

# LIVING SPORT

**CAMBRIDGESHIRE AND  
PETERBOROUGH SPORTS  
PARTNERSHIP LIMITED**



# ANNUAL REPORT AND FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 MARCH 2025**

Charity registration number 1124122  
Company registration number 05894596 (England and Wales)

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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Trustees	D Coulson R N Mccurdy A Wild M Townsend P W Heselwood D A Hardman	(Appointed 19 April 2024) (Appointed 19 April 2024) (Appointed 19 April 2024)
Secretary	S Hyde	
Charity number	1124122	
Company number	05894596	
Registered office	Suite 3, James Hall, Parsons Green, St. Ives, Cambridgeshire, United Kingdom, PE27 4AA	
Auditor	Azets Audit Services Westpoint Lynch Wood Peterborough Cambridgeshire United Kingdom PE2 6FZ	

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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# Introduction to the 2024/25 Accounts

## Martin Townsend, Living Sport Chair

These accounts capture more than just finances - it captures intent. The intent is to build healthier communities by design, not by chance. To respond to complexity with clarity. And to work at the intersections between prevention and system change - local insight and national ambition.

Living Sport has made extraordinary strides this year. Over **30,000** people engaged with our Tier 1 Healthy Lifestyle service. **820** individuals were directly supported through behaviour change conversations that helped unlock healthier choices. And the potential **£1.75 million** in NHS cost avoidance savings demonstrates that this work isn't just beneficial, it is essential.

This isn't about scale for its own sake. It's about creating the right conditions for people and places to thrive. Whether that's embedding physical activity in clinical pathways, reimagining school facilities as community assets, or training the next generation of peer leaders - it is system thinking in action.

As the Secretary of State for Health and Social Care recently said, **"A healthier nation is not just a moral imperative, but an economic one."** That sentiment aligns perfectly with our approach at Living Sport. We believe that health is not a side conversation, but a shared responsibility.

As trustees, we are proud to back a team that leads with integrity, partners with purpose, and delivers with measurable impact. We hope this report inspires you to engage with us - because progress is never a solo act.





A message from  
Samantha Hyde CEO

# Capturing momentum while looking ahead

At Living Sport, we believe that bold action, when rooted in insight and relationships, can create real change. This year, we have seen the results of that belief securing over **£3.2 million** in funding across Cambridgeshire and Peterborough, with nearly two-thirds of that representing new investment drawn into the area. From health to education to community settings, we have delivered purposeful programmes that have helped thousands lead healthier, more connected lives.

We have stepped up in ways that matter. Our leadership has strengthened and protected programmes like *Forever Active*, which can support up to 675 older adults every week. This year alone, we supported hundreds of new participants in building strength, mobility, and confidence - helping them to maintain independence and reduce isolation.

We have been building on extending our reach into education and community sports. From 2023 to 2025 through the Opening School Facilities (OSF) programme, we secured a new funding allocation from the Department for Education, bringing an additional **£812,000** into Cambridgeshire and Peterborough. This investment supported schools in opening their doors to local families - to increase physical activity opportunities and make play and sport more accessible where it is needed most.

While we celebrate what has worked, we also understand the remaining barriers. Too many opportunities for prevention are still delayed or fragmented. And yet, we are optimistic because we see momentum building. The NHS Model ICB Blueprint reinforces the direction of travel towards integrated, place-based, preventative care. This direction aligns deeply with our approach, and we are already working with system leaders to help turn that ambition into reality.

We are also guided by national voices in Public Health. Dame Jenny Harries said, **“Prevention is better than cure, and the future of the NHS relies on a decisive shift towards preventing ill health in the first place.”** This call to action resonates powerfully with our work. Living Sport is ready to step up and step in - not only as a trusted delivery partner but as a convenor of people, ideas, and opportunity. We are creating a safe and neutral space for innovation where bold thinking is tested, diverse voices are welcomed, and collaboration thrives. Real change demands humility, courage, and connection, and we are proud to offer the conditions that enable all three.

None of this would be possible without our people. We are powered by a team of 30 exceptional individuals who work with energy, care, and professionalism every day. We believe in the power of people - our team, partners, and the local residents who bring a deep-rooted commitment to the communities we serve. In challenging times, we have deliberately chosen to invest in them. They are not just part of the solution - they *are* the solution. Their insights, lived experiences, and quiet resilience drive everything we do. When systems are stretched, it is people and the trust they build - that carry change forward.

We feel that complexity should never be a barrier to action. There are solutions out there, which are often simpler than we allow ourselves to believe.

At Living Sport, we are privileged to be led by a *team board*. A collective of committed, values-driven individuals who bring expertise, challenge, and generosity in equal measure. Their trust, clarity and support allow us to lead boldly, act quickly, and stay focused on what matters most: delivering with purpose for the communities we serve.

As Margaret Mead famously said, **“Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it’s the only thing that ever has.”** Her words resonate deeply with us because they are the beating heart of our work: small, committed teams doing big things in places that matter.

Living Sport offers more than programmes. We offer a way of working that bridges gaps, brings people together, and helps systems shift. We act where the need is greatest, and we deliver with integrity and impact.

This report captures a year of momentum - but it also looks ahead. There is more to do, and we are ready to go further. As the proverb reminds us, **“If you want to go fast, go alone. If you want to go far, go together.”** We invite you to join us in creating a healthier, more active future - together.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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The trustees present their report and accounts for the year ended 31 March 2025. The charity registered with the Charity Commission and was granted charitable status on 19 May 2008.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).



### Objectives and Activities

The charitable objects of the company are "The preservation and protection of health and the promotion of community participation in healthy recreation through sport and physical fitness. To support the development of greater participation and quality in sport in Cambridgeshire and Peterborough"

The aim of Living Sport is "*Bring together partners to collectively improve the health, happiness and wellbeing by supporting people to be active*".

Living Sport proudly continues to be one of 43 Active Partnerships across England, part of the Active Partnerships network, supported by Sport England with substantial funds from the Sport Lottery. This partnership allows us to be part of wider conversations that we can learn from and apply locally on maximising the role of movement, sport, and physical activity in creating more equal, inclusive, and connected communities. Our role as an Active Partnership allows us to be a local delivery partner for Sport England's national strategy, Uniting the Movement.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### How We Work

Committed to improving lives and communities, we do this by supporting people to be active, through programmes, events and influencing policy. To accomplish this, we pride ourselves in putting people at the heart of what we do and ensure consultation with local people; youth voice and community voice drive our direction. Using our local knowledge to work collaboratively with public, private, community and voluntary sector partners, we collectively create the conditions for more people to be active in whatever way works for them.

We exist to make a difference.



### Our Values Are:



- **Passionate** - We approach our work with positive energy and innovation, celebrating success as we move.
- **Trust** - We will treat each other with respect, creating a family that supports and cares for each other.
- **Collaboration** - We champion teamwork, with effective communication and accountability.
- **Inclusivity** – We promote a culture of diversity and equality, striving towards access and opportunities for all.
- **Outcome-focused** – We have a local and targeted approach to support our communities to improve health, happiness and wellbeing.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Fundraising

We would not be able to do our important work without the support of our funders. We seek to maintain the highest possible standards in fundraising and relationships with our supporters. We recognised that our significant source of income was from Sport England but means organisational risk as we are reliant on one income source. We have put in measures to address this by investing in fundraising systems and capabilities.

We are registered with the Fundraising Regulator and bound by its Code of Fundraising Practice.

We continue to monitor compliance as this code is revised to ensure all our fundraising activities are operating to the highest standards. We received no complaints via the Fundraising Regulator or Charity Commission during this period. We ensure we are compliant with the General Data Protection Regulation (GDPR) for all contact with stakeholders, community groups and funders.

We have a process where Trustees and the Senior Leadership Team regularly review all aspects of our fundraising, including plans, performance, and compliance. We will build on this and produce annual plans and reviews and monitor performance against targets monthly and performance indicators quarterly.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Delivering Our Strategy

Our current strategy is built on knowledge, data and insight of our geography. All of our work is born through this and also our mandate to work around place, for example Cambridgeshire and Peterborough. Over the coming year we will be producing our strategy for the coming years.

We believe that only by focusing on the needs of the population and involving them can we help create communities that embrace their own health and wellbeing.

Whilst our overarching theme is place, the three pillars of our strategy – health, communities and children & young people – provide a focus for our work as we target and prioritise geography and need based on tackling inequalities. Our work includes and aligns to the delivery of Sport England’s Uniting the Movement strategy locally.

