

COMPANY REGISTRATION NUMBER 06628989

FREEDOM COMMUNITY ALLIANCE LIMITED

UNAUDITED FINANCIAL STATEMENTS

YEAR ENDED

30 JUNE 2022

CHARITY REGISTRATION NUMBER 1125960

FREEDOM COMMUNITY ALLIANCE LIMITED
FINANCIAL STATEMENTS
YEAR ENDED 30 JUNE 2022

CONTENTS	PAGE
Trustees annual report	1
Independent examiner's report	12
Statement of financial activities	13
Balance sheet	14
Statement of cash flows	15
Notes to the financial statements	16

FREEDOM COMMUNITY ALLIANCE LIMITED
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 JUNE 2022

REFERENCE AND ADMINISTRATIVE INFORMATION

Governing Document Constitution:	Memorandum and articles of association Company limited by guarantee
Company Registration Number	06628989
Charity Registration Number:	1125960
Principal Office:	Freedom Centre 1 Howard Avenue Barnstaple Devon
Registered Office:	Freedom Centre 1 Howard Avenue Barnstaple Devon
Operating Name:	Freedom Community Alliance
Trustees and Directors:	Mr P Ayrton Chairman Mr R Bartlett Mrs M Kuo Mrs C Jones Mr D Clapp (Appointed 7 December 2022) Ms J Hanson (Appointed 7 December 2022) Mr D Hunt (Appointed 7 December 2022) Mr M Parsons (Resigned 7 December 2022) Mr P Bate (Resigned 8 July 2021)
Bankers:	Lloyds Bank Plc 17 Cross Street Barnstaple Devon
Solicitors:	Brewer Harding & Rowe Solicitors The Square Barnstaple Devon
Independent Examiners:	LCA Chartered Accountants 13 Silver Street Barnstaple Devon

FREEDOM COMMUNITY ALLIANCE LIMITED

TRUSTEES ANNUAL REPORT

YEAR ENDED 30 JUNE 2022

The Trustees, who are also the directors for the purposes of the Companies Act, have pleasure in presenting their report and the financial statements of the charity for the year ended 30 June 2022.

Reference and Administrative Information

Freedom Community Alliance was incorporated as a company limited by guarantee on 24th June 2008 and is also a registered charity.

Full reference details of the Charity are shown on page 1. Also on page 1 is a list of the Trustees who held office during the financial year and at the date of this report and the external advisers of the Charity.

Structure, Governance & Management

The Charity is governed by a Board of Trustees who are also the directors of the company. New Trustees are appointed in accordance with the Articles of the Charity and are required to be approved by the members of the Charity.

The Board of Trustees meet regularly to discuss and plan the activities of the Charity and there is close liaison and dialogue with the Chief Executive of the Charity.

The day to day management of the charity is delegated to the Senior Management Team headed up by the Chief Executive.

The Board of Trustees are responsible for preparing the Trustees Annual Report and the Financial Statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Objectives and Activities

Freedom Community Alliance has 3 main charitable objectives and these are summarized as follows;

1. To provide facilities in the interests of social welfare with the object of improving conditions of life.
2. To relieve the needs of individuals who are homeless or in recovery from drug / alcohol addiction through the provision of accommodation and or rehabilitation programs.
3. To further education through the provision of training in life skills or other vocational areas.

The Charity achieves its objectives by providing a range of services at The Freedom Centre, Crocombe Barton Therapeutic Community, Freedom Housing properties and through working with vulnerable people in the community. Our services are broken down into 3 core areas as follows:

- 1, Day Services, including partnership services delivered from the Freedom Centre.
- 2, Supported Housing for homeless individuals with a history of rough sleeping.
- 3, Treatment and Recovery services for men with a history of drug / alcohol addiction.

During this financial year we were again impacted by the COVID 19 pandemic, and this report takes this situation into consideration. The initial lockdown was implemented on the 23rd March

FREEDOM COMMUNITY ALLIANCE LIMITED
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 JUNE 2022

2020 and further lockdown restrictions were introduced on 5th Nov 2020 to 2nd Dec 2020 and again on 4th Jan 2021. The impact from COVID continued throughout 2021 and the open access day Centre was not able to reopen again until the end of November 2021. Obviously, these restrictions caused significant disruption to how services were able to operate throughout the year.

However, despite lockdown restrictions, the Charity still delivered the following projects and services when it was able to do so:

- A Day Centre for Homeless and Vulnerable Individuals.
- A wide range of street outreach services in response to the pandemic and aiming to engage with rough sleepers and helping them off the street and into accommodation.
- Management and oversight of a multi-agency facility working with rough sleepers and those vulnerably housed across North Devon.
- Croscombe Barton Therapeutic Community Treatment Centre for men in recovery from addiction.
- Stage 2, recovery focused, supported move on accommodation.
- Separate supported accommodation for men affected by homelessness linked to the North Devon Housing Hub.
- New Next Steps accommodation for men who have longer term support needs.
- New Female only supported accommodation Pilot.
- New temporary accommodation for rough sleepers in place of night shelter provision.
- 4 New Rough Sleeper Pods located inside the Freedom Centre for Rough Sleepers.
- Rough sleeper navigator services linked to North Devon Councils' enhanced rough sleeper outreach team as part of the Governments Rough Sleeper Strategy.
- Specialist GP health services in partnership with the local primary care network.

The above projects and services continued to provide support to those most in need across North Devon and had to operate flexibly depending on whatever restrictions were in place at the time.

