

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

England & Wales · Charity number 1124122

## Details

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**Status** Registered

**Legal form** Charitable company

**Company number** [05894596](#)

**Registered** 2008-05-19

**Register** [View on the Charity Commission register](#)

## Contact

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**Website** [www.livingsport.co.uk](http://www.livingsport.co.uk)

## Activities

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**Objects:** The preservation and protection of good health and the promotion of Community participation in healthy recreation through sport and physical fitness by supporting the development of greater participation and quality in sport in the East of England and East Midlands.

**Activities:** LIVING SPORT works to increase opportunities to be active and participate in sport, wellbeing, and physical activity throughout the East of England and East Midlands by connecting, influencing, developing people and organisations to deliver high quality events and activities in their local communities.

## Classification

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- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research, Acts As An Umbrella Or Resource Body, Other Charitable Activities
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Disability, Amateur Sport, Environment/conservation/heritage, Economic/community Development/employment, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

## Geography

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- **Area of benefit:** EAST OF ENGLAND AND EAST MIDLANDS.
- Cambridgeshire
- Norfolk
- Peterborough City
- Suffolk

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-03-31	£2,368,302	£2,346,783	£436,956	28
2024-03-31	£1,082,676	£1,080,229	£415,437	21
2023-03-31	£1,107,847	£1,066,730	£412,990	19
2022-03-31	£987,805	£1,017,690	£371,873	18
2021-03-31	£859,842	£817,331	£401,758	16

## Trustees

Name	Role	Appointed
<b>Martin Townsend</b>	Chair	2024-04-19
Andrew John Morris		2025-12-04
Andy Wild		2020-10-01
Arabella Kailey		2025-12-04
Daniel Playford		2025-12-04
David Coulson		2020-10-01
David Hardman		2024-04-19
Paul Heselwood		2024-04-19
Robert Nigel McCURDY		2021-10-06

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

England & Wales - Charity number 1124122

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# Accounts

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# LIVING SPORT

**CAMBRIDGESHIRE AND  
PETERBOROUGH SPORTS  
PARTNERSHIP LIMITED**



# ANNUAL REPORT AND FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 MARCH 2025**

**Charity registration number 1124122  
Company registration number 05894596 (England and Wales)**

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	D Coulson R N Mccurdy A Wild M Townsend P W Heselwood D A Hardman	(Appointed 19 April 2024) (Appointed 19 April 2024) (Appointed 19 April 2024)
<b>Secretary</b>	S Hyde	
<b>Charity number</b>	1124122	
<b>Company number</b>	05894596	
<b>Registered office</b>	Suite 3, James Hall, Parsons Green, St. Ives, Cambridgeshire, United Kingdom, PE27 4AA	
<b>Auditor</b>	Azets Audit Services Westpoint Lynch Wood Peterborough Cambridgeshire United Kingdom PE2 6FZ	

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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# Introduction to the 2024/25 Accounts

## Martin Townsend, Living Sport Chair

These accounts capture more than just finances - it captures intent. The intent is to build healthier communities by design, not by chance. To respond to complexity with clarity. And to work at the intersections between prevention and system change - local insight and national ambition.

Living Sport has made extraordinary strides this year. Over **30,000** people engaged with our Tier 1 Healthy Lifestyle service. **820** individuals were directly supported through behaviour change conversations that helped unlock healthier choices. And the potential **£1.75 million** in NHS cost avoidance savings demonstrates that this work isn't just beneficial, it is essential.

This isn't about scale for its own sake. It's about creating the right conditions for people and places to thrive. Whether that's embedding physical activity in clinical pathways, reimagining school facilities as community assets, or training the next generation of peer leaders - it is system thinking in action.

As the Secretary of State for Health and Social Care recently said, **"A healthier nation is not just a moral imperative, but an economic one."** That sentiment aligns perfectly with our approach at Living Sport. We believe that health is not a side conversation, but a shared responsibility.

As trustees, we are proud to back a team that leads with integrity, partners with purpose, and delivers with measurable impact. We hope this report inspires you to engage with us - because progress is never a solo act.





A message from  
Samantha Hyde CEO

# Capturing momentum while looking ahead

At Living Sport, we believe that bold action, when rooted in insight and relationships, can create real change. This year, we have seen the results of that belief securing over **£3.2 million** in funding across Cambridgeshire and Peterborough, with nearly two-thirds of that representing new investment drawn into the area. From health to education to community settings, we have delivered purposeful programmes that have helped thousands lead healthier, more connected lives.

We have stepped up in ways that matter. Our leadership has strengthened and protected programmes like *Forever Active*, which can support up to 675 older adults every week. This year alone, we supported hundreds of new participants in building strength, mobility, and confidence - helping them to maintain independence and reduce isolation.

We have been building on extending our reach into education and community sports. From 2023 to 2025 through the Opening School Facilities (OSF) programme, we secured a new funding allocation from the Department for Education, bringing an additional **£812,000** into Cambridgeshire and Peterborough. This investment supported schools in opening their doors to local families - to increase physical activity opportunities and make play and sport more accessible where it is needed most.

While we celebrate what has worked, we also understand the remaining barriers. Too many opportunities for prevention are still delayed or fragmented. And yet, we are optimistic because we see momentum building. The NHS Model ICB Blueprint reinforces the direction of travel towards integrated, place-based, preventative care. This direction aligns deeply with our approach, and we are already working with system leaders to help turn that ambition into reality.

We are also guided by national voices in Public Health. Dame Jenny Harries said, "Prevention is better than cure, and the future of the NHS relies on a decisive shift towards preventing ill health in the first place." This call to action resonates powerfully with our work. Living Sport is ready to step up and step in - not only as a trusted delivery partner but as a convenor of people, ideas, and opportunity. We are creating a safe and neutral space for innovation where bold thinking is tested, diverse voices are welcomed, and collaboration thrives. Real change demands humility, courage, and connection, and we are proud to offer the conditions that enable all three.

None of this would be possible without our people. We are powered by a team of 30 exceptional individuals who work with energy, care, and professionalism every day. We believe in the power of people - our team, partners, and the local residents who bring a deep-rooted commitment to the communities we serve. In challenging times, we have deliberately chosen to invest in them. They are not just part of the solution - they *are* the solution. Their insights, lived experiences, and quiet resilience drive everything we do. When systems are stretched, it is people and the trust they build - that carry change forward.

We feel that complexity should never be a barrier to action. There are solutions out there, which are often simpler than we allow ourselves to believe.

At Living Sport, we are privileged to be led by a *team board*. A collective of committed, values-driven individuals who bring expertise, challenge, and generosity in equal measure. Their trust, clarity and support allow us to lead boldly, act quickly, and stay focused on what matters most: delivering with purpose for the communities we serve.

As Margaret Mead famously said, "Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it's the only thing that ever has." Her words resonate deeply with us because they are the beating heart of our work: small, committed teams doing big things in places that matter.

Living Sport offers more than programmes. We offer a way of working that bridges gaps, brings people together, and helps systems shift. We act where the need is greatest, and we deliver with integrity and impact.

This report captures a year of momentum - but it also looks ahead. There is more to do, and we are ready to go further. As the proverb reminds us, "If you want to go fast, go alone. If you want to go far, go together." We invite you to join us in creating a healthier, more active future - together.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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The trustees present their report and accounts for the year ended 31 March 2025. The charity registered with the Charity Commission and was granted charitable status on 19 May 2008.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).



### Objectives and Activities

The charitable objects of the company are "The preservation and protection of health and the promotion of community participation in healthy recreation through sport and physical fitness. To support the development of greater participation and quality in sport in Cambridgeshire and Peterborough"

The aim of Living Sport is "*Bring together partners to collectively improve the health, happiness and wellbeing by supporting people to be active*".

Living Sport proudly continues to be one of 43 Active Partnerships across England, part of the Active Partnerships network, supported by Sport England with substantial funds from the Sport Lottery. This partnership allows us to be part of wider conversations that we can learn from and apply locally on maximising the role of movement, sport, and physical activity in creating more equal, inclusive, and connected communities. Our role as an Active Partnership allows us to be a local delivery partner for Sport England's national strategy, Uniting the Movement.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

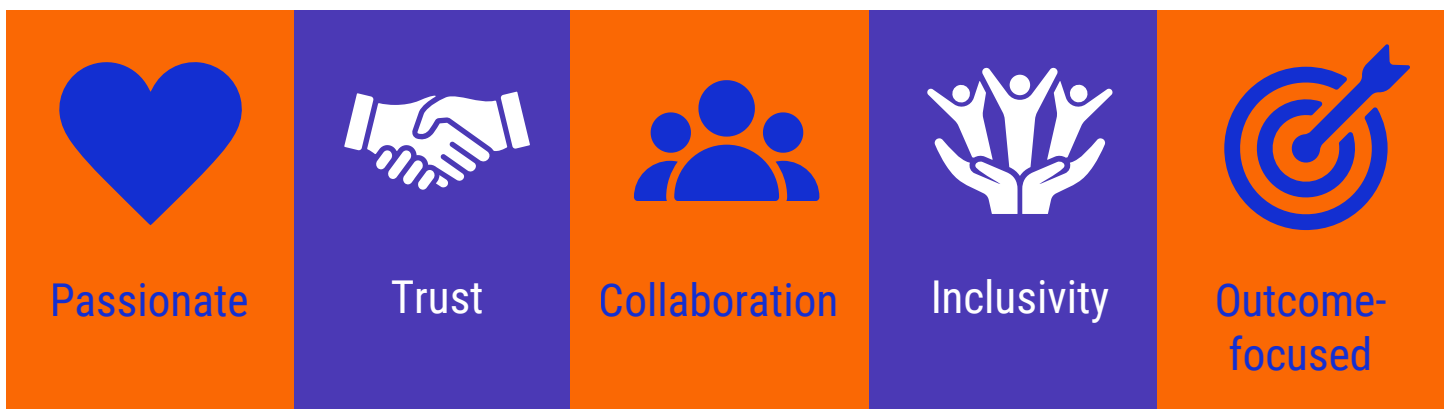
### How We Work

Committed to improving lives and communities, we do this by supporting people to be active, through programmes, events and influencing policy. To accomplish this, we pride ourselves in putting people at the heart of what we do and ensure consultation with local people; youth voice and community voice drive our direction. Using our local knowledge to work collaboratively with public, private, community and voluntary sector partners, we collectively create the conditions for more people to be active in whatever way works for them.

We exist to make a difference.



### Our Values Are:



- **Passionate** - We approach our work with positive energy and innovation, celebrating success as we move.
- **Trust** - We will treat each other with respect, creating a family that supports and cares for each other.
- **Collaboration** - We champion teamwork, with effective communication and accountability.
- **Inclusivity** – We promote a culture of diversity and equality, striving towards access and opportunities for all.
- **Outcome-focused** – We have a local and targeted approach to support our communities to improve health, happiness and wellbeing.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Fundraising

We would not be able to do our important work without the support of our funders. We seek to maintain the highest possible standards in fundraising and relationships with our supporters. We recognised that our significant source of income was from Sport England but means organisational risk as we are reliant on one income source. We have put in measures to address this by investing in fundraising systems and capabilities.

We are registered with the Fundraising Regulator and bound by its Code of Fundraising Practice.

We continue to monitor compliance as this code is revised to ensure all our fundraising activities are operating to the highest standards. We received no complaints via the Fundraising Regulator or Charity Commission during this period. We ensure we are compliant with the General Data Protection Regulation (GDPR) for all contact with stakeholders, community groups and funders.

We have a process where Trustees and the Senior Leadership Team regularly review all aspects of our fundraising, including plans, performance, and compliance. We will build on this and produce annual plans and reviews and monitor performance against targets monthly and performance indicators quarterly.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Delivering Our Strategy

Our current strategy is built on knowledge, data and insight of our geography. All of our work is born through this and also our mandate to work around place, for example Cambridgeshire and Peterborough. Over the coming year we will be producing our strategy for the coming years.

We believe that only by focusing on the needs of the population and involving them can we help create communities that embrace their own health and wellbeing.

Whilst our overarching theme is place, the three pillars of our strategy – health, communities and children & young people – provide a focus for our work as we target and prioritise geography and need based on tackling inequalities. Our work includes and aligns to the delivery of Sport England’s Uniting the Movement strategy locally.

### Living Sport Strategy

#### Our Strategic Goals and Strategic Priorities

##### Strategic Goal

<p><b>Children &amp; Young People</b></p> <p>Supporting positive physical activity experiences for children and young people</p>	<p><b>Places &amp; Communities</b></p> <p>Supporting communities to thrive by becoming more resilient, inclusive and connected</p>	<p><b>Health, Wellbeing &amp; Social Care</b></p> <p>Embedding physical activity in prevention and management of physical and mental health conditions</p>
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##### Strategic Priority Area

<p><b>Tackling Inequalities (CYP)</b></p> <p>Understanding the needs of underserved groups of young people to provide better access to positive physical activity</p>	<p><b>Families</b></p> <p>Supporting families to have increased confidence, opportunities and understanding to improve wellbeing through family orientated physical activity</p>	<p><b>Communities Place</b></p> <p>Empowering and equipping communities to embed physical activity within community life</p>	<p><b>Tackling Inequalities (Adult)</b></p> <p>Creating the conditions for people who experience inequalities to be active</p>	<p><b>Health Workforce</b></p> <p>Supporting health professionals to be skilled and knowledgeable in advocating physical activity</p>	<p><b>Health Pathways</b></p> <p>Embedding physical activity into health pathways</p>
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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Collaboration, Innovation and Solution Focussed

Partnership working continues to be at the heart of everything we do. We strive to work collaboratively with partners in the public, private, community and voluntary sectors to create the conditions for the people of Cambridgeshire and Peterborough to be active and lead happy and healthy lives.



The cost-of-living crisis remains critical especially as we, like many other individuals and organisations, are still recovering from the pandemic of the last few years. Both are having far reaching implications across our county's sport and physical activity sector and much wider of course. The current climate has affected how we have been able to work with our partner organisations but together we have continued to make a significant difference.

We see some of the solutions of how we work as being based firmly in the health arena focused on the areas of primary care, prevention, social care and supporting the workforce. Our view and evidence base informs that we can support the ICS through delivering a new social contract for patients and the community to enable them to be more active in their decisions about leading a healthy, active but affordable and informed lifestyle.

We have, we hope, started to change the conversation and dial up our response and the expectation of what we can achieve together with the emerging ICS and other key stakeholders.

The trustees have paid due regard to guidance issued by the Charity Commission on public benefit and in deciding what activities the charity should undertake.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Achievements and Performance

#### Impact Report 24/25: Transforming Lives with Physical Activity

*Our vision is of lives and communities improved by people being more active.*

Living Sport is a charity dedicated to improving health, happiness, and well-being across Cambridgeshire and Peterborough. As one of the Active Partnerships in England, we are part of a national network supported by **Sport England**. This partnership connects us to a wealth of resources and aligns our work with the national 'Uniting the Movement' strategy. Together, we address the challenges that prevent people from leading active lives, promoting inclusivity, tackling inequalities, and removing barriers to participation.

We believe in the transformative power of physical activity. By developing and delivering impactful programmes, fostering partnerships, and embedding activity into local systems and policies, we aim to be part of the solution for building healthier, stronger communities. Our work is made possible by the generous support of our funders, donors, and grant providers. Their contributions empower us to create sustainable and meaningful change in the communities we serve. We hope you see our impact report as a testament to all involved in inspiring active lifestyles.

### Our Strategic Priorities

Through these focused efforts, we empower individuals and communities to live healthier, more active lives.



#### Health, Well-being & Social Care

Integrating physical activity to prevent and manage different physical and mental health conditions.

#### Places & Communities

Enabling communities to thrive by using activity to become more resilient, inclusive, and connected.

#### Children & Young People

Creating positive and accessible physical activity experiences to foster lifelong habits for young people.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### OUR YEAR IN NUMBERS 2024-25

12 Local plans, policies, and practices influenced to embed physical activity

OVER

241,400

People reached via Marketing and Communications

OVER

385,000

Extended ripple effect

28,225

People reached in activities and events

10,335

People directly engaged with

642

Workforce members trained and supported

229

Physical activity programmes across six districts

77%

Of adults across our programmes increased physical activity levels

68%

Of adults across our programmes saw increased wellbeing levels

173

Organisations supported

113

New partnerships

100

Events/workshops attended advocating active lifestyles

**TRUSTEES' REPORT**

# Health, Wellbeing & Social Care



## Living Better with Movement for Prevention and Treatment

The health system across the UK is facing significant pressure and action must be taken to better the health of the population. Movement through physical activity is known as a 'miracle cure', a low-cost, high-impact intervention that prevents health conditions, saves lives and can reduce health service demands.

# £1,751,988

The potential NHS cost-avoidance saving per year if inactive adult participants across our programmes regularly engaged in physical activity.

### The four ways forward:



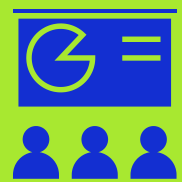
Empowering  
health and care  
professionals



Physical activity  
in clinical  
pathways



Supporting the  
NHS workforce



Supporting  
innovation and  
evaluation

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### HEALTH LIVING BETTER 2024-25

22 Schools participated in the Healthy You Children & Schools Week in January 2025.

820

Referrals from health services

88%

Of referral patients are more likely to sustain behaviour change

30%

Average increase in referral patient 'readiness to change' score after intervention

82%

Of NDPP+ project patients reduced their HbA1c levels

11,056

More steps taken per day in NDPP+ project

387

Primary care staff supported with physical activity training

675

Older adults attending mobility-based sessions aiding falls prevention

84%

Of older adults maintained and improved strength & balance after 3 months

84%

Of older adults confidence increased around falls after 3 months

4,968

Children took part in Healthy You Children & Schools week

138

Older adults now less likely to fall following Forever Active sessions

# Healthy You



Living Sport provides countywide coordination of the Tier 1 Healthy Lifestyle aspect of the Healthy You service. The behaviour change service for Cambridgeshire and Peterborough that supports individuals and families to lead healthier lifestyles – working in partnership with district/city councils and Vivacity in Peterborough.

The main focus of delivery is physical activity and healthy eating. We provide consistency and oversight across the county and support the development of local offers, events, and campaigns, referrals and behaviour change conversations, providing ongoing troubleshooting and service evaluation. Our role also includes linking with Tier 2 and Tier 3, developing partnerships with Healthy Schools, Primary Care Networks, GPs and wider partners.



**30,634** People have engaged with the Tier 1 service this year, with more than 3 out of 5 of those starting a physical activity.

The Healthy Lifestyle Advisors, based within Living Sport, manage the referral pathway for Tier 1 patients and deliver 1:1 behaviour change conversations in a patient-centred approach.

These conversations facilitate readiness for behaviour change and have supported **820** patients this year to access healthy lifestyle offers in the community through signposting and follow-up conversations.

In January 2025, we introduced the 'Healthy You Children & Schools Week' campaign. We connected with **22 schools** and **4,968** children and young people to support healthier lifestyles. Following this success, we are launching a 'Workplace Wellbeing Week' campaign in the Spring of 2025.

**£1.4M**

Of annual cost-savings to the NHS based on people engaged in physical activity.

**TRUSTEES' REPORT**

# Forever Active



Our programme for older adults that creates opportunities for residents across Cambridgeshire to take part in suitable physical activity and Functional Fitness classes – to improve strength and balance, develop fitness foundations and retain fitness. Classes help combat loneliness and isolation by providing a social space for older adults to have an active community.

## Our Service

Qualified, compassionate local instructors deliver classes. Behind the scenes, the Living Sport team provides a personalised service – answering queries, taking class bookings, facilitating new classes to meet local need and ensuring classes are tailored to participant needs.



## Falls Support

Classes support post-fall care and reduce waiting lists. After **3 months and 6 months, over 80% found improved strength & balance and confidence around falls.**

## Year in numbers...

- **53** classes delivered to **675** older adults: more than 2/3 attend weekly community and grant funded classes
- **138** older adults are now less likely to fall as a result of our classes
- Facilitating **16** new classes with an average weekly increase of **156** older adults
- **3 in 4** older adults had maintained elevated physical activity levels
- **82%** of participants said they would recommend Forever Active to family/friends

# NDPP+ project

**Question: Does the inclusion of physical activity provide better outcomes than the traditional NDPP?**

**Answer: Yes.**

Working with Reed Wellbeing, local providers of the **National Diabetes Prevention Programme** (NDPP), we co-designed and piloted a physical activity component (NDPP+) alongside the traditional programme, focusing on the education of healthy eating and physical activity.

This study involved an intervention group and a control group, based in two locations in Cambridge City, with a high prevalence of Type 2 Diabetes. The standard programme lasted 10 months: the intervention group followed the enhanced NDPP, which included physical activity sessions, while the control group followed the traditional NDPP without these sessions.

A qualified instructor, trained in seated exercise and physical activity, delivered the intervention. It consisted of monthly face-to-face progressive physical activity sessions, i.e. circuit training, cardio, strength training, endurance exercises, and balance exercises - all tailored to meet participant needs and specifically designed to incorporate with home routines.

Additionally, we introduced gamification, participants tracked their weekly step counts, time spent on physical activity, and any new physical activities they tried.

Among those who completed the programme and provided both pre- and post-programme data, **54%** of the intervention group achieved at least 5% weight reduction, compared to the control group (**38%**). This result significantly exceeded the target **30%** for Tier 2 Weight Management programmes.

Both groups had reduced HbA1c levels by the programme end, with the intervention group showing more pronounced improvement (**82%** had reduced levels) compared to the control group (**75%**). Of those who achieved lower levels, **89%** of the intervention group and **83%** in the control group reduced to below the pre-diabetic threshold. Thus, indicating they were no longer at increased risk for diabetes and cardiovascular disease.

Despite being a small pilot programme, we observed positive outcomes, and evidence suggests that including physical activity benefits traditional NDPP delivery. A second pilot without the constraints of monthly face-to-face sessions could further enhance results. Initial pilot learning and feedback can guide and inform future pilots to encourage including physical activity across more programmes countywide and influence similar initiatives regionally and nationally.



**TRUSTEES' REPORT**

# Children & Young People



## Creating Positive Physical Activity Experiences

We work with schools and communities to help children and young people become more active. We know that forming healthy habits from an early age and experiencing positive PE and movement supports better physical literacy throughout life.

# £1,572,000

in funding provided to **116** primary and secondary schools across  
Cambridgeshire and Peterborough.

### Active Youth Programme

Our 16-week ICS youth programme was designed for young people aged 10-16 years in Peterborough and St Neots to help improve mental and physical well-being. Of those who completed pre- and post-surveys, having taken part:

**78%**

Were more satisfied

**78%**

Felt more worthwhile

**100%**

Were less anxious

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### CHILDREN & YOUNG PEOPLE 2024-25

95 Schools took part in the Learn-2-Live Well Fund to improve healthy habits and physical activity levels.

28,800

Children reached across the county and wider community

72%

In priority areas where children face health inequalities

116

Primary and secondary schools supported

204

Members of the physical activity workforce trained and supported

29

Dragon's Den Style workshops designed by youth voice

72%

Of Dragon's Den Style workshops were delivered in priority areas

6

New schools signed up to the Daily Mile initiative

6

Daily Mile launch events held at schools

22

Schools supported with Opening School Facilities

789

Children attended Panathlon, Dodgeball, BMX, scooter, School Games events/workshops

423

Children and sports leaders took part in our School Games Colour Run event

# Opening School Facilities (OSF)

The programme aims to support communities and children and young people by helping schools open their existing sports facilities. This year, our final year of the programme, focused on extending and developing projects with the schools that opted to continue the programme.

Over the three-year OSF programme, Living Sport has distributed funding to support **22** schools across Cambridgeshire and Peterborough to open their sports facilities to a range of young people and the community. We identified schools using local insight, including Income Deprivation Affecting Children Index (IDACI) and free school meals data, to target specific areas across the county.

**46%** individuals taking part were from ethnically diverse backgrounds

**34%** children and young people taking part received free school meals

**63%** children and young people taking part were girls

**21%** children and young people taking part had Special Education Needs and Disabilities (SEND)



We distributed **£330k** to 20 schools during Year 3, bringing a total of **£812k** across the three-year programme. This year, schools delivered **579** sessions through **54** funded projects to **3,579** children and young people and **1,239** community participants.

We gained valuable insight into young people's and surrounding communities' needs by listening to what physical activity and sport people wanted. Our work has identified a need for continued funding to support local schools in opening their facilities to the wider community. Opening facilities more often enhances physical activity offers, particularly for those young people without access to physical activity outside of school hours. We have also focused on developing opportunities with swimming and other activities that families can do together.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

# Learn-2-Live Well

The fund aimed to support a whole-school approach to promoting, educating and improving healthy eating and physical activity. We invited Cambridgeshire primary schools to develop a project that would help pupils and the wider school community to adopt healthier lifestyles and improve childhood obesity through targeted interventions based at the school.



The project aimed to support schools to foster improved habits and increase movement, led by student voice and steered by sustainable choices. Using local insight, Living Sport was guided by the values of proportionate universalism to award funding and support Cambridgeshire school communities that need it most.

**Over 20,000 children reached across participating schools.**

**62%** of successful applicants fall within priority areas, with high numbers of free school meals and unhealthy weight being a guiding marker. **22** primary schools requested our Dragon's Den style and Active Mile programmes, allowing us to directly deliver workshops and events to **1,402** pupils.

# £820K

Awarded to **95** Cambridgeshire primary schools to help increase physical activity and improve healthy eating habits

Initial trends indicate a high interest in playground activities, equipment and holistic practices to encourage active purposeful play.

Forest school and gardening opportunities have seen significant interest, for understanding food origins and the nurturing processes behind it.

Active travel incentives are the third highest category of need, with funding supporting equipment, workshops and inspiration events.

Final insights will be collected in August 2025

# Dragon's Den Style

We have delivered our 'Dragon's Den Style' programme in primary schools, secondary schools, and community settings since 2019. The model is centred around youth voice and provides a platform for students to create, pitch and implement their own physical activity extra-curricular club.

During 2024/25, we successfully delivered **10** secondary Dragon's Den style projects. Projects took place in Cambridgeshire (6) and Peterborough (4). Of the 10 projects, **9** were from our priority areas.

We organised workshops for a total of **231** students who do not regularly engage in physical activity outside curriculum-based physical education. These workshops helped develop skills in project planning, budgeting, contingency planning, marketing strategies, and presentation techniques.



The primary goal is to empower students to pitch their ideas for physical activity or sports clubs to their schools. During the 2024/25 year, **58** ideas were pitched to panels and we awarded **£10,000** in grants to start various clubs. Activity highlights included pickleball, zorb football, and darts. Throughout this project, we sought new ways to engage a wider range of students, so sports leaders were encouraged to support staff with delivery, ordering equipment, and advertising.