### Living Sport Strategy Our Strategic Goals and Strategic Priorities

Strategic Goal					
<b>Children &amp; Young People</b>  Supporting positive physical activity experiences for children and young people		<b>Places &amp; Communities</b>  Supporting communities to thrive by becoming more resilient, inclusive and connected		<b>Health, Wellbeing &amp; Social Care</b>  Embedding physical activity in prevention and management of physical and mental health conditions	
Strategic Priority Area					
<b>Tackling Inequalities (CYP)</b>  Understanding the needs of underserved groups of young people to provide better access to positive physical activity	<b>Families</b>  Supporting families to have increased confidence, opportunities and understanding to improve wellbeing through family orientated physical activity	<b>Communities Place</b>  Empowering and equipping communities to embed physical activity within community life	<b>Tackling Inequalities (Adult)</b>  Creating the conditions for people who experience inequalities to be active	<b>Health Workforce</b>  Supporting health professionals to be skilled and knowledgeable in advocating physical activity	<b>Health Pathways</b>  Embedding physical activity into health pathways



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Collaboration, Innovation and Solution Focussed

Partnership working continues to be at the heart of everything we do. We strive to work collaboratively with partners in the public, private, community and voluntary sectors to create the conditions for the people of Cambridgeshire and Peterborough to be active and lead happy and healthy lives.



The cost-of-living crisis remains critical especially as we, like many other individuals and organisations, are still recovering from the pandemic of the last few years. Both are having far reaching implications across our county's sport and physical activity sector and much wider of course. The current climate has affected how we have been able to work with our partner organisations but together we have continued to make a significant difference.

We see some of the solutions of how we work as being based firmly in the health arena focused on the areas of primary care, prevention, social care and supporting the workforce. Our view and evidence base informs that we can support the ICS through delivering a new social contract for patients and the community to enable them to be more active in their decisions about leading a healthy, active but affordable and informed lifestyle.

We have, we hope, started to change the conversation and dial up our response and the expectation of what we can achieve together with the emerging ICS and other key stakeholders.

The trustees have paid due regard to guidance issued by the Charity Commission on public benefit and in deciding what activities the charity should undertake.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Achievements and Performance

#### Impact Report 24/25: Transforming Lives with Physical Activity

*Our vision is of lives and communities improved by people being more active.*

Living Sport is a charity dedicated to improving health, happiness, and well-being across Cambridgeshire and Peterborough. As one of the Active Partnerships in England, we are part of a national network supported by **Sport England**. This partnership connects us to a wealth of resources and aligns our work with the national 'Uniting the Movement' strategy. Together, we address the challenges that prevent people from leading active lives, promoting inclusivity, tackling inequalities, and removing barriers to participation.

We believe in the transformative power of physical activity. By developing and delivering impactful programmes, fostering partnerships, and embedding activity into local systems and policies, we aim to be part of the solution for building healthier, stronger communities. Our work is made possible by the generous support of our funders, donors, and grant providers. Their contributions empower us to create sustainable and meaningful change in the communities we serve. We hope you see our impact report as a testament to all involved in inspiring active lifestyles.

### Our Strategic Priorities

Through these focused efforts, we empower individuals and communities to live healthier, more active lives.



#### Health, Well-being & Social Care

Integrating physical activity to prevent and manage different physical and mental health conditions.

#### Places & Communities

Enabling communities to thrive by using activity to become more resilient, inclusive, and connected.

#### Children & Young People

Creating positive and accessible physical activity experiences to foster lifelong habits for young people.



TRUSTEES' REPORT

OUR YEAR  
IN NUMBERS  
2024-25

12 Local plans, policies, and practices influenced to embed physical activity

OVER

241,400

People reached via Marketing and Communications

OVER

385,000

Extended ripple effect

28,225

People reached in activities and events

10,335

People directly engaged with

642

Workforce members trained and supported

229

Physical activity programmes across six districts

77%

Of adults across our programmes increased physical activity levels

68%

Of adults across our programmes saw increased wellbeing levels

173

Organisations supported

113

New partnerships

100

Events/workshops attended advocating active lifestyles

## **TRUSTEES' REPORT**

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# **Health, Wellbeing & Social Care**



### **Living Better with Movement for Prevention and Treatment**

The health system across the UK is facing significant pressure and action must be taken to better the health of the population. Movement through physical activity is known as a 'miracle cure', a low-cost, high-impact intervention that prevents health conditions, saves lives and can reduce health service demands.

# **£1,751,988**

The potential NHS cost-avoidance saving per year if inactive adult participants across our programmes regularly engaged in physical activity.

### **The four ways forward:**



**Empowering  
health and care  
professionals**



**Physical activity  
in clinical  
pathways**



**Supporting the  
NHS workforce**



**Supporting  
innovation and  
evaluation**

TRUSTEES' REPORT

HEALTH  
LIVING BETTER  
2024-25

22 Schools participated in the Healthy You Children & Schools Week in January 2025.

820

Referrals from health services

88%

Of referral patients are more likely to sustain behaviour change

30%

Average increase in referral patient 'readiness to change' score after intervention

82%

Of NDPP+ project patients reduced their HbA1c levels

11,056

More steps taken per day in NDPP+ project

387

Primary care staff supported with physical activity training

675

Older adults attending mobility-based sessions aiding falls prevention

84%

Of older adults maintained and improved strength & balance after 3 months

84%

Of older adults confidence increased around falls after 3 months

4,968

Children took part in Healthy You Children & Schools week

138

Older adults now less likely to fall following Forever Active sessions

## **TRUSTEES' REPORT**

# Healthy You



Living Sport provides countywide coordination of the Tier 1 Healthy Lifestyle aspect of the Healthy You service. The behaviour change service for Cambridgeshire and Peterborough that supports individuals and families to lead healthier lifestyles – working in partnership with district/city councils and Vivacity in Peterborough.

The main focus of delivery is physical activity and healthy eating. We provide consistency and oversight across the county and support the development of local offers, events, and campaigns, referrals and behaviour change conversations, providing ongoing troubleshooting and service evaluation. Our role also includes linking with Tier 2 and Tier 3, developing partnerships with Healthy Schools, Primary Care Networks, GPs and wider partners.



**30,634** People have engaged with the Tier 1 service this year, with more than 3 out of 5 of those starting a physical activity.

The Healthy Lifestyle Advisors, based within Living Sport, manage the referral pathway for Tier 1 patients and deliver 1:1 behaviour change conversations in a patient-centred approach.

These conversations facilitate readiness for behaviour change and have supported **820** patients this year to access healthy lifestyle offers in the community through signposting and follow-up conversations.

In January 2025, we introduced the 'Healthy You Children & Schools Week' campaign. We connected with **22 schools** and **4,968** children and young people to support healthier lifestyles. Following this success, we are launching a 'Workplace Wellbeing Week' campaign in the Spring of 2025.

**£1.4M**

Of annual cost-savings to the NHS based on people engaged in physical activity.



## **TRUSTEES' REPORT**

# Forever Active



Our programme for older adults that creates opportunities for residents across Cambridgeshire to take part in suitable physical activity and Functional Fitness classes – to improve strength and balance, develop fitness foundations and retain fitness. Classes help combat loneliness and isolation by providing a social space for older adults to have an active community.

## **Our Service**

Qualified, compassionate local instructors deliver classes. Behind the scenes, the Living Sport team provides a personalised service – answering queries, taking class bookings, facilitating new classes to meet local need and ensuring classes are tailored to participant needs.



## **Falls Support**

Classes support post-fall care and reduce waiting lists. After **3 months and 6 months**, over **80%** found improved **strength & balance and confidence around falls**.

## **Year in numbers...**

- **53** classes delivered to **675** older adults: more than 2/3 attend weekly community and grant funded classes
- **138** older adults are now less likely to fall as a result of our classes
- Facilitating **16** new classes with an average weekly increase of **156** older adults
- **3 in 4** older adults had maintained elevated physical activity levels
- **82%** of participants said they would recommend Forever Active to family/friends

## TRUSTEES' REPORT

# NDPP+ project

**Question: Does the inclusion of physical activity provide better outcomes than the traditional NDPP?**

**Answer: Yes.**

Working with Reed Wellbeing, local providers of the **National Diabetes Prevention Programme** (NDPP), we co-designed and piloted a physical activity component (NDPP+) alongside the traditional programme, focusing on the education of healthy eating and physical activity.