There are many practical outcomes from the services provided which include; improved health and nutrition for Day Centre service users; dedicated, person centred navigator support for those with multiple and complex needs; reduced health inequalities for an extremely marginalised sector of the population; reduced rough sleeping by helping homeless clients access accommodation, sustained recovery for those with a history of addiction; fewer offenders returning to crime as a result of engaging in treatment; improved feelings of self-worth and self-esteem for those who have been accommodated and improved prospects for those who have regained hope for the future. All services are 'trauma informed' and 'person centred' and delivered with an integrated approach working in partnership with a range of statutory and voluntary sector organisations.

Achievements and performance

General – Income

The charity has continued to develop additional income streams thereby reducing its previous heavy reliance on funding from grant making trusts. Our Income for this period consisted of:

- Rental income from housing benefit generated through Freedom Housing & Croscombe Barton Therapeutic Community
- Commissioned service income through our partnership work with North Devon Council
- Grant Income from public funds and grant making trusts

FREEDOM COMMUNITY ALLIANCE LIMITED

TRUSTEES ANNUAL REPORT

YEAR ENDED 30 JUNE 2022

- Specific COVID response funding for both capital and revenue projects
- Support from the wider Freedom organisations
- Donations

Continuing from the previous year, there was an increased focus on bid writing and specific fundraising applications. These have resulted in the development of new services such as Rough Sleeper Temporary Accommodation and the Rough Sleeper Pods within the Freedom Centre, together with a range of building alterations at The Freedom Centre to accommodate the growing multi-agency team. Through the hard work of the management team, and despite the incredibly tough environment created by the COVID pandemic, the charity continues to operate effectively from a financial perspective.

When analysing the trading performance there are a few observations that have affected this year's trading performance, but they are not considered to be trends for future years. The observations are:

- Occupancy numbers at Croscombe were lower during and after the pandemic, which had an impact on the level of Housing Benefit received within Treatment & Recovery. Reduced occupancy at Croscombe also naturally translates to reduced occupancy in the move on houses, therefore voids were higher than we would have anticipated. As a result of these reduced numbers in treatment, we ceased one of the move on houses which created a loss of 4 bed spaces.
- Prior to setting up the Temporary Accommodation provision, and also the female only provision, we had to empty the properties for refurbishment. This had a twofold impact of increased maintenance expenditure and not receiving income from Housing Benefit while the properties were unavailable.

Freedom Day Centre Activities

At the start of the year in July 2021 the day centre was still closed due to the ongoing impact of COVID and this service did not open again to clients until the end of November 2021. However, during the time that the day centre was closed we developed a significantly larger multi-agency team that dynamically responded to the needs of rough sleepers and became the command centre for responding to central government initiatives. Daily outreach services were developed and have continued beyond the year end.

This larger staff team were based in the area previously used for the day centre and our existing office infrastructure became unsuitable to accommodate the larger team. Following a number of successful capital funding bids, we were able to make some alterations to our building and created a new open plan office able to accommodate 19 staff with 2 further interview rooms also being created. These alterations have been transformational for the Charity's partnership work and the new setup has received significant recognition far and wide as a model of best practice.

While the day centre was closed, our focus remained on delivering daily outreach services and also planning for the future by developing alternative forms of accommodation to meet the changing needs we were experiencing locally.

The New Enhanced Rough Sleeper Outreach Team consists of staff from North Devon Council, Freedom, Devon Partnership Trust, NHS Trust, North Devon Primary Care Network, Together Drug & Alcohol Services, Police and Probation. This team have been at the forefront of responding to national and local initiatives, such as the Protect and Vaccinate Programme which was launched by central government in December 2021.

FREEDOM COMMUNITY ALLIANCE LIMITED
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 JUNE 2022

Despite the day centre not opening again until the end of Nov 2021 we can report the following activity for the year ended 30th June 2022.

- 5172 individual visits to the Freedom Centre
- 414 separate clients engaged in services
- 3162 lunches we provided
- 382 clothing donations were given out
- 258 showers were provided for rough sleepers
- 287 medical interventions were provided by health staff
- 320 Foodbank vouchers were issued
- 221 uses of the computer for digital inclusion support
- 1069 Food Parcels were handed out.

Additional contributions to the Enhanced Rough Sleeper Outreach Team in North Devon

Although after the end of this financial year, in September 2022 the government launched their new Rough Sleeper Strategy entitled 'Ending Rough Sleeping for Good'. This was an update to the 2018 strategy, which set out how it intended to halve rough sleeping by 2022 and end rough sleeping by 2027. The 2018 strategy was based around three core pillars: Prevention, Intervention and Recovery. Linked to the strategy there was funding created through the Rough Sleeper Initiative for a variety of new interventions to tackle rough sleeping. FCA have been an integral partner to the North Devon Rough Sleeper Initiative Programme since 2018.

The strategy highlighted that local systems can often be complex and, for some of the people who sleep rough, finding a way to access the support they need can be challenging. Therefore, the government wanted to ensure that everyone could access the support that they were entitled to and prevent people from falling between gaps in local services. Evidence from the wider homelessness sector and the health service highlighted the benefit of a navigator approach for people with complex or multiple needs. Since June 2019 FCA have worked with North Devon Council to provide the Navigator service in North Devon which is an integral part of the Enhanced Rough Sleeper Outreach Team. This service, although disrupted during the pandemic, continues to be highly effective and has received continuation funding year on year since it started. We were delighted that the service has now been awarded three year continuation funding from April 2022.

Another integral service is that of the Homeless Inclusion Health Nurse, which is a full-time role within the team, and the weekly GP service that went live in March 2021. The addition of health services to the outreach team has been an overwhelming success and these services are reducing the health inequalities for some of the most vulnerable and marginalised people in our community. We are now working with stakeholders to increase and mainstream these services for the longer term.