## Project Outcomes:

**61%** reported improved project planning skills

**48%** felt happier

**43%** felt more valued

**38%** experienced greater overall satisfaction

**35%** reported feeling less anxious

**32%** felt they had developed their social skills

**30%** reported increased knowledge of Equality, Diversity, and Inclusion (EDI)

**24%** felt more confident

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

# Place & Communities

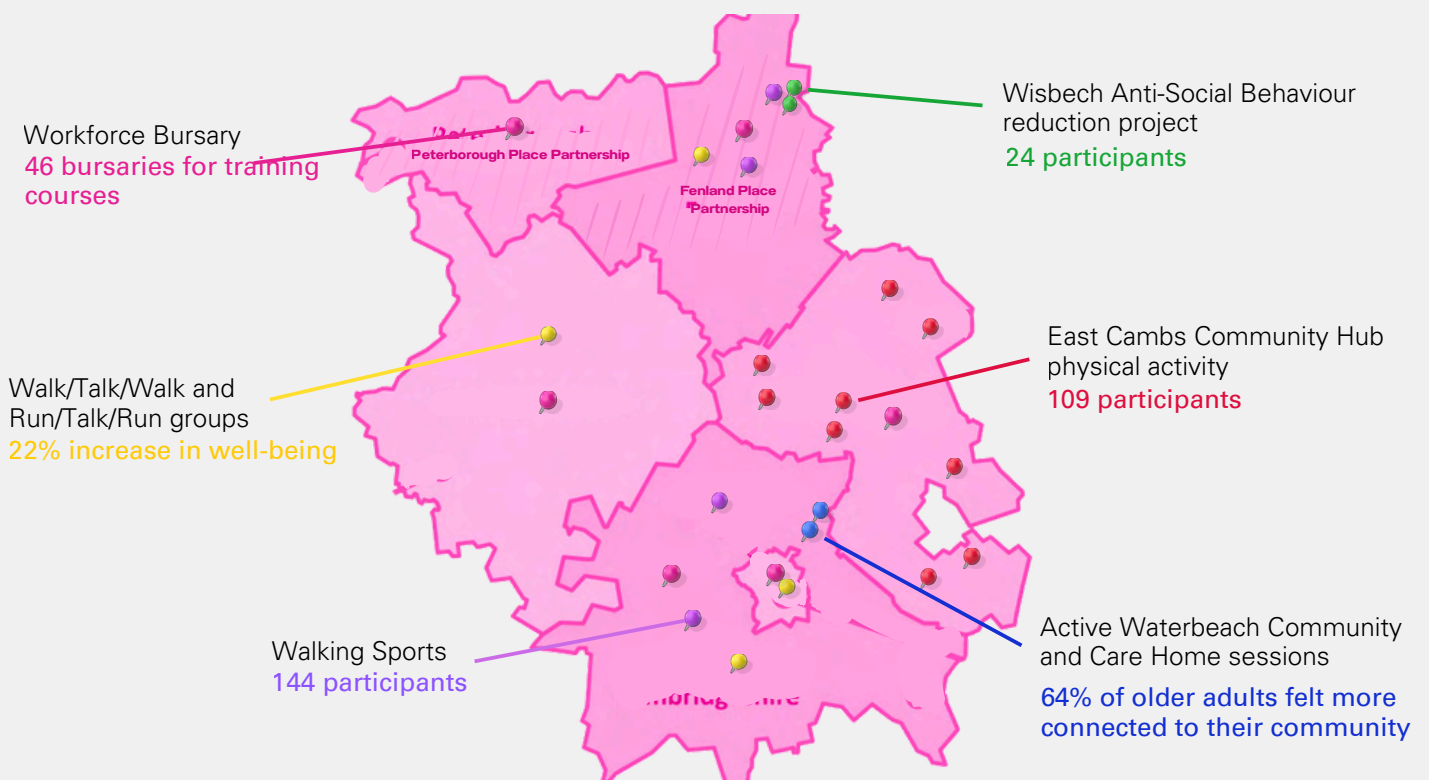


### Place Partnerships - Peterborough and Fenland

Our goal is to identify the strengths, challenges and gaps in services within each area and collaborate with local partners to embed physical activity into the wider system.

# £492,000

Secured as part of our Sport England Place Partnership initiative to drive development phases with partners in Peterborough and Fenland over the next two years.



# Place Partnerships

We adopt a strategic, place-based approach across Cambridgeshire and Peterborough, identifying and prioritising where physical activity can have the most profound impact. By concentrating resources on areas with the greatest need, we strive to break down barriers to participation, promoting healthier and more active lives for everyone.

From the outset of this phase, we concentrated on building relationships across both districts. **61** local partners participated in our two-day leadership courses to enhance leadership capacity and promote systemic change to address inequality in physical activity. One key outcome of this was forming the strategic steering groups.



Steering group representatives include **local authorities**, **Public Health**, and **Integrated Neighbourhoods Teams** and have been instrumental in identifying strategic priorities and aligning efforts around shared goals.

In **Peterborough**, we have made significant progress in forming strong partnerships with organisations to better understand community needs. With the support of these partners, we have mapped key wards and identified existing resources available for community access.

In **Fenland**, our focus has been on community consultation. For example, our engagement with Manea village involved mapping local transport options, facilities, and community sentiments to identify barriers to physical activity. The March Imaginarium event provided invaluable insights into residents' activity preferences and challenges in staying active.

# Active Waterbeach

To address loneliness and poor mental and physical health among older adults and individuals with disabilities/long-term health conditions, we co-designed a project to enhance community cohesion and create positive opportunities for social connections, movement, and volunteering in Waterbeach.

Consultations with Waterbeach Lodge Care Home and the Waterbeach community established that this cohort of older adults wanted a variety of physical activity choices with an added social element. Our participant-led delivery involved Boccia, PolyBat, New Age kurling, and more.

As sessions progressed, we collaborated with British Judo to provide taster sessions for "Finding Your Feet" classes, which continued after Living Sport's involvement. Of the **46** participants, **83%** were over 65 and **63%** had a long-term health condition.

Waterbeach Lodge and Tillage Hall community sessions provided tasters and weekly activities across 6 and 12 weeks. As a result, well-being improved through reducing loneliness and building social connections. **64%** felt more connected to their community, and **50%** felt happier having taken part.

*"You've brought a community together!"*

(Community Session Participant)

*"Thank you so much for hosting such a fantastic course - It has been the biggest pleasure! Our residents adore these sport afternoon sessions. Tuesdays are now one of their favourite days knowing that it's allocated to sport and fitness."*

(Waterbeach Lodge Care Home)



## TRUSTEES' REPORT

### Sport Welfare Officer Network

During 2024/25, we introduced our local Sport Welfare Officer Network, to focus on building relationships with local clubs to strengthen safeguarding practices and ensure safer environments for all participants. We are part of the National Sport Welfare Officer Network, supported by all Active Partnerships, and use this to share exemplary practices.

#### Our year in numbers...

- Helped over **40** clubs implement positive changes in safeguarding
- Delivered **5** UK Coaching safeguarding sessions to **42** club welfare officers, ensuring safer environments for over **3,000** participants
- Assisted **8** clubs in developing new safeguarding policies
- Visited **16** clubs to offer safeguarding guidance
- Helped **6** clubs create codes of conduct to promote inclusion, respect, and safety
- Provided direct support to **2** clubs following safeguarding disclosures, ensuring appropriate handling of sensitive situations
- Attended **6** sporting events, engaging with the community and promoting available safeguarding resources
- Hosted **5** online Club Welfare Officer (CWO) forums, attended by over **20** clubs



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Financial Review

The headline for the year ended 31 March 2025 was another year of working with funders and partners to provide our services to those who need it. Income increased significantly compared to the previous year but the majority of this funding went on grants to schools, meaning expenditure also increased significantly. As a result of additional funding being carried forward in restricted funds received near the year end, a surplus of £21,519 was made during the year (2024: £2,447).

### Income

Overall income increased to £2,368,302 (2024: £1,082,676) for the year. This is mainly as a result of the Learn-2-Live well fund received in the year. This grant included a significant amount of funding which was granted to schools.

Grants remain the largest proportion of income received by the charity with £2,066,776 (2024: £939,787) being received in the year. Sport England funding increased on the previous year, with £870,069 (2024: £656,283) being received. However Cambridgeshire County Council was the largest funder during the year as a result of the Learn-2-Live Well fund, totalling £1,090,515 (2024: £192,334). Trustees and management continue to work on the diversification of income to reduce reliance on a single funder. This work is shown in the accounts with income from Sport England falling from 60% of income to 42%.

Donations and gifts decreased to £29,859 (2024: £38,490) mainly due to a donation of services to the charity received in kind.

Investment income also increased significantly to £25,032 (2024: £12,305) due to higher interest rates being received on banked cash.

We are very grateful to all our funders, donors and grant givers who provide us income to enable us to do our work.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Expenditure

Total expenditure on charitable activities, mainly comprising programme delivery, advocacy and awareness costs, was £2,346,783 (2024 - £1,080,229).

The majority of costs incurred by the charity relate to employment costs. As a result of increased staff numbers and increases in pay due to the cost of living, total employment costs increased from £738,084 to £1,028,622 during the year.

Grants paid out by the charity increased significantly in the year to £838,648 (2024: £33,969). This is mainly due to the Learn-2-Live Well fund being delivered in the year. This involved schools receiving funding to help increase activity levels and wellbeing of students. Each school agreed to the terms of the grant in an SLA which was checked by our team. Adherence to this SLA was monitored through the period. This included school visits and progress reports.

### Net Movements

Overall the net movement of funds during the year was a surplus of £21,519 (2024 - £2,447). This was split between an unrestricted funds deficit of £32,405 (2024 - £69,128 surplus) and restricted funds surplus of £53,924 (2024 - £66,681 deficit).



### Reserves

Total funds held by the Charity at the year-end were £436,956 (2024 - £415,437) of which £247,746 (2024 - £193,822) were restricted and not available for the general purposes of the Charity.

The reserves policy has been amended to cover between three months' budgeted running costs at £385,096 and six months coverage should 40% of funding was to be withdrawn at £205,927. Unrestricted free reserves of £168,292 is below the reserves target range above. Trustees and management will continue to review the reserves held by the charity and the policy itself to ensure they are appropriate and will work to increase unrestricted reserves to fall back within the target range.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Subsidiary Companies

Living Sport has Living Active Limited (11214648), a subsidiary registered, but this remains dormant.

### Investment Policy and Objectives

Living Sport has adopted an ethical investment policy. This means that we seek to avoid investments that conflict with our aims or create reputational risk. Our investment policy emphasises the use of positive ethical criteria:

- We actively seek to invest in companies that are able to demonstrate:
- Responsible employment practices;
- Good corporate governance practice;
- Conscientiousness with regard to human rights;
- Sustainable environmental practice; and
- Sensitivity towards the communities in which we work.



### Reserves

We plan to focus on identifying the gaps across Cambridgeshire and Peterborough – using health and broader data and local insight – to target our work to address inequalities and support the reducing of gaps seen across our county in terms of living longer in good health. We will do this through three domains:



- Better communities: We are committed to continuing to use community and youth voice to guide our work – there is nothing better than those who will be affected being a part of the decisions being made for them to build confidence in the solution and encourage sustainability beyond our involvement.
- Better connected systems: We are confident we can build on the engagement we have had this year with partner organisations, supporting them to enhance or include physical activity as part of their solution for achieving wider outcomes – bringing partners together across different sectors is fundamental to achieve these.
- Better organisations: We will use learning to continue to grow and improve as an organisation, both through the programmes we offer and through the training, investment and trust we place in our members of staff and Board of Trustees.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Structure, Governance and Management

The charity is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association.

Living Sport Cambridge and Peterborough Sports Partnership Limited (Living Sport) is governed by a Board of Trustees, these are the members of the charitable company. The trustees, who are also the directors for the purpose of company law, and who served during the year were:

F D K Bennett	(Resigned 28 May 2025)
M Bradbury	(Resigned 9 October 2024)
D Coulson	
R N McCurdy	
A Wild	
H F Perry	(Resigned 28 May 2025)
M Townsend	(Appointed 19 April 2024)
P W Heselwood	(Appointed 19 April 2024)
D A Hardman	(Appointed 19 April 2024)

Trustees shall ordinarily serve a maximum of 2 terms of 3 years.

None of the trustees has a beneficial interest in the company. All the trustees are members of the company and guarantee to contribute such sum (not exceeding £10) in the event of winding up.

Our Board of Trustees makes sure Living Sport is governed effectively and responsibly. The Board is collectively responsible for us delivering our charitable objectives and for ensuring that we are governed in accordance with our Memorandum and Articles of Association. The Board meets quarterly and at 31 March 2025, comprised eight Trustees, with two Trustees resigning in May 2025. Each Trustee is also a Director of the Company for the purposes of company law. A list of Trustees is included within this report.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Structure, Governance and Management

(Continued)



We recognise that a healthy Board has the mix of skills, knowledge, and experience necessary for the efficient and effective governance of Living Sport. A healthy Board will also make sure that the recruitment and appointment of Trustees provides adequate opportunities for reassessing and achieving that mix. Living Sport is fully committed to equality of opportunity and diversity in its governance. We recruit Trustees to ensure the Board has the knowledge and skills required to achieve our mission and uphold our values. All new Trustees go through a full and open recruitment and interview process. Appointment is by Board resolution and all Trustees receive an induction on appointment and relevant briefing and training courses are made available.



The Board follows good practice by planning for succession and periodically reviews whether it has the appropriate skills and capacities going forward. The Board also evaluates its performance regularly and the Chairman holds annual appraisals with all board members.

In line with our Articles of Association, the Board delegates certain functions to sub-committees, under terms of reference it has approved. These sub-committees report to the Board at each Board meeting. There are three sub-committees of the Board and an advisory group:

- The Finance Committee deals primarily with financial, audit and administrative matters - The Chairman leads this committee, and it includes three other Trustees with governance, business, and risk experience.
- The Audit and Assurance committee has oversight of risk management, safeguarding and compliance, including ensuring we meet the requirements of the UK Code for Sports Governance. - The committee has a membership of three trustees, including the Board champions for safeguarding and EDI.
- The Remuneration and Nominations Committee has oversight of staff remuneration and other staffing matters arising, including an annual review of the CEO salary and CEO appraisal. The committee also leads on the recruitment of new trustees.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

### Structure, Governance and Management

(Continued)

In addition, we have the following processes and plans or action plans in place:

- Safeguarding: our staff are trained in safeguarding policy and procedures. Adherence to policy is mandatory in partner grant agreements and with consultants. Our Board of Trustees regularly reviews our policy and approach and implements additional measures where appropriate.
- We have business continuity plans in place.
- Data protection and cyber-security: we have detailed IT security and recovery plans in place for each of our systems, managed by outsourced IT suppliers. The Board reviews system security measures periodically as part of board reporting
- Management of organisational growth: we manage growth through grants by partnering with reliable, mature downstream partners, monitoring staff structures and workloads closely, and ensuring that we have adequate reserves to counter any material delays in cashflows.
- We monitor funding from individual funders as a proportion of total funding, with the aim of limiting exposure to one single donor.
- Risk of fraud: we have clear finance procedures in place with segregation of duties. Internal and external audits are carried out regularly. We have also established and implemented enhanced partner due diligence processes.

We reviewed our performance against the Charity Governance Code, so Trustees could assess how well Living Sport is applying the Code and where further work is needed. As part of this the Board reviews its own performance and that of individual Trustees, including the Chair and plans to carry out an external evaluation. The Board also takes part in training and reflection about diversity and will set diversity objectives against which performance can be measured and attend training led by a specialist member of the staff team.



### Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Living Sport regularly tests the market and tendered for the auditors of the company.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

**FOR THE YEAR ENDED 31 MARCH 2025**

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The trustees, who are also the directors of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

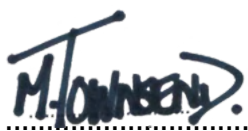
Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees.



**M Townsend**

Trustee

Dated ..... 14 August 2025



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### Opinion:

We have audited the financial statements of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion:

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern:

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### Other information:

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Matters on which we are required to report by exception:

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees:

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Auditor's responsibilities for the audit of the financial statements:**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [https:// www.frc.org.uk/auditorsresponsibilities](https://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)  
for and on behalf of Azets Audit Services

19/8/25  
.....

Chartered Accountants  
Statutory Auditor



Westpoint  
Lynch Wood  
Peterborough  
Cambridgeshire  
United Kingdom  
PE2 6FZ

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 MARCH 2025**

### Current financial year

	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	29,859	2,066,776	2,096,635	978,277
Charitable activities	5	132,488	72,118	204,606	50,115
Investments	4	25,032	-	25,032	12,305
Forever Active transfer		-	-	-	17,500
Other income	6	41,669	360	42,029	24,479
<b>Total income</b>		<b>229,048</b>	<b>2,139,254</b>	<b>2,368,302</b>	<b>1,082,676</b>
<b><u>Expenditure on:</u></b>					
Expenditure on charitable activities	7	269,619	2,077,164	2,346,783	1,080,229
<b>Net (outgoing)/incoming resources before transfers</b>		<b>(40,571)</b>	<b>62,090</b>	<b>21,519</b>	<b>2,447</b>
Gross transfers between funds		8,166	(8,166)	-	-
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		<b>(32,405)</b>	<b>53,924</b>	<b>21,519</b>	<b>2,447</b>
Fund balances at 1 April 2024		221,615	193,822	415,437	412,990
<b>Fund balances at 31 March 2025</b>		<b>189,210</b>	<b>247,746</b>	<b>436,956</b>	<b>415,437</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2025**

Prior financial year		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes			
<b><u>Income and endowments from:</u></b>				
Donations and legacies	3	38,040	940,237	978,277
Charitable activities	5	16,737	33,378	50,115
Investments	4	12,305	-	12,305
Forever Active transfer		17,500	-	17,500
Other income	6	24,212	267	24,479
<b>Total income</b>		<u>108,794</u>	<u>973,882</u>	<u>1,082,676</u>
<b><u>Expenditure on:</u></b>				
Expenditure on charitable activities	7	<u>39,666</u>	<u>1,040,563</u>	<u>1,080,229</u>
<b>Net (outgoing)/incoming resources before transfers</b>		69,128	(66,681)	2,447
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		69,128	(66,681)	2,447
Fund balances at 1 April 2023		<u>152,487</u>	<u>260,503</u>	<u>412,990</u>
<b>Fund balances at 31 March 2024</b>		<u><u>221,615</u></u>	<u><u>193,822</u></u>	<u><u>415,437</u></u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## BALANCE SHEET AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
<b>Fixed assets</b>					
Tangible assets	12		20,918		26,576
<b>Current assets</b>					
Debtors	14	204,000		105,050	
Cash at bank and in hand		517,313		898,622	
		<u>721,313</u>		<u>1,003,672</u>	
<b>Creditors: amounts falling due within one year</b>	15	<u>(305,275)</u>		<u>(614,811)</u>	
Net current assets			416,038		388,861
<b>Total assets less current liabilities</b>			<u>436,956</u>		<u>415,437</u>
<b>Income funds</b>	18				
Restricted funds			247,746		193,822
Unrestricted funds			189,210		221,615
			<u>436,956</u>		<u>415,437</u>

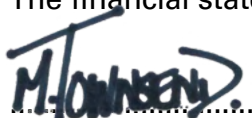
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 14 August 2025



M Townsend  
Trustee

Company registration number 05894596

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
<b>Cash flows from operating activities</b>					
Cash (absorbed by)/generated from operations	20	(401,838)		431,189	
<b>Investing activities</b>					
Purchase of tangible fixed assets		(4,503)		(13,819)	
Investment income received		25,032		12,305	
<b>Net cash generated from/(used in) investing activities</b>			20,529		(1,514)
<b>Net cash used in financing activities</b>			-		-
<b>Net (decrease)/increase in cash and cash equivalents</b>			(381,309)		429,675
Cash and cash equivalents at beginning of year			898,622		468,947
<b>Cash and cash equivalents at end of year</b>			517,313		898,622

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 MARCH 2025**

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### 1 Accounting policies

#### Charity information

Living Sport Cambridgeshire and Peterborough Sports Partnership Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Suite 3, James Hall, Parsons Green, St Ives, Cambridgeshire, PE27 4AA, United Kingdom.

#### 1.1 Accounting convention

The accounts have been prepared in accordance with the charity's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Any grant receivable is shown as an incoming resource once the charity has met any conditions relating to its receipt and when it has reasonable assurance that the grant will be received. The grant is shown within the appropriate fund, in accordance with any restrictions placed in its use by the donor. Incoming resources are only deferred if the donor has restricted their use until a future accounting period

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 1 Accounting policies

(Continued)

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Resources expended are included in the Statement of Financial Activities on an accruals basis.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery 25% p.a. straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 1 Accounting policies

(Continued)

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### 3 Donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	29,859	-	29,859	38,040	450	38,490
Grants receivable	-	2,066,776	2,066,776	-	939,787	939,787
	<u>29,859</u>	<u>2,066,776</u>	<u>2,096,635</u>	<u>38,040</u>	<u>940,237</u>	<u>978,277</u>
<b>Grants receivable for core activities</b>						
Sport England	-	870,069	870,069	-	656,283	656,283
Cambridgeshire County Council (CCC)	-	1,090,515	1,090,515	-	192,334	192,334
Fenland District Council (FDC)	-	-	-	-	4,959	4,959
Cambridge City Council Cambridgeshire	-	40,093	40,093	-	44,545	44,545
Community Foundation Urban & Civic	-	43,363	43,363	-	11,934	11,934
National Lottery	-	10,417	10,417	-	10,000	10,000
South Cambridgeshire District Council	-	-	-	-	9,732	9,732
	-	12,319	12,319	-	10,000	10,000
	<u>-</u>	<u>2,066,776</u>	<u>2,066,776</u>	<u>-</u>	<u>939,787</u>	<u>939,787</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 4 Investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	25,032	12,305
	<u>25,032</u>	<u>12,305</u>

### 5 Charitable activities

	Promotion of sport 2025 £	Promotion of sport 2024 £
Events income	14,254	-
Commissions and contracts	72,118	36,137
Forever Active income	117,545	9,484
Workshops income	689	4,494
	<u>204,606</u>	<u>50,115</u>
Analysis by fund		
Unrestricted funds	132,488	16,737
Restricted funds	72,118	33,378
	<u>204,606</u>	<u>50,115</u>

### 6 Other income

Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
41,669	360	42,029	24,212	267	24,479
<u>41,669</u>	<u>360</u>	<u>42,029</u>	<u>24,212</u>	<u>267</u>	<u>24,479</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 7 Expenditure on charitable activities

	Promotion of sport 2025 £	Promotion of sport 2024 £
Staff costs	1,028,622	738,084
Depreciation and impairment (including profit and loss on disposal)	10,162	8,177
Other costs	266,156	105,785
	<u>1,304,940</u>	<u>852,046</u>
Grant funding of activities (see note 8)	838,648	33,969
Share of support costs (see note 9)	187,312	158,265
Share of governance costs (see note 9)	15,883	35,949
	<u>2,346,783</u>	<u>1,080,229</u>
<b>Analysis by fund</b>		
Unrestricted funds	269,619	39,666
Restricted funds	2,077,164	1,040,563
	<u>2,346,783</u>	<u>1,080,229</u>

### 8 Grants payable

	Promotion of sport 2025 £	Promotion of sport 2024 £
Grants to institutions	<u>838,648</u>	<u>33,969</u>

#### Promotion of sport

Grants are made to organisations that share similar objectives, to promote sporting activity. Each school agreed to the terms of the grant in an SLA which was checked by our team. Adherence to this SLA was monitored through the period. This included school visits and progress reports.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 9 Support costs

	Support costs £	Governance costs £	2025 £	Governance costs £	Support costs £	2024 £
Support costs	187,312	-	187,312	158,265	-	158,265
Audit fees	-	6,695	6,695	-	7,761	7,761
Legal and professional	-	9,037	9,037	-	23,068	23,068
Trustees Board expenses	-	151	151	-	5,120	5,120
	<u>187,312</u>	<u>15,883</u>	<u>203,195</u>	<u>158,265</u>	<u>35,949</u>	<u>194,214</u>
Analysed between						
Charitable activities	<u>187,312</u>	<u>15,883</u>	<u>203,195</u>	<u>158,265</u>	<u>35,949</u>	<u>194,214</u>

Governance costs includes payments to the auditors of £5,250 (2024 - £5,000) for audit services and £1,425 (2024 - £2,761) for non-audit services.

### 10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

One of the trustees received reimbursement of travel expenses totalling £151 during the year (2024 - None).

### 11 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
	28	21
	<u>28</u>	<u>21</u>
Employment costs	2025 £	2024 £
Wages and salaries	914,472	658,001
Social security costs	85,601	60,166
Other pension costs	28,549	19,917
	<u>1,028,622</u>	<u>738,084</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 11 Employees

(Continued)

Included in the above are redundancy payments totalling £7,988 made to 2 members of staff (2024 - £13,825 to 2 members of staff).

The number of employees whose annual remuneration was £60,000 or more were:

	2025 Number	2024 Number
£70,000 - £80,000	-	1
£80,000 - £90,000	1	-
	<u>1</u>	<u>-</u>

### 12 Tangible fixed assets

	Plant and machinery £
<b>Cost</b>	
At 1 April 2024	62,377
Additions	4,503
Disposals	(25,936)
At 31 March 2025	<u>40,944</u>
<b>Depreciation and impairment</b>	
At 1 April 2024	35,801
Depreciation charged in the year	10,161
Eliminated in respect of disposals	(25,936)
At 31 March 2025	<u>20,026</u>
<b>Carrying amount</b>	
At 31 March 2025	<u>20,918</u>
At 31 March 2024	<u>26,576</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 13 Financial instruments

	2025 £	2024 £
<b>Carrying amount of financial assets</b>		
Trade debtors excluding bad debt provision	131,981	60,648
Other debtors	16,200	-
Bank and cash	517,313	898,622
Measured at cost	<u>665,494</u>	<u>959,270</u>
<b>Carrying amount of financial liabilities</b>		
Trade creditors	32,733	34,512
Accruals	15,559	13,828
Other taxation and social security	33,007	27,356
Other creditors	7,552	9,252
Measured at cost	<u>88,851</u>	<u>84,948</u>

### 14 Debtors

	2025 £	2024 £
<b>Amounts falling due within one year:</b>		
Trade debtors	131,981	60,648
Other debtors	16,200	-
Prepayments	43,459	15,629
Accrued income	12,360	28,773
	<u>204,000</u>	<u>105,050</u>

### 15 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Other taxation and social security		33,007	27,356
Deferred income	16	216,424	530,463
Trade creditors		32,733	34,512
Other creditors		7,552	8,652
Accruals		15,559	13,828
		<u>305,275</u>	<u>614,811</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 16 Deferred income

	2025 £	2024 £
Other deferred income	216,424	530,463

Deferred income is included in the financial statements as follows:

	2025 £	2024 £
Deferred income is included within:		
Current liabilities	216,424	530,463

Movements in the year:

Deferred income at 1 April 2024	530,463	201,408
Released from previous periods	(509,843)	(201,408)
Resources deferred in the year	195,804	530,463
Deferred income at 31 March 2025	216,424	530,463

Deferred income is for events that are to take place after the year end and grants relating to the next financial year.