This study involved an intervention group and a control group, based in two locations in Cambridge City, with a high prevalence of Type 2 Diabetes. The standard programme lasted 10 months: the intervention group followed the enhanced NDPP, which included physical activity sessions, while the control group followed the traditional NDPP without these sessions.

A qualified instructor, trained in seated exercise and physical activity, delivered the intervention. It consisted of monthly face-to-face progressive physical activity sessions, i.e. circuit training, cardio, strength training, endurance exercises, and balance exercises - all tailored to meet participant needs and specifically designed to incorporate with home routines.

Additionally, we introduced gamification, participants tracked their weekly step counts, time spent on physical activity, and any new physical activities they tried.

Among those who completed the programme and provided both pre- and post-programme data, **54%** of the intervention group achieved at least 5% weight reduction, compared to the control group (**38%**). This result significantly exceeded the target **30%** for Tier 2 Weight Management programmes.

Both groups had reduced HbA1c levels by the programme end, with the intervention group showing more pronounced improvement (**82%** had reduced levels) compared to the control group (**75%**). Of those who achieved lower levels, **89%** of the intervention group and **83%** in the control group reduced to below the pre-diabetic threshold. Thus, indicating they were no longer at increased risk for diabetes and cardiovascular disease.

Despite being a small pilot programme, we observed positive outcomes, and evidence suggests that including physical activity benefits traditional NDPP delivery. A second pilot without the constraints of monthly face-to-face sessions could further enhance results. Initial pilot learning and feedback can guide and inform future pilots to encourage including physical activity across more programmes countywide and influence similar initiatives regionally and nationally.



## **TRUSTEES' REPORT**

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# **Children & Young People**



## **Creating Positive Physical Activity Experiences**

We work with schools and communities to help children and young people become more active. We know that forming healthy habits from an early age and experiencing positive PE and movement supports better physical literacy throughout life.

# **£1,572,000**

in funding provided to **116** primary and secondary schools across  
Cambridgeshire and Peterborough.

### **Active Youth Programme**

Our 16-week ICS youth programme was designed for young people aged 10-16 years in Peterborough and St Neots to help improve mental and physical well-being. Of those who completed pre- and post-surveys, having taken part:

# **78%**

Were more satisfied

# **78%**

Felt more worthwhile

# **100%**

Were less anxious

LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED

TRUSTEES' REPORT

CHILDREN &  
YOUNG PEOPLE  
2024-25

95 Schools took part in the Learn-2-Live Well Fund to improve healthy habits and physical activity levels.

28,800

Children reached across the county and wider community

72%

In priority areas where children face health inequalities

116

Primary and secondary schools supported

204

Members of the physical activity workforce trained and supported

29

Dragon's Den Style workshops designed by youth voice

72%

Of Dragon's Den Style workshops were delivered in priority areas

6

New schools signed up to the Daily Mile initiative

6

Daily Mile launch events held at schools

22

Schools supported with Opening School Facilities

789

Children attended Panathlon, Dodgeball, BMX, scooter, School Games events/workshops

423

Children and sports leaders took part in our School Games Colour Run event



## **TRUSTEES' REPORT**

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# Opening School Facilities (OSF)

The programme aims to support communities and children and young people by helping schools open their existing sports facilities. This year, our final year of the programme, focused on extending and developing projects with the schools that opted to continue the programme.

Over the three-year OSF programme, Living Sport has distributed funding to support **22** schools across Cambridgeshire and Peterborough to open their sports facilities to a range of young people and the community. We identified schools using local insight, including Income Deprivation Affecting Children Index (IDACI) and free school meals data, to target specific areas across the county.

**46%** individuals taking part were from ethnically diverse backgrounds

**34%** children and young people taking part received free school meals

**63%** children and young people taking part were girls

**21%** children and young people taking part had Special Education Needs and Disabilities (SEND)



We distributed **£330k** to 20 schools during Year 3, bringing a total of **£812k** across the three-year programme. This year, schools delivered **579** sessions through **54** funded projects to **3,579** children and young people and **1,239** community participants.

We gained valuable insight into young people's and surrounding communities' needs by listening to what physical activity and sport people wanted. Our work has identified a need for continued funding to support local schools in opening their facilities to the wider community. Opening facilities more often enhances physical activity offers, particularly for those young people without access to physical activity outside of school hours. We have also focused on developing opportunities with swimming and other activities that families can do together.

## **TRUSTEES' REPORT**

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# **Learn-2-Live Well**

The fund aimed to support a whole-school approach to promoting, educating and improving healthy eating and physical activity. We invited Cambridgeshire primary schools to develop a project that would help pupils and the wider school community to adopt healthier lifestyles and improve childhood obesity through targeted interventions based at the school.



The project aimed to support schools to foster improved habits and increase movement, led by student voice and steered by sustainable choices. Using local insight, Living Sport was guided by the values of proportionate universalism to award funding and support Cambridgeshire school communities that need it most.

**Over 20,000 children reached  
across participating schools.**

**62%** of successful applicants fall within priority areas, with high numbers of free school meals and unhealthy weight being a guiding marker. **22** primary schools requested our Dragon's Den style and Active Mile programmes, allowing us to directly deliver workshops and events to **1,402** pupils.

# **£820K**

Awarded to **95** Cambridgeshire primary schools to help increase physical activity and improve healthy eating habits

Initial trends indicate a high interest in playground activities, equipment and holistic practices to encourage active purposeful play.

Forest school and gardening opportunities have seen significant interest, for understanding food origins and the nurturing processes behind it.

Active travel incentives are the third highest category of need, with funding supporting equipment, workshops and inspiration events.

**Final insights will be collected in August 2025**

## **TRUSTEES' REPORT**

# **Dragon's Den Style**

We have delivered our 'Dragon's Den Style' programme in primary schools, secondary schools, and community settings since 2019. The model is centred around youth voice and provides a platform for students to create, pitch and implement their own physical activity extra-curricular club.

During 2024/25, we successfully delivered **10** secondary Dragon's Den style projects. Projects took place in Cambridgeshire (6) and Peterborough (4). Of the 10 projects, **9** were from our priority areas.

We organised workshops for a total of **231** students who do not regularly engage in physical activity outside curriculum-based physical education. These workshops helped develop skills in project planning, budgeting, contingency planning, marketing strategies, and presentation techniques.



The primary goal is to empower students to pitch their ideas for physical activity or sports clubs to their schools. During the 2024/25 year, **58** ideas were pitched to panels and we awarded **£10,000** in grants to start various clubs. Activity highlights included pickleball, zorb football, and darts. Throughout this project, we sought new ways to engage a wider range of students, so sports leaders were encouraged to support staff with delivery, ordering equipment, and advertising.

