



Bridge of Hope Children's Ministry

Trustees Annual Report and Accounts

For the period 1 July 2020 30 June 2021

Charity number 1126408



Trustees' annual report for the period

From: 1 July 2020

To: 30 June 2021

Charity name: Bridge of Hope Children's Ministry

Charity registration number: 1126408

Objectives and activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	<p>We are a Christian Charity committed to social justice and the provision of care to the most vulnerable children regardless of religion or social background.</p> <p>Our charity's prime purpose continues to be to benefit the public and advance the lives of children and young people by relieving the needs of those identified as suffering because of their youth, sickness, abandonment or financial hardship.</p> <p>These objectives are principally being achieved through the provision of support to help young people develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible adults.</p>
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<p>Our charitable activities to date have focussed on the provision of support to the many orphaned and abandoned children who live in extreme poverty in the district of Rukungiri, South West Uganda. Whilst our stated purposes, aims and objectives are not geographically restricted, we consider this area of Uganda will continue to be the focus of our activities for the foreseeable future. The prime objectives are to alleviate the problems associated with orphans and abandoned children being homeless or unable to access education, therefore leaving them vulnerable to emotional, physical and sexual abuse on the streets.</p>

		<p>The focus of our work:</p> <p><u>The Children's Village</u> - The provision of two "Family Style Homes" for homeless and abandoned children.</p> <p><u>The Child Sponsorship Programme</u> - The sponsorship of individual children who live in the community and are identified as being most in need.</p> <p><u>The Education Programme</u> - The provision of good quality Pre-School Nursery & Primary Education facilities and opportunities for students to progress to Senior School and Vocational Training.</p> <p><u>The Protected Springs Programme</u> - The provision of clean water to an acceptable level of purity.</p> <p><u>Bible Based Holiday Clubs</u> - The provision of two clubs run on separate sites during school holidays for children 6-18yrs.</p> <p><u>Youth Sports Development Programme</u> - The provision of sports activities to offer the poorest children the opportunity to gain skills.</p> <p><u>The Community Support Programme</u> - The provision of support for families in need; including crisis intervention.</p>
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	We confirm that we have fully complied with section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Contribution made by volunteers	Para 1.38	<p>Our charity could not operate effectively without the significant but unmeasurable contribution made by a group of committed volunteers in the UK. Together with the Trustees they undertake the many tasks associated with day to day activities which would otherwise be undertaken by paid staff. We have no paid employees in the UK. In addition to individuals who launch fundraising initiatives, we have twelve</p>

		<p>Advocates who meet regularly and arrange fund raising events and help to make people aware of the work the charity is doing. In this connection, we understand our responsibilities in respect of fundraising. Taking note of Charity Commission guidance "Charity Fundraising: a guide to Trustee Duties (CC20)", we are satisfied that we comply with charity law and best practice. All events are overseen by trustees who personally are actively involved.</p> <p>Eleven of the Advocates and all of the trustees have been to Uganda and have funded their own visits to see the work first-hand and observe the development of the charity.</p> <p>To date 61 people have joined one of our Mission visits including many donors and sponsors. We aim to continue to offer this opportunity to people.</p> <p>A founding trustee, who discharges all book keeping duties, is assisted by a volunteer when preparing the year end accounts and claiming Gift Aid. Our unpaid Independent Examiner is also a volunteer and a supporter. She does not have a close relationship with any Trustee and is not involved in the day-to-day administration or decision making.</p>

