# CHELSEA FC FOUNDATION

England & Wales · Charity number 1129723

## Details

| | |
|---|---|
| **Status** | Registered |
| **Legal form** | Charitable company |
| **Company number** | 06858117 |
| **Registered** | 2009-05-19 |
| **Register** | View on the Charity Commission register |

## Contact

| | |
|---|---|
| **Address** | Chelsea Football Club<br>Stamford Bridge<br>Fulham Road<br>London<br>SW6 1HS |
| **Phone** | 02079578221 |
| **Email** | charity@chelseafc.com |
| **Website** | www.chelseafc.com/foundation |

## Activities

**Objects:** 1. TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF ASSOCIATION FOOTBALL AND OTHER SPORTS CAPABLE OF IMPROVING HEALTH ('FACILITIES' IN THIS CLAUSE MEANS LAND BUILDING EQUIPMENT AND ORGANISING SPORTING ACTIVITIES);2. TO PROVIDE AND ASSIST IN PROVIDING FACILITIES FOR SPORT RECREATION OR OTHER LEISURE TIME OCCUPATION OF SUCH PERSONS WHO HAVE NEED FOR SUCH FACILITIES BY REASON OF THEIR YOUTH AGE INFIRMITY OR DISABLEMENT POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE;3. TO ADVANCE THE EDUCATION OF CHILDREN AND YOUNG PEOPLE THROUGH SUCH MEANS AS THE TRUSTEES THINK FIT IN ACCORDANCE WITH THE LAW OF CHARITY; AND4. FOR THE GENERAL PURPOSES OF SUCH CHARITABLE BODIES OR FOR SUCH OTHER EXCLUSIVELY CHARITABLE PURPOSES IN EACH CASE AS THE TRUSTEES MAY FROM TIME TO TIME DECIDE.

**Activities:** Chelsea FC Foundation is the official charity affiliated to and supported by Chelsea Football Club, providing (i) sports coaching and facilities for participation in football, other healthy sports and recreation; (ii) educational services, including social inclusion and anti-racism projects; (iii) support for other charitable initiatives, including the environment and welfare of children.

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## Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services
- **What:** Education/training, Disability, The Prevention Or Relief Of Poverty, Amateur Sport
- **Who:** Children/young People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies

## Geography

- **Area of benefit:** UNDEFINED. IN PRACTICE, NATIONALLY AND OVERSEAS.
- Surrey
- Throughout London

## Finances

| Period end | Income | Expenditure | Assets | Employees |
|---|---|---|---|---|
| 2025-06-30 | £4,525,967 | £4,214,064 | £4,006,733 | 72 |
| 2024-06-30 | £8,612,201 | £8,074,677 | £3,209,813 | 122 |
| 2023-06-30 | £7,678,406 | £6,098,178 | £3,157,306 | 90 |
| 2022-06-30 | £5,978,309 | £6,461,299 | £1,577,078 | 90 |
| 2021-06-30 | £5,692,200 | £6,373,578 | £1,760,461 | 96 |

## Trustees

| Name | Role | Appointed |
|---|---|---|
| **Lord Daniel Finkelstein OBE** | Chair | 2023-02-08 |
| Barbara Charone | | 2023-02-08 |
| George Osborne | | 2025-12-10 |
| Louise Jacobs | | 2024-03-01 |
| Millie Bright | | 2024-05-01 |
| PIARA POWAR | | 2011-06-28 |

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**CHELSEA FC FOUNDATION**

England & Wales - Charity number 1129723

# Accounts

Company number: 06858117 (England and Wales)
Charity number: 1129723

# Chelsea FC Foundation

## Annual Report and Consolidated Financial Statements

## For the year ended 30 June 2025

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

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**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Report of the Trustees**
**For the year ended 30 June 2025**

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The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) For the year ended 30 June 2025 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 14 to 16 and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

**Structure, Governance and Management**

**Governing Document**

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018, 20 May 2022 and 17 June 2024. It is registered as a charity with the Charity Commission (registered number 1129723).

**Appointment of Trustees**

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea FC Holdings Limited ('the Club') can appoint up to three Trustees.

On appointment, Trustees complete a register of interests and new Trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for Trustees and Trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

**Organisation**

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at four times a year. A CEO is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the CEO has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

**Subsidiary companies**

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

**Related Parties**

The Trustees consider that the Club and its subsidiaries are related parties of the Charity. In addition to this, as the parent company of Chelsea FC Holdings Limited the Trustee's consider Blueco 22 Limited as a connected party.

**Risk Management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

## Chair's Report

This financial year marked an exciting time in Chelsea Foundation's journey, finalising our five-year strategy: where pride in our club becomes impact in the community.

We believe in the power of our club, our fans and our partners to bring people together, create healthier lives and shape brighter futures. Every day, we harness the passion, energy, resources and excellence of Chelsea FC to tackle key issues and create opportunities across our local communities. Guided by our three pillars of Wellbeing, Community and Futures, we are focused on delivering meaningful, measurable impact - from proactive grant giving and partnerships to on-the-ground initiatives that truly change lives.

This past financial year has been one of real progress. We've continued to grow our reach and deepen our impact, driven by the collective belief that together we can make a difference. Two moments that captured this spirit perfectly were led by one of our trustees and Chelsea FC Women's captain, Millie Bright. Firstly, a World Book Day celebration at Stamford Bridge in March, which brought nearly 100 local primary school students together for a day of creativity, confidence-building and literacy. This was part of a specific project we are working together with Millie on to support young people with Special Educational Needs. Secondly, in May our Inspire Her Summer Festival, hosted at Kingsmeadow in partnership with Nike, showcased the transformative power of opportunity for girls and young women. With over 300 participants taking part in football, movement and creative workshops, Millie surprised the young people on the day and brought the Women's FA Cup with her after Chelsea FC Women claimed the trophy the day before. The event embodied our mission to empower the next generation of female change-makers and leaders, on and off the field.

As we look ahead to the next financial year, we do so with great optimism. Our strategy provides a clear framework for how we will continue to build healthier lives, stronger communities and brighter futures. Chelsea Foundation is built on teamwork, and I would like to thank our partners, staff, volunteers, players and supporters and, above all, the communities we serve for their continued trust and commitment.

Together, we are shaping a future where everyone can thrive.

Lord Daniel Finkelstein OBE,
Chair of Chelsea FC Foundation

### Financial Review

The results for the year ended 30 June 2025 show a surplus of £311,903 (2024: £537,524). Total incoming resources were £4,525,967 (2024: £8,612,201) and total resources expended were £4,214,064 (2024: £8,074,677).

The underlying activity has continued to operate from a strong financial base through the hard work of the Foundation staff and the continued support from our partners. This has been strengthened further by the funding that has been provided by Blueco 22 Limited.

### Donated Services

The Charity receives financial support from the Club and its subsidiaries to the extent that support functions are provided free of any charge.

### Investment procedures and policy

At the present time the Chelsea FC Foundation has taken the decision to not hold any investments. The Trustees have the power to revise this position as they see fit, as set out in the Memorandum and Articles of Association.

### Reserves Policy

In line with UK Charity law and the Charity Commission's guidance, the Foundation will maintain a reserve level that is appropriate to its financial needs, taking into account the following:

- Minimum Reserves Requirement: The Foundation aims to maintain reserves equal to at least 6 to 9 months of its annual expenditure not connected to restricted funded programmes.
- Target Reserve Level: The target reserve level will be set annually, taking into account the Foundation's current financial position, future income projections, and any risks identified in its financial risk assessments.
- Funding and Cash Flow Considerations: Reserves should be sufficient to cover any timing differences between the receipt of income and payment of commitments, such as salaries, programme costs and other liabilities.

Any decision to use reserves will be made by the Board of Trustees in consultation with senior management. The use of reserves will be subject to careful consideration to ensure it aligns with the Foundation's charitable objectives and long-term financial health.

### Reference and Administration Details

| | |
|---|---|
| Registered company number: | 0685817 (England and Wales) |
| Registered charity number: | 1129723 |
| Registered office: | Stamford Bridge, Fulham Road, London, SW6 1HS |

### Directors and trustees

The directors of the charitable company are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Lord D Finkelstein OBE (Chair)
P Powar
Rt Hon Sir Robertson KCMG DL – Resigned 14th January 2025
B Charone
L Jacobs
M Bright

### Key management personnel

The key management personnel are the non-executive directors of the organisation; they are responsible for the day-to-day management of the charity's activities:

| | |
|---|---|
| CEO | L Cordingley |
| Operations Director | T Reading |
| Programmes Director: | S Gaskin-Kemp |
| Head of Media and Campaigns | B Nickson |
| Head of Philanthropic Partnerships | M Zelhart |

### Banker

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London, SW1A 1QA

### Auditor

S&W Audit
17 Queens Lane
Newcastle Upon Tyne
NE1 1RN

## STATEMENT OF DIRECTORS RESPONSIBILITIES

The trustees (who are also directors of Chelsea FC Foundation for the purposes of company law) are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

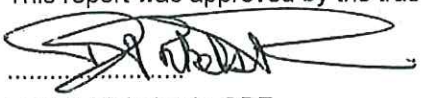
So far as each of the trustees is aware at the time the report is approved:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the trustees on 16th Jan 2026 and signed on its behalf, by:

**Auditors**
A resolution to appoint auditors for the ensuing year will be proposed at the annual general meeting in line with the charity's policies and in accordance with section 485 of the Companies Act 2006.

This report was approved by the trustees on 16th Jan 2026 and signed on its behalf, by:



Lord D Finkelstein OBE
Chair

## Opinion

We have audited the financial statements of Chelsea FC Foundation (the 'charitable company') and its subsidiaries (the 'group') For the year ended 30 June 2025 which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 30 June 2025, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charities ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charities and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report.
We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charities ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**
We have been appointed auditor under the companies Act 2006 and we report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained a general understanding of the company's legal and regulatory framework through enquiry of management concerning their understanding of relevant laws and regulations, the entity's policies and procedures regarding compliance, and how they identify, evaluate and account for litigation claims. We also drew on our existing understanding of the company's industry and regulation.

We understand that the group and the parent charitable company complies with the framework through:

- Engaging external legal professionals as required and making changes to internal procedures and controls as necessary.
- The directors' close involvement in the day-to-day running of the business, meaning that any litigation or claims would come to their attention directly.
- Monitoring of updates made by regulatory bodies.

In the context of the audit, we considered those laws and regulations which determine the form and content of the financial statements, which are central to the company's ability to conduct its business, and where there is a risk that failure to comply could result in material penalties. We identified the following laws and regulations as being of significance in the context of the company:

- The Companies Act 2006 and FRS 102 in respect of the preparation and presentation of the financial statements.
- The Charities Act 2011 and the Charities: Statement of Recommended Practice in respect of the preparation and presentation of the financial statements.

We performed the following specific procedures to gain evidence about compliance with the significant laws and regulations identified above:

- Making enquires of trustees and management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- Obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- Reviewing the minutes of meetings of those charged with governance;

The senior statutory auditor led a discussion with senior members of the engagement team regarding the susceptibility of the group and the parent charitable company's financial statements to material misstatement, including how fraud might occur. The areas identified in this discussion were:

- Manipulation of the financial statements via and management overriding controls.
- The recoverability of donation income.
- The incorrect recognition of grants resulting in the income being recognised in the incorrect accounting period.

These areas were communicated to the other members of the engagement team not present at the discussion.

The procedures we carried out to gain evidence in the above areas included:

- Performed data analytics on the general ledger against client specific criteria
- Selected a sample of donations, agreeing the revenue to post year end bank statements.
- Obtained third party evidence for a sample of grants, to ensure that it was appropriate to recognise the income in the financial statements in accordance with the principles of the SORP.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

C. Henderson

**Craig Henderson (Senior Statutory Auditor)**
**for and on behalf of S&W Audit**
**Chartered Accountants and Statutory Auditor**

20 January 2026

17 Queens Lane
Newcastle upon Tyne
NE1 1RN

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Financial Activities (Incorporating the consolidated Income and Expenditure Account)**
**For the year ended 30 June 2025**

| | Notes | Unrestricted funds | Designated funds | Restricted funds | Total 2025 | Total 2024 |
|---|---|---|---|---|---|---|
| | | £ | £ | £ | £ | £ |
| **Income from:** | | | | | | |
| Donations | 4 | 1,731,073 | - | 1,000,000 | 2,731,073 | 2,308,160 |
| Charitable activities | 5 | 550,162 | - | 1,043,853 | 1,594,015 | 6,058,731 |
| Fundraising income | 6 | 92,564 | - | - | 92,564 | 100,613 |
| Investment income | 7 | 108,315 | - | - | 108,315 | 144,697 |
| **Total income** | | 2,482,114 | - | 2,043,853 | 4,525,967 | 8,612,201 |
| **Expenditure on:** | | | | | | |
| Charitable activities | 8 | 2,028,821 | 320,024 | 1,865,219 | 4,214,064 | 8,074,677 |
| **Total expenditure** | | 2,028,821 | 320,024 | 1,865,219 | 4,214,064 | 8,074,677 |
| **Net movement before transfers** | | 453,293 | ( 320,024 ) | 178,634 | 311,903 | 537,524 |
| Transfers between funds | 21 | 843,023 | - | ( 843,023 ) | - | - |
| **Net movement in funds** | | 1,296,316 | ( 320,024 ) | ( 664,389 ) | 311,903 | 537,524 |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 1,414,076 | 1,380,024 | 900,730 | 3,694,830 | 3,157,306 |
| **Total funds carried forward** | | 2,710,392 | 1,060,000 | 236,341 | 4,006,733 | 3,694,830 |

The results for the year derive from continuing activities and there are no gains or losses other than those shown above.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Balance Sheet**
**As at 30 June 2025**

| | Notes | £ | 2025<br>£ | £ | 2024<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | | 156,379 | | 222,158 |
| Intangible assets | 16 | | - | | 9,720 |
| | | | 156,379 | | 231,878 |
| **Current assets** | | | | | |
| Debtors | 18 | 2,429,429 | | 2,970,413 | |
| Cash at bank and in hand | | 2,009,926 | | 2,149,103 | |
| | | 4,439,355 | | 5,119,516 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 19 | ( 589,001 ) | | ( 1,656,564 ) | |
| **Net current assets** | | | 3,850,354 | | 3,462,952 |
| **Total assets less current liabilities** | | | 4,006,733 | | 3,694,830 |
| **Total net assets** | | | 4,006,733 | | 3,694,830 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 21 | | 2,710,392 | | 1,414,076 |
| Designated funds | 21 | | 1,060,000 | | 1,380,024 |
| | | | 3,770,392 | | 2,794,100 |
| Restricted funds | 21 | | 236,341 | | 900,730 |
| | | | 4,006,733 | | 3,694,830 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on ....16th Jan..... 2026 and were signed on its behalf by:

.....

Lord D Finkelstein OBE

The notes on pages 14 to 28 form part of these financial statements.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Charity Balance Sheet**
**As at 30 June 2025**

| | Notes | £ | 2025<br>£ | £ | 2024<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | | 156,379 | | 222,158 |
| Intangible assets | 16 | | - | | 9,720 |
| Investments | 17 | | 1 | | 1 |
| | | | 156,380 | | 231,879 |
| **Current assets** | | | | | |
| Debtors | 18 | 2,526,780 | | 2,704,864 | |
| Cash at bank and in hand | | 1,492,342 | | 1,929,634 | |
| | | 4,019,122 | | 4,634,498 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 19 | ( 622,670 ) | | ( 1,656,564) | |
| **Net current assets** | | | 3,396,452 | | 2,977,934 |
| **Total assets less current liabilities** | | | 3,552,832 | | 3,209,813 |
| **Total net assets** | | | 3,552,832 | | 3,209,813 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 21 | | 2,256,491 | | 929,059 |
| Designated funds | 21 | | 1,060,000 | | 1,380,024 |
| | | | 3,316,491 | | 2,309,083 |
| Restricted funds | 21 | | 236,341 | | 900,730 |
| | | | 3,552,832 | | 3,209,813 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 16th Jan 2026 and were signed on its behalf by:

.....
Lord D Finkelstein OBE

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Cash Flows**
**As at 30 June 2025**

| | | £ | £ |
|---|---|---|---|
| **Cash flows from operating activities:** | | | |
| Cash generated from operations | 26 | ( 220,159 ) | ( 1,939,875 ) |
| ***Net cash provided by operating activities*** | | ( 220,159 ) | ( 1,939,875 ) |
| **Cash flows from investing activities:** | | | |
| Purchase of tangible fixed assets | | ( 27,333 ) | ( 203,844 ) |
| Interest received | | 108,315 | 144,697 |
| ***Net cash used in investing activities*** | | 80,982 | ( 59,147 ) |
| **Change in cash and cash equivalents in the year** | | ( 139,177 ) | ( 1,718,191 ) |
| Cash and cash equivalents at the beginning of the year | | 2,149,103 | 3,867,294 |
| **Cash and cash equivalents at the end of the year** | | 2,009,926 | 2,149,103 |
| **Cash and cash equivalents consist of:** | | | |
| Cash at bank and in hand | | 2,009,926 | 2,149,103 |

## 1. Accounting policies

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

Chelsea FC Foundation meets the definition of a public benefit entity under FRS 102. The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### 1.2 Basis of consolidation

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

### 1.3 Going concern

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budgets in making their assessment. Based on these assessments, the increased level of demand for the services and the additional funding available the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

### 1.4 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**1.5 Income**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions and is recognised as earned. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with reasonable certainty. Income received to deliver services over a specific period covering more than one financial year is accounted for over the specific period; related expenditure is accounted when incurred.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank.

**1.6 Expenditure and irrecoverable VAT**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is possible that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged against the cost against the expenditure was incurred.

**1.7 Allocation and apportionment of costs**

Support costs are those functions which assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities.

**1.8 Tangible fixed assets**

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Fixtures & Fittings | - 3 years |
| Leasehold Improvements | - 10 years |

Fixed assets costing less than £500 are not capitalised.

**1.9 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.11 Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments which are instantly accessible from the opening of the deposit or similar account.

**1.12 Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

**1.13 Financial instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.14 Pensions**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

**2. Judgements in applying accounting policies and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The directors consider that there are no significant estimates involved in the preparation of these financial statements.

## 3. Statement of Financial Activities for the prior year

| | Notes | Unrestricted funds £ | Designated funds £ | Restricted funds £ | Total 2024 £ | Total 2023 £ |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| Donations | 4 | 1,308,160 | - | 1,000,000 | 2,308,160 | 2,150,730 |
| Charitable activities | 5 | 4,943,808 | - | 1,114,923 | 6,058,731 | 5,403,066 |
| Fundraising income | 6 | 100,613 | - | - | 100,613 | 98,275 |
| Investment income | 7 | 144,697 | - | - | 144,697 | 26,335 |
| **Total income** | | 6,497,278 | - | 2,114,923 | 8,612,201 | 7,678,406 |
| **Expenditure on:** | | | | | | |
| Charitable activities | 8 | 6,248,804 | - | 1,825,873 | 8,074,677 | 6,098,178 |
| **Total expenditure** | | 6,248,804 | - | 1,825,873 | 8,074,677 | 6,098,178 |
| **Net movement before transfers** | | 248,474 | - | 289,050 | 537,524 | 1,580,228 |
| Transfers between funds | 21 | ( 1,223,949 ) | 1,179,797 | 44,152 | - | - |
| **Net movement in funds** | | ( 975,475 ) | 1,179,797 | 333,202 | 537,524 | 1,580,228 |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 2,389,551 | 200,228 | 567,527 | 3,157,306 | 1,577,078 |
| **Total funds carried forward** | | 1,414,076 | 1,380,024 | 900,730 | 3,694,830 | 3,157,306 |

## 4. Donations

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Gifts, donations & legacies | 731,073 | 308,160 |
| Blue Co. donation | 2,000,000 | 2,000,000 |
| | 2,731,073 | 2,308,160 |

## 5. Income from charitable activities by activity

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Grant income | 1,435,621 | 1,741,744 |
| Direct charitable activities | 158,394 | 4,316,987 |
| | 1,594,015 | 6,058,731 |

## 6. Income from fundraising activities

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Raffles and lottery | 92,564 | 100,613 |
| | 92,564 | 100,613 |

## 7. Investment income

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Bank interest | 108,315 | 144,697 |
| | 108,315 | 144,697 |

## 8. Charitable activities expenditure

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Staff costs | 2,496,138 | 4,407,158 |
| Coaching programme costs | 299,951 | 1,853,519 |
| Transport costs | 71,757 | 65,881 |
| Other costs | 82,763 | 559,877 |
| Partner costs | 627,417 | 106,070 |
| Event costs | 207,804 | - |
| Coach education costs | 495 | 461 |
| Support costs | 427,739 | 1,081,711 |
| | 4,214,064 | 8,074,677 |

## 9. Support costs

| | £ |
|---|---|
| Telephone, postage, stationary & printing | 28,505 |
| Consultancy and professional costs | 102,111 |
| Depreciation and amortisation | 69,654 |
| Other support costs | 199,949 |
| Governance costs (note 10) | 27,520 |
| | 427,739 |

## 10. Governance costs

| | £ |
|---|---|
| Audit fee | 25,000 |
| Tax & other non-audit fees | 2,520 |
| | 27,520 |

## 11. Auditors remuneration

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Audit fee | 25,000 | 20,200 |

## 12. Net income

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| This is stated after charging: | | |
| Depreciation and amortisation | ( 69,654 ) | ( 31,581 ) |

## 13. Financial performance of the charitable company

The Consolidated Statement of Financial Activities includes the results of the wholly owned subsidiaries.