### **Project Outcomes:**

**61%** reported improved project planning skills

**48%** felt happier

**43%** felt more valued

**38%** experienced greater overall satisfaction

**35%** reported feeling less anxious

**32%** felt they had developed their social skills

**30%** reported increased knowledge of Equality, Diversity, and Inclusion (EDI)

**24%** felt more confident

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

# Place & Communities

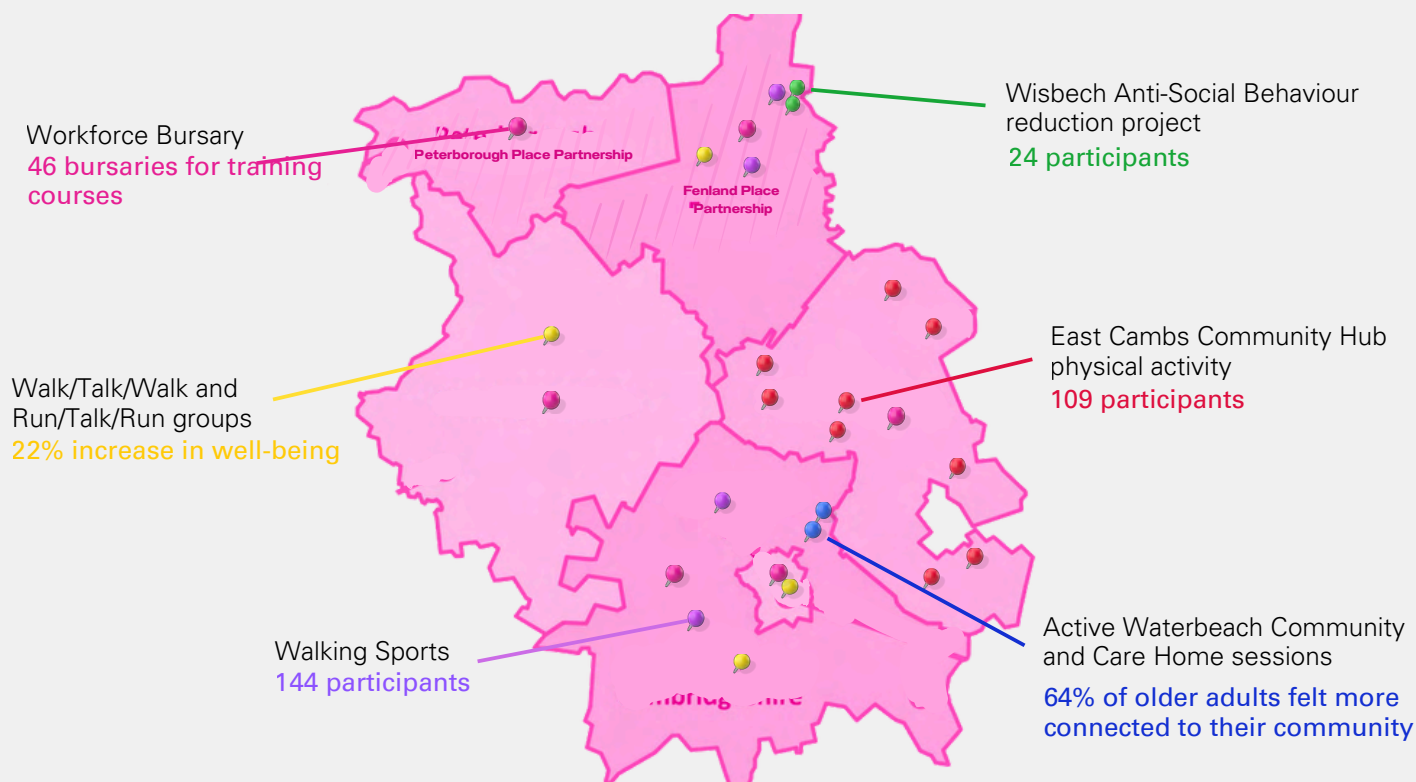


### Place Partnerships - Peterborough and Fenland

Our goal is to identify the strengths, challenges and gaps in services within each area and collaborate with local partners to embed physical activity into the wider system.

# £492,000

Secured as part of our Sport England Place Partnership initiative to drive development phases with partners in Peterborough and Fenland over the next two years.





# Place Partnerships

We adopt a strategic, place-based approach across Cambridgeshire and Peterborough, identifying and prioritising where physical activity can have the most profound impact. By concentrating resources on areas with the greatest need, we strive to break down barriers to participation, promoting healthier and more active lives for everyone.

From the outset of this phase, we concentrated on building relationships across both districts. **61** local partners participated in our two-day leadership courses to enhance leadership capacity and promote systemic change to address inequality in physical activity. One key outcome of this was forming the strategic steering groups.



Steering group representatives include **local authorities**, **Public Health**, and **Integrated Neighbourhoods Teams** and have been instrumental in identifying strategic priorities and aligning efforts around shared goals.

In **Peterborough**, we have made significant progress in forming strong partnerships with organisations to better understand community needs. With the support of these partners, we have mapped key wards and identified existing resources available for community access.

In **Fenland**, our focus has been on community consultation. For example, our engagement with Manea village involved mapping local transport options, facilities, and community sentiments to identify barriers to physical activity. The March Imaginarium event provided invaluable insights into residents' activity preferences and challenges in staying active.

## **TRUSTEES' REPORT**

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# Active Waterbeach

To address loneliness and poor mental and physical health among older adults and individuals with disabilities/long-term health conditions, we co-designed a project to enhance community cohesion and create positive opportunities for social connections, movement, and volunteering in Waterbeach.

Consultations with Waterbeach Lodge Care Home and the Waterbeach community established that this cohort of older adults wanted a variety of physical activity choices with an added social element. Our participant-led delivery involved Boccia, PolyBat, New Age kurling, and more.

As sessions progressed, we collaborated with British Judo to provide taster sessions for "Finding Your Feet" classes, which continued after Living Sport's involvement. Of the **46** participants, **83%** were over 65 and **63%** had a long-term health condition.

Waterbeach Lodge and Tillage Hall community sessions provided tasters and weekly activities across 6 and 12 weeks. As a result, well-being improved through reducing loneliness and building social connections. **64%** felt more connected to their community, and **50%** felt happier having taken part.

*"You've brought a community together!"*

(Community Session Participant)

*"Thank you so much for hosting such a fantastic course - It has been the biggest pleasure! Our residents adore these sport afternoon sessions. Tuesdays are now one of their favourite days knowing that it's allocated to sport and fitness."*

(Waterbeach Lodge Care Home)





## TRUSTEES' REPORT

### Sport Welfare Officer Network

During 2024/25, we introduced our local **Sport Welfare Officer Network**, to focus on building relationships with local clubs to strengthen safeguarding practices and ensure safer environments for all participants. We are part of the National **Sport Welfare Officer Network**, supported by all Active Partnerships, and use this to share exemplary practices.

#### Our year in numbers...

- Helped over **40** clubs implement positive changes in safeguarding
- Delivered **5** UK Coaching safeguarding sessions to **42** club welfare officers, ensuring safer environments for over **3,000** participants
- Assisted **8** clubs in developing new safeguarding policies
- Visited **16** clubs to offer safeguarding guidance
- Helped **6** clubs create codes of conduct to promote inclusion, respect, and safety
- Provided direct support to **2** clubs following safeguarding disclosures, ensuring appropriate handling of sensitive situations
- Attended **6** sporting events, engaging with the community and promoting available safeguarding resources
- Hosted **5** online Club Welfare Officer (CWO) forums, attended by over **20** clubs



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Financial Review

The headline for the year ended 31 March 2025 was another year of working with funders and partners to provide our services to those who need it. Income increased significantly compared to the previous year but the majority of this funding went on grants to schools, meaning expenditure also increased significantly. As a result of additional funding being carried forward in restricted funds received near the year end, a surplus of £21,519 was made during the year (2024: £2,447).

### Income

Overall income increased to £2,368,302 (2024: £1,082,676) for the year. This is mainly as a result of the Learn-2-Live well fund received in the year. This grant included a significant amount of funding which was granted to schools.

Grants remain the largest proportion of income received by the charity with £2,066,776 (2024: £939,787) being received in the year. Sport England funding increased on the previous year, with £870,069 (2024: £656,283) being received. However Cambridgeshire County Council was the largest funder during the year as a result of the Learn-2-Live Well fund, totalling £1,090,515 (2024: £192,334). Trustees and management continue to work on the diversification of income to reduce reliance on a single funder. This work is shown in the accounts with income from Sport England falling from 60% of income to 42%.

Donations and gifts decreased to £29,859 (2024: £38,490) mainly due to a donation of services to the charity received in kind.



Investment income also increased significantly to £25,032 (2024: £12,305) due to higher interest rates being received on banked cash.

We are very grateful to all our funders, donors and grant givers who provide us income to enable us to do our work.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Expenditure

Total expenditure on charitable activities, mainly comprising programme delivery, advocacy and awareness costs, was £2,346,783 (2024 - £1,080,229).

The majority of costs incurred by the charity relate to employment costs. As a result of increased staff numbers and increases in pay due to the cost of living, total employment costs increased from £738,084 to £1,028,622 during the year.

Grants paid out by the charity increased significantly in the year to £838,648 (2024: £33,969). This is mainly due to the Learn-2-Live Well fund being delivered in the year. This involved schools receiving funding to help increase activity levels and wellbeing of students. Each school agreed to the terms of the grant in an SLA which was checked by our team. Adherence to this SLA was monitored through the period. This included school visits and progress reports.

### Net Movements

Overall the net movement of funds during the year was a surplus of £21,519 (2024 - £2,447). This was split between an unrestricted funds deficit of £32,405 (2024 - £69,128 surplus) and restricted funds surplus of £53,924 (2024 - £66,681 deficit).



### Reserves

Total funds held by the Charity at the year-end were £436,956 (2024 - £415,437) of which £247,746 (2024 - £193,822) were restricted and not available for the general purposes of the Charity.

