associated entities. The results and summary of assets and liabilities of the charitable company are as follows:

	<b>2023 £</b>	<b>2022 £</b>
Donations	50,000	-
Interest receivable	1,647	-
Expenditure	( 41,555 )	( 3,699 )
Deficit for the year	<u>10,092</u>	<u>( 3,699 )</u>

	<b>2023 £</b>	<b>2022 £</b>
Total assets	177,837	283,138
Total liabilities	-	( 115,393 )
Charitable funds	<u>177,837</u>	<u>167,745</u>

<b>Company</b>	<b>Country</b>	<b>Percentage Shareholding</b>	<b>Description</b>
Chelsea FC Foundation Trading Company	England and Wales	100%	Ordinary

Chelsea FC Foundation Trading Company is held within the Group to house any activity that the Charity engages in that can be considered commercial in nature. No activity was carried out within the period. The results and summary of assets and liabilities of the company are as follows:

	<b>2023 £</b>	<b>2022 £</b>
Interest receivable	1,468	-
Administrative expenses	( 1,268 )	( 186 )
Profit/(Loss) for the year	<u>200</u>	<u>( 186 )</u>

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**17. Investments (Continued)**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Total assets	128,178	127,979
Total liabilities	-	-
Shareholders' funds	<u>128,178</u>	<u>127,979</u>

**18. Debtors**

	<b>2023</b>	<b>Group</b>	<b>2023</b>	<b>Charity</b>
	<b>£</b>	<b>2022</b>	<b>£</b>	<b>2022</b>
		<b>£</b>	<b>£</b>	<b>£</b>
Trade debtors	390,683	177,717	390,683	177,717
Amounts owed by group undertakings	-	-	-	127,083
Other debtors	10,967	32,953	11,459	32,951
Prepayments and accrued income	48,946	349,319	48,946	349,319
	<u>450,596</u>	<u>559,989</u>	<u>451,088</u>	<u>687,070</u>

**19. Creditors: amounts falling due within one year**

	<b>2023</b>	<b>Group</b>	<b>2023</b>	<b>Charity</b>
	<b>£</b>	<b>2022</b>	<b>£</b>	<b>2022</b>
		<b>£</b>	<b>£</b>	<b>£</b>
Trade creditors	88,356	17,424	88,356	17,424
Amounts owed to group undertakings	-	-	26,272	-
Other taxation and social security	126,335	102,534	125,805	102,534
Accruals and deferred income	1,005,508	1,188,627	1,005,508	1,188,627
	<u>1,220,199</u>	<u>1,308,585</u>	<u>1,245,942</u>	<u>1,308,585</u>

**Deferred income**

Deferred income relates to income received for future periods.

	<b>£</b>
At 1 July 2022	219,738
Amounts released to income	( 219,738 )
Additions during the year	486,000
At 30 June 2023	<u>486,000</u>

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**21. Statement of funds**

*For the year ended 31 June 2023*

	At 1 July 2022 £	Income £	Expenditure £	Transfers £	At 30 June 2023 £
<b>Unrestricted fund</b>					
General fund	917,373	5,522,603	( 4,404,425 )	354,000	2,389,551
<b>Designated fund</b>					
CFC MIND Series Donation	293,000	-	( 70,272 )	( 22,500 )	200,228
<b>Total unrestricted funds</b>	<b>1,210,373</b>	<b>5,522,603</b>	<b>( 4,474,697 )</b>	<b>331,500</b>	<b>2,589,779</b>
<b>Restricted funds</b>					
No to Hate	-	1,040,040	( 476,545 )	( 354,000 )	209,495
PL Activate Seniors	29,589	82,700	( 82,142 )	-	30,147
PL Chelsea Champions	116,860	188,833	( 226,979 )	22,500	101,214
PL Core Funding	38,585	230,000	( 230,000 )	-	38,585
PL Inspires	27,065	90,000	( 77,118 )	-	39,947
PL Entrepreneur	8,377	74,900	( 64,508 )	-	18,769
PL Kicks	61,474	275,823	( 274,067 )	-	63,230
PL Kicks Targeted	20,610	23,147	( 37,126 )	-	6,630
PL Football PF	15,000	-	-	-	15,000
PL Primary Stars	49,146	150,360	( 154,995 )	( 37,873 )	44,511
<b>Total restricted funds</b>	<b>366,705</b>	<b>2,155,803</b>	<b>( 1,623,481 )</b>	<b>( 331,500 )</b>	<b>567,528</b>
<b>Total funds</b>	<b>1,577,078</b>	<b>7,678,406</b>	<b>( 6,098,178 )</b>	<b>-</b>	<b>3,157,306</b>

**Transfers**

Due to the sanctions that were placed on the Club a tranche of funding for the No to Hate project was unable to be made. Rather than cancelling the activations for this project unrestricted fund were utilised to cover the shortfall. Upon receiving the funding after the sanctions on the Club were lifted, this transfer was reversed.