Freedom Housing - Supported Housing for those presenting as homeless with clearly identified support needs.

This year has seen considerable change within our accommodation services. As previously highlighted, we have developed new female only accommodation, rough sleeper temporary accommodation and next steps accommodation for those with longer term support needs. This was achieved by repurposing some accommodation whilst also bringing on board additional accommodation in certain areas.

FREEDOM COMMUNITY ALLIANCE LIMITED
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 JUNE 2022

We ended our financial year with 17 beds of male only supported accommodation for rough sleepers, 2 beds of female only accommodation, 8 beds of next steps accommodation, 4 beds of temporary accommodation and 4 individual rough sleeper pods. This provides a total of 35 bed spaces for rough sleepers in North Devon.

All referrals to the above accommodation are received through the North Devon Housing Hub, which has continued to meet fortnightly via Skype. Having created different forms of accommodation we also now have an internal housing pathway which provides progression opportunities and also step-up and step-down options according to circumstances and need. The different forms of accommodation operate with varying levels of behaviour tolerance, which helps people remain in accommodation and reduces evictions, thereby keeping people from returning to the street.

Many of those who are housed in this accommodation present with multiple and complex needs. This can be a mixture of poor mental health, drug/alcohol issues, repeated homelessness, offending behaviour, broken relationships or family breakdown. As a result of these issues, such individuals often have poor engagement with mainstream services and therefore need significant help and support to sustain their accommodation. Our services adopt a trauma informed and person-centred approach and we work with each resident towards individual goals and objectives. The ultimate goal is that they leave Freedom Housing and move into their own accommodation with the skills and knowledge to maintain an independent lifestyle.

With the changes we have made in providing different accommodation solutions and by adopting a more flexible approach, we have been able to help significantly more people this year. In the previous financial year, we supported a total of 38 different people in accommodation. This year that number has increased to 65 different people.

The breakdown between the various accommodation solutions are as follows.

- **Male Supported Accommodation.** 37 different residents accommodated. 5 had previously been in temporary accommodation and 32 were new residents for the year.
- **Next Steps Accommodation.** 12 different residents accommodated. 3 had previously been in supported accommodation with us, and 3 had been in temporary accommodation, so we accommodated 6 new residents during the year.
- **Female Supported Accommodation.** 4 different women accommodated during the year.
- **Temporary Accommodation (from Nov 2021).** 20 different residents accommodated of which 13 moved on into supported accommodation, 7 into housing supported by us and 6 into housing supported by other providers.
- **Rough Sleeper Pods (from 3rd May 2022).** 10 different people used the pods in this short two month period. 1 resident moved into their own flat, 1 resident moved into housing supported by us and 5 moved into housing supported by other providers.

At the end of the financial year, we had 32 out of 35 beds occupied, therefore 32 of the 65 people we had accommodated i.e. 49% were doing well and sustaining their accommodation. In addition, we can demonstrate that 24 people out of the 65 i.e. 36% had moved on positively during the year. Therefore, this represents 85% positive activity from the 65 different people

FREEDOM COMMUNITY ALLIANCE LIMITED
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 JUNE 2022

accommodated. Since the year end a number of others have moved into their own independent accommodation. Bearing in mind the complex nature of those being housed, we feel this demonstrates really successful outcomes during what was a very difficult year.

We operate this service area with a strong focus on local need which is constantly assessed and re-assessed. Properties are secured in two main ways. The first is through our longstanding partnership with Green Pastures, who have purchased properties for us that we then lease on a long-term basis. The second is through Private Sector Leasing from private landlords for typically 3-5 years, although the leases may be renewed before the end of the initial term.

Operating in this way enables us to remain flexible and able to respond to local demand. During this reporting period, demand remained high with an average occupancy level in excess of 90%. In the majority of cases, any void periods were used to carry out repairs and redecorate the rooms.

Analysis from this reporting period shows a high level of success, with a number of residents positively progressing through a housing pathway. Residents from Pods and temporary accommodation were moving into supported accommodation and other residents from supported accommodation were moving into their own independent accommodation.

Sadly, another impact from the pandemic is the reduced availability of accommodation for our client group within the Private Rented Sector. Statistics show that the private rented sector in North Devon has shrunk by 67% since the start of the pandemic. Historically, this would have been a move on option for many of our residents but, with reducing supply and increased demand, private rented accommodation has become very difficult to source for this client group. The main move on option from our accommodation is now social housing, through Devon Home Choice, but again this has a very limited supply and often lengthy waiting times for those who are successful. The outcome of this is that residents are typically staying longer before moving on and it is not uncommon for some residents to be with us for up to 2 years before moving to their own independent accommodation.

Croscombe Barton Therapeutic Community Treatment Centre & Recovery focused move on accommodation

The Croscombe Barton 'Therapeutic Community' (TC) treatment programme is an intensive residential programme ideally lasting for up to 6 months, however it is broken down into distinct phases and some residents choose to leave before completing the full programme. For those who wish to stay longer in treatment, there is sometimes the option to move on to a stage 2 recovery house in Barnstaple. The first 6 months is fully residential at Croscombe Barton, which is located within the beautiful setting of the Exmoor National Park.

During this reporting period the 'TC' residential programme could accommodate up to 13 male residents at a time. In addition, the year ended with 12 stage 2 recovery focussed 'move on' beds across a further 3 properties. The 'TC' operates on a peer support model of treatment based on the work of Dr George DeLeon, overseen by a full-time Treatment and Recovery Manager. The aim is to help residents understand the root causes of their addiction, identify the negative behaviours that have contributed to their destructive lifestyle and to equip them to recover from past trauma. It is essential that the TC is a safe, trusting and loving environment conducive to recovery, allowing the necessary healing to begin to take place.