The summary financial performance of the charity alone is;

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Income | 4,122,452 | 8,357,510 |
| Expenditure | ( 3,779,433 ) | ( 8,014,272 ) |
| **Net surplus/(deficit)** | 343,019 | 343,238 |

## 14. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 2,118,667 | 3,575,608 |
| Social security costs | 219,450 | 374,262 |
| Other pension costs | 95,186 | 161,418 |
| | 2,433,303 | 4,111,288 |

The average monthly number of employees during the year was as follows:

| | 2025 | 2024 |
|---|---|---|
| | No. | No. |
| Core Staff | 72 | 122 |
| | 72 | 122 |

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

The number of higher paid employees was:

| | 2025 | 2024 |
|---|---|---|
| | No. | No. |
| In the band £70,001 - £80,000 | 1 | 3 |
| In the band £80,001 - £90,000 | 1 | - |
| In the band £140,001- £150,000 | 1 | 1 |

The charity trustees were not paid or received any other benefits from employment in the year (2024 - £nil) No trustees were reimbursed expenses during the year. (2024 - £nil). No charity Trustee received payment for professional or other services supplied to the charity (2024 - £nil).

The key management personnel of the charity comprise the Trustees and Senior Management. The total employee benefits of the key management personnel of the charity were £286,385 (2024 - £299,206).

## 15. Tangible fixed assets (Group & Charity)

| | Assets under construction | Fixtures & Fittings | Leasehold Improvements | Total |
|---|---|---|---|---|
| | | | £ | £ |
| **Cost** | | | | |
| At 1 July 2024 | 104,054 | 131,427 | 94,184 | 329,665 |
| Additions | - | 27,333 | - | 27,333 |
| Disposals | - | ( 29,588 ) | ( 94,184 ) | ( 123,772 ) |
| Transfers | ( 104,054 ) | 104,054 | - | - |
| At 30 June 2025 | - | 233,226 | - | 233,226 |
| **Depreciation** | | | | |
| At 1 July 2024 | - | 26,666 | 80,841 | 107,507 |
| Charge for year | - | 69,654 | - | 69,654 |
| Eliminated on disposal | - | ( 19,473 ) | ( 80,841 ) | ( 100,314 ) |
| At 30 June 2025 | - | 76,847 | - | 76,847 |
| **Net book value** | | | | |
| At 30 June 2025 | - | 156,379 | - | 156,379 |
| At 30 June 2024 | 104,054 | 104,761 | 13,343 | 222,158 |

## 16. Intangible fixed assets (Group & Charity)

| | Software Licence | Total |
|---|---|---|
| | £ | £ |
| **Cost** | | |
| At 1 July 2024 | 25,435 | 25,435 |
| Additions | - | - |
| Disposals | ( 25,435 ) | ( 25,435 ) |
| At 30 June 2025 | - | - |
| **Amortisation** | | |
| At 1 July 2024 | 15,715 | 15,715 |
| Charge for year | - | - |
| Eliminated on disposal | ( 15,715 ) | ( 15,517 ) |
| At 30 June 2025 | - | - |
| **Net book value** | | |
| At 30 June 2025 | - | - |
| At 30 June 2024 | 9,720 | 9,720 |

## 17. Investments

| | Group 2025 £ | Group 2024 £ | Charity 2025 £ | Charity 2024 £ |
|---|---|---|---|---|
| **Investment in wholly owned subsidiary companies** | | | | |
| Chelsea FC Foundation Trading Company Ltd | - | - | 1 | 1 |
| **Total investments** | - | - | 1 | 1 |

| Charitable Company | Country | Percentage Shareholding | Description |
|---|---|---|---|
| The Chelsea Players Trust | England and Wales | 100% | Ordinary |

The Chelsea Players Trust relieves in cases of need, hardship or distressed persons who are or have been employed or engaged by Chelsea FC Holdings Limited or its associated entities. The results and summary of assets and liabilities of the charitable company are as follows:

| | 2025 £ | 2024 £ |
|---|---|---|
| Donations | 387,000 | 243,040 |
| Interest receivable | 13,897 | 5,654 |
| Expenditure | ( 226,198 ) | ( 60,307 ) |
| Deficit for the year | 174,699 | 188,387 |

| | 2024 £ | 2023 £ |
|---|---|---|
| Total assets | 540,923 | 366,224 |
| Total liabilities | - | - |
| Charitable funds | 540,923 | 366,224 |

| Company | Country | Percentage Shareholding | Description |
|---|---|---|---|
| Chelsea FC Foundation Trading Company | England and Wales | 100% | Ordinary |

Chelsea FC Foundation Trading Company is held within the Group to house any activity that the Charity engages in that can be considered commercial in nature. The results and summary of assets and liabilities of the company are as follows:

| | 2024 £ | 2023 £ |
|---|---|---|
| Interest receivable | 2,618 | 1,468 |
| Administrative expenses | ( 208,433 ) | ( 1,268 ) |
| (Loss)/Profit for the year | ( 205,815 ) | 200 |

**17. Investments** ***(Continued)***

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Total assets | 52,289 | 134,076 |
| Total liabilities | ( 124,029 ) | - |
| Shareholders' (deficit)/funds | ( 71,740 ) | 134,076 |

**18. Debtors**

| | Group | | Charity | |
|---|---|---|---|---|
| | 2025 | 2024 | 2025 | 2024 |
| | £ | £ | £ | £ |
| Trade debtors | 300,332 | 322,158 | 300,332 | 322,158 |
| Other debtors | 36,258 | 284,598 | 9,580 | 19,049 |
| Prepayments and accrued income | 2,092,839 | 2,363,657 | 2,092,839 | 2,363,657 |
| Amounts due from group companies | - | - | 124,029 | - |
| | 2,429,429 | 2,970,413 | 2,526,780 | 2,704,864 |

**19. Creditors: amounts falling due within one year**

| | Group | | Charity | |
|---|---|---|---|---|
| | 2025 | 2024 | 2025 | 2024 |
| | £ | £ | £ | £ |
| Trade creditors | 17,746 | 165,553 | 17,746 | 165,553 |
| Amounts owed to group undertakings | - | - | 33,669 | 280,831 |
| Amounts owed to related parties | 183,425 | - | 183,425 | - |
| Other taxation and social security | 96,898 | 133,961 | 96,898 | 133,961 |
| Accruals and deferred income | 290,932 | 1,352,985 | 290,932 | 1,072,154 |
| Other creditors | - | 4,065 | - | 4,065 |
| | 589,001 | 1,656,564 | 622,670 | 1,656,564 |

**Deferred income**

Deferred income relates to income received for future periods.

| | £ |
|---|---|
| At 1 July 2024 | 244,151 |
| Amounts released to income | ( 244,151 ) |
| Additions during the year | 5,638 |
| At 30 June 2025 | 5,638 |

## 21. Statement of funds

*For the year ended 30 June 2025*

| | At 1 July 2024 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2025 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 1,414,076 | 2,482,114 | ( 2,028,821 ) | 843,023 | 2,710,392 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | 40,024 | - | ( 40,024 ) | - | - |
| Jamel Edwards Fund | 1,000,000 | - | ( 200,000 ) | - | 800,000 |
| Paul Canoville Fund | 240,000 | - | ( 80,000 ) | - | 160,000 |
| Inspire Her | 100,000 | - | - | - | 100,000 |
| ***Total unrestricted funds*** | 2,794,100 | 2,482,114 | ( 2,348,845 ) | 843,023 | 3,770,392 |
| **Restricted funds** | | | | | |
| No to Hate | 527,323 | 1,000,000 | ( 684,300 ) | ( 843,023 ) | - |
| PL Activate Seniors | 35,548 | 75,000 | ( 98,050 ) | - | 12,498 |
| PL Chelsea Champions | 64,227 | 85,000 | ( 99,963 ) | - | 49,264 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 52,578 | 75,000 | ( 88,671) | - | 38,907 |
| PL Entrepreneur | 32,704 | 70,000 | ( 91,038 ) | - | 11,666 |
| PL Kicks | 39,105 | 225,000 | ( 226,644 ) | - | `37,461 |
| PL Football PF | 15,000 | 5,000 | ( 20,000 ) | - | - |
| PL Primary Stars | 85,660 | 150,000 | ( 196,033 ) | - | 39,627 |
| PLPFA Fund | 10,000 | 10,000 | ( 20,000 ) | - | - |
| PLPFA Fans Fund | - | 10,000 | ( 10,000 ) | - | - |
| Player Project (Pilot) | - | 12,500 | ( 4,167 ) | - | 8,333 |
| ***Total restricted funds*** | 900,730 | 1,947,500 | ( 1,768,866 ) | ( 843,023 ) | 236,341 |
| **Total funds** | 3,694,830 | 4,429,614 | ( 4,117,711 ) | - | 4,006,733 |

**Designated funds**
In 2021 the Club made a donation to the Foundation from ticket sales for the MIND Series friendly played against Tottenham Hotspur. The Trustee took the decision to designate these funds to projects that will be run for 2 years from July 2023.

During the prior year, the Trustees designated £1.34m of the unrestricted reserves to the delivery of future programmes. Of this, £1.24m is to provide multiyear grants to two partner Foundations. A further £100k was designated towards the Chelsea Foundation Inspire Her programme whereby we received a commitment for 1 year of 3rd party funding of a similar value. This designation will allow the delivery of this programme to be unaffected for 12 months if this funding is not renewed. The future programmes remain ongoing.

**Restricted funds**
These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, PL Activate Seniors, PL Chelsea Champions, PL Core Funding, PL Inspires, PL Entrepreneur, PL Football PF and PL Primary Stars, PLFA Fund, Player Project Pilot , Inspire Her and No to Hate. The No to Hate project aims to highlight ongoing issues around antisemitism within football and the wider community.

Following the implementation of the Foundations new strategy the Trustees, along with the funder, have taken the decision to no longer designate funds specifically for the NTH programme.

## 21. Statement of funds *(continued)*

*For the year ended 30 June 2024*

| | At 1 July 2023 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2024 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 2,389,551 | 6,497,278 | ( 6,248,804 ) | ( 1,223,949 ) | 1,414,076 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | 200,228 | - | - | ( 160,203 ) | 40,024 |
| Jamel Edwards Fund | - | - | - | 1,000,000 | 1,000,000 |
| Paul Canoville Fund | - | - | - | 240,000 | 240,000 |
| Inspire Her | - | - | - | 100,000 | 100,000 |
| ***Total unrestricted funds*** | 2,589,778 | 6,497,278 | ( 6,248,804 ) | ( 44,152 ) | 2,794,100 |
| **Restricted funds** | | | | | |
| No to Hate | 209,495 | 1,000,000 | ( 682,172 ) | - | 527,323 |
| PL Activate Seniors | 30,147 | 88,000 | ( 82,599 ) | - | 35,548 |
| PL Chelsea Champions | 101,214 | 171,554 | ( 244,273 ) | 35,732 | 64,227 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 39,947 | 102,983 | ( 90,352 ) | - | 52,578 |
| PL Entrepreneur | 18,769 | 70,631 | ( 58,691 ) | 1,995 | 32,704 |
| PL Kicks | 63,230 | 291,754 | ( 324,245 ) | 8,366 | `39,105 |
| PL Kicks Targeted | 6,630 | - | ( 39 ) | ( 6,591 ) | - |
| PL Football PF | 15,000 | - | - | - | 15,000 |
| PL Primary Stars | 44,511 | 150,000 | ( 113,501 ) | 4,650 | 85,660 |
| PLFA Fund | - | 10,000 | - | - | 10,000 |
| ***Total restricted funds*** | 567,528 | 2,114,923 | ( 1,825,873 ) | 44,152 | 900,730 |
| **Total funds** | 3,157,306 | 8,612,201 | ( 8,074,677 ) | - | 3,694,830 |

## 22. Analysis of net assets by fund

*For the year ended 30 June 2025*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 156,379 | - | 156,379 |
| Current assets | 4,203,014 | 236,341 | 4,439,355 |
| Current liabilities | ( 589,001 ) | - | ( 589,001 ) |
| | 3,770,392 | 236,341 | 4,006,733 |

*For the year ended 30 June 2024*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 231,878 | - | 231,878 |
| Current assets | 4,218,786 | 900,730 | 5,119,516 |
| Current liabilities | ( 1,656,564 ) | - | ( 1,656,564 ) |
| | 2,794,100 | 900,730 | 3,694,830 |

## 23. Pensions

### Defined contribution

Pension contributions payable for the year ended 30 June 2025 amounted to £95,186 (2024 - £161,481).

## 24. Called up share capital

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

## 25. Related Party transactions

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

Chelsea FC Holdings Limited, Chelsea Football Club Limited, Chelsea FC Merchandising, Chelsea Women's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of Trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club. Sales during the year amounted to £139,501 (2024 - £260,161). Purchases during the year amounted to £160,549 (2024 - £112,116) At the year end, £nil was due (2024 - £nil).

Blueco 22 Limited made a £2,000,000 donation (2024 - £2,000,000) during the period.

Chelsea FC Holdings Limited pay the pension costs which are recharged to the Foundation on a monthly basis as well as other services provided to the Foundation. Purchases during the year amounted to £335,775 (2024 - £625,799). At the year end, amounts payable was £183,425 (2024 - £nil).

Amounts owed to Chelsea FC Merchandising Ltd relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes. Purchases during the year amounted to £23,414 (2024 - £15,085).

Chelsea Car Park Ltd, provides car parking at Stamford Bridge. Purchases during the year amounted to £nil (2024 - £nil).

Coaching time is recharged to Chelsea Football Club Women Ltd, during the year amounted to £13,920 (2024 - £8,179). At the year end £nil was due (2024 - £nil).

## 26. Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| **Net income/(expenditure) for the period** | 311,903 | 537,524 |
| **Adjustments for:** | | |
| Depreciation charges | 69,654 | 23,728 |
| Amortisation charges | - | 7,853 |
| Interest receivable | ( 108,315 ) | ( 144,697 ) |
| (Increase)/decrease in debtors | 540,984 | ( 2,519,817 ) |
| (Decrease)/increase in creditors | ( 1,034,385 ) | 436,365 |
| **Net cash provided by operating activities** | ( 220,159 ) | ( 1,659,044 ) |

## 27. Analysis of changes in net debt

The charitable company had no debt during the year.

**CHELSEA FC FOUNDATION**

England & Wales - Charity number 1129723

# Accounts

Company number: 06858117 (England and Wales)
Charity number: 1129723

# Chelsea FC Foundation

## Annual Report and Consolidated Financial Statements

## For the Year Ended 30 June 2024

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

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**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Report of the Trustees**
**For the year ended 30 June 2024**

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The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) for the year ended 30 June 2024 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 14 to 28 of the attached consolidated financial statements and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

**Structure, Governance and Management**

**Governing Document**

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018, 20 May 2022 and 17 June 2024. It is registered as a charity with the Charity Commission (registered number 1129723).

**Appointment of Trustees**

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea FC Holdings Limited ('the Club') can appoint up to three Trustees.

On appointment, Trustees complete a register of interests and new Trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for Trustees and Trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

**Organisation**

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at four times a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

**Subsidiary companies**

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

**Related Parties**

The Trustees consider that the Club and its subsidiaries are related parties of the Charity. In addition to this, as the parent company of Chelsea FC Holding Limited the Trustee's consider Blueco 22 Limited as a connected party.

**Risk Management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

## Chair's Report

This financial year has marked my first full as Chair of Chelsea Foundation.

As a lifelong Chelsea FC fan, I have always been very proud of our work in the community, and to have seen this outstanding work first-hand has been extremely fulfilling.

Football is key in breaking down barriers, contributing to social improvement and positively affecting our communities and cultural attitudes. Chelsea Foundation is formed by these values and a commitment to ensure football is used as a force for change, giving back to the communities we serve.

We are ambitious and want to ensure we are leaders on and off the pitch. Whether that be our commitment to providing opportunities for young girls to play football, using the power of the Chelsea badge to support varying educational needs, or our continued efforts to combat all forms of hate, Chelsea Foundation is ensuring we have a tangible impact on our local communities.

During this period, we have also welcomed Millie Bright OBE and Louise Jacobs as trustees of Chelsea Foundation. Following this, we have also now welcomed Laura Cordingley as Chelsea Foundation's Chief Executive.

Laura will be instrumental in evolving the Foundation's delivery even further, hyper focused on supporting our local communities with an impact-led approach, ensuring we are positively impacting those who need our help the most and where we're best placed to support.

I am extremely excited by the next chapter in the Foundation's work.

Lord Daniel Finkelstein OBE,
Chair of Chelsea FC Foundation

### Financial Review

The results for the year ended 30 June 2024 show a surplus of £537,524(2023: £1,580,229). Total incoming resources were £8,612,501 (2023: £7,678,450) and total resources expended were £8,074,677 (2023: £6,101,292).

The underlying activity has continued to operate from a strong financial base through the hard work of the Foundation staff and the continued support from our partners. This has been strengthened further by the funding that has been provided by Blueco 22 Limited.

### Donated Services

The Charity receives financial support from the Club and its subsidiaries to the extent that support functions are provided free of any charge.

### Investment procedures and policy

At the present time the Chelsea FC Foundation has taken the decision to not hold any investments. The Trustees have the power to revise this position as they see fit, as set out in the Memorandum and Articles of Association.

### Reserves Policy

To be able to cover all commitments the Foundation's policy is to hold unrestricted reserves of between £0.8m and £1.2m. This was reviewed and reconfirmed by the Trustees on 8th March 2022.

Trustees consider free reserves to be the unrestricted reserves of the charity, which have a surplus at the year-end of £1,414,076 (2023: £2,389,551). This level is above that agreed in the reserves policy and the Trustee's and senior management team are currently reviewing programmes that the additional reserves can be designated towards. Please see note 21.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate. See Note 1 for further details.

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**Reference and Administration Details**

| | |
|---|---|
| Registered company number: | 0685817 (England and Wales) |
| Registered charity number: | 1129723 |
| Registered office: | Stamford Bridge, Fulham Road, London, SW6 1HS |

**Directors and trustees**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

| | |
|---|---|
| Lord D Finkelstein OBE (Chair) | |
| EC Hayes OBE | Resigned 23 January 2024 |
| P Powar | |
| Rt Hon Sir Robertson KCMG DL | |
| B Charone | |
| L Jacobs | Appointed 01 March 2024 |
| M Bright | Appointed 01 May 2024 |

**Key management personnel**

The key management personnel are the non-executive directors of the organisation; they are responsible for the day-to-day management of the charity's activities:

| | |
|---|---|
| Operations Director | T Reading |
| International Development Manager: | I Woodroffe |
| Head of Community Programmes: | P Hastings |
| Head of Football Development: | D Jacquart |
| Head of Education & Innovation: | S Gaskin-Kemp |

**Banker**

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London, SW1A 1QA

**Auditor**

CLA Evelyn Partners Limited
17 Queens Lane
Newcastle Upon Tyne
NE1 1RN

## STATEMENT OF DIRECTORS RESPONSIBILITIES

The trustees (who are also directors of Chelsea FC Foundation for the purposes of company law) are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

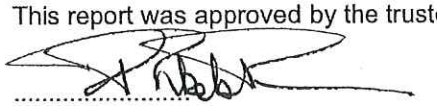
So far as each of the trustees is aware at the time the report is approved:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the trustees on 14th January 2025 and signed on its behalf, by:

**Auditors**
A resolution to appoint auditors for the ensuing year will be proposed at the annual general meeting in line with the charity's policies and in accordance with section 485 of the Companies Act 2006.

This report was approved by the trustees on 14th January 2025 and signed on its behalf, by:



Lord D Finkelstein OBE
Chair

## Opinion

We have audited the financial statements of Chelsea FC Foundation (the 'charitable company') and its subsidiary (the 'group') for the year ended 30 June 2024 which comprise the Statement of Financial Activities, Group Balance Sheet and Charitable Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 30 June 2024, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charities ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charities and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report.
We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charities ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained an understanding of the legal and regulatory framework applicable to both the charity itself and the industry in which it operates. We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the trustees and other management. The most significant were identified as the Charities Act 2011, UK GAAP (FRS102) and relevant tax legislation. We considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statements. Our audit procedures included:

- making enquires of trustees and management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- reviewing the minutes of meetings of those charged with governance;
- assessing the risk of management override including identifying and testing journal entries; and
- confirmation received directly from the banks to verify the balance at 30 June 2024;

Our audit did not identify any key audit matters relating to the detection of irregularities including fraud. However, despite the audit being planned and conducted in accordance with ISAs (UK) there remains an unavoidable risk that material misstatements in the financial statements may not be detected owing to inherent limitations of the audit, and that by their very nature, any such instances of fraud or irregularity likely involve collusion, forgery, intentional misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

**Use of Our Report**
This report is made solely to the charities trustees, as a body, in accordance with Part 4 of the Charities Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charities trustees as a body, for our audit work, for this report, or for the opinions we have formed.

