



The Queen's Award for
Voluntary Service 2008

Just Around the Corner (JAC) Ltd

Registered charity number: 1127691

Registered company number: 6777752

Report and Financial Statements For the year ended 31st March 2021

Our Mission Statement

*To walk alongside young people and families, showing love and acceptance
according to Christian principles, encouraging brave and positive choices.*



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LEGAL AND ADMINISTRATIVE INFORMATION

Trustees & Directors:	Mrs Jane Houghton (Chairperson) Mr Andy Walker (resigned September 2020) Mr Chris Doughty (re-elected 9 Nov 2020) Mr Nigel Preston (Treasurer/Secretary) Mrs Claire Revie Mrs Helen Warwick (resigned September 2020)
Registered Office:	Just Around the Corner Rehoboth Forest Road Wokingham RG40 5QY
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REPORT OF THE TRUSTEES FOR THE YEAR END 31ST MARCH 2021

The trustees are pleased to present their report together with the financial statements of the charity for the year-end 31st March 2021.

The legal and administrative information set out on page 2 forms part of this report where the members of the Board of Trustees of the Charity during the year ended 31 March 2021 are shown. All the Directors of the Company are also Trustees of the Charity and their responsibilities include all the responsibilities of Directors under the Companies Act and the Trustees under the Charities Act. The financial statements have been prepared in accordance with the accounting policies set out in Independent Examiner's Report and comply with the Charity's Memorandum and Articles, current statutory requirements and the Statement of Recommended Practice – Accounting and Reporting by Charities.

MEMORANDUM AND ARTICLES

Just Around the Corner (JAC), Charity No. 1127691, Company No. 6777752, was set up as a private company limited by guarantee under Memorandum and Articles of Association dated 21 December 2008. On 1 April 2009 all assets of Just Around the Corner, charity number 1072600 which was set up under a constitution dated 21st January 1998 and amended on 22nd November 2004, were transferred to Just Around the Corner (JAC) Ltd.



ORGANISATION

The trustees who have served during the year are set out on page 2. Trustees are appointed and elected at the Annual General Meeting. One third of the Trustees must retire at each AGM, after which they may be reappointed or re-elected. Those wishing to stand as a Trustee must declare his/her intention to do so to the Trustees before the AGM.

The trustees meet at least six times a year and additional meetings held to review the on-going strategy of the charity.

The Trustees appoint a Development Director to run the Charity on a day to day basis. The current Development Director is Sam Milligan.

OBJECTS

The Objects are to provide a first point of contact to the youth living within the Berkshire area to raise the awareness of alcohol, drug and substance abuse and general wellbeing and to challenge their social attitudes based on Christian values and ethics by all charitable means, including the following: -

- a) by the provision of teams of people and/or mobile facilities as a safe meeting and listening place;
- b) through providing education and information;
- c) through liaising and co-operating with other youth organisations and agencies; and
- d) through involvement with other local youth council initiatives.

PUBLIC BENEFIT & OVERVIEW OF ACTIVITIES FOR YEAR ENDING MARCH 2021

In following our objectives and planning our activities, the Trustees have given consideration to the Charity Commissions guidance on public benefit.

We can report that JAC provides a public benefit to the youth in Berkshire mainly in the age range of 8 – 25 by providing the following activities in the year ending March 2021.



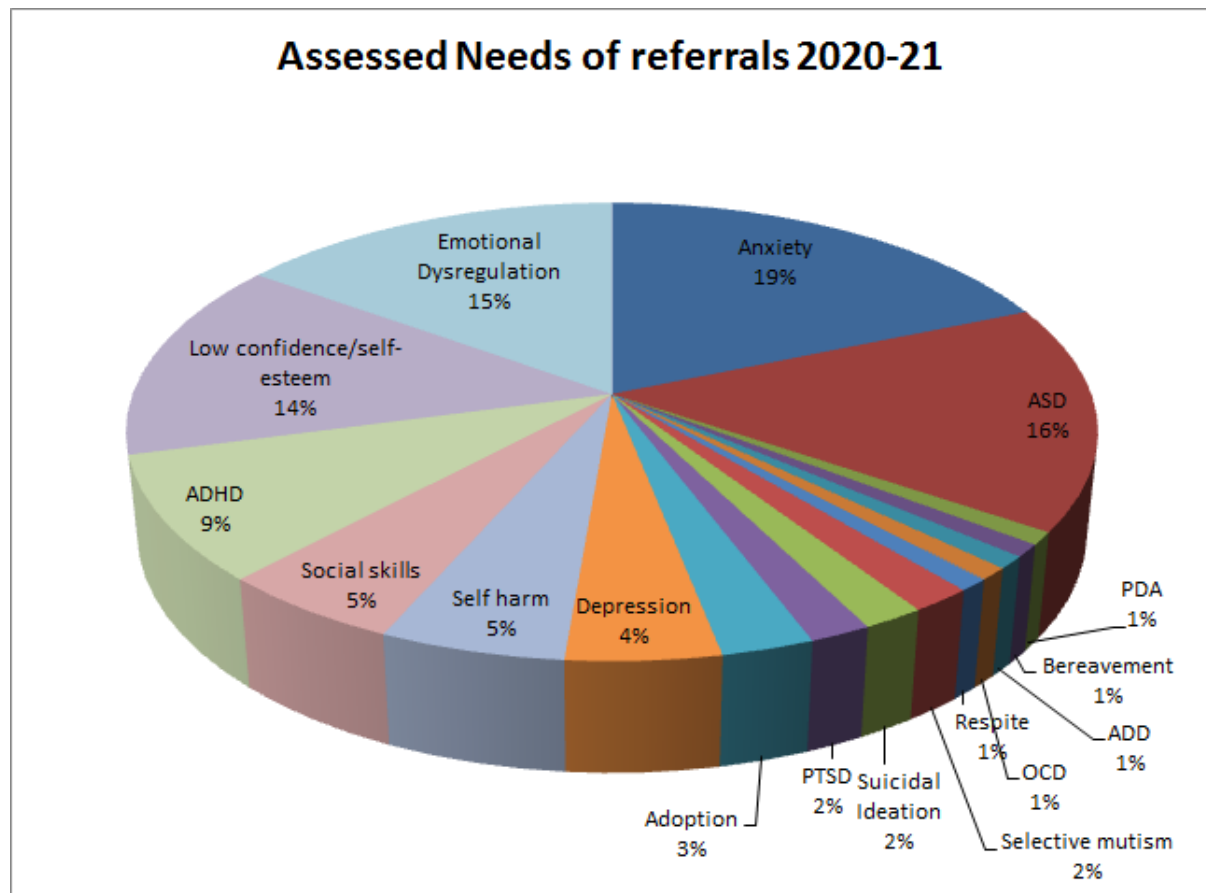
REFERRED SESSIONS (Referral into our services for therapeutic and mentoring sessions are received from schools, parents, social services, children's services and SEN)