### 17 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Fund balances at 31 March 2025 are represented by:						
Tangible assets	20,918	-	20,918	26,576	-	26,576
Current assets/(liabilities)	168,292	247,746	416,038	195,039	193,822	388,861
	189,210	247,746	436,956	221,615	193,822	415,437

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds				
	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2025 £
Disability Sport	1,892	-	(1,892)	-	-	-	-	-	-
Workforce	11,513	-	(9,929)	-	1,584	-	(1,584)	-	-
Handball	3,133	-	-	-	3,133	-	(3,133)	-	-
Lets Get Moving Cambridgeshire	26,477	-	(21,761)	-	4,716	-	-	(4,716)	-
Healthy You	(1,099)	41,869	(39,199)	-	1,571	40,285	(31,659)	-	10,197
Fundraising - Local Joes	3,122	-	-	-	3,122	-	-	(3,122)	-
Children and Young People (CYP)	21,505	-	(21,813)	-	(308)	-	308	-	-
Healthy Weight - Active Mile	21,708	38,968	(29,080)	(10,000)	21,596	-	(20,367)	(1,229)	-
Healthy Weight - Diverse Communities	19,457	-	(2,536)	(6,800)	10,121	-	(10,121)	-	-
Healthy Weight - Dragon's Den	1,212	14,000	(15,117)	-	95	-	-	(95)	-
Wellbeing Walks	7,410	2,500	(2,555)	-	7,355	2,500	(2,500)	-	7,355
Opening up School Facilities	-	19,935	(19,999)	-	(64)	19,935	(22,137)	-	(2,266)
Awards for All Soham CP3 Peterborough City Council	9,962	-	(6,050)	-	3,912	-	(3,912)	-	-
CP3 Cambs County Council	15,213	-	(12,678)	-	2,535	-	(2,535)	-	-
PCN Walking Football	12,549	-	(12,549)	-	-	-	-	-	-
Sport England System Partner	1,746	10,943	(9,411)	-	3,278	-	(3,278)	-	-
Sport England Place Based Expansion	80,786	592,216	(639,822)	-	33,180	554,062	(588,328)	-	(1,086)
Sport England Moving Communities	-	-	-	-	-	180,407	(117,466)	-	62,941
Together Fund	-	-	-	-	-	26,400	(26,400)	-	-
	23,917	-	(24,017)	-	(100)	-	100	-	-
Carried forward to next page	260,503	720,431	(868,408)	(16,800)	95,726	823,589	(833,012)	(9,162)	77,141

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 18 Restricted funds

(Continued)

Brought forward	260,503	720,431	(868,408)	(16,800)	95,726	823,589	(833,012)	(9,162)	77,141
Cambridge City Council	-	2,860	(2,668)	-	192	(192)	-	-	-
CCF	-	11,934	(7,280)	-	4,654	-	(4,654)	-	-
Child Weight Management	-	-	(4,401)	-	(4,401)	49,683	(41,863)	-	3,419
Diabetes Prevention	-	38,000	(25,230)	-	12,770	-	(13,339)	569	-
Dragons Den Governance -	-	39,200	(23,893)	-	15,307	-	(15,946)	639	-
New Dawn	-	10,000	(5,300)	-	4,700	-	(4,700)	-	-
Run-Talk-Run	-	22,590	(12,096)	-	10,494	-	(10,282)	(212)	-
School Incentives	-	-	(16,800)	16,800	-	-	-	-	-
Learn 2 Live Well	-	1,106	(1,106)	-	-	978,524	(868,149)	-	110,375
Sports Welfare Officers	-	54,600	(22,587)	-	32,013	-	(106,865)	-	34,458
T1 Healthy You Adviser	-	38,470	(28,594)	-	9,876	50,609	(56,802)	-	3,683
Twilight Hours	-	9,732	(6,712)	-	3,020	-	(3,020)	-	-
Urban & Civic	-	20,000	(15,384)	-	4,616	10,417	(4,654)	-	10,379
Wisbech Anti-Social Behaviour	-	4,959	(104)	-	4,855	-	(4,855)	-	-
Waterbeach CCF	-	-	-	-	-	6,543	(6,543)	-	-
ICS Youth Sports Project CCF	-	-	-	-	-	36,820	(25,954)	-	10,866
Forever Active Public Health	-	-	-	-	-	26,000	(37,598)	-	(11,598)
Forever Active SCDC	-	-	-	-	-	12,319	(16,723)	-	(4,404)
Forever Active Care Together	-	-	-	-	-	14,965	(8,196)	-	6,769
East Cambs Care Together	-	-	-	-	-	20,667	(14,009)	-	6,658
	<u>260,503</u>	<u>973,882</u>	<u>(1,040,563)</u>	<u>-</u>	<u>193,822</u>	<u>2,139,254</u>	<u>(2,077,164)</u>	<u>(8,166)</u>	<u>247,746</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 18 Restricted funds

(Continued)

Disability Sport - A series of projects to enhance existing disability activities across the partnership area.

Workforce - An Active Partnerships supported programme targeted at those in workplaces to encourage greater participation in sport and physical activity.

England Handball – An England Handball funded programme to increase handball participation through the School Games and other competitions, including upskilling school staff.

Lets Get Moving Cambridgeshire - Cambridgeshire County Council Health Committee investment in a collaborative project with the 5 City / District Councils to identify and share information about existing opportunities, develop new opportunities and support people, particularly those in greater need, to become more physically active.

Healthy You - Cambridgeshire County Council / Peterborough City Council Public Health commission with the 5 City / District Councils of Cambridgeshire and Vivacity Peterborough to develop new opportunities and support people, particularly those in greater need, to become more physically active.

Fundraising – Local Joes - A summer fundraising campaign undertaken by Living Sport staff and Directors to raise monies to provide support for those volunteers delivering sport and physical activity opportunities in communities.

Children & Young People (CYP) – funding awarded from Sport England, previously under separate heading of Satellite Clubs and School Games programmes, and Active Lives but for 2020-2022 under this broader heading and with greater flexibility for use according to the needs of Cambridgeshire & Peterborough and particularly in light of Covid restrictions.

Healthy Weight - Active Mile - To engage with schools and early years settings to adopt and embed an Active Mile initiative. Supporting settings to maintain an 'Active Mile' to improve the physical and mental well-being of pupils.

Healthy Weight - Diverse Communities - To provide training and skills development support to a more diverse workforce to enhance the activity provision suitable for disengaged communities. Identifying and training individuals within target communities to deliver opportunities to engage people in physical activity.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 18 Restricted funds

(Continued)

Healthy Weight - Dragon's Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in secondary schools to design and pitch an idea for extracurricular physical activity clubs, one of which is then funded.

Wellbeing Walks - To manage the Cambridgeshire and Peterborough Wellbeing Walks Scheme. Engagement with additional (external) walk providers to incorporate their walks into the countywide scheme.

Opening up School Facilities - Funding received from the Department for Education, through the Active Partnerships Network, to support schools to open their facilities outside of the normal school day (evenings, weekends, and holidays) to allow young people more opportunities to be physically active. This fund is in deficit as there is some admin work left to do to close the project. This fund is expected to be cleared in the next financial year.

Awards for All Soham - Lottery funding received to offer activity taster days in Soham to strengthen community relationships, helping residents feel more connected, safer and more active.

CP3 - Funding received from Peterborough City Council, in partnership with Cambridgeshire County Council to maintain the Cambs Open Space website over a two year period. Additional funding received from Cambridgeshire County Council to provide additional marketing and communications support.

PCN Walking Football - Funding from the Northern Villages Primary Care Network (PCN) to provide pro-active support to residents through a walking football programme.

Sport England System Partner - Systemic and Governing and Delivery System Partner funding from Sport England. Systemic and Governing funding to enable the delivery of our organisational strategy, focussing on strategic priorities of Children and Young People, Community and Health, while supporting the development of a robust, sustainably funded and resilient charity. Delivery funding is for work on School Games and the Active Lives survey. The fund is in deficit, however funds have been received since the year end.

Sport England Place Based Expansion - Funding from Sport England to fund place-based development work in Peterborough and Fenland.

Sport England Moving Communities - Funding from Sport England to support the Moving Communities project.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 18 Restricted funds

(Continued)

Together Fund - Previously called the Tackling Inequalities Fund, Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic and the cost of living crisis.

Cambridge City Council - This fund was a community grant to provide free weekly informal family physical activity sessions for 12 weeks in a green space within Cambridge.

CCF - Funds received through Cambridge Community Foundation, on behalf of Arm Cambridge Community Fund, to help create inclusive opportunities for social physical activity for 180 older people in rural villages on Fenland, to combat social isolation and poor health.

Child Weight Management - Working with other partners, this project aims to reduce childhood obesity levels in Cambridgeshire and Peterborough by focusing on all aspects of child weight management, including nutrition and physical activity, from early years to teenagers.

Diabetes Prevention - Funding received from Cambridgeshire County Council for the running of the Sport and Leisure Diabetes Prevention Programme as part of the Healthy Weight Project.

Dragons Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in schools to design and pitch an idea for extracurricular physical activity clubs one of which is then funded.

Governance - New Dawn - Funding received from Sport England to assist with recruiting experienced Trustees to the board which will underpin the organisation going forward.

Run-Talk-Run - Funding received from Cambridgeshire County Council to run a Run-Talk-Run / Walk-Talk-Walk programme in Cambridgeshire.

School Incentives - This fund was to incentivise schools identified as priorities to get more involved in physical activity and to signpost them to other resources which may also help them increase the activities undertaken by pupils.

Learn 2 Live Well - Funding received from Cambridgeshire County Council to provide resources for primary schools to establish healthy weight and physical activity programmes.

Sports Welfare Officers - Funding received from Sport England in order to create a professional, national network of Sport Welfare Officers in England, who will promote good practice and safe sport on a local level.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 18 Restricted funds

(Continued)

T1 Healthy You Adviser - This project provides funding to employ an advisor who provides information and support to individuals that want to be more physically active, and to individuals and families that need support with eating healthy and maintaining a balanced diet.

Twilight Hours - Funding received through the National Lottery Community Foundation for a youth voice centred.

Urban & Civic - Project funded by South Cambridgeshire District Council and Urban & Civic Plc to create a post called the Sport and Physical Activity Lead to provide sport and physical activity development to support the establishment of sport and physical activity offers and generate participation in these new communities.

Wisbech Anti-Social Behaviour - Grant funding from Fenland District Council for youth activities in Wisbech to combat anti-social behaviour.

Waterbeach CCF - To work with older people in Waterbeach to provide inclusive and accessible physical activity.

ICS Youth Sports Project (CCF) - Funding from CCF to provide a youth voice centred physical activity/sports programme which engages young people aged 10-16 with a focus on positive mental health.

Forever Active Public Health - Funding from Public Health to support our Forever Active programme in Cambridgeshire. This fund is in deficit, however funds are expected to be received shortly after the year end.

Forever Active SCDC - Funding from South Cambs District Council to support our Forever Active programme in South Cambridgeshire. This fund is in deficit, however funds have been received since the year end.

Forever Active Care Together - Funding from the Care Together Fund to support our Forever Active programme in the City of Cambridge.

East Cambs Care Together - Funding to provide support to community hubs in East Cambs offering an inclusive and accessible physical activity offer.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	54,513	16,516
Between two and five years	76,338	1,843
	<u>130,851</u>	<u>18,359</u>

#### Lessor

At the reporting end date the charity had contracted with tenants for the following minimum lease payments:

	2025 £	2024 £
Within one year	31,000	-
Between two and five years	43,060	-
	<u>74,060</u>	<u>-</u>

### 20 Cash generated from operations

	2025 £	2024 £
Surplus for the year	21,519	2,447
Adjustments for:		
Investment income recognised in statement of financial activities	(25,032)	(12,305)
Depreciation and impairment of tangible fixed assets	10,162	8,177
Movements in working capital:		
(Increase)/decrease in debtors	(98,951)	123,442
Increase/(decrease) in creditors	4,503	(19,627)
(Decrease)/increase in deferred income	(314,039)	329,055
<b>Cash (absorbed by)/generated from operations</b>	<u>(401,838)</u>	<u>431,189</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 21 Analysis of changes in net funds

The charity had no debt during the year.

### 22 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel is as follows:

	2025 £	2024 £
Aggregate compensation	306,320	273,416

#### Transactions with related parties

No one individual has overall control of the charity.

Each Trustee and members of staff complete a Declaration of Interest and these are noted at every meeting of the Board and its Sub-Committees.

The Trustees are appointed as individuals but do have involvement with organisations which Living Sport works with on a regular basis. During the past year there have been no other disclosable transactions with related parties.



*“If you want to go fast, go alone. If you want to go far, go together...”*

At Living Sport, we want to go far. We believe in the power of partnership and would love to work with other individuals and organisations to continue our work.

## Contact us

 [info@livingsport.co.uk](mailto:info@livingsport.co.uk)

 [www.livingsport.co.uk](http://www.livingsport.co.uk)

 01487 841559

 James Hall, Parsons Green, St Ives, PE27 4AA

# **LIVING SPORT**

*THE ACTIVE PARTNERSHIP FOR CAMBRIDGESHIRE  
AND PETERBOROUGH*

Registered Charity No 1124122 | Company No 5894596

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**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

England & Wales - Charity number 1124122

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# Accounts

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**LIVING SPORT**  
THE ACTIVE PARTNERSHIP FOR CAMBRIDGESHIRE  
AND PETERBOROUGH

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

**ANNUAL REPORT AND FINANCIAL  
STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2024**

Charity registration number 1124122  
Company registration number 05894596 (England and Wales)

**INSPIRING ACTIVE LIFESTYLES**



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **LEGAL AND ADMINISTRATIVE INFORMATION**

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### **Trustees**

F D K Bennett  
M Bradbury  
D Coulson  
R N Mccurdy  
A Wild  
H F Perry  
M Townsend (Appointed 19 April 2024)  
P W Heselwood (Appointed 19 April 2024)  
D A Hardman (Appointed 19 April 2024)

### **Secretary**

S Hyde

### **Charity number**

1124122

### **Company number**

05894596

### **Registered office**

Suite 3,  
James Hall,  
Parsons Green,  
St. Ives,  
Cambridgeshire,  
United Kingdom,  
PE27 4AA

### **Auditor**

Azets Audit Services  
Westpoint  
Lynch Wood  
Peterborough  
Cambridgeshire  
United Kingdom  
PE2 6FZ



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT**

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The trustees present their report and accounts for the year ended 31 March 2024.

The charity registered with the Charity Commission and was granted charitable status on 19 May 2008.

The Trustees' Annual Report and audited consolidated financial statements are prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities Act 2011, the Companies Act 2006, our Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

The legal and administrative information included forms part of this report.



**Frazer Bennett**  
**Chairperson for Living Sport**

### **Objectives and activities**

The charitable objects of the company are “The preservation and protection of health and the promotion of community participation in healthy recreation through sport and physical fitness. To support the development of greater participation and quality in sport in Cambridgeshire and Peterborough”

**The aim of Living Sport is “Bring together partners to collectively improve the health, happiness and wellbeing by supporting people to be active”.**

Living Sport proudly continues to be one of 43 Active Partnerships across England, part of the Active Partnerships network, supported by Sport England with substantial funds from the Sport Lottery. This partnership allows us to be part of wider conversations that we can learn from and apply locally on maximising the role of movement, sport, and physical activity in creating more equal, inclusive, and connected communities. Our role as an Active Partnership allows us to be a local delivery partner for Sport England’s national strategy, Uniting the Movement.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED TRUSTEES' REPORT

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## How we work

We are committed to improving lives and communities, we do this by supporting people to be active, through programmes, sharing information, events and influencing policy.

To accomplish this, we pride ourselves in putting people at the heart of what we do and ensure consultation with local people; youth voice and community voice drive our direction.



Using insight and data we strive to enhance our local knowledge to work collaboratively with public, private, community and voluntary sector partners, we collectively create the conditions for more people to be active in whatever way works for them.

We exist to make a difference, to create an impact and breakdown the barriers that exist for communities across Cambridgeshire and Peterborough.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### We are values driven:

- **Passionate** - We approach our work with positive energy and innovation, celebrating success and the achievement of those we support.
- **Trust** - We will treat each other with respect, creating a family that supports and cares for each other.
- **Collaboration** - We champion teamwork, with effective communication and accountability.
- **Inclusivity** – We promote a culture of diversity and equality, striving towards access and opportunities for all.
- **Outcome-focused** – We have a local and targeted approach to support our communities to improve health, happiness and wellbeing.



Our people, our team which includes our dedicated board of volunteer trustees are our glue, they are the golden resilient threads that connect us in every way. We recognise that without their commitment, challenge, skills and smiling faces that none of this can happen.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Fundraising

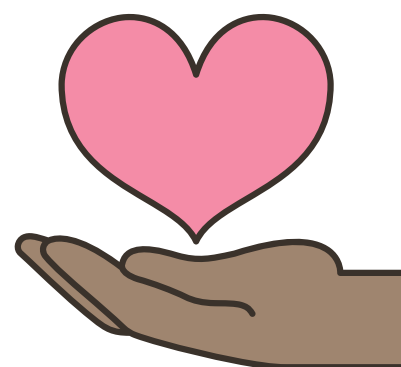
We would not be able to deliver our valuable and life changing work without the support of our funders. We seek to maintain the highest possible standards in fundraising and relationships with our supporters. We are responsible in our planning and recognise that we have been over reliant on income from Sport England but that has changed significantly in the past year and we have worked hard to underpin our income from other sources to ensure we can protect delivery for the groups and individuals that need us the most. It was for this reason we made a conscious decision to invest in fundraising systems and capabilities.



We are registered with the Fundraising Regulator and bound by its Code of Fundraising Practice and monitor this area of compliance, thereby ensuring that all our fundraising activities are operating and delivered to the highest standards. We received no complaints via the Fundraising Regulator or Charity Commission during this period. We ensure we are compliant with the General Data Protection Regulation (GDPR) for all contact with stakeholders, community groups and funders.

We have a process where Trustees and the Senior Leadership Team regularly review all aspects of our fundraising, including plans, performance, and compliance. We will build on this and produce annual plans and reviews and monitor performance against targets monthly and performance indicators quarterly.

We are grateful and thankful to the people that believe in us and support us through all of our endeavours; from running for us or cheering from the sidelines, everyone is welcome, thanked and admired for their support.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Delivering our strategy

Our current strategy is for the period 2022-2024. It is built on knowledge, data and insight of our geography. All our work is driven through our board agreed strategy. We took a decision to realign our work in 2023-24 to focus on place and all of our work flows through this lens. We also saw 2023/24 as the chance to realign fully with the strategy of Sport England; Uniting the Movement.

Our place is Cambridgeshire and Peterborough and the voice and needs of those communities will be reflected in our ongoing work. During 2024 we will refresh our strategy for the coming 3 years. We believe that only by focusing on the needs of the population and involving them can we help create communities that embrace their own health and wellbeing. We are agile and responsive to the challenges our partners face such as Public Health and the NHS, we feel we have a powerful preventative role to play in supporting them and others at time where demand outstrips workforce and resources.



Whilst our overarching theme is place, the three pillars of our strategy – health, communities and children & young people – provide a focus for our work as we target and prioritise geography and need based on tackling inequalities.

### Living Sport Strategy 2022 to 2024

#### Our strategic goals and strategic priorities



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Collaboration, Innovation and Solution focused



Partnership working continues to be at the heart of everything we do. We strive to work collaboratively with partners in the public, private, community and voluntary sectors to create the conditions for the people of Cambridgeshire and Peterborough to be active and lead happy and healthy lives.

The cost-of-living crisis remains critical especially as we, like many other individuals and organisations, are still recovering from the pandemic of the last few years. Both are having far reaching implications across our county's sport and physical activity sector and much wider of course. The current climate has affected how we have been able to work with our partner organisations but together we have continued to make a significant difference.

We see some of the solutions of how we work as being based firmly in the health arena focused on the areas of primary care, prevention, social care and supporting the workforce. Our view and evidence base informs that we can support the ICS through delivering a new social contract for patients and the community to enable them to be more active in their decisions about leading a healthy, active but affordable and informed lifestyle.

We have, we hope, started to change the conversation and dial up our response and the expectation of what we can achieve together with the emerging ICS and other key stakeholders.

The trustees have paid due regard to guidance issued by the Charity Commission on public benefit and in deciding what activities the charity should undertake.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Achievements and performance

#### The year in figures

What we have achieved during 2023/24 against our strategy & what it means (PA = physical activity)		
82	<b>members of the PA workforce trained and supported</b> who are representative of, and responsive to, the local community (296 in 2022/23)	We have helped to train 267 people across Cambridgeshire and Peterborough who now have increased knowledge of PA following their participation in, for example, Physical Activity Clinical Champion training and staff support hub training for those at the ICS and libraries.
185	<b>members of the non- PA workforce worked with</b> to advocate for PA (175 in 2022/23)	Last year we supported multiple activator training courses and Wellbeing Together training which has made the difference to the numbers trained.
35	<b>organisations supported to include PA as part of their solution</b>	We have supported 35 new organisations across different sectors (including schools, charities, community groups, local authorities) to embed PA in their offer to beneficiaries following engagement with us; this builds on the 138 organisations from last year, most of whom we continue to work with to some extent and we will aim to build on these for the place-based partnership working approach in Fenland and Peterborough.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT**

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63	<b>PA offers supported</b>	63 PA offers have come to life this year across the districts with our support, ranging from OSF and Dragon's Den activities and the HAF scheme to activities for those at a cancer day care centre. The main aim of these is for them to become self-sustaining for the communities they serve (47 in 2022/23).
2	<b>local plans/policies/ practices influenced to embed PA</b>	This is an area of focus into 2024 – we have a major pilot underway with intervention and control groups to determine whether introducing PA to the National Diabetes Prevention Programme in Cambridgeshire produces better outcomes. NHS England is keeping a close eye! (The '2' referred to are the Football Foundation Local Football Plan for Huntingdonshire & Peterborough)
6	<b>place-based profiles developed or expanded</b>	Internally these have been created to demonstrate our understanding, knowledge and impact in them and apply this to our work in local communities to support them in a way that they want and need. We have expanded the Peterborough profile and developed the other five district profiles this year; further work is underway including use of them to further the place-based expansion work.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Our reach during 2023/24

<b>5,896 people engaged with</b>	We have engaged with nearly 6,000 people during this year (compared with 6,324 in the preceding 12 months) including 2,000 at Cambridge Pride and 192 people through our work with health partners at awareness events. In addition, our brand awareness focus this year has reached more than 20,000 people through our presence at the Great Eastern Run and Cambridge Half, for example.
<b>70 events attended</b>	We were a part of 70 “events” (same as last year) where we took on a specific role – consultation, delivery or signposting; most were aimed at the public (53%) or school pupils (43%) with 3 connecting with other organisations (4%). Last year’s 12-month comparisons are 63%, 18.5% & 18.5%, respectively. Considerably less aimed at organisations; more at schools.
<b>39 sessions delivered</b>	We carried out in-person delivery to 2,597 people across all six local authorities within our geography (comparison: 2,169 people across 35 delivered sessions in 2022/23). These have been family events, festivals and workshops we’ve supported and Dragon’s Den workshops. The School Games Colour Run however was postponed (due to freak winds) from September 2023 to April 2024 so is not included in this annual summary.
<b>14 consultations</b>	We carried out consultations with 614 people on 13 separate occasions (comparison: 1,093 people across 18 consultations in 2022/23), to use community and youth voice to help refine our work where it was needed and wanted. In addition, consultation was carried out at Cambridge Pride to varying extents with a further 2,000 people.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT**

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We have seen a continued need for the solutions we can offer across Cambridgeshire and Peterborough as health inequalities have increased. We will continue to offer innovative and cost-effective solutions to children, families, adults and our stakeholders such as schools.

We can do more and will focus on that messaging to our stakeholders and funders to provide cost effective and innovative solutions to supporting all the communities we serve across Cambridgeshire and Peterborough.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Children & Young People

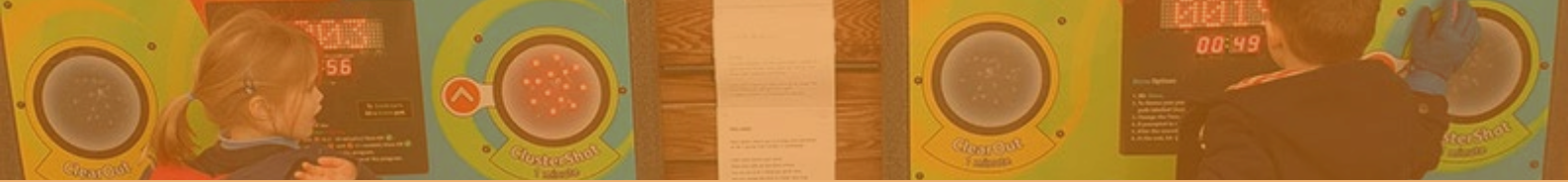
Our aim this year for our children and young people (CYP) work was to ensure it remained aligned to both our local partner's outcomes and be driven by what children and young people themselves are saying they want and need.

We have engaged with **2,828 CYP** over the last 12 months; approximately two-thirds through school-specific activities and one-third through community events but we formally consulted with **421** young people this year to guide what physical activity offers we supported.

This work has included continued delivery of our Dragon's Den, Active Mile and Opening School Facilities Programmes alongside our reshaped School Games events that are now more targeted to improve young people's experiences.

For example, **449 pupils** took part in School Games events in February and March 2024 with the postponed Colour Run which took place in April 2024; and Dragon's Den workshops impacted **346 children** in the year, improving young people's experience with physical activity and empowering them to make decisions about the activities they take part in.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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Through the Open Schools Facilities work we have oversight of **£800k** of funding for the County through the Department of Education, this is new funding that we have actively sort to underpin activities in our schools at what has been and continues to be a challenging time.

Towards the end of the year, we also started working on our Child Weight Management project. This new project, will be delivered in partnership with Maximus, will continue to grow in 2024/25 and beyond and will support families with activities and healthy lifestyle advice. Complementing this, we were also awarded a **£1m contract** to lead and coordinate the Schools Obesity Fund (Learn-2-Live Well) which will focus our efforts on Cambridgeshire Primary Schools and supporting them to address childhood obesity from within schools. This is a new way of working for Living Sport and we are excited to not only lead on this work but for the impact that it will create in the communities we serve.