C. Henderson

**Craig Henderson (Senior Statutory Auditor)**
**For and on behalf of CLA Evelyn Partners Limited**

22 January 2025

**Chartered Accountants and**
**Statutory Auditors**

17 Queens Lane
Newcastle upon Tyne
NE1 1RN

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Financial Activities (Incorporating the consolidated Income and Expenditure Account)**
**For the year ended 30 June 2024**

| | Notes | Unrestricted funds | Designated funds | Restricted funds | Total 2024 | Total 2023 |
|---|---|---|---|---|---|---|
| | | £ | £ | £ | £ | £ |
| **Income from:** | | | | | | |
| Donations | 4 | 1,308,160 | - | 1,000,000 | 2,308,160 | 2,150,730 |
| Charitable activities | 5 | 4,943,808 | - | 1,114,923 | 6,058,731 | 5,403,066 |
| Fundraising income | 6 | 100,613 | - | - | 100,613 | 98,275 |
| Investment income | 7 | 144,697 | - | - | 144,697 | 26,335 |
| **Total income** | | 6,497,278 | - | 2,114,923 | 8,612,201 | 7,678,406 |
| **Expenditure on:** | | | | | | |
| Charitable activities | 8 | 6,248,804 | - | 1,825,873 | 8,074,677 | 6,098,178 |
| **Total expenditure** | | 6,248,804 | - | 1,825,873 | 8,074,677 | 6,098,178 |
| **Net movement before transfers** | | 248,474 | - | 289,050 | 537,524 | 1,580,228 |
| Transfers between funds | 21 | ( 1,223,949 ) | 1,179,797 | 44,152 | - | - |
| **Net movement in funds** | | ( 975,475 ) | 1,179,797 | 333,202 | 537,524 | 1,580,228 |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 2,389,551 | 200,228 | 567,527 | 3,157,306 | 1,577,078 |
| **Total funds carried forward** | | 1,414,076 | 1,380,024 | 900,730 | 3,694,830 | 3,157,306 |

The results for the year derive from continuing activities and there are no gains or losses other than those shown above.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Balance Sheet**
**As at 30 June 2024**

| | Notes | £ | 2024<br>£ | £ | 2023<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | | 222,158 | | 43,919 |
| Intangible assets | 16 | | 9,720 | | 15,696 |
| | | | 231,878 | | 59,615 |
| **Current assets** | | | | | |
| Debtors | 18 | 2,970,413 | | 450,596 | |
| Cash at bank and in hand | | 2,149,103 | | 3,867,294 | |
| | | 5,119,516 | | 4,317,890 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 19 | ( 1,656,564 ) | | ( 1,220,199 ) | |
| **Net current assets** | | | 3,462,952 | | 3,097,691 |
| **Total assets less current liabilities** | | | 3,694,830 | | 3,157,306 |
| **Total net assets** | | | 3,694,830 | | 3,157,306 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 21 | | 1,414,076 | | 2,389,551 |
| Designated funds | 21 | | 1,380,024 | | 200,227 |
| | | | 2,794,100 | | 2,589,778 |
| Restricted funds | 21 | | 900,730 | | 567,528 |
| | | | 3,694,830 | | 3,157,306 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 14th January 2025 and were signed on its behalf by:

.....

Lord D Finkelstein OBE

The notes on pages 14 to 28 form part of these financial statements.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Charity Balance Sheet**
**As at 30 June 2024**

| | Notes | £ | 2024<br>£ | £ | 2023<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | | 222,158 | | 43,919 |
| Intangible assets | 16 | | 9,720 | | 15,696 |
| Investments | 17 | | 1 | | 1 |
| | | | 231,879 | | 59,616 |
| **Current assets** | | | | | |
| Debtors | 18 | 2,704,864 | | 451,088 | |
| Cash at bank and in hand | | 1,929,634 | | 3,601,813 | |
| | | 4,634,498 | | 4,052,901 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 19 | ( 1,656,564 ) | | ( 1,245,942 ) | |
| **Net current assets** | | | 2,977,934 | | 2,806,959 |
| **Total assets less current liabilities** | | | 3,209,813 | | 2,866,575 |
| **Total net assets** | | | 3,209,813 | | 2,866,575 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 21 | | 929,059 | | 2,098,820 |
| Designated funds | 21 | | 1,380,024 | | 200,227 |
| | | | 2,309,083 | | 2,299,047 |
| Restricted funds | 21 | | 900,730 | | 567,528 |
| | | | 3,209,813 | | 2,866,575 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 14th January 2025 and were signed on its behalf by:

.....

Lord D Finkelstein OBE

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Cash Flows**
**As at 30 June 2024**

| | | £ | £ |
|---|---|---|---|
| **Cash flows from operating activities:** | | | |
| Cash generated from operations | 26 | ( 1,939,875 ) | 1,595,795 |
| ***Net cash provided by operating activities*** | | ( 1,939,875 ) | 1,595,795 |
| **Cash flows from investing activities:** | | | |
| Purchase of tangible fixed assets | | ( 203,844 ) | ( 32,670 ) |
| Interest received | | 144,697 | 26,335 |
| ***Net cash used in investing activities*** | | ( 59,147 ) | ( 6,335 ) |
| **Change in cash and cash equivalents in the year** | | ( 1,718,191 ) | 1,589,460 |
| Cash and cash equivalents at the beginning of the year | | 3,867,294 | 2,277,834 |
| **Cash and cash equivalents at the end of the year** | | 2,149,103 | 3,867,294 |
| **Cash and cash equivalents consist of:** | | | |
| Cash at bank and in hand | | 2,149,103 | 3,867,294 |

## 1. Accounting policies

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

Chelsea FC Foundation meets the definition of a public benefit entity under FRS 102. The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### 1.2 Basis of consolidation

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

### 1.3 Going concern

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budgets in making their assessment. Based on these assessments, the increased level of demand for the services and the additional funding available the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

### 1.4 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**1.5 Income**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions and is recognised as earned. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with reasonable certainty. Income received to deliver services over a specific period covering more than one financial year is accounted for over the specific period; related expenditure is accounted when incurred.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank.

**1.6 Expenditure and irrecoverable VAT**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is possible that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged against the cost against the expenditure was incurred.

**1.7 Allocation and apportionment of costs**

Support costs are those functions which assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities.

**1.8 Tangible fixed assets**

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Fixtures & Fittings | - 3 years |
| Leasehold Improvements | - 10 years |

Fixed assets costing less than £500 are not capitalised.

**1.9 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.11 Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments which are instantly accessible from the opening of the deposit or similar account.

**1.12 Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

**1.13 Financial instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.14 Pensions**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

**2. Judgements in applying accounting policies and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no significant estimates.

## 3. Statement of Financial Activities for the prior year

| | Notes | Unrestricted funds | Designated funds | Restricted funds | Total 2023 | Total 2022 |
|---|---|---|---|---|---|---|
| | | £ | £ | £ | £ | £ |
| **Income from:** | | | | | | |
| Donations | 4 | 1,110,690 | - | 1,040,040 | 2,150,730 | 400,481 |
| Charitable activities | 5 | 4,287,303 | - | 1,115,763 | 5,403,066 | 5,396,273 |
| Fundraising income | 6 | 98,275 | - | - | 98,275 | 181,555 |
| Investment income | 7 | 26,335 | - | - | 26,335 | - |
| **Total income** | | 5,522,603 | - | 2,155,803 | 7,678,406 | 5,978,309 |
| **Expenditure on:** | | | | | | |
| Charitable activities | 8 | 4,404,425 | 70,272 | 1,623,481 | 6,098,178 | 6,461,299 |
| **Total expenditure** | | 4,404,425 | 70,272 | 1,623,481 | 6,098,178 | 6,461,299 |
| **Net movement before transfers** | | 1,118,178 | ( 70,272 ) | 532,322 | 1,580,228 | ( 482,990 ) |
| Transfers between funds | 21 | 354,000 | ( 22,500 ) | ( 331,500 ) | - | - |
| **Net movement in funds** | | 1,472,178 | ( 92,772 ) | 200,822 | 1,580,228 | ( 482,990 ) |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 917,373 | 293,000 | 366,705 | 1,577,078 | 2,060,068 |
| **Total funds carried forward** | | 2,389,551 | 200,228 | 567,527 | 3,157,306 | 1,577,078 |

## 4. Donations

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Gifts, donations & legacies | 308,160 | 150,730 |
| Blue Co. donation | 2,000,000 | 2,000,000 |
| | 2,308,160 | 2,150,730 |

## 5. Income from charitable activities by activity

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Grant income | 1,741,744 | 1,539,935 |
| Direct charitable activities | 4,316,987 | 3,863,131 |
| | 6,058,731 | 5,403,066 |

## 6. Income from fundraising activities

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Raffles and lottery | 100,613 | 98,275 |
| | 100,613 | 98,275 |

## 7. Investment income

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Bank interest | 144,697 | 26,335 |
| | 144,697 | 26,335 |

## 8. Charitable activities expenditure

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Staff costs | 4,407,158 | 3,494,197 |
| Coaching programme costs | 1,853,519 | 1,554,120 |
| Transport costs | 65,881 | 64,841 |
| Other costs | 665,945 | 381,389 |
| Coach education costs | 461 | 843 |
| Support costs | 1,081,711 | 602,787 |
| | 8,074,677 | 6,098,177 |

## 9. Support costs

| | £ |
|---|---|
| Telephone, postage, stationary & printing | 45,633 |
| Consultancy and professional costs | 156,228 |
| Depreciation and amortisation | 31,581 |
| Other support costs | 824,729 |
| Governance costs (note 10) | 23,540 |
| | 1,081,711 |

## 10. Governance costs

| | £ |
|---|---|
| Audit fee | 20,200 |
| Tax & other non-audit fees | 3,340 |
| | 23,540 |

## 11. Auditors remuneration

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Audit fee | 20,200 | 19,250 |

## 12. Net income

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| This is stated after charging: | | |
| Depreciation and amortisation | ( 31,581 ) | ( 20,895 ) |
| Operating lease charges | ( 120,000 ) | ( 120,000 ) |

## 13. Financial performance of the charitable company

The Consolidated Statement of Financial Activities includes the results of the wholly owned subsidiaries.

The summary financial performance of the charity alone is;

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Income | 8,357,510 | 7,625,291 |
| Expenditure | ( 8,014,272 ) | ( 6,055,352 ) |
| **Net surplus/(deficit)** | 343,238 | 1,569,939 |

## 14. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 3,575,608 | 3,165,550 |
| Social security costs | 374,262 | 306,421 |
| Other pension costs | 161,418 | 128,669 |
| | 4,111,288 | 3,600,640 |

The average monthly number of employees during the year was as follows:

| | 2024 | 2023 |
|---|---|---|
| | No. | No. |
| Core Staff | 122 | 90 |
| | 122 | 90 |

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

The number of higher paid employees was:

| | 2024 | 2023 |
|---|---|---|
| | No. | No. |
| In the band £60,001 - £70,000 | - | 5 |
| In the band £70,001 - £80,000 | 3 | - |
| In the band £80,001 - £90,000 | 1 | - |
| In the band £110,001 - £120,000 | - | 1 |
| In the band £140,001 - £150,000 | - | - |

The charity trustees were not paid or received any other benefits from employment in the year (2023 - £nil) No trustees were reimbursed expenses during the year. (2023 - £nil). No charity Trustee received payment for professional or other services supplied to the charity (2023 - £nil).

The key management personnel of the charity comprise the Trustees and Senior Management. The total employee benefits of the key management personnel of the charity were £299,206 (2023 - £446,428).

## 15. Tangible fixed assets (Group & Charity)

| | Assets under construction | Fixtures & Fittings | Leasehold Improvements | Total |
|---|---|---|---|---|
| | | | £ | £ |
| **Cost** | | | | |
| At 1 July 2023 | - | 33,514 | 94,184 | 127,698 |
| Additions | 104,054 | 97,913 | - | 201,967 |
| At 30 June 2024 | 104,054 | 131,427 | 94,184 | 329,665 |
| **Depreciation** | | | | |
| At 1 July 2023 | - | 12,356 | 71,423 | 83,779 |
| Charge for year | - | 14,310 | 9,418 | 23,728 |
| At 30 June 2024 | - | 26,666 | 80,841 | 107,507 |
| **Net book value** | | | | |
| At 30 June 2024 | 104,054 | 104,761 | 13,343 | 222,158 |
| At 30 June 2023 | - | 21,158 | 22,761 | 43,919 |

## 16. Intangible fixed assets (Group & Charity)

| | Software Licence | Total |
|---|---|---|
| | £ | £ |
| **Cost** | | |
| At 1 July 2023 | 23,558 | 23,558 |
| Additions | 1,877 | 1,877 |
| At 30 June 2024 | 25,435 | 25,435 |
| **Amortisation** | | |
| At 1 July 2023 | 7,862 | 7,862 |
| Charge for year | 7,853 | 7,853 |
| At 30 June 2024 | 15,715 | 15,715 |
| **Net book value** | | |
| At 30 June 2024 | 9,720 | 9,720 |
| At 30 June 2023 | 15,696 | 15,696 |

## 17. Investments

| | Group 2024 £ | Group 2023 £ | Charity 2024 £ | Charity 2023 £ |
|---|---|---|---|---|
| **Investment in wholly owned subsidiary companies** | | | | |
| Chelsea FC Foundation Trading Company Ltd | - | - | 1 | 1 |
| **Total investments** | - | - | 1 | 1 |

| Charitable Company | Country | Percentage Shareholding | Description |
|---|---|---|---|
| The Chelsea Players Trust | England and Wales | 100% | Ordinary |

The Chelsea Players Trust relieves in cases of need, hardship or distressed persons who are or have been employed or engaged by Chelsea FC Holdings Limited or its associated entities. The results and summary of assets and liabilities of the charitable company are as follows:

| | 2024 £ | 2023 £ |
|---|---|---|
| Donations | 243,040 | 50,000 |
| Interest receivable | 5,654 | 1,647 |
| Expenditure | ( 60,307 ) | ( 41,555 ) |
| Deficit for the year | 188,387 | 10,092 |

| | 2024 £ | 2023 £ |
|---|---|---|
| Total assets | 366,224 | 177,837 |
| Total liabilities | - | - |
| Charitable funds | 366,224 | 177,837 |

| Company | Country | Percentage Shareholding | Description |
|---|---|---|---|
| Chelsea FC Foundation Trading Company | England and Wales | 100% | Ordinary |

Chelsea FC Foundation Trading Company is held within the Group to house any activity that the Charity engages in that can be considered commercial in nature. No activity was carried out within the period. The results and summary of assets and liabilities of the company are as follows:

| | 2024 £ | 2023 £ |
|---|---|---|
| Interest receivable | 5,997 | 1,468 |
| Administrative expenses | ( 100 ) | ( 1,268 ) |
| Profit/(Loss) for the year | 5,897 | 200 |

**17. Investments** ***(Continued)***

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Total assets | 134,076 | 128,178 |
| Total liabilities | - | - |
| Shareholders' funds | 134,076 | 128,178 |

**18. Debtors**

| | Group | | Charity | |
|---|---|---|---|---|
| | 2024 | 2023 | 2024 | 2023 |
| | £ | £ | £ | £ |
| Trade debtors | 322,158 | 390,683 | 322,158 | 390,683 |
| Other debtors | 284,598 | 10,967 | 19,049 | 11,459 |
| Prepayments and accrued income | 2,363,657 | 48,946 | 2,363,657 | 48,946 |
| | 2,970,413 | 450,596 | 2,704,864 | 451,088 |

**19. Creditors: amounts falling due within one year**

| | Group | | Charity | |
|---|---|---|---|---|
| | 2024 | 2023 | 2024 | 2023 |
| | £ | £ | £ | £ |
| Trade creditors | 165,553 | 88,356 | 165,553 | 88,356 |
| Amounts owed to group undertakings | - | - | 280,831 | 26,272 |
| Other taxation and social security | 133,961 | 126,335 | 133,961 | 125,805 |
| Accruals and deferred income | 1,352,985 | 1,005,508 | 1,072,154 | 1,005,508 |
| Other creditors | 4,065 | - | 4,065 | - |
| | 1,656,564 | 1,220,199 | 1,656,564 | 1,245,942 |

**Deferred income**

Deferred income relates to income received for future periods.

| | £ |
|---|---|
| At 1 July 2023 | 486,000 |
| Amounts released to income | ( 486,000 ) |
| Additions during the year | 244,151 |
| At 30 June 2024 | 244,151 |

## 21. Statement of funds

*For the year ended 30 June 2023*

| | At 1 July 2023 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2024 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 2,389,551 | 6,497,278 | ( 6,248,804 ) | ( 1,223,949 ) | 1,414,076 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | 200,228 | - | - | ( 160,203 ) | 40,024 |
| Jamel Edwards Fund | - | - | - | 1,000,000 | 1,000,000 |
| Paul Canoville Fund | - | - | - | 240,000 | 240,000 |
| Inspire Her | - | - | - | 100,000 | 100,000 |
| ***Total unrestricted funds*** | 2,589,778 | 6,497,278 | ( 6,248,804 ) | ( 44,152 ) | 2,794,100 |
| **Restricted funds** | | | | | |
| No to Hate | 209,495 | 1,000,000 | ( 682,172 ) | - | 527,323 |
| PL Activate Seniors | 30,147 | 88,000 | ( 82,599 ) | - | 35,548 |
| PL Chelsea Champions | 101,214 | 171,554 | ( 244,273 ) | 35,732 | 64,227 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 39,947 | 102,983 | ( 90,352 ) | - | 52,578 |
| PL Entrepreneur | 18,769 | 70,631 | ( 58,691 ) | 1,995 | 32,704 |
| PL Kicks | 63,230 | 291,754 | ( 324,245 ) | 8,366 | 39,105 |
| PL Kicks Targeted | 6,630 | - | ( 39 ) | ( 6,591 ) | - |
| PL Football PF | 15,000 | - | - | - | 15,000 |
| PL Primary Stars | 44,511 | 150,000 | ( 113,501 ) | 4,650 | 85,660 |
| PLFA Fund | - | 10,000 | - | - | 10,000 |
| ***Total restricted funds*** | 567,528 | 2,114,923 | ( 1,825,873 ) | 44,152 | 900,730 |
| **Total funds** | 3,157,306 | 8,612,201 | ( 8,074,677 ) | - | 3,694,830 |

**Designated funds**
During the year the Club made a donation to the Foundation from ticket sales for the MIND Series friendly played against Tottenham Hotspur. The Trustee took the decision to designate these funds to projects that will be run for 2 years from July 2023.

At year end the Trustees have designated £1.34m of the unrestricted reserves to the delivery of future programmes. Of this, £1.24m is to provide multiyear grants to two partner Foundations. A further £100k has been designated towards the Chelsea Foundation Inspire Her programme whereby we have received a commitment for 1 year of 3rd party funding of a similar value. This designation will allow the delivery of this programme to be unaffected for 12 months if this funding is not renewed.

**Restricted funds**
These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, PL Activate Seniors, PL Chelsea Champions, PL Core Funding, PL Inspires, PL Entrepreneur, PL Football PF and PL Primary Stars, PLFA Fund and No to Hate. The No to Hate project aims to highlight ongoing issues around antisemitism within football and the wider community.

## 21. Statement of funds *(continued)*

*For the year ended 30 June 2023*

| | At 1 July 2022 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2023 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 917,373 | 5,522,603 | ( 4,404,425 ) | 354,000 | 2,389,551 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | 293,000 | - | ( 70,272 ) | ( 22,500 ) | 200,228 |
| ***Total unrestricted funds*** | 1,210,373 | 5,522,603 | ( 4,474,697 ) | 331,500 | 2,589,779 |
| **Restricted funds** | | | | | |
| No to Hate | - | 1,040,040 | ( 476,545 ) | ( 354,000 ) | 209,495 |
| PL Activate Seniors | 29,589 | 82,700 | ( 82,142 ) | - | 30,147 |
| PL Chelsea Champions | 116,860 | 188,833 | ( 226,979 ) | 22,500 | 101,214 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 27,065 | 90,000 | ( 77,118 ) | - | 39,947 |
| PL Entrepreneur | 8,377 | 74,900 | ( 64,508 ) | - | 18,769 |
| PL Kicks | 61,474 | 275,823 | ( 274,067 ) | - | `63,230 |
| PL Kicks Targeted | 20,610 | 23,147 | ( 37,126 ) | - | 6,630 |
| PL Football PF | 15,000 | - | - | - | 15,000 |
| PL Primary Stars | 49,146 | 150,360 | ( 154,995 ) | ( 37,873 ) | 44,511 |
| ***Total restricted funds*** | 366,705 | 2,155,803 | ( 1,623,481 ) | ( 331,500 ) | 567,528 |
| **Total funds** | 1,577,078 | 7,678,406 | ( 6,098,178 ) | - | 3,157,306 |

## 22. Analysis of net assets by fund

*For the year ended 30 June 2024*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 231,878 | - | 231,878 |
| Current assets | 4,218,786 | 900,730 | 5,119,516 |
| Current liabilities | ( 1,656,564 ) | - | ( 1,656,564 ) |
| | 2,794,100 | 900,730 | 3,694,830 |

*For the year ended 30 June 2023*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 59,615 | - | 59,615 |
| Current assets | 3,750,362 | 567,528 | 4,317,890 |
| Current liabilities | ( 1,220,199 ) | - | ( 1,220,199 ) |
| | 2,589,778 | 567,528 | 3,157,306 |

## 23. Pensions

### Defined contribution

Pension contributions payable for the year ended 30 June 2024 amounted to £161,481 (2023 - £128,669).