The reserves policy has been amended to cover between three months' budgeted running costs at £385,096 and six months coverage should 40% of funding was to be withdrawn at £205,927. Unrestricted free reserves of £168,292 is below the reserves target range above. Trustees and management will continue to review the reserves held by the charity and the policy itself to ensure they are appropriate and will work to increase unrestricted reserves to fall back within the target range.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Subsidiary Companies

Living Sport has Living Active Limited (11214648), a subsidiary registered, but this remains dormant.

### Investment Policy and Objectives

Living Sport has adopted an ethical investment policy. This means that we seek to avoid investments that conflict with our aims or create reputational risk. Our investment policy emphasises the use of positive ethical criteria:

- We actively seek to invest in companies that are able to demonstrate:
- Responsible employment practices;
- Good corporate governance practice;
- Conscientiousness with regard to human rights;
- Sustainable environmental practice; and
- Sensitivity towards the communities in which we work.



### Reserves

We plan to focus on identifying the gaps across Cambridgeshire and Peterborough – using health and broader data and local insight – to target our work to address inequalities and support the reducing of gaps seen across our county in terms of living longer in good health. We will do this through three domains:



- Better communities: We are committed to continuing to use community and youth voice to guide our work – there is nothing better than those who will be affected being a part of the decisions being made for them to build confidence in the solution and encourage sustainability beyond our involvement.
- Better connected systems: We are confident we can build on the engagement we have had this year with partner organisations, supporting them to enhance or include physical activity as part of their solution for achieving wider outcomes – bringing partners together across different sectors is fundamental to achieve these.
- Better organisations: We will use learning to continue to grow and improve as an organisation, both through the programmes we offer and through the training, investment and trust we place in our members of staff and Board of Trustees.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Structure, Governance and Management

The charity is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association.

Living Sport Cambridge and Peterborough Sports Partnership Limited (Living Sport) is governed by a Board of Trustees, these are the members of the charitable company. The trustees, who are also the directors for the purpose of company law, and who served during the year were:

F D K Bennett

(Resigned 28 May 2025)

M Bradbury

(Resigned 9 October 2024)

D Coulson

R N McCurdy

A Wild

H F Perry

(Resigned 28 May 2025)

M Townsend

(Appointed 19 April 2024)

P W Heselwood

(Appointed 19 April 2024)

D A Hardman

(Appointed 19 April 2024)

Trustees shall ordinarily serve a maximum of 2 terms of 3 years.

None of the trustees has a beneficial interest in the company. All the trustees are members of the company and guarantee to contribute such sum (not exceeding £10) in the event of winding up.

Our Board of Trustees makes sure Living Sport is governed effectively and responsibly. The Board is collectively responsible for us delivering our charitable objectives and for ensuring that we are governed in accordance with our Memorandum and Articles of Association. The Board meets quarterly and at 31 March 2025, comprised eight Trustees, with two Trustees resigning in May 2025. Each Trustee is also a Director of the Company for the purposes of company law. A list of Trustees is included within this report.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Structure, Governance and Management

(Continued)



We recognise that a healthy Board has the mix of skills, knowledge, and experience necessary for the efficient and effective governance of Living Sport. A healthy Board will also make sure that the recruitment and appointment of Trustees provides adequate opportunities for reassessing and achieving that mix. Living Sport is fully committed to equality of opportunity and diversity in its governance. We recruit Trustees to ensure the Board has the knowledge and skills required to achieve our mission and uphold our values. All new Trustees go through a full and open recruitment and interview process. Appointment is by Board resolution and all Trustees receive an induction on appointment and relevant briefing and training courses are made available.



The Board follows good practice by planning for succession and periodically reviews whether it has the appropriate skills and capacities going forward. The Board also evaluates its performance regularly and the Chairman holds annual appraisals with all board members.

In line with our Articles of Association, the Board delegates certain functions to sub-committees, under terms of reference it has approved. These sub-committees report to the Board at each Board meeting. There are three sub-committees of the Board and an advisory group:

- The Finance Committee deals primarily with financial, audit and administrative matters - The Chairman leads this committee, and it includes three other Trustees with governance, business, and risk experience.
- The Audit and Assurance committee has oversight of risk management, safeguarding and compliance, including ensuring we meet the requirements of the UK Code for Sports Governance. - The committee has a membership of three trustees, including the Board champions for safeguarding and EDI.
- The Remuneration and Nominations Committee has oversight of staff remuneration and other staffing matters arising, including an annual review of the CEO salary and CEO appraisal. The committee also leads on the recruitment of new trustees.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Structure, Governance and Management

(Continued)

In addition, we have the following processes and plans or action plans in place:

- Safeguarding: our staff are trained in safeguarding policy and procedures. Adherence to policy is mandatory in partner grant agreements and with consultants. Our Board of Trustees regularly reviews our policy and approach and implements additional measures where appropriate.
- We have business continuity plans in place.
- Data protection and cyber-security: we have detailed IT security and recovery plans in place for each of our systems, managed by outsourced IT suppliers. The Board reviews system security measures periodically as part of board reporting
- Management of organisational growth: we manage growth through grants by partnering with reliable, mature downstream partners, monitoring staff structures and workloads closely, and ensuring that we have adequate reserves to counter any material delays in cashflows.
- We monitor funding from individual funders as a proportion of total funding, with the aim of limiting exposure to one single donor.
- Risk of fraud: we have clear finance procedures in place with segregation of duties. Internal and external audits are carried out regularly. We have also established and implemented enhanced partner due diligence processes.

We reviewed our performance against the Charity Governance Code, so Trustees could assess how well Living Sport is applying the Code and where further work is needed. As part of this the Board reviews its own performance and that of individual Trustees, including the Chair and plans to carry out an external evaluation. The Board also takes part in training and reflection about diversity and will set diversity objectives against which performance can be measured and attend training led by a specialist member of the staff team.



### Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Living Sport regularly tests the market and tendered for the auditors of the company.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

**FOR THE YEAR ENDED 31 MARCH 2025**

The trustees, who are also the directors of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees.



**M Townsend**

Trustee

Dated 14 August 2025



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Opinion:**

We have audited the financial statements of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion:**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern:**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Other information:**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception:**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees:**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Auditor's responsibilities for the audit of the financial statements:**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [https:// www.frc.org.uk/auditorsresponsibilities](https://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)  
for and on behalf of Azets Audit Services

Chartered Accountants  
Statutory Auditor



19/8/25  
.....

Westpoint  
Lynch Wood  
Peterborough  
Cambridgeshire  
United Kingdom  
PE2 6FZ

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 MARCH 2025**

### Current financial year

	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
<b>Income and endowments from:</b>					
Donations and legacies	3	29,859	2,066,776	2,096,635	978,277
Charitable activities	5	132,488	72,118	204,606	50,115
Investments	4	25,032	-	25,032	12,305
Forever Active transfer		-	-	-	17,500
Other income	6	41,669	360	42,029	24,479
<b>Total income</b>		<b>229,048</b>	<b>2,139,254</b>	<b>2,368,302</b>	<b>1,082,676</b>
<b>Expenditure on:</b>					
Expenditure on charitable activities	7	269,619	2,077,164	2,346,783	1,080,229
<b>Net (outgoing)/incoming resources before transfers</b>		<b>(40,571)</b>	<b>62,090</b>	<b>21,519</b>	<b>2,447</b>
Gross transfers between funds		8,166	(8,166)	-	-
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		<b>(32,405)</b>	<b>53,924</b>	<b>21,519</b>	<b>2,447</b>
Fund balances at 1 April 2024		221,615	193,822	415,437	412,990
<b>Fund balances at 31 March 2025</b>		<b>189,210</b>	<b>247,746</b>	<b>436,956</b>	<b>415,437</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2025**