### Welfare and Safeguarding

During this year based on the recommendations of the Whyte review we were awarded funding for two safeguarding and welfare roles.

We remain unequivocal in our shared commitment to support others and clubs to drive a culture in their sport that upholds the highest standards of ethics, integrity and welfare, whether on the world stage or at a community level.





# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT**

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### **Dragons Den – Case Study**

In 2023, the Living Sport team delivered a Dragons Den workshop to Martin Bacon Academy, a specialist education setting in Northstowe. Dragons Den is a project funded by Public Health at Cambridgeshire County Council. The project encourages pupils working in groups to co-design their own extra-curricular activity which will then run for a period of at least 6-8 weeks. Pupils learn and develop new skills such as; project planning, confidence, inclusion & diversity, social skills, and well-being. After designing an activity, schools are then funded £1000 to spend on coaches/equipment needed for the activity.

The initial workshop allowed students to design their activity and go through a process of what they would like to do out of the norm of the traditional sports delivered in the curriculum. After designing their activities, students then pitched their ideas to a panel of Dragons. This consisted of Living Sport staff and staff from Martin Bacon Academy. The winning pitch was for a new multi-fitness & strength club. Shortly after, a club was established for the students and now runs most weeks during lunchtime. Various equipment was purchased for this club such as skipping ropes, agility ladders, dumbbells, and boxercise accessories.



**"Alongside the main benefits of this club on the physical wellbeing of learners, it also supports learners mental wellbeing, building their confidence, resilience and social interactions. A big commitment that Martin Bacon Academy provide our learners is for them to engage in fun learning experiences and this project and the support from Living Sport has enabled this to happen."**

**Teacher, Martin Bacon Academy**

**"Sometimes I can get really stressed and there wasn't anything I could do. Now I am able to go to the Fitness Club. This helps me get rid of stress."**

**Dragons Den Participant 1**

**"I really enjoy exercise and the bikes at the club makes my legs move."**

**Dragons Den Participant 2**

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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**“I want to join the SAS when I leave school and this club will help me learn new skills which can help me to do that.”**

**Dragons Den Participant 3**

**“During the initial workshop it was great to see all the students have so much enthusiasm to design their own club. When students have their own say on an activity, they are much more likely to want to engage with it and take ownership. This is something I definitely felt when we went to visit the club in action later in the year.”**

**Programme Delivery Officer- Kieran Spitzer**

Living Sport is thrilled to have collaborated with Martin Bacon Academy to support students and introduce exciting new activities. The partnership reflects Living Sport’s commitment to supporting a culture of health and well-being for young people. Living Sport has been delighted to witness the positive impact this initiative is already having on students and is eager to see the activity progress and expand to include more participants over time. By providing opportunities for engagement and promoting movement and healthy lifestyles, Living Sport aims to support lasting positive changes by enabling individuals to be active in a way that works for them.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Communities

As a place-based organisation, we work in targeted locations of identified need across our county. Our local communities can thrive and often just need a helping hand to support them on their journey to becoming places where being more active is an easier choice. We provide support, guidance, and training to help trusted, community focused organisations to embed physical activity into their offers.

We have supported **40 community events** over the past year with **3,906 people** being engaged with.

A considerable amount of time during the year has been focused on developing relationships with local partners at more than one level across multiple systems and exploring what we want to be able to do together to support increasing activity, decreasing inactivity, narrowing inequalities and improving young people's experiences, in particular for Fenland and Peterborough.

We have also introduced workforce bursaries to support those from within communities to create conditions within their own communities to allow people who experience inequalities to be active. We continue to address the narrowing of inequalities by working with both new and existing communities for integration e.g. through our work with Master Developer Urban & Civic in Waterbeach and Wintringham.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Walking Football - Case Study

Becca attends the Sawston Walking Football

#### **What appealed to you and why did you want to join the sessions?**

"I am interested in football and like playing, but there aren't many ways of me joining in and playing at my age, so this was ideal. It is local to where I live, and I know Phil (coach) from his work with other clubs and within football, I spoke to him about it and he encouraged me to come, as I wanted to be more active and improve my physical health and try and get out more."

#### **How did you find the sessions?**

"I saw the Walking Football sessions advertised through social media."

#### **What benefits do you get from the sessions?**

"I have benefitted from the sessions with my physical health, as I have a number of health conditions and this is one way that I most enjoy being active and exercising, without feeling at risk of further health problems. With it being walking based I

feel that it always presents me with a challenge, but sometimes more than others depending on my health conditions, but no matter what I still feel I can join in with the others and feel confident in taking part. The other benefit is that it gets me to come out and socialise and meet new people, talk to them and have a chat with Phil about the football and other aspects of life, rather than sharing this with the same people."

#### **What wider impact has it had on you, as a person?**

"It has a positive impact on my wellbeing and makes me feel much happier and worthwhile after the sessions compared to beforehand. It also, really helps me sleep due to the activity, raising my heart and breathing rate, which you would never think when it's only walking! I look forward to attending the sessions and have been one of, if not, the most regular participant over the time they have been running."

#### **Would you like to continue taking part and has it encouraged them to take part in anything other activities?**

"I would love to continue taking part in the walking football session and hope they continue. It has also encouraged me to think about other physical activity that I could participate in, which I'd now consider, especially anything that uses your own weight and body as a resistance. So, I will think about this to compliment me playing walking football."





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED TRUSTEES' REPORT

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## Health, Wellbeing & Social Care

At Living Sport, we truly believe in the role physical activity can play in supporting wider outcomes in relation to physical and mental health and wellbeing. We continue to be the countywide coordinator for Healthy You, the counties integrated lifestyle service, which we deliver in partnership with local district and city councils. Programmes are delivered in the community, in schools and in workplaces to help people make positive changes to their lifestyle through increasing physical activity and healthy eating behaviours. The support we provide allows the districts to confidently develop their physical activity and healthy eating offers with insight and evidence underpinning their solutions.

Across the year, we have worked with **185 members** of the non-physical activity workforce to advocate for physical activity including PACC (Physical Activity Clinical Champion) training. This is **10 more** than the previous year indicating our expanding reach across the health sector which is influencing understanding and leading to changes in how health professionals are talking about physical activity with the aim of increasing activity and decreasing inactivity in the populations they subsequently talk to.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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A focus in this reporting period has been supporting the embedding of physical activity into our ICS (Integrated Care System) Outcomes Framework. This has been an involved process but has culminated in physical activity being recognised as an overarching influencer across the major prevention strands within it. We have influenced decision makers within the ICS, enhancing their understanding which has led to a change in approach to include physical activity more prominently. Our Cambridgeshire National Diabetes Prevention Programme physical activity pilot is ongoing; with an aim of increasing activity and decreasing inactivity to support the halting of the progression of diabetes, this pilot started in September 2023 with two control groups and two intervention groups and will report in July 2024.

At the start of 2024 we took on responsibility for Forever Active, where strength and balance classes for older adults bring people together to improve day-to-day living but also combat loneliness and isolation. These classes were previously run by a separate charity but due to difficulties it was facing and recognising the significant value of this work Living Sport agreed to absorb this work into our existing portfolio of programmes. We are working to make these classes as beneficial for those attending as possible and increasing the number of people attending so more people can benefit from the support and activity provided and to avoid, we hope, them having to draw on support from the NHS given the demands it faces.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Financial Review

The headline for the year ended 31 March 2024 was another year of working with funders and partners to provide our services to those who need it. Income remained stable compared to the previous year but challenges such as the cost-of-living crisis have resulted in pressures being put on expenditure with this increasing compared to the previous year. However due to the hard work of the team, a small surplus of **£2,447** was achieved.

### Income

Overall income fell slightly to **£1,082,676** (2023: £1,107,847) for the year. This is mainly as a result in a fall in funding from Sport England relating to the system partner grant. This grant was reprofiled to front load the funding into earlier years to enable the charity to work on restructuring the charity towards a more sustainable model.

Grants remain the largest proportion of income received by the charity with **£939,787** (2023: £1,031,492) being received in the year. Sport England remains our largest funder, with **£656,283** (2023: £889,870) being received. Trustees and management continue to work on the diversification of income to reduce reliance on a single funder. This work is shown in the accounts with income from Sport England falling from **80% of income to 60%**.

Donations and gifts increased to **£38,490** (2023: £2,141) mainly due to a donation of coaching services to the charity received in kind.

As mentioned above, Forever Active classes and assets were added to Living Sport at the start of 2024. This resulted in a donation of assets totalling **£17,500** being received as well as income from class activities totalling **£9,484**.

Investment income also increased significantly to **£12,305** (2023: £3,493) due to higher interest rates being received on banked cash.

We are very grateful to all our funders, donors and grant givers who provide us income to enable us to do our work.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Expenditure

Total expenditure on charitable activities, mainly comprising programme delivery, advocacy and awareness costs, was **£1,080,229** (2023 - £1,066,730).

The majority of costs incurred by the charity relate to employment costs. As a result of increased staff numbers and increases in pay due to the cost of living, total employment costs increased from **£567,252 to £740,959** during the year. As this accounts for 69% of expenditure in the charity, we are focused on recruiting and retaining experienced and skilled staff.

Grants paid out by the charity fell significantly in the year to **£33,969** (2023: £180,608). This is due to the Together Fund which started in the 2022/23 financial year and most grants were paid in this year, with a smaller number being paid at the start of the 2023/24 financial year.



### Net movement in funds

Overall the net movement of funds during the year was a surplus of **£2,447** (2023 - £41,117). This was split between an unrestricted funds surplus of **£69,128** (2023 - £25,330) and restricted funds deficit of **£66,681** (2023 - £15,787 surplus).



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Reserves

Total funds held by the Charity at the year-end were **£415,437** (2023 - £412,990) of which **£193,822** (2023 - £260,503) were restricted and not available for the general purposes of the Charity.

The reserves policy has been amended to cover between three months' budgeted running costs at **£229,422** and six months coverage should **40%** of funding be withdrawn at **£183,538**. In previous years the policy has been to hold three months' running costs plus redundancy costs. This has been amended to support improving our financial resilience and to recognise change and growth within the charity.

Unrestricted free reserves of **£195,039** is within the reserves target range above. Trustees and management will continue to review the reserves held by the charity and the policy itself to ensure they are appropriate.

### Subsidiary companies

Living Sport has Living Active Limited (11214648), a subsidiary registered, but this remains dormant.

### Investment policy and objectives

Living Sport has adopted an ethical investment policy. This means that we seek to avoid investments that conflict with our aims or create reputational risk. Our investment policy emphasises the use of positive ethical criteria:

- We actively seek to invest in companies that are able to demonstrate:
- Responsible employment practices;
- Good corporate governance practice;
- Conscientiousness with regard to human rights;
- Sustainable environmental practice; and
- Sensitivity towards the communities in which we work.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Looking forward, aiming high: Our plans for next year

We plan to focus on identifying the gaps across Cambridgeshire and Peterborough – using health and broader data and local insight – to target our work to address inequalities and support the reducing of gaps seen across our county in terms of living longer in good health. We will do this through three domains:

- Better communities: We are committed to continuing to use community and youth voice to guide our work – there is nothing better than those who will be affected being a part of the decisions being made for them to build confidence in the solution and encourage sustainability beyond our involvement.
- Better connected systems: We are confident we can build on the engagement we have had this year with partner organisations, supporting them to enhance or include physical activity as part of their solution for achieving wider outcomes – bringing partners together across different sectors is fundamental to achieve these.
- Better organisations: We will use learning to continue to grow and improve as an organisation, both through the programmes we offer and through the training, investment and trust we place in our members of staff and Board of Trustees.





# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED TRUSTEES' REPORT**

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**#CELEBRATESPORT**

## **Structure, governance and management**

The charity is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association.

Living Sport Cambridge and Peterborough Sports Partnership Limited (Living Sport) is governed by a Board of Trustees, these are the members of the charitable company. The trustees, who are also the directors for the purpose of company law, and who served during the year were:

F D K Bennett - Chair  
M Bradbury – Senior Independent Director  
D Coulson – Welfare and Safety Board Champion  
R N McCurdy  
V Moore (Resigned 12 July 2023)  
A Wild  
M G Woolhouse (Resigned 04 October 2023)  
H F Perry  
M Townsend (Appointed 19 April 2024)  
P W Heselwood (Appointed 19 April 2024)  
D A Hardman (Appointed 19 April 2024)

Trustees shall ordinarily serve a maximum of 2 terms of 3 years.

None of the trustees has a beneficial interest in the company. All the trustees are members of the company and guarantee to contribute such sum (not exceeding £10) in the event of winding up.

Our Trustees focus on good governance and in 2023/24 we achieved the following:

- Undertook safeguarding training, policy and good practice was reviewed.
- Reviewed the format and structure of meetings to ensure accountability and streamlining of processes was achieved.
- The reserves policy and designations were reviewed.
- Compliance with the fundraising regulator was prioritised.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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Trustees review our performance in a board meeting setting in the following areas quarterly as well as through Finance and Audit and Assurance sub-committees:

- Programmes
- Finance
- Fundraising
- Compliance and risk including safeguarding.

Our Board of Trustees makes sure Living Sport is governed effectively and responsibly. The Board is collectively responsible for us delivering our charitable objectives and for ensuring that we are governed in accordance with our Memorandum and Articles of Association. The Board meets quarterly and at 31 March 2024, comprised six Trustees, with a further three trustees being appointed in April 2024. Each Trustee is also a Director of the Company for the purposes of company law. A list of Trustees is included within this report.



We recognise that a healthy Board has the mix of skills, knowledge, and experience necessary for the efficient and effective governance of Living Sport. A healthy Board will also make sure that the recruitment and appointment of Trustees provides adequate opportunities for reassessing and achieving that mix. Living Sport is fully committed to equality of opportunity and diversity in its governance. We recruit Trustees to ensure the Board has the knowledge and skills required to achieve our mission and uphold our values. All new Trustees go through a full and open recruitment and interview process. Appointment is by Board resolution and all Trustees receive an induction on appointment and relevant briefing and training courses are made available.





# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT**

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The Board follows good practice by planning for succession and periodically reviews whether it has the appropriate skills and capacities going forward. The Board also evaluates its performance regularly and the Chairman holds annual appraisals with all board members.

During the year we have also increased our focus on Equality, Diversity and Inclusion. As part of this we produced a Diversity and Inclusion Action Plan which was independently reviewed and approved. This will help us to move towards our aim to achieve a more equitable, diverse, and inclusive workforce by ensuring EDI is reflected in our values and embedded in our practises and individual behaviours. We also expect all our third-party suppliers and partners to commit to treating their workforce with dignity and respect; in addition to complying with the Equality Act 2010 and any subsequent updates.

In line with our Articles of Association, the Board delegates certain functions to sub-committees, under terms of reference it has approved. These sub-committees report to the Board at each Board meeting. There are three sub-committees of the Board and an advisory group:

- The Finance Committee deals primarily with financial, audit and administrative matters - The Chairman leads this committee, and it includes three other Trustees with governance, business, and risk experience.
- The Audit and Assurance committee has oversight of risk management, safeguarding and compliance, including ensuring we meet the requirements of the UK Code for Sports Governance. The committee has a membership of three trustees, including the Board champions for safeguarding and EDI.
- The Remuneration and Nominations Committee has oversight of staff remuneration and other staffing matters arising, including an annual review of the CEO salary and CEO appraisal. The committee also leads on the recruitment of new trustees.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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In addition, we have the following processes and plans or action plans in place:

- **Safeguarding:** our staff are trained in safeguarding policy and procedures. Adherence to policy is mandatory in partner grant agreements and with consultants. Our Board of Trustees regularly reviews our policy and approach and implements additional measures where appropriate.
- We have business continuity plans in place.
- **Data protection and cyber-security:** we have detailed IT security and recovery plans in place for each of our systems, managed by outsourced IT suppliers. The Board reviews system security measures periodically as part of board reporting
- **Management of organisational growth:** we manage growth through grants by partnering with reliable, mature downstream partners, monitoring staff structures and workloads closely, and ensuring that we have adequate reserves to counter any material delays in cashflows.
- We monitor funding from individual funders as a proportion of total funding, with the aim of limiting exposure to one single donor.
- **Risk of fraud:** we have clear finance procedures in place with segregation of duties. Internal and external audits are carried out regularly. We have also established and implemented enhanced partner due diligence processes.

We reviewed our performance against the Charity Governance Code, so Trustees could assess how well Living Sport is applying the Code and where further work is needed. As part of this the Board reviews its own performance and that of individual Trustees, including the Chair and plans to carry out an external evaluation. The Board also takes part in training and reflection about diversity and will set diversity objectives against which performance can be measured and attend training led by a specialist member of the staff team.

To see more details of the members of our board, please visit the following website - <https://livingsport.co.uk/our-board-of-directors/>





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT

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### Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Living Sport regularly tests the market and tendered for the auditors of the company in December 2020 / January 2021.

The trustees' report was approved by the Board of Trustees.

.....  
**F D K Bennett**

Trustee

Dated: 8th October 2024





# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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The trustees, who are also the directors of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Opinion**

We have audited the financial statements of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited (the 'charity') for the year ended 31 March 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>.

This description forms part of our auditor's report.



**LIVING SPORT CAMBRIDGESHIRE AND  
PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

**INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

**TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE  
AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

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**Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)**  
**for and on behalf of Azets Audit Services**

9 October 2024  
.....

**Chartered Accountants**  
**Statutory Auditor**

Westpoint  
Lynch Wood  
Peterborough  
Cambridgeshire  
United Kingdom  
PE2 6FZ



Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

### FOR THE YEAR ENDED 31 MARCH 2024

#### Current financial year

	Notes	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Total 2023 £
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	38,040	940,237	978,277	1,033,633
Charitable activities	6	16,737	33,378	50,115	67,157
Investments	4	12,305	-	12,305	3,493
Forever Active transfer	5	17,500	-	17,500	-
Other income	7	24,212	267	24,479	3,564
<b>Total income</b>		<u>108,794</u>	<u>973,882</u>	<u>1,082,676</u>	<u>1,107,847</u>
<b><u>Expenditure on:</u></b>					
Expenditure on charitable activities	8	<u>39,666</u>	<u>1,040,563</u>	<u>1,080,229</u>	<u>1,066,730</u>
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		69,128	(66,681)	2,447	41,117
Fund balances at 1 April 2023		<u>152,487</u>	<u>260,503</u>	<u>412,990</u>	<u>371,873</u>
<b>Fund balances at 31 March 2024</b>		<u><u>221,615</u></u>	<u><u>193,822</u></u>	<u><u>415,437</u></u>	<u><u>412,990</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

### FOR THE YEAR ENDED 31 MARCH 2024

#### Prior financial year

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
<b><u>Income and endowments from:</u></b>				
Donations and legacies	3	841	1,032,792	1,033,633
Charitable activities	6	19,407	47,750	67,157
Investments	4	3,493	-	3,493
Other income	7	3,484	80	3,564
<b>Total income</b>		<b>27,225</b>	<b>1,080,622</b>	<b>1,107,847</b>
<b><u>Expenditure on:</u></b>				
Expenditure on charitable activities	8	16,569	1,050,161	1,066,730
<b>Net incoming/(outgoing) resources before transfers</b>		<b>10,656</b>	<b>30,461</b>	<b>41,117</b>
Gross transfers between funds		14,674	(14,674)	-
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		<b>25,330</b>	<b>15,787</b>	<b>41,117</b>
Fund balances at 1 April 2022		127,157	244,716	371,873
<b>Fund balances at 31 March 2023</b>		<b>152,487</b>	<b>260,503</b>	<b>412,990</b>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## BALANCE SHEET AS AT 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
<b>Fixed assets</b>					
Tangible assets	13		26,576		20,934
<b>Current assets</b>					
Debtors	15	105,050		228,492	
Cash at bank and in hand		898,622		468,947	
		<u>1,003,672</u>		<u>697,439</u>	
<b>Creditors: amounts falling due within one year</b>	16	(614,811)		(305,383)	
Net current assets			<u>388,861</u>		<u>392,056</u>
<b>Total assets less current liabilities</b>			<u>415,437</u>		<u>412,990</u>
<b>Income funds</b>					
Restricted funds	19		193,822		260,503
Unrestricted funds			221,615		152,487
			<u>415,437</u>		<u>412,990</u>

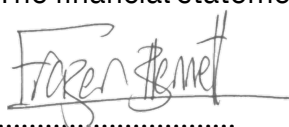
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 8th October 2024



**F D K Bennett**  
Trustee

**Company registration number 05894596**

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED 31 MARCH 2024

	Notes	2024 £	2023 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	21	431,189	174,877
<b>Investing activities</b>			
Purchase of tangible fixed assets		(13,819)	(21,807)
Investment income received		12,305	3,493
<b>Net cash used in investing activities</b>		(1,514)	(18,314)
<b>Net cash used in financing activities</b>		-	-
<b>Net increase in cash and cash equivalents</b>		429,675	156,563
Cash and cash equivalents at beginning of year		468,947	312,384
<b>Cash and cash equivalents at end of year</b>		<u>898,622</u>	<u>468,947</u>





# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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## **1 Accounting policies**

### **Charity information**

Living Sport Cambridgeshire and Peterborough Sports Partnership Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Suite 3, James Hall, Parsons Green, St Ives, Cambridgeshire, PE27 4AA, United Kingdom.

### **1.1 Accounting convention**

The accounts have been prepared in accordance with the charity's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

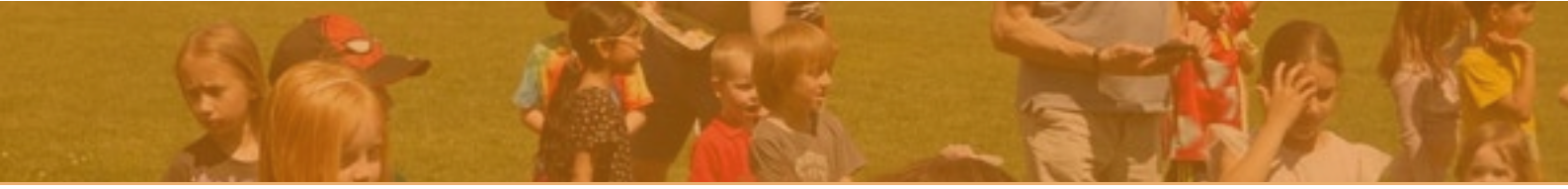
### **1.2 Going concern**

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

### **1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

---

#### **1 Accounting policies**

**(Continued)**

##### **1.4 Income**

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Any grant receivable is shown as an incoming resource once the charity has met any conditions relating to its receipt and when it has reasonable assurance that the grant will be received. The grant is shown within the appropriate fund, in accordance with any restrictions placed in its use by the donor. Incoming resources are only deferred if the donor has restricted their use until a future accounting period.

##### **1.5 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Resources expended are included in the Statement of Financial Activities on an accruals basis.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

---

#### **1 Accounting policies**

**(Continued)**

##### **1.6 Tangible fixed assets**

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery	25% p.a. straight line
---------------------	------------------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

##### **1.7 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

##### **1.8 Cash and cash equivalents**

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.





# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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## **1 Accounting policies**

**(Continued)**

### **1.9 Financial instruments**

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

---

#### **1 Accounting policies**

**(Continued)**

##### **1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

##### **1.11 Retirement benefits**

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

#### **2 Critical accounting estimates and judgements**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

### 3 Donations and legacies

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Donations and gifts	38,040	450	38,490	841	1,300	2,141
Grants receivable	-	939,787	939,787	-	1,031,492	1,031,492
	<u>38,040</u>	<u>940,237</u>	<u>978,277</u>	<u>841</u>	<u>1,032,792</u>	<u>1,033,633</u>
<b>Grants receivable for core activities</b>						
Sport England	-	656,283	656,283	-	889,870	889,870
Peterborough City Council (PCC)	-	-	-	-	24,999	24,999
Cambridgeshire County Council (CCC)	-	192,334	192,334	-	79,253	79,253
Fenland District Council (FDC)	-	4,959	4,959	-	-	-
Cambridge City Council Cambridgeshire Community Foundation	-	44,545	44,545	-	-	-
Urban & Civic	-	11,934	11,934	-	-	-
National Lottery	-	10,000	10,000	-	-	-
South Cambridgeshire District Council	-	9,732	9,732	-	-	-
Awards for all	-	10,000	10,000	-	-	-
Football Foundation	-	-	-	-	9,962	9,962
PCN Walking Football	-	-	-	-	23,000	23,000
	-	4,408	4,408	-	-	-
	<u>-</u>	<u>939,787</u>	<u>939,787</u>	<u>-</u>	<u>1,031,492</u>	<u>1,031,492</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

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#### 4 Investment

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	12,305	3,493

#### 5 Forever Active Transfer

From 1st March 2024, the trade and assets of Forever Active Forum Limited were transferred to Living Sport Cambridgeshire and Peterborough Sports Partnership Limited.

#### 6 Charitable Activities

	Promotion of sport 2024 £	Promotion of sport 2023 £
Events income	-	200
Commissions and contracts	36,137	62,397
Forever Active income	9,484	-
Workshops income	4,494	4,560
	<u>50,115</u>	<u>67,157</u>
Analysis by fund		
Unrestricted funds	16,737	19,407
Restricted funds	33,378	47,750
	<u>50,115</u>	<u>67,157</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 7 Other Income

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Other income	24,212	267	24,479	3,484	80	3,564

#### 8 Expenditure on charitable activities

	Promotion of sport 2024 £	Promotion of sport 2023 £
Staff costs	738,084	567,252
Depreciation and impairment (including profit and loss on disposal)	8,177	6,440
Other costs	105,785	118,562
	852,046	692,254
Grant funding of activities (see note 9)	33,969	180,608
Share of support costs (see note 10)	158,265	177,642
Share of governance costs (see note 10)	35,949	16,226
	1,080,229	1,066,730
Analysis by fund		
Unrestricted funds	39,666	16,569
Restricted funds	1,040,563	1,050,161
	1,080,229	1,066,730

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 9 Grants payable

	Promotion of sport 2024 £	Promotion of sport 2023 £
Grants to institutions:		
Other	33,969	180,608
	<u>33,969</u>	<u>180,608</u>

#### Promotion of sport

Grants are made to organisations that share similar objectives, to promote sporting activity.

#### 10 Support costs

	Support costs £	Governance cost £	2024 £	Support costs £	Governance cost £	2023 £
Support costs	158,265	-	158,265	177,642	-	177,642
Audit fees	-	7,761	7,761	-	6,960	6,960
Legal and professional	-	23,068	23,068	-	8,243	8,243
Trustees Board expenses	-	5,120	5,120	-	1,023	1,023
	<u>158,265</u>	<u>35,949</u>	<u>194,214</u>	<u>177,642</u>	<u>16,226</u>	<u>193,868</u>
Analysed between						
Charitable activities	<u>158,265</u>	<u>35,949</u>	<u>194,214</u>	<u>177,642</u>	<u>16,226</u>	<u>193,868</u>

Governance costs includes payments to the auditors of £5,000 (2023 - £5,520) for audit services and £2,761 (2023 - £1,440) for non-audit services.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

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#### 11 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

None of the trustees received reimbursement of expenses during the year (2023 - None).