## 24. Called up share capital

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

## 25. Related Party transactions

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

Chelsea FC Holdings Limited, Chelsea Football Club Limited, Chelsea FC Merchandising, Chelsea Women's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of Trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club. Sales during the year amounted to £260,161 (2023 - £232,093). Purchases during the year amounted to £112,116 (2023 - £90,962) At the year end, £nil was due (2023 - £29,337).

Blueco 22 Limited made a £2,000,000 donation (2023 - £2,000,000) during the period.

Chelsea FC Holdings Limited pay the pension costs which are recharged to the Foundation on a monthly basis as well as other services provided to the Foundation. Purchases during the year amounted to £625,799 (2023 - £814,992. At the year end, amounts payable was £nil (2023 - £nil).

Amounts owed to Chelsea FC Merchandising Ltd relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes. Purchases during the year amounted to £15,085 (2023 - £14,426).

Chelsea Car Park Ltd, provides car parking at Stamford Bridge. Purchases during the year amounted to £nil (2023 - £4,176).

Coaching time is recharged to Chelsea Football Club Women Ltd, during the year amounted to £8,179 (2023 - £333). At the year end £nil was due (2023 - £nil).

## 26. Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| **Net income/(expenditure) for the period** | 537,524 | 1,580,228 |
| **Adjustments for:** | | |
| Depreciation charges | 23,728 | 15,733 |
| Amortisation charges | 7,853 | 5,162 |
| Interest receivable | ( 144,697 ) | ( 26,335 ) |
| Decrease/(increase) in debtors | ( 2,519,817 ) | 109,393 |
| Decrease/(increase) in creditors | 436,365 | ( 88,386 ) |
| **Net cash provided by operating activities** | ( 1,659,044 ) | 1,595,795 |

## 27. Analysis of changes in net debt

The charitable company had no debt during the year.

**CHELSEA FC FOUNDATION**

England & Wales - Charity number 1129723

# Accounts

Company number: 06858117 (England and Wales)
Charity number: 1129723

# Chelsea FC Foundation

## Annual Report and Consolidated Financial Statements

## For the Year Ended 30 June 2023

SATURDAY
*ACYJ8ECX*
A11 09/03/2024 #231
COMPANIES HOUSE

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

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**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Report of the Trustees**
**For the year ended 30 June 2023**

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The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) for the year ended 30 June 2023 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 14 to 28 of the attached consolidated financial statements and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

**Structure, Governance and Management**

**Governing Document**

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018 and 20 May 2022. It is registered as a charity with the Charity Commission (registered number 1129723).

**Appointment of Trustees**

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea FC Holdings Limited ('the Club') can appoint up to three Trustees.

On appointment, Trustees complete a register of interests and new Trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for Trustees and Trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

**Organisation**

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at four times a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

**Subsidiary companies**

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

**Related Parties**

The Trustees consider that the Club and its subsidiaries are related parties of the Charity. In addition to this, as the parent company of Chelsea FC Holding Limited the Trustee's consider Blueco 22 Limited as a connected party.

**Risk Management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

## Head of the Foundation Report

In a period of change the Foundation once again showed its adaptability. The strong governance structures in place allowed a smooth transition following the appointment of new club representatives onto the board of Trustees. We were delighted to welcome club directors Barbara Charone and Lord Daniel Finklestein to the Foundation and to appoint Lord Finklestein as the new Chair of the Foundation.

The Foundation is also grateful for the continued backing from the new ownership group who have demonstrated their commitment to our communities through their wholehearted support of our work. Their support is now allowing the Foundation to create a range of new, innovative programmes, using the power of sport to inspire educate and motivate.

We are also delighted for the continued support to the club partners many of whom we have worked with on new and exciting initiatives for communities at home and abroad.

This adaptability has also been evident in our programmes and we were delighted to announce a new groundbreaking strategic partnership with Imperial College Healthcare NHS Trust to examine innovative ways to use the power of football to promote better health in our communities.

Throughout the season we have engaged tens of thousand of people of all ages and backgrounds in a range of programmes. We have introduced a range of innovative projects to empower female players, including the largest ever commitment to engage 5000 primary school girls and giving them their first experiences of football as well as providing empowering educational sessions including body confidence and resilience.

We are proud to be continuing to work with fans, colleagues and communities to highlight the positive examples of diversity at Chelsea and the contribution that people from diverse backgrounds have made to the history of our Club.

Using learnings from initiatives such as No To Antisemitism we will strive to engage more communities to understand the barriers they may face and to work with them to create more opportunities to both play and watch football. There is still a great of work to do but there can be no doubting the commitment of the Club and Chelsea Foundation to create a both a diverse club and wider game and to develop communities that are open, inclusive and welcoming to all.

As part of this commitment, we were honoured to be the first ever Premier League club to host an Open Iftar inviting 250 member of our local Muslim Community to break their fast during Ramadan and engage in dialog with fans and with colleagues from across the club and Foundation.
To change the culture and increase representation off the pitch we are now creating a range of new opportunities. Our work with the FA to promote opportunities for coaches from under-represented groups continues and our partnership with Black Collective of Media in Sport (BCOMS) has allowed aspiring sports journalists to undertake their NCTJ qualifications. A new partnership with Versus is now creating opportunities for under represented communities in the creative industries, providing bursaries for two young people to create projects to increase their portfolios of work and receive mentoring from both organisations.

As industry leaders, we were honoured to be invited to showcase our work at the United Nations and delighted to join the Government, FA and Premier League in Germany on an educational tour to look at examples of best practice in equality, community engagement and inclusion from across the Bundesliga.

Financially the Foundation is in a strong position with unrestricted reserves in excess of the level set by the Trustees. The Trustees and senior leadership will be working on proposals to utilise this surplus to enhance our community focussed and free to use programmes, using this wonderful sport as a force for good.

Simon Taylor
Head of Foundation

**Financial Review**
The results for the year ended 30 June 2023 show a surplus of £1,580,229 (2022 deficit: £482,990). Total incoming resources were £7,678,450 (2022: £5,978,309) and total resources expended were £6,101,292 (2022: £6,461,299).

The underlying activity has continued to operate from a strong financial base through the hard work of the Foundation staff and the continued support from our partners. This has been strengthened further by the funding that has been provided by Blueco 22 Limited.

**Donated Services**
The Charity receives financial support from the Club and its subsidiaries to the extent that support functions are provided free of any charge.

**Investment procedures and policy**
At the present time the Chelsea FC Foundation has taken the decision to not hold any investments. The Trustees have the power to revise this position as they see fit, as set out in the Memorandum and Articles of Association.

**Reserves Policy**
To be able to cover all commitments the Foundation's policy is to hold unrestricted reserves of between £0.8m and £1.2m. This was reviewed and reconfirmed by the Trustees on 8th March 2022.

Trustees consider free reserves to be the unrestricted reserves of the charity, which have a surplus at the year-end of £2,389,551 (2022: £917,373). This level is above that agreed in the reserves policy and the Trustee's and senior management team are currently reviewing programmes that the additional reserves can be designated towards. Please see note 21.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate. See Note 1 for further details.

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**Reference and Administration Details**

| | |
|---|---|
| Registered company number: | 0685817 (England and Wales) |
| Registered charity number: | 1129723 |
| Registered office: | Stamford Bridge, Fulham Road, London, SW6 1HS |

**Directors and trustees**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

| | |
|---|---|
| Lord D Finkelstein OBE (Chair) | Appointed 08 February 2023 |
| EC Hayes OBE | |
| P Powar | |
| P Ramos | Resigned 08 February 2023 |
| Rt Hon Sir Robertson KCMG DL | |
| B Charone | Appointed 08 February 2023 |

**Company Secretary**

Muckle Secretary Limited

**Key management personnel**

The key management personnel are the non-executive directors of the organisation; they are responsible for the day-to-day management of the charity's activities:

| | |
|---|---|
| Head of Foundation: | S Taylor |
| Head of Community: | S Gore |
| International Development Manager: | I Woodroffe |
| Head of Community Programmes: | P Hastings |
| Head of Football Development: | D Jacquart |
| Head of Education & Innovation: | S Gaskin-Kemp |

**Banker**

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London, SW1A 1QA

**Solicitor**

Muckle LLP
32 Gallowgate
Newcastle Upon Tyne, NE1 4BF

**Auditor**

Haines Watts North East Audit LLP
17 Queens Lane
Newcastle Upon Tyne
NE1 1RN

## STATEMENT OF DIRECTORS RESPONSIBILITIES

The trustees (who are also directors of Chelsea FC Foundation for the purposes of company law) are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the trustees is aware at the time the report is approved:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the trustees on 23rd January 2024 and signed on its behalf, by:

**Auditors**
A resolution to appoint auditors for the ensuing year will be proposed at the annual general meeting in line with the charity's policies and in accordance with section 485 of the Companies Act 2006.

This report was approved by the trustees on 23rd January 2024 and signed on its behalf, by:



Lord D Finkelstein OBE
Chair

**Opinion**
We have audited the financial statements of Chelsea FC Foundation (the 'charitable company') and its subsidiary (the 'group') for the year ended 30 June 2023 which comprise the Statement of Financial Activities, Group Balance Sheet and Charitable Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 30 June 2023, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**
We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**
In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charities ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charities and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report.
We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**Responsibilities of trustees**
As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charities ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained an understanding of the legal and regulatory framework applicable to both the charity itself and the industry in which it operates. We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the trustees and other management. The most significant were identified as the Charities Act 2011, UK GAAP (FRS102) and relevant tax legislation. We considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statements. Our audit procedures included:

- making enquires of trustees and management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- reviewing the minutes of meetings of those charged with governance;
- assessing the risk of management override including identifying and testing journal entries; and
- confirmation received directly from the banks to verify the balance at 30 June 2023;

Our audit did not identify any key audit matters relating to the detection of irregularities including fraud. However, despite the audit being planned and conducted in accordance with ISAs (UK) there remains an unavoidable risk that material misstatements in the financial statements may not be detected owing to inherent limitations of the audit, and that by their very nature, any such instances of fraud or irregularity likely involve collusion, forgery, intentional misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

**Use of Our Report**
This report is made solely to the charities trustees, as a body, in accordance with Part 4 of the Charities Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charities trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Donna Bulmer BA (Hons) ACA (Senior Statutory Auditor)**
**For and on behalf of Haines Watts**

29 February 2024

**Chartered Accountants and**
**Statutory Auditors**

17 Queens Lane
Newcastle upon Tyne
NE1 1RN

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Financial Activities (Incorporating the consolidated Income and Expenditure Account)**
**For the year ended 30 June 2023**

| | Notes | Unrestricted funds | Designated funds | Restricted funds | Total 2023 | Total 2022 |
|---|---|---|---|---|---|---|
| | | £ | £ | £ | £ | £ |
| **Income from:** | | | | | | |
| Donations | 4 | 1,110,690 | - | 1,040,040 | 2,150,730 | 400,481 |
| Charitable activities | 5 | 4,287,303 | - | 1,115,763 | 5,403,066 | 5,396,273 |
| Fundraising income | 6 | 98,275 | - | - | 98,275 | 181,555 |
| Investment income | 7 | 26,335 | - | - | 26,335 | - |
| **Total income** | | 5,522,603 | - | 2,155,803 | 7,678,406 | 5,978,309 |
| **Expenditure on:** | | | | | | |
| Charitable activities | 8 | 4,404,425 | 70,272 | 1,623,481 | 6,098,178 | 6,461,299 |
| **Total expenditure** | | 4,404,425 | 70,272 | 1,623,481 | 6,098,178 | 6,461,299 |
| **Net movement before transfers** | | 1,118,178 | ( 70,272 ) | 532,322 | 1,580,228 | ( 482,990 ) |
| Transfers between funds | 21 | 354,000 | ( 22,500 ) | ( 331,500 ) | - | - |
| **Net movement in funds** | | 1,472,178 | ( 92,772 ) | 200,822 | 1,580,228 | ( 482,990 ) |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 917,373 | 293,000 | 366,705 | 1,577,078 | 2,060,068 |
| **Total funds carried forward** | | 2,389,551 | 200,228 | 567,527 | 3,157,306 | 1,577,078 |

The results for the year derive from continuing activities and there are no gains or losses other than those shown above.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Balance Sheet**
**As at 30 June 2023**

| | Notes | £ | 2023<br>£ | £ | 2022<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | | 43,919 | | 40,820 |
| Intangible assets | 16 | | 15,696 | | 7,020 |
| | | | 59,615 | | 47,840 |
| **Current assets** | | | | | |
| Debtors | 18 | 450,596 | | 559,989 | |
| Cash at bank and in hand | | 3,867,294 | | 2,277,834 | |
| | | 4,317,890 | | 2,837,823 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 19 | ( 1,220,199 ) | | ( 1,308,585 ) | |
| **Net current assets** | | | 3,097,691 | | 1,529,238 |
| **Total assets less current liabilities** | | | 3,157,306 | | 1,577,078 |
| **Total net assets** | | | 3,157,306 | | 1,577,078 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 21 | | 2,389,551 | | 917,373 |
| Designated funds | 21 | | 200,227 | | 293,000 |
| | | | 2,589,778 | | 1,210,373 |
| Restricted funds | 21 | | 567,528 | | 366,705 |
| | | | 3,157,306 | | 1,577,078 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 23rd January 2024 and were signed on its behalf by:

.....

Lord D Finkelstein OBE

The notes on pages 14 to 28 form part of these financial statements.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Charity Balance Sheet**
**As at 30 June 2023**

| | Notes | £ | 2023<br>£ | £ | 2022<br>£ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | | 43,919 | | 40,820 |
| Intangible assets | 16 | | 15,696 | | 7,020 |
| Investments | 17 | | 1 | | 1 |
| | | | 59,616 | | 47,841 |
| **Current assets** | | | | | |
| Debtors | 18 | 451,088 | | 687,070 | |
| Cash at bank and in hand | | 3,601,813 | | 1,870,311 | |
| | | 4,052,901 | | 2,557,381 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 19 | ( 1,245,942 ) | | ( 1,308,585 ) | |
| **Net current assets** | | | 2,806,959 | | 1,248,796 |
| **Total assets less current liabilities** | | | 2,866,575 | | 1,296,637 |
| **Total net assets** | | | 2,866,575 | | 1,296,637 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 21 | | 2,098,820 | | 636,932 |
| Designated funds | 21 | | 200,227 | | 293,000 |
| | | | 2,299,047 | | 929,932 |
| Restricted funds | 21 | | 567,528 | | 366,705 |
| | | | 2,866,575 | | 1,296,637 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 23rd January 2024 and were signed on its behalf by:

.....
Lord D Finkelstein OBE

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Cash Flows**
**As at 30 June 2023**

| | | £ | £ |
|---|---|---|---|
| **Cash flows from operating activities:** | | | |
| Cash generated from operations | 26 | 1,595,795 | 478,965 |
| ***Net cash provided by operating activities*** | | 1,595,795 | 478,965 |
| **Cash flows from investing activities:** | | | |
| Purchase of tangible fixed assets | | ( 32,670 ) | ( 4,652 ) |
| Purchase of intangible fixed assets | | - | ( 9,720 ) |
| Proceeds of sale of intangible assets | | - | 8,100 |
| Interest received | | 26,335 | - |
| ***Net cash used in investing activities*** | | ( 6,335 ) | ( 6,272 ) |
| **Change in cash and cash equivalents in the year** | | 1,589,460 | 472,693 |
| Cash and cash equivalents at the beginning of the year | | 2,277,834 | 1,805,141 |
| **Cash and cash equivalents at the end of the year** | | 3,867,294 | 2,277,834 |
| **Cash and cash equivalents consist of:** | | | |
| Cash at bank and in hand | | 3,867,294 | 2,277,834 |

## 1. Accounting policies

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

Chelsea FC Foundation meets the definition of a public benefit entity under FRS 102. The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### 1.2 Basis of consolidation

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

### 1.3 Going concern

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budgets in making their assessment. Based on these assessments, the increased level of demand for the services and the additional funding available the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

### 1.4 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**1.5 Income**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions and is recognised as earned. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with reasonable certainty. Income received to deliver services over a specific period covering more than one financial year is accounted for over the specific period; related expenditure is accounted when incurred.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank.

**1.6 Expenditure and irrecoverable VAT**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is possible that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged against the cost against the expenditure was incurred.

**1.7 Allocation and apportionment of costs**

Support costs are those functions which assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities.

**1.8 Tangible fixed assets**

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Fixtures & Fittings | - 3 years |
| Leasehold Improvements | - 10 years |

Fixed assets costing less than £500 are not capitalised.

**1.9 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.11 Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments which are instantly accessible from the opening of the deposit or similar account.

**1.12 Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

**1.13 Financial instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.14 Pensions**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

**2. Judgements in applying accounting policies and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no significant estimates.

## 3. Statement of Financial Activities for the prior year

| | Notes | Unrestricted funds | Designated funds | Restricted funds | Total 2022 | As restated Total 2021 |
|---|---|---|---|---|---|---|
| | | £ | £ | £ | £ | £ |
| **Income from:** | | | | | | |
| Donations | 4 | 400,481 | - | - | 400,481 | 1,539,890 |
| Charitable activities | 5 | 4,658,018 | - | 738,255 | 5,396,273 | 3,974,505 |
| Fundraising income | 6 | 181,555 | - | - | 181,555 | 177,805 |
| **Total income** | | 5,240,054 | - | 738,255 | 5,978,309 | 5,692,200 |
| **Expenditure on:** | | | | | | |
| Costs of raising funds | | - | - | - | - | 156 |
| Charitable activities | 8 | 4,713,177 | - | 1,748,122 | 6,461,299 | 6,373,422 |
| **Total expenditure** | | 4,713,177 | - | 1,748,122 | 6,461,299 | 6,373,578 |
| **Net movement before transfers** | | 526,877 | - | ( 1,009,867 ) | ( 482,990 ) | ( 681,378 ) |
| Transfers between funds | 21 | ( 575,211 ) | 293,000 | 282,211 | - | - |
| **Net movement in funds** | | ( 48,334 ) | 293,000 | ( 727,656 ) | ( 482,990 ) | ( 681,378 ) |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 965,707 | - | 1,094,361 | 2,060,068 | 2,741,446 |
| **Total funds carried forward** | | 917,373 | 293,000 | 366,705 | 1,577,078 | 2,060,068 |

## 4. Donations

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Gifts, donations & legacies | 150,730 | 400,481 |
| Blue Co. donation | 2,000,000 | - |
| | 2,150,730 | 400,481 |

## 5. Income from charitable activities by activity

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Grant income | 1,539,935 | 1,523,030 |
| Direct charitable activities | 3,863,131 | 3,873,243 |
| | 5,403,066 | 5,396,273 |

## 6. Income from fundraising activities

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Raffles and lottery | 98,275 | 181,555 |
| | 98,275 | 181,555 |

## 7. Investment income

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Bank interest | 26,335 | - |
| | 26,335 | - |

## 8. Charitable activities expenditure

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Staff costs | 3,494,197 | 3,377,789 |
| Coaching programme costs | 1,554,120 | 1,778,486 |
| Transport costs | 64,841 | 39,341 |
| Other costs | 381,389 | 449,417 |
| Coach education costs | 843 | 12,757 |
| Support costs | 602,787 | 803,509 |
| | 6,098,177 | 6,461,299 |

## 9. Support costs

| | £ |
|---|---|
| Telephone, postage, stationary & printing | 17,289 |
| Consultancy and professional costs | 51,659 |
| Depreciation and amortisation | 20,895 |
| Other support costs | 512,944 |
| Governance costs (note 10) | 21,770 |
| | 602,787 |

## 10. Governance costs

| | £ |
|---|---|
| Audit fee | 19,250 |
| Tax & other non-audit fees | 2,520 |
| | 21,770 |

## 11. Auditors remuneration

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Audit fee | 19,250 | 18,000 |

## 12. Net income

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| This is stated after charging: | | |
| Depreciation and amortisation | ( 20,895 ) | ( 16,679 ) |
| Operating lease charges | ( 120,000 ) | ( 120,000 ) |

## 13. Financial performance of the charitable company

The Consolidated Statement of Financial Activities includes the results of the wholly owned subsidiaries.

The summary financial performance of the charity alone is;

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Income | 7,625,291 | 5,978,310 |
| Expenditure | ( 6,055,352 ) | ( 6,457,413 ) |
| **Net surplus/(deficit)** | 1,569,939 | ( 479,103 ) |

## 14. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 3,165,550 | 2,941,490 |
| Social security costs | 306,421 | 302,695 |
| Other pension costs | 128,669 | 133,604 |
| | 3,600,640 | 3,377,789 |

The average monthly number of employees during the year was as follows:

| | 2023 | 2022 |
|---|---|---|
| | No. | No. |
| Core Staff | 90 | 90 |
| | 90 | 90 |

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

The number of higher paid employees was:

| | 2023 | 2022 |
|---|---|---|
| | No. | No. |
| In the band £60,001 - £70,000 | 5 | 4 |
| In the band £80,001 - £90,000 | - | 1 |
| In the band £110,001 - £120,000 | 1 | 1 |

The charity trustees were not paid or received any other benefits from employment in the year (2022 - £nil) No trustees were reimbursed expenses during the year. (2022 - £nil). No charity Trustee received payment for professional or other services supplied to the charity (2022 - £nil).