Some aspects of the programme's concepts are Twelve Step related, although this is not a Twelve Step programme. We do however advocate mutual aid fellowships as a continuing care

FREEDOM COMMUNITY ALLIANCE LIMITED

TRUSTEES ANNUAL REPORT

YEAR ENDED 30 JUNE 2022

pathway. We introduce the idea of the inner child and the inner healing needed to be able to increase our self-love and acceptance, and we offer opportunities to explore the spiritual aspect of recovery.

Following treatment, residents who have chosen to continue their recovery in a stage 2 recovery house can remain for as long as they need, and at this stage are encouraged to engage in positive meaningful activities that strengthen their ongoing recovery. This will include attending college, job training, exploring employment options, increasing their level of education and other skills, recreation opportunities, hobbies and enjoying other aspects of a life that freedom from addiction can allow. These activities were clearly restricted during lockdown but have gradually begun to return. The TC works closely with prisons, probation services and drug services and is an important component of our work that truly transforms lives.

Although now out of the pandemic, we are aware that COVID has had a significant impact on the running of the Therapeutic Community. We had to be extremely cautious when bringing in new residents to a self-isolating community from different parts of the country. At times travel restrictions were different across the country, meaning that referrals to the TC were a little lower than during pre-pandemic times.

Analysis of the data for this reporting period shows that 48 different people attended the Treatment Centre during the year. Of that 48, 24 residents or 50% completed 5 months or longer in treatment and 13 of these opted to continue their recovery in a stage 2 move on property. Sadly, 17 of the 48 or 35% only stayed for 1 month or less. This statistic has highlighted the importance of having a robust screening process to try and improve the average length of engagement. Work has been ongoing during the year and beyond to improve these figures.

In addition to the 13 who opted to move to a Stage 2 recovery house, we continued to support a number of residents who were already in this accommodation from the previous year. The continued cycle of men completing this recovery journey adds to the thriving recovery community in North Devon of which the Therapeutic Community continues to play a major part.

Charities and other organisations with which the charity co-operates in its work

FCA delivers integrated services and works in Partnership with many other Statutory and Voluntary sector organisations across North Devon. We have a number of organisations with staff based at the Freedom Centre which include, 5 staff from North Devon Council, Mental Health Nurse through Devon Partnership Trust, Physical health Nurse through the NHS, specialist substance misuse worker through Together Drug & Alcohol Services and GP's through the local Primary Care Network. In addition, we partner with Alabare, North Devon for 1 of the supported housing properties in Barnstaple. This is an arrangement where FCA provides the housing management and Alabare provides the support. This integration with our partners provides an enhanced service to clients and we will look to continue building on this over the next 12 months.

FCA continues to attend the fortnightly Northern Devon Housing Hub which is a collection of statutory and voluntary sector partners which include; North Devon Council, Torridge District Council, Police, Probation, Sanctuary Housing, Alabare, Encompass South West, Mental Health, Together Drug & Alcohol Services and others that come and go. Anyone rough sleeping is discussed at these meetings and referrals are made into a range of supported housing projects which include those operated by Freedom Housing.

FREEDOM COMMUNITY ALLIANCE LIMITED
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 JUNE 2022

Within the Day Centre we host a regular DWP clinic that benefits all users of the Freedom Centre. The partnership model now in place delivers an enhanced service for everyone with a truly integrated approach

Public benefit

All of the activities of the Charity are focused on delivering benefits to the community of Northern Devon. The generic services of Freedom Community Alliance (FCA) are open to all, irrespective of their race, age, religion, sexuality, gender, addictions, criminal record, ability or disability. Services are geared to meeting the needs of the socially excluded, homeless, drug & alcohol users, mental health sufferers, economically disadvantaged and others with life-controlling problems.

The reach of the services we provide goes beyond the direct benefit to service users and extend to reducing the distress to their families and friends alike. In addition, there are significant indirect benefits to the local community. The Police, Social Services, Local Authority, Health Services and many others acknowledge the importance of the work of FCA in reducing hardship, reducing crime and reducing harm. We are recognised as positively contributing to the local agenda of building a safer and stronger community.

Contribution of Volunteers

Historically, volunteers had formed an essential part of our team and made a significant positive contribution to the work of FCA. During the pandemic the use of volunteers reduced significantly and therefore for the first 6 months of this reporting period the contribution of volunteers was minimal. Many of our volunteers were of retirement age and therefore it was important to protect them during the extended periods of lockdown. However, during the second 6 months of this reporting period, when services began to open up again, the opportunities for volunteers returned. The main areas where volunteers are able to support our work is within the clothes store, collecting food donations and helping to prepare and serve the daily meal within the day centre. At the current time we are supported by approximately 15 volunteers a week.

Risk assessments

All policies and procedures are reviewed and updated on a regular basis. Risk assessments are maintained and DBS checks carried out on all staff, Trustees and appropriate volunteers. Appropriate and adequate insurance cover is also maintained. The ongoing impact of the pandemic created the need for new risk assessments across all areas of the charity and these were reviewed and updated on a regular basis. As guidelines changed, we have undertaken new risk assessments and these are underpinning the work we do.

Financial Review and Results

During the year the Company's total income was £951,380 (2021 £822,454) of which restricted funds comprised £ 144,073 (2021 £73,677). Total expenditure was £932,954 (2021 £830,755). Excluding the designated funds, the unrestricted fund showed a surplus of £45,525 (2021 £70,122) at the year end. Included in designated funds is the fixed assets fund of £181,176 (2021 £142,707), which comprises the net book value of fixed assets, as these assets are held to support the future work of the charity and are not readily realizable.