Prior financial year

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes			
<b><u>Income and endowments from:</u></b>				
Donations and legacies	3	38,040	940,237	978,277
Charitable activities	5	16,737	33,378	50,115
Investments	4	12,305	-	12,305
Forever Active transfer		17,500	-	17,500
Other income	6	24,212	267	24,479
<b>Total income</b>		<b>108,794</b>	<b>973,882</b>	<b>1,082,676</b>
<b><u>Expenditure on:</u></b>				
Expenditure on charitable activities	7	39,666	1,040,563	1,080,229
<b>Net (outgoing)/incoming resources before transfers</b>		<b>69,128</b>	<b>(66,681)</b>	<b>2,447</b>
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		<b>69,128</b>	<b>(66,681)</b>	<b>2,447</b>
Fund balances at 1 April 2023		152,487	260,503	412,990
<b>Fund balances at 31 March 2024</b>		<b>221,615</b>	<b>193,822</b>	<b>415,437</b>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## BALANCE SHEET AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
<b>Fixed assets</b>					
Tangible assets	12		20,918		26,576
<b>Current assets</b>					
Debtors	14	204,000		105,050	
Cash at bank and in hand		517,313		898,622	
		<u>721,313</u>		<u>1,003,672</u>	
<b>Creditors: amounts falling due within one year</b>	15	<u>(305,275)</u>		<u>(614,811)</u>	
Net current assets			416,038		388,861
<b>Total assets less current liabilities</b>			<u>436,956</u>		<u>415,437</u>
<b>Income funds</b>	18				
Restricted funds			247,746		193,822
Unrestricted funds			189,210		221,615
			<u>436,956</u>		<u>415,437</u>

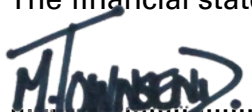
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 14 August 2025

  
M Townsend  
Trustee

Company registration number 05894596

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2025**

	Notes	2025 £	£	2024 £	£
<b>Cash flows from operating activities</b>					
Cash (absorbed by)/generated from operations	20	(401,838)		431,189	
<b>Investing activities</b>					
Purchase of tangible fixed assets		(4,503)		(13,819)	
Investment income received		25,032		12,305	
<b>Net cash generated from/(used in) investing activities</b>		20,529		(1,514)	
<b>Net cash used in financing activities</b>		-		-	
<b>Net (decrease)/increase in cash and cash equivalents</b>		(381,309)		429,675	
Cash and cash equivalents at beginning of year		898,622		468,947	
<b>Cash and cash equivalents at end of year</b>		517,313		898,622	

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 MARCH 2025**

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### 1 Accounting policies

#### Charity information

Living Sport Cambridgeshire and Peterborough Sports Partnership Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Suite 3, James Hall, Parsons Green, St Ives, Cambridgeshire, PE27 4AA, United Kingdom.

#### 1.1 Accounting convention

The accounts have been prepared in accordance with the charity's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Any grant receivable is shown as an incoming resource once the charity has met any conditions relating to its receipt and when it has reasonable assurance that the grant will be received. The grant is shown within the appropriate fund, in accordance with any restrictions placed in its use by the donor. Incoming resources are only deferred if the donor has restricted their use until a future accounting period



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 1 Accounting policies

(Continued)

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Resources expended are included in the Statement of Financial Activities on an accruals basis.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery 25% p.a. straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 1 Accounting policies

(Continued)

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### 3 Donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	29,859	-	29,859	38,040	450	38,490
Grants receivable	-	2,066,776	2,066,776	-	939,787	939,787
	<u>29,859</u>	<u>2,066,776</u>	<u>2,096,635</u>	<u>38,040</u>	<u>940,237</u>	<u>978,277</u>
<b>Grants receivable for core activities</b>						
Sport England	-	870,069	870,069	-	656,283	656,283
Cambridgeshire County Council (CCC)	-	1,090,515	1,090,515	-	192,334	192,334
Fenland District Council (FDC)	-	-	-	-	4,959	4,959
Cambridge City Council Cambridgeshire	-	40,093	40,093	-	44,545	44,545
Community Foundation Urban & Civic	-	43,363	43,363	-	11,934	11,934
National Lottery	-	10,417	10,417	-	10,000	10,000
South Cambridgeshire District Council	-	-	-	-	9,732	9,732
	-	12,319	12,319	-	10,000	10,000
	<u>-</u>	<u>2,066,776</u>	<u>2,066,776</u>	<u>-</u>	<u>939,787</u>	<u>939,787</u>

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2025**

**4 Investments**

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	25,032	12,305

**5 Charitable activities**

	Promotion of sport 2025 £	Promotion of sport 2024 £
Events income	14,254	-
Commissions and contracts	72,118	36,137
Forever Active income	117,545	9,484
Workshops income	689	4,494
	204,606	50,115
Analysis by fund		
Unrestricted funds	132,488	16,737
Restricted funds	72,118	33,378
	204,606	50,115

**6 Other income**

Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
41,669	360	42,029	24,212	267	24,479



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 7 Expenditure on charitable activities

	Promotion of sport 2025 £	Promotion of sport 2024 £
Staff costs	1,028,622	738,084
Depreciation and impairment (including profit and loss on disposal)	10,162	8,177
Other costs	266,156	105,785
	<u>1,304,940</u>	<u>852,046</u>
Grant funding of activities (see note 8)	838,648	33,969
Share of support costs (see note 9)	187,312	158,265
Share of governance costs (see note 9)	15,883	35,949
	<u>2,346,783</u>	<u>1,080,229</u>
<b>Analysis by fund</b>		
Unrestricted funds	269,619	39,666
Restricted funds	2,077,164	1,040,563
	<u>2,346,783</u>	<u>1,080,229</u>

### 8 Grants payable

	Promotion of sport 2025 £	Promotion of sport 2024 £
Grants to institutions	<u>838,648</u>	<u>33,969</u>

#### Promotion of sport

Grants are made to organisations that share similar objectives, to promote sporting activity. Each school agreed to the terms of the grant in an SLA which was checked by our team. Adherence to this SLA was monitored through the period. This included school visits and progress reports.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 9 Support costs

	Support costs £	Governance costs £	2025 £	Governance costs £	Support costs £	2024 £
Support costs	187,312	-	187,312	158,265	-	158,265
Audit fees	-	6,695	6,695	-	7,761	7,761
Legal and professional	-	9,037	9,037	-	23,068	23,068
Trustees Board expenses	-	151	151	-	5,120	5,120
	<u>187,312</u>	<u>15,883</u>	<u>203,195</u>	<u>158,265</u>	<u>35,949</u>	<u>194,214</u>
Analysed between						
Charitable activities	<u>187,312</u>	<u>15,883</u>	<u>203,195</u>	<u>158,265</u>	<u>35,949</u>	<u>194,214</u>

Governance costs includes payments to the auditors of £5,250 (2024 - £5,000) for audit services and £1,425 (2024 - £2,761) for non-audit services.

### 10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

One of the trustees received reimbursement of travel expenses totalling £151 during the year (2024 - None).

### 11 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
	28	21
	<u>28</u>	<u>21</u>
Employment costs	2025 £	2024 £
Wages and salaries	914,472	658,001
Social security costs	85,601	60,166
Other pension costs	28,549	19,917
	<u>1,028,622</u>	<u>738,084</u>

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2025**

**11 Employees** **(Continued)**

Included in the above are redundancy payments totalling £7,988 made to 2 members of staff (2024 - £13,825 to 2 members of staff).

The number of employees whose annual remuneration was £60,000 or more were:

	2025 Number	2024 Number
£70,000 - £80,000	-	1
£80,000 - £90,000	1	-
	<u>1</u>	<u>-</u>

**12 Tangible fixed assets**

	Plant and machinery £
<b>Cost</b>	
At 1 April 2024	62,377
Additions	4,503
Disposals	(25,936)
At 31 March 2025	<u>40,944</u>
<b>Depreciation and impairment</b>	
At 1 April 2024	35,801
Depreciation charged in the year	10,161
Eliminated in respect of disposals	(25,936)
At 31 March 2025	<u>20,026</u>
<b>Carrying amount</b>	
At 31 March 2025	<u>20,918</u>
At 31 March 2024	<u>26,576</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 13 Financial instruments

	2025 £	2024 £
<b>Carrying amount of financial assets</b>		
Trade debtors excluding bad debt provision	131,981	60,648
Other debtors	16,200	-
Bank and cash	517,313	898,622
Measured at cost	<u>665,494</u>	<u>959,270</u>
<b>Carrying amount of financial liabilities</b>		
Trade creditors	32,733	34,512
Accruals	15,559	13,828
Other taxation and social security	33,007	27,356
Other creditors	7,552	9,252
Measured at cost	<u>88,851</u>	<u>84,948</u>

### 14 Debtors

	2025 £	2024 £
<b>Amounts falling due within one year:</b>		
Trade debtors	131,981	60,648
Other debtors	16,200	-
Prepayments	43,459	15,629
Accrued income	12,360	28,773
	<u>204,000</u>	<u>105,050</u>

### 15 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Other taxation and social security		33,007	27,356
Deferred income	16	216,424	530,463
Trade creditors		32,733	34,512
Other creditors		7,552	8,652
Accruals		15,559	13,828
		<u>305,275</u>	<u>614,811</u>



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 16 Deferred income

	2025 £	2024 £
Other deferred income	216,424	530,463

Deferred income is included in the financial statements as follows:

	2025 £	2024 £
Deferred income is included within:		
Current liabilities	216,424	530,463

Movements in the year:

Deferred income at 1 April 2024	530,463	201,408
Released from previous periods	(509,843)	(201,408)
Resources deferred in the year	195,804	530,463
Deferred income at 31 March 2025	216,424	530,463

Deferred income is for events that are to take place after the year end and grants relating to the next financial year.