The key management personnel of the charity comprise the Trustees and Senior Management. The total employee benefits of the key management personnel of the charity were £446,428 (2022 - £453,823).

## 15. Tangible fixed assets (Group & Charity)

| | Fixtures & Fittings | Leasehold Improvements | Total |
|---|---|---|---|
| | | £ | £ |
| **Cost** | | | |
| At 1 July 2022 | 14,682 | 94,184 | 108,866 |
| Additions | 18,832 | - | 18,832 |
| At 30 June 2023 | 33,514 | 94,184 | 127,698 |
| **Depreciation** | | | |
| At 1 July 2022 | 6,041 | 62,005 | 68,046 |
| Charge for year | 6,315 | 9,418 | 15,733 |
| At 30 June 2023 | 12,356 | 71,423 | 83,779 |
| **Net book value** | | | |
| At 30 June 2023 | 21,158 | 22,761 | 43,919 |
| At 30 June 2022 | 8,641 | 32,179 | 40,820 |

## 16. Intangible fixed assets (Group & Charity)

| | Software Licence | Total |
|---|---|---|
| | £ | £ |
| **Cost** | | |
| At 1 July 2022 | 9,720 | 9,720 |
| Additions | 13,838 | 13,838 |
| At 30 June 2023 | 23,558 | 23,558 |
| **Amortisation** | | |
| At 1 July 2022 | 2,700 | 2,700 |
| Charge for year | 5,162 | 5,162 |
| At 30 June 2023 | 7,862 | 7,862 |
| **Net book value** | | |
| At 30 June 2023 | 15,696 | 15,696 |
| At 30 June 2022 | 7,020 | 7,020 |

## 17. Investments

| | Group 2023 £ | Group 2022 £ | Charity 2023 £ | Charity 2022 £ |
|---|---|---|---|---|
| **Investment in wholly owned subsidiary companies** | | | | |
| Chelsea FC Foundation Trading Company Ltd | - | - | 1 | 1 |
| **Total investments** | - | - | 1 | 1 |

| Charitable Company | Country | Percentage Shareholding | Description |
|---|---|---|---|
| The Chelsea Players Trust | England and Wales | 100% | Ordinary |

The Chelsea Players Trust relieves in cases of need, hardship or distressed persons who are or have been employed or engaged by Chelsea FC plc or its associated entities. The results and summary of assets and liabilities of the charitable company are as follows:

| | 2023 £ | 2022 £ |
|---|---|---|
| Donations | 50,000 | - |
| Interest receivable | 1,647 | - |
| Expenditure | ( 41,555 ) | ( 3,699 ) |
| Deficit for the year | 10,092 | ( 3,699 ) |

| | 2023 £ | 2022 £ |
|---|---|---|
| Total assets | 177,837 | 283,138 |
| Total liabilities | - | ( 115,393 ) |
| Charitable funds | 177,837 | 167,745 |

| Company | Country | Percentage Shareholding | Description |
|---|---|---|---|
| Chelsea FC Foundation Trading Company | England and Wales | 100% | Ordinary |

Chelsea FC Foundation Trading Company is held within the Group to house any activity that the Charity engages in that can be considered commercial in nature. No activity was carried out within the period. The results and summary of assets and liabilities of the company are as follows:

| | 2023 £ | 2022 £ |
|---|---|---|
| Interest receivable | 1,468 | - |
| Administrative expenses | ( 1,268 ) | ( 186 ) |
| Profit/(Loss) for the year | 200 | ( 186 ) |

**17. Investments** ***(Continued)***

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Total assets | 128,178 | 127,979 |
| Total liabilities | - | - |
| Shareholders' funds | 128,178 | 127,979 |

**18. Debtors**

| | Group | | Charity | |
|---|---|---|---|---|
| | 2023 | 2022 | 2023 | 2022 |
| | £ | £ | £ | £ |
| Trade debtors | 390,683 | 177,717 | 390,683 | 177,717 |
| Amounts owed by group undertakings | - | - | - | 127,083 |
| Other debtors | 10,967 | 32,953 | 11,459 | 32,951 |
| Prepayments and accrued income | 48,946 | 349,319 | 48,946 | 349,319 |
| | 450,596 | 559,989 | 451,088 | 687,070 |

**19. Creditors: amounts falling due within one year**

| | Group | | Charity | |
|---|---|---|---|---|
| | 2023 | 2022 | 2023 | 2022 |
| | £ | £ | £ | £ |
| Trade creditors | 88,356 | 17,424 | 88,356 | 17,424 |
| Amounts owed to group undertakings | - | - | 26,272 | - |
| Other taxation and social security | 126,335 | 102,534 | 125,805 | 102,534 |
| Accruals and deferred income | 1,005,508 | 1,188,627 | 1,005,508 | 1,188,627 |
| | 1,220,199 | 1,308,585 | 1,245,942 | 1,308,585 |

**Deferred income**

Deferred income relates to income received for future periods.

| | £ |
|---|---|
| At 1 July 2022 | 219,738 |
| Amounts released to income | ( 219,738 ) |
| Additions during the year | 486,000 |
| At 30 June 2023 | 486,000 |

## 21. Statement of funds

*For the year ended 31 June 2023*

| | At 1 July 2022 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2023 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 917,373 | 5,522,603 | ( 4,404,425 ) | 354,000 | 2,389,551 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | 293,000 | - | ( 70,272 ) | ( 22,500 ) | 200,228 |
| ***Total unrestricted funds*** | 1,210,373 | 5,522,603 | ( 4,474,697 ) | 331,500 | 2,589,779 |
| **Restricted funds** | | | | | |
| No to Hate | - | 1,040,040 | ( 476,545 ) | ( 354,000 ) | 209,495 |
| PL Activate Seniors | 29,589 | 82,700 | ( 82,142 ) | - | 30,147 |
| PL Chelsea Champions | 116,860 | 188,833 | ( 226,979 ) | 22,500 | 101,214 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 27,065 | 90,000 | ( 77,118 ) | - | 39,947 |
| PL Entrepreneur | 8,377 | 74,900 | ( 64,508 ) | - | 18,769 |
| PL Kicks | 61,474 | 275,823 | ( 274,067 ) | - | 63,230 |
| PL Kicks Targeted | 20,610 | 23,147 | ( 37,126 ) | - | 6,630 |
| PL Football PF | 15,000 | - | - | - | 15,000 |
| PL Primary Stars | 49,146 | 150,360 | ( 154,995 ) | ( 37,873 ) | 44,511 |
| ***Total restricted funds*** | 366,705 | 2,155,803 | ( 1,623,481 ) | ( 331,500 ) | 567,528 |
| **Total funds** | 1,577,078 | 7,678,406 | ( 6,098,178 ) | - | 3,157,306 |

**Transfers**
Due to the sanctions that were placed on the Club a tranche of funding for the No to Hate project was unable to be made. Rather than cancelling the activations for this project unrestricted fund were utilised to cover the shortfall. Upon receiving the funding after the sanctions on the Club were lifted, this transfer was reversed.

**Designated funds**
During the year the Club made a donation to the Foundation from ticket sales for the MIND Series friendly played against Tottenham Hotspur. The Trustee took the decision to designate these funds to projects that will be run for 2 years from July 2023.

**Restricted funds**
These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, PL Activate Seniors, PL Chelsea Champions, PL Core Funding, PL Inspires, PL Entrepreneur, PL Football PF and PL Primary Stars and No to Hate. The No to Hate project aims to highlight ongoing issues around antisemitism within football and the wider community.

## 21. Statement of funds *(continued)*

*For the year ended 31 June 2022*

| | At 1 July 2021 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2022 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 965,707 | 5,240,054 | ( 4,713,177 ) | ( 575,211 ) | 917,373 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | - | - | - | 293,000 | 293,000 |
| ***Total unrestricted funds*** | 965,707 | 5,240,054 | ( 4,713,177 ) | ( 282,211 ) | 1,210,373 |
| **Restricted funds** | | | | | |
| No to Hate | 189,718 | - | ( 548,807 ) | 359,089 | - |
| PL Activate Seniors | 16,962 | 75,473 | ( 62,846 ) | - | 29,589 |
| PL Chelsea Champions | 105,958 | 225,520 | ( 214,618 ) | - | 116,860 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 137,211 | - | ( 71,141 ) | ( 39,005 ) | 27,065 |
| PL Entrepreneur | 19,843 | 84,400 | ( 95,866 ) | - | 8,377 |
| PL Kicks | 310,944 | 71,937 | ( 321,407 ) | - | 61,474 |
| PL Kicks Targeted | 46,164 | 50,925 | ( 76,479 ) | - | 20,610 |
| PL Football PF | 15,000 | - | - | - | 15,000 |
| PL Primary Stars | 213,976 | - | ( 126,957 ) | ( 37,873 ) | 49,146 |
| ***Total restricted funds*** | 1,094,361 | 738,255 | ( 1,748,122 ) | 282,211 | 366,705 |
| **Total funds** | 1,775,741 | 5,978,309 | ( 6,461,299 ) | - | 1,577,078 |

## 22. Analysis of net assets by fund

*For the year ended 31 March 2023*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 59,615 | - | 59,615 |
| Current assets | 3,750,362 | 567,528 | 4,317,890 |
| Current liabilities | ( 1,220,199 ) | - | ( 1,220,199 ) |
| | 2,589,778 | 567,528 | 3,157,306 |

*For the year ended 31 March 2022*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 47,840 | - | 47,840 |
| Current assets | 2,471,117 | 366,705 | 2,837,823 |
| Current liabilities | ( 1,308,585 ) | - | ( 1,308,585 ) |
| | 1,210,372 | 366,705 | 1,577,078 |

## 23. Pensions

### Defined contribution

Pension contributions payable for the year ended 30 June 2023 amounted to £128,669 (2022 - £133,604).

## 24. Called up share capital

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

## 25. Related Party transactions

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

Chelsea FC Holdings Limited, Chelsea Football Club Limited, Chelsea FC Merchandising, Chelsea Women's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of Trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club. Sales during the year amounted to £232,093 (2022 - £262,759). Purchases during the year amounted to £90,962 (2022 - £54,112) At the year end, £29,337 was due (2022 - £3,039).

Blueco 22 Limited made a £2,000,000 donation (2022 - £nil) during the period.

Chelsea FC Holdings Limited pay the pension costs which are recharged to the Foundation on a monthly basis as well as other services provided to the Foundation. Purchases during the year amounted to £814,992 (2022 - £747,422. At the year end, amounts payable was £nil (2022 - £nil).

Amounts owed to Chelsea FC Merchandising Ltd relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes. Purchases during the year amounted to £14,426 (2022 - £5,235).

Chelsea Car Park Ltd, provides car parking at Stamford Bridge. Purchases during the year amounted to £4,176 (2022 - £4,176).

Coaching time is recharged to Chelsea Football Club Women Ltd, during the year amounted to £333 (2022 - £6,610). At the year end £nil was due (2022 - £30).

## 26. Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| **Net income/(expenditure) for the period** | 1,580,228 | ( 482,990 ) |
| **Adjustments for:** | | |
| Depreciation charges | 15,733 | 13,980 |
| Amortisation charges | 5,162 | 2,700 |
| Interest receivable | ( 26,335 ) | - |
| Decrease/(increase) in debtors | 109,393 | 905,660 |
| Decrease/(increase) in creditors | ( 88,386 ) | 39,615 |
| **Net cash provided by operating activities** | 1,595,795 | 478,965 |

## 27. Analysis of changes in net debt

The charitable company had no debt during the year.

**CHELSEA FC FOUNDATION**

England & Wales - Charity number 1129723

# Accounts

Company number: 06858117 (England and Wales)
Charity number: 1129723

# Chelsea FC Foundation

## Annual Report and Consolidated Financial Statements

## For the Year Ended 30 June 2022

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

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**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Report of the Trustees**
**For the year ended 30 June 2022**

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The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) for the year ended 30 June 2022 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 14 to 28 of the attached consolidated financial statements and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

**Structure, Governance and Management**

**Governing Document**

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018 and 20 May 2022. It is registered as a charity with the Charity Commission (registered number 1129723).

**Appointment of Trustees**

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea FC Holdings Limited ('the Club') can appoint up to three Trustees.

On appointment, Trustees complete a register of interests and new Trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for Trustees and Trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

**Organisation**

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at four times a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

**Subsidiary companies**

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

**Related Parties**

The Trustees consider that the Club and its subsidiaries are related parties of the Charity.

Muckle LLP is also considered to be a related party as Mr J Devine, one of the Trustees of Chelsea FC Foundation, is currently a partner at Muckle LLP.

**Risk Management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

## Chair's Report

In a period of change for both the Foundation and wider club the charity's work has continued to set the standard across sport. Using the power of football to motivate, educate and inspire the Foundation's work in all our communities is having a long lasting and tangible impact.

As the impact of Covid and subsequent lockdowns continued to have an effect on individuals and communities across the world, the flexibility and dynamism of the Foundation came to the fore, allowing our work to quickly adapt to the ever-changing landscape. Football Development continued to thrive particularly the Football Development Centres and Covid-adapted sessions allowed our schools programme to quickly restart.

The lessons learnt during the initial lockdowns allowed us to adapt our education programmes to offer a blended learning experience using online meeting platforms in schools and in particularly our adult education and entrepreneur programmes.

The independence and governance structure of the Foundation meant the charity was largely unaffected by the sanctioning process and we continued to provide opportunities throughout this difficult time. The Trustees were delighted that the new ownership of the Club recognised the value of the Foundation's work and continued to support our work at previous levels.

This has allowed us to adapt our award winning Say No To Antisemitism into a wider programme tackling hate in all its forms, particularly online abuse. The No To Hate initiative will also see the Foundation and Football Club to change the culture of our club and wider football industry by supporting coaches from under-represented communities as well as offering bursaries to aspiring sports journalists. We also celebrated our own black history through the This Is Us programme highlighting players of black origin from Paul Canoville through the present men's and women's squad.

## Financial Review

The results for the year ended 30 June 2022 show a deficit of £482,990 (2021: £681,378). Total incoming resources were £5,978,309 (2021: £5,692,000 and total resources expended were £6,461,299 (2021: £6,373,578).

Funding raised by the pre-season friendly MIND series against our London rivals Tottenham and Arsenal led to new programmes being launched to use football to tackle social welfare and mental health issues.

We are grateful that many our funding partners allowed underspend to be carried over from the last financial year to expand and enhance community education and provision across our regions.

The underlying financial performance of the Foundation mean that reserve levels returned to limits set by the Trustees allowing the Foundation to plan further investment in community focused programmes as part of our commitment to all of our communities.

The outstanding results of the 21/22 financial year are testament to the hard work and dedication of the Foundation staff and the resilience of our partners to whom we are grateful for their continued support. As we approach the next year we hope to see an increased investment by the Foundation to enhance our community focussed programmes both at home and abroad using this wonderful sport as a force for good.

### Donated Services

The Charity receives financial support from the Club and its subsidiaries to the extent that support functions are provided free of any charge.

### Investment procedures and policy

At the present time the Chelsea FC Foundation has taken the decision to not hold any investments. The Trustees have the power to revise this position as they see fit, as set out in the Memorandum and Articles of Association.

### Reserves Policy

In the year ended 30 June 2018 the Trustees approved a change to the Reserves Policy. The previous policy was to build enough reserves to meet six months running costs of Chelsea FC Foundation plus charity wind up costs; estimated at £2-£2.5 million. The current Policy looks instead at the Foundation's commitments, resulting in a required reserves level of £0.8-£1.2 million. The policy was reviewed and reconfirmed by the Trustees 8 March 2022.

Trustees consider free reserves to be the unrestricted reserves of the charity, which have a surplus at the year-end of £917,372 (2021: £965,707). Please see note 19.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate. See Note 1 for further details.

---

**Reference and Administration Details**

| | |
|---|---|
| Registered company number: | 0685817 (England and Wales) |
| Registered charity number: | 1129723 |
| Registered office: | Stamford Bridge, Fulham Road, London, SW6 1HS |

**Directors and trustees**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

| | |
|---|---|
| BM Buck | Resigned 30/06/2022 |
| JR Devine | Resigned 14/09/2022 |
| EC Hayes OBE | |
| P Powar | |
| P Ramos | |
| Rt Hon Sir Robertson KCMG DL | |

**Company Secretary**

Muckle Secretary Limited

**Key management personnel**

The key management personnel are the non-executive directors of the organisation; they are responsible for the day-to-day management of the charity's activities:

| | |
|---|---|
| Head of Foundation: | S Taylor |

**Banker**

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London, SW1A 1QA

**Solicitor**

Muckle LLP
32 Gallowgate
Newcastle Upon Tyne, NE1 4BF

**Auditor**

Haines Watts North East Audit LLP
17 Queens Lane
Newcastle Upon Tyne
NE1 1RN

## STATEMENT OF DIRECTORS RESPONSIBILITIES

The trustees (who are also directors of Chelsea FC Foundation for the purposes of company law) are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the trustees is aware at the time the report is approved:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the trustees on 12 December 2022 and signed on its behalf, by:

**Auditors**
A resolution to appoint auditors for the ensuing year will be proposed at the annual general meeting in line with the charity's policies and in accordance with section 485 of the Companies Act 2006.

This report was approved by the trustees on 12 December 2022 and signed on its behalf, by:

P Ramos
Trustee

## Opinion

We have audited the financial statements of Chelsea FC Foundation (the 'charitable company') and its subsidiary (the 'group') for the year ended 30 June 2022 which comprise the Statement of Financial Activities, Group Balance Sheet and Charitable Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 30 June 2022, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charities ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charities and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report.
We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charities ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained an understanding of the legal and regulatory framework applicable to both the charity itself and the industry in which it operates. We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the trustees and other management. The most significant were identified as the Charities Act 2011, UK GAAP (FRS102) and relevant tax legislation. We considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statements. Our audit procedures included:

- making enquires of trustees and management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- reviewing the minutes of meetings of those charged with governance;
- assessing the risk of management override including identifying and testing journal entries;
- confirmation received directly from the banks to verify the balance at 30 June 2022; and
- challenging the assumptions and judgements made by management in its significant accounting estimates.

Our audit did not identify any key audit matters relating to the detection of irregularities including fraud. However, despite the audit being planned and conducted in accordance with ISAs (UK) there remains an unavoidable risk that material misstatements in the financial statements may not be detected owing to inherent limitations of the audit, and that by their very nature, any such instances of fraud or irregularity likely involve collusion, forgery, intentional misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

**Use of Our Report**
This report is made solely to the charities trustees, as a body, in accordance with Part 4 of the Charities Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charities trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Donna Bulmer BA (Hons) ACA (Senior Statutory Auditor)**
**For and on behalf of Haines Watts**

9 January 2023

**Chartered Accountants and**
**Statutory Auditors**

17 Queens Lane
Newcastle upon Tyne
NE1 1RN

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Financial Activities (Incorporating the consolidated Income and Expenditure Account)**
**For the year ended 30 June 2022**

| | Notes | Unrestricted funds | Designated funds | Restricted funds | Total 2022 | As restated Total 2021 |
|---|---|---|---|---|---|---|
| | | £ | £ | £ | £ | £ |
| **Income from:** | | | | | | |
| Donations | 4 | 400,481 | - | - | 400,481 | 1,539,890 |
| Charitable activities | 5 | 4,658,018 | - | 738,255 | 5,396,273 | 3,974,505 |
| Fundraising income | 6 | 181,555 | - | - | 181,555 | 177,805 |
| **Total income** | | 5,240,054 | - | 738,255 | 5,978,309 | 5,692,200 |
| **Expenditure on:** | | | | | | |
| Costs of raising funds | | - | - | - | - | 156 |
| Charitable activities | 7 | 4,713,177 | - | 1,748,122 | 6,461,299 | 6,373,422 |
| **Total expenditure** | | 4,713,177 | - | 1,748,122 | 6,461,299 | 6,373,578 |
| **Net movement before transfers** | | 526,877 | - | ( 1,009,867 ) | ( 482,990 ) | ( 681,378 ) |
| Transfers between funds | 19 | ( 575,211 ) | 293,000 | 282,211 | - | - |
| **Net movement in funds** | | ( 48,334 ) | 293,000 | ( 727,656 ) | ( 482,990 ) | ( 681,378 ) |
| **Reconciliation of funds** | | | | | | |
| Total funds brought forward | | 965,707 | - | 1,094,361 | 2,060,068 | 2,741,446 |
| **Total funds carried forward** | | 917,373 | 293,000 | 366,705 | 1,577,078 | 2,060,068 |

The results for the year derive from continuing activities and there are no gains or losses other than those shown above.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Balance Sheet**
**As at 30 June 2022**

| | Notes | £ | 2022 £ | £ | 2021 As restated £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 13 | | 40,820 | | 50,148 |
| Intangible assets | 14 | | 7,020 | | 8,100 |
| | | | 47,840 | | 58,248 |
| **Current assets** | | | | | |
| Debtors | 16 | 559,989 | | 1,465,649 | |
| Cash at bank and in hand | | 2,277,834 | | 1,805,141 | |
| | | 2,837,823 | | 3,270,790 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 17 | ( 1,308,585 ) | | ( 1,268,970 ) | |
| **Net current assets** | | | 1,529,238 | | 2,001,820 |
| **Total assets less current liabilities** | | | 1,577,078 | | 2,060,068 |
| **Total net assets** | | | 1,577,078 | | 2,060,068 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 19 | | 917,373 | | 965,707 |
| Designated funds | 19 | | 293,000 | | - |
| | | | 1,210,373 | | 965,707 |
| Restricted funds | 19 | | 366,705 | | 1,094,361 |
| | | | 1,577,078 | | 2,060,068 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 12 December 2022 and were signed on its behalf by:

P Ramos

The notes on pages 14 to 28 form part of these financial statements.