Each week we have between 90-100 children and young people attending sessions at Rehoboth for therapeutic and mentoring sessions of typical length of 1 – 3 hours per day per week and reviewed at the end of each term.

No of Sessions in the year: 2892 (2248 in 2019-20 an increase of 29%) 3460 hours

No of Contacts in the year: 2892 (2644 in 2019-20 an increase of 9%)

The primary and secondary needs referred into JAC for the year is shown in the Chart below



DETACHED SESSIONS (Engaging with young people on the streets and in the parks)

We meet an average of 10 young people each session over generally 3 sessions per week

No of Sessions in the year: 154

No of Contacts in the year: 1457

SCHOOL WORK (Working in local schools delivering mentoring in 1:1 and group work settings)

Each week we meet on average 15 students through approximately 6 sessions per week

No of Sessions in the year: 142

No of Contacts in the year: 265

RIDING LESSONS

No of Lessons in the year: 336

EDUCATION (Certificate and Diploma qualifications in Horse Care)

During 2020/21 there were 5 students on full-time education placements.



STAFF AND TEAM LEADERS

Sam Milligan – Development Director and Eden Leader
Yvonne Milligan – Operations Director and Eden Leader
Chris Doughty – Earley Team Leader
Naomi Milligan – EAL and Stables Manager
Michaela Pickworth – EAL Youth Worker & Stables Team Leader
Trudi Eisner – EAL Youth Worker
Jess Revell – Stable Hand
Clare Hayley – Pottery Team Leader
Michelle Birtwhistle – EAL Mentor (left Sept '20)
Michael Butcher – Mentor (left July '20)
Paul Jeffrey – Wokingham Detached Team Leader
Marcella Graham – Arts and Crafts
Sam Prince – Part-time Receptionist
Kate Hembra – Part-time Receptionist
Robbie Forsaith – Office Manager
Alan Crosse – Accounts
And a bank of volunteers in the schools' team, detached team and Rehoboth team.

JAC is extremely grateful for the on-going work and commitment of its staff and volunteers. During 2020/21 volunteers have reduced due to COVID, however they still contributed over 4600 hours of voluntary youth work, family work and back office support, valued at £71,760 based on the median gross hourly rate for full-time workers of £15.60 per hour. An additional 15,614 hours of paid employment means JAC has been able to meet its objectives and provide a valued service to the community.

NETWORKING AND LIAISON WITH OTHER AGENCIES

JAC has always valued its networking with other agencies and where invited will take an active role in community and strategic planning and partnership. JAC is very much involved with Town Councils in Woodley, Earley and Wokingham, Team around the Child meetings and various other community groups. JAC also works in co-production with schools, social services, churches and voluntary, statutory agencies and parents for the well-being of our children and young people.



CHAIRMAN'S REPORT, JANE HOUGHTON

Following on from our year of 21st birthday celebrations in 2019 I think it's fair to say that none of us could foresee what a challenging year we had ahead of us in 2020. 'Unprecedented times' was the phrase used to describe the events that started to unfold in the early part of the year resulting in what we now know to be the COVID 19 global pandemic.

Tough times globally and for the UK, lockdowns and restrictions would affect us all for the coming months and as previously mentioned unforeseen circumstances on a number of levels for all. Families impacted, both emotionally, physically and financially with some experiencing the loss of loved ones due to the pandemic. A level of need both locally and globally developed, communities, charities and of course our wonderful NHS pulling together to provide support to those affected. For JAC, like many charities due to the impact of the COVID restrictions and lockdowns we needed to be creative in order to continue to sustain a level of support to our young people, families and local community. Ensuring our site and those on site were COVID safe as well as working creatively to develop virtual online sessions, information and maintaining a level of contact with some of our most vulnerable young people until we were able to open our gates to the public again. Myself and my fellow Trustees were regularly updated on our continued service, welfare updates on staff and our animals, ensuring we were able to meet requirements and safeguard all. Without doubt we could not have continued to offer the level of service we did without the dedication and selfless commitment of our staff and volunteers. I would also like to take the opportunity to thank our JAC supporters who faithfully prayed for the charity during these difficult times, words of encouragement and praise were well received.