**Designated funds**

During the year the Club made a donation to the Foundation from ticket sales for the MIND Series friendly played against Tottenham Hotspur. The Trustee took the decision to designate these funds to projects that will be run for 2 years from July 2023.

**Restricted funds**

These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, PL Activate Seniors, PL Chelsea Champions, PL Core Funding, PL Inspires, PL Entrepreneur, PL Football PF and PL Primary Stars and No to Hate. The No to Hate project aims to highlight ongoing issues around antisemitism within football and the wider community.

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**21. Statement of funds (continued)**

*For the year ended 31 June 2022*

	At 1 July 2021 £	Income £	Expenditure £	Transfers £	At 30 June 2022 £
<b>Unrestricted fund</b>					
General fund	965,707	5,240,054	( 4,713,177 )	( 575,211 )	917,373
<b>Designated fund</b>					
CFC MIND Series Donation	-	-	-	293,000	293,000
<b>Total unrestricted funds</b>	965,707	5,240,054	( 4,713,177 )	( 282,211 )	1,210,373
<b>Restricted funds</b>					
No to Hate	189,718	-	( 548,807 )	359,089	-
PL Activate Seniors	16,962	75,473	( 62,846 )	-	29,589
PL Chelsea Champions	105,958	225,520	( 214,618 )	-	116,860
PL Core Funding	38,585	230,000	( 230,000 )	-	38,585
PL Inspires	137,211	-	( 71,141 )	( 39,005 )	27,065
PL Entrepreneur	19,843	84,400	( 95,866 )	-	8,377
PL Kicks	310,944	71,937	( 321,407 )	-	61,474
PL Kicks Targeted	46,164	50,925	( 76,479 )	-	20,610
PL Football PF	15,000	-	-	-	15,000
PL Primary Stars	213,976	-	( 126,957 )	( 37,873 )	49,146
<b>Total restricted funds</b>	1,094,361	738,255	( 1,748,122 )	282,211	366,705
<b>Total funds</b>	1,775,741	5,978,309	( 6,461,299 )	-	1,577,078

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**22. Analysis of net assets by fund**  
*For the year ended 31 March 2023*

	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	59,615	-	59,615
Current assets	3,750,362	567,528	4,317,890
Current liabilities	( 1,220,199 )	-	( 1,220,199 )
	<u>2,589,778</u>	<u>567,528</u>	<u>3,157,306</u>

*For the year ended 31 March 2022*

	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	47,840	-	47,840
Current assets	2,471,117	366,705	2,837,823
Current liabilities	( 1,308,585 )	-	( 1,308,585 )
	<u>1,210,372</u>	<u>366,705</u>	<u>1,577,078</u>

**23. Pensions**

**Defined contribution**

Pension contributions payable for the year ended 30 June 2023 amounted to £128,669 (2022 - £133,604).

**24. Called up share capital**

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

---

**25. Related Party transactions**

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

Chelsea FC Holdings Limited, Chelsea Football Club Limited, Chelsea FC Merchandising, Chelsea Women's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of Trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club. Sales during the year amounted to £232,093 (2022 - £262,759). Purchases during the year amounted to £90,962 (2022 - £54,112) At the year end, £29,337 was due (2022 - £3,039).

Blueco 22 Limited made a £2,000,000 donation (2022 - £nil) during the period.

Chelsea FC Holdings Limited pay the pension costs which are recharged to the Foundation on a monthly basis as well as other services provided to the Foundation. Purchases during the year amounted to £814,992 (2022 - £747,422. At the year end, amounts payable was £nil (2022 - £nil).

Amounts owed to Chelsea FC Merchandising Ltd relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes. Purchases during the year amounted to £14,426 (2022 - £5,235).

Chelsea Car Park Ltd, provides car parking at Stamford Bridge. Purchases during the year amounted to £4,176 (2022 - £4,176).

Coaching time is recharged to Chelsea Football Club Women Ltd, during the year amounted to £333 (2022 - £6,610). At the year end £nil was due (2022 - £30).

**Chelsea FC Foundation**  
(A Company Limited by Guarantee)

**Notes to the financial statements**  
**for the year ended 30 June 2023**

**26. Reconciliation of net income/(expenditure) to net cash flow from operating activities**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
<b>Net income/(expenditure) for the period</b>	1,580,228	( 482,990 )
<b>Adjustments for:</b>		
Depreciation charges	15,733	13,980
Amortisation charges	5,162	2,700
Interest receivable	( 26,335 )	-
Decrease/(increase) in debtors	109,393	905,660
Decrease/(increase) in creditors	( 88,386 )	39,615
<b>Net cash provided by operating activities</b>	<u>1,595,795</u>	<u>478,965</u>

**27. Analysis of changes in net debt**

The charitable company had no debt during the year.