#### 12 Employees

The average monthly number of employees during the year was:

	<b>2024</b>	<b>2023</b>
	<b>Number</b>	<b>Number</b>
	21	19
	<u>21</u>	<u>19</u>
<b>Employment costs</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Wages and salaries	658,001	507,927
Social security costs	60,166	45,075
Other pension costs	19,917	14,250
	<u>738,084</u>	<u>567,252</u>
	<u>738,084</u>	<u>567,252</u>

Included in the above are termination payments made under settlement agreements totalling £13,825 made to 2 members of staff (2023 - £4,050 to 1 member of staff).

The number of employees whose annual remuneration was £60,000 or more were:

	<b>2024</b>	<b>2023</b>
	<b>Number</b>	<b>Number</b>
£70,000 - £80,000	1	-
	<u>1</u>	<u>-</u>
	<u>1</u>	<u>-</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 13 Tangible fixed assets

	Plant and machinery
	£
<b>Cost</b>	
At 1 April 2023	48,558
Additions	13,819
	<u>62,377</u>
At 31 March 2024	62,377
<b>Depreciation and impairment</b>	
At 1 April 2023	27,624
Depreciation charged in the year	8,177
	<u>35,801</u>
At 31 March 2024	35,801
<b>Carrying amount</b>	
At 31 March 2024	<u>26,576</u>
At 31 March 2023	<u>20,934</u>

#### 14 Financial Instruments

	2024	2023
	£	£
<b>Carrying amount of financial assets</b>		
Trade debtors excluding bad debt provision	60,648	214,421
Bank and cash	898,622	468,947
	<u>959,270</u>	<u>683,368</u>
Measured at cost		
<b>Carrying amount of financial liabilities</b>		
Trade creditors	34,512	20,921
Accruals	13,828	63,388
Other taxation and social security	27,356	15,690
Other creditors	9,252	3,976
	<u>84,948</u>	<u>103,975</u>
Measured at cost		

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 15 Debtors

	2024	2023
	£	£
<b>Amounts falling due within one year:</b>		
Trade debtors	60,648	214,421
Prepayments	15,629	11,071
Accrued income	28,773	3,000
	<u>105,050</u>	<u>228,492</u>

#### 16 Creditors: amounts falling due within one year

	Notes	2024	2023
		£	£
Other taxation and social security		27,356	15,690
Deferred income	1	530,463	201,408
Trade creditors	7	34,512	20,921
Other creditors		8,652	3,976
Accruals		13,828	63,388
		<u>614,811</u>	<u>305,383</u>





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 17 Deferred Income

	2024 £	2023 £
Other deferred income	530,463	201,408

Deferred income is included in the financial statements as follows:

	2024 £	2023 £
Deferred income is included within:		
Current liabilities	530,463	201,408
Movements in the year:		
Deferred income at 1 April 2023	201,408	905
Released from previous periods	(201,408)	(905)
Resources deferred in the year	530,463	201,408
Deferred income at 31 March 2024	530,463	201,408

Deferred income is for events that are to take place after the year end and grants relating to the next financial year. Grant income deferred includes £490,646 invoiced to Cambridgeshire County Council for health projects being delivered from April 2024 onwards.





# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

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### 18 Analysis of net assets between funds

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 31 March 2024 are represented by:						
Tangible assets	26,576	-	26,576	20,934	-	20,934
Current assets/(liabilities)	195,039	193,822	388,861	131,553	260,503	392,056
	<u>221,615</u>	<u>193,822</u>	<u>415,437</u>	<u>152,487</u>	<u>260,503</u>	<u>412,990</u>



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 19 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds				
	Balance at 1 April 2022	Incoming resources	Resources expended	Transfers	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Balance at 31 March 2024
	£	£	£	£	£	£	£	£	£
Disability Sport	2,855	-	(963)	-	1,892	-	(1,892)	-	-
DfE Volunteering	1,192	-	(1,192)	-	-	-	-	-	-
Satellite Clubs	19,038	-	(19,003)	(35)	-	-	-	-	-
Workforce	25,374	-	(13,861)	-	11,513	-	(9,929)	-	1,584
Handball	3,133	-	-	-	3,133	-	-	-	3,133
Lets Get Moving Cambridgeshire	28,017	-	(1,540)	-	26,477	-	(21,761)	-	4,716
Active Families	4,938	-	(4,938)	-	-	-	-	-	-
Active New Communities	33,470	125,000	(149,286)	(9,184)	-	-	-	-	-
Workplace Health	1,545	-	(1,545)	-	-	-	-	-	-
Healthy You	(2,257)	40,365	(39,207)	-	(1,099)	41,869	(39,199)	-	1,571
Fundraising - Local Joes	3,122	-	-	-	3,122	-	-	-	3,122
Children and Young People (CYP)	46,046	-	(23,680)	(861)	21,505	-	(21,813)	-	(308)
Fundraising - John Lewis	1,000	-	(1,000)	-	-	-	-	-	-
Healthy Weight - Active mile	13,160	38,968	(30,420)	-	21,708	38,968	(29,080)	(10,000)	21,596
Healthy Weight - Diverse Communities	25,000	-	(5,543)	-	19,457	-	(2,536)	(6,800)	10,121
Healthy Weight - Dragon's Den	14,000	-	(12,788)	-	1,212	14,000	(15,117)	-	95
Tesco Families	1,000	-	(1,000)	-	-	-	-	-	-
Wellbeing Walks	9,583	-	(2,083)	(90)	7,410	2,500	(2,555)	-	7,355
Opening up School Facilities	-	19,935	(19,935)	-	-	19,935	(19,999)	-	(64)
Commonwealth Games Legacy	14,500	-	(14,500)	-	-	-	-	-	-
Awards for All Soham	-	9,962	-	-	9,962	-	(6,050)	-	3,912
Carried forward to next page	244,716	234,230	(342,484)	(10,170)	126,292	117,272	(169,931)	(16,800)	56,833

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2024

#### 19 Restricted funds

	Continued								
Bought forward	244,716	234,230	(342,484)	(10,170)	126,292	117,272	(169,931)	(16,800)	56,833
CP3 Peterborough City Council	-	24,999	(9,786)	-	15,213	-	(12,678)	-	2,535
CP3 Cambs County Council	-	21,725	(4,960)	(4,216)	12,549	-	(12,549)	-	-
Positive Steps (Papworth)	-	6,090	(6,090)	-	-	-	-	-	-
Football Foundation (Playzones)	-	23,000	(18,128)	(4,872)	-	-	-	-	-
Waitrose	-	1,000	(1,000)	-	-	-	-	-	-
PCN Walking Football	-	4,408	(2,662)	-	1,746	10,943	(9,411)	-	3,278
Sport England System Partner	-	582,240	(506,038)	4,584	80,786	592,216	(639,822)	-	33,180
Together Fund	-	182,930	(159,013)	-	23,917	-	(24,017)	-	(100)
Cambridge City Council	-	-	-	-	-	2,860	(2,668)	-	192
CCF	-	-	-	-	-	11,934	(7,280)	-	4,654
Child Weight Management	-	-	-	-	-	-	(4,401)	-	(4,401)
Diabetes Prevention	-	-	-	-	-	38,000	(25,230)	-	12,770
Dragons Den	-	-	-	-	-	39,200	(23,893)	-	15,307
Governance - New Dawn	-	-	-	-	-	10,000	(5,300)	-	4,700
Run-Talk-Run	-	-	-	-	-	22,590	(12,096)	-	10,494
School Incentives	-	-	-	-	-	-	(16,800)	16,800	-
School Obesity Fund	-	-	-	-	-	1,106	(1,106)	-	-
Sports Welfare Officers	-	-	-	-	-	54,600	(22,587)	-	32,013
T1 Healthy You Adviser	-	-	-	-	-	38,470	(28,594)	-	9,876
Twilight Hours	-	-	-	-	-	9,732	(6,712)	-	3,020
Urban & Civic	-	-	-	-	-	20,000	(15,384)	-	4,616
Wisbech Anti-Social Behaviour	-	-	-	-	-	4,959	(104)	-	4,855
	244,716	1,080,622	(1,050,161)	(14,674)	260,503	973,882	(1,040,563)	-	193,822



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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#### **19 Restricted funds**

Disability Sport - A series of projects to enhance existing disability activities across the partnership area.

DfE Volunteering - Sport England programme with funding from the Department for Education to recruit and support coaches to work in support of School Games.

Satellite Clubs - Sport England programme with grant funding to support groups to establish activities targeted for less active young people to increase their participation in sport and physical activity.

Workforce - Sport England funding for Active Partnerships to support the development of the workforce delivering sport and physical activity, be that in a voluntary or professional capacity.

England Handball – An England Handball funded programme to increase handball participation through the School Games and other competitions, including upskilling school staff.

Lets Get Moving Cambridgeshire - Cambridgeshire County Council Health Committee investment in a collaborative project with the 5 City / District Councils to identify and share information about existing opportunities, develop new opportunities and support people, particularly those in greater need, to become more physically active.

Active Families - Funding from Sport England Families Fund, with Living Sport undertaking a project management role on behalf of the lead partner Cambridgeshire & Peterborough Public Health, with the wider partnership consisting of Vivacity, Fenland District Council and Cambridge County Council.

Active New Communities - Sport England Core Market funding for a 4 year collaborative project which Living Sport led in partnership with Public Health, local councils and some local developers and housing associations.

Workplace Health - An Active Partnerships supported programme targeted at those in workplaces to encourage greater participation in sport and physical activity.

Healthy You - Cambridgeshire County Council / Peterborough City Council Public Health commission with the 5 City / District Councils of Cambridgeshire and Vivacity Peterborough to develop new opportunities and support people, particularly those in greater need, to become more physically active.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

---

#### **19 Restricted funds**

Fundraising – Local Joes - A summer fundraising campaign undertaken by Living Sport staff and Directors to raise monies to provide support for those volunteers delivering sport and physical activity opportunities in communities.

Children & Young People (CYP) – funding awarded from Sport England, previously under separate heading of Satellite Clubs and School Games programmes, and Active Lives but for 2020-2022 under this broader heading and with greater flexibility for use according to the needs of Cambridgeshire & Peterborough and particularly in light of Covid restrictions.

Fundraising - John Lewis - A donation to be used for work in the Peterborough area as that links to the Peterborough giving guidelines for the Community Matters (Give a Little Love) campaign.

Healthy Weight - Active mile - To engage with schools and early years settings to adopt and embed an active mile initiative. Supporting settings to maintain an 'Active Mile' to improve the physical and mental well-being of pupils.

Healthy Weight - Diverse Communities - To provide training and skills development support to a more diverse workforce to enhance the activity provision suitable for disengaged communities. Identifying and training individuals within target communities to deliver opportunities to engage people in physical activity.

Healthy Weight - Dragon's Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in secondary schools to design and pitch an idea for extracurricular physical activity clubs one of which is then funded.

Tesco Families - To set up Community Family Daily Mile routes.

Wellbeing Walks - To manage the Cambridgeshire and Peterborough Wellbeing Walks Scheme. Engagement with additional (external) walk providers to incorporate their walks into the countywide scheme.

Opening up School Facilities - Funding received from the Department for Education, through the Active Partnerships Network, to support schools to open their facilities outside of the normal school day (evenings, weekends, and holidays) to allow young people more opportunities to be physically active.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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#### **19 Restricted funds**

Commonwealth Games Legacy - An Award granted to assist in providing School Games Organisers with a delivery budget to help link intra and inter School Games activity to the Commonwealth Games legacy work.

Awards for All Soham - Lottery funding received to offer activity taster days in Soham to strengthen community relationships, helping residents feel more connected, safer and more active.

CP3 - Funding received from Peterborough City Council, in partnership with Cambridgeshire County Council to maintain the Cambs Open Space website over a two year period. Additional funding received from Cambridgeshire County Council to provide additional marketing and communications support.

Positive Steps - Public Health funding received through Papworth Trust to provide monitoring and evaluation support for the Positive Steps project.

Football Foundation (Playzones) - Project Development grant received from the Football Foundation for community engagement to understand and map local priorities for access to football and multi-sport facilities.

Waitrose - Funding received to be used in Peterborough to provide summer holiday activities for children experiencing economic difficulties.

PCN Walking Football - Funding from the Northern Villages Primary Care Network (PCN) to provide pro-active support to residents through a walking football programme.

Sport England System Partner - Systemic and Governing and Delivery System Partner funding from Sport England. Systemic and Governing funding to enable the delivery of our organisational strategy, focussing on strategic priorities of Children and Young People, Community and Health, while supporting the development of a robust, sustainably funded and resilient charity. Delivery funding is for work on School Games and the Active Lives survey.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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#### **19 Restricted funds**

Together Fund - Previously called the Tackling Inequalities Fund, Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic and the cost of living crisis.

Cambridge City Council - This fund was a community grant to provide free weekly informal family physical activity sessions for 12 weeks in a green space within Cambridge.

CCF - Funds received through Cambridge Community Foundation, on behalf of Arm Cambridge Community Fund, to help create inclusive opportunities for social physical activity for 180 older people in rural villages on Fenland, to combat social isolation and poor health.

Child Weight Management - Working with other partners, this project aims to reduce childhood obesity levels in Cambridgeshire and Peterborough by focusing on all aspects of child weight management, including nutrition and physical activity, from early years to teenagers.

Diabetes Prevention - Funding received from Cambridgeshire County Council for running of the Sport and Leisure Diabetes Prevention Programme as part of the Healthy Weight Project.

Dragons Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in schools to design and pitch an idea for extracurricular physical activity clubs one of which is then funded.

Governance - New Dawn - Funding received from Sport England to assist with recruiting experienced Trustees to the board which will underpin the organisation going forward

Run-Talk-Run - Funding received from Cambridgeshire County Council to run a Run-Talk-Run / Walk-Talk-Walk programme in Cambridgeshire.

School Incentives - This fund was to incentive schools identified as priorities to get more involved in physical activity and to signpost them to other resources which may also help them increase the activities undertaken by pupils.

School Obesity Fund - Funding Received from Cambridgeshire County Council to provide resources for primary schools to establish healthy weight and physical activity programmes.



# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2024**

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#### **19 Restricted funds**

Sports Welfare Officers - Funding received from Sport England in order to create a professional, national network of Sport Welfare Officers in England, who will promote good practice and safe sport on a local level.

T1 Healthy You Adviser - This project provides funding to employ an advisor who provides information and support to individuals that want to be more physically active, and to individuals and families that need support with eating healthy and maintaining a balanced diet.

Twilight Hours - Funding received through the National Lottery Community Foundation for a youth voice centred sports empowerment programme, engaging young people aged 10-18 to reduce anti-social behaviour in Eynesbury, St Neots, and Central Ward, Peterborough.

Urban & Civic - Project funded by South Cambridgeshire District Council and Urban & Civic Plc to create a post called the Sport and Physical Activity Lead to provide sport and physical activity development to support the establishment of sport and physical activity offers and generate participation in these new communities.

Wisbech Anti-Social Behaviour - Grant funding from Fenland District Council for youth activities in Wisbech to combat anti-social behaviour

#### **20 Operating lease commitments**

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2024	2023
	£	£
Within one year	16,516	17,432
Between two and five years	1,843	13,501
	<u>18,359</u>	<u>30,933</u>



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

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### 21 Cash generated from operations

	2024 £	2023 £
Surplus for the year	2,447	41,117
Adjustments for:		
Investment income recognised in statement of financial activities	(12,305)	(3,493)
Depreciation and impairment of tangible fixed assets	8,177	6,440
Movements in working capital:		
Decrease/(increase) in debtors	123,442	(126,400)
(Decrease)/increase in creditors	(19,627)	56,710
Increase in deferred income	329,055	200,503
<b>Cash generated from operations</b>	<b>431,189</b>	<b>174,877</b>

### 22 Analysis of changes in net funds

The charity had no debt during the year.





**LIVING SPORT CAMBRIDGESHIRE AND  
PETERBOROUGH SPORTS PARTNERSHIP LIMITED  
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024**

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**23 Related party transactions**

**Remuneration of key management personnel**

The remuneration of key management personnel including settlement agreements, is as follows.

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Aggregate compensation	<u>273,416</u>	<u>245,104</u>

**Transactions with related parties**

No one individual has overall control of the charity.

Each Trustee and members of staff complete a Declaration of Interest and these are noted at every meeting of the Board and its Sub-Committees.

The Trustees are appointed as individuals but do have involvement with organisations which Living Sport works with on a regular basis. During the past year there have been no other disclosable transactions with related parties.



**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

England & Wales - Charity number 1124122

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# Accounts

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Charity registration number 1124122

Company registration number 05894596 (England and Wales)

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2023**

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	F D K Bennett M Bradbury D Coulson R N Mccurdy V Moore A Wild M G Woolhouse H F Perry	(Appointed 5 October 2022)
<b>Secretary</b>	L Prosser	
<b>Charity number</b>	1124122	
<b>Company number</b>	05894596	
<b>Registered office</b>	Armstrong House Sovereign Court Huntingdon Cambridgeshire United Kingdom PE29 6XU	
<b>Auditor</b>	Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough Cambridgeshire United Kingdom PE1 2SP	

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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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Statement of financial activities	16 - 17
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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 MARCH 2023**

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The trustees present their report and accounts for the year ended 31 March 2023.

The charity registered with the Charity Commission and was granted charitable status on 19 May 2008.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

### **Objectives and activities**

The charitable objects of the company are "The preservation and protection of health and the promotion of community participation in healthy recreation through sport and physical fitness. To support the development of greater participation and quality in sport in Cambridgeshire and Peterborough"

The aim of Living Sport is "Bring together partners to collectively improve the health, happiness and wellbeing by supporting people to be active".

Living Sport proudly continues to be one of 43 Active Partnerships across England, part of the Active Partnerships network, supported by Sport England with substantial funds from the Sport Lottery. This partnership allows us to be part of wider conversations that we can learn from and apply locally on maximising the role of movement, sport, and physical activity in creating more equal, inclusive, and connected communities. Our role as an Active Partnership allows us to be a local delivery partner for Sport England's national strategy, Uniting the Movement.

### How we work

Committed to improving lives and communities, we do this by supporting people to be active, through programmes, events and influencing policy. To accomplish this, we pride ourselves in putting people at the heart of what we do and ensure consultation with local people; youth voice and community voice drive our direction. Using our local knowledge to work collaboratively with public, private, community and voluntary sector partners, we collectively create the conditions for more people to be active in whatever way works for them.

We exist to make a difference.

Our Values are:

- Excellence - we learn from everything we do to allow us to always strive for excellence
- Passionate - we believe physical activity is the miracle cure for everyone's health and wellbeing
- Impactful - we use our expert knowledge to ensure the work we do is needed and addresses a gap
- Collaborative - we work collaboratively with partners to achieve the best outcomes for the people of Cambridgeshire and Peterborough

### Covid-19 in a post pandemic environment

We continue to monitor the risks associated with the Covid-19 pandemic. In many respects the pandemic highlighted the need to invest in IT systems and that Living Sport needed to work in a more agile way and in response to need. We have now taken most of these actions, though the Board continues to monitor the impacts of the pandemic closely.

Our staff now work on a hybrid basis but are mandated to spend at least 2 days a week in the office. This has supported the transition from pandemic working to feeling safe and their wellbeing being supported.

Given the financial risks associated with change, investment and transition we regularly refreshed our budget for 2021/22 as changes occurred. We closely monitored cashflows against our budget. We reviewed and re-designated reserves where appropriate.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

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### Fundraising

We would not be able to do our important work without the support of our funders. We seek to maintain the highest possible standards in fundraising and relationships with our supporters.

We recognised that our significant source of income was from Sport England but means organisational risk as we are reliant on one income source. We have put in measures to address this by investing in fundraising systems and capabilities.

We are registered with the Fundraising Regulator and bound by its Code of Fundraising Practice.

We continue to monitor compliance as this code is revised to ensure all our fundraising activities are operating to the highest standards. We received no complaints via the Fundraising Regulator or Charity Commission during this period. We ensure we are compliant with the General Data Protection Regulation (GDPR) for all contact with stakeholders, community groups and funders.

We have begun a process where Trustees and the Senior Leadership Team regularly review all aspects of our fundraising, including plans, performance, and compliance. We will build on this and produce annual plans and reviews and monitor performance against targets monthly and performance indicators quarterly.

### Delivering our strategy

Our current strategy is for the period 2022-2024. It is built on knowledge, data and insight of our geography. All of our work is born through this and also our mandate to work around place, for example Cambridgeshire and Peterborough.

We believe that only by focusing on the needs of the population and involving them can we help create communities that embrace their own health and wellbeing.

Whilst our overarching theme is place, the three pillars of our strategy – health, communities and children & young people – provide a focus for our work as we target and prioritise geography and need based on tackling inequalities. Our work includes and aligns to the delivery of *Sport England's Uniting the Movement strategy* locally.

### Collaboration, Innovation and Solution focussed

Partnership working continues to be at the heart of everything we do. We strive to work collaboratively with partners in the public, private, community and voluntary sectors to create the conditions for the people of Cambridgeshire and Peterborough to be active and lead happy and healthy lives.

The cost-of-living crisis remains critical especially as we, like many other individuals and organisations, are still recovering from the pandemic of the last few years. Both are having far-reaching implications across our county's sport and physical activity sector and much wider of course. The current climate has affected how we have been able to work with our partner organisations but together we have continued to make a significant difference.

We see some of the solutions of how we work as being based firmly in the health arena focused on the areas of primary care, prevention, social care supporting the workforce. Our view and evidence base informs that we can support the ICS with supporting how we deliver a new social contract for patients and the community to enable them to be more active in their decisions about leading a healthy, active but affordable and informed lifestyle.

We have, we hope, started to change the conversation and dial up our response and the expectation of what we can achieve together with the emerging ICS and other key stakeholders.

The trustees have paid due regard to guidance issued by the Charity Commission on public benefit and in deciding what activities the charity should undertake.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

### Achievements and performance

#### The year in figures

What we have achieved this year against our strategy and what it means		
298	members of the physical activity workforce trained and supported who are representative of, and responsive to, the local community	We helped to train 473 people across Cambridgeshire and Peterborough who now have increased knowledge of physical activity following their participation in, for example, Physical Activity Clinical Champion training and sports activator courses.
175	members of the non-physical activity workforce worked with to advocate for physical activity	
138	organisations supported to include physical activity as part of their solution	We supported 138 different organisations across different sectors (including schools, charities, community groups and local authorities) to embed physical activity in their offer to beneficiaries following engagement with us, with just over a third of those through the Together Fund.
47	physical activity offers supported	Nearly 50 different physical activity offers have come to life this year across all districts with our support, ranging from youth takeovers and inclusion of physical activity in warm hubs to junior parkrun development and walking football linked to social prescribing. A main aim of these is for them to become self-sustaining for the communities they serve.
14	local plans/policies/practices influenced to embed physical activity	Several organisations have included and further embedded physical activity within their strategies (e.g. Falls Prevention Strategy), pathways (e.g. diabetes care pathway) and practices (e.g. Active Practice Charter sign up)
2	place-based profiles developed or expanded	Internally these have been created for our priority places to demonstrate understanding, knowledge and impact in them and apply this to our work in local communities to support them in a way that they want and need. This year we have worked predominantly on Peterborough and Soham.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

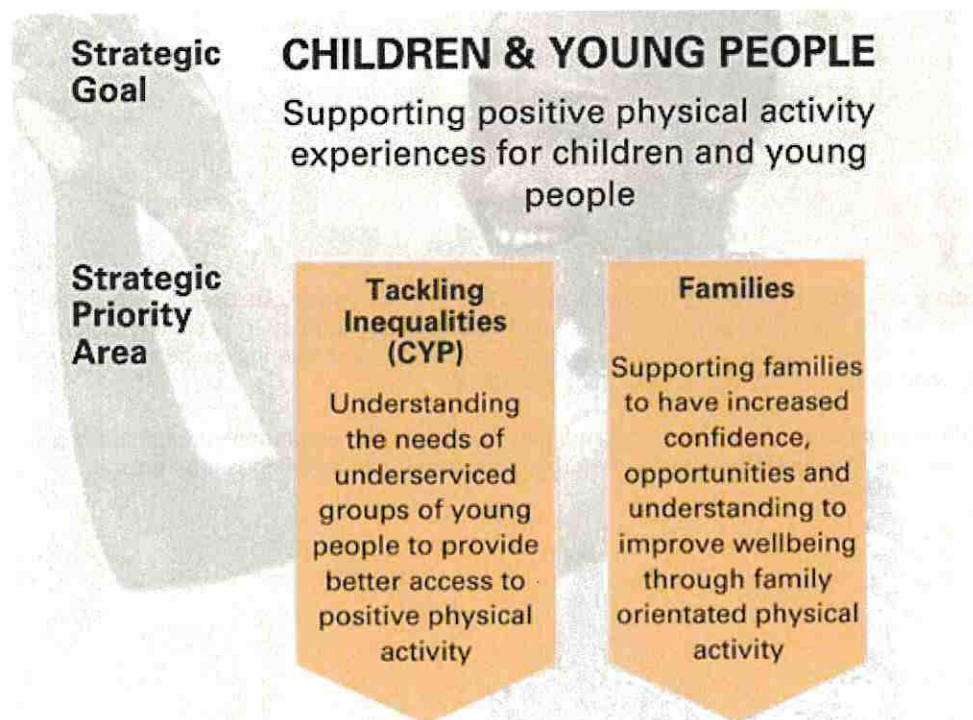
FOR THE YEAR ENDED 31 MARCH 2023

Our reach	
<b>6,324 people</b>	We engaged with more than 6,000 people this year including 807 students through school games events and 268 people through our work with health partners at diabetes roadshows.
<b>70 events attended</b>	We were a part of 70 "events" where we took on a specific role – consultation, delivery or signposting; 63% were aimed at the public, 18.5% connecting with other organisations, 18.5% with school pupils.
<b>35 sessions delivered</b>	We carried out in-person delivery to 2,169 people across all six local authorities within our geography. These ranged from our own Dragon's Den workshops to Wellbeing Together sessions and multi-sport camps with partners and school games events.
<b>18 consultations</b>	We carried out consultations with 1,093 people on 18 separate occasions, to use community and youth voice to help refine our work where it was needed and wanted.

We have seen significant demand for growth in the solutions we can offer across Cambridgeshire as health inequalities have increased. We will continue to offer innovative and cost-effective solutions to children, families, adults and our stakeholders such as schools. It has been another month of hitting a record high for the NHS waiting list will be very worrying for the government and shows it is moving in the opposite direction from its ambition to bring down waiting lists by 2025.