Staff development and well-being has always been an important part of what we feel sustains us a charity and this year it continued to be a focus. We congratulate those staff who have managed to achieve qualifications under difficult circumstances, their growth in knowledge and experience means we are able to give a high-level offer to those coming into Rehoboth across all areas of our provision. Our referrals continue to rise, our staff and volunteers have worked extremely hard to maintain capacity, but we are aware of the need for more mentors in order to meet this increase. Staff supervision and well-being is paramount and this year as well as regular supervision and team meetings, staff were offered Mental Health 1st aid training to raise the awareness and importance of their own well-being as well as those they work alongside. We continue to look at this provision and uphold the importance it plays in supporting and maintaining our dedicated staff and volunteers.

The majority of our annual fundraising events were postponed during the year, but staff and volunteers continued to work hard to raise the profile of JAC, as finances are vital to support the work of the charity. Virtual events as well as the JAC online shop provided the opportunity to reach out to our community and we are grateful to those staff who worked creatively to manage this vital part of JAC over the last year. We look forward to seeing the online shop develop and branch out offering possibly another opportunity for training and work experience through JAC.

Concerns were raised early into the COVID 19 restrictions as to how our financial situation could be impacted due our reduced offer of services. The decision was made to take advantage of the Governments 'Bounce Back' loan offered to small businesses and charities to use as a buffer should it become necessary. We were also able to apply for additional grants, all off which compensated



for our normal income stream being depleted. As in previous years we are thankful for the continuous and generous support from our monthly JACPot regular giving as well as individual donations and this year is no exemption. Despite the challenging times I am happy to report we have had a balanced and fairly stable year financially and on behalf of myself and fellow Trustees want to give our thanks and appreciation to those who work behind the scenes to ensure this crucial part of the charity if run smoothly.

As a charity we are aware of the growth in referrals and level of need over the last year and continue to develop a plan to not only sustain our current offer but also to develop new ways of engaging young people and their families. We are looking at ways of making Rehoboth more accessible to our visitors and expanding our resources. That said it is important to recognise the hard work of those staff and volunteers who have been instrumental in maintaining our site and to those involved in ensuring the welfare of all our animals, a vital resource to JAC.

I opened by outlining the challenges we have all faced over the last year and would like to take this opportunity to thank my fellow Trustees for their fellowship and support in ensuring we were able to oversee the dedicated and unwavering work of our Directors Sam and Yvonne Milligan who have been instrumental in ensuring the safety and well-being of all our staff, volunteers, young people and their families.

The charity stands in good stead for the coming year and this shows great testament to all those involved with JAC, we trust God to continue to guide us as we move forward and again take this opportunity to thank all our JAC supporters.

DEVELOPMENT DIRECTOR REPORT, SAM MILLIGAN

WE ARE COMMITTED TO YOUNG PEOPLE AND THEIR NEEDS

As our Chair has already said this has been a very extraordinary year for all of us, however, throughout it all we stay committed to young people and their needs. My colleagues in JAC, volunteers and trustees have surpassed themselves in their efforts to meet these needs. A huge thank you to everyone who raised their game to deliver specially adapted sessions online, shoot videos, take photos and write update newsletters with information on how our horses and animals were coping in lockdown. After the initial few weeks of national lockdown, we got the green light to continue to deliver sessions in person for the most vulnerable young people and key-worker children and so we welcomed back several sessions.

Our strict COVID-19 risk assessment and procedural plans included some of the admin team working from home and the sessional and yard teams splitting into 3 teams to keep continuity of the mentor/mentee relationship but also to protect the staff to ensure there should always be a few available for animal welfare if we had a COVID breach. Additional hand-washing stations, 2-3 times a day surface cleaning, not just common areas such as kitchens and loos but in and around the stables, tack and gates all helped maintain a safe environment.

As the year progressed, we came out of lockdown and were able to have nearly all sessions back onsite for a short period either side of the summer holidays only to find ourselves back in lockdown after Christmas, however, we were once again able to continue sessions for the most vulnerable onsite and online for others. The creation of Zone areas was introduced to help keep sessions and staff separated during the day, again as much for the necessary animal care. We thank God that



other than a few individual isolations we did not have a single case of COVID onsite, people and animals remained healthy throughout, although the stress and strain of keeping the high level of support under such conditions has been taxing. We have an amazing team who really do go the extra mile to care and provide for the young people and animals in their care at Rehoboth.

The Maiden Erlegh School Team have been kept busy throughout the times when school is open. It is a testimony to the level of support they offer to students and school that throughout this year they have been welcomed onto the premises as usual.

Detached youth work has continued in Woodley but the level of interaction with young people depended on the level of restrictions in place at various times of the year, at most it has been in line with government guidelines of 10–15-minute conversations. The numbers on the streets remained low but a bit of an increase in groups is just now happening in spring. The skate park in Woodford Park has been a great hit throughout the year with whole families gathering to use it at times. Rules have been generally followed with good social distancing observed.

WE ARE COMMITTED TO DEVELOPMENT PEOPLE AND THEIR RESOURCES

Professional development of staff continued throughout the year, albeit with some difficulties due to remote delivery of training and a much slower progression through their courses but both Kate and Jess have managed to complete their qualifications. September intake of new students on to our Horse Care programme increased our student numbers of SEN students from 1 to 3 and then 2 more in the springtime. We are extremely proud to be able to provide these qualifications in a safe, yet typical working environment, giving students the benefit of classroom learning and practical work experience. Naomi and Jess have worked very hard to make this happen under exceptional circumstances and must be congratulated on a brilliant job so far, but they are not finished yet ...