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Charity Balance Sheet**
**As at 30 June 2022**

| | Notes | £ | 2022 £ | £ | 2021 As restated £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 13 | | 40,820 | | 50,148 |
| Intangible assets | 14 | | 7,020 | | 8,100 |
| Investments | | | 1 | | 1 |
| | | | 47,841 | | 58,249 |
| **Current assets** | | | | | |
| Debtors | 16 | 687,070 | | 1,610,131 | |
| Cash at bank and in hand | | 1,870,311 | | 1,387,801 | |
| | | 2,557,381 | | 2,997,932 | |
| **Liabilities** | | | | | |
| Creditors: amounts falling due within one year | 17 | ( 1,308,585 ) | | ( 1,280,440 ) | |
| **Net current assets** | | | 1,248,796 | | 1,717,492 |
| **Total assets less current liabilities** | | | 1,296,637 | | 1,775,741 |
| **Total net assets** | | | 1,296,637 | | 1,775,741 |
| **The funds of the charity** | | | | | |
| Unrestricted funds | 19 | | 636,932 | | 681,380 |
| Designated funds | 19 | | 293,000 | | - |
| | | | 929,932 | | 681,380 |
| Restricted funds | 19 | | 366,705 | | 1,094,361 |
| | | | 1,296,637 | | 1,775,741 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 12 December 2022 and were signed on its behalf by:

P Ramos

**Chelsea FC Foundation**
(A Company Limited by Guarantee)

**Consolidated Statement of Cash Flows**
**As at 30 June 2022**

| | | £ | £ |
|---|---|---|---|
| **Cash flows from operating activities:** | | | |
| Cash generated from operations | 24 | 478,965 | 1,914,368 |
| ***Net cash provided by operating activities*** | | 478,965 | 1,914,368 |
| **Cash flows from investing activities:** | | | |
| Purchase of tangible fixed assets | | ( 4,652 ) | ( 7,292 ) |
| Purchase of intangible fixed assets | | ( 9,720 ) | ( 8,100 ) |
| Proceeds of sale of intangible assets | | 8,100 | - |
| ***Net cash used in investing activities*** | | ( 6,272 ) | ( 15,392 ) |
| **Change in cash and cash equivalents in the year** | | 472,693 | 1,898,976 |
| Cash and cash equivalents at the beginning of the year | | 1,805,141 | 3,704,117 |
| **Cash and cash equivalents at the end of the year** | | 2,277,834 | 1,805,141 |
| **Cash and cash equivalents consist of:** | | | |
| Cash at bank and in hand | | 2,277,834 | 1,805,141 |

## 1. Accounting policies

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

Chelsea FC Foundation meets the definition of a public benefit entity under FRS 102. The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

### 1.2 Basis of consolidation

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

### 1.3 Going concern

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budgets in making their assessment. Based on these assessments, the increased level of demand for the services and the additional funding available the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

### 1.4 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**1.5 Income**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions and is recognised as earned. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty of receipt and the amount can be measured with reasonable certainty. Income received to deliver services over a specific period covering more than one financial year is accounted for over the specific period; related expenditure is accounted when incurred.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank.

**1.6 Expenditure and irrecoverable VAT**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is possible that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged against the cost against the expenditure was incurred.

**1.7 Allocation and apportionment of costs**

Support costs are those functions which assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities.

**1.8 Tangible fixed assets**

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Fixtures & Fittings | - 3 years |
| Leasehold Improvements | - 10 years |

Fixed assets costing less than £500 are not capitalised.

**1.9 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.11 Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments which are instantly accessible from the opening of the deposit or similar account.

**1.12 Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any discounts due.

**1.13 Financial instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.14 Pensions**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

**2. Judgements in applying accounting policies and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no significant estimates.

## 3. Statement of Financial Activities for the prior year

| | Notes | Unrestricted Funds | Restricted Funds | Designated Funds | Total funds 2021 |
|---|---|---|---|---|---|
| | | £ | £ | £ | £ |
| **Income from:** | | | | | |
| Donations | 4 | 584,602 | 955,288 | - | 1,539,890 |
| Charitable activities | | 3,005,522 | 968,983 | - | 3,974,505 |
| Fundraising income | | 177,805 | - | - | 177,805 |
| **Total income** | | 3,767,929 | 1,924,271 | - | 5,692,200 |
| **Expenditure on:** | | | | | |
| Raising funds | | 156 | - | - | 156 |
| Charitable activities | 7 | 4,318,535 | 2,054,887 | - | 6,373,422 |
| **Total expenditure** | | 4,318,691 | 2,054,887 | - | 6,373,578 |
| **Net movement in funds** | | ( 550,762 ) | ( 130,616 ) | - | ( 681,378 ) |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 1,516,469 | 1,224,977 | - | 2,741,446 |
| **Total funds carried forward** | | 965,707 | 1,094,361 | - | 2,060,068 |

## 4. Donations

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Gifts, donations & legacies | 400,481 | 1,539,890 |
| | 400,481 | 1,539,890 |

The antisemitism project received income of £nil (2021: £490,000) which is included within gift, donations and legacies.

## 5. Income from charitable activities by activity

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Grant income | 1,523,030 | 1,070,924 |
| Direct charitable activities | 3,873,243 | 2,903,581 |
| | 5,396,273 | 3,974,505 |

## 6. Income from fundraising activities

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Raffles and lottery | 181,555 | 177,805 |
| | 181,555 | 177,805 |

## 7. Charitable activities expenditure

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Staff costs | 3,377,789 | 3,512,223 |
| Coaching programme costs | 1,778,486 | 1,193,843 |
| Transport costs | 39,341 | 27,799 |
| Other costs | 449,417 | 680,433 |
| Coach education costs | 12,757 | 9,864 |
| Support costs | 803,509 | 949,416 |
| | 6,461,299 | 6,373,578 |

## 8. Support costs

| | £ |
|---|---|
| Telephone, postage, stationary & printing | 43,367 |
| Consultancy and professional costs | 122,280 |
| Depreciation | 16,679 |
| Other support costs | 621,183 |
| Governance costs (note 9) | 28,000 |
| | 803,509 |

## 9. Governance costs

| | £ |
|---|---|
| Audit fee | 18,000 |
| Tax & other non-audit fees | 10,000 |
| | 28,000 |

## 10. Auditors remuneration

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Audit fee | 18,000 | 25,000 |

## 11. Net income/(expenditure)

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| This is stated after charging: | | |
| Depreciation | ( 16,679 ) | ( 19,329 ) |
| Operating lease charges | ( 120,000 ) | ( 120,000 ) |

## 12. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 2,941,490 | 3,060,768 |
| Social security costs | 302,695 | 304,246 |
| Other pension costs | 133,604 | 147,209 |
| | 3,377,789 | 3,512,223 |

The average monthly number of employees during the year was as follows:

| | 2022 | 2021 |
|---|---|---|
| | No. | No. |
| Core Staff | 90 | 96 |
| | 90 | 96 |

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

The number of higher paid employees was:

| | 2022 | 2021 |
|---|---|---|
| | No. | No. |
| In the band £60,001 - £70,000 | 4 | 4 |
| In the band £80,001 - £90,000 | 1 | 1 |
| In the band £110,001 - £120,000 | 1 | 1 |

The charity trustees were not paid or received any other benefits from employment in the year (2021 - £nil) No trustees were reimbursed expenses during the year. (2021 - £nil). No charity Trustee received payment for professional or other services supplied to the charity (2021 - £nil).

The key management personnel of the charity comprise the Trustees and Senior Management. The total employee benefits of the key management personnel of the charity were £453,823 (2021 - £451,823).

## 13. Tangible fixed assets (Group & Charity)

| | Fixtures & Fittings | Leasehold Improvements | Total |
|---|---|---|---|
| | | £ | £ |
| **Cost** | | | |
| At 1 July 2021 | 16,386 | 94,184 | 110,570 |
| Additions | 4,652 | - | 4,652 |
| Disposals | ( 6,356 ) | - | ( 6,356 ) |
| At 30 June 2022 | 14,682 | 94,184 | 108,866 |
| **Depreciation** | | | |
| At 1 July 2021 | 7,836 | 52,586 | 60,422 |
| Charge for year | 4,561 | 9,419 | 13,980 |
| Eliminated on disposal | ( 6,356 ) | - | ( 6,356 ) |
| At 30 June 2022 | 6,041 | 62,005 | 68,046 |
| **Net book value** | | | |
| At 30 June 2022 | 8,641 | 32,179 | 40,820 |
| At 30 June 2021 | 8,550 | 41,598 | 50,148 |

## 14. Intangible fixed assets (Group & Charity)

| | Software Licence | Total |
|---|---|---|
| | £ | £ |
| **Cost** | | |
| At 1 July 2021 | 8,100 | 8,100 |
| Additions | 9,720 | 9,720 |
| Disposals | ( 8,100 ) | ( 8,100 ) |
| At 30 June 2022 | 9,720 | 9,720 |
| **Depreciation** | | |
| At 1 July 2021 | - | - |
| Charge for year | 2,700 | 2,700 |
| Eliminated on disposal | - | - |
| At 30 June 2022 | 2,700 | 2,700 |
| **Net book value** | | |
| At 30 June 2022 | 7,020 | 7,020 |
| At 30 June 2021 | 8,100 | 8,100 |

## 15. Investments

| | Group 2022 £ | Group 2021 £ | Charity 2022 £ | Charity 2021 £ |
|---|---|---|---|---|
| **Investment in wholly owned subsidiary companies** | | | | |
| Chelsea FC Foundation Trading Company Ltd | - | - | 1 | 1 |
| **Total investments** | - | - | 1 | 1 |

The charity owns 100% of the shares of its subsidiary company, Chelsea FC Foundation Trading Company Limited which is incorporated in England and Wales with the same registered office as its parent, Company number 06924821.

The charity has one charitable subsidiary, The Chelsea Players' Trust which is incorporated in England and Wales with the same registered office as its parent, Charity number 1120214.

Financial statements for both subsidiaries for the year ended 30 June 2022 are filed with the Registrar of Companies.

## 16. Debtors

| | Group | | Charity | |
|---|---|---|---|---|
| | 2022 £ | 2021 £ | 2022 £ | 2021 £ |
| Trade debtors | 177,717 | 680,789 | 177,717 | 680,789 |
| Amounts owed by group undertakings | - | - | 127,083 | 129,202 |
| Other debtors | 32,953 | 89,916 | 32,951 | 89,916 |
| Prepayments and accrued income | 349,319 | 694,944 | 349,319 | 694,944 |
| | 559,989 | 1,465,649 | 687,070 | 1,594,851 |

## 17. Creditors: amounts falling due within one year

| | Group | | Charity | |
|---|---|---|---|---|
| | 2022 £ | 2021 £ | 2022 £ | 2021 £ |
| Trade creditors | 17,424 | 50,305 | 17,424 | 50,305 |
| Amounts owed to group undertakings | - | - | - | 12,220 |
| Other taxation and social security | 102,534 | 93,590 | 102,534 | 92,840 |
| Accruals and deferred income | 1,188,627 | 1,125,075 | 1,188,627 | 1,125,075 |
| | 1,308,585 | 1,268,970 | 1,308,585 | 1,280,440 |

## 17. Creditors: amounts falling due within one year *(Continued)*

### Deferred income

Deferred income relates to income received for future periods.

| | £ |
|---|---|
| At 1 July 2021 | 360,724 |
| Amounts released to income | ( 360,724 ) |
| Additions during the year | 219,738 |
| At 30 June 2022 | 219,738 |

## 18. Prior period adjustment

A prior period adjustment has been made in respect of the funds within the charity being rolled forward incorrectly.

### Change to the balance sheet

| | As previously reported £ | Adjustment £ | As restated at 30 June 2021 £ |
|---|---|---|---|
| **Funds** | | | |
| Unrestricted funds | 666,100 | 15,280 | 681,380 |
| | 666,100 | 15,280 | 681,380 |

## 19. Statement of funds

*For the year ended 31 June 2022*

| | At 1 July 2021 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2022 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 965,707 | 5,240,054 | ( 4,713,177 ) | ( 575,211 ) | 917,373 |
| **Designated fund** | | | | | |
| CFC MIND Series Donation | - | - | - | 293,000 | 293,000 |
| ***Total unrestricted funds*** | 965,707 | 5,240,054 | ( 4,713,177 ) | ( 282,211 ) | 1,210,373 |
| **Restricted funds** | | | | | |
| No to Hate | 189,718 | - | ( 548,807 ) | 359,089 | - |
| PL Activate Seniors | 16,962 | 75,473 | ( 62,846 ) | - | 29,589 |
| PL Chelsea Champions | 105,958 | 225,520 | ( 214,618 ) | - | 116,860 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 137,211 | - | ( 71,141 ) | ( 39,005 ) | 27,065 |
| PL Entrepreneur | 19,843 | 84,400 | ( 95,866 ) | - | 8,377 |
| PL Kicks | 310,944 | 71,937 | ( 321,407 ) | - | 61,474 |
| PL Kicks Targeted | 46,164 | 50,925 | ( 76,479 ) | - | 20,610 |
| PL Football PF | 15,000 | - | - | - | 15,000 |
| PL Primary Stars | 213,976 | - | ( 126,957 ) | ( 37,873 ) | 49,146 |
| ***Total restricted funds*** | 1,094,361 | 738,255 | ( 1,748,122 ) | 282,211 | 366,705 |
| **Total funds** | 1,775,741 | 5,978,309 | ( 6,461,299 ) | - | 1,577,078 |

**Transfers**
Due to the sanctions that were placed on the Club a tranche of funding for the No to Hate project was unable to be made. Rather than cancelling the activations for this project unrestricted fund were utilised to cover the shortfall.

**Designated funds**
During the year the Club made a donation to the Foundation from ticket sales for the MIND Series friendly played against Tottenham Hotspur. The Trustee took the decision to designate these funds to projects that will be run for 2 years from July 2023.

**Restricted funds**
These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, PL Activate Seniors, PL Chelsea Champions, PL Core Funding, PL Inspires, PL Entrepreneur, PL Football PF and PL Primary Stars and No to Hate. The No to Hate project aims to highlight ongoing issues around antisemitism within football and the wider community.

## 19. Statement of funds *(continued)*

*For the year ended 31 June 2021*

| | At 1 July 2020 £ | Income £ | Expenditure £ | Transfers £ | At 30 June 2021 £ |
|---|---|---|---|---|---|
| **Unrestricted fund** | | | | | |
| General fund | 1,530,606 | 4,883,182 | ( 5,448,081 ) | - | 965,707 |
| ***Total unrestricted funds*** | 1,530,606 | 4,883,182 | ( 5,448,081 ) | - | 965.107 |
| **Restricted funds** | | | | | |
| Antisemitism/Say no to Hate | 508,518 | 2,922 | ( 321,722 ) | - | 189,718 |
| PL Activate Seniors | 7,429 | 88,267 | ( 78,734 ) | - | 16,962 |
| PL Chelsea Champions | 105,311 | 194,025 | ( 193,378 ) | - | 105,958 |
| PL Core Funding | 38,585 | 230,000 | ( 230,000 ) | - | 38,585 |
| PL Inspires | 179,966 | 1,890 | ( 44,645 ) | - | 137,211 |
| PL Entrepreneur | 18,102 | 84,400 | ( 82,659 ) | - | 19,843 |
| PL Kicks | 458,430 | 52,300 | ( 199,786 ) | - | 310,944 |
| PL Kicks Targeted | 22,106 | 67,917 | ( 43,859 ) | - | 46,164 |
| PL Football PF | - | 15,000 | - | - | 15,000 |
| PL Primary Stars | 314,005 | - | ( 100,029 ) | - | 213,976 |
| ***Total restricted funds*** | 1,652,453 | 736,720 | ( 1,294,812 ) | - | 1,094,361 |
| **Total funds** | 3,183,059 | 5,619,902 | ( 6,742,893 ) | - | 1,775,741 |

**19. Statement of funds *(continued)***

**Restricted Funds**

**Designated funds**

**20. Analysis of net assets by fund**

*For the year ended 31 March 2022*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 47,840 | - | 47,840 |
| Current assets | 2,471,117 | 366,705 | 2,837,823 |
| Current liabilities | ( 1,308,585 ) | - | ( 1,308,585 ) |
| | 1,210,372 | 366,705 | 1,577,078 |

*For the year ended 30 June 2021*

| | Unrestricted funds | Restricted funds | Total |
|---|---|---|---|
| | £ | £ | £ |
| Fixed assets | 58,248 | - | 58,248 |
| Current assets | 2,176,429 | 1,094,361 | 3,270,790 |
| Current liabilities | ( 1,268,970 ) | - | ( 1,268,970 ) |
| | 965,707 | 1,094,361 | 2,060,068 |

**21. Pensions**

**Defined contribution**

Pension contributions payable for the year ended 30 June 2022 amounted to £133,604 (2021 - £147,209).

**22. Called up share capital**

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

## 23. Related Party transactions

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

Chelsea FC Holdings Limited, Chelsea Football Club Limited, Chelsea FC Merchandising, Chelsea Women's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of Trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club. Sales during the year amounted to £262,759 (2021 - £348,725). Purchases during the year amounted to £54,112 (2021 - £13,969) At the year end, £3,039 was due (2021 - £nil).

Chelsea FC Holdings Limited pay the pension costs which are recharged to the Foundation on a monthly basis as well as other services provided to the Foundation. Purchases during the year amounted to £747,422 (2021 - £326,333. At the year end, amounts payable was £nil (2021 - £1,675,255).

Amounts owed to Chelsea FC Merchandising Ltd relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes. Purchases during the year amounted to £5,235 (2021 - £2,761).

Muckle LLP is a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation is currently a partner at Muckle LLP. The firm has been engaged in the year to provide legal advice to the Charity. Purchases during the year amounted to £16,152 (2021 - £1,741). At the year end £493 (2021 - £nil) was payable.

Chelsea Car Park Ltd, provides car parking at Stamford Bridge. Purchases during the year amounted to £4,176 (2021 - £nil).

Coaching time is recharged to Chelsea Football Club Women Ltd, during the year amounted to £6,610 (2021 - £nil). At the year end £30 was due (2021 - £nil).

## 24. Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| **Net (expenditure)/income for the period** | ( 482,990 ) | ( 681,378 ) |
| **Adjustments for:** | | |
| Depreciation charges | 13,980 | 19,329 |
| Amortisation charges | 2,700 | - |
| Decrease/(increase) in debtors | 905,660 | 831,042 |
| Increase/(decrease) in creditors | 39,615 | ( 2,052,577 ) |
| **Net cash provided by operating activities** | 478,965 | ( 1,883,584 ) |

## 25. Analysis of changes in net debt

The charitable company had no debt during the year.

**CHELSEA FC FOUNDATION**

England & Wales - Charity number 1129723

# Accounts

**Chelsea FC Foundation**

# Annual Report and Consolidated Financial Statements

Company number 06858117

Charity number 1129723

For the year ended 30 June 2021

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# Trustees' report

The trustees are pleased to present their trustees' annual report together with the consolidated financial statements of Chelsea FC Foundation (the Charity) for the year ended 30 June 2021 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The consolidated financial statements have been prepared in accordance with the accounting policies set out on pages 17 to 20 of the attached consolidated financial statements and comply with the Charity's Memorandum and Articles of Association, applicable laws and the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later.

**Structure, Governance and Management**

***Governing Document***

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009 and amended on 25 January 2011 and 16 August 2018. It is registered as a charity with the Charity Commission (registered number 1129723).

***Appointment of Trustees***

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea Football Club Limited ('the Club') can appoint up to four Trustees.

On appointment, trustees complete a register of interests and new trustees will undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is a training programme for trustees and trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

***Organisation***

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at least twice a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

***Subsidiary companies***

The Charity has one trading subsidiary, Chelsea FC Foundation Trading Company Limited (TCL) and one charitable subsidiary, The Chelsea Players' Trust (CPT).

Any profit generated by the activities of the trading subsidiary is donated to the Charity.

***Related Parties***

The Trustees consider that Chelsea FC plc and its subsidiaries Chelsea Football Club Ltd and Chelsea FC Merchandising Ltd are related parties of the Charity.

Muckle LLP is also considered to be a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation, is currently a partner at Muckle LLP.

***Risk Management***

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees have assessed the major risks to which the Charity is exposed, with particular attention focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team.

# Trustees' Report *(continued)*

## Chairman's Statement

At the Foundation we believe that football can inspire, educate and motivate. The game has a unique ability to bring people together in a way that few other sports or organisations can.

Through the Foundation we are proud of our work delivering programmes using sport to create stronger safer communities and empowering individuals through education, sport and inclusion. As well as celebrating success on the pitch we are very proud of work we do away from it - creating a club and communities that are welcoming and open to all.

The last year has been challenging for the Foundation, as it has for many other charities and community organisations. Throughout the Covid crisis the Foundation demonstrated itself to be one of the most innovative club community organisations, creating a range of online activities, coaching programmes and lessons to engage participants, offering them support in what were unprecedented times.

