

**BLACKPOOL F.C. COMMUNITY TRUST  
(A COMPANY LIMITED BY GUARANTEE)  
REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025**



**Registered Charity No: 1128235  
Company No: 06808212**

**Azets Audit Services  
Statutory Auditor  
Floor 1 Capital House  
8 Pittman Court  
Pittman Way  
Fulwood  
Preston  
PR2 9ZG**

**BLACKPOOL F.C. COMMUNITY TRUST  
CONTENTS**

---

|                                                | <b>Pages</b>   |
|------------------------------------------------|----------------|
| <b>Legal and Administrative Information</b>    | <b>2</b>       |
| <b>Annual Report of Trustees</b>               | <b>3 – 17</b>  |
| <b>Statement of Trustees' responsibilities</b> | <b>18</b>      |
| <b>Independent Auditor's Report</b>            | <b>19 - 22</b> |
| <b>Statement of Financial Activities</b>       | <b>23</b>      |
| <b>Balance Sheet</b>                           | <b>24</b>      |
| <b>Statement of Cash Flows</b>                 | <b>25</b>      |
| <b>Notes to the Financial Statements</b>       | <b>26 - 48</b> |

BLACKPOOL F.C. COMMUNITY TRUST  
CONTENTS

---

|                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Charity Number:</b>          | 1128235                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Company Number:</b>          | 06808212                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Directors and Trustees:</b>  | W Swift (Chair)<br>H Feeney<br>N Jack<br>L Campbell<br>C Singleton<br>N Horne<br>J Winter (resigned 8 <sup>th</sup> May 2026)                                                                                                                                                                                                                                                                                                        |
| <b>Key Executive Personnel:</b> | A Hackett Chief Executive Officer (resigned 31 <sup>st</sup> May 2026)<br>M Hilton Deputy Chief Executive Officer (appointed Interim Chief Executive Officer 30 <sup>th</sup> April 2026)<br>S Hayes Head of Education & Employability<br>M Joseph Head of Early Years & Primary Programmes<br>G Trickett Head of BFC School<br>J Shields Head of Operations<br>R Draycott Head of Finance (appointed 3 <sup>rd</sup> November 2025) |
| <b>Registered Office:</b>       | Blackpool Football Club<br>Seasiders Way<br>Bloomfield Road<br>Lancashire<br>FY1 6JJ                                                                                                                                                                                                                                                                                                                                                 |
| <b>Bank:</b>                    | NatWest Bank Plc<br>20 Corporation Street<br>Blackpool<br>FY1 1EJ                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Auditor:</b>                 | Azets Audit Services<br>Floor 1 Capital House<br>8 Pittman Court<br>Pittman Way<br>Fulwood<br>Preston<br>PR2 9ZG                                                                                                                                                                                                                                                                                                                     |

The trustees are pleased to present their annual directors' report and the financial statements of the charity for the year ended 31 August 2025 which are also prepared to meet the requirements for a Directors' report and account for Companies Act purposes.

The legal and administrative information set out on page 2 forms part of this report. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing Document**

The company is registered as a charitable company (company number 06808212) limited by guarantee. It is also registered as a charity (charity number 1128235). The company is governed by its Memorandum and Articles of Association. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

### **Recruitment and Appointment of Trustees**

The directors of the company are also charity trustees for the purpose of charity law and under the company's articles. All trustees give their time voluntarily and receive no benefits from the charity.

### **Constitution and Organisational Structure**

The charitable company is governed by a committee who are Trustees of Blackpool FC Community Trust elected under the terms of the charitable company's rules. Trustees meet in a structured way approximately four times a year and the meetings involve a robust scrutiny of the activities taking place. The trustees aim to make sure the organisation is efficient and solvent and is delivering its core activities. Financial reports are scrutinised and challenged where necessary.

In addition to the structured meetings, trustees are kept informed through regular emails about developments, opportunities and issues that need immediate action.

The Trust maintains an up-to-date financial controls policy regarding the decision-making process. The budget is prepared prior to the commencement of the financial year and is approved by the trustees. It is then the responsibility of the Chief Executive Officer to ensure that the budget is followed, and that any further spend outside of an agreed amount is approved by the board of trustees.

At the time that the budget for the coming year is approved, the trustees also review the pay of key management personnel and other staff. All staff are on a pay scale system with potential increments awarded after each year of employment.

### **Directors and Trustees**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

### **Risk Management**

The trustees have examined the major strategic, business, and operational risks which the charity faces and confirm that systems have been established to enable regular reports to be produced. This allows there to be necessary steps in place to lessen these risks.

### **Related Parties**

The Trust continues to receive support from The Blackpool Football Club Limited.

### **Purpose and Main Activities**

The charity operates through a charitable company and the principal objects of the company as stated in the Memorandum of Association are to:

- Promote The Blackpool Football Club Limited through its work and to encourage interest and support of the club
- Promote Blackpool F.C. Community Trust throughout the North West region and to establish programmes of education and lifestyle training
- Provide and develop educational and learning opportunities for local people,
- Work in partnership with local groups, associations and organisations to help develop programmes of work and activities throughout the local area for the benefit of all
- Promote equal opportunities for all and equality of access to all activities

### **Future provision and delivering against the strategy**

The year covered by this annual report represents the first year of a three year strategy cycle. The vision of the 2024/27 strategy is 'to change the lives of local residents and build a more healthy, active and work ready community'. In the next two years of this strategy cycle:

We will work with the Club and Blackpool Council to progress the Revue Sports Village development, including two 7-a-side 3G pitches, two padel courts, a MUGA, and floodlighting, improving local sporting infrastructure and access.

We will strive to expand our early years and primary school delivery, increasing access to physical activity, wellbeing, and educational enrichment opportunities to support children's development from a younger age.

We will continue to develop and expand our Electively Home Educated (EHE) offer with Blackpool Council and academic partners, strengthening engagement, activity, and personal development.

We will develop employability programmes to support residents into work and reduce NEET levels across Blackpool and the Fylde Coast.

We will sustain Cost-of-Living support for individuals and families facing financial hardship.

We will streamline administrative processes, including finance and IT, to improve efficiency, strengthen programme delivery, and enhance overall organisational effectiveness.

Finally, we will develop a diversified fundraising strategy to secure financial support from across the community, including Corporate Social Responsibility (CSR) investment from local and regional businesses, for current and future programmes and initiatives.

Year two of the strategy cycle has seen an important change to the executive team as Chief Executive Office, Ashley Hackett, has resigned his position to take up a similar role with the Manchester United Foundation. Matt Hilton, who has been Deputy CEO since September 2022, was appointed Interim Chief Executive Officer by the board at the April 2026 board meeting.

We review our aims, objectives and activities each year. This following review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each project and the benefits they have brought to those groups of people we are set up to help. The review also helps us to ensure our aims, objectives and activities remains focused on our stated purposes

The trustees confirm that they have referred to the guidance contained in the Charities Commission's general guidance on public benefit when reviewing the Charity's aims and objectives.

## **ACHIEVEMENTS AND PERFORMANCE**

2024/25 was another successful and progressive season for the Community Trust. Despite ongoing financial pressures and increasing demand for support services, the charity has continued to grow its provision and strengthen its impact across the local community.

Among the key achievements of the year was BFC School achieving a 'GOOD' Ofsted rating in November 2024, recognising the high-quality education and support provided to young people who may previously have struggled within mainstream settings.

This year also saw the Trust expand its support for Electively Home Educated (EHE) young people. Initially funded in partnership with the Youth Futures Foundation, the programme provides young people with a safe environment to build friendships, develop skills, and access positive opportunities outside of mainstream education.

The Trust continued to strengthen its wider community programmes throughout the year. Funding of £64,000 from Blackpool Council secured the continuation of the Safer Streets programme into the next academic year, while Walking Football provision, supported by The National Lottery, continued to expand and engage more participants across the town.

Another key development was the management of Montgomery Academy's sports facilities, helping to make them accessible for community use outside school hours. There are ambitious plans to further develop the site and build on its potential, with the aim of creating another thriving community facility alongside Aspire Sports Hub.

Tower Above, funded by the Police Crime Commissioner and Premier League Charitable Fund, also grew during the year, enabling the programme to engage even more young people through targeted support and positive activities.

In addition, thanks to funding from the CRH Charitable Trust, the Trust delivered the Heads Up programme across Blackpool, supporting mental wellbeing through peer support groups, mentoring, and physical activity opportunities. Over 1,200 young people also engaged in Premier League Kicks sessions throughout the year, taking part in sport, workshops, and social action projects designed to create safer and more connected communities.

Alongside developing new initiatives, the Trust has remained focused on sustaining and enhancing its existing provision to ensure continued positive impact across Blackpool and the surrounding areas.

## **KEY PROGRAMMES AND DELIVERY**

### **COMMUNITY PROGRAMMES**

#### **Premier League Kicks**

Funded by the Premier League Foundation, Premier League Kicks provides free, positive activities for young people aged 8 to 18 across seven targeted wards in the evenings.

The programme aims to reduce anti-social behaviour by providing safe, engaging opportunities to stay active, build confidence, and make new friends. Activities include football, dance, boxing, esports, creative workshops, and opportunities to represent Blackpool FC Community Trust in local and national competitions.

#### **Premier League Kicks HAF**

In partnership with Blackpool Council, the Premier League Kicks HAF camps are delivered during school holidays and offer full days of engaging activities for ages eight to 18. These include football, multi-sports, kickboxing, esports, and day trips. Every participant receives a free nutritious meal, snacks, and drinks.

#### **Premier League Changemakers**

Changemakers is a 12-week programme for girls and young women, funded by the Premier League Foundation. It focuses on improving mental and physical well-being, raising awareness of gender equality and mental health, and developing leadership skills. Participants build confidence, learn key life skills, and are empowered to create positive change in their lives and communities.

#### **Champions Youth**

Champions is funded by the Lancashire Violence Reduction Network and is part of a wider strategy to reduce violence across the region.