Achievements and performance

Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>Our charitable activities are delivered by an NGO which we formed specifically for that purpose. Two of the UK Trustees sit on the NGO board to help ensure decisions made in the UK are followed by the NGO Management Team and staff. Money is transferred from the UK to Uganda only when needed so the Trustees in the UK maintain personal control of funds as long as possible. Management Accounts prepared by our NGO Manager are sent to the UK monthly supported by copies of the NGO Bank Account Statements. Trustees check the original records during their visits. To further control funds the two UK Trustees who sit on the NGO board are also signatories on the NGO Bank Account.</p>
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		<p>We are aware of the ever-increasing incidences of fraud and appreciate we are not immune from the possibility of attack. Whilst no system is fool proof, we have a robust system of controlling expenditure and at our Trustee meetings in the UK we visit the topic regularly. We remain aware of the possibility of cyber-crime and whilst not complacent, have concluded that our present system limits our vulnerability.</p> <p><u>The Children's Village</u> continues to provide 24 orphaned or abandoned children with a secure and loving home. Many of these children would simply have died without the medical, emotional and nutritional care they receive in our two Family Style Homes. In November 2020 we were able to reunite one of our teenagers, who is an orphan, with her extended family. We will continue to monitor and support their reunification until we are sure she has settled well and completed her chosen Vocational Training.</p> <p>Due to the Covid 19 Pandemic, Uganda reacted quickly and the country was put in Lockdown in March 2020. Consequently all public places such as schools were closed. When restrictions were eased later in the year our staff continued to ensure that the children in our homes were kept safe and free from Corona Virus.</p> <p><u>The Child Sponsorship Programme</u> is currently supporting a further 148 children to live in the community. Many of these children are orphans living with elderly grandparents. Sponsorship improves their access to education, vocational training, nutritional food, sanitation programmes, and income generating activities. During our personal home visits we have observed families who were formerly robbed of all hope be empowered to reach their God given potential and enabled to transform their own lives. Bursaries have enabled children to progress to Secondary Education and Vocational training. Examples of this year's success of this programme are that one young person has successfully completed her Primary</p>
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		<p>Teacher Training, whilst three others gained qualifications in tailoring and another as a carpenter.</p> <p>Since the onset of Covid 19 our manger and staff in Uganda have remained very active in teaching the children and guardians about the need for essential hygiene practices and social distancing. This training continues and is achieved by meeting outdoors in groups of 10 in line with the government's guidelines. As food prices and shortages have escalated across the country our sponsored children all continue to receive food and soap to help them through this difficult time.</p> <p><u>The Education Programme</u> was developed to benefit over four hundred children, who prior to the Covid Pandemic attended the BOHCM Nursery & Primary School. Bursaries enable the poorest children to access this good quality education and no child is ever turned away due to lack of ability to pay school fees. We remain a non-profit making school. A free meal is given daily to every child, which not only improves their health but enhances their ability to concentrate and learn. Sadly many of the children do not know when they will next receive a meal. The teachers and support staff all report the benefits of having a permanent job and the positive impact this has on their ability to care for their own families. Furthermore, other opportunities for work become available for local builders and carpenters who are employed as needed.</p> <p>Unfortunately due to Covid 19 all schools in Uganda were closed in March 2020 and only partly re-opened later that year for older students in line with the Government Guidelines. This extended closure greatly affected the poorest children along with the teaching and support staff. BOHCM reacted quickly and we were able to provide food parcels to struggling families whilst the financial gifts of our faithful donors enabled us to continue to support our school staff.</p> <p><u>The Protected Springs Programme</u> increases each year and to date we have constructed 44 clean water facilities with</p>
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		<p>each one providing over 200 people with daily clean water. Access to clean water has not only improved general hygiene for these families but has significantly reduced water borne diseases thus decreasing infant mortality rates.</p> <p>In October 2020, despite the Covid restrictions, the local Government gave permission for BOHCM to construct further protected Springs for local communities. Recognition was given that people benefit greatly from clean, safe water and this would also reduce the need for them to travel long distances to collect their water.</p> <p><u>The Bible Based Holiday Clubs</u> which normally run for children aged 6 – 18yrs on two sites during school holidays, are sadly postponed due to Covid 19 and will only reopen when safe to do so. We look forward to a time when we can welcome over 400 children to each session and to meet the parents and guardians who are always eager to attend the final sessions and see what their children have been enjoying.</p> <p><u>The Youth Sports Development Programme</u> Due to the Covid 19 restrictions this programme is also on hold and we look forward to a time when we can welcome the children back on a Sunday afternoon to continue to develop many skills such as sharing, socialising, appropriate behaviour and sports skills. For these children who come from impoverished homes, the opportunity to gain skills, have fun and develop their self-esteem has proved invaluable.</p> <p><u>The Community Support Programme</u> which was established in 2015 to offer one-off or short term support to families in crisis has undergone extensive review. Our thorough assessment of this programme has enabled us to understand that families who have benefitted from initiatives such as replacement rooves, pit latrines or medical intervention frequently require subsequent longer term intervention to enable them to become self-sufficient. Although this programme is not the main focus of our work, we are pleased to report that its flexible and individual</p>
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		<p>approach continues to improve the lives of many families. Although Covid 19 has affected many of our programmes the local government gave permission for BOHCM to continue the construction of latrines for the poorest families. This reduced the need for families to share this facility with neighbours, thus improving sanitation. Our flexible programme approach also enabled us to continue to provide essential food parcels to some of the most vulnerable families.</p>
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Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	
Performance of fundraising activities against objectives set	Para 1.41	
Investment performance against objectives	Para 1.41	
Other		