We can do more and will focus on that messaging to our stakeholders and funders to provide cost effective and innovative solutions to supporting all the communities we serve across Cambridgeshire.

### Children & Young People



# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

Our aim this year for our children and young people (CYP) work was to ensure it remained aligned to both our local partner's outcomes and be driven by what children and young people themselves are saying they want and need. We have engaged with 2,283 CYP over the last 12 months; the majority through school-specific activities but we formally consulted with 349 young people this year to guide what physical activity offers we supported.

This work has included delivering the Dragon's Den, Active Mile and Opening School Facilities Programmes alongside our School Games events. We also piloted our Activator Programme aimed at supporting individuals looking for experience working in the sector before going on to other roles in sport and physical activity.

### Communities



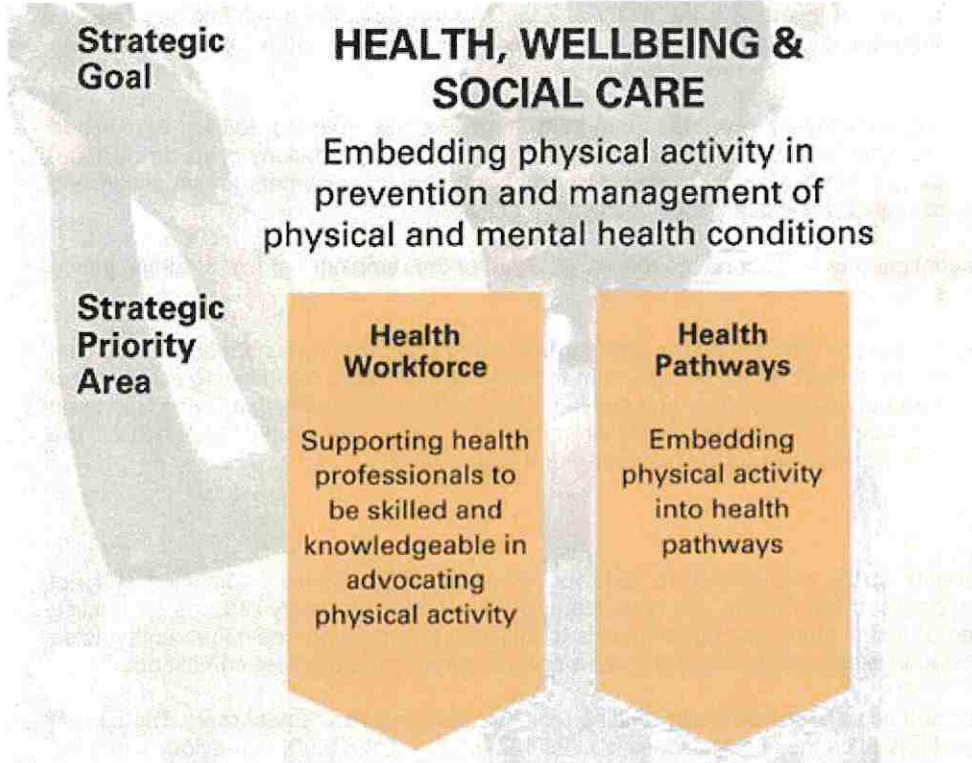
As a place-based organisation, we work in targeted locations of identified need across our county. Our local communities can thrive and often just need a helping hand to support them on their journey to becoming places where being more active is an easier choice. We provide support, guidance, and training to help trusted, community focused organisations to embed physical activity into their offers.

Although we are a small team, we aim to support several communities each year. We expanded our staff team in 2022 with two dedicated place-based coordinators covering Peterborough, and East Cambridgeshire/Fenland.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### Health, Wellbeing & Social Care



Here at Living Sport, we truly believe in the role physical activity can play in supporting wider outcomes in relation to physical and mental health and wellbeing. We are the countywide coordinator for the Healthy You service, which we deliver in partnership with local district and city councils. Programmes are delivered in the community, in schools and in workplaces to help people make positive changes to their lifestyle through increasing physical activity and healthy eating behaviours. The support we provide allows the districts to confidently develop their physical activity and healthy eating offers with insight and evidence underpinning their solutions.

### **Financial review**

The Trustees' Annual Report and audited consolidated financial statements are prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities Act 2011, the Companies Act 2006, our Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

The legal and administrative information included forms part of this report.

### Income

Our principal funding sources were grants and charitable trusts.

Raising funds is an expense to the charity, but raises both restricted and unrestricted income. Total expenditure on charitable activities, mainly comprising programme delivery and advocacy and awareness costs, was £1,066,730.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2023

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#### Review of the financial impact of the Covid-19 pandemic

As explained under the risk section of this report, the financial impact of the Covid-19 pandemic continues to affect us and the funding environment is competitive. This is reflected in our approved budget, operational plans and risk register for 2022/23.

We are primarily funded through a multi-year, restricted grant from Sport England. With the addition of matched and unrestricted funding the intention is to fully fund our project activities and our operations costs. In addition, we aim to raise further unrestricted funds to support project delivery and enable investment in innovation and growth and ensuring compliance, quality and consistency across our activities.

Living Sport will be able to continue our operations broadly as planned for the remainder of this strategic period (up to December 2023).

The budget for 2022/23 and the assessment of it by the Board indicate that Living Sport has adequate reserves, to continue as a going concern for at least twelve months from the date of this report. Cashflow forecasts show positive balances of restricted and unrestricted funds and consequently the Board believes that Living Sport can continue to account on a going concern basis. In view of the strength of the balance sheet on 31 March 2023, the Board believes that Living Sport's financial position at the year-end was satisfactory.

#### Reserves

Total funds held by the Charity at the year-end were £412,990 of which £260,503 were restricted and not available for the general purposes of the Charity. We have identified the following primary reasons for holding unrestricted reserves as part of funds, at the appropriate levels to maintain general reserves (those unrestricted reserves which are not invested in fixed assets, designated for a specific purpose or otherwise committed).

Three months' running costs and costs associated with winding up if this were to become necessary. The current reserves target of Living Sport based on these calculations is £199,122 (2022 - £128,634). In previous years the policy has been to hold two months' running costs on reserves. This has been increased to support improving our financial resilience and to recognise change and growth within the charity.

#### Total donations and contracts

Income from charitable trusts increased to £32,962 compared to £7,500 in 2021/22, largely because of our investment in growth and focus on targeted need. We received £108,660 from statutory partners, which underpins the vital support for beneficiaries, and stakeholders across Districts, City (Cambridge and Peterborough) and the County Council.

Living Sport ended 2022/23 with a strong balance sheet, with a level of reserves adequate to support future growth. The Board aims to ensure that this strong financial base is not eroded as we work to support the cost-of-living crisis and communities that have been impacted through existing or further health inequalities.

There is uncertainty as to how the cost-of-living crisis will continue to impact the economy. We know it is possible that the competition for grants and contracts is increasing but we hope as a provider of excellent innovative programmes, solutions and interventions that we will continue to be a local partner of choice.

Given that much of Living Sport's funding (existing and pipeline) comes from DCMS via Sport England we are concerned that there is a risk to these sources of income in the longer term. In the short and medium term however, the Board believes that, with multi-year grants and contracts already in place and in development with committed, long-term stakeholder and partners we will overcome this.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

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### Expenditure

To achieve future income growth, we began a journey to invest in fundraising. The Trustees and Senior Management Team are actively monitoring levels of activity and return on investment. Overall, our investment in raising funds stands at £19,108. This is a new area to us, and we cannot provide comparative data, but we are reassured by the early successes we have achieved as we respond to growing need with innovative solutions for health and leisure providers across the county.

A deficit budget has been set for 2022/23, caused by a loss of some programme funding. The Trustees are confident that this will be covered by new income streams, new financial modelling and careful management of current resources.

### Net movement in funds

Unrestricted funds showed a surplus for the year of £25,330, including investment income from bank deposits of £3,493.

### Subsidiary companies

Living Sport has Living Active Limited (11214648), a subsidiary registered, but this remains dormant. Two further dormant subsidiary companies, Active Youth Limited (13502527) and Youth Active Limited (13502520) have now been dissolved.

### Investment policy and objectives

Living Sport has adopted an ethical investment policy. This means that we seek to avoid investments that conflict with our aims or create reputational risk. Our investment policy emphasises the use of positive ethical criteria:

- We actively seek to invest in companies that are able to demonstrate:
- Responsible employment practices;
- Good corporate governance practice;
- Conscientiousness with regard to human rights;
- Sustainable environmental practice; and
- Sensitivity towards the communities in which we work.

### Looking forward, aiming high: Our plans for next year

We plan to focus on identifying the gaps across Cambridgeshire and Peterborough – using health and broader data and local insight – to target our work to address inequalities and support the reducing of gaps seen across our county in terms of living longer in good health. We will do this through three domains:

- Better communities: We are committed to continuing to use community and youth voice to guide our work – there is nothing better than those who will be affected being a part of the decisions being made for them to build confidence in the solution and encourage sustainability beyond our involvement.
- Better connected systems: We are confident we can build on the engagement we have had this year with partner organisations, supporting them to enhance or include physical activity as part of their solution for achieving wider outcomes – bringing partners together across different sectors is fundamental to achieve these.
- Better organisations: We will use learning to continue to grow and improve as an organisation, both through the programmes we offer and through the training, investment and trust we place in our members of staff and Board of Trustees.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2023

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#### Structure, governance and management

The charity is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association.

Living Sport Cambridge and Peterborough Sports Partnership Limited (Living Sport) is governed by a Board of Trustees, these are the members of the charitable company. The trustees, who are also the directors for the purpose of company law, and who served during the year were:

F D K Bennett	
M Bradbury	
D Coulson	
C Gronow	(Resigned 5 October 2022)
T F Hutchison	(Resigned 5 October 2022)
R N Mccurdy	
V Moore	
J Morris	(Resigned 25 May 2022)
S Ramzanali	(Resigned 13 January 2023)
A Wild	
M G Woolhouse	
H F Perry	(Appointed 5 October 2022)

Trustees shall ordinarily serve a maximum of 2 terms of 3 years.

None of the trustees has a beneficial interest in the company. All the trustees are members of the company and guarantee to contribute such sum (not exceeding £10) in the event of winding up.

Living Sport, a charity and a company has specific responsibilities our Trustees are required to scrutinise and report on annually.

Our Trustees focus on good governance and in 2022/23 we achieved the following:

- A skills audit of the board was conducted and 2 away days were held at which we agreed ways of working and the values we want to uphold.
- Undertook safeguarding training, policy and good practice was reviewed.
- Reviewed the format and structure of meetings to ensure accountability and streamlining of processes was achieved.
- The reserves policy and designations were reviewed.
- Compliance with the fundraising regulator was prioritised.

Trustees review our performance in a board meeting setting in the following areas quarterly as well as through Finance and Audit and Assurance sub-committees:

- Programmes
- Finance
- Fundraising
- Compliance and risk including safeguarding.

Our Board of Trustees makes sure Living Sport is governed effectively and responsibly. The Board is collectively responsible for us delivering our charitable objectives and for ensuring that we are governed in accordance with our Memorandum and Articles of Association. The Board meets quarterly and at 31 March 2023, comprised eight Trustees. Each Trustee is also a Director of the Company for the purposes of company law. A list of Trustees is included within this report.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2023

---

We recognise that a healthy Board has the mix of skills, knowledge, and experience necessary for the efficient and effective governance of Living Sport. A healthy Board will also make sure that the recruitment and appointment of Trustees provides adequate opportunities for reassessing and achieving that mix. Living Sport is fully committed to equality of opportunity and diversity in its governance. We recruit Trustees to ensure the Board has the knowledge and skills required to achieve our mission and uphold our values. All new Trustees go through a full and open recruitment and interview process. Appointment is by Board resolution and all Trustees receive an induction on appointment and relevant briefing and training courses are made available.

The Board follows good practice by planning for succession and periodically reviews whether it has the appropriate skills and capacities going forward. The Board also evaluates its performance regularly and the Chairman holds annual appraisals with all board members.

In line with our Articles of Association, the Board delegates certain functions to sub-committees, under terms of reference it has approved. These sub-committees report to the Board at each Board meeting. There are three sub-committees of the Board and an advisory group:

- The Finance Committee deals primarily with financial, audit and administrative matters
- The Chairman leads this committee, and it includes three other Trustees with governance, business, and risk experience.
- The Audit and Assurance committee has oversight of risk management, safeguarding and compliance, including ensuring we meet the requirements of the UK Code for Sports Governance. The committee has a membership of three trustees, including the Board champions for safeguarding and EDI.
- The Remuneration and Nominations Committee has oversight of staff remuneration and other staffing matters arising, including an annual review of the CEO salary and CEO appraisal. The committee also leads on the recruitment of new trustees.
- Safeguarding Advisory Group

In addition, we have the following processes and plans or action plans in place:

- Safeguarding: our staff are trained in safeguarding policy and procedures. Adherence to policy is mandatory in partner grant agreements and with consultants. Our Board of Trustees regularly reviews our policy and approach and implements additional measures where appropriate.
- We have business continuity plans in place.
- Data protection and cyber-security: we are working towards having detailed IT security and recovery plans in place for each of our systems, managed by outsourced IT suppliers. The Board reviews system security measures periodically as part of board reporting
- Management of organisational growth: we manage growth through grants by partnering with reliable, mature downstream partners, monitoring staff structures and workloads closely, and ensuring that we have adequate reserves to counter any material delays in cashflows.
- We monitor funding from individual funders as a proportion of total funding, with the aim of limiting exposure to one single donor.
- Risk of fraud: we have clear finance procedures in place with segregation of duties. Internal and external audits are carried out regularly. We have also established and implemented enhanced partner due diligence processes.

We reviewed our performance against the Charity Governance Code, so Trustees could assess how well Living Sport is applying the Code and where further work is needed. This also helped prepare ground for the pending changes to the UK Code for Sports Governance requirements. This review concluded that the following actions were necessary:

- The Board reviews its own performance and that of individual Trustees, including the Chair and plans to carry out an external evaluation.
- The Board takes part in training and/or reflection about diversity and understands its responsibilities in this area: The Board will set diversity objectives against which performance can be measured and attend training led by a specialist member of the staff team.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

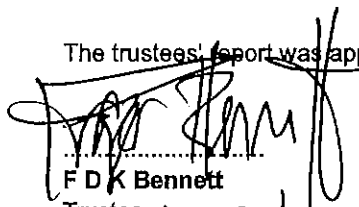
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### Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Living Sport regularly tests the market and tendered for the auditors of the company in December 2020 / January 2021.

The trustees' report was approved by the Board of Trustees.

  
.....  
F D K Bennett  
Trustee  
Dated: 12 July 23.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

***FOR THE YEAR ENDED 31 MARCH 2023***

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The trustees, who are also the directors of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### Opinion

We have audited the financial statements of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited (the 'charity') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

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In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)**  
for and on behalf of Azets Audit Services

.....

**Chartered Accountants**  
**Statutory Auditor**

Ruthlyn House  
90 Lincoln Road  
Peterborough  
Cambridgeshire  
United Kingdom  
PE1 2SP

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2023

### Current financial year

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	841	1,032,792	1,033,633	915,998
Charitable activities	5	19,407	47,750	67,157	19,657
Investments	4	3,493	-	3,493	46
Other income	6	3,484	80	3,564	52,104
<b>Total Income</b>		<b>27,225</b>	<b>1,080,622</b>	<b>1,107,847</b>	<b>987,805</b>
<b><u>Expenditure on:</u></b>					
Expenditure on charitable activities	7	16,569	1,050,161	1,066,730	1,017,690
<b>Net incoming/(outgoing) resources before transfers</b>		<b>10,656</b>	<b>30,461</b>	<b>41,117</b>	<b>(29,885)</b>
Gross transfers between funds		14,674	(14,674)	-	-
<b>Net Income/(expenditure) for the year/ Net movement in funds</b>		<b>25,330</b>	<b>15,787</b>	<b>41,117</b>	<b>(29,885)</b>
Fund balances at 1 April 2022		127,157	244,716	371,873	401,758
<b>Fund balances at 31 March 2023</b>		<b>152,487</b>	<b>260,503</b>	<b>412,990</b>	<b>371,873</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)  
INCLUDING INCOME AND EXPENDITURE ACCOUNT**

**FOR THE YEAR ENDED 31 MARCH 2023**

Prior financial year		Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
	Notes			
<b><u>Income and endowments from:</u></b>				
Donations and legacies	3	216,091	699,907	915,998
Charitable activities	5	17,703	1,954	19,657
Investments	4	46	-	46
Other income	6	21,892	30,212	52,104
<b>Total Income</b>		255,732	732,073	987,805
<b><u>Expenditure on:</u></b>				
Expenditure on charitable activities	7	290,626	727,064	1,017,690
<b>Net Incoming/(outgoing) resources before transfers</b>		(34,894)	5,009	(29,885)
Gross transfers between funds		5,385	(5,385)	-
<b>Net Income/(expenditure) for the year/ Net movement in funds</b>		(29,509)	(376)	(29,885)
Fund balances at 1 April 2021		156,666	245,092	401,758
<b>Fund balances at 31 March 2022</b>		127,157	244,716	371,873

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## BALANCE SHEET

AS AT 31 MARCH 2023

	Notes	2023 £	£	2022 £	£
<b>Fixed assets</b>					
Tangible assets	12		20,934		5,567
<b>Current assets</b>					
Debtors	14	228,492		102,092	
Cash at bank and in hand		468,947		312,384	
			697,439		414,476
<b>Creditors: amounts falling due within one year</b>	15	(305,383)		(48,170)	
Net current assets			392,056		366,306
<b>Total assets less current liabilities</b>			412,990		371,873
<b>Income funds</b>					
Restricted funds	18	260,503		244,716	
Unrestricted funds		152,487		127,157	
			412,990		371,873

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2023, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on .....

12 July 23

  
D. H. Bennett

Trustee

Company registration number 05894596

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
<b>Cash flows from operating activities</b>					
Cash generated from/(absorbed by) operations	20		174,877		(96,082)
<b>Investing activities</b>					
Purchase of tangible fixed assets		(21,807)		(815)	
Proceeds on disposal of tangible fixed assets		-		226	
Investment income received		3,493		46	
<b>Net cash used in investing activities</b>			(18,314)		(543)
<b>Net cash used in financing activities</b>			-		-
<b>Net increase/(decrease) in cash and cash equivalents</b>			156,563		(96,625)
Cash and cash equivalents at beginning of year			312,384		409,009
<b>Cash and cash equivalents at end of year</b>			<u>468,947</u>		<u>312,384</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

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### 1 Accounting policies

#### Charity information

Living Sport Cambridgeshire and Peterborough Sports Partnership Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Armstrong House, Sovereign Court, Huntingdon, Cambridgeshire, PE29 6XU, United Kingdom.

#### 1.1 Accounting convention

The accounts have been prepared in accordance with the charity's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements, including the continued impact of COVID-19. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Any grant receivable is shown as an incoming resource once the charity has met any conditions relating to its receipt and when it has reasonable assurance that the grant will be received. The grant is shown within the appropriate fund, in accordance with any restrictions placed in its use by the donor. Incoming resources are only deferred if the donor has restricted their use until a future accounting period.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

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### 1 Accounting policies

(Continued)

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Resources expended are included in the Statement of Financial Activities on an accruals basis.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery	25% p.a. straight line
---------------------	------------------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

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### 1 Accounting policies

(Continued)

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### **1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.11 Retirement benefits**

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

### 3 Donations and legacies

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Donations and gifts	841	1,300	2,141	461	2,000	2,461
Grants receivable	-	1,031,492	1,031,492	211,380	697,907	909,287
Sponsorship income	-	-	-	4,250	-	4,250
	<u>841</u>	<u>1,032,792</u>	<u>1,033,633</u>	<u>216,091</u>	<u>699,907</u>	<u>915,998</u>
<b>Grants receivable for core activities</b>						
Sport England	-	889,870	889,870	211,380	583,754	795,134
Peterborough City Council (PCC)	-	24,999	24,999	-	-	-
Cambridgeshire County Council (CCC)	-	79,253	79,253	-	105,653	105,653
Viridor	-	-	-	-	7,500	7,500
Awards for all	-	9,962	9,962	-	-	-
Football Foundation	-	23,000	23,000	-	-	-
PCN Walking Football	-	4,408	4,408	-	-	-
Wellbeing together	-	-	-	-	1,000	1,000
	<u>-</u>	<u>1,031,492</u>	<u>1,031,492</u>	<u>211,380</u>	<u>697,907</u>	<u>909,287</u>

### 4 Investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Interest receivable	<u>3,493</u>	<u>46</u>

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2023**

**5 Charitable activities**

	Promotion of sport 2023 £	Promotion of sport 2022 £
Events income	200	4,107
Commissions and contracts	62,397	4,470
Workshops income	4,560	11,080
	<u>67,157</u>	<u>19,657</u>
Analysis by fund		
Unrestricted funds	19,407	17,703
Restricted funds	47,750	1,954
	<u>67,157</u>	<u>19,657</u>

**6 Other Income**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Other Income	<u>3,484</u>	<u>80</u>	<u>3,564</u>	<u>21,892</u>	<u>30,212</u>	<u>52,104</u>

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2023**

**7 Expenditure on charitable activities**

	<b>Promotion of sport 2023 £</b>	<b>Promotion of sport 2022 £</b>
Staff costs	567,252	583,057
Depreciation and impairment (including profit and loss on disposal)	6,440	3,160
Other costs	118,562	141,100
	<u>692,254</u>	<u>727,317</u>
Grant funding of activities (see note 8)	180,608	210,627
Share of support costs (see note 9)	177,642	68,500
Share of governance costs (see note 9)	16,226	11,246
	<u>1,066,730</u>	<u>1,017,690</u>
<b>Analysis by fund</b>		
Unrestricted funds	16,569	290,626
Restricted funds	1,050,161	727,064
	<u>1,066,730</u>	<u>1,017,690</u>

**8 Grants payable**

	<b>Promotion of sport 2023 £</b>	<b>Promotion of sport 2022 £</b>
Grants to institutions:		
Other	180,608	210,627
	<u>180,608</u>	<u>210,627</u>

Promotion of sport

Grants are made to organisations that share similar objectives, to promote sporting activity.

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2023**

**9 Support costs**

	<b>Support costs</b>	<b>Governance costs</b>	<b>2023</b>		<b>Governance costs</b>	<b>2022</b>
	<b>£</b>	<b>£</b>	<b>Support costs</b>	<b>£</b>	<b>£</b>	<b>£</b>
Support costs	177,642	-	177,642	68,500	-	68,500
Audit fees	-	6,960	6,960	-	6,240	6,240
Legal and professional	-	8,243	8,243	-	5,006	5,006
Trustees Board expenses	-	1,023	1,023	-	-	-
	<u>177,642</u>	<u>16,226</u>	<u>193,868</u>	<u>68,500</u>	<u>11,246</u>	<u>79,746</u>
Analysed between						
Charitable activities	<u>177,642</u>	<u>16,226</u>	<u>193,868</u>	<u>68,500</u>	<u>11,246</u>	<u>79,746</u>

Governance costs includes payments to the auditors of £6,960 (2022 - £6,240) for audit fees.

**10 Trustees**

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

None of the trustees received reimbursement of expenses during the year (2022 - one trustee received £146).

**11 Employees**

The average monthly number of employees during the year was:

	<b>2023</b>	<b>2022</b>
	<b>Number</b>	<b>Number</b>
	19	18
	<u>19</u>	<u>18</u>
<b>Employment costs</b>	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Wages and salaries	507,927	524,432
Social security costs	45,075	44,665
Other pension costs	14,250	13,960
	<u>567,252</u>	<u>583,057</u>

Included in the above are termination payments made under settlement agreements totalling £4,050 made to 1 member of staff (2022 - £17,776).

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

### 11 Employees (Continued)

The number of employees whose annual remuneration was £60,000 or more were:

	2023 Number	2022 Number
£70,000 - £80,000	-	1

### 12 Tangible fixed assets

Plant and machinery  
£

**Cost**

At 1 April 2022	26,751
Additions	21,807
At 31 March 2023	48,558

**Depreciation and impairment**

At 1 April 2022	21,184
Depreciation charged in the year	6,440
At 31 March 2023	27,624

**Carrying amount**

At 31 March 2023	20,934
At 31 March 2022	5,567

### 13 Financial Instruments

2023  
£

2022  
£

**Carrying amount of financial assets**

Trade debtors excluding bad debt provision	214,421	94,472
Other debtors	-	54
Bank and cash	468,947	312,384
Measured at cost	683,368	406,910

**Carrying amount of financial liabilities**

Trade creditors	20,921	9,945
Accruals	63,388	23,569
Other taxation and social security	15,690	11,052
Other creditors	3,976	2,699
Measured at cost	103,975	47,265

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2023**

**14 Debtors**

	<b>2023</b>	<b>2022</b>
	£	£
<b>Amounts falling due within one year:</b>		
Trade debtors	214,421	90,342
Other debtors	-	54
Prepayments	11,071	11,279
Accrued income	3,000	417
	<u>228,492</u>	<u>102,092</u>

**15 Creditors: amounts falling due within one year**

	<b>Notes</b>	<b>2023</b>	<b>2022</b>
		£	£
Other taxation and social security		15,690	11,052
Deferred income	<b>16</b>	201,408	905
Trade creditors		20,921	9,945
Other creditors		3,976	2,699
Accruals		63,388	23,569
		<u>305,383</u>	<u>48,170</u>

**16 Deferred income**

	<b>2023</b>	<b>2022</b>
	£	£
Other deferred income	201,408	905
	<u>201,408</u>	<u>905</u>

Deferred income is included in the financial statements as follows:

	<b>2023</b>	<b>2022</b>
	£	£
Deferred income is included within:		
Current liabilities	201,408	905
	<u>201,408</u>	<u>905</u>
Movements in the year:		
Deferred income at 1 April 2022	905	1,125
Released from previous periods	(905)	(1,125)
Resources deferred in the year	201,408	905
	<u>201,408</u>	<u>905</u>
Deferred income at 31 March 2023	<u>201,408</u>	<u>905</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

### 16 Deferred income

(Continued)

Deferred income is for events that are to take place after the year end and grants relating to the next financial year. Grant income deferred includes £191,228 invoiced to Cambridgeshire County Council for health projects being delivered from April 2023 onwards.