Champions Youth is a preventative programme for young people aged 10 to 17 who are at risk of criminal exploitation, offending, or entering the justice system. Each participant is matched with a dedicated 1:1 mentor to co-create a personal development plan based on their unique strengths and goals. This helps them build resilience, grow in confidence, and take control of their future.

#### **Champions Adult**

Alongside Champions Youth we deliver Champions Adult to support those aged 18 – 25 who have committed violent offences.

Starting in custody and continuing post-release, the programme provides 1:1 support to help address the root causes of offending. By focusing on practical guidance, goal-setting, and long-term change, it aims to break the cycle of reoffending.

#### **Tower Above**

Funded by Blackpool Council and the Premier League Foundation, Tower Above provides 1:1 mentoring for children aged 8 to 12 who are referred to us through Blackpool Council's Early Help and Support team. Using sport and physical activity to build trust and confidence, the programme works to prevent anti-social behaviour and keep young people on the right track.

### **Disability School Sport**

We deliver disability specific lunch, curriculum, and after-school physical activity sessions for local SEND and SEMH Schools in Blackpool, Fylde and Wyre that are tailored to each school and pupil's needs. We use multi-skills activities and additional sports to engage students in positive, fun and educational sessions to create a lifelong love of physical activity.

### **Stars Camp**

During school holidays, we deliver a very successful camp for young people living with a disability aged seven to 25 from Blackpool, Fylde and Wyre. These camps are delivered by highly qualified and experienced staff. With support from Lancashire County Council and Blackpool Council, we deliver multi-skills activities, interactive games, sports, as well as arts and crafts to engage those living with disabilities.

### **Engage 4 Change**

Engage 4 Change is a multi-agency project supporting 18–25-year-olds in a targeted area of Blackpool who are not in education, employment, or training (NEET). Delivered in partnership with Empowerment, Blackpool Coastal Housing, Streetlife, and Freestyle Urban Soccer CIC and funded by the National Lottery Reaching Communities Fund, the programme offers 1:1 and small group sessions with a focus on breaking down barriers and providing real, practical support that addresses what matters most to participants.

### **Get Vocal**

Get Vocal is a Blackpool Council-funded project, building on the 'Get Vocal' campaign, which has featured on Blackpool FC's away shirt as the main sponsor in previous seasons. This social group aims to provide a safe space for men to come together and talk with peers in a non-judgmental setting.

### **Heads up**

Heads Up is supported by Spring North through funding from the Integrated Care Board to improve wellbeing across Blackpool through a multifaceted offer of activities using peer support, 1:1 mentoring, and group physical activities such as Unified Football.

The target group is adults aged 18+ with moderate to severe mental health needs. We tailor and adapt activities to ensure sessions are accessible for adults of different age groups and abilities. We focus on creating a supportive community through shared experiences between participants, and incorporate physical activities to promote overall wellbeing.

### **Adult Pan Disability**

Delivered by qualified coaching staff who specialise in disability football, the sessions aim to unite people with intellectual, physical, sensory, or mental health-related conditions and are designed for those who are new to football or at a beginner's level.

### **Active Minds**

Active Minds is positively impacting the lives of local people, creating a sense of belonging, encouraging new friendships, and improving physical and mental well-being. It's more than just football, it's about being able to switch off for a few hours, away from the stresses of everyday life.

Weekly sessions are more than just showing up for an hour and then heading back home. We want our participants to be part of something bigger, experiencing togetherness and self-achievement, whilst getting the rewards of being physically active.

### **Man v Fat**

Man v Fat commissions us to deliver a semi-competitive football league designed to support men in losing weight while enjoying the game. Fixtures are played weekly, and all participants must begin with a BMI of 27.5 or above. Players are weighed before each session to monitor progress, with time also dedicated to discussing positive lifestyle changes and sustainable habits.

### **Get FIT Keep FIT**

Get FIT with BFCCT is an inclusive health and fitness community dedicated to helping everyone lead a healthier, more active lifestyle. Our affordable schedule is designed to make fitness accessible to all. More than just a workout, our group exercise classes provide motivation, foster social connections, and enhance overall well-being.

### **Move More**

Move More, funded by The National Lottery, brings together the community and local organisations to create and deliver a plan for the identified wards in the town. It is part of Active Through Football, a national programme delivered by the Football Foundation and Sport England. The project is ringfenced for the Bloomfield, Tyldesley, Victoria and Park wards of Blackpool, focusing on both mental and physical wellbeing, as well as weight management.

Working together with local partners, we have five years of funding to set up a wide range of football-related activities from exercise classes to walking football and more. As a team, we are working in new ways to give communities the best possible opportunity to be able to sustain activity, even after the initial funding comes to an end.

### **Aspire 5s**

Aspire 5s is a dynamic five-a-side league series featuring eight competitive teams, hosted at Aspire Sports Hub. Each 14-week season sees all teams face each other twice, culminating in prizes for the champions. Matches run weekly for 40 minutes, split into two 20-minute halves, and are officiated by qualified referees.

### **Walk & Talk**

Through funding from the Masonic Charitable Fund, our walks encourage anyone to get together as a group and help each other become more physically fit and combat loneliness.

### **Walking Football**

Thanks to funding through Awards for All, we can deliver low-cost Walking Football activity across the Fylde Coast, a slower version of the beautiful game, helping people rekindle their love of playing football. This activity incorporates physical activity with socialisation as each session is followed by a wellbeing hub, allowing participants to chat and make new friends over a brew.

### **Masters Football**

Masters Football is a slightly slower-paced 5-a-side version of football for men and women over the age of 35. Masters Football encourages football lovers to continue enjoying the game regardless of their fitness levels or other factors.

### **Sporting Memories**

Supported by the Masonic Charitable Foundation, Sporting Memories brings together people who share a passion for sport, particularly football. The group provides a friendly social environment where fans can share their memories, stories and memorabilia.

We also have our Dementia Friendly Sporting Memories session, offering people living with memory loss, and their companions, the chance to enjoy light physical activity alongside engaging discussions about sporting history and memorabilia.

### **Extra Time**

Extra Time is a needs-led programme for adults aged 55 and over. Participants help shape the schedule, which may include chair-based exercise, bingo, dominoes, quizzes, themed afternoons, trips, or simply coffee and a chat.

### **Family Clubs**

Thanks to support from Blackpool FC and Blackpool Council, we provide free family clubs to offer support with the cost of living. The perfect place to socialise and take part in activities with your family, whilst accessing advice and a meal.

### **The Big Food Truck**

Provided in partnership with Blackpool Foodbank, The BIG Food Project arrives at the stadium every Tuesday, providing food parcels to help with the cost of living. With support from Northwest Discount Pet Foods, we are also able to offer pet food.

### **Community Club**

Supported by Blackpool Council, the club offers residents access to support, advice, food, and information from local services. We also host a monthly 'Community Shop' providing essential items at low or no cost.

### **Veterans Activities**

All our Armed Forces Provisions are supported through funding from the Armed Forces Covenant Fund Trust and the Veterans Foundation.

### **NAAFI Break**

Navy, Army, and Air Force Institutes (NAAFI) Break encourages Fylde Coast veterans to meet up weekly. Participants can enjoy a sausage or bacon sandwich and a cup of tea or coffee.

### **Breakfast Club**

A monthly meet up supported by @TheGrange, where the armed forces community come together over a brew and a hot sandwich.

### **Gardening Club**

We maintain our memorial space at the Fylde Coast Arboretum, dedicated to Blackpool FC players who lost their lives during WW1. Our participants also develop their skills and knowledge through horticultural qualifications at Myerscough College.

### **Vets Walk & Talk**

We are proud to support our local veterans with weekly walks. Participants enjoy gentle routes around Stanley Park, followed by a community hub where they can continue their conversation with a brew.

### **Vets on Steps**

Our 1:1 project that supports local armed forces veterans on their doorsteps to prevent them from feeling isolated and lonely. We encourage them to join our groups to increase their social interaction.

### **Forces Football**

This programme allows veterans and ex-forces personnel to meet up for a friendly kick about. Participants can represent Blackpool FC in the Lancashire FA Social League and against other professional clubs.

### **Cancer Activities**

#### **Cancer Prehab**

Funded by the Cancer Alliance in partnership with Macmillan Cancer Support, we offer Cancer Prehabilitation (Prehab) sessions in a supportive and community-focused environment designed to support individuals diagnosed with cancer. The programme helps participants prepare physically, mentally, and emotionally for treatment and recovery. Prehab is an evidence-based approach that builds resilience, enhances well-being, and improves treatment outcomes, all delivered in a supportive, community-focused environment.

#### **Cancer Awareness**

Thanks to support from Spring North and Cancer Alliance, we spent six months of this year in the community sharing information about the early signs and symptoms of cancer and the important information about screening services.

### **EARLY YEARS AND PRIMARY**

#### **Nursey Delivery**

We work very closely with local Early Years (EY) providers to offer a range of opportunities for young children that improve their health, social skills, and physical literacy. We support EY settings to provide children with their recommended three hours of physical activity per day. Our staff are highly motivated and understand the importance of working within the EY Foundation Stage framework through experience of delivering physical activities in these private and community settings.

#### **Tiny Tangerines**

Mini football sessions for 18-month-olds to 7-year-olds are designed to increase confidence, coordination and football skills whilst allowing them to engage with others. The Sports Development team have created a coaching curriculum that develops and challenges participants of all abilities. The sessions are a perfect introduction to football for some children and a pathway into local grassroots football teams.

#### **Sports Camps**

We have delivered affordable holiday multisport camps for 16 years and continue to build on our quality and reputation in the town. Our Sports Development team deliver up to eight multi-sport camps each school holiday, they provide a fun, friendly and secure environment for children to socialise and take part in sports, games and arts and crafts. The popular camps span the length of the town and give families cost-effective solutions to the childcare.