As we came out of the first lockdown the Foundation again demonstrated its innovation and flexibility by creating a range of socially distanced coaching initiatives and small-sided drills. Our education programmes were supported by the players who joined virtual classrooms to greet the participants.

Permanent staff were supported by maintaining salaries without relying on the Government furlough scheme and casual colleagues were supported through discretionary pay based on monthly averages. This was reintroduced as the second lockdown was announced, offering all colleagues some security and support.

Naturally there was a negative impact on many of the Foundation's programmes. Where possible, courses went to virtual delivery, utilising technology and social media platforms however, many of our football development and school sessions were impacted by the lockdown measures. Funding from the Premier League Charitable Fund remained unchanged for the period despite restrictions on face-to-face delivery.

We saw the development of our award-winning Say No To Antisemitism programme, supported by the club owner Roman Abramovich. The Foundation developed programmes in conjunction with the RAF Museum to support the Hidden Heroes project highlighting the Jewish service people who fought during the War. We were delighted to welcome fans to the Imperial War Museum following Mr Abramovich's support for the new Holocaust Galleries.

We were also delighted to join forces with the Anti-Defamation League (ADL) to bring together children in London and America to learn about equality and celebrate the diversity using examples from in and around Chelsea. The lessons are based on how teams of people from different cultures and different backgrounds work together and how these lessons can be applied to their own classrooms and their communities.

In turn, the Say No to Antisemitism programme has inspired us to dedicate more resources towards our wider equality work and our Say No To Hate initiative is now taking the lessons learnt and applying them across a range of discrimination issues. Through the programme we hope to change the culture of football, celebrate our own multicultural history, and provide new opportunities for under-represented communities.

The Board of the club and the Trustees of the Foundation wholeheartedly believe we have an obligation to use our privileged standing to make a real and long-lasting difference.

We want to use our unique position to be a positive force in society and to demonstrate to our wider communities that football is more than just a sport. Through the Foundation we believe we are affecting positive and long-lasting change in communities at home and throughout the world.

# Trustees' Report *(continued)*

**Financial Review**

The results for the year ended 30 June 2021 show net outgoing resources of £681,378 *(2020: net outcoming resources of* £462,171*)*. Total incoming resources were £5,692,200 *(2020: £8,104,869)* and total resources expended were £6,373,578 *(2020: £8,567,040)*. The fall in incoming resources has been caused by the disruption to the Charity's activities due to the COVID-19 pandemic, in particular revenue generated from the football development programmes.

**Donated Services**

The Charity receives financial support from Chelsea FC plc and its subsidiaries to the extent that support functions are provided free of any charge.

**Investment procedures and policy**

At the present time, the Chelsea FC Foundation have interest bearing cash deposits available in order to meet ongoing liquidity requirements. The Trustees have powers to invest the funds as they see fit, as set out in the Memorandum and Articles of Association.

**Reserves Policy**

In the year ended 30 June 2018 the Trustees approved a change to the Reserves Policy. The previous policy was to build enough reserves to meet six months running costs of Chelsea FC Foundation plus charity wind up costs; estimated at £2-£2.5 million. The current Policy looks instead at the Foundation's commitments, resulting in a required reserves level of £0.8-£1.2 million.

Trustees consider free reserves to be the unrestricted reserves of the charity, which have a surplus at the year-end of £965,707 *(2020: £1,516,469)*. The Trustees approved the investment of a portion of the 30 June 2018 surplus into future programmes, which is allocated to a designated fund. The balance of this fund at 30 June 2021 was £Nil *(2020: £304,265)*. Any further excess in unrestricted reserves will be held as a capital fund, to be used to develop new facilities. Please see note 15.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate. See Note 1 for further details.

**Provision of information to auditor**

In accordance with company law, as the Charity Trustees, we certify that:

- So far as each Trustee is aware, there is no relevant audit information of which the Charity's auditor is unaware; and
- As the Trustees of the Charity we have each taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information

# Trustees' Report *(continued)*

## Reference and Administration Details

**Trustees**
BM Buck
JR Devine
EC Hayes OBE
P Powar
P Ramos
Sir HM Robertson KCMG

**Secretary**

Muckle Secretary Limited

**Head of Foundation**

S Taylor

**Registered office**

Stamford Bridge
Fulham Road
London, SW6 1HS

**Banker**

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London, SW1A 1QA

**Solicitor**

Muckle LLP
32 Gallowgate
Newcastle Upon Tyne, NE1 4BF

**Auditor**

KPMG LLP
Chartered Accountants and Registered Auditors
15 Canada Square
London, E14 5GL

**Company/Charity number:**

Company number: 06858117
Charity Number: 1129723

# Trustees' Report *(continued)*

**Statement of responsibilities of the Trustees of Chelsea FC Foundation in respect of the Trustees' annual report and the consolidated financial statements**

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law they have are required to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and charitable company and of the group's excess of expenditure over income for that period. In preparing each of the group and charitable company financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- assess the group's and the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the group or the charitable company or to cease operations, or have no realistic alternative but to do so.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the Board of Trustees and signed on behalf of the Board on 17/01/22.

BM Buck
*Trustee*

Stamford Bridge
Fulham Road
London
SW6 1HS

KPMG

## Independent auditor's report to the members of Charity FC Foundation

### Opinion

We have audited the financial statements of Chelsea FC Foundation ("the charitable company") for the year ended 30 June 2021 which comprise the Consolidated Statement of Financial Activities (incorporating Income & Expenditure Account), Consolidated Balance Sheet, Charity Balance Sheet, Consolidated Cash Flow Statement, Charity Cash Flow Statement and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the charitable company's affairs as at 30 June 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the group in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

### Going concern

The trustees have prepared the financial statements on the going concern basis as they do not intend to liquidate the group or the charitable company or to cease their operations, and as they have concluded that the group and the charitable company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the trustees' conclusions, we considered the inherent risks to the group's business model and analysed how those risks might affect the group and charitable company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the trustees' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the group or the charitable company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the group or the charitable company will continue in operation.

## Independent auditor's report to the members of Charity FC Foundation (continued)

### Fraud and breaches of laws and regulations – ability to detect

*Identifying and responding to risks of material misstatement due to fraud*

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of Trustees and inspection of policy documentation as to the Group's high-level policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Trustee Board minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, in particular:

- the risk that Group management may be in a position to make inappropriate accounting entries;
- the risk that restricted revenue is recognised as unrestricted revenue; and
- the risk that revenue is overstated through recording revenues in the wrong period.

We did not identify any additional fraud risks.

We performed procedures including:

- Identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted to unusual account combinations, duplicated journals, material post year-end journals and those which reallocated restricted revenue to an unrestricted code;
- Reconciling income disclosed to cash received;
- Assessing whether transactions either side of the balance sheet date are recognised in the correct period;
- Assessing the reasonableness of income codes' classification as restricted or unrestricted;
- Agreeing a sample of restricted and unrestricted income items to underlying evidence to confirm correct classification.

*Identifying and responding to risks of material misstatement related to compliance with laws and regulations*

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees and other management (as required by auditing standards). We discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies' legislation and the Charities SORP) and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Group is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: health and safety, data protection laws, anti-bribery, employment law, and certain aspects of company and charity legislation, recognising the nature of the Group's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

*Context of the ability of the audit to detect fraud or breaches of law or regulation*

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

**Other information**

The trustees are responsible for the other information, which comprises the Trustees' Annual Report**.** Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except as explicitly stated below, any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the other information;
- in our opinion the information given in the Trustees' Annual Report, which constitutes the trustees' report for the financial year, is consistent with the financial statements; and
- in our opinion that report has been prepared in accordance with the Companies Act 2006.

**Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

## Independent auditor's report to the members of Charity FC Foundation (continued)

### Trustees' responsibilities

As explained more fully in their statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the group's and the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the group or the charitable company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



**Paul Barron (Senior Statutory Auditor)**

**for and on behalf of KPMG LLP, Statutory Auditor**

*Chartered Accountants*

15 Canada Square, London, E14 5GL
Date: 18th January 2022

# Consolidated Statement of Financial Activities (incorporating Income & Expenditure Account)

*for the year ended 30 June 2021*

| | Notes | Unrestricted funds £ | Restricted funds £ | Total 2021 £ | Unrestricted funds (as restated*) £ | Restricted funds (as restated*) £ | Total 2020 (as restated*) £ |
|---|---|---|---|---|---|---|---|
| **Incoming resources** | | | | | | | |
| Incoming resources from generated funds: | | | | | | | |
| Voluntary income | 2 | **584,602** | **955,288** | **1,539,890** | 712,255 | 1,335,983 | 2,048,238 |
| Activities for generating funds | 3 | **177,805** | **-** | **177,805** | 196,483 | - | 196,483 |
| Incoming resources from charitable activities | 4 | **3,005,522** | **968,983** | **3,974,505** | 3,896,454 | 1,963,694 | 5,860,148 |
| **Total incoming resources** | | **3,767,929** | **1,924,271** | **5,692,200** | 4,805,192 | 3,299,677 | 8,104,869 |
| **Resources expended** | | | | | | | |
| Cost of generating funds: | | | | | | | |
| Fundraising trading: cost of goods sold and other costs | | **(156)** | **-** | **(156)** | (156) | - | (156) |
| Charitable activities | | **(4,280,753)** | **(2,054,887)** | **(6,335,640)** | (6,056,519) | (2,474,685) | (8,531,204) |
| Governance costs | | **(37,782)** | **-** | **(37,782)** | (35,680) | - | (35,680) |
| **Total resources expended** | 5 | **(4,318,691)** | **(2,054,887)** | **(6,373,578)** | (6,092,355) | (2,474,685) | (8,567,040) |
| **Net incoming resources before other recognised gains, losses, transfers** | | **(550,762)** | **(130,616)** | **(681,378)** | (1,287,163) | 824,992 | (462,171) |
| **Net income for the year/Net movement in funds** | | **(550,762)** | **(130,616)** | **(681,378)** | (1,287,163) | 824,992 | (462,171) |
| Fund balances b/fwd at 1 July 2020 | 15 | **1,516,469** | **1,224,977** | **2,741,446** | 2,803,632 | 399,985 | 3,203,617 |
| **Fund balances c/fwd at 30 June 2021** | 13, 16 | **965,707** | **1,094,361** | **2,060,068** | 1,516,469 | 1,224,977 | 2,741,446 |

The Charity has no recognised gains or losses other than the net movement of funds for the year (2020: £Nil).

The Charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006 and a separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented.

The notes on pages 17 to 30 form part of these financial statements.

* See Note 15 for details of the restatement

# Consolidated Balance Sheet

*as at 30 June 2021*

| | Notes | 2021 | (As restated*) 2020 |
|---|---|---|---|
| | | £ | £ |
| **Fixed assets** | | | |
| Intangible fixed assets | *8* | **8,100** | - |
| Tangible fixed assets | *9* | **50,148** | 62,185 |
| | | **58,248** | 62,185 |
| **Current assets** | | | |
| Debtors | *10* | **1,465,649** | 2,296,691 |
| Cash at bank and in hand | | **1,805,141** | 3,704,117 |
| | | **3,270,790** | 6,000,808 |
| **Creditors: amounts falling due within one year** | *11* | **(1,268,970)** | (3,321,547) |
| **Net current assets** | | **2,001,820** | 2,679,261 |
| **Total assets less current liabilities** | | **2,060,068** | 2,741,446 |
| **Net assets** | | **2,060,068** | 2,741,446 |
| **Charitable funds** | | | |
| Unrestricted funds | *15,16* | **965,707** | 1,516,469 |
| Restricted funds | *15,16* | **1,094,361** | 1,224,977 |
| | *13,15,16* | **2,060,068** | 2,741,446 |

These financial statements were approved by the Board of Trustees on 17/01/22.

Signed on behalf of the Board of Trustees

**BM Buck**
*Trustee*

Company registration number 06858117

Charity registration number 1129723

The notes on pages 17 to 30 form part of these financial statements.

* See Note 15 for details of the restatement

# Charity Balance Sheet

*as at 30 June 2021*

| | Notes | 2021 | (As restated*) 2020 |
|---|---|---|---|
| | | **£** | £ |
| **Fixed assets** | | | |
| Intangible fixed assets | *8* | **8,100** | - |
| Tangible fixed assets | *9* | **50,148** | 62,185 |
| Investments | *17* | **1** | 1 |
| | | **58,249** | 62,186 |
| **Current assets** | | | |
| Debtors | *10* | **1,594,851** | 2,401,804 |
| Cash at bank and in hand | | **1,387,801** | 3,322,395 |
| | | **2,982,652** | 5,724,199 |
| **Creditors: amounts falling due within one year** | *11* | **(1,280,440)** | (3,329,267) |
| **Net current assets** | | **1,702,212** | 2,394,932 |
| **Total assets less current liabilities** | | **1,760,461** | 2,457,118 |
| **Net assets** | | **1,760,461** | 2,457,118 |
| **Charitable funds** | | | |
| Unrestricted funds | *16* | **666,100** | 1,232,141 |
| Restricted funds | *16* | **1,094,361** | 1,224,977 |
| | *13* | **1,760,461** | 2,457,118 |

These financial statements were approved by the Board of Trustees on 17/01/22.

Signed on behalf of the Board of Trustees

**BM Buck**
*Trustee*

Company registration number 06858117

Charity registration number 1129723

The notes on pages 17 to 30 form part of these financial statements.

* See Note 15 for details of the restatement

# Consolidated Cash Flow Statement

*for the year ended 30 June 2021*

| | Notes | **2021** **£** | **£** | 2020 £ | £ |
|---|---|---|---|---|---|
| **Net cash (used in)/generated from operating activities** | | | **(1,883,584)** | | 310,233 |
| **Cash flows from investing activities** | | | | | |
| Purchase of intangible assets | 8 | **(8,100)** | | - | |
| Purchase of tangible fixed assets | 9 | **(7,292)** | | (2,739) | |
| **Net cash used in investing activities** | | | **(15,392)** | | (2,739) |
| **Net (decrease)/increase in cash and cash equivalents** | | | **(1,898,976)** | | 307,494 |
| Cash and cash equivalents at the beginning of year | | | **3,704,117** | | 3,396,623 |
| **Cash and cash equivalents at the end of year** | | | **1,805,141** | | 3,704,117 |
| **Reconciliation of net movement in funds to net cash flows from operating activities** | | | | | |
| Net movement in funds | 13 | | **(681,378)** | | (462,171) |
| Adjustments for: | | | | | |
| Depreciation of tangible fixed assets | 9 | | **19,329** | | 25,971 |
| Amortisation of intangible fixed assets | 8 | | **-** | | 2,389 |
| Movements in working capital: | | | | | |
| Decrease/(increase) in debtors | 10 | | **831,042** | | (745,783) |
| (Decrease)/increase in creditors | 11 | | **(2,052,577)** | | 1,489,827 |
| **Net cash (used in)/generated from operating activities** | | | **(1,883,584)** | | 310,233 |

# Consolidated Analysis of Net Debt

*for the year ended 30 June 2021*

| | **At 1 July 2020 £** | **Cash flows £** | **At 30 June 2021 £** |
|---|---|---|---|
| Cash at bank and in hand | 3,704,117 | (1,898,976) | 1,805,141 |
| | 3,704,117 | (1,898,976) | 1,805,141 |

# Charity Cash Flow Statement

*for the year ended 30 June 2021*

| | Notes | **2021** | | 2020 | |
|---|---|---|---|---|---|
| | | **£** | **£** | £ | £ |
| **Net cash (used in)/generated from operating activities** | | | **(1,919,202)** | | 273,240 |
| **Cash flows from investing activities** | | | | | |
| Purchase of intangible assets | 8 | - | | - | |
| Purchase of tangible fixed assets | 9 | **(15,392)** | | (2,739) | |
| **Net cash used in investing activities** | | | **(15,392)** | | (2,739) |
| **Net (decrease)/increase in cash and cash equivalents** | | | **(1,934,594)** | | 270,501 |
| Cash and cash equivalents at the beginning of year | | | 3,322,395 | | 3,051,894 |
| **Cash and cash equivalents at the end of year** | | | **1,387,801** | | 3,322,395 |
| **Reconciliation of net movement in funds to net cash flows from operating activities** | | | | | |
| Net movement in funds | 13 | | **(696,657)** | | (475,043) |
| Adjustments for: | | | | | |
| Depreciation of tangible fixed assets | 9 | | **19,329** | | 25,971 |
| Amortisation of intangible fixed assets | 8 | | **-** | | 2,389 |
| Movements in working capital: | | | | | |
| Decrease/(increase) in debtors | 10 | | **806,953** | | (769,401) |
| (Decrease)/increase in creditors | 11 | | **(2,048,827)** | | 1,489,324 |
| **Net cash (used in)/generated from operating activities** | | | **(1,919,202)** | | 273,240 |

# Charity Analysis of Net Debt

*for the year ended 30 June 2021*

| | **At 1 July 2019 £** | **Cash flows £** | **At 30 June 2020 £** |
|---|---|---|---|
| Cash at bank and in hand | 3,322,395 | (1,934,594) | 1,387,801 |
| | 3,322,395 | (1,934,594) | 1,387,801 |

# Notes

## 1 Accounting policies

### Charity information

Chelsea FC Foundation is a private company limited by guarantee (Companies House No. 06858117) and a registered charity (Registered Charity No. 1129723). It is incorporated and domiciled in England and Wales. The registered office is Stamford Bridge, Fulham Road, London, SW6 1HS, UK. The principal activities of the Group and Charity are mentioned in the Trustees' Report.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

### Basis of preparation

These accounts have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102"), the Statement of Recommended Practice: Accounting and Reporting by Charities (the SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006, effective from accounting periods commencing 1 January 2019 or later. The Chelsea FC Foundation is a Public Benefit Entity as defined by FRS 102.

The accounts are prepared in sterling, which is the functional currency of the Group. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention.

### Going concern

The financial statements have been prepared on a going concern basis which the trustees consider to be appropriate for the following reasons.

In the previous year, the COVID-19 Pandemic caused the suspension of many of the Charity's activities. During the course of the current year, many of these activities have resumed, albeit subject to some restrictions, particularly in relation to international travel which has limited the ability to run overseas soccer schools. This has limited the ability of the Charity to generate revenues at the level the trustees would previously have expected.

The trustees have prepared cash flow forecasts for a period of 12 months from the date of approval of these financial statements which indicate that the Charity will have sufficient funds to meet its liabilities as they fall due for that period. In light of the ongoing COVID-19 Pandemic, the Charity is currently forecasting some continued local restrictions in the 2021/22 financial year with normal trading returning in Spring 2022.

The trustees are therefore confident that the Charity will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

## Notes (*continued*)

**Accounting policies** *(continued)*

**Consolidation**

These consolidated financial statements consolidate the results of the Charity and its wholly owned subsidiary undertakings, Chelsea FC Foundation Trading Company Ltd and The Chelsea Players' Trust on a line-by-line basis.

These accounts are made up to 30 June 2021 and are based on the accounts of the subsidiary undertakings which are coterminous with those of the Charity.

A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because the Charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006. The results for the Charity Chelsea FC Foundation are a deficit of £696,657 for the year ended 30 June 2021 (*2020: deficit of £475,043*). Gross incoming resources for the year ended 30 June 2021 of £5,638,451 *(2020: £8,036,833)* were recognised.

**Donated services**

The Charity does not include donated services and facilities in the Statement of Financial Activities as the Charity is unable to reasonably quantify or measure the value of these services. Donated services and financial support are received from Chelsea FC plc and its subsidiaries to the extent that premises and support functions are provided free of any charges.

**Incoming Resources**

All incoming resources are included in the statement of financial activities when the Charity is entitled to the income and the amount can be quantified with reasonable accuracy, net of any applicable sales discounts and VAT. The following specific policies are applied to particular categories of income:

- Incoming resources from charitable activities are included when earned, these resources relate to football programmes conducted by Chelsea FC Foundation for which individuals pay to attend.
- Incoming resources from grants, where related to performance and specific deliverables, are accounted for as the Charity earns the right to consideration by its performance.
- Incoming resources from donations and other voluntary sources are credited to the State of Financial Activities when receivable. Where such incoming resources are received in advance the income is deferred until the Charity becomes entitled to the resources.

**Resources expended**

Resources expended have been charged to the statement of financial activities on an accruals basis. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Support costs relating to a single activity are allocated directly to that activity. Where support costs relate to several activities they have been apportioned on a basis consistent with the average consumption of resources within the Foundation.

Governance costs represent the costs associated with the governance arrangements of the Group as opposed to those costs associated with fundraising or charitable activity.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**Unrestricted funds**

Unrestricted funds are funds which can be used in accordance with the charitable objectives at the discretion of the trustees.

**Restricted funds**

Restricted funds are funds raised or donated for a specific purpose. All other funds are classified as unrestricted.

## Notes (*continued*)

**Accounting policies** *(continued)*

**Depreciation and tangible fixed assets**

Capital purchases in excess of £500 are capitalised as tangible fixed assets.

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation on tangible fixed assets is calculated on a straight line basis and aims to write down their costs to their estimated residual value over their expected useful lives as follows:

Fixtures & Fittings - 3 years
Leasehold improvements – 10 years

**Amortisation and intangible fixed assets**

Intangible fixed assets are stated at cost, net of amortisation and any provision for impairment. Intangible fixed assets are amortised at rates calculated to write off the assets on a straight basis over their estimated useful economic lives, not to exceed twenty years. Impairment of intangible assets is only reviewed where circumstances indicate that the carrying value of an asset may not be fully recoverable.