### 17 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Fund balances at 31 March 2025 are represented by:						
Tangible assets	20,918	-	20,918	26,576	-	26,576
Current assets/(liabilities)	168,292	247,746	416,038	195,039	193,822	388,861
	189,210	247,746	436,956	221,615	193,822	415,437

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2025

#### 18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds				
	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Balance at 1 April 2024	Incoming resources	Resources expended	Transfers	Balance at 31 March 2025
	£	£	£	£	£	£	£	£	£
Disability Sport	1,892	-	(1,892)	-	-	-	-	-	-
Workforce	11,513	-	(9,929)	-	1,584	-	(1,584)	-	-
Handball	3,133	-	-	-	3,133	-	(3,133)	-	-
Lets Get Moving									
Cambridgeshire	26,477	-	(21,761)	-	4,716	-	-	(4,716)	-
Healthy You	(1,099)	41,869	(39,199)	-	1,571	40,285	(31,659)	-	10,197
Fundraising -									
Local Joes	3,122	-	-	-	3,122	-	-	(3,122)	-
Children and Young									
People (CYP)	21,505	-	(21,813)	-	(308)	-	308	-	-
Healthy Weight -									
Active Mile	21,708	38,968	(29,080)	(10,000)	21,596	-	(20,367)	(1,229)	-
Healthy Weight -				(6,800)					
Diverse Communities	19,457	-	(2,536)	-	10,121	-	(10,121)	-	-
Healthy Weight -									
Dragon's Den	1,212	14,000	(15,117)	-	95	-	-	(95)	-
Wellbeing Walks	7,410	2,500	(2,555)	-	7,355	2,500	(2,500)	-	7,355
Opening up School									
Facilities	-	19,935	(19,999)	-	(64)	19,935	(22,137)	-	(2,266)
Awards for All Soham	9,962	-	(6,050)	-	3,912	-	(3,912)	-	-
CP3 Peterborough City									
Council	15,213	-	(12,678)	-	2,535	-	(2,535)	-	-
CP3 Cambs County									
Council	12,549	-	(12,549)	-	-	-	-	-	-
PCN Walking Football	1,746	10,943	(9,411)	-	3,278	-	(3,278)	-	-
Sport England System									
Partner	80,786	592,216	(639,822)	-	33,180	554,062	(588,328)	-	(1,086)
Sport England Place									
Based Expansion	-	-	-	-	-	180,407	(117,466)	-	62,941
Sport England Moving									
Communities	-	-	-	-	-	26,400	(26,400)	-	-
Together Fund	23,917	-	(24,017)	-	(100)	-	100	-	-
Carried forward to next page	260,503	720,431	(868,408)	(16,800)	95,726	823,589	(833,012)	(9,162)	77,141

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 18 Restricted funds

(Continued)

Brought forward	260,503	720,431	(868,408)	(16,800)	95,726	823,589	(833,012)	(9,162)	77,141
Cambridge City Council	-	2,860	(2,668)	-	192	(192)	-	-	-
CCF	-	11,934	(7,280)	-	4,654	-	(4,654)	-	-
Child Weight Management	-	-	(4,401)	-	(4,401)	49,683	(41,863)	-	3,419
Diabetes Prevention	-	38,000	(25,230)	-	12,770	-	(13,339)	569	-
Dragons Den Governance -	-	39,200	(23,893)	-	15,307	-	(15,946)	639	-
New Dawn	-	10,000	(5,300)	-	4,700	-	(4,700)	-	-
Run-Talk-Run	-	22,590	(12,096)	-	10,494	-	(10,282)	(212)	-
School Incentives	-	-	(16,800)	16,800	-	-	-	-	-
Learn 2 Live Well	-	1,106	(1,106)	-	-	978,524	(868,149)	-	110,375
Sports Welfare Officers	-	54,600	(22,587)	-	32,013	-	(106,865)	-	34,458
T1 Healthy You	-	-	-	-	-	109,310	-	-	-
Adviser	-	38,470	(28,594)	-	9,876	50,609	(56,802)	-	3,683
Twilight Hours	-	9,732	(6,712)	-	3,020	-	(3,020)	-	-
Urban & Civic	-	20,000	(15,384)	-	4,616	10,417	(4,654)	-	10,379
Wisbech Anti-Social Behaviour	-	4,959	(104)	-	4,855	-	(4,855)	-	-
Waterbeach CCF	-	-	-	-	-	6,543	(6,543)	-	-
ICS Youth Sports	-	-	-	-	-	-	-	-	-
Project CCF	-	-	-	-	-	36,820	(25,954)	-	10,866
Forever Active Public Health	-	-	-	-	-	26,000	(37,598)	-	(11,598)
Forever Active SCDC	-	-	-	-	-	12,319	(16,723)	-	(4,404)
Forever Active Care Together	-	-	-	-	-	14,965	(8,196)	-	6,769
East Cambs Care Together	-	-	-	-	-	20,667	(14,009)	-	6,658
	<u>260,503</u>	<u>973,882</u>	<u>(1,040,563)</u>	<u>-</u>	<u>193,822</u>	<u>2,139,254</u>	<u>(2,077,164)</u>	<u>(8,166)</u>	<u>247,746</u>

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2025**

---

### **18 Restricted funds**

**(Continued)**

Disability Sport - A series of projects to enhance existing disability activities across the partnership area.

Workforce - An Active Partnerships supported programme targeted at those in workplaces to encourage greater participation in sport and physical activity.

England Handball – An England Handball funded programme to increase handball participation through the School Games and other competitions, including upskilling school staff.

Lets Get Moving Cambridgeshire - Cambridgeshire County Council Health Committee investment in a collaborative project with the 5 City / District Councils to identify and share information about existing opportunities, develop new opportunities and support people, particularly those in greater need, to become more physically active.

Healthy You - Cambridgeshire County Council / Peterborough City Council Public Health commission with the 5 City / District Councils of Cambridgeshire and Vivacity Peterborough to develop new opportunities and support people, particularly those in greater need, to become more physically active.

Fundraising – Local Joes - A summer fundraising campaign undertaken by Living Sport staff and Directors to raise monies to provide support for those volunteers delivering sport and physical activity opportunities in communities.

Children & Young People (CYP) – funding awarded from Sport England, previously under separate heading of Satellite Clubs and School Games programmes, and Active Lives but for 2020-2022 under this broader heading and with greater flexibility for use according to the needs of Cambridgeshire & Peterborough and particularly in light of Covid restrictions.

Healthy Weight - Active Mile - To engage with schools and early years settings to adopt and embed an Active Mile initiative. Supporting settings to maintain an 'Active Mile' to improve the physical and mental well-being of pupils.

Healthy Weight - Diverse Communities - To provide training and skills development support to a more diverse workforce to enhance the activity provision suitable for disengaged communities. Identifying and training individuals within target communities to deliver opportunities to engage people in physical activity.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2025**

---

### **18 Restricted funds**

**(Continued)**

Healthy Weight - Dragon's Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in secondary schools to design and pitch an idea for extracurricular physical activity clubs, one of which is then funded.

Wellbeing Walks - To manage the Cambridgeshire and Peterborough Wellbeing Walks Scheme. Engagement with additional (external) walk providers to incorporate their walks into the countywide scheme.

Opening up School Facilities - Funding received from the Department for Education, through the Active Partnerships Network, to support schools to open their facilities outside of the normal school day (evenings, weekends, and holidays) to allow young people more opportunities to be physically active. This fund is in deficit as there is some admin work left to do to close the project. This fund is expected to be cleared in the next financial year.

Awards for All Soham - Lottery funding received to offer activity taster days in Soham to strengthen community relationships, helping residents feel more connected, safer and more active.

CP3 - Funding received from Peterborough City Council, in partnership with Cambridgeshire County Council to maintain the Cambs Open Space website over a two year period. Additional funding received from Cambridgeshire County Council to provide additional marketing and communications support.