### **Football Camps (including girls' football camp)**

Situated at Aspire Sports Hub, our football camp and girls football camp are delivered during every school holiday, utilising both the indoor and outdoor space available at the facility. Qualified coaches deliver age-appropriate sessions that cater to all skill levels, with a focus on ball mastery and fundamental football movements to help players improve their game. They were enhanced over the summer by the inclusion of the campaign, Kellogg's Football Camps, in partnership with the EFL.

### **Dance Camp**

In partnership with AVR Dance, we have continued to grow our dance camp in the heart of Layton. Designed for children aged 5 to 14, this camp offers a fun, energetic environment where young dancers can make new friends and develop their skills. Each day features exciting dance routines covering a wide range of styles, catering to all ability levels.

### **Holiday Activity and Food (HAF)**

Our wide reach across Blackpool makes us the leading provider of the Department for Education-funded HAF programme. Our Sports Development team coordinate HAF provision that spans across 12 venues throughout the year, supporting 300 participants a day. The programme aims to assist families in Blackpool who receive benefit-related free school meals to continue to access healthy meals and activities during the school holidays. We provide participants with free access to four hours of enrichment activities, a healthy meal, snacks, and drinks throughout Easter, Christmas and Summer holidays.

### **Birthday Parties**

This year, we've proudly welcomed nearly a thousand children through our doors to celebrate birthdays. Whether it's mini matches, cross bar challenges, penalty shoot-outs, foot darts, or meeting Bloomfield Bear, our football parties make it a birthday to remember.

Our new Esports parties offer gaming experiences for the birthday child and up to 11 of their friends. Staff host EA Sports FC or Rocket League challenges and tournaments in our state-of-the-art Gaming Suite.

### **Premier League Primary Stars (PLPS)**

Funded by the Premier League Charitable Fund, PLPS is delivered in every primary school across Blackpool. It supports teachers in building skills, confidence and knowledge in delivering high-quality PE lessons aligned with the national curriculum, helping to raise overall standards of physical education. We promote physical literacy, positive mental health, healthy lifestyles, and greater understanding of equality and inclusion.

Working in collaboration with Blackpool FC, Premier League, EFL in the Community, Blackpool Council, Show Racism the Red Card, the National Literacy Trust, PGMOL, and Active Blackpool, we ensure young people have access to exciting, new, impactful opportunities and exceptional support.

### **Fit2Go**

We have delivered our free six-week programme for all Year 4 pupils across Blackpool to encourage healthy, informed lifestyle choices for over 15 years. Funded by Blackpool Council, Public Health Blackpool, NHS Blackpool CCG, and BFCCT, Fit2Go combines active learning with classroom-based education on physical activity, nutrition, and wellbeing.

The programme culminates in a three-day festival at Bloomfield Road Stadium, where 1,200+ pupils engage in a celebration of their learning through activities on the pitch, creating a memorable impact.

### **Unstoppable – Safer Streets**

A free PSHE programme for all Year 6 pupils in Blackpool, Unstoppable is funded by Blackpool Council as part of the Safer Streets campaign to enhance public safety through education.

The programme addresses antisocial behaviour, mental health, knife crime, relationships and the transition to secondary school. Using a literature-based, pupil-led approach, it empowers children to feel safe, heard and supported. Unstoppable plays a vital role in building safer, better-informed communities.

### **Tangerine Teammates**

The Tangerine Teammates initiative has been another successful one, enabling us to enhance the relationship between Blackpool FC players and local grassroots teams across the Fylde Coast. This season saw local grassroots teams engage with their Blackpool FC first team player during training session visits and participated in match day experiences, including flag-baring and a half-time football challenge.

### **Boot Bank**

The Boot Bank allows previously used boots to be re-homed and re-used and can be accessed discreetly by anyone in the community, no donation is required in return. This is an environmental movement to ensure football boots do not end up in landfills and can be recycled for future use. We currently have over 100 pairs of boots donated.

### **Football Development**

We deliver high quality, structured coaching sessions led by FA and UEFA-qualified coaches, including BFC Academy staff. Small group sessions focus on tactical understanding, following the Academy curriculum.

Our specialist Goalkeeper Development sessions address areas often overlooked in grassroots football, enriching players' fitness, confidence, and technical ability. Coaches work closely with each participant to refine goalkeeping skills and elevate overall performance.

### **Future Lioness Development Centre**

These sessions are open to everyone but are most suitable to girls who currently play for a football team and are medium to high-ability players. Sessions offer high-quality coaching mirroring our FA Girls Emerging Talent Centre.

### **Girls Goalkeeper Development Centre**

Our weekly girls goalkeeper development centre for 8 to 12 year olds aim to improve every participant by providing high-quality, structured coaching sessions delivered by FA and UEFA qualified goalkeeper coaches offering shot stopping, distribution, 1v1 and other aspects following our professional curriculum.

### **Girls Elite Coaching Pathway**

This invitation-only 30-week programme offers selected players the opportunity to receive weekly 90-minute coaching sessions, delivered by experienced elite coaching staff. The programme aligns closely with the ETC curriculum, providing consistent, high-quality development for aspiring young footballers.

### **Blackpool Sixth Form Girls Team**

Our Female Football Development team continue to coach and manage Blackpool Sixth Form's girls' football team. The weekly training sessions are part of the college enrichment programme and help prepare girls for upcoming league fixtures against other colleges in the Northwest.

### **Blackpool FC Girls Feeder Sessions**

Our feeder sessions are designed to be an introduction to girls' football and a pathway to Blackpool FC Girls and Ladies. Training is delivered by our staff and focuses on developing key skills in a fun, friendly and safe environment. The sessions specifically focus on developing fundamental football skills alongside agility, balance and coordination.

### **Blackpool FC Girls and Ladies**

Within grassroots, we pride ourselves on developing young female players at all levels, and have an excellent track record in providing pathways from junior teams through to our ladies' first teams.

Our detailed approach to training, games and welfare provides a platform for players to perform to their best. We promote opportunities in Regional Talent Centres, FA Emerging Talent Centres and District teams.

Our Ladies First Team recently moved their home fixtures to AFC Blackpool and currently play in the 6<sup>th</sup> tier of women's football, in the Northwest Women's Regional League, where they hope to challenge for promotion. Support from Blackpool FC and BFCCT has allowed the girls to access free kit, hold events at the stadium and take professional team photos on the pitch.

### **FA Girls' Emerging Talent Centre (ETC)**

Our ETC is funded by the Premier League and has more than 75 girls enrolled. It has expanded and diversified the local talent pool, giving girls the opportunity to take the first steps towards emulating their heroes. We are the central hub for talented players from Blackpool, Fylde and the surrounding areas. We work with grassroots clubs, schools and local coaches to identify talented players for this elite training experience. We offer a comprehensive approach to player development, giving all girls access to high-quality training, strength and conditioning coaches, an on-site physiotherapist, nutritional advice and health and wellbeing support. Our ETC is free to attend, enabling us to remove the financial burden faced when accessing elite-level training.

## **EDUCATION AND EMPLOYABILITY**

### **Blackpool FC School**

Currently providing both full-time and part-time provision for Key Stage 4 students, who require an alternative to mainstream education.

We work with Blackpool Council, Educational Diversity, and local high schools to provide students with Maths, English, and Science subjects to GCSE level, while also completing project-based learning, PSHE, and a qualification in sports and fitness.

### **Level Up**

In partnership with Youth Futures Foundation and DJS Glasdon Charitable programme, Level Up supports young people aged 16-24 years old to gain the confidence and transferable skills to start their journey to

employment. This programme seeks to remove barriers to skills development and employment to enable participants to gain their first job or enter education or training.

#### **NCS Targeted**

Funded through the NCS Trust, our NCS targeted programme works with local Year 11 pupils who access alternative education pathways to take part in a seven-week course, focused on life skills and future aspirations. Participants take part in a variety of workshops to prepare them for life after school, raising awareness of the opportunities available to them.

#### **NCS Open to All**

In partnership with EFL in the Community and the NCS Trust, our Open to All programme works with young people aged 15 – 17 over 12 weeks to support them in the development of life skills to enable them to become more work and world-ready.

#### **High School Hubs**

Funded by the Premier League Charitable Fund, Public Health Blackpool and our partner high schools, our High School Hubs provision is made up of four core programmes to provide further support to pupils in Blackpool schools alongside their academic pathway. High School Hub Mentors are based in our five partner high schools in Blackpool for one or two days per week, providing support from Year 7 to Year 11.

#### **Premier League Inspires**

A 15-week positive mental health and resilience programme delivered to selected Year 9 pupils funded by the Premier League Foundation and Public Health Blackpool. The primary focus is to help young people reach their potential by developing coping strategies and ensuring they're engaged and inspired.

#### **Beaverbrooks Enterprise**

In partnership with Beaverbrooks and Northwest Young People's Development Trust, the Enterprise programme works with Year 8 pupils to introduce them to business and entrepreneurship. The programme helps to develop essential employability skills, raise aspirations, and unlock potential.

Pupils also take part in the Enterprise Challenge set by Beaverbrooks, to identify a business gap or local need and develop a plan to address this. This includes a Dragon's Den-style activity with a board of 'dragons' from Blackpool-based companies, including Blackpool FC.

#### **1:1 Mentoring**

Working with our partner schools and the Premier League Foundation, we provide 1:1 mentoring to young people aged 11 to 16 in high schools. Each week, students work with their dedicated mentor to build their resilience, confidence and self-esteem. Mentors help pupils to cope with stress and implement strategies to overcome any difficulties they may face in their lives or at school.

#### **Year 7 Transition**

Transitioning from primary to secondary school can be an extremely challenging time for any young person. New environments, experiences and relationships can be overwhelming, triggering changes in behaviour, raising anxiety, and igniting other mental health concerns.

We work in high schools to help pupils come to terms with change, normalise it and thrive within it. The themes covered are coping strategies, working with our assets and skills, planning a pathway to success and creating new friendships.