FREEDOM COMMUNITY ALLIANCE LIMITED

TRUSTEES ANNUAL REPORT

YEAR ENDED 30 JUNE 2022

Reserves Policy

The Trustees' target is to ensure that unrestricted funds which are not designated, and are freely available, at least cover the working capital requirements of 4 weeks' housing benefit (which is received in arrears and approximates £40,000) plus two month's non-housing related costs of approximately £30,000. While there has been a reduction in the undesignated fund during the year, the Charity has significant reserves and cash balances which are adequate for its current plans.

Significant Post Year End Event

In March 2023 there was a significant development within one area of the Charities work that will have an impact in future years, as explained below.

We have previously described the work of the charity as being broken down into 3 core areas:

1. Day Services, including partnership services delivered from the Freedom Centre.
2. Supported Housing for homeless individuals with a history of rough sleeping.
3. Treatment and Recovery services for men with a history of drug / alcohol addiction.

In December 2022 we were advised that area 3, Treatment and Recovery services had become subject to CQC registration as it is a regulated activity, despite previously having had confirmation in writing that we did not need to be registered. In liaison with CQC we embarked on the challenging process of applying for registration and after an incredibly busy and difficult period in January and February we submitted our application for registration in early March. Trustees, Management and Staff were all involved in this process and as we journeyed together it became evident that it was going to be very difficult to achieve and sustain a successful CQC registration with the current level of staff resources in this area of our work. Realistically, to meet the requirements of registration, we felt we would have to significantly increase the staff resources and thus find significant additional funding to sustain this work.

We have strived to provide a low cost, accessible treatment option for men with a history of addiction and the model used of a Therapeutic Community enabled this without the requirement of a large staff team. Our sense was that the requirement to register and the height of the bar for registration did not seem to be responsive to our situation. It appeared to make no allowance for the fact that we did not provide a detoxification service; did not provide personal care; that our service was non-commissioned so there is no cost to the public purse; it was for adult men who came of their own free will because they wanted help and had the capacity to make a free choice to leave at any point and that we did not make any charge for our treatment programme.

Sadly, in March 2023, following a meeting with Trustees, Management and Staff the decision was made to withdraw our application for CQC registration. This was an incredibly difficult decision, and not one we took lightly but it had become increasingly clear that we did not have the capacity to continue providing the support the men in recovery needed alongside the challenging and time- consuming work of CQC readiness. We feel incredibly sad because it means an end to a programme that has seen so many men find freedom from addiction and at a time when the demand for drug treatment services far outweighs the supply.

In summary, the Charity ceased to provide a treatment service from 22nd March 2023, and we now have an exit strategy that will see us leave Croscombe Barton by the end of July 2023. We are working with the remaining 5 residents to ensure that they have suitable alternative accommodation prior to this date. We will continue to explore options for working with men in recovery, but we will not be providing treatment that requires CQC registration as we do not believe this is financially viable for the model of treatment that we sought to provide.

FREEDOM COMMUNITY ALLIANCE LIMITED

TRUSTEES ANNUAL REPORT

YEAR ENDED 30 JUNE 2022

Going concern statement

While the Covid19 pandemic has had an impact on the day centre activities, the Charity has continued to provide its housing and related support services, as well as supporting its partner organisations in achieving their objectives. The ongoing housing benefit and contractual funding, together with a healthy level of voluntary donation and grant income, gives the Trustees reasonable grounds to believe that the charity will continue to operate as a going concern.

Responsibilities of the Directors

The directors are responsible for preparing the Trustees Annual Report and the Financial Statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

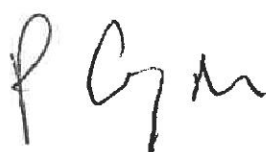
Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the surplus or deficit of the charity for that year. In preparing these financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with Companies Act 2006. The directors are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

By order of the Board



Mr P Ayrton
Director

27 April 2023

FREEDOM COMMUNITY ALLIANCE LIMITED
INDEPENDENT EXAMINERS REPORT
YEAR ENDED 30 JUNE 2022

Independent examiner's report to the trustees of Freedom Community Alliance Limited

I report on the accounts of the company for the year ended 30 June 2022, which are set out on pages 13 to 25.

Responsibilities and basis of report

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to examine the accounts under section 145 of the Charities Act 2011 (the 2011 Act) and to follow the procedures laid down in the General Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in, any material respect:

1. Accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. The accounts do not accord with those records; or
3. The accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. The accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Mrs Rebecca Williams
LCA Chartered Accountants.

Date: 27/4/2023

13 Silver Street Barnstaple
Devon
EX32 8HR

FREEDOM COMMUNITY ALLIANCE LIMITED
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 30 JUNE 2022

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £	Total Funds 2021 £
INCOME					
Grants and Donations	2	42,034	144,073	186,107	158,675
Charitable Activities	2	733,671	-	733,671	636,725
Investment Income		10	-	10	8
Other Income	2	31,592	-	31,592	27,046
TOTAL INCOME	9	<u>807,307</u>	<u>144,073</u>	<u>951,380</u>	<u>822,454</u>
EXPENDITURE					
Charitable activities	3	857,838	75,116	932,954	830,755
TOTAL EXPENDITURE		<u>857,838</u>	<u>75,116</u>	<u>932,954</u>	<u>830,755</u>
NET INCOME/(EXPENDITURE)	4	(50,531)	68,957	18,426	(8,301)
Transfer between funds of the Charity		64,403	(64,403)	-	-
Balances brought forward		260,329	62,781	323,110	331,411
Balances carried forward	9	<u>274,201</u>	<u>67,335</u>	<u>341,536</u>	<u>323,110</u>

An analysis of prior year amounts between unrestricted and restricted funds is shown in note 13.