Financial review

Review of the charity's financial position at the end of the period	Para 1.21	<p><u>Expenditure</u></p> <p>Once again this year over 95% of total expenditure has been on our Charitable Activities. The Trustees are proud of this achievement and recognise that this has been made possible mainly because there are no paid staff in the UK. All work in the UK is undertaken by the Trustees and volunteers.</p> <p>As explained in the above sections of this report we are not immune from the effects of the pandemic. Due to the Ugandan Government restrictions, some of our activities have had to be suspended and our school is temporarily closed. It follows that total expenditure is lower than budget with spending on our</p>
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		<p>Charitable Activities being £14K less than last year.</p> <p>As was to be expected, Trustees' travel costs are zero this year because they have not been allowed to visit Uganda. As this report is being prepared Uganda is on the UK "red" list of countries so it is not yet possible to say when these visits can resume. The Trustees continue to make donations according to their personal circumstances and this year have collectively donated £5K.</p> <p>An analysis of Charitable Activity is included in the accounts to aid transparency. The wage costs of our NGO Manager and senior staff have been itemised separately this year because their responsibilities involve all areas of activity</p> <p><u>Principal funding sources</u></p> <p>Income reduced to £77K this year, down by 10%. £4K of the reduction was because the pandemic restrictions in the UK meant we were unable to conduct most of our annual fundraising events.</p> <p>The other £4K reduction was in Voluntary Receipts. Income from our core supporters continued at much the same level and indeed some donors increased their giving. However, whenever we hold fundraising events, attendees frequently feel prompted to also make donations. As mentioned, this year fundraising events were virtually non-existent, so these donations did not materialise. Also, throughout much of the year our Trustees were not allowed to address groups of supporters, when some of those present are moved to make one-off donations.</p> <p>Whilst not complacent, our supporters' base is very well spread and we are not reliant on any one donor or group to maintain income at an adequate level.</p> <p>We continue to appreciate the prayers and financial support from all our supporters, most of whom we believe will be able and willing to continue to provide sufficient funds to meet our budgeted Capital and Revenue costs.</p>
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		<p><u>Investment</u></p> <p>Funds are held in the UK until actually required in Uganda. Money not needed immediately is held in our UK Community Bank accounts or in short-term notice accounts with UK institutions, authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority. These accounts are FSCS Eligible.</p>
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	During our meetings, we discuss the need for a Reserves Policy. Whilst we are well aware of Charity Commission guidance and understand the potential benefits, we have decided against having such a policy at this time. We will keep this subject before us at future Trustees meetings but meanwhile believe the "amount of reserves held" figure is more than adequate based on our current and envisaged turnover.
Amount of reserves held	Para 1.22	£119K
Reasons for holding zero reserves	Para 1.22	N/A
Details of fund materially in deficit	Para 1.24	None.
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	None.

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	
Investment policy and objectives including any social investment policy adopted	Para 1.46	
A description of the principal risks facing the charity	Para 1.46	
Other		

Structure, governance and management

Description of charity's trusts:		
Type of governing document: for example, trust deed, memorandum and articles of association etc	Para 1.25	When we founded the charity in 2008, we established it as a Charitable Company. Since 10 May 2019 it has been a CIO.
How is the charity constituted? for example limited company, unincorporated association, CIO	Para 1.25	As a CIO with effect from 10 May 2019. The Constitution is based on the Charity Commission Foundation Model
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Trustees are selected by invitation of existing trustees whenever a need arises. We currently have five Trustees which we judge to be the correct number for our size and complexity. Four of these are founding trustees. They have all visited Uganda and subscribe to the Statement of Faith*, as shown below.

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	
The charity's organisational structure and any wider network with which the charity works	Para 1.51	
Relationship with any related parties	Para 1.51	
Other		*Statement of Faith We believe in ... <ul style="list-style-type: none"> • The one true God who lives eternally in three persons – the Father, the Son and the Holy Spirit. • The love, grace and sovereignty of God in creating, sustaining, ruling, redeeming and judging the world. • The divine inspiration and

		<p>supreme authority of the Old and New Testament Scriptures, which are the written Word of God – fully trustworthy for faith and conduct.</p> <ul style="list-style-type: none"> • The dignity of all people, made male and female in God's image to love, be holy and care for creation, yet corrupted by sin, which incurs divine wrath and judgement. • The incarnation of God's eternal Son, the Lord Jesus Christ – born of the Virgin Mary, truly divine and truly human, yet without sin. • The atoning sacrifice of Christ on the cross: dying in our place, paying the price of sin and defeating evil, so reconciling us with God. • The bodily resurrection of Christ, the first fruits of our resurrection; his ascension to the Father and his reign and mediation as the only Saviour of the world. • The justification of sinners solely by the grace of God through faith in Christ. • The ministry of God the Holy Spirit, who leads us to repentance, unites us with Christ through new birth, empowers our discipleship and enables our witness. • The church, the body of Christ both local and universal, the priesthood of all believers – given life by the Spirit and endowed with the Spirit's gifts to worship God and proclaim the gospel, promoting justice and love. • The personal and visible return of Jesus Christ to fulfil the purposes of God, who will raise all people to judgement, bring eternal life to the redeemed and eternal condemnation to the lost, and establish a new heaven and new earth.
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Reference and administrative details

Charity name	Bridge of Hope Children's Ministry
Other name the charity uses	

Registered charity number	1126408
Charity's principal address	10, Government Row, Enfield, EN3 6JN

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Mr G Skerratt			
2	Mrs B Skerratt	Chair		
3	Mr M Shennan			
4	Mrs M Wood			
5	Mrs L Murphy			
6				
7				
8				
9				
10				

Corporate trustees – names of the directors at the date the report was approved

Director name	None.