### 17 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2023	2023	2023	2022	2022	2022
	£	£	£	£	£	£
Fund balances at 31 March 2023 are represented by:						
Tangible assets	20,934	-	20,934	5,567	-	5,567
Current assets/(liabilities)	131,553	260,503	392,056	121,590	244,716	366,306
	<u>152,487</u>	<u>260,503</u>	<u>412,990</u>	<u>127,157</u>	<u>244,716</u>	<u>371,873</u>

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2023**

**18 Restricted funds**

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 April 2021 £	Movement in funds			Balance at 1 April 2022 £	Transfers £	Movement in funds			Balance at 31 March 2023 £
		Incoming resources £	Resources expended £	Transfers £			Incoming resources £	Resources expended £	Transfers £	
Disability Sport	3,000	-	(145)	-	-	-	(963)	-	1,892	
DfE Volunteering	5,001	-	(3,809)	-	2,855	-	(1,192)	-	-	
School Games	1,219	-	(1,233)	14	1,192	-	-	-	-	
Satellite Clubs	43,872	5,763	(30,597)	-	19,038	-	(19,003)	(35)	-	
The Daily Mile	4	19,089	(19,093)	-	-	-	-	-	-	
Workforce	18,246	37,620	(30,492)	-	25,374	-	(13,861)	-	11,513	
Handball	3,763	-	(630)	-	3,133	-	-	-	3,133	
Lets Get Moving Cambridgeshire	41,144	-	(4,367)	(8,760)	28,017	-	(1,540)	-	26,477	
Active Families	33,490	23,805	(47,052)	(5,305)	4,938	-	(4,938)	-	-	
Active New Communities	21,773	125,681	(113,984)	-	33,470	125,000	(149,286)	(9,184)	-	
Workplace Health	3,566	-	(2,021)	-	1,545	-	(1,545)	-	-	
Play with Pride	250	-	(250)	-	-	-	-	-	-	
Club Development - Viridor	97	-	(97)	-	-	-	-	-	-	
Walking Sports	4,481	-	(5,555)	1,074	-	-	-	-	-	
Active through football	1,500	-	(1,500)	-	-	-	-	-	-	
Healthy You	-	48,864	(51,121)	-	(2,257)	40,365	(39,207)	-	(1,099)	
Viridor	-	7,500	(7,500)	-	-	-	-	-	-	
Tackling Inequalities	20,241	50,000	(70,633)	392	-	-	-	-	-	
Papworth Trust	3,006	-	(3,006)	-	-	-	-	-	-	
CIMSPA	7,000	-	(7,000)	-	-	-	-	-	-	
CCG - Mental Health	6,285	1,000	(6,119)	(1,166)	-	-	-	-	-	
Carried forward to next page	217,938	319,322	(406,204)	(13,751)	117,305	165,365	(231,535)	(9,219)	41,916	

LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

18 Restricted funds	(Continued)									
	Balance at 1 April 2021 £	Movement In funds			Movement in funds			Transfers		
	£	Incoming resources	Resources expended	Transfers	Balance at 1 April 2022 £	Incoming resources	Resources expended	Transfers	Balance at 31 March 2023 £	£
Brought forward	217,938	319,322	(406,204)	(13,751)	117,305	165,365	(231,535)	(9,219)	41,916	
Fundraising - Local Joes	3,122	-	-	-	3,122	-	-	-	3,122	
Children and Young People (CYP)	24,032	192,055	(169,741)	(300)	46,046	-	(23,680)	(861)	21,505	
Fundraising - John Lewis	-	1,000	-	-	1,000	-	(1,000)	-	-	
Healthy Weight - Active mile	-	19,484	(6,324)	-	13,160	38,968	(30,420)	-	21,708	
Healthy Weight - Diverse Communities	-	25,000	-	-	25,000	-	(5,543)	-	19,457	
Healthy Weight - Dragon's Den	-	14,000	-	-	14,000	-	(12,788)	-	1,212	
Tesco Families	-	1,000	-	-	1,000	-	(1,000)	-	-	
Wellbeing Together	-	834	(2,000)	1,166	-	-	-	-	-	
Wellbeing Walks	-	2,500	(417)	7,500	9,583	-	(2,083)	(90)	7,410	
Opening up School Facilities	-	130,378	(130,378)	-	-	19,935	(19,935)	-	-	
Commonwealth Games Legacy	-	26,500	(12,000)	-	14,500	-	(14,500)	-	-	
Awards for All Soham	-	-	-	-	-	9,962	-	-	9,962	
CP3 Peterborough City Council	-	-	-	-	-	24,999	(9,786)	-	15,213	
CP3 Cambs County Council	-	-	-	-	-	21,725	(4,960)	(4,216)	12,549	
Positive Steps (Papworth)	-	-	-	-	-	6,090	(6,090)	-	-	
Football Foundation (Playzones)	-	-	-	-	-	23,000	(18,128)	(4,872)	-	
Waitrose	-	-	-	-	-	1,000	(1,000)	-	-	
PCN Walking Football	-	-	-	-	-	4,408	(2,662)	-	1,746	
Sport England System Partner	-	-	-	-	-	582,240	(506,038)	4,584	80,786	
Together Fund	-	-	-	-	-	182,930	(159,013)	-	23,917	
	245,092	732,073	(727,064)	(5,385)	244,716	1,080,622	(1,050,161)	(14,674)	260,503	

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 18 Restricted funds

(Continued)

Disability Sport - A series of projects to enhance existing disability activities across the partnership area.

DiE Volunteering - Sport England programme with funding from the Department for Education to recruit and support coaches to work in support of School Games.

School Games - Sport England programme for the organisation of Level 3 / County School Games Festivals on behalf of a School Games Local Organising Committee.

Satellite Clubs - Sport England programme with grant funding to support groups to establish activities targeted for less active young people to increase their participation in sport and physical activity.

The Daily Mile - Sport England funding to support the promotion of The Daily Mile amongst schools of Cambridgeshire & Peterborough.

Workforce - Sport England funding for Active Partnerships to support the development of the workforce delivering sport and physical activity, be that in a voluntary or professional capacity.

England Handball – An England Handball funded programme to increase handball participation through the School Games and other competitions, including upskilling school staff.

Lets Get Moving Cambridgeshire - Cambridgeshire County Council Health Committee investment in a collaborative project with the 5 City / District Councils to identify and share information about existing opportunities, develop new opportunities and support people, particularly those in greater need, to become more physically active.

Active Families - Funding from Sport England Families Fund, with Living Sport undertaking a project management role on behalf of the lead partner Cambridgeshire & Peterborough Public Health, with the wider partnership consisting of Vivacity, Fenland District Council and Cambridge County Council.

Active New Communities - Sport England Core Market funding for a 4 year collaborative project which Living Sport led in partnership with Public Health, local councils and some local developers and housing associations.

Workplace Health - An Active Partnerships supported programme targeted at those in workplaces to encourage greater participation in sport and physical activity.

Play With Pride - a National Lottery Community Fund Awards for All project aiming to tackle homophobic behaviour and supporting LGBT+ young people within a sport and physical activity setting.

Club Development Viridor – funding from the Viridor in Peterborough Fund to support the establishment of the PING Peterborough Table Tennis project.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

### 18 Restricted funds

(Continued)

Walking Sports – funding from Sport England Small Grants and the National Lottery Community Fund for the development of Walking Sports opportunities in Basketball, Hockey, Rugby Union and Cricket.

Active through Football – Football Foundation funding to support an application to engage more people from lower socio-economic backgrounds across Peterborough into physical activity through football.

Healthy You - Cambridgeshire County Council / Peterborough City Council Public Health commission with the 5 City / District Councils of Cambridgeshire and Vivacity Peterborough to develop new opportunities and support people, particularly those in greater need, to become more physically active. The deficit balance on this fund as it is a project that continues into the new financial year when additional funding will be received.

Viridor – funding from the Viridor in Peterborough Fund to support the establishment of the PING Peterborough Table Tennis project.

Tackling Inequalities Fund – Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic.

Papworth Trust - To deliver a targeted physical activity programme to participants on the Work and Health Programme (WHP), to improve their wellbeing, particularly addressing the negative impact the pandemic has had on people's activity, isolation and mental health.

CIMSPA – A region-wide project with the Chartered Institute for the Management of Sport and Physical Activity supported by Sport England to prepare a Skills Plan for sport and physical activity in each County.

CCG – Mental Health - Cambridgeshire & Peterborough Clinical Commissioning Group funding as part of the Peterborough Mental Health Exemplar for a project with Cambridgeshire, Peterborough and South Lincolnshire MIND to deliver mental health training for community groups.

Fundraising – Local Joes - A summer fundraising campaign undertaken by Living Sport staff and Directors to raise monies to provide support for those volunteers delivering sport and physical activity opportunities in communities.

Children & Young People (CYP) – funding awarded from Sport England, previously under separate heading of Satellite Clubs and School Games programmes, and Active Lives but for 2020-2022 under this broader heading and with greater flexibility for use according to the needs of Cambridgeshire & Peterborough and particularly in light of Covid restrictions.

Fundraising - John Lewis - A donation to be used for work in the Peterborough area as that links to the Peterborough giving guidelines for the Community Matters (Give a Little Love) campaign.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 18 Restricted funds

(Continued)

Healthy Weight - Active mile - To engage with schools and early years settings to adopt and embed an active mile initiative. Supporting settings to maintain an 'Active Mile' to improve the physical and mental well-being of pupils.

Healthy Weight - Diverse Communities - To provide training and skills development support to a more diverse workforce to enhance the activity provision suitable for disengaged communities. Identifying and training individuals within target communities to deliver opportunities to engage people in physical activity.

Healthy Weight - Dragon's Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in secondary schools to design and pitch an idea for extracurricular physical activity clubs one of which is then funded.

Tesco Families - To set up Community Family Daily Mile routes.

Wellbeing Together - An innovative community training programme, delivered through a partnership with CPSL Mind. The programme aims to equip volunteers and community workers with the knowledge and skills to enable them to support others in the community to look after their mental health and know how to access further help when needed.

Wellbeing Walks - To manage the Cambridgeshire and Peterborough Wellbeing Walks Scheme. Engagement with additional (external) walk providers to incorporate their walks into the countywide scheme.

Opening up School Facilities - Funding received from the Department for Education, through the Active Partnerships Network, to support schools to open their facilities outside of the normal school day (evenings, weekends, and holidays) to allow young people more opportunities to be physically active.

Commonwealth Games Legacy - An Award granted to assist in providing School Games Organisers with a delivery budget to help link intra and inter School Games activity to the Commonwealth Games legacy work.

Awards for All Soham - Lottery funding received to offer activity taster days in Soham to strengthen community relationships, helping residents feel more connected, safer and more active.

CP3 - Funding received from Peterborough City Council, in partnership with Cambridgeshire County Council to maintain the Cambs Open Space website over a two year period. Additional funding received from Cambridgeshire County Council to provide additional marketing and communications support.

Positive Steps - Public Health funding received through Papworth Trust to provide monitoring and evaluation support for the Positive Steps project.

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2023**

**18 Restricted funds**

**(Continued)**

Football Foundation (Playzones) - Project Development grant received from the Football Foundation for community engagement to understand and map local priorities for access to football and multi-sport facilities.

Waitrose - Funding received to be used in Peterborough to provide summer holiday activities for children experiencing economic difficulties.

PCN Walking Football - Funding from the Northern Villages Primary Care Network (PCN) to provide pro-active support to residents through a walking football programme.

Sport England System Partner - Systemic and Governing and Delivery System Partner funding from Sport England. Systemic and Governing funding to enable the delivery of our organisational strategy, focussing on strategic priorities of Children and Young People, Community and health, while supporting the development of a robust, sustainably funded and resilient charity. Delivery funding is for work on School Games and the Active Lives survey.

Together Fund - Previously called the Tackling Inequalities Fund, Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic and the cost of living crisis.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2023

#### 19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2023 £	2022 £
Within one year	17,432	8,953
Between two and five years	13,501	953
	<u>30,933</u>	<u>9,906</u>

#### 20 Cash generated from operations

	2023 £	2022 £
Surplus/(deficit) for the year	41,117	(29,885)
Adjustments for:		
Investment income recognised in statement of financial activities	(3,493)	(46)
Gain on disposal of tangible fixed assets	-	(13)
Depreciation and impairment of tangible fixed assets	6,440	3,173
Movements in working capital:		
(Increase) in debtors	(126,400)	(78,035)
Increase in creditors	56,710	8,944
Increase/(decrease) in deferred income	200,503	(220)
<b>Cash generated from/(absorbed by) operations</b>	<u>174,877</u>	<u>(96,082)</u>

#### 21 Analysis of changes in net funds

The charity had no debt during the year.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

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### 22 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel including settlement agreements, is as follows.

	2023	2022
	£	£
Aggregate compensation	245,104	221,365
	<u>245,104</u>	<u>221,365</u>

#### Transactions with related parties

No one individual has overall control of the charity.

Each Trustee and members of staff complete a Declaration of Interest and these are noted at every meeting of the Board and its Sub-Committees.

The Trustees are appointed as individuals but do have involvement with organisations which Living Sport works with on a regular basis. During the past year Living Sport has received resource support from some organisations and has also supported activities with:

Nene Park Trust – M Bradbury  
Cambridge Sport Lakes Trust / Milton Country Park – M Woolhouse

In no instance has any Trustee or member of Management Team been involved in the individual decisions on the allocation of any resources in support of this work.

Sport England as the major funder has rights to attend Living Sport Board meetings.

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

England & Wales - Charity number 1124122

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# Accounts

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Charity Registration No. 1124122

Company Registration No. 05894596 (England and Wales)

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2022**

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	F D K Bennett M Bradbury D Coulson C Gronow T F Hutchison R N Mccurdy V Moore S Ramzanali A Wild M G Woolhouse	(Appointed 6 October 2021)     (Appointed 6 October 2021)
<b>Secretary</b>	L Prosser	
<b>Charity number</b>	1124122	
<b>Company number</b>	05894596	
<b>Registered office</b>	Armstrong House Sovereign Court Huntingdon Cambridgeshire United Kingdom PE29 6XU	
<b>Auditor</b>	Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough Cambridgeshire United Kingdom PE1 2SP	

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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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Notes to the financial statements	14 - 30

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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2022

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The trustees present their report and accounts for the year ended 31 March 2022.

The charity registered with the Charity Commission and was granted charitable status on 19 May 2008.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

### Objectives and activities

The charitable objects of the company are "The preservation and protection of health and the promotion of community participation in healthy recreation through sport and physical fitness by supporting the development of greater participation and quality in sport in Cambridgeshire and Peterborough"

The aim of Living Sport is "Improving health, happiness and wellbeing by supporting people to be active".

Our Values are:

- Passionate about what we do
- Striving for excellence
- Making a positive impact
- Working Collaboratively

Living Sport entered into a new funding arrangement with Sport England in December 2021 which establishes base and core cost funding for a period of 5 years to March 2025. The overall awarded is for £2.5m and will be apportioned to support growth and transformation across each of the years. Funding will be drawn down annually and with the support of Sport England and the Active Partnership Network to ensure success and positive outcomes are achieved.

Given a change in leadership at Living Sport and prominent new board recruitments the strategy for 2021 was delayed until the summer of 2022. The impact of the pandemic and the need to evolve and work differently took priority. We have continued to align with the evolving work of Sport England 'Uniting the Movement' and the 10 year strategy they have produced. A new 2 year strategy will be launched in the Summer of 2022.

Living Sport proudly continues to be one of 43 Active Partnerships across England, part of the Active Partnerships network, supported by Sport England with substantial funds from the Sport Lottery. This funding is for a defined Primary Role: "A strong granular understanding of place and people; Ability to broker and facilitate a much wider range of relationships; Where necessary supporting projects and relationships on Sport England's behalf". Our focus continues to be needs based around the following themes; Children, Young People, Education, Place and Communities and Health and Wellbeing.

The Living Sport team reverted to hybrid working at the end of 2021 and this continues. We have reaped the benefits of hybrid working and will continue to support it and see this as a long-term positive recruitment proposition for new talent and growth. We have continued to invest in IT infrastructure and the physical move to the new offices at Ambury House presents more space, parking and for us to be based alongside a leading sports lead organization locally, Huntingdonshire Football Association.

The health and wellbeing of the staff team remains prominent as a priority. Our approach to hybrid working and building a culture that is transparent and open is crucial. The Senior Leadership Team has significant specialist experience in each of the strategic areas of our work and we are bolstering operational capacity to ensure we meet need and our growth ambitions.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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The impact on the lives of many post the pandemic and with the increased cost of living means that both individuals, families and community groups are having to make difficult choices about affordability. There are foodbanks in every district in which we work, and the cost of fuel and travel is impacting on the communities that we serve. We are mindful that areas of mental health and wellbeing are not being addressed and for those that in rural areas that the choices are even more restricted by location and transport.

We plan through our annual business planning cycle and delivery to continue to focus on our specialist areas alongside our strategic partners such as Hunts Forum who we recognize offer the capability to convene meaningful and powerful dialogues to impact true change.

The trustees have paid due regard to guidance issued by the Charity Commission on public benefit and in deciding what activities the charity should undertake.

### **Achievements and performance**

Whilst the impact of the Covid Pandemic created a backdrop of ongoing concern the second half of the 2021-2022 financial year saw a considerable upturn in delivery for Living Sport.

We received the support of Sport England and the Active New Communities Steering Group, to repurpose the remaining 1.5 years of the Active New Communities project to work more broadly with communities across Cambridgeshire & Peterborough and aligning with the Think Communities team and local priorities. This new approach has allowed the project team greater flexibility and opportunity to pivot away from solely working with 'new communities' as per the original brief, however, there will continue to be some focus on new development sites. As a result of this Living Sport are working with the Think Communities team to discover and understand local priorities to inform targeted work, with a focus on working 'with' and 'through' communities. Also working alongside the relevant local authority and other necessary partners in the target places.

We worked in three targeted new communities (Northstowe, Alconbury Weald and East Hampton) and were able to take our place-based work in Peterborough to another level by recruiting a new Partnerships Coordinator. Peterborough is one of our priority areas, with significant challenges regarding inactivity and high levels of deprivation. Having a dedicated staff lead in Peterborough allows a more coordinated and strengths-based approach in linking up a variety of our work programmes across communities, the health sector, and children & young people. This work is supporting us both internally to maximise our resources at a hyper-local level but also allowing us to coordinate our external relationships so we can collaborate more effectively to support growth and sustainability in the city. We will use this deep dive approach to gain a greater understanding of how we can build upon the assets in diverse communities and work with local community leaders to discover, connect and mobilise these assets to support the communities to thrive.

We continued to utilise Sport England's Tackling Inequalities Fund which enabled work with new partners including smaller community organisations and groups in our target localities. We were able to focus on a more collaborative approach to funding and developing local activity, responding to the needs of people whose activity levels were worst affected by the pandemic. This has given significant insight and learning into inequalities in Cambridgeshire and Peterborough and how we need to work to address them. In this period, we distributed £103,730 across 39 projects that have collectively worked with over 2,250 people.

Our delivery and oversight of the Healthy you programmed continued. The integrated lifestyle service contract we are commissioned to manage by Public Health had another successful year with a number of key outcomes and achievement of targets. Targets were met for physical activity and healthy eating programmes developed across Cambridgeshire and Peterborough (728) and just under 7,000 people participated in activities associated with this service. Data collected from participants showed that only 56% of participants were doing some meaningful physical activity before signing up to the service, whereas 81% were doing more than 30 minutes physical activity per week upon joining the service. The service has engaged with health professionals to embed referral pathways from health care into community activities, utilising social prescribing link workers to signpost directly into the activities and clinical service IT programmes to manage patient care pathways.

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# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022**

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As part of our Thriving Communities work we delivered the Wonder Women project in Peterborough in partnership with PCVS, NHS and partners from the VCSE sector. This was established through funding from Thriving Communities (National Academy for Social Prescribing and the Arts Council) and our contribution to the programme was to develop and deliver activities in three localities of Central Peterborough. We consulted with community groups to identify priority need. To support community lead activity and ongoing ownership we trained up someone from within the community to deliver activities for peers and set up walks in the local open spaces. The legacy of this work has led to the instructor gaining more work and continuing to lead activities locally. Building on this success we have also adopted this approach to secure further funding through Public Health to develop a diverse workforce project.

The Ramblers Walking for Health scheme lost their grant support activity in 2020 and adopted a new model of operation to charge for scheme ownership, as well as a rebrand to Wellbeing Walks. We recognised the significant value of these health and wellbeing interventions and negotiated a package for the county to ensure that the schemes operating across Cambridgeshire and Peterborough could continue. In addition, we secured equal funding contributions for the cost of this work from the 6 District and City Councils. The scheme now benefits from consistent volunteer support with first aid training, first aid kits and backpacks, free walk leader training and additional training support around mental health and wellbeing. We are very proud to share that there are now accessible volunteer led walks every day of the week in Cambridgeshire.

Throughout 2022 we have witnessed first-hand the struggles for children and young people. The deficit of investment and provision is challenging and over 11% of the children and Young People we work with are in low-income families, with 17% of them eligible for free school meals. Furthermore, we estimate that only 43% of them are meeting the CMO guidelines to achieve 60 minutes of exercise a day. As an organisation we have over 14 years of experience in the area, and we are seeing the need to support disadvantaged communities increasing. We have funding to focus in this area, but the need does outstrip capacity to deliver. We have focused on interventions through activities such as our Dragons Den workshop which targets underserved groups of young people within secondary education or within community groups. 200 young people from 8 secondary schools have taken part in targeted education dragons den projects, which have enabled new after school clubs to be set up targeting inactive, non-sporty students; with the highlight being the glow sports club being delivered at Cambourne Village College with over 50 young people attending some weeks alone.

Through this we seek to empower young people to establish youth led sport and physical activity projects within their local communities. We are also prioritising opportunities to align with community safety around diversionary activities, youth engagement, and youth empowerment programmes.

During 2021 we established a Youth panel which effectively acts as a check and challenge for funding for CYP tackling inequalities projects. We have empowered the panel this in turn enabled us to encourage organisations to embed youth voice in all of our work and ensure that the right "offer" is delivered to children and young people.

Schools remain a significant priority for our delivery and during 2021 400 young people from school years 6,7,8 attended the inaugural annual Colour Run at Milton Country Park, which aimed to support those young people who had struggled with social isolation and anxiety as a result of the Covid-19 pandemic and those struggling with transition from primary to secondary education. Through our work with Opening Schools Facilities, we worked with 8 targeted schools to help support the establishment of 46 new clubs which exceeded our expectations.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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### Financial review

The charity had a deficit for the year of £29,885, £29,509 was the use of unrestricted funds. This left unrestricted reserves at 31st March 2022 of £127,157 (2021 - £156,666).

Where restricted funds show a deficit balance this is due to projects running over a number of years where some expenditure has occurred in advance of funding being received.

Living Sport has a Reserves Policy which is reviewed annually by the Finance Sub-Committee and takes into account the financial risks faced by the charity.

The policy states that reserves should be held to cover two months' running costs and costs associated with winding up if this were to become necessary. The current reserves target of Living Sport based on these calculations is £128,634 (2021 - £135,816).

With free reserves at 31 March 2022 was £127,157, Living Sport has reserves which are in line with those required by the policy.

Living Sport's main funder is Sport England who give funding to Living Sport to carry out their role as an Active Partnership, as well as for a number of specific projects. System Partner funding from Sport England has been confirmed until March 2027, giving the charity a solid base on which to build the organisation over the next 5 years

Living Active Limited (11214648) established as a trading company in February 2018 has remained dormant throughout the year. Two further companies, Active Youth Limited (13502527) and Youth Active Limited (13502520) were registered in July 2021 and also remain dormant.

### Structure, governance and management

The charity is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association.

Living Sport Cambridge and Peterborough Sports Partnership Limited (Living Sport) is governed by a Board of Trustees, these are the members of the charitable company. The trustees, who are also the directors for the purpose of company law, and who served during the year were:

F D K Bennett	(Appointed 6 October 2021)
M Bradbury	
D Coulson	
C Gronow	
J Humpston	(Resigned 31 December 2021)
T F Hutchison	
R N Mccurdy	(Appointed 6 October 2021)
V Moore	
J Morris	(Resigned 25 May 2022)
S Morris	(Resigned 6 October 2021)
S Ramzanali	
A Wild	
M G Woolhouse	

Trustees shall ordinarily serve a maximum of 2 terms of 3 years.

None of the trustees has a beneficial interest in the company. All the trustees are members of the company and guarantee to contribute such sum (not exceeding £10) in the event of winding up.

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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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The Board is supported by a series of Sub-Committees which are:

- Audit & Assurance Sub-Committee
- Remuneration & Nominations Sub-Committee
- Finance Sub-Committee

As a result of the Covid Pandemic all Board and Sub-Committee meetings moved to being held online, and in addition to formal appointments to the Sub-Committees all Directors have received all papers for all meetings and invited to attend all meetings. New Directors have used this opportunity to observe a number of the Sub-Committees as an extension of the formal Induction which they attended. Also the Finance Sub-Committee continued to meet monthly through the year to ensure that the Trustees were fully informed of the financial position of the charity.

As we come out of the Covid pandemic, the charity is pursuing a broad range of activities as it seeks financial sustainability – grants and commissions, charitable fundraising, development of our own income generating activity and activities and engagement with commercial partners. The impact of the Covid Pandemic will be that diversification to achieve a broader balance of funding, away from the reliance on the very welcome Sport England funding, will take longer to achieve.

The charity underwent a change in Senior Leadership during the year, but has a revised structure in place to ensure continuity of delivery and also ambitious plans to meet need. The team are longstanding members of staff and experts in their areas and are supported by an interim CEO with over 25 years' experience in the not for profit sector.

Living Sport has been assessed as being compliant with the UK Code of Sport Governance and is reviewing changes to the Code following a review by UK Sport and Sport England to ensure this continues.

The Audit & Assurance Committee have taken responsibility for the implementation of a Board Development Plan developed following an independent Board Performance Review.

The trustees regularly assess the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

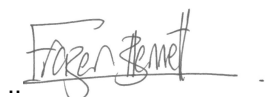
The trustees regularly assess the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

### **Auditor**

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Living Sport regularly tests the market and tendered for the auditors of the company in December 2020 / January 2021.

The trustees' report was approved by the Board of Trustees.