Along with short training courses we were able to have the Rehoboth and Maiden Erlegh School team all together for a full day of Mental Health First Aid training. This excellent course was delivered by Lee Sharpe from K2 Associates, Lee has also agreed to take on supervisory role for our mentors. We really appreciate his knowledge and support over these last few months.

As well as developing our people we continue to develop our site at Rehoboth. The grounds and building projects took a bit of a back seat due to lockdown – it didn't take long for the weeds to get a hold without our dedicated volunteers keeping on top of it all. When restrictions lifted, however, we were able to welcome back our volunteer gardeners and make significant progress with the small animal enclosure. The new unit for the animals is built but not inhabited yet, it has been cladded to match the barn and a green roof is being planted across this and the woodwork port-a-cabin. The adjoining second workshop is still waiting to be started – hopefully, we can obtain another port-a-cabin to finish the u-shaped enclosure, providing a place for young people to work with their mentor on honey extraction, honey by-products and crafts. On and off over the year when restrictions allowed, we had a fantastic team of volunteers headed up by Adrian Roberts to make all of this happen, and again we are not finished yet ...

Some of our horses are reaching that time in life when we need to consider semi-retirement for them and therefore, we are looking for a couple of new horses to pick up the work. There is a lot of interest in alpacas so I am doing some research to see if they would be suitable for JAC, I understand they make very good guards against foxes for chickens and ducks. These new provisions ideally need more land and the increase in session uptake means more mentors – if you or anyone you know can help with any of the above, please do have a chat with us.



JAC in a Box has struggled like so many other retail outlets with the restrictions and closures, however, at the times it was open people have been flocking to it and young people have been keen to get back there to their safe place to develop their skills and have safe people to talk to. The decision has been made to make use of the break clause in the lease at the end of December, so the JAC in a Box shop in Central Walk will close at the end of the year. The steering group and JAC are evaluating the project and working on a new business plan to see if it is feasible to continue in bigger premises – bigger outgoings but not necessarily bigger income – how can this be sustained and what additional staff are needed to manage the shop and provide formal qualifications for more vulnerable students in a similar way as at Rehoboth.

BEING WELL CONNECTED ENSURES OUR SUSTAINABILITY

We have all struggled with being connected this year and have had to learn new ways to keep in touch – the digital age has advantages for times such as these – Teams and Zoom have had their place, but nothing beats meeting face to face so we look forward to getting back out into the community and churches to share all that we have been doing and seeking help and support from our local people for our local children and young people.

EXPLORE THE POTENTIAL OF EXPANDING OUR WORK WITH FAMILIES

The pressure on families has been immense this year and we want to help support where we can. Through the material we developed for online use through lockdown we will be able to put some of this to continued use for the families who struggle to get their children out of the home to engage in activities. A video tour and introduction to staff, horses and animals and a drone-shot video of the whole site will be an aid for parents to talk with their children about attending JAC and we will develop this further to include a complete 6-week online course either as a stand-alone course or as a prelim to attending face to face sessions at Rehoboth. Due to restrictions at Rehoboth parents have not been able to make use of the Red Room as previously planned but instead have gathered in seating areas outside. As things open up more, we hope to reintroduce the Red Room parents' waiting area where they can relax, have a coffee and form their own support bubbles. Likewise, the prayer/retreat cabin has had limited use this year but will re-open soon.

Families in Woodley have been supported through food parcels, thank you to Brakes for continued provision of surplus food made possible by timely contacts made over the previous years which came into their own this year; and to Share Wokingham for making up food boxes. This not only has been a great way to keep contact with families, children and young people during the lockdown periods when there was no other way of checking in with them, but also meeting a real need when things are tough.

AND FINALLY

I want to thank our JAC Trustees for the support given to all of us over this year, it is great to have a group of people who believe in the vision God has given us, who invest in our professional and personal growth, who work with us strategically and pray with and for us spiritually.

Our staff and volunteer team deserve a huge thank you too; they have given way and above in their job as always but for most of them, in different ways, it has been a difficult year personally too, but they have managed to carry out their work to the highest standard with care and love for all who come through our gates at Rehoboth, through the doors at school and are outside on the streets.



Thank you too, to all our supporters; to those who have given time and finances to keep the work going and to the faithful who uphold us in prayer – we have felt your strength and encouragement and would ask that you continue to walk with us as we walk with the children, young people and families in our community.

But above all we continually give thanks to Jesus for brooding over us, equipping us and providing for us. All of that we are and do is for you and to you.

FINANCIAL REVIEW

The following is list of Financial Supporters and others who donated materials and services in the year. Along with those listed there is a vast number of individuals who have donated regularly or by a one-off gift through the JACPot giving scheme.

Wokingham Inner Wheels
Hurst Show & Country Fayre
Faith in the Community
Kiriath Trust
Carita
Berkshire Community Foundation
Reading Tangent Club
Groundwork Uk-Tesco
Wokingham Borough Council
Wokingham Town Council

Local Churches: Regular Givers
Brookside Church
Emmanuel Church Centre, Woodley

Local Churches: One-Off Donations
St James Church Woodley Mission Support
Park United Reformed
Emmanuel Norreys

Materials & Services for Rehoboth donated by
Ashridge Garden Centre
Rotary Club of Reading & Maiden Erlegh
N Marshall
D & S Thompson

Woodley Town Council
Medlocks Electrics
J Brown Construction
Wokingham United Charities
Rank Foundation
National Lottery Government Fund
Flow KT Foundation
Reading Rotary Club

St Sebastian Church

Finch & California Parish
Easthampstead Parish Church

Nigel Perkins
Medlock Electrical Distributors
Jack French Contracting
Woodland Trust



INCOMING RESOURCES

The bulk of incoming resources were used to cover the cost of delivering 1:1 and group sessions. The grounds of Rehoboth continue to be developed and improved with the help of volunteer labour. The development plans for the Admin loft space and new reception area have not progressed further due to lack of funds and time, and the small animal enclosure and workshops are 2/3 completed.