Software licenses – through the term of the license

***Basic Financial Assets***

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

***Impairment of Financial Assets***

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

***Derecognition of Financial Assets***

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the Group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

## Notes (*continued*)

**Accounting policies** *(continued)*

***Classification of financial liabilities***

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors hare obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

**Pension costs**

The Charity contributes to defined contribution benefit schemes on behalf of employees. The amount charged in the statement of financial activities is the amount payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

**Taxation**

Chelsea FC Foundation is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a Charity for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**Judgements and key sources of estimation uncertainty**

In the application of the Charity's accounting policies, the trustee's are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

There are no estimates and assumptions which have a significant risk of causing a material adjustment to the carrying value of assets and liabilities within the financial statements.

**Statutory Accounts**

The statutory accounts will be filed with the Registrar of Companies.

## 2 Voluntary Income

| | **Unrestricted funds £** | **Restricted funds £** | **Total 2021 £** | Unrestricted funds £ | Restricted funds £ | **Total 2020 £** |
|---|---|---|---|---|---|---|
| Gift, donations and legacies | **584,602** | **955,288** | **1,539,890** | 712,255 | 1,335,983 | 2,048,238 |
| Grants received from Charitable foundations | **-** | **-** | **-** | - | - | - |
| | **584,602** | **955,288** | **1,539,890** | 712,255 | 1,335,983 | 2,048,238 |

The antisemitism project received income of £490,000 *(2020: £1,335,983)* which is included within gift, donations and legacies.

## Notes *(continued)*

### 3 Activities for generating funds

| | **Unrestricted funds £** | **Restricted funds £** | **Total 2021 £** | Unrestricted funds £ | Restricted funds £ | **Total 2020 £** |
|---|---|---|---|---|---|---|
| Raffles and lottery | **177,805** | **-** | **177,805** | 128,447 | - | 128,447 |
| Fundraising events | - | - | - | 68,036 | - | 68,036 |
| | **177,805** | - | **177,805** | 196,483 | - | 196,483 |

### 4 Incoming resources from charitable activities

| | **Unrestricted funds £** | **Restricted funds £** | **Total 2021 £** | Unrestricted funds £ | Restricted funds £ | **Total 2020 £** |
|---|---|---|---|---|---|---|
| Sale of services as part of the direct charitable activities | **2,880,665** | **22,916** | **2,903,581** | 3,889,434 | 23,960 | 3,913,394 |
| Grants received for the provision of services | **124,857** | **946,067** | **1,070,924** | 7,020 | 1,939,734 | 1,946,754 |
| | **3,005,522** | **968,983** | **3,974,505** | 3,896,454 | 1,963,694 | 5,860,148 |

### 5 Resources expended

| | **Unrestricted Funds £** | **Restricted Funds £** | **Total 2021 £** | Unrestricted Funds (as restated*) £ | Restricted Funds (as restated*) £ | **Total 2020 £** |
|---|---|---|---|---|---|---|
| **Analysis of total resources expended** | | | | | | |
| Staff costs | **2,895,930** | **616,293** | **3,512,223** | 3,080,510 | 641,634 | 3,722,144 |
| Support costs (i) | **263,832** | **685,584** | **949,416** | 836,651 | 1,684,547 | 2,521,198 |
| Other direct costs (ii) | **1,158,929** | **753,010** | **1,911,939** | 2,175,194 | 148,504 | 2,323,698 |
| | **4,318,691** | **2,054,887** | **6,373,578** | 6,092,355 | 2,474,685 | 8,567,040 |

| | **Trading costs £** | **Governance Costs £** | **Charitable Activities £** | **Total 2021 £** |
|---|---|---|---|---|
| **(i) Analysis of support costs** | | | | |
| Telephone, postage, stationery and printing | **-** | **-** | **19,527** | **19,527** |
| Other support costs | **156** | **-** | **518,801** | **518,957** |
| Consultancy and professional costs | **-** | **-** | **353,821** | **353,821** |
| Depreciation and amortisation | **-** | **-** | **19,329** | **19,329** |
| Audit fees | **-** | **25,000** | **-** | **25,000** |
| Tax and other non-audit fees | **-** | **12,782** | **-** | **12,782** |
| | **156** | **37,782** | **911,478** | **949,416** |

# Notes *(continued)*

## 5 Resources expended (*continued)*

| | Trading costs £ | Governance Costs £ | Charitable Activities £ | Total 2020 £ |
|---|---|---|---|---|
| **(i) Analysis of support costs** | | | | |
| Telephone, postage, stationery and printing | - | - | 41,655 | 41,655 |
| Other support costs | 156 | - | 1,004,360 | 1,004,516 |
| Consultancy and professional costs | - | - | 1,410,987 | 1,410,987 |
| Depreciation and amortisation | - | - | 28,360 | 28,360 |
| Audit fees | - | 21,500 | - | 21,500 |
| Tax and other non-audit fees | - | 14,180 | - | 14,180 |
| | 156 | 35,680 | 2,485,362 | 2,521,198 |

| | **2021 £** | 2020 £ |
|---|---|---|
| **(ii) Analysis of other direct costs** | | |
| Coaching programme costs | **1,193,843** | 2,185,957 |
| Other costs | **680,433** | 113,686 |
| Transport costs | **27,799** | 17,862 |
| Coach Education costs | **9,864** | 6,193 |
| | **1,911,939** | 2,323,698 |

The net movement in funds is shown after charging the following costs:

| | **2021 £** | 2020 £ |
|---|---|---|
| Fees payable to Charity's auditor for the audit of the Charity's annual accounts | **25,000** | 21,500 |
| Fees payable to Charity's auditor in respect of taxation and other services | **12,782** | 14,180 |
| Amortisation of intangible assets | **-** | 2,389 |
| Depreciation of tangible assets | **19,329** | 25,971 |
| Operating lease charges | **120,000** | 120,000 |

# Notes *(continued)*

## 6 Staff numbers and costs

| | **2021** | 2020 |
|---|---|---|
| | **£** | £ |
| **Employee costs during the year amounted to:** | | |
| Wages and salaries | **3,060,768** | 3,223,771 |
| Social security costs | **304,246** | 358,047 |
| Other pension costs | **147,209** | 140,326 |
| | **3,512,223** | 3,722,144 |

| | **No.** | No. |
|---|---|---|
| Average monthly number of persons employed by the Charity during the period excluding directors/trustees: | **96** | 104 |

### Key management compensation

Key management compensation includes the members of senior management. The compensation paid or payable to key management for employee services is shown below:

| | **2021** | 2020 |
|---|---|---|
| | **£** | £ |
| Salaries and other short-term benefits | **451,823** | 388,822 |
| | **451,823** | 388,822 |

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

| | **2021** | 2020 |
|---|---|---|
| | **No.** | No. |
| £60,001 - £70,000 | **4** | 3 |
| £80,001 - £90,001 | **1** | 1 |
| £110,001 - £120,000 | **1** | 1 |
| £130,001 - £140,000 | **-** | - |

No retirement benefits are accruing for the six *(2020: five)* higher paid employees detailed above. Total contributions to the defined contribution scheme amounted to £147,209 *(2020: £140,326)*. None of the trustees received any remuneration in respect of their services as directors/trustees of the Charity, neither did any of the trustees receive any reimbursement of expenses in this respect.

## Notes *(continued)*

### 7 Taxation

Chelsea FC Foundation is a registered charity and is entitled to certain tax exemptions on income and profit from investments, as well as any surpluses on any trading activities carried on in furtherance of the Charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes. The subsidiary makes a Gift Aid payment to the charity if they produce a taxable profit in the financial period.

### 8 Intangible fixed assets

*Group*

| | Software licence | Total |
|---|---|---|
| | £ | £ |
| ***Cost*** | | |
| At 1 July 2020 | 72,258 | 72,258 |
| Additions | 8,100 | 8,100 |
| Disposals | (72,258) | (72,258) |
| **At 30 June 2021** | **8,100** | **8,100** |
| ***Amortisation*** | | |
| At 1 July 2020 | 72,258 | 72,258 |
| Provided in year | - | - |
| Eliminated on disposal | (72,258) | (72,258) |
| **At 30 June 2021** | **-** | **-** |
| ***Net book value*** | | |
| **At 30 June 2021** | **8,100** | **8,100** |
| At 30 June 2020 | - | - |

*Charity*

| | Software licence | Total |
|---|---|---|
| | £ | £ |
| ***Cost*** | | |
| At 1 July 2020 | 72,258 | 72,258 |
| Additions | 8,100 | 8,100 |
| Disposals | (72,258) | (72,258) |
| **At 30 June 2021** | **8,100** | **8,100** |
| ***Amortisation*** | | |
| At 1 July 2020 | 72,258 | 72,258 |
| Provided in year | - | - |
| Eliminated on disposal | (72,258) | (72,258) |
| **At 30 June 2021** | **72,258** | **72,258** |
| ***Net book value*** | | |
| **At 30 June 2021** | **8,100** | **8,100** |
| At 30 June 2020 | - | - |

## Notes *(continued)*

### 9 Tangible fixed assets

*Group*

| | Fixtures & Fittings £ | Leasehold Improvements £ | Total £ |
|---|---|---|---|
| ***Cost*** | | | |
| At 1 July 2020 | 202,330 | 94,184 | 296,514 |
| Additions | 7,292 | - | 7,292 |
| Disposals | (193,236) | - | (193,236) |
| **At 30 June 2021** | **16,386** | **94,184** | **110,570** |
| ***Depreciation*** | | | |
| At 1 July 2020 | 191,161 | 43,168 | 234,329 |
| Provided in year | 9,911 | 9,418 | 19,329 |
| Eliminated on disposal | (193,236) | - | (193,236) |
| **At 30 June 2021** | **7,836** | **52,586** | **60,422** |
| ***Net book value*** | | | |
| **At 30 June 2021** | **8,550** | **41,598** | **50,148** |
| At 30 June 2020 | 11,169 | 51,016 | 62,185 |

*Charity*

| | Fixtures & Fittings £ | Leasehold Improvements £ | Total £ |
|---|---|---|---|
| ***Cost*** | | | |
| At 1 July 2020 | 202,330 | 94,184 | 296,514 |
| Additions | 7,292 | - | 7,292 |
| Disposals | (193,236) | - | (193,236) |
| **At 30 June 2021** | **16,386** | **94,184** | **110,570** |
| ***Depreciation*** | | | |
| At 1 July 2020 | 191,161 | 43,168 | 234,329 |
| Provided in year | 9,911 | 9,418 | 19,329 |
| Eliminated on disposal | (193,236) | - | (193,236) |
| **At 30 June 2021** | **7,836** | **52,586** | **60,422** |
| ***Net book value*** | | | |
| **At 30 June 2021** | **8,550** | **41,598** | **50,148** |
| At 30 June 2020 | 11,169 | 51,016 | 62,185 |

## Notes *(continued)*

### 10 Debtors

| | **2021 Group £** | **2021 Charity £** | 2020 Group £ | 2020 Charity £ |
|---|---|---|---|---|
| Trade debtors | **680,789** | **680,789** | 1,149,479 | 1,149,479 |
| Other debtors | **89,916** | **89,916** | 327,212 | 327,212 |
| Prepayments and accrued income | **694,944** | **694,944** | 820,000 | 820,000 |
| Amounts due from group companies | **-** | **129,202** | - | 105,113 |
| | **1,465,649** | **1,594,851** | 2,296,691 | 2,401,804 |

Trade Debtors includes amounts due from related parties totalling £54,995 *(2020: £306,840)* as set out in note 14.

### 11 Creditors: amounts falling due within one year

| | **2021 Group £** | **2021 Charity £** | 2020 Group £ | 2020 Charity £ |
|---|---|---|---|---|
| Trade creditors | **50,305** | **50,305** | 1,730,583 | 1,730,583 |
| Amounts owed to group companies | **-** | **12,220** | - | 7,720 |
| Accruals and deferred income | **1,125,075** | **1,125,075** | 1,588,979 | 1,588,979 |
| Social security and other taxes | **93,590** | **92,840** | 1,985 | 1,985 |
| | **1,268,970** | **1,280,440** | 3,321,547 | 3,329,267 |

Accruals are recognised where grants have been awarded pre-year end and the monies are only paid post year end.

Deferred income from the sale of services is recognised where cash is received in advance of service delivery. These cash receipts are a maximum of nine months in advance of service delivery.

Creditors due within one year includes amounts owed to related parties totalling £1,315 *(2020: £1,675,255)* as set out in note 14.

### 12 Called up share capital

The Charity is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

### 13 Reconciliation of movements in fund balances

| | **Group £** | **Charity £** |
|---|---|---|
| At 30 June 2019 | 3,203,617 | 2,932,161 |
| Net movement of funds | (462,171) | (475,043) |
| At 30 June 2020 | 2,741,446 | 2,457,118 |
| Net movement of funds | (681,378) | (696,657) |
| **At 30 June 2021** | **2,060,068** | **1,760,461** |

## Notes *(continued)*

### 14 Related party transactions

The Charity conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies:

| | Sales to related party | | Purchases from related party | | Balance receivable | | Balance payable | |
|---|---|---|---|---|---|---|---|---|
| | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 |
| | £ | £ | £ | £ | £ | £ | £ | £ |
| Chelsea Football Club Ltd | 135,550 | 348,725 | 13,969 | 106,003 | 49,570 | 303,475 | 931 | - |
| Muckle LLP | - | - | 1,741 | 9,797 | - | - | - | - |
| Chelsea FC Merchandising | - | - | 2,761 | 336,275 | - | - | - | - |
| Chelsea FC plc | 380,000 | - | 326,333 | 4,749,823 | - | - | 384 | 1,675,255 |
| Chelsea Football Club Women Ltd | - | 9,584 | - | - | 5,425 | 3,365 | - | - |
| Chelsea Car Parks Ltd | - | - | - | 5,968 | - | - | - | - |
| Fare Network Ltd | - | - | - | 80,000 | - | - | - | - |

Chelsea Football Club Limited, Chelsea FC plc, Chelsea FC Merchandising, Chelsea Woman's Football Club Limited and Chelsea Car Parks Limited are related parties due to a number of trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club.

Chelsea FC plc process all payroll on behalf of the Foundation and this is invoiced to the Foundation monthly as well as other services provided to the Foundation.

Amounts owed to Chelsea FC Merchandising relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes.

Muckle LLP is a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation is currently a partner at Muckle LLP. The firm has been engaged in the year to provide legal advice to the Charity.

Fare Network Limited is a related party as Mr P Powar, one of the trustees of Chelsea FC Foundation is currently a director at Fare Network Limited who worked alongside the Charity with the 'Say No To Antisemitism' campaign.

# Notes *(continued)*

## 15 Reconciliation of movement of net funds

| *Group* | Funds at start of year as previously reported | Restatement (see below) | Funds at start of year | Incoming resources | Resources expended | Funds at end of year |
|---|---|---|---|---|---|---|
| | £ | | | £ | £ | £ |
| Unrestricted funds: | | | | | | |
| General funds | 997,034 | 519,435 | 1,516,469 | 3,767,929 | (4,318,691) | **965,707** |
| Restricted funds: | | | | | | |
| Foundation funds | 1,744,412 | (519,435) | 1,224,977 | 1,924,271 | (2,054,887) | **1,094,361** |
| | 2,741,446 | - | 2,741,446 | 5,692,200 | (6,373,578) | **2,060,068** |

£Nil *(2020: £304,265)* of the unrestricted funds are designated.

### Restatement

The Charity identified that during the year ended 30 June 2020, resources expended of £303,817 were allocated to unrestricted funds when the amounts in fact related to restricted funds. £215,618 of resources expended relating to years prior to the year ended 30 June 2020 were also identified that were allocated to unrestricted funds when the amounts in fact related to restricted funds. This resulted in a restatement between the unrestricted and restricted reserves as at 1 July 2019. The overall restatement results in a net transfer between the unrestricted and restricted funds of £519,435. The restatement has no impact on the net income or total funds of the Charity in the current or preceding year.

| **Statement of financial activities** | **2020 as previously reported** | **Restatement** | **2020 as restated** |
|---|---|---|---|
| | £ | £ | £ |
| *Resources expended* | | | |
| Charitable activities. Unrestricted funds. | (6,360,336) | 303,817 | (6,056,519) |
| Charitable activities. Restricted funds. | (2,170,868) | (303,817) | (2,474,685) |

| **Balance Sheet - Group** | **1 July 2019 as previously reported** | **Restatement** | **1 July 2019 as restated** |
|---|---|---|---|
| | £ | £ | £ |
| *Charitable funds* | | | |
| Unrestricted funds | 2,588,014 | 215,618 | 2,803,632 |
| Restricted funds | 615,603 | (215,618) | 399,985 |

| **Balance Sheet - Company** | **2020 as previously reported** | **Restatement** | **2020 as restated** |
|---|---|---|---|
| | £ | £ | £ |
| *Charitable funds* | | | |
| Unrestricted funds | 712,706 | 519,435 | 1,232,141 |
| Restricted funds | 1,744,412 | (519,435) | 1,224,977 |

## Notes *(continued)*

### 15 Reconciliation of movement in of net funds (continued)

**Foundation funds:**

The general fund represents the free funds of the charity of £965,707 *(2020: £1,516,469).*

A description of the restricted funds is given below:

These funds consist of grants and funding from various bodies including those for the following projects:

Kicks, Premier League BT Disability, PL Primary Stars, PL Works, PLPFA Employability, PLPFA Activate Senior Supporters, PLPFA Chelsea Champions School Hubs, PL Innovation, Capability Status, the Continuous Improvement Fund and the antisemitism project.

The Premier League Charitable Fund provided £564,500 *(2020: £1,711,666)* of funding in the year, part of which contributed to the funding for the projects above. In addition, a number of Premier League projects received funding from other third party sources.

The antisemitism project aims to highlight the ongoing issues around antisemitism within football and the wider community and received £490,000 *(2020: £1,335,983).*

Other projects within the Foundation funds are individually insignificant.

### 16 Analysis of net assets between funds

| | **Unrestricted funds** | **Restricted funds** | **Total funds 2021** | Unrestricted funds (as restated*) | Restricted funds (as restated*) | Total funds 2020 |
|---|---|---|---|---|---|---|
| ***Group*** | | | | | | |
| | **£** | **£** | **£** | £ | £ | **£** |
| *Fund balances are represented by*: | | | | | | |
| Fixed assets | **58,248** | **-** | **58,248** | 62,185 | - | 62,185 |
| Current assets | **2,176,429** | **1,094,361** | **3,270,790** | 4,775,831 | 1,224,977 | 6,000,808 |
| Current liabilities | **(1,268,970)** | **-** | **(1,268,970)** | (3,321,547) | - | (3,321,547) |
| | **965,707** | **1,094,361** | **2,060,068** | 1,516,469 | 1,224,977 | 2,741,446 |

| | **Unrestricted funds** | **Restricted funds** | **Total funds 2021** | Unrestricted funds (as restated*) | Restricted funds (as restated*) | Total funds 2020 |
|---|---|---|---|---|---|---|
| ***Charity*** | | | | | | |
| | **£** | **£** | **£** | £ | £ | **£** |
| *Fund balances are represented by*: | | | | | | |
| Fixed assets | **58,249** | **-** | **58,249** | 62,186 | - | 62,186 |
| Current assets | **1,888,291** | **1,094,361** | **2,982,652** | 4,499,222 | 1,224,977 | 5,724,199 |
| Current liabilities | **(1,280,440)** | **-** | **(1,280,440)** | (3,329,267) | - | (3,329,267) |
| | **666,100** | **1,094,361** | **1,760,461** | 1,232,141 | 1,224,977 | 2,457,118 |

* See Note 15 for details of the restatement.

## Notes *(continued)*

### 17 Fixed asset investments

| | **2021** | 2020 |
|---|---|---|
| | **£** | £ |
| ***Charity*** | | |
| Ordinary £1 shares in Chelsea FC Foundation Trading Company Ltd | **1** | 1 |
| 100% owned by Chelsea FC Foundation | | |
| Stamford Bridge, Fulham Road, London, SW6 1HS | | |
| | **1** | 1 |

The Charity owns 100% of the shares of its subsidiary company, Chelsea FC Foundation Trading Company Limited (TCL), which is incorporated in England and Wales with the same registered office as its parent, Company number 06924821. At the year end, TCL had net assets of £128,162 *(2020: £124,571).* For the year ended 30th June 2021 TCL had a turnover of £3,750 *(2020: £Nil)* and made a profit of £3,591 *(2020: Loss of £656).*

The Charity has one charitable subsidiary, The Chelsea Players' Trust (CPT), which is incorporated in England and Wales with the same registered office as its parent, Charity number 1120214. At the year end, CPT had net assets of £171,443 *(2020: £159,755).* For the year ended 30th June 2021 CPT had a turnover of £50,000 *(2020: £68,036)* and made a profit of £11,688 *(2020: £13,528).*

Financial statements for both subsidiaries for the year ended 30th June 2021 are filed with the Registrar of Companies.

### 18 Contingent liabilities

The Charity has no contingent liabilities.

### 19 Events after the reporting date

There have been no significant events affecting the Charity since the year end.