The programme provides pupils with the opportunity to have a voice, feel heard and improve their confidence within their new surroundings.

### **Blackpool FC Sports College**

We deliver full-time further education courses, including Level 2 and 3 in Sports Industry Skills, Sports Coaching and Esports, with Functional Skills and GCSE English and Maths offered where required.

Learners benefit from a wide range of exclusive work experience opportunities, extra-curricular activities, and innovative esports programmes.

Our esports pathway engages young people across Blackpool through school and community leagues, supported by a purpose-built games room and mobile gaming units. It helps them develop skills in communication, entrepreneurship, and event management alongside their studies.

### **Foundation and Top Up Degree Courses**

In partnership with EFL in the Community and the University of South Wales (USW), we offer a foundation degree (2 years) in Sports Coaching & Development. This programme is an ideal progression route for our Blackpool FC Sports College Level 2 and 3 students, as well as others wanting to pursue a career in the sports industry.

Our Top-Up programme (1 year) consolidates learning from the foundation degree to gain a full BSc Honours Degree. On programme, students gain their FA football qualifications (Introduction to Coaching Football and UEFA C) as well as a Level 2 Multi-skills award, funded by EFL in the Community and University of South Wales.

### **Thank you**

The Success of Blackpool FC Community Trust over the year is down to the hard work and commitment of the staff and volunteers, and the Board would like to place on record their thanks to everyone who has worked hard to make a difference to lives in our community through their enthusiasm and dedication.

The Trust recognises and thanks the partner organisations it has collaborated with, whose contributions of money and resources have been a great investment in the community's future. The Trust is particularly grateful to Blackpool Football Club for providing excellent accommodation for its activities, offices, and for access to the clubs' facilities.

We are eagerly looking forward to the future and hope that a growing number of fans, residents and local professionals will come forward to support our community.

## **FINANCIAL REVIEW**

For the year ended 31<sup>st</sup> August 2025 the charity reports an overall deficit of £40,456 (2024: £72,874) of which £177,805 deficit (2024: £85,915) arose from unrestricted funds and £137,349 surplus (2024: deficit of £13,041) arose from restricted funds.

### **Principal Funding Sources**

The principal funding sources for the charity are currently by way of grant and contract income. There are different funding sources for the charity's projects including EFL in the Community, the Premier League Charitable Fund (now Premier League Foundation), Blackpool Council and other local authorities and education bodies.

To assist in the process of raising funds, the Trust has engaged third party external consultants who are used to identify funds appropriate to the projects that are ongoing and that we require funding for. They then work with the Trust to write the application as well as provide necessary information to be included in the submission for funds. This consultancy body does not represent the Trust, this is always done by the Chief Executive Officer or other senior staff as appropriate.

There is no third-party fundraising scheme that is followed by the Trust or the consultants, however, we do have a detailed fundraising policy which is available to all staff, which includes safeguarding processes of vulnerable and other members of society. The fundraising process is monitored by way of a discussion with the consultancy firm on a fortnightly basis to ensure that progress is monitored. No complaints have been made in relation to fundraising work undertaken.

### **Reserves Policy**

The trustees are of the opinion that it is important to develop reserves which would be sufficient to maintain a sustainable level of funds to cover movements in periodic cash flows. Reserves will be funded with surplus unrestricted funds. The Trust's reserves are intended to provide an internal source of funds for situations, such as a sudden increase in expenses, one-time unbudgeted expenses, unanticipated loss in funding, or uninsured losses. Reserves are not intended to replace a permanent loss of funds or eliminate an ongoing funding gap. If reserves are used, they are to be replenished within a reasonably short period of time.

The target minimum reserve fund is equal to three to six months, at the current time, of average expenditure. This calculation of average monthly operating costs includes all recurring, predictable expenses, such as salaries and benefits, occupancy, offices, travel, and ongoing professional services. Depreciation, in kind, and other non-cash expenses are not included in this calculation. The year-end balance on unrestricted reserves was £1,176,245 of which £209,929 is held as designated for specific projects in 2025/26, (see Note 14) leaving a net balance held in 'free' reserves of £966,316. Based on projected expenditure for the 2025/26 financial year (excluding that on the designated projects) this equates to 3.3 months of average expenditure.

### **Going Concern**

Following a review of the financial position as at the date of signing these accounts and projections for the following 12 months the Trustees expect Blackpool F.C. Community Trust to continue to remain a going concern for the foreseeable future and have, therefore, adopted the going concern basis in the preparation of these financial statements.

### Trustees' Responsibilities Statement

The trustees, who are also directors for the purpose of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year and to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed subject to any material departures disclosed and explained in the financial statements;
- prepare the accounts on a going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In accordance with company law, in so far as the trustees are aware:

- there is no relevant audit information of which the company's auditor is unaware; and
- the trustees have taken all necessary steps that they ought to have taken in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Approved and signed on behalf of the Board of Trustees:

W. J. Swift  
W Swift (Chair of Trustees)

Date: 24/6/26

### **Opinion**

We have audited the accounts of Blackpool F.C. Community Trust (the 'charity') for the year ended 31 August 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the accounts section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the use of the going concern basis of accounting in the preparation of the accounts is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report, other than the accounts and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included with the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the accounts in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

**Responsibilities of Trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees, who are also directors of the charity for the purpose of company law, are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud. In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

#### **Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Azets Audit Services*

**Julie Flintoff BA (Hons) FCA (Senior Statutory Auditor)**  
**Azets Audit Services**  
**Statutory Auditor**  
**PRESTON**

**Date:** *29/6/26*

Azets Audit Services is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

BLACKPOOL F.C. COMMUNITY TRUST  
STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31st AUGUST 2025

|                                                                        | Note | Unrestricted<br>2025<br>£ | Restricted<br>2025<br>£ | Total<br>2025<br>£      | Total<br>Funds<br>2024<br>£ |
|------------------------------------------------------------------------|------|---------------------------|-------------------------|-------------------------|-----------------------------|
| <b>Income from:</b>                                                    |      |                           |                         |                         |                             |
| Donations and grants                                                   | 2    | 1,445,892                 | 1,794,341               | 3,240,233               | 2,863,998                   |
| Other income                                                           | 3    | 24,038                    | -                       | 24,038                  | 54,371                      |
| <b>Total income</b>                                                    |      | <u>1,469,930</u>          | <u>1,794,341</u>        | <u>3,264,271</u>        | <u>2,918,369</u>            |
| <b>Expenditure on:</b>                                                 |      |                           |                         |                         |                             |
| Charitable activities                                                  | 4, 5 | 1,647,735                 | 1,656,992               | 3,304,727               | 2,845,495                   |
| Other expenditure                                                      |      | -                         | -                       | -                       | -                           |
| <b>Total expenditure</b>                                               |      | <u>1,647,735</u>          | <u>1,656,992</u>        | <u>3,304,727</u>        | <u>2,845,495</u>            |
| <b>Net (expenditure)/income and net movement in funds for the year</b> |      | (177,805)                 | 137,349                 | (40,456)                | 72,874                      |
| <b>Transfers between funds</b>                                         |      | -                         | -                       | -                       | -                           |
| <b>Net movement in funds</b>                                           |      | (177,805)                 | 137,349                 | (40,456)                | 72,874                      |
| <b>Reconciliation of funds:</b>                                        |      |                           |                         |                         |                             |
| Total funds brought forward                                            |      | 1,354,050                 | 303,728                 | 1,657,778               | 1,584,904                   |
| <b>Total funds carried forward</b>                                     |      | <u><u>1,176,245</u></u>   | <u><u>441,077</u></u>   | <u><u>1,617,322</u></u> | <u><u>1,657,778</u></u>     |

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirement for an income and expenditure account with the Companies Act 2006.

→

The notes on pages 26 to 48 form part of these accounts

BLACKPOOL F.C. COMMUNITY TRUST  
BALANCE SHEET  
FOR THE YEAR ENDED 31st AUGUST 2025

|                                                       | Note | 2025<br>£ | £         | 2024<br>£ | £         |
|-------------------------------------------------------|------|-----------|-----------|-----------|-----------|
| <b>Fixed Assets</b>                                   |      |           |           |           |           |
| Tangible assets                                       | 10   |           | 452,057   |           | 449,414   |
| <b>Current Assets</b>                                 |      |           |           |           |           |
| Debtors                                               | 11   | 847,696   |           | 535,395   |           |
| Cash at bank and in hand                              |      | 624,481   |           | 1,040,851 |           |
| <b>Total Current Assets</b>                           |      | 1,472,177 |           | 1,576,246 |           |
| <b>Creditors: Amounts falling due within one year</b> | 12   | (306,912) |           | (367,882) |           |
| <b>Net Current Assets</b>                             |      |           | 1,165,265 |           | 1,208,364 |
| <b>Total assets less current liabilities</b>          |      |           | 1,617,322 |           | 1,657,778 |
| <b>The funds of the charity</b>                       |      |           |           |           |           |
| Restricted funds                                      | 14   |           | 441,077   |           | 303,728   |
| Unrestricted funds                                    |      |           |           |           |           |
| General funds                                         | 14   |           | 966,316   |           | 970,449   |
| Designated funds                                      | 14   |           | 209,929   |           | 383,601   |
|                                                       |      |           | 1,617,322 |           | 1,657,778 |

Approved by the Board of Trustees and signed on its behalf by:

W. J. Swift  
W Swift (Chair of Trustees)

Date: 24/6/26

BLACKPOOL F.C. COMMUNITY TRUST  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31st AUGUST 2025

Reconciliation of net movement in funds to net cash flow from operating activities

|                                                  | 2025<br>£        | 2024<br>£      |
|--------------------------------------------------|------------------|----------------|
| Net movement in funds – Page 23                  | (40,456)         | 72,874         |
| Adjustments for:                                 |                  |                |
| Depreciation charges                             | 38,765           | 39,767         |
| Loss on the sale of fixed assets                 | -                | -              |
| Decrease/(increase) in debtors                   | (312,302)        | 12,097         |
| Increase/(decrease) in creditors                 | (60,970)         | 12,361         |
| <b>Net cash provided by operating activities</b> | <b>(374,963)</b> | <b>137,099</b> |

|                                                               | 2025<br>£        | 2024<br>£        |
|---------------------------------------------------------------|------------------|------------------|
| Net cash provided by operating activities                     | (374,693)        | 137,099          |
| <b>Cash flows from investing activities</b>                   |                  |                  |
| Purchase of fixed assets                                      | (41,407)         | (16,531)         |
| <b>Net cash (used in) / provided by investing activities</b>  | <b>(41,407)</b>  | <b>(16,351)</b>  |
| <b>Change in cash and cash equivalents in the year</b>        | <b>(416,370)</b> | <b>120,568</b>   |
| <b>Cash and cash equivalents at the beginning of the year</b> | <b>1,040,851</b> | <b>920,283</b>   |
| <b>Cash and cash equivalents at the end of the year</b>       | <b>624,481</b>   | <b>1,040,851</b> |

## **1. ACCOUNTING POLICIES**

### **Company information**

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Blackpool Football Club, Seaside Way, Bloomfield Road, Blackpool, FY1 6JJ, Lancashire.