A general breakdown of income shows five main funding streams –

JACPot 20.5% of total general income	The JACPot funding initiative supports the general work of JAC and to enable expansion of work with a distinctively Christian emphasis. The JACPot consists of regular monthly income and one-off donations from churches and individuals. £80,101 was received through the JACPot fund compared to £89,549 in the previous year, down 10%
Grants, Trusts and Companies 21.4% of total general income	There was Grant and other income of £83,713 compared to £25,023 the previous year. This funding stream is generated through fundraising applications and is sometimes restricted for a specific piece of work– there is no guarantee that this income will be secured from year to year, up 234%
Project work 47.6% of total general income	Project work income comes from 'paid for services' to schools and statutory organisations, one-off project grants related to our Equine and Small Animal Assisted Learning project and Rehoboth activities. Income for project work was £186,000 compared to £176,355 in the previous year, up 5%
Fundraising Events & Other Income 3.9% of total general income	£15,292 generated from rental income and other activities compared to £10,079 in the previous year, up 51%
SLA (Restricted) 6.5%	The Service Level Agreement (restricted fund) with Woodley Town Council was extended by 1 year up to March 2021 to allow a review of the service and need in the community, no change.



RESOURCES INCOME AND EXPENDED

This year ended at 31 March 2021 expenditure increased to £360,066 an increase of £9,503 (2.7%). Incoming resources for the year increased to £390,499 an increase of £64,034 (19.6%) on the previous year. At the end of the year, the balance of general funds, excluding designated and earmarked funds, showed the reserves fund falling to £130,539 (see Reserves Policy below).

EXPECTATIONS AND PROJECTIONS

Project Work income from referrals and other activities shows an increase of £9,645 on last year reflecting an increase in post 16 SEN placements. We continue to be one of the few organisations who can provide a very specialist education programme for those interested in equine studies but struggle to access mainstream services; the development plan for a similar programme for small animal studies has been inhibited by COVID restrictions. The new small animal and workshop enclosures will aid this programme with a hope to begin taking referrals to this stream in 2021/22. The Assessment tool for referrals has been tweaked to better identify between complex emotional and behavioural needs resulting in improved mentor/mentee matching and a new pricing scale of specialist mentoring. Even with these changes it still does not meet the full cost recovery. We desperately need more subscribers to our JACPot giving scheme to help meet this shortfall and an increase in grant applications is required. The Journey to Independence House continues to provide a young family who moved in at the end of 2019 with a safe and stable home environment for mum and 2 young children. The projections for 2021/22 show an income of £419k, to ensure our expenditure of £400k for the year is covered.

KEY RISKS

The key risk factors for the Charity would be:

- A significant reduction in core funding, in particular by Woodley Town Council, this is becoming a reality with a review of SLA provision in Woodley and a planned reduction of provision in 2021/22 whilst the Council consult on needs; the Charity aims to bid for at least 1/3 of the SLA, however this could leave £16k to be made up from elsewhere. COVID 19 hindered fundraising and PR events, however, COVID grants helped boost income. Going into 2021/22 the charity will continue to pursue grant income, increase communications to churches and the community with the aim to increase JACPot donations. Newsletters and social media and our web site communications will also be increased. The new online shop will aim to increase sales of Rehoboth products to further boost income.
- A significant reduction in referrals, over half of our income is generated through 'paid for services'. There is a staff cost attached to these services, therefore, the risk could be managed in part by reducing staff overheads. The preferred risk management is to continue networking to raise our profile, feedback successful outcomes with schools and parents and promote the excellent service we provide in bridging the gap in provision for emotional and behaviour support in schools and in the community – offering a service that is accessible to



all. Continued monitoring of our pricing structure is necessary to ensure our services are covering the bulk of costs whilst still accessible to those in need.

- Loss of key staff or volunteers – risk addressed by ensuring staff and volunteers feel valued, receive appropriate training and supervision and see themselves as an integral part of building God's Kingdom here on earth, in the event of such loss of staff, JAC's recruitment policy recommends a re-evaluation of the situation followed by re-structuring or recruiting as necessary. Lead a recruitment campaign to recruit and train new sessional workers and volunteers.
- Potential costs arising from continued development of the Rehoboth site that would need to be funded by JAC, management of this risk would include fundraising to meet the cost of on-going development and any large development progresses only when funding has been secured or pledged.

RESERVES POLICY

It is the policy of the charity to maintain unrestricted free reserves (that is those funds not tied up in fixed assets, designated or restricted funds) at a level equivalent to six months normal expenditure less the regular incoming support from the JACPot. This would allow JAC to continue to operate in periods when grants or other funding is not available.

Our current level of normal outgoings (excluding restricted expenditure and depreciation) is £156,164 per six months. Regular JACPot funding, minus restricted JACPot giving, currently runs at £24,835 per six months, making a reserve target of £131,329.

At 31st March 2021 our unrestricted general reserves are £ 130,539, meeting our Reserve Target.