PCN Walking Football - Funding from the Northern Villages Primary Care Network (PCN) to provide pro-active support to residents through a walking football programme.

Sport England System Partner - Systemic and Governing and Delivery System Partner funding from Sport England. Systemic and Governing funding to enable the delivery of our organisational strategy, focussing on strategic priorities of Children and Young People, Community and Health, while supporting the development of a robust, sustainably funded and resilient charity. Delivery funding is for work on School Games and the Active Lives survey. The fund is in deficit, however funds have been received since the year end.

Sport England Place Based Expansion - Funding from Sport England to fund place-based development work in Peterborough and Fenland.

Sport England Moving Communities - Funding from Sport England to support the Moving Communities project.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2025**

---

### **18 Restricted funds**

**(Continued)**

Together Fund - Previously called the Tackling Inequalities Fund, Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic and the cost of living crisis.

Cambridge City Council - This fund was a community grant to provide free weekly informal family physical activity sessions for 12 weeks in a green space within Cambridge.

CCF - Funds received through Cambridge Community Foundation, on behalf of Arm Cambridge Community Fund, to help create inclusive opportunities for social physical activity for 180 older people in rural villages on Fenland, to combat social isolation and poor health.

Child Weight Management - Working with other partners, this project aims to reduce childhood obesity levels in Cambridgeshire and Peterborough by focusing on all aspects of child weight management, including nutrition and physical activity, from early years to teenagers.

Diabetes Prevention - Funding received from Cambridgeshire County Council for the running of the Sport and Leisure Diabetes Prevention Programme as part of the Healthy Weight Project.

Dragons Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in schools to design and pitch an idea for extracurricular physical activity clubs one of which is then funded.

Governance - New Dawn - Funding received from Sport England to assist with recruiting experienced Trustees to the board which will underpin the organisation going forward.

Run-Talk-Run - Funding received from Cambridgeshire County Council to run a Run-Talk-Run / Walk-Talk-Walk programme in Cambridgeshire.

School Incentives - This fund was to incentivise schools identified as priorities to get more involved in physical activity and to signpost them to other resources which may also help them increase the activities undertaken by pupils.

Learn 2 Live Well - Funding received from Cambridgeshire County Council to provide resources for primary schools to establish healthy weight and physical activity programmes.

Sports Welfare Officers - Funding received from Sport England in order to create a professional, national network of Sport Welfare Officers in England, who will promote good practice and safe sport on a local level.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)** **FOR THE YEAR ENDED 31 MARCH 2025**

---

### **18 Restricted funds**

**(Continued)**

T1 Healthy You Adviser - This project provides funding to employ an advisor who provides information and support to individuals that want to be more physically active, and to individuals and families that need support with eating healthy and maintaining a balanced diet.

Twilight Hours - Funding received through the National Lottery Community Foundation for a youth voice centred.

Urban & Civic - Project funded by South Cambridgeshire District Council and Urban & Civic Plc to create a post called the Sport and Physical Activity Lead to provide sport and physical activity development to support the establishment of sport and physical activity offers and generate participation in these new communities.

Wisbech Anti-Social Behaviour - Grant funding from Fenland District Council for youth activities in Wisbech to combat anti-social behaviour.

Waterbeach CCF - To work with older people in Waterbeach to provide inclusive and accessible physical activity.

ICS Youth Sports Project (CCF) - Funding from CCF to provide a youth voice centred physical activity/sports programme which engages young people aged 10-16 with a focus on positive mental health.

Forever Active Public Health - Funding from Public Health to support our Forever Active programme in Cambridgeshire. This fund is in deficit, however funds are expected to be received shortly after the year end.

Forever Active SCDC - Funding from South Cambs District Council to support our Forever Active programme in South Cambridgeshire. This fund is in deficit, however funds have been received since the year end.

Forever Active Care Together - Funding from the Care Together Fund to support our Forever Active programme in the City of Cambridge.

East Cambs Care Together - Funding to provide support to community hubs in East Cambs offering an inclusive and accessible physical activity offer.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2025

#### 19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	54,513	16,516
Between two and five years	76,338	1,843
	<u>130,851</u>	<u>18,359</u>

#### Lessor

At the reporting end date the charity had contracted with tenants for the following minimum lease payments:

	2025 £	2024 £
Within one year	31,000	-
Between two and five years	43,060	-
	<u>74,060</u>	<u>-</u>

#### 20 Cash generated from operations

	2025 £	2024 £
Surplus for the year	21,519	2,447
Adjustments for:		
Investment income recognised in statement of financial activities	(25,032)	(12,305)
Depreciation and impairment of tangible fixed assets	10,162	8,177
Movements in working capital:		
(Increase)/decrease in debtors	(98,951)	123,442
Increase/(decrease) in creditors	4,503	(19,627)
(Decrease)/increase in deferred income	(314,039)	329,055
<b>Cash (absorbed by)/generated from operations</b>	<u>(401,838)</u>	<u>431,189</u>

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2025**

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**21 Analysis of changes in net funds**

The charity had no debt during the year.

**22 Related party transactions**

**Remuneration of key management personnel**

The remuneration of key management personnel is as follows:

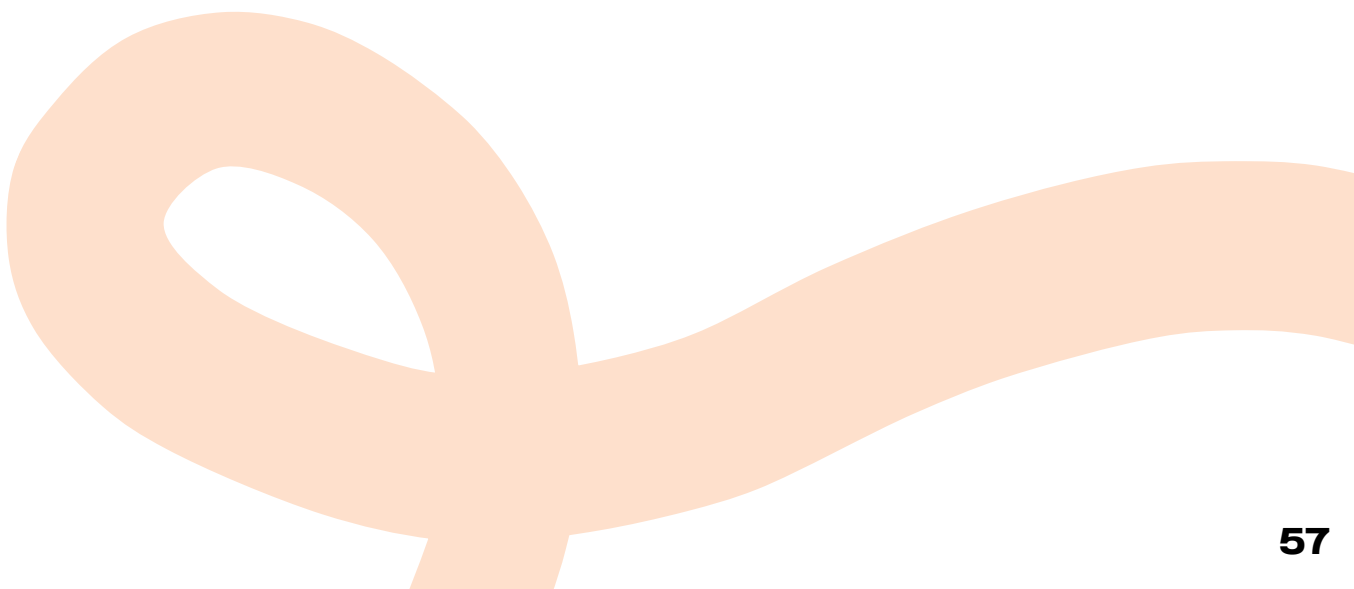
	2025 £	2024 £
Aggregate compensation	306,320	273,416

**Transactions with related parties**

No one individual has overall control of the charity.

Each Trustee and members of staff complete a Declaration of Interest and these are noted at every meeting of the Board and its Sub-Committees.

The Trustees are appointed as individuals but do have involvement with organisations which Living Sport works with on a regular basis. During the past year there have been no other disclosable transactions with related parties.







*“If you want to go fast, go alone. If you want to go far, go together...”*

At Living Sport, we want to go far. We believe in the power of partnership and would love to work with other individuals and organisations to continue our work.

## Contact us

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