### **Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

### **Basis of preparation**

The financial statements have been prepared on the historical cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity.

### **Going concern**

The trustees have assessed the future trading of Blackpool F.C. Community Trust. In support of this assessment the trustees have reviewed the following:

- Income and expenditure forecasts
- Future capital expenditure plans
- Cashflow projections

Based upon these forecasts the trustees expect Blackpool F.C. Community Trust to continue to remain a going concern for the foreseeable future and have therefore adopted the going concern basis in the preparation of these financial statements. There are therefore no material uncertainties about the charity's ability to continue as a going concern.

### **Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

### **Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- Income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- Legacy income is recognised when receipt is probable and entitlement is established.
- Income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- Income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

### **Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- Expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- Expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

### **Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

The capitalisation policy adopted by the charity is to capitalise items costing over £1,000.

### **Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

|                       |                                            |
|-----------------------|--------------------------------------------|
| Fixtures and Fittings | - Straight line over 7-10 years            |
| Motor vehicles        | - Straight line over 5 years               |
| IT Equipment          | - Straight line over 3 years               |
| Facility              | - Straight line over the term of the lease |

### **Impairment of fixed assets**

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

#### **Limited by guarantee**

In the event of the company being wound up members are required to contribute an amount not exceeding £10.

#### **Irrecoverable VAT**

The charity is not registered for Value Added Tax and accordingly income and expenditure includes the irrecoverable Value Added Tax element where applicable.

#### **Cash and cash equivalents**

Cash and cash equivalents include cash in hand, deposits held at call with banks and bank overdrafts. Overdrafts are shown within borrowings in current liabilities.

#### **Financial Instruments**

The charity only has financial assets (debtors, cash and bank balances) and financial liabilities (creditors and accruals) of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

#### **Creditors and Provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

#### **Operating Lease Agreements**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remains with the lessor are charged as an expense in the SOFA on a straight line basis over the period of the lease.

#### **Taxation**

The company is a registered charity and as such is entitled to tax exemptions on all its income and gains, properly applied for charitable purposes.

#### **Pensions**

The charity operates a defined contribution pension scheme using a Group Personal Pension Plan, and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

BLACKPOOL F.C. COMMUNITY TRUST  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31st AUGUST 2025

**2. Income from donations and grants - 2025**

|                                | Unrestricted<br>Funds | Restricted<br>funds | Total<br>Funds   |
|--------------------------------|-----------------------|---------------------|------------------|
|                                | £                     | £                   | £                |
| PLPS                           | -                     | 333,143             | 333,143          |
| Armed Forces Covenant          | -                     | 42,000              | 42,000           |
| BTEC Esport                    | -                     | 25,243              | 25,243           |
| Community Cohesion - All       | -                     | 20,199              | 20,199           |
| Community Programmes           | -                     | 34,252              | 218,990          |
| Disability Sport               | -                     | 28,923              | 28,923           |
| Engage 4 Change                | -                     | 27,142              | 27,142           |
| FA ETC                         | -                     | 68,416              | 68,416           |
| Festive Fundraiser             | -                     | 29,093              | 29,093           |
| Fit2Go                         | -                     | 68,924              | 68,924           |
| Football Foundation (ATF)      | -                     | 246,395             | 246,395          |
| HAF                            | -                     | 303,900             | 303,900          |
| Heads up                       | -                     | 19,949              | 19,949           |
| Inspires                       | -                     | 65,000              | 65,000           |
| Kellogg's                      | -                     | 21,420              | 21,420           |
| NCS                            | -                     | 61,959              | 61,959           |
| PL Kicks                       | -                     | 136,416             | 136,416          |
| Progress (Armed Forces)        | -                     | 1,312               | 1,312            |
| Tower Above                    | -                     | 58,007              | 58,007           |
| SEND PE Provision              | -                     | 22,385              | 22,385           |
| Tower Above/ Kicks             | -                     | 8,500               | 8,500            |
| Cost of Living                 | -                     | 116,079             | 116,079          |
| Extra Time (Masonic)           | -                     | 14,277              | 14,277           |
| Restricted Fixed Assets        | -                     | 41,407              | 41,407           |
| Wholly unrestricted activities | 1,445,892             | -                   | 1,445,892        |
|                                | <b>1,445,892</b>      | <b>1,794,341</b>    | <b>3,240,233</b> |

BLACKPOOL F.C. COMMUNITY TRUST  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31st AUGUST 2025

**2. Income from donations and grants - 2024**

|                                | Unrestricted<br>Funds<br>£ | Restricted<br>funds<br>£ | Total<br>Funds<br>£ |
|--------------------------------|----------------------------|--------------------------|---------------------|
| Active Through Football        | -                          | 149,761                  | 149,761             |
| Tower Above                    | -                          | 55,000                   | 55,000              |
| Armed Forces Covenant Fund     | -                          | 32,000                   | 32,000              |
| Veterans Foundation            | -                          | 10,000                   | 10,000              |
| Kicks                          | -                          | 105,000                  | 105,000             |
| Fit2Go                         | -                          | 33,924                   | 33,924              |
| Primary Stars                  | -                          | 100,000                  | 100,000             |
| Unstoppable                    | -                          | 25,000                   | 25,000              |
| Inspires                       | -                          | 50,000                   | 50,000              |
| FA Girls                       | -                          | 25,000                   | 25,000              |
| Engage 4 Change                | -                          | 5,251                    | 5,251               |
| Kellogg's Football Camps       | -                          | 14,400                   | 14,400              |
| Rank Foundation                | -                          | 3,000                    | 3,000               |
| Heads up                       | -                          | 52,002                   | 52,002              |
| Walk Your Goals                | -                          | 19,700                   | 19,700              |
| Winter Hubs                    | -                          | 100,335                  | 100,335             |
| Summer Hubs                    | -                          | 14,983                   | 14,983              |
| NCS Targeted                   | -                          | 61,864                   | 61,864              |
| DofE Award Scheme Grant        | -                          | 1,828                    | 1,828               |
| PLCF Funds Fund (Esports)      | -                          | 25,000                   | 25,000              |
| Christmas 2023 appeal          | -                          | 26,856                   | 26,856              |
| Wholly unrestricted activities | 1,953,094                  | -                        | 1,953,094           |
|                                | <u>1,953,094</u>           | <u>910,904</u>           | <u>2,863,998</u>    |

**3. Other Income - 2025**

|              | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>funds<br>£ |
|--------------|----------------------------|--------------------------|---------------------|
| Other income | 24,038                     | -                        | 24,038              |
|              | <u>24,038</u>              | <u>-</u>                 | <u>24,038</u>       |

**Other Income - 2024**

|              | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>funds<br>£ |
|--------------|----------------------------|--------------------------|---------------------|
| Other income | 54,371                     | -                        | 54,371              |
|              | <u>54,371</u>              | <u>-</u>                 | <u>54,371</u>       |

BLACKPOOL F.C. COMMUNITY TRUST  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31st AUGUST 2025

4. Expenditure on charitable activities by fund type - 2025

|                                | Unrestricted<br>Funds<br>£ | Restricted<br>funds<br>£ | Total<br>Funds<br>£ |
|--------------------------------|----------------------------|--------------------------|---------------------|
| PLPS                           | -                          | 333,143                  | 333,143             |
| Armed Forces Covenant          | -                          | 41,761                   | 41,761              |
| BTEC Esport                    | -                          | 25,243                   | 25,243              |
| Community Cohesion - All       | -                          | 20,612                   | 20,612              |
| Community Programmes           | -                          | 34,173                   | 34,173              |
| Disability Sport               | -                          | 28,924                   | 28,924              |
| Engage 4 Change                | -                          | 27,142                   | 27,142              |
| FA ETC                         | -                          | 68,337                   | 68,337              |
| Festive Fundraiser             | -                          | 29,093                   | 29,093              |
| Fit2Go                         | -                          | 68,924                   | 68,924              |
| Football Foundation (ATF)      | -                          | 185,254                  | 185,254             |
| HAF                            | -                          | 303,900                  | 303,900             |
| Heads up                       | -                          | 20,360                   | 20,360              |
| Inspires                       | -                          | 65,000                   | 65,000              |
| Kellogg's                      | -                          | 21,420                   | 21,420              |
| NCS                            | -                          | 61,959                   | 61,959              |
| PL Kicks                       | -                          | 136,415                  | 136,415             |
| Progress (Armed Forces)        | -                          | 1,553                    | 1,553               |
| Tower Above                    | -                          | 40,289                   | 40,289              |
| SEND PE Provision              | -                          | 22,385                   | 22,385              |
| Tower Above/ Kicks             | -                          | 8,500                    | 8,500               |
| Cost of Living                 | -                          | 80,202                   | 80,202              |
| Extra Time (Masonic)           | -                          | 14,276                   | 14,276              |
| Restricted Fixed Assets        | -                          | 18,126                   | 18,126              |
| Wholly unrestricted activities | 1,647,735                  | -                        | 1,647,734           |
|                                | <u>1,647,735</u>           | <u>1,656,992</u>         | <u>3,304,727</u>    |