The Trustees are satisfied that the Charity's assets are available and adequate to fulfil its obligations.

SHARE CAPITAL

The company is limited by Guarantee and therefore has no share capital.

TRUSTEE INDEMNITY COVER

Trustee indemnity insurance cover is provided by the Ansvar Commercial Combined Insurance policy.

DISCLOSURE OF INFORMATION

Each of the Trustees at the time when this report is approved has confirmed that:

- so far as he/she is aware, there is no relevant audit information of which the Charity's independent examiner is unaware, and



- that he/she has taken all the steps that ought to have been taken as a trustee in order to be aware of any information needed by the independent examiner in connection with preparing her report and to establish that the independent examiner is aware of that information.

INDEPENDENT EXAMINER

A resolution proposing the re-appointment of Nigel Gough as independent examiner of the charity was agreed at the Annual General Meeting on 9 November 2020

TRUSTEES' RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS

Charity law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity at the year end and of its incoming resources and resources expended during that year. In preparing those financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards and statements of recommended practice have been followed subject to any departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

METHOD OF PREPARATION OF ACCOUNTS

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the trustees and signed on their behalf by:

Jane Houghton
Chairperson

Date: 8 November 2021



Just Around the Corner (JAC) Ltd



Registered number
6777752

Just Around the Corner (JAC)

Report and Accounts

31 March 2021



Report of the Independent Examiner

To the trustees of Just Around the Corner (JAC)

I report on the accounts of the Charity Company for the year ended 31 March 2021, which are set out on pages 16 to 26.

Responsibilities and basis of

report As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act"). Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Basis of independent examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent examiner's statement

The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of Chartered Institute of Management Accountants..

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102).

Signed: Nigel Gough ACMA

Date :



Just Around the Corner (JAC) Ltd



Statement of Financial Activities for the year ended 31 March 2021

	Notes	2021			2020
		Unrestricted funds	Restricted funds	Total funds	
		£	£	£	£
Incoming resources from generating funds					
- Voluntary income	2	163,745	69	163,814	114,572
- Investment income	2	41	-	41	107
Income from fundraising events	2	412		412	3,133
Incoming resources from charitable activities	2	186,000	25,352	211,352	201,707
Other incoming resources	2	14,880	-	14,880	6,946
Total incoming resources		365,078	25,421	390,499	326,465
				-	-
Resources expended					
Charitable activities	3	334,108	25,674	359,782	350,369
Governance costs	3	284	-	284	194
Total resources used		334,392	25,674	360,066	350,563
Net incoming/(outgoing) resources before transfers		30,686	(253)	30,433	(24,098)
Transfers between funds		-	-	-	-
Net movement in funds for the year	3	30,686	(253)	30,433	(24,098)
Balances brought forward at 1st April 2020		381,069	6,761	387,830	411,928
Balances carried forward at 31st March 2021		411,755	6,508	418,263	387,830

See Note 13 for Prior Year Statement of Financial Activities



**Just Around the Corner(JAC)
Balance Sheet
as at 31 March 2021**

	Notes	2021 £	2020 £
Fixed assets			
Tangible assets	5	275,367	286,415
Current assets			
Debtors	6	39,096	15,738
Cash at bank and in hand		207,243	147,852
		<u>246,339</u>	<u>163,590</u>
Creditors: amounts falling due within one year	7	(62,743)	(62,175)
Net current assets		<u>183,596</u>	<u>101,415</u>
Total assets less current liabilities		<u>458,963</u>	<u>387,830</u>
Creditors: amounts falling due after one year	7	(40,700)	-
Net assets		<u>418,263</u>	<u>387,830</u>
Funds			
Restricted Funds	8	6,508	6,761
Unrestricted Funds	9	411,755	381,069
		<u>418,263</u>	<u>387,830</u>

For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 8 November 2021, and signed on their behalf by:

Signed : _____
Jane Houghton (Chair)

Signed: _____
Chris Doughty (Trustee)



**Just Around the Corner(JAC)
Notes to the Accounts
for the year ended 31 March 2021**

1 Accounting policies

Basis of preparation

The accounts have been prepared under the historical cost convention and in accordance with applicable United Kingdom Accounting Standards.

Recognition of incoming resources

These are included in the Statement of Financial Activities (SoFA) when:

- the charity becomes entitled to the resources;
- the trustees are virtually certain they will receive the resources; and
- the monetary value can be measured with sufficient reliability.

When donors specify that donations and grants are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable.

Grants and donations to fund expenditure on construction of fixed assets have been recognised in the SOFA on receipt as restricted funds.

Tax reclaims on donations and gifts

Incoming resources from tax reclaims are included in the Statement of Financial Activity at the same time as the gift to which they relate.

Investment income

This is included in the accounts when receivable.

Resources expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT, which cannot be recovered.

All expenditure has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to a particular heading they have been allocated on a basis consistent with use of the resources.

Salary costs included within the cost of charitable activities have not been allocated to either Fund Generating or Governance costs. Recognising that some time is spent on these activities, the vast majority of staff time is spent on charitable activities, and the value of time that might be allocated elsewhere is not material.

Tangible fixed assets and depreciation

Tangible fixed assets costing more than £500 are capitalised and shown at cost.

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset evenly over its expected useful life, as follows:

Leasehold Buildings	- 10 years
Motor vehicles	- 4 years
Fixtures and fittings	- 4 years
Plant and machinery	- 4 years



**Just Around the Corner(JAC)
Notes to the Accounts
for the year ended 31 March 2021**

Fund Accounting

Funds held by the charity are either:

Unrestricted general funds - these are funds available for the use at the discretion of the trustees in furtherance to the general objectives of the charity

Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for a particular restricted purpose.