The notes on pages 16 to 25 form part of these financial statements.

FREEDOM COMMUNITY ALLIANCE LIMITED

BALANCE SHEET

YEAR ENDED 30 JUNE 2022

FIXED ASSETS		2022 £	2021 £
Tangible assets	5	181,176	142,707
CURRENT ASSETS			
Debtors	6	94,821	37,545
Cash at bank and in hand		<u>147,967</u>	<u>193,770</u>
		242,788	231,315
CREDITORS: Amounts falling due within one year	7	<u>(82,428)</u>	<u>(50,912)</u>
NET CURRENT ASSETS		160,360	180,403
TOTAL ASSETS LESS CURRENT LIABILITIES		341,536	323,110
CREDITORS: Amounts falling due after more than one year		—	—
NET ASSETS		<u>341,536</u>	<u>323,110</u>
FUNDS			
Unrestricted:			
Designated funds	8	228,676	190,207
Other charitable funds		45,525	70,122
Restricted	9	<u>67,335</u>	<u>62,781</u>
TOTAL FUNDS		<u>341,536</u>	<u>323,110</u>

For the year ending 30 June 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476,
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with FRS102 SORP.

These financial statements were approved by the directors on 27 April 2023 and signed on their behalf by:

Mr P Ayrton
Director



FREEDOM COMMUNITY ALLIANCE LIMITED

STATEMENT OF CASH FLOWS

YEAR ENDED 30 JUNE 2022

	2022	2021
	£	£
Cash flows from operating activities:		
Net cash provided by (used in) operating activities	<u>32,885</u>	<u>47,305</u>
Cash flows from investing activities:		
Interest income	10	8
Proceeds from sale of property, plant and equipment	440	-
Purchase of property, plant and equipment	<u>(79,138)</u>	<u>(30,820)</u>
Net cash utilised by investing activities	<u>(78,688)</u>	<u>(30,812)</u>
 Change in cash and cash equivalents in the reporting period	 (45,803)	 16,493
Cash and cash equivalents at the beginning of the reporting period	<u>193,770</u>	<u>177,277</u>
Cash and cash equivalents at the end of the reporting period	<u>147,967</u>	<u>193,770</u>

All cash and cash equivalents relate to cash at bank or in hand.

	2022	2021
	£	£
Reconciliation of net income to net cash flows from operating activities		
Net income/(expenditure) for the reporting period	18,426	(8,301)
Adjustments for:		
Depreciation charges	38,392	34,222
Loss on disposal of fixed assets	1,837	-
Interest from bank deposits	(10)	(8)
Decrease / (Increase) in debtors	(57,276)	(2,674)
(Decrease) / Increase in creditors	<u>31,516</u>	<u>24,066</u>
Net cash provided by operating activities	<u>32,885</u>	<u>47,305</u>

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

1. BASIS OF PREPARATION

(a) Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" (the FRS102 SORP effective 1 January 2019), the Charities Act 2011, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

The charity constitutes a public benefit entity as defined by FRS 102.

(b) Going concern

By expanding activities that generate income that is not grant-related, such as supported housing and related services for the public sector, the trustees consider that the immediate future of the trust has been secured. The assessment of the trustees is that the charity is a going concern.

(c) Fund accounting

Unrestricted funds comprise accumulated surpluses and deficits on general funds that are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and that have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been put aside at the discretion of the trustees for particular purposes.

Restricted funds are funds subject to special conditions imposed by the donor or by the purpose of an appeal. The purpose and use of the restricted funds are set out in the notes to the financial statements.

(d) Income

All incoming resources are included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies apply to categories of income:

Grants and donations

Voluntary income is recognised in the statement of financial activities and allocated to the respective fund when receivable.

Other income

Other incoming resources are recognised in the statement of financial activities and are allocated to the respective fund when they are receivable.

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

(e) Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Charitable activities

Resources expended on charitable activities comprise all the resources applied by the charity in undertaking its work to meet its charitable objectives. The cost of raising the funds to finance these activities and governance costs, other than those specifically identified within these accounts, are not considered to be material.

Support costs

Support costs have been allocated to activity cost categories on a basis consistent with the use of resources. This is mainly based on direct staff hours devoted to the specific cost category.

(f) VAT

The charity is registered for Value Added Tax (VAT). In these financial statements expenditure is shown exclusive of VAT where VAT is charged on outputs or can be claimed on inputs.

(g) Tangible fixed assets and depreciation

Tangible fixed assets costing more than £100 are capitalised at cost including any incidental expenses of acquisition.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost over their expected useful economic lives. The depreciation methods and rates used are disclosed in note 5.

(g) Donated goods and services

Material donated goods and services are valued at the estimated cost to the company of purchasing the relevant items where a reasonable estimate of market cost can be made. No financial value has been placed on other donated goods, either for resale or for use by beneficiaries, or on services provided by volunteers, as the cost of doing so would far outweigh the benefit of this information to the user of the accounts and the charity. The vast majority of donated items are of very small value and the large amount of donated food and clothing items would make estimating values a very lengthy process.