**4. Expenditure on charitable activities by fund type - 2024**

|                                | <b>Unrestricted<br/>funds</b> | <b>Restricted<br/>funds</b> | <b>Total<br/>funds</b> |
|--------------------------------|-------------------------------|-----------------------------|------------------------|
|                                | <b>£</b>                      | <b>£</b>                    | <b>£</b>               |
| Active Through Football        | -                             | 142,734                     | 142,734                |
| Tower Above                    | -                             | 55,000                      | 55,000                 |
| Armed Forces Covenant Fund     | -                             | 32,000                      | 32,000                 |
| Veterans Foundation            | -                             | 11,667                      | 11,667                 |
| Kicks                          | -                             | 105,000                     | 105,000                |
| Fit2Go                         | -                             | 33,925                      | 33,925                 |
| Primary Stars                  | -                             | 100,000                     | 100,000                |
| Unstoppable                    | -                             | 25,000                      | 25,000                 |
| Inspires                       | -                             | 50,000                      | 50,000                 |
| FA Girls                       | -                             | 25,000                      | 25,000                 |
| Engage 4 Change                | -                             | 5,251                       | 5,251                  |
| Kellogg's Football Camps       | -                             | 14,400                      | 14,400                 |
| Rank Foundation                | -                             | 3,000                       | 3,000                  |
| Heads up                       | -                             | 26,001                      | 26,001                 |
| Winter Hubs                    | -                             | 100,335                     | 100,335                |
| Summer Hubs                    | -                             | 12,086                      | 12,086                 |
| NCS Targeted                   | -                             | 61,864                      | 61,864                 |
| DofE Award Scheme Grant        | -                             | 383                         | 383                    |
| PLCF Funds Fund (Esports)      | -                             | 25,000                      | 25,000                 |
| Christmas 2023 appeal          | -                             | 26,856                      | 26,856                 |
| Blackpool Engaged              | -                             | 28,000                      | 28,000                 |
| Disability Sport               | -                             | 25,650                      | 25,650                 |
| Restricted Fixed Assets        | -                             | 14,795                      | 14,795                 |
| Wholly unrestricted activities | 1,921,550                     | -                           | 1,921,550              |
|                                | <u>1,921,550</u>              | <u>923,945</u>              | <u>2,845,495</u>       |

BLACKPOOL F.C. COMMUNITY TRUST  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31st AUGUST 2025

5. Cost of charitable activities – 2025

|                                  | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>funds<br>£ |
|----------------------------------|----------------------------|--------------------------|---------------------|
| Staff costs                      | 942,640                    | 1,591,860                | 2,534,500           |
| Overheads                        | 143,343                    | 1,371                    | 144,714             |
| Premises Expenses                | 264,923                    | 16,361                   | 281,284             |
| Residentials, trips & events     | 12,022                     | 2,558                    | 14,580              |
| Resources & other delivery costs | 167,222                    | 17,810                   | 185,032             |
| Staff related costs              | 10,408                     | 322                      | 10,730              |
| Vehicle expenses                 | 3,171                      | -                        | 3,171               |
| Office expenses                  | 2,907                      | -                        | 2,907               |
| Depreciation                     | 20,639                     | 18,126                   | 38,765              |
| Outsourced services              | 80,460                     | 8,584                    | 89,044              |
|                                  | <u>1,647,735</u>           | <u>1,656,992</u>         | <u>3,304,727</u>    |

5. Cost of charitable activities – 2024

|                                  | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>Funds<br>£ |
|----------------------------------|----------------------------|--------------------------|---------------------|
| Staff costs                      | 1,310,305                  | 795,542                  | 2,105,847           |
| Overheads                        | 31,778                     | 29,304                   | 61,082              |
| Premises Expenses                | 199,902                    | 12,352                   | 212,254             |
| Residentials, trips & events     | 13,682                     | 2,951                    | 16,633              |
| Resources & other delivery costs | 205,031                    | 61,835                   | 266,866             |
| Staff related costs              | 42,148                     | 7,142                    | 49,290              |
| Vehicle expenses                 | 4,691                      | -                        | 4,691               |
| Office expenses                  | 5,777                      | 24                       | 5,801               |
| Depreciation                     | 24,972                     | 14,795                   | 39,767              |
| Outsourced services              | 83,264                     | -                        | 83,264              |
|                                  | <u>1,921,550</u>           | <u>923,945</u>           | <u>2,845,495</u>    |

**6. Taxation**

The charity's activities fall within the exemptions afforded by the provisions of the Income and Corporation Taxes Act 1988. Accordingly, there is no taxation charge in these financial statements.

**7. Net income**

Net income is stated after charging/(crediting):

|                                                        | <b>2025</b>       | <b>2024</b>       |
|--------------------------------------------------------|-------------------|-------------------|
|                                                        | <b>Total</b>      | <b>Total</b>      |
|                                                        | <b>£</b>          | <b>£</b>          |
| Depreciation of tangible fixed assets                  | 38,765            | 39,767            |
| Fees payable for the audit of the financial statements | 12,100            | 11,325            |
|                                                        | <u>          </u> | <u>          </u> |

**8. Staff costs**

The total staff costs and employee benefits for the reporting period are analysed as follows:

|                       | <b>2025</b>       | <b>2024</b>       |
|-----------------------|-------------------|-------------------|
|                       | <b>Total</b>      | <b>Total</b>      |
|                       | <b>£</b>          | <b>£</b>          |
| Wages and salaries    | 2,278,387         | 1,907,969         |
| Social security costs | 216,186           | 163,831           |
| Pension costs         | 39,927            | 34,047            |
|                       | <u>          </u> | <u>          </u> |
| Net staff costs       | 2,534,500         | 2,105,847         |
|                       | <u>          </u> | <u>          </u> |

The average head count of employees during the year was 94 (2024: 92). The average number of employees during the year is analysed as follows:

|                                | <b>2025</b>       | <b>2024</b>       |
|--------------------------------|-------------------|-------------------|
|                                | <b>Total</b>      | <b>Total</b>      |
| Number of administrative staff | 3                 | 4                 |
| Number of management staff     | 19                | 6                 |
| Number of delivery staff       | 72                | 82                |
|                                | <u>          </u> | <u>          </u> |
|                                | 94                | 92                |
|                                | <u>          </u> | <u>          </u> |

## 8. Staff costs (continued)

The number of employees whose remuneration for the year fell within the following bands, were:

|                    | 2025<br>Total | 2024<br>Total |
|--------------------|---------------|---------------|
| £70,000 to £79,999 | 1             | -             |
| £80,000 to £89,999 | -             | 1             |
| £90,000 to £99,999 | 1             | -             |
|                    | <u>2</u>      | <u>1</u>      |

### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing, and controlling the activities of the charity. The total compensation including salary, pension and employers' national insurance paid to key management personnel for services provided to the charity was £399,738 (2024: £379,818).

## 9. Trustee Remuneration and Expenses and Related Party Transactions

No trustees received any remuneration or reimbursement of expenditure during the year or the previous year.

During the year £159,187 (2024: £185,784) was charged by The Blackpool Football Club Limited for facility charges and other costs and £22,217 (2024: £60,116) by Blackpool Football Club Hotel Ltd for meals provided to scheme participants.

In addition, £11,113 (2024: £44,730) was charged by the Charity to Blackpool Football Club Ltd for venue hire and scheme participation costs.

Trustees Mr J Winter and MR N Horne are directors of The Blackpool Football Club Ltd and Trustee Mr J Winter is a director of Blackpool Football Club Hotel Ltd. Trustee Mrs C Singleton is the sister of the owner of The Blackpool Football Club Limited, Mr S Sadler.

The Blackpool F.C. Community Trust occupies offices within The Blackpool Football Club Limited's serviced accommodation:

- Offices under the term of a 25-year agreement dated 4th February 2018. This accommodation is provided rent free, but there is an annual service charge of £8,000 plus VAT payable for cleaning, maintenance, and other services. The agreement also contains provision for the

**9. Trustee Remuneration and Expenses and Related Party Transactions (continued)**

recharge of additional services including heat and light. Charges totalling £15,670 were made during the year, (2024: £20,974).

- Space used for the Education & Community Centre under the term of a 25-year agreement dated 10 May 2019. This accommodation is provided rent free, but there is an annual service charge of £8,000 plus VAT payable for cleaning, maintenance and other services. The agreement also contains provision for the recharge of additional services including heat and light. Charges totalling £37,634 were made during the year, (2024: £30,435).
- Space used for the BFC School. This is subject of a 10-year agreement which at the date of signing these accounts was in the final stages of negotiation. The space has been occupied since September 2020 with an annual rental of £54,000 plus VAT. The agreement also contains provision for the recharge of additional services including heat and light. Charges totalling £20,376 were made during the year (2024: £50,374).

During the year grants and scheme funding totalling £547,663 (2024: £590,075) were received from Blackpool Council. In addition, £17,386 (2024: 19,362) was charged by Blackpool Council for scheme delivery costs, and £5,576 (2024: £5,753) for business rates. Trustee N Jack is the Chief Executive Officer of Blackpool Council.

CEO Mr A Hackett was a member of the governing board of Unity Academy until February 2024. During the prior year Blackpool FC Community Trust invoiced £45,165 to Unity Academy. In addition, £4,600 was charged by Unity Academy for scheme delivery costs.

CEO Mr Ashley Hackett was appointed as a director of EFL in the Community in May 2024. In the year £37,371 (2024: £48,576) was received from EFL in the Community.

No other trustees or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year (2024: £Nil).