Further explanations of the nature and purpose of each fund is included in the notes to the financial statements

Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

2 Income Resources	2021			2020
	Unrestricted funds £	Restricted funds £	Total funds £	£
Voluntary Income				
JacPot				
Regular giving				
Individuals	44,151	69	44,220	44,601
Churches	2,220	-	2,220	3,729
Trusts	3,300	-	3,300	1,200
One Off Gifts				
Individuals	25,028	-	25,028	33,510
Churches	5,333	-	5,333	6,509
	80,032	69	80,101	89,549
Companies/Trusts	7,750	-	7,750	12,773
Other Donations	-	-	-	6,250
Grants	75,963	-	75,963	6,000
	163,745	69	163,814	114,572
Activities for Generating Funds				
Fundraising Events	412		412	3,133
Investment Income				
Bank interest received	41	-	41	107
Incoming Resources from charitable activities				
Service Agreements		25,352	25,352	25,352
Project & other work	186,000	-	186,000	176,355
	186,000	25,352	211,352	201,707
Other income	14,880	-	14,880	6,946
	365,078	25,421	390,499	326,465

See Note 11 for Prior Year Incoming Resources



Just Around the Corner (JAC) Ltd



Just Around the Corner(JAC) Notes to the Accounts for the year ended 31 March 2021

3 Resources used		2021		2020	
		Unrestricted £	Restricted £	Total funds £	Total funds £
Charitable activities					
1	Direct salaries, NI and pension	218,790	25,352	244,142	220,088
	Vehicles:				
4	Insurance	1,926	-	1,926	2,508
5	Running costs	1,076	-	1,076	5,281
	Depreciation	1,792	-	1,792	4,300
	Activity costs				
6	Costs of activities	10,401	-	10,401	14,349
7	Consumables	414	-	414	1,201
9	Equipment costing less than £500	1,901	-	1,901	3,468
10	Food, refreshment and other costs	763	-	763	4,416
11	Depreciation	5,013	-	5,013	8,657
	Activities for Generating Funds	-	-	-	-
12	Training	6,094	-	6,094	4,046
14	Insurance and licences	7,950	-	7,950	7,593
	Rent	19,950	-	19,950	6,050
	Property Depreciation	13,564	-	13,564	13,564
16	Other property costs	10,134	322	10,456	18,725
17	Office costs	11,856	-	11,856	8,926
18	Administration	22,051	-	22,051	26,533
	Grants to other organisations	-	-	-	-
	Professional fees	-	-	-	240
19	Bank charges and interest	433	-	433	424
		334,108	25,674	359,782	350,369
Governance costs					
	AGM and Trustee meetings	-	-	-	-
	DBS checks	284	-	284	194
		284	-	284	194
	Total resources used	334,392	25,674	360,066	350,563
	Depreciation of owned fixed assets			22,064	28,518
See Note 12 for Prior Year Incoming Resources					



Just Around the Corner (JAC) Ltd



Just Around the Corner(JAC) Notes to the Accounts for the year ended 31 March 2021

4 Staff costs							
						2021	2020
						£	£
Wages and salaries						243,898	224,544
Social security costs						15,257	15,200
Other pension costs						7,040	6,875
						<u>266,195</u>	<u>246,619</u>
5 Tangible fixed assets							
	Leasehold Buildings	Freehold Buildings	Motor vehicles	Plant & machinery	Fixtures fittings and equipment	Assets under the course of construction	Total
	£	£	£	£	£		£
Cost							
At 1 April 2020	102,607	200,000	35,950	30,752	8,582	850	378,741
Additions						11,016	11,016
Transfers							-
Disposals/write offs							-
At 31 March 2021	<u>102,607</u>	<u>200,000</u>	<u>35,950</u>	<u>30,752</u>	<u>8,582</u>	<u>11,866</u>	<u>389,757</u>
Depreciation							
At 1 April 2020	51,017	4,167	15,409	14,942	6,791	-	92,326
Charge for the year	11,564	2,000	1,792	5,013	1,695		22,064
Disposals/write offs							-
At 31 March 2021	<u>62,581</u>	<u>6,167</u>	<u>17,201</u>	<u>19,955</u>	<u>8,486</u>	<u>-</u>	<u>114,390</u>
Net book value							
At 31 March 2021	<u>40,026</u>	<u>193,833</u>	<u>18,749</u>	<u>10,797</u>	<u>96</u>	<u>11,866</u>	<u>275,367</u>
At 31 March 2020	<u>51,590</u>	<u>195,833</u>	<u>20,541</u>	<u>15,810</u>	<u>1,791</u>	<u>850</u>	<u>286,415</u>
6 Debtors						2021	2020
						£	£
Amount due from HMRC-gift aid						9,111	2,308
Trade debtors						20,411	9,079
Prepayments and accrued income						9,574	4,351
						<u>39,096</u>	<u>15,738</u>
7 Creditors:						2021	2020
- Amounts falling due in one year						£	£
Short -Term Interest free loans						28,000	20,000
Current portion of long term loans						9,300	-
Other creditors - PAYE/Ni and Pension contributions						6,053	6,109
Accruals and deferred income						19,390	36,066
						<u>62,743</u>	<u>62,175</u>
- Amounts falling due after one year							
Long Term Loans						40,700	-
						<u>40,700</u>	<u>-</u>

In May 2020 the Charity took out a "Bounce Back Loan" of £50,000 repayable over 5 years at an Interest rate of 2.5% after 12 months



**Just Around the Corner(JAC)
Notes to the Accounts
for the year ended 31 March 2021**

8 Restricted Funds	2021	2020
	£	£
At 1 April 2020	6,761	6,761
Net income/(outgoings)	(253)	-
Transfer to Unrestricted Funds	-	-
At 31 March 2021	<u>6,508</u>	<u>6,761</u>

This restricted fund represents gifts towards the costs of Rehoboth not yet spent on Fixed Assets.