(h) Company status

The charity is a company limited by guarantee. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

2. INCOME

	Unrestricted Funds	Restricted Funds	Total Funds 2022	Total Funds 2021
	£	£	£	£
Income from Grants and Donations				
Central Government & Council Funding received from:				
North Devon DC	-	94,948	94,948	-
Devon CC	-	30,640	30,640	-
North Devon Voluntary Service	-	3,500	3,500	-
Restricted Charitable Funding	-	14,985	14,985	73,677
Unrestricted Grants from local government bodies	-	-	-	11,500
Unrestricted Donations – Related Party Organisation	4,500	-	4,500	31,000
Unrestricted Donations – Charities, Organisations & Individuals	37,534	-	37,534	42,498
	<u>42,034</u>	<u>144,073</u>	<u>186,107</u>	<u>158,675</u>
Income from Charitable Activities				
Housing Benefit & Resident's Contributions	562,477	-	562,477	523,238
Contractual Income for Housing Support Services	171,194	-	171,194	113,487
	<u>733,671</u>	<u>-</u>	<u>733,671</u>	<u>636,725</u>
Other Income				
Rent	20,500	-	20,500	9,215
Job Retention Scheme	-	-	-	6,594
Sundry Sales	11,092	-	11,092	11,237
	<u>31,592</u>	<u>-</u>	<u>31,592</u>	<u>27,046</u>

All the restricted funds received from public funds relate to specific projects to improve Charity's provision for homeless individuals.

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

3. EXPENDITURE

	Provision of housing	Housing Support Services	Charitable, mainly Day Centre	2022 Total	2021 Total
	£	£	£	£	£
Costs directly allocated to activities					
Staff Costs	154,585	115,752	45,927	316,264	280,589
Rent & Council Tax	223,601	-	-	223,601	199,579
Heating & Lighting	46,502	-	-	46,502	44,183
Motor Expenses	17,209	-	-	17,209	13,900
Depreciation	19,283	-	1,337	20,620	18,476
Other costs relating to a specific activity	76,601	-	5,366	81,967	84,271
	<u>537,781</u>	<u>115,752</u>	<u>52,630</u>	<u>706,163</u>	<u>640,998</u>
Support costs allocated to activities					
Management & Finance Staff	73,940	15,915	7,236	97,091	89,265
Rent & related landlord charges	21,505	20,876	4,175	46,556	44,720
Insurance	5,315	5,160	1,032	11,507	7,411
Heating & Lighting	3,182	3,089	618	6,888	5,955
Computers & Software	3,046	2,957	591	6,594	6,393
Irrecoverable VAT	5,743	5,575	1,115	12,433	-
Depreciation	8,209	7,969	1,594	17,772	15,745
Other support costs	20,737	4,463	2,029	27,230	19,608
	<u>141,677</u>	<u>66,004</u>	<u>18,390</u>	<u>226,071</u>	<u>189,097</u>
Grants made to other Charities				720	660
Total Expenditure				<u>932,954</u>	<u>830,755</u>
Total staff costs were as follows:				2022	2021
				£	£
Wages and salaries				387,453	346,915
Employer's National Insurance				20,567	18,475
Employer's pension contributions				5,335	4,464
				<u>413,355</u>	<u>369,854</u>

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

3. EXPENDITURE continued...

Particulars of employees:

The average number of staff employed by the charity during the year amounted to:

	2022	2021
	No.	No.
Charitable activities and related support staff	25	25
	<u>25</u>	<u>25</u>

No employee received employee benefits for the reporting period of more than £60,000.

None of the trustees received remuneration or expenses for their role as trustees.

The key management personnel are defined as the CEO and the Operations Manager. Their total remuneration including employer's NI and pension contributions for the year was £51,170 (2021 £48,967).

4. NET INCOMING / (OUTGOING) RESOURCES FOR THE YEAR

This is stated after charging:

	2022	2021
	£	£
Rent of buildings	247,732	221,060
Grants made to other charities	720	660
Depreciation of tangible fixed assets	38,392	34,222
(Gain)/Loss on disposal of fixed assets	1,837	-
Examination fees	502	441
Other fees paid to Independent Examiner	<u>1,437</u>	<u>1,622</u>

The Charity donated £720 (2021 £660) to Christians Against Poverty, another registered charity.

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

5. TANGIBLE FIXED ASSETS FOR USE BY THE CHARITY

	Leasehold property £	Vehicles £	Plant and Equipment £	Total £
COST				
At 30 JUNE 2021	243,030	20,334	262,013	525,377
Additions for the year	19,170	-	59,968	79,138
Disposal	-	(2,650)	(13,882)	(16,532)
At 30 JUNE 2022	262,200	17,684	308,099	587,983
DEPRECIATION				
Basis	Straight line	Reducing Bal	Straight Line	
Rate	5-10%	25%	10-33%	
At 30 JUNE 2021	142,234	8,683	231,753	382,670
Charge for the year	13,915	3,179	21,298	38,392
Disposal	-	(1,672)	(12,583)	(14,255)
At 30 JUNE 2022	156,149	10,190	240,468	406,807
NET BOOK VALUE				
AT 30 JUNE 2022	<u>106,051</u>	<u>7,494</u>	<u>67,631</u>	<u>181,176</u>
AT 30 JUNE 2021	<u>100,796</u>	<u>11,651</u>	<u>30,260</u>	<u>142,707</u>

6. DEBTORS

	2022 £	2021 £
Trade debtors	161	961
Prepayments	8,412	7,839
Accrued income	65,935	21,261
Other debtors	<u>20,313</u>	<u>7,484</u>
	94,821	37,545

Accrued income relates to service income earned and grant income approved during the year but not invoiced, or received, until after the year end.

7. CREDITORS: Amounts falling due within one year

	2022 £	2021 £
Deferred income	53,333	27,666
Accruals and other creditors	<u>29,095</u>	<u>23,246</u>
	82,428	50,912

Deferred income relates to service income received in advance for services to be delivered after the year end.