BLACKPOOL F.C. COMMUNITY TRUST  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31st AUGUST 2025

**10. Tangible Fixed Assets**

|                       | <b>Fixtures<br/>and<br/>Equipment</b> | <b>Facilities</b> | <b>Motor<br/>Vehicles</b> | <b>Plant and<br/>Machinery</b> | <b>Total</b>   |
|-----------------------|---------------------------------------|-------------------|---------------------------|--------------------------------|----------------|
|                       | <b>£</b>                              | <b>£</b>          | <b>£</b>                  | <b>£</b>                       | <b>£</b>       |
| <b>Cost</b>           |                                       |                   |                           |                                |                |
| At 1 September 2024   | 39,382                                | 547,286           | 28,200                    | -                              | 614,868        |
| Additions             | -                                     | -                 | 20,000                    | 21,407                         | 41,407         |
| Disposals             | -                                     | -                 | -                         | -                              | -              |
| Transfer              | -                                     | -                 | -                         | -                              | -              |
| At 31 August 2025     | <u>39,382</u>                         | <u>547,286</u>    | <u>48,200</u>             | <u>21,407</u>                  | <u>656,275</u> |
| <b>Depreciation</b>   |                                       |                   |                           |                                |                |
| At 1 September 2024   | 13,914                                | 128,339           | 23,200                    | -                              | 165,453        |
| Charge for the year   | 2,373                                 | 31,251            | 3,000                     | 2,141                          | 38,765         |
| On disposals          | -                                     | -                 | -                         | -                              | -              |
| Transfer              | -                                     | -                 | -                         | -                              | -              |
| At 31 August 2025     | <u>16,287</u>                         | <u>159,590</u>    | <u>26,200</u>             | <u>2,141</u>                   | <u>204,218</u> |
| <b>Net Book Value</b> |                                       |                   |                           |                                |                |
| At 31 August 2025     | 23,096                                | 387,695           | 22,000                    | 19,266                         | 452,057        |
| At 31 August 2024     | <u>25,468</u>                         | <u>418,947</u>    | <u>5,000</u>              | <u>-</u>                       | <u>449,415</u> |

BLACKPOOL F.C. COMMUNITY TRUST  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31st AUGUST 2025

**11. Debtors**

|                                | <b>2025</b>    | <b>2024</b>    |
|--------------------------------|----------------|----------------|
|                                | <b>£</b>       | <b>£</b>       |
| Trade debtors                  | 531,385        | 384,561        |
| Prepayments and accrued income | 316,311        | 149,631        |
| Other debtors                  | -              | 1,203          |
|                                | <u>847,696</u> | <u>535,395</u> |

**12. Creditors – amounts falling due within one year**

|                                 | <b>2025</b>    | <b>2024</b>    |
|---------------------------------|----------------|----------------|
|                                 | <b>£</b>       | <b>£</b>       |
| Trade creditors                 | 160,438        | 132,793        |
| Accruals and deferred income    | 52,442         | 123,577        |
| Social security and other taxes | 51,445         | 51,262         |
| Kickstart – DWP                 | 44,730         | 44,730         |
| Other creditors                 | (2,143)        | 15,519         |
|                                 | <u>306,912</u> | <u>367,881</u> |

**13. Deferred income**

|                                     | <b>2025</b> | <b>2024</b> |
|-------------------------------------|-------------|-------------|
|                                     | <b>£</b>    | <b>£</b>    |
| Opening balance                     | 660         | 5,000       |
| Amount released to income resources | (660)       | (5,000)     |
| Amount deferred in year             | -           | 660         |
|                                     | <u>-</u>    | <u>660</u>  |
| Closing balance                     | -           | 660         |

#### 14. Analysis of charitable funds

##### Unrestricted funds

|                                                | At 1<br>September<br>2024<br>£ | Income<br>£      | Expenditure<br>£   | Transfer<br>£ | At 31<br>August<br>2025<br>£ |
|------------------------------------------------|--------------------------------|------------------|--------------------|---------------|------------------------------|
| <i>Unrestricted funds</i>                      |                                |                  |                    |               |                              |
| General                                        | 970,449                        | 1,469,930        | (1,474,063)        | -             | 966,316                      |
| <i>Designated funds</i>                        |                                |                  |                    |               |                              |
| Fixed assets – General                         | 230,568                        | -                | (20,639)           | -             | 209,929                      |
| Family Hubs                                    | 40,000                         | -                | (40,000)           | -             | -                            |
| Mental Health                                  | 15,000                         | -                | (15,000)           | -             | -                            |
| Weight Management                              | 15,000                         | -                | (15,000)           | -             | -                            |
| New Roles (Safeguarding & In<br>House Finance) | 57,287                         | -                | (57,287)           | -             | -                            |
| Aspire Floodlights                             | 18,269                         | -                | (18,269)           | -             | -                            |
| BFC Ladies                                     | 7,477                          | -                | (7,477)            | -             | -                            |
|                                                | <u>1,354,050</u>               | <u>1,469,930</u> | <u>(1,647,735)</u> | <u>-</u>      | <u>1,176,245</u>             |

Funds designated for spending in the prior year by the Trustees have been used for the purposes they were designated for.

- **Fixed assets – General** – This represents the amount spent on fixed assets.

**14. Analysis of charitable funds (continued)**

|                                             | At 1<br>September<br>2023<br>£ | Income<br>£      | Expenditure<br>£   | Transfer<br>£ | At 31<br>August<br>2024 |
|---------------------------------------------|--------------------------------|------------------|--------------------|---------------|-------------------------|
| <i>Unrestricted funds</i>                   |                                |                  |                    |               |                         |
| General                                     | 1,197,785                      | 2,007,465        | (1,851,200)        | (383,601)     | 970,449                 |
| <i>Designated funds</i>                     |                                |                  |                    |               |                         |
| Fixed assets – General                      | -                              | -                | -                  | 230,568       | 230,568                 |
| Family Hubs                                 | -                              | -                | -                  | 40,000        | 40,000                  |
| Mental Health                               | -                              | -                | -                  | 15,000        | 15,000                  |
| Weight Management                           | -                              | -                | -                  | 15,000        | 15,000                  |
| New Roles (Safeguarding & In House Finance) | -                              | -                | -                  | 57,287        | 57,287                  |
| Aspire Floodlights                          | -                              | -                | -                  | 18,269        | 18,269                  |
| BFC Ladies                                  | -                              | -                | -                  | 7,477         | 7,477                   |
| Disability Sport                            | 5,350                          | -                | (5,350)            | -             | -                       |
| Warm Hubs                                   | 35,000                         | -                | (35,000)           | -             | -                       |
| Tier 2 Weight Management                    | 30,000                         | -                | (30,000)           | -             | -                       |
|                                             | <u>1,268,135</u>               | <u>2,007,465</u> | <u>(1,921,550)</u> | <u>-</u>      | <u>1,354,050</u>        |

- **Fixed assets – General** – This represents the amount spent on fixed assets.
- **Family Hubs** - Funding to support the implementation of the additional Family Hubs offer, delivered at Bloomfield Road Stadium for the upcoming year, to include mum and baby groups and additional family education provision.
- **Mental Health** - To develop and implement an adult football mental health programme and support initial months, with facility and staffing costs.
- **Weight Management** - To pilot a new weight management, fitness programme of activity. Funding to pump fund initial months of facility and staffing costs.
- **New Roles (Safeguarding & In House Finance)** - More and more support is needed for our internal students in BFC School and BFC College and wider participants, due to heightened safeguarding concerns raised in their daily lives. With a dedicated post, we hope to reduce the barriers our participants meet to engage positively in provision. In addition for the size of the charity, a full-time finance lead is now needed to give appropriate operational and strategic thinking to the security and sustainability of the organisation.
- **Aspire Floodlights** – Provision to replace the floodlights at the Aspire facility to ensure that the outdoor pitches and courts can continue to be used throughout the winter months.
- **BFC Ladies** - FA Cup funding from the 2023/24 season to support making ladies football free to play, in Blackpool.

**14. Analysis of charitable funds (continued)**

**Restricted funds**

|                            | At 1<br>September<br>2024<br>£ | Income<br>£ | Expenditure<br>£ | Transfer<br>£ | At 31<br>August<br>2025<br>£ |
|----------------------------|--------------------------------|-------------|------------------|---------------|------------------------------|
| Restricted fixed assets    | 218,846                        | 41,407      | (18,126)         | -             | 242,127                      |
| Active Through Football    | 29,005                         | 246,395     | (185,254)        | -             | 90,146                       |
| Tower Above                | -                              | 58,007      | (40,289)         | -             | 17,718                       |
| Armed Forces Covenant Fund | -                              | 42,000      | (41,761)         | -             | 239                          |
| Veterans Foundation        | 5,833                          | 1,312       | (1,553)          | -             | 5,592                        |
| Kicks                      | -                              | 136,416     | (136,416)        | -             | -                            |
| Fit2Go                     | -                              | 68,924      | (68,924)         | -             | -                            |
| Primary Stars              | -                              | 333,143     | (333,143)        | -             | -                            |
| Inspires                   | -                              | 65,000      | (65,000)         | -             | -                            |
| FA Girls                   | -                              | 68,416      | (68,337)         | -             | 79                           |
| Engage 4 Change            | -                              | 27,142      | (27,142)         | -             | -                            |
| Kellogg's Football Camps   | -                              | 21,420      | (21,420)         | -             | -                            |
| Heads up                   | 26,001                         | 19,949      | (20,360)         | -             | 25,590                       |
| Walk Your Goals            | 19,700                         | -           | -                | -             | 19,700                       |
| Winter Hubs                | -                              | 20,199      | (20,199)         | -             | -                            |
| Summer Hubs                | 2,897                          | 34,252      | (34,587)         | -             | 2,562                        |
| HAF                        | -                              | 303,900     | (303,900)        | -             | -                            |
| NCS Targeted               | -                              | 61,959      | (61,959)         | -             | -                            |
| DofE Award Scheme Grant    | 1,446                          | -           | -                | -             | 1,446                        |
| PLCF Funds Fund (Esports)  | -                              | 25,243      | (25,243)         | -             | -                            |
| Festive Fundraiser         | -                              | 29,093      | (29,093)         | -             | -                            |
| Disability Sport           | -                              | 28,923      | (28,923)         | -             | -                            |
| SEND PE Provision          | -                              | 22,385      | (22,385)         | -             | -                            |
| Tower Above/ Kicks         | -                              | 8,500       | (8,500)          | -             | -                            |
| Cost of Living             | -                              | 116,079     | (80,202)         | -             | 35,877                       |
| Extra Time (Masonic)       | -                              | 14,277      | (14,277)         | -             | -                            |
|                            | 303,728                        | 1,794,341   | (1,656,992)      | -             | 441,077                      |

**14. Analysis of charitable funds (continued)**

Included in restricted funds carried forward are the following balances. Further detail is provided regarding both restricted and unrestricted income within the Trustees' Report.