9 Unrestricted Funds	Earmarked for activities	Rehoboth Designated	JAC House Designated	General funds	2021	2020
	£	£	£	£	£	£
At 1 April 2020	79,786	50,924	142,705	107,654	381,069	405,167
Transfer (to)/from earmarked funds	17,214	-	-	(17,214)	-	-
Transfer (to)/from restricted funds	-	-	-	-	-	-
Surplus/(deficit) for the year	-	(7,413)	(2,000)	40,099	30,686	(24,098)
At 31 March 2021	<u>97,000</u>	<u>43,511</u>	<u>140,705</u>	<u>130,539</u>	<u>411,755</u>	<u>381,069</u>

The Rehoboth Designated Fund represents the Gifts received for Rehoboth which have now been used on the unrestricted asset, this fund is being reduced over the useful life of the asset.

The JAC House Designated Fund represents the Gifts received for JAC House which have now been used on the unrestricted asset, this fund is being reduced over the useful life of the asset.

An amount of £79,786 has been earmarked for ongoing projects.

10 Trustees' remuneration

No payments or expenses were paid to any other member of the Trust or person closely connected to them or related parties other than the re-imbursement of expenses incurred in respect of the charity's activities.



Just Around the Corner (JAC) Ltd



Just Around the Corner(JAC) Notes to the Accounts for the year ended 31 March 2021

11 Prior Year Income Resources	2020			2019
	Unrestricted funds £	Restricted funds £	Total funds £	£
Voluntary Income				
JacPot				
Regular giving				
Individuals	44,601	-	44,601	71,455
Churches	3,729	-	3,729	4,472
Trusts	1,200	-	1,200	1,200
One Off Gifts				
Individuals	33,510	-	33,510	43,645
Churches	6,509	-	6,509	12,455
	89,549		89,549	133,227
Companies/Trusts	12,773	-	12,773	13,731
Other Donations	6,250	-	6,250	
Grants	6,000	-	6,000	6,000
	114,572		114,572	152,958
Activities for Generating Funds				
Fundraising Events	3,133		3,133	-
Investment Income				
Bank interest received	107	-	107	133
Incoming Resources from charitable activities				
Service Agreements		25,352	25,352	24,748
Project & other work	176,355	-	176,355	151,233
	176,355	25,352	201,707	175,981
Other income	6,946	-	6,946	20,757
	301,113	25,352	326,465	349,829
12 Prior Year Resources used	2020			2019
	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Charitable activities				
Direct salaries, NI and pension	194,736	25,352	220,088	196,829
Vehicles:				
Insurance	2,508	-	2,508	2,488
Running costs	5,281	-	5,281	3,664
	4,300		4,300	3,942
Activity costs				
Costs of activities	14,349	-	14,349	17,188
Consumables	1,201	-	1,201	188
Equipment costing less than £500	3,468	-	3,468	1,681
Food, refreshment and other costs	4,416	-	4,416	1,359
Depreciation	8,657	-	8,657	2,383
Activities for Generating Funds	-	-	-	-
Training	4,046	-	4,046	8,187
Insurance and licences	7,593	-	7,593	9,277
Rent	6,050	-	6,050	2,700
Property Depreciation	13,564	-	13,564	11,356
Other property costs	18,725	-	18,725	9,332
Office costs	8,926	-	8,926	10,257
Administration	26,533	-	26,533	24,166
Grants to other organisations	-	-	-	-
Professional fees	240	-	240	-
Bank charges and interest	424	-	424	236
	325,017	25,352	350,369	305,233
Governance costs				
AGM and Trustee meetings	-	-	-	-
DBS checks	194	-	194	921
	194	-	194	921
Total resources used	325,211	25,352	350,563	306,154
Depreciation of owned fixed assets			28,518	19,839



Just Around the Corner(JAC)
Notes to the Accounts
for the year ended 31 March 2021

13 Prior Year Statement of Financial Affairs
for the year ended 31 March 2020

	Notes	2020			2019
		Unrestricted funds	Restricted funds	Total funds	
		£	£	£	£
Incoming resources from generating funds					
- Voluntary income	2	114,572		114,572	152,958
- Investment income	2	107	-	107	133
Income from fundraising events	2	3,133		3,133	
Incoming resources from charitable activities	2	176,355	25,352	201,707	175,981
Other incoming resources	2	6,946	-	6,946	20,757
Total incoming resources		301,113	25,352	326,465	349,829
				-	-
Resources expended					
Charitable activities	3	325,017	25,352	350,369	305,233
Governance costs	3	194	-	194	921
Total resources used		325,211	25,352	350,563	306,154
Net incoming/(outgoing) resources before transfers		(24,098)	-	(24,098)	43,675
Transfers between funds		-	-	-	-
Net movement in funds for the year	3	(24,098)	-	(24,098)	43,675
Balances brought forward at 1st April 2019		405,167	6,761	411,928	368,253
Balances carried forward at 31st March 2020		381,069	6,761	387,830	411,928