FREEDOM COMMUNITY ALLIANCE LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 JUNE 2022

8. DESIGNATED FUNDS

Movement in resources:

	Balance at 30 June 2021	New designations	Utilised/ Released	Balance at 30 June 2022
	£	£	£	£
New and Expanded Initiatives	47,500	-	-	47,500
Fixed Assets	<u>142,707</u>	<u>79,138</u>	<u>(40,669)</u>	<u>181,176</u>
	<u>190,207</u>	<u>79,138</u>	<u>(40,669)</u>	<u>228,676</u>

The fixed assets fund represents the net book value of fixed assets, to indicate that these funds are not available for other purposes.

9. RESTRICTED FUNDS

	Balance at 30 June 21	Incoming	Outgoing/ Transfers	Balance at 30 June 22
	£	£	£	£
Housing Grants	-	136,822	(134,822)	2,000
Housing & Homeless	48,521	-	-	48,521
Other	<u>14,260</u>	<u>7,251</u>	<u>(4,697)</u>	<u>16,814</u>
Total	<u>62,781</u>	<u>144,073</u>	<u>(139,519)</u>	<u>67,335</u>

The Housing Grants were provided to improve facilities dedicated to reducing homelessness and rough sleeping. When capital grants have been spent on the agreed fixed assets, the amount capitalised is transferred to unrestricted funds.

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

10. ANALYSIS OF NET ASSETS (between restricted and unrestricted funds)

	Tangible fixed assets £	Net current Assets £	Total £
Restricted funds	-	67,335	67,335
Unrestricted funds	181,176	93,025	274,201
	<u>181,176</u>	<u>160,360</u>	<u>341,536</u>

11. RELATED PARTIES

The Charity occupies the same building as Freedom Apostolic Ministries Limited (FAM) and Freedom Trust was the formal tenant of the building until 25th December 2022. One of the trustees of the Charity who served during the year was also a trustee of Freedom Trust. The Charity paid rent and landlord's recharged expenses of £46,556 (2021 £44,720) to Freedom Trust. Freedom Apostolic Ministries Limited made unrestricted donations of £4,500 (2021 £31,000) to the Charity during the year and paid £8,365 (2021 £7,794) to the Charity for services provided.

One trustee who served during the year, and a spouse of one of the trustees, are employees of the Charity. Mrs Parsons was employed by the charity at total gross salary cost of £14,866 (2021 £11,588) and Mr R Bartlett at a total gross salary cost for the year of £17,350 (2021 £14,116). Mr R Bartlett was paid for his employee role and not for his trustee activities. The level of payments made to these individuals were determined in accordance with pay scales operated by the Charity and approved by the independent trustees. The trustees are satisfied that these individuals are the most appropriate individuals for their respective roles and their remuneration is permitted by the Charity's constitution.

Indemnity insurance was provided for the trustees as part of a policy covering other insurable risks. No separate cost for indemnity insurance was provided by the insurer.

12. COMMITMENTS UNDER OPERATING LEASES

The total of future minimum lease payments is as follows:

	2022 £	2021 £
Within 1 year	175,166	145,632
Over 1 year but less than 5 years	311,044	239,865
Over 5 years	145,313	157,386
	<u>631,523</u>	<u>542,883</u>

The amount of non-cancellable operating lease payments recognizable as an expense during the year was £201,176 (2021 £173,732).

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

13. ANALYSIS OF PRIOR YEAR AMOUNTS BETWEEN FUNDS

		Unrestricted funds £	Restricted funds £	Total Funds 2021 £
INCOME				
Grants and donations	2	84,998	73,677	158,675
Investment income		8	-	8
Income from charitable activities	2	636,725	-	636,725
Other income	2	27,046	-	27,046
TOTAL INCOME		<u>748,777</u>	<u>73,677</u>	<u>822,454</u>
EXPENDITURE				
Charitable activities	3	750,505	80,250	830,755
TOTAL EXPENDITURE		<u>750,505</u>	<u>80,250</u>	<u>830,755</u>
NET INCOME / (EXPENDITURE) BEFORE TRANSFER		(1,728)	(6,573)	(8,301)
Transfer between funds of the Charity		-	-	-
Total Funds brought forward		<u>262,057</u>	<u>69,354</u>	<u>331,411</u>
Total Funds carried forward		<u>260,329</u>	<u>62,781</u>	<u>323,110</u>

14. ANALYSIS OF PRIOR YEAR NET ASSETS BETWEEN FUNDS

	Tangible fixed assets £	Non Current Liabilities £	Other net assets £	Total £
Restricted funds	-		62,781	62,781
Unrestricted funds	<u>142,707</u>		<u>117,622</u>	<u>260,329</u>
	<u>142,707</u>		<u>180,403</u>	<u>323,110</u>

FREEDOM COMMUNITY ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 JUNE 2022

15. POST BALANCE SHEET EVENT

As more fully described in the Trustees Report, the Charity ceased to provide a treatment service from 22nd March 2023. The lease on the premises used for this service can be terminated at the Charity's option at the end of July 2023 and the Charity will leave those premises on or before that date. Existing members of staff will be offered work in other areas of the Charity's activities and no significant net book value of fixed assets will need to be written down.

While there will initially be a material reduction in income from closing this service, the expected cost savings resulting from ceasing to operate at this location are unlikely to be significantly different from the level of income reduction, meaning that the viability of the Charity will not be detrimentally impacted by this decision. In addition, the Charity has been expanding its other housing provision and hopes to continue to do so over the medium term.