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year
	None.

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	None.
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

Additional information (optional)

Names and addresses of advisers (optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (optional information)

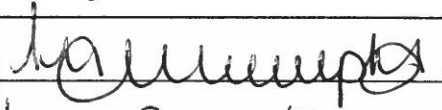
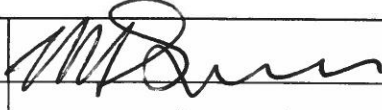
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Other optional information

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Declarations

The trustees declare that they have approved the trustees' report above.
Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	LYNN SUSAN MURPHY	MICHAEL ALBERT SHENNAN
Position (for example Secretary, Chair, etc)	TRUSTEE	TRUSTEE

Date 18. November 2021



**Report to the trustees/
members of**

Bridge of Hope Children's Ministry

**On accounts for the year
ended**

30 June 2021

**Charity no
(if any)**

1126408

Set out on pages

15-17

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 30/06/2020

**Responsibilities and
basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

**Independent
examiner's statement**

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

D. Collins

Date:

27/10/21

Name:

Diane Collins

**Relevant professional
qualification(s) or body
(if any):**


None

Address:

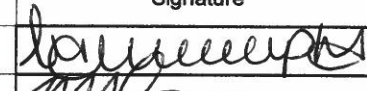
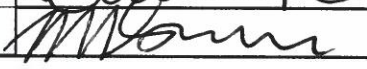
6 Elm Gardens

Enfield

EN2 0HS

 CHARITY COMMISSION FOR ENGLAND AND WALES	Bridge of Hope Children's Ministry		1126408		CC16a
	Receipts and payments accounts				
	For the period from	1 July	To	30 June	
		2020		2021	
Section A Receipts and payments					
	Unrestricted funds	Restricted funds	Endowment funds	Total funds	Last year
	to the nearest £	to the nearest £	to the nearest £	to the nearest £	to the nearest £
A1 Receipts					
Voluntary Receipts (Donations)	76,276	-	-	76,276	80,356
Activities for Generating Funds	537	-	-	537	4,509
Interest	524	-	-	524	854
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	77,337	-	-	77,337	85,719
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	77,337	-	-	77,337	85,719
A3 Payments					
Charitable Activities (See attached)	68,626	-	-	68,626	82,530
Costs of Generating Voluntary Receipts	656	-	-	656	669
Fundraising Costs	626	-	-	626	1,063
		-	-	-	
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	69,908	-	-	69,908	84,262
A4 Asset and investment purchases, (see table)					
	-	-	-	-	
	-	-	-	-	
Sub total	-	-	-	-	
Total payments	69,908	-	-	69,908	84,262
Net of receipts/(payments)	7,429	-	-	7,429	1,457
A5 Transfers between funds	-	-	-	-	
A6 Cash funds last year end	111,791	-	-	111,791	110,334
Cash funds this year end	119,220	-	-	119,220	111,791

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Bank Account	24,220	-	
	Savings account - Instant Access	55,000	-	
	Savings account - Notice Required	40,000	-	
	Total cash funds		119,220	-
	(agree balances with receipts and payments account(s))	OK	OK	OK
	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets	Estimated Gift Aid to be claimed	10,000	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets	None		-	-
			-	-
			-	-
			-	-
			-	-
	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use	None		-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities	None		-	
	We have given no guarantees		-	
	We have no debts outstanding		-	
			-	
			-	
Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval	
		LYNN SUSAN MURRAY	18.11.2021	
		NICHOLAS ALBERT SHERMAN	18.11.2021	

Analysis of Charitable Activities Expenditure 2021							
		2021	2020	2020 figures (for comparison *)			
<u>Programme</u>		£ K	£ K	£ K			
The Children's Village		14	15				15
The Child Sponsorship Programme		22	22				22
The Education Programme		12	16				16
The Protected Springs Programme		3	2				2
Bible Based Holiday Clubs		0	2				2
The Youth Sports Development Programme		0	1				1
The Community Support Programme		3	11				3
Community Support Building work		1	2				2
NGO Manager & Senior Staff wages		8					8
Administration in Uganda		3	4				4
Truck & Transportation		3	3				3
Trustees' Expenses		0	1				1
Cost of additional land		0	2				2
Other		0	2				2
TOTAL		69	83				83
* See Annual Report							