**Restricted Fixed Assets - £242,127**

During the year ended 31 August 2020, sums of £292,286 were received from funders to offset the cost of fixed assets purchased. This sum comprised £264,036 towards the cost of the facility, £20,250 towards the cost of a minibus and £8,000 towards equipment. These sums being written off over the period of use of the related assets.

**Active Through Football - £90,146**

The project targets working-age adults who live or work in the Park Ward and Central West corridor, to become more active through football, with its primary focus being improved physical and mental health and wellbeing.

**Tower Above - £17,718**

Funded by Blackpool Council and the Premier League Foundation, Tower Above provides 1:1 mentoring for children aged 8 to 12 who are referred to us through Blackpool Council's Early Help and Support team. Using sport and physical activity to build trust and confidence, the programme works to prevent anti-social behaviour and keep young people on the right track.

**FA Girls - £79**

Our ETC is funded by the Premier League and has more than 75 girls enrolled. It has expanded and diversified the local talent pool, giving girls the opportunity to take the first steps towards emulating their heroes. We are the central hub for talented players from Blackpool, Fylde and the surrounding areas. We work with grassroots clubs, schools and local coaches to identify talented players for this elite training experience. We offer a comprehensive approach to player development, giving all girls access to high-quality training, strength and conditioning coaches, an on-site physiotherapist, nutritional advice and health and wellbeing support. Our ETC is free to attend, enabling us to remove the financial burden faced when accessing elite-level training.

**Heads up - £25,590**

This project improves well-being across Blackpool through a multifaceted offer of activities using peer support, 1:1 mentoring, and group physical activities. The target group is adults aged 18+ with moderate to severe mental health needs.

**Walk Your Goals - £19,700**

This project will deliver a programme of social and physical activities for adults experiencing; or at risk of; isolation and health conditions; including older adults aged 50+; individuals with learning disabilities; mobility issues; and stroke victims. The sessions will comprise 60 minutes of walking football; followed by 60 minutes of socialising over warm drinks and snacks.

**Duke Of Edinburgh Award Scheme Grant - £1,446**

This grant is to provide financial support for the students from the BFC School achieve the Duke of Edinburgh Award.

**Summer Hubs - £2,562**

This project provides a warm and welcoming space open to all within our community

**Cost of Living - £35,877**

This relates to a variety of projects to support people with the cost of living.

**Veterans Foundation & Armed Forces Covenant Fund - £5,592 & £239**

This funding was received during the year to recruit and employ an armed forces lead to offer peer support groups and physical and social activities.

**14. Analysis of charitable funds (continued)**

**Restricted funds**

|                            | At 1<br>September<br>2023<br>£ | Income<br>£    | Expenditure<br>£ | Transfer<br>£ | At 31<br>August<br>2024<br>£ |
|----------------------------|--------------------------------|----------------|------------------|---------------|------------------------------|
| Restricted fixed assets    | 233,641                        | -              | (14,795)         | -             | 218,846                      |
| Active Through Football    | 21,979                         | 149,761        | (142,734)        | -             | 29,005                       |
| Tower Above                | -                              | 55,000         | (55,000)         | -             | -                            |
| Armed Forces Covenant Fund | -                              | 32,000         | (32,000)         | -             | -                            |
| Veterans Foundation        | 7,500                          | 10,000         | (11,667)         | -             | 5,833                        |
| Kicks                      | -                              | 105,000        | (105,000)        | -             | -                            |
| Fit2Go                     | -                              | 33,924         | (33,924)         | -             | -                            |
| Primary Starts             | -                              | 100,000        | (100,000)        | -             | -                            |
| Unstoppable                | -                              | 25,000         | (25,000)         | -             | -                            |
| Inspires                   | -                              | 50,000         | (50,000)         | -             | -                            |
| FA Girls                   | -                              | 25,000         | (25,000)         | -             | -                            |
| Engage 4 Change            | -                              | 5,251          | (5,251)          | -             | -                            |
| Kellogg's Football Camps   | -                              | 14,400         | (14,400)         | -             | -                            |
| Rank Foundation            | -                              | 3,000          | (3,000)          | -             | -                            |
| Heads Up                   | -                              | 52,002         | (26,001)         | -             | 26,001                       |
| Walk Your Goals            | -                              | 19,700         | -                | -             | 19,700                       |
| Winter Hubs                | -                              | 100,335        | (100,335)        | -             | -                            |
| Summer Hubs                | -                              | 14,983         | (12,086)         | -             | 2,897                        |
| NCS Targeted               | -                              | 61,864         | (61,864)         | -             | -                            |
| DofE Award Scheme Grant    | -                              | 1,828          | (383)            | -             | 1,446                        |
| PLCF Fans Fund (Esports)   | -                              | 25,000         | (25,000)         | -             | -                            |
| Christmas 2023 appeal      | -                              | 26,856         | (26,856)         | -             | -                            |
| Blackpool Engaged          | 28,000                         | -              | (28,000)         | -             | -                            |
| Disability Sport           | 25,650                         | -              | (25,650)         | -             | -                            |
|                            | <u>316,770</u>                 | <u>910,904</u> | <u>(923,945)</u> | <u>-</u>      | <u>303,728</u>               |

**14. Analysis of charitable funds (continued)**

Included in restricted funds carried forward are the following balances. Further detail is provided regarding both restricted and unrestricted income within the Trustees' Report.

**Restricted Fixed Assets - £218,846**

During the year ended 31 August 2020, sums of £292,286 were received from funders to offset the cost of fixed assets purchased. This sum comprised £264,036 towards the cost of the facility, £20,250 towards the cost of a minibus and £8,000 towards equipment. These sums being written off over the period of use of the related assets.

**Active Through Football - £29,005**

The project targets working-age adults who live or work in the Park Ward and Central West corridor, to become more active through football, with its primary focus being improved physical and mental health and wellbeing.

**Heads up - £26,001**

This project improves well-being across Blackpool through a multifaceted offer of activities using peer support, 1:1 mentoring, and group physical activities. The target group is adults aged 18+ with moderate to severe mental health needs.

**Walk Your Goals - £19,700**

This project will deliver a programme of social and physical activities for adults experiencing; or at risk of; isolation and health conditions; including older adults aged 50+; individuals with learning disabilities; mobility issues; and stroke victims. The sessions will comprise 60 minutes of walking football; followed by 60 minutes of socialising over warm drinks and snacks.

**Duke Of Edinburgh Award Scheme Grant - £1,446**

This grant is to provide financial support for the students from the BFC School achieve the Duke of Edinburgh Award.

**Summer Hubs - £2,897**

This project provides a warm and welcoming space open to all within our community

**Veterans Foundation - £5,833**

This funding was received during the year to recruit and employ an armed forces lead to offer peer support groups and physical and social activities.

**15. Analysis of net assets between funds**

|                            | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total funds<br>2025<br>£ |
|----------------------------|----------------------------|--------------------------|--------------------------|
| Tangible fixed assets      | 209,929                    | 242,128                  | 452,057                  |
| Current assets             | 1,273,228                  | 198,949                  | 1,472,177                |
| Creditors less than 1 year | (306,912)                  | -                        | (306,912)                |
| <b>Net assets</b>          | <b>1,176,245</b>           | <b>441,077</b>           | <b>1,617,322</b>         |

  

|                            | Unrestricted<br>Funds<br>£ | Restricted<br>funds<br>£ | Total funds<br>2024<br>£ |
|----------------------------|----------------------------|--------------------------|--------------------------|
| Tangible fixed assets      | 230,568                    | 218,846                  | 449,414                  |
| Current assets             | 1,491,364                  | 84,882                   | 1,576,246                |
| Creditors less than 1 year | (367,882)                  | -                        | (367,882)                |
| <b>Net assets</b>          | <b>1,354,050</b>           | <b>303,728</b>           | <b>1,657,778</b>         |

**16. Agent costs**

During the year, the charity has acted as an agent for the Kickstart scheme.

This involved receiving money from the DWP and distributing it out to employers who were eligible for the scheme. The amount of income and expenditure is as follows:

|                          | 2025<br>£     | 2024<br>£     |
|--------------------------|---------------|---------------|
| Brought forward          | 44,730        | 44,730        |
| Received                 | -             | -             |
| Paid out                 | -             | -             |
| <b>Held by the agent</b> | <b>44,730</b> | <b>44,730</b> |

**17. Operating leases**

At the reporting end date, the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                            | 2025           | 2024           |
|----------------------------|----------------|----------------|
|                            | £              | £              |
| Within one year            | 19,200         | 19,200         |
| Between two and five years | 76,800         | 76,800         |
| In over five years         | 250,941        | 270,141        |
|                            | <u>346,941</u> | <u>366,141</u> |

**18. Financial guarantees**

The Football Foundation hold a legal charge over restricted tangible fixed assets owned by the charity. At the year end, the fixed assets had a carrying value of £205,208 (2024: £218,846). The legal charge is for a period of 21 years from 16 October 2019 and relates to grant funding received of £286,390.