**F D K Bennett**

Trustee

Dated: 6th October 2022

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

***FOR THE YEAR ENDED 31 MARCH 2022***

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The trustees, who are also the directors of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### Opinion

We have audited the financial statements of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited (the 'charity') for the year ended 31 March 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



**Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)**  
for and on behalf of Azets Audit Services

17th October 2022  
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**Chartered Accountants**  
**Statutory Auditor**

Ruthlyn House  
90 Lincoln Road  
Peterborough  
United Kingdom  
PE1 2SP

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

Current financial year					
	Notes	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Total 2021 £
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	216,091	699,907	915,998	837,845
Charitable activities	5	17,703	1,954	19,657	14,715
Investments	4	46	-	46	146
Other income	6	21,892	30,212	52,104	7,136
<b>Total income</b>		<b>255,732</b>	<b>732,073</b>	<b>987,805</b>	<b>859,842</b>
<b><u>Expenditure on:</u></b>					
Expenditure on charitable activities	7	290,626	727,064	1,017,690	817,331
<b>Net (outgoing)/incoming resources before transfers</b>		<b>(34,894)</b>	<b>5,009</b>	<b>(29,885)</b>	<b>42,511</b>
Gross transfers between funds		5,385	(5,385)	-	-
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		<b>(29,509)</b>	<b>(376)</b>	<b>(29,885)</b>	<b>42,511</b>
Fund balances at 1 April 2021		156,666	245,092	401,758	359,247
<b>Fund balances at 31 March 2022</b>		<b>127,157</b>	<b>244,716</b>	<b>371,873</b>	<b>401,758</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

Prior financial year

	Notes	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
<b><u>Income and endowments from:</u></b>				
Donations and legacies	3	222,430	615,415	837,845
Charitable activities	5	14,715	-	14,715
Investments	4	146	-	146
Other income	6	7,136	-	7,136
<b>Total income</b>		<u>244,427</u>	<u>615,415</u>	<u>859,842</u>
<b><u>Expenditure on:</u></b>				
Expenditure on charitable activities	7	250,887	566,444	817,331
<b>Net (outgoing)/incoming resources before transfers</b>		<u>(6,460)</u>	<u>48,971</u>	<u>42,511</u>
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		(6,460)	48,971	42,511
Fund balances at 1 April 2020		<u>163,126</u>	<u>196,121</u>	<u>359,247</u>
<b>Fund balances at 31 March 2021</b>		<u><u>156,666</u></u>	<u><u>245,092</u></u>	<u><u>401,758</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## BALANCE SHEET

AS AT 31 MARCH 2022

	Notes	2022		2021	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	12		5,567		8,138
<b>Current assets</b>					
Debtors	14	102,092		24,057	
Cash at bank and in hand		312,384		409,009	
		<u>414,476</u>		<u>433,066</u>	
<b>Creditors: amounts falling due within one year</b>	15	<u>(48,170)</u>		<u>(39,446)</u>	
Net current assets			366,306		393,620
<b>Total assets less current liabilities</b>			<u>371,873</u>		<u>401,758</u>
<b>Income funds</b>					
Restricted funds	17		244,716		245,092
Unrestricted funds			127,157		156,666
			<u>371,873</u>		<u>401,758</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2022, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 6th October 2022



F D K Bennett  
Trustee

Company Registration No. 05894596

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	2022		2021	
		£	£	£	£
<b>Cash flows from operating activities</b>					
Cash (absorbed by)/generated from operations	20		(96,082)		74,073
<b>Investing activities</b>					
Purchase of tangible fixed assets		(815)		(6,469)	
Proceeds on disposal of tangible fixed assets		226		-	
Investment income received		46		146	
<b>Net cash used in investing activities</b>			(543)		(6,323)
<b>Net cash used in financing activities</b>			-		-
<b>Net (decrease)/increase in cash and cash equivalents</b>			(96,625)		67,750
Cash and cash equivalents at beginning of year			409,009		341,259
<b>Cash and cash equivalents at end of year</b>			312,384		409,009

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 MARCH 2022**

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### 1 Accounting policies

#### Charity information

Living Sport Cambridgeshire and Peterborough Sports Partnership Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Armstrong House, Sovereign Court, Huntingdon, Cambridgeshire, PE29 6XU, United Kingdom.

#### 1.1 Accounting convention

The accounts have been prepared in accordance with the charity's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements, including the continued impact of COVID-19. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Any grant receivable is shown as an incoming resource once the charity has met any conditions relating to its receipt and when it has reasonable assurance that the grant will be received. The grant is shown within the appropriate fund, in accordance with any restrictions placed in its use by the donor. Incoming resources are only deferred if the donor has restricted their use until a future accounting period.

#### 1.5 Expenditure

Resources expended are included in the Statement of Financial Activities on an accruals basis.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2022**

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### 1 Accounting policies (Continued)

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery	25% p.a. straight line
---------------------	------------------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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### 1 Accounting policies (Continued)

#### ***Basic financial liabilities***

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### ***Derecognition of financial liabilities***

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### **1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.11 Retirement benefits**

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 3 Donations and legacies

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
Donations and gifts	461	2,000	2,461	-	3,122	3,122
Grants receivable	211,380	697,907	909,287	216,380	612,293	828,673
Sponsorship income	4,250	-	4,250	6,050	-	6,050
	<u>216,091</u>	<u>699,907</u>	<u>915,998</u>	<u>222,430</u>	<u>615,415</u>	<u>837,845</u>
<b>Grants receivable for core activities</b>						
Sport England	211,380	583,754	795,134	211,380	477,452	688,832
Cambridgeshire County Council (CCC)	-	105,653	105,653	-	105,004	105,004
Cambridgeshire Community Foundation	-	-	-	-	(1,000)	(1,000)
Viridor	-	7,500	7,500	-	3,500	3,500
Papworth Trust	-	-	-	-	7,537	7,537
Football Foundation	-	-	-	-	5,000	5,000
CIMSPA	-	-	-	-	7,000	7,000
Cambridgeshire & Peterborough CCG	-	-	-	-	6,800	6,800
National Lottery Community Fund	-	-	-	-	1,000	1,000
Huntingdonshire District Council COVID relief	-	-	-	5,000	-	5,000
Wellbeing together	-	1,000	1,000	-	-	-
	<u>211,380</u>	<u>697,907</u>	<u>909,287</u>	<u>216,380</u>	<u>612,293</u>	<u>828,673</u>

### 4 Investments

	Unrestricted funds 2022 £	Unrestricted funds 2021 £
Interest receivable	46	146
	<u>46</u>	<u>146</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 5 Charitable activities

	Promotion of sport 2022 £	Promotion of sport 2021 £
Events income	4,107	4,022
Commissions and contracts	4,470	-
Workshops income	11,080	10,693
	<u>19,657</u>	<u>14,715</u>
Analysis by fund		
Unrestricted funds	17,703	14,715
Restricted funds	1,954	-
	<u>19,657</u>	<u>14,715</u>

### 6 Other income

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £
Other income	21,892	30,212	52,104	7,136
	<u>21,892</u>	<u>30,212</u>	<u>52,104</u>	<u>7,136</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

### 7 Expenditure on charitable activities

	Promotion of sport 2022 £	Promotion of sport 2021 £
Staff costs	583,057	495,349
Depreciation and impairment (including profit and loss on disposal)	3,160	3,110
Other costs	141,100	129,708
	<u>727,317</u>	<u>628,167</u>
Grant funding of activities (see note 8)	210,627	119,405
Share of support costs (see note 9)	68,500	59,214
Share of governance costs (see note 9)	11,246	10,545
	<u>1,017,690</u>	<u>817,331</u>
<b>Analysis by fund</b>		
Unrestricted funds	290,626	250,887
Restricted funds	727,064	566,444
	<u>1,017,690</u>	<u>817,331</u>

### 8 Grants payable

	Promotion of sport 2022 £	Promotion of sport 2021 £
Grants to institutions:		
Other	210,627	119,405
	<u>210,627</u>	<u>119,405</u>

#### Promotion of sport

Grants are made to organisations that share similar objectives, to promote sporting activity.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

9 Support costs	Support costs £	Governance costs £	2022 £	Support costs £	Governance costs £	2021 £
Support costs	68,500	-	68,500	59,214	-	59,214
Audit fees	-	6,240	6,240	-	5,940	5,940
Legal and professional	-	5,006	5,006	-	4,605	4,605
	<u>68,500</u>	<u>11,246</u>	<u>79,746</u>	<u>59,214</u>	<u>10,545</u>	<u>69,759</u>
Analysed between Charitable activities	<u>68,500</u>	<u>11,246</u>	<u>79,746</u>	<u>59,214</u>	<u>10,545</u>	<u>69,759</u>

Governance costs includes payments to the auditors of £6,240 (2021 - £5,940) for audit fees.

### 10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

One trustees received reimbursement of expenses during the year of £146 (2021 - £Nil).

### 11 Employees

The average monthly number of employees during the year was:

	2022 Number	2021 Number
	18	16
	<u>18</u>	<u>16</u>
Employment costs	2022 £	2021 £
Wages and salaries	524,432	447,934
Social security costs	44,665	35,395
Other pension costs	13,960	12,020
	<u>583,057</u>	<u>495,349</u>

Included in the above are termination payments made under settlement agreements totalling £17,776 made to 1 member of staff (2021 - £Nil).

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

<b>11</b>	<b>Employees</b>		<b>(Continued)</b>
	The number of employees whose annual remuneration was £60,000 or more were:		
		<b>2022</b>	<b>2021</b>
		<b>Number</b>	<b>Number</b>
	£70,000 - £80,000	1	-
		<u>          </u>	<u>          </u>
<b>12</b>	<b>Tangible fixed assets</b>		
			<b>Plant and machinery</b>
			<b>£</b>
	<b>Cost</b>		
	At 1 April 2021		36,714
	Additions		815
	Disposals		(10,778)
	At 31 March 2022		<u>26,751</u>
	<b>Depreciation and impairment</b>		
	At 1 April 2021		28,576
	Depreciation charged in the year		3,173
	Eliminated in respect of disposals		(10,565)
	At 31 March 2022		<u>21,184</u>
	<b>Carrying amount</b>		
	At 31 March 2022		<u>5,567</u>
	At 31 March 2021		<u>8,138</u>
<b>13</b>	<b>Financial instruments</b>		
		<b>2022</b>	<b>2021</b>
		<b>£</b>	<b>£</b>
	<b>Carrying amount of financial assets</b>		
	Trade debtors excluding bad debt provision	94,472	6,875
	Other debtors	54	-
	Bank and cash	312,384	409,009
	Measured at cost	<u>406,910</u>	<u>415,884</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

(Continued)

### 13 Financial instruments

#### Carrying amount of financial liabilities

Trade creditors	9,945	6,135
Accruals	23,569	16,816
Other taxation and social security	11,052	10,927
Other creditors	2,699	4,443
	<u>47,265</u>	<u>38,321</u>

### 14 Debtors

	2022	2021
	£	£
<b>Amounts falling due within one year:</b>		
Trade debtors	90,342	6,875
Other debtors	54	-
Prepayments	11,279	16,182
Accrued income	417	1,000
	<u>102,092</u>	<u>24,057</u>

Included in accrued income is £417 (2021 - £1,000) apprentice incentive that was received after the year end.

### 15 Creditors: amounts falling due within one year

	Notes	2022	2021
		£	£
Other taxation and social security		11,052	10,927
Deferred income	16	905	1,125
Trade creditors		9,945	6,135
Other creditors		2,699	4,443
Accruals		23,569	16,816
		<u>48,170</u>	<u>39,446</u>

### 16 Deferred income

	2022	2021
	£	£
Other deferred income	905	1,125
	<u>905</u>	<u>1,125</u>

Deferred income is for courses and events that are to take place after the year end.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

#### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds		Movement in funds		Balance at 1 April 2021 £	Incoming resources £	Resources expended £	Movement in funds		Transfers £	Balance at 31 March 2022 £
	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Balance at 1 April 2021 £				Incoming resources £	Resources expended £		
Disability Sport	13,368	-	(10,368)	3,000	-	-	(145)	-	-	-	2,855
DfE Volunteering	10,351	8,000	(13,350)	5,001	-	-	(3,809)	-	-	-	1,192
School Games	23,387	-	(22,168)	1,219	-	-	(1,233)	14	-	-	-
Satellite Clubs	17,844	121,420	(95,392)	43,872	5,763	5,763	(30,597)	-	-	-	19,038
Primary Link Funding	8,886	-	(8,886)	-	-	-	-	-	-	-	-
Volunteering	8,412	-	(8,412)	-	-	-	-	-	-	-	-
Coaching	5,066	-	(5,066)	-	-	-	-	-	-	-	-
The Daily Mile	10,686	28,800	(39,482)	4	19,089	19,089	(19,093)	-	-	-	-
Workforce	14,480	37,500	(33,734)	18,246	37,620	37,620	(30,492)	-	-	-	25,374
Handball	3,763	-	-	3,763	-	-	(630)	-	-	-	3,133
Lets Get Moving Cambridgeshire	35,961	12,250	(7,067)	41,144	-	-	(4,367)	(8,760)	-	-	28,017
Active Families	16,436	62,536	(45,482)	33,490	23,805	23,805	(47,052)	(5,305)	-	-	4,938
Active New Communities	10,578	125,000	(113,805)	21,773	125,681	125,681	(113,984)	-	-	-	33,470
Workplace Health	3,821	-	(255)	3,566	-	-	(2,021)	-	-	-	1,545
Play with Pride	1,782	-	(1,532)	250	-	-	(250)	-	-	-	-
Club Development - Viridor	300	-	(203)	97	-	-	(97)	-	-	-	-
Walking Sports	10,000	1,000	(6,519)	4,481	-	-	(5,555)	1,074	-	-	-
Moving Forwards	1,000	(1,000)	-	-	-	-	-	-	-	-	-
Active through football	-	5,000	(3,500)	1,500	-	-	(1,500)	-	-	-	-
Healthy You	-	30,218	(30,218)	-	48,864	48,864	(51,121)	-	-	-	(2,257)
Carried forward to next page	196,121	430,724	445,439	181,406	260,822	260,822	311,946	(12,977)	-	-	117,305

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2022**

17 Restricted funds	Movement in funds		Movement in funds		Movement in funds		Transfers	Balance at 31 March 2022
	Balance at 1 April 2020	Incoming resources	Resources expended	Balance at 1 April 2021	Incoming resources	Resources expended		
	£	£	£	£	£	£	£	£
Brought forward	196,121	430,724	445,439	181,406	260,822	311,946	(12,977)	117,305
Viridor	-	3,500	(3,500)	-	7,500	(7,500)	-	-
Tackling Inequalities	-	100,000	(79,759)	20,241	50,000	(70,633)	392	-
Papworth Trust	-	7,537	(4,531)	3,006	-	(3,006)	-	-
CIMSPA	-	7,000	-	7,000	-	(7,000)	-	-
CCG - Mental Health	-	6,800	(515)	6,285	1,000	(6,119)	(1,166)	-
Fundraising - Local Joes	-	3,122	-	3,122	-	-	-	3,122
Children and Young People (CYP)	-	56,732	(32,700)	24,032	192,055	(169,741)	(300)	46,046
Fundraising - John Lewis	-	-	-	-	1,000	-	-	1,000
Healthy Weight - Active mile	-	-	-	-	19,484	(6,324)	-	13,160
Healthy Weight - Diverse Communities	-	-	-	-	25,000	-	-	25,000
Healthy Weight - Dragon's Den	-	-	-	-	14,000	-	-	14,000
Tesco Families	-	-	-	-	1,000	-	-	1,000
Wellbeing Together	-	-	-	-	834	(2,000)	1,166	-
Wellbeing Walks	-	-	-	-	2,500	(417)	7,500	9,583
Opening up School Facilities	-	-	-	-	130,378	(130,378)	-	-
Commonwealth Games Legacy	-	-	-	-	26,500	(12,000)	-	14,500
	196,121	615,415	(566,444)	245,092	732,073	727,064	(5,385)	244,716

(Continued)

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

#### 17 Restricted funds

(Continued)

Disability Sport - a series of projects to enhance existing disability sports activities across the partnership area linked with the Ability Plus Group Development Plan.

DfE Volunteering - Sport England programme with funding from the Department for Education to recruit and support coaches to work in support of Levels 1 & 2 of the School Games.

School Games - Sport England programme for the organisation of Level 3 / County School Games Festivals on behalf of a School Games Local Organising Committee.

Satellite Clubs - Sport England programme with grant funding to support groups to establish activities targeted for less active young people to increase their participation in sport and physical activity.

Primary Link Funding - Sport England funding support for Living Sport to support Primary Schools with the effective use of the Sport premium to improve the provision of physical education and school sport.

Volunteering - programme to support the training and development for community sports volunteering.

Coaching - Funding from Sport England used to support the training and development of sports coaches, including through bursaries to support acquisition of coaching qualifications.

The Daily Mile - Sport England funding to support the promotion of The Daily Mile amongst schools of Cambridgeshire & Peterborough.

Workforce - Sport England funding for Active Partnerships to support the development of the workforce delivering sport and physical activity, be that in a voluntary or professional capacity.

England Handball – An England Handball funded programme to increase handball participation through the School Games and other competitions including upskilling school staff.

Lets Get Moving Cambridgeshire - Cambridgeshire County Council Health Committee investment in a collaborative project with the 5 City / District Councils to identify and share information about existing opportunities, develop new opportunities and support people, particularly those in greater need, to become more physically active.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

#### 17 Restricted funds

(Continued)

Active Families - funding from the Sport England Families Fund, with Living Sport undertaking a project management role on behalf of the lead partner Cambridgeshire & Peterborough Public Health, with the wider partnership consisting of Vivacity, Fenland District Council and Cambridge City Council.

Active New Communities - Sport England Core Market funding for a 4 year collaborative project which Living Sport led in partnership with Public Health, local Councils and some local developers and housing associations.

Workplace Health - an Active Partnerships supported programme targeted at those in workplaces to encourage greater participation in sport and physical activity.

Play With Pride - a National Lottery Community Fund Awards for All project aiming to tackle homophobic behaviour and supporting LGBT+ young people within a sport and physical activity setting.

Club Development Viridor – funding from the Viridor in Peterborough Fund to support the establishment of the PING Peterborough Table Tennis project.

Walking Sports – funding from Sport England Small Grants and the National Lottery Community Fund for the development of Walking Sports opportunities in Basketball, Hockey, Rugby Union and Cricket.

Moving Forwards – funding from Cambridgeshire Community Foundation for a project in conjunction with the Office of the Police & Crime Commissioner.

Active through Football – Football Foundation funding to support an application to engage more people from lower socio-economic backgrounds across Peterborough into physical activity through football.

Healthy You - Cambridgeshire County Council / Peterborough City Council Public Health commission with the 5 City / District Councils of Cambridgeshire and Vivacity Peterborough to develop new opportunities and support people, particularly those in greater need, to become more physically active. The deficit balance on this fund as it is a project that continues into the new financial year when additional funding will be received.

Viridor – funding from the Viridor in Peterborough Fund to support the establishment of the PING Peterborough Table Tennis project.

Tackling Inequalities Fund – Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic.

Papworth Trust - To deliver a targeted physical activity programme to participants on the Work and Health Programme (WHP), to improve their wellbeing, particularly addressing the negative impact the pandemic has had on people's activity, isolation and mental health.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

#### 17 Restricted funds

(Continued)

CIMSPA – A region-wide project with the Chartered Institute for the Management of Sport and Physical Activity supported by Sport England to prepare a Skills Plan for sport and physical activity in each County.

CCG – Mental Health - Cambridgeshire & Peterborough Clinical Commissioning Group funding as part of the Peterborough Mental Health Exemplar for a project with Cambridgeshire, Peterborough and South Lincolnshire MIND to deliver mental health training for community groups.

Fundraising – Local Joes - A summer fundraising campaign undertaken by Living Sport staff and Directors to raise monies to provide support for those volunteers delivering sport and physical activity opportunities in communities.

Children & Young People (CYP) – funding awarded from Sport England, previously under separate heading of Satellite Clubs and School Games programmes, and Active Lives but for 2020-2022 under this broader heading and with greater flexibility for use according to the needs of Cambridgeshire & Peterborough and particularly in light of Covid restrictions.

Fundraising - John Lewis - A donation to be used for work in the Peterborough area as that links to the Peterborough giving guidelines for the Community Matters (Give a Little Love) campaign.

Healthy Weight - Active mile - To engage with schools and early years settings to adopt and embed an active mile initiative. Supporting settings to maintain an 'Active Mile' to improve the physical and mental well-being of pupils.

Healthy Weight - Diverse Communities - To provide training and skills development support to a more diverse workforce to enhance the activity provision suitable for disengaged communities. Identifying and training individuals within target communities to deliver opportunities to engage people in physical activity.

Healthy Weight - Dragon's Den - To empower adolescents to co-produce new extracurricular physical activity clubs in the schools setting. Supporting groups of targeted pupils in secondary schools to design and pitch an idea for extracurricular physical activity clubs one of which is then funded.

Tesco Families - To set up Community Family Daily Mile routes.

Wellbeing Together - An innovative community training programme, delivered through a partnership with CPSL Mind. The programme aims to equip volunteers and community workers with the knowledge and skills to enable them to support others in the community to look after their mental health and know how to access further help when needed.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2022

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#### 17 Restricted funds

(Continued)

Wellbeing Together - An innovative community training programme, delivered through a partnership with CPSL Mind. The programme aims to equip volunteers and community workers with the knowledge and skills to enable them to support others in the community to look after their mental health and know how to access further help when needed.

Wellbeing Walks - To manage the Cambridgeshire and Peterborough Wellbeing Walks Scheme. Engagement with additional (external) walk providers to incorporate their walks into the countywide scheme.

Opening up School Facilities - To support schools to open their facilities outside of the normal school day (evenings, weekends, and holidays) to allow young people more opportunities to be physically active.

Commonwealth Games Legacy - An Award granted to assist in providing School Games Organisers with a delivery budget to help link intra and inter School Games activity to the Commonwealth Games legacy work.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

### 18 Analysis of net assets between funds

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
Fund balances at 31 March 2022 are represented by:						
Tangible assets	5,567	-	5,567	8,138	-	8,138
Current assets/ (liabilities)	121,590	244,716	366,306	148,528	245,092	393,620
	<u>127,157</u>	<u>244,716</u>	<u>371,873</u>	<u>156,666</u>	<u>245,092</u>	<u>401,758</u>

### 19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year	8,953	12,620
Between two and five years	953	1,907
	<u>9,906</u>	<u>14,527</u>

### 20 Cash generated from operations

	2022 £	2021 £
(Deficit)/surplus for the year	(29,885)	42,511
Adjustments for:		
Investment income recognised in statement of financial activities	(46)	(146)
Gain on disposal of tangible fixed assets	(13)	-
Depreciation and impairment of tangible fixed assets	3,173	3,110
Movements in working capital:		
(Increase)/decrease in debtors	(78,035)	25,772
Increase in creditors	8,944	4,151
(Decrease) in deferred income	(220)	(1,325)
<b>Cash (absorbed by)/generated from operations</b>	<u>(96,082)</u>	<u>74,073</u>

### 21 Analysis of changes in net funds

The charity had no debt during the year.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

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### 22 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel including settlement agreements, is as follows.

	2022 £	2021 £
Aggregate compensation	221,365	176,982

#### Transactions with related parties

No one individual has overall control of the charity.

Each Trustee and members of staff complete a Declaration of Interest and these are noted at every meeting of the Board and its Sub-Committees.

The Trustees are appointed as individuals but do have involvement with organisations which Living Sport works with on a regular basis. During the past year Living Sport has received resource support from some organisations and has also supported activities with:

Nene Park Trust – M Bradbury

Cambridge Sport Lakes Trust / Milton Country Park – M Woolhouse

In no instance has any Trustee or member of Management Team been involved in the individual decisions on the allocation of any resources in support of this work.

Sport England as the major funder has rights to attend Living Sport Board meetings.

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

England & Wales - Charity number 1124122

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# Accounts

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Charity Registration No. 1124122

Company Registration No. 05894596 (England and Wales)

**LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH  
SPORTS PARTNERSHIP LIMITED**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2021**

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	M Bradbury D Coulson C Gronow J Humpston T F Hutchison V Moore J Morris S Morris A Ramzanali A Wild M G Woolhouse	(Appointed 1 October 2020)         (Appointed 1 October 2020) (Appointed 1 October 2020)
<b>Secretary</b>	Mr S R Fairhall	
<b>Charity number</b>	1124122	
<b>Company number</b>	05894596	
<b>Registered office</b>	Eastfield House Latham Road Huntingdon Cambridgeshire United Kingdom PE29 6YG	
<b>Auditor</b>	Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough United Kingdom PE1 2SP	

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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

### FOR THE YEAR ENDED 31 MARCH 2021

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The trustees present their report and accounts for the year ended 31 March 2021.

The charity registered with the Charity Commission and was granted charitable status on 19 May 2008.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

#### Objectives and activities

The charitable objects of the company are **"The preservation and protection of health and the promotion of community participation in healthy recreation through sport and physical fitness by supporting the development of greater participation and quality in sport in Cambridgeshire and Peterborough"**

The aim of Living Sport is **"Improving health, happiness and wellbeing by supporting people to be active"**.

#### Our Values are:

- Passionate about what we do
- Striving for excellence
- Making a positive impact
- Working Collaboratively

Living Sport refreshed its Strategy as part of some significant work on a 5 Year Business Plan approved by the Board in November 2019. This then led to a restructure of the staff team which resulted in the appointment of three new posts to the Senior Leadership Team. Two new appointees, Kelly Vickers and Alison Lyons joined Living Sport as Head of Business Development and Head of Partnerships with an internal promotion of Ashlea Smith to the post of Head of Delivery. Some further appointments were made through the first half of the year to build the three teams, including two important appointments of Louise Prosser and Tanya Johnson to the new roles of Finance Manager and Marketing & Communications Manager, and the recruitment of Holly Newell as Digital Marketing Apprentice.

We constantly work to ensure that our Strategy remains current, and with the new teams established we added Children & Young People as a strategic priority group and undertook a detailed Strategic Priority Review which reported to the Board in October 2021. We have however waited for the publication of the new Sport England 'Uniting the Movement' 10 Year Strategy and coming out of the Covid Pandemic before publishing a revised document.

Living Sport is one of 43 Active Partnerships across England, part of the Active Partnerships network, supported by Sport England with substantial funds from the Sport Lottery. This funding is for a defined Primary Role: A strong granular understanding of place and people; Ability to broker and facilitate a much wider range of relationships; Where necessary supporting projects and relationships on Sport England's behalf; Supporting Local Authorities by consent.

We also continue to be supported by Sport England with funds for the delivery of number of different activities now under the banner 'Children & Young People' – which includes School Games and the Active Lives survey – plus additional funds for Workforce and The Daily Mile.

Sport England operates on 4-year funding cycles and this funding was the last year of the 2017-2021 period. But as a result of the Covid Pandemic Sport England confirmed a rollover of funding for 2021-2022 based on the levels of Award in the current year. Sport England have advised that funding for the 3 remaining years of the funding cycle (2022-2025) will be confirmed by September 2021.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2021

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The Living Sport team reverted to home working through the Covid Pandemic, supported by more flexible working, particularly during the shutdown of Schools. This way of working was also supported by a move to 'the cloud' and use of Microsoft 365 and greater use of tools such as WhatsApp, Teams and Zoom. A number of new laptop computers were required, which in future years will be replaced evenly over the years.

The health and wellbeing of the staff team through the Pandemic was a key concern of the Senior Leadership Team and the Directors and a mix of online social activities, outdoor walking meetings and taking the opportunity to return to office working for reduced numbers when the rules allowed, and some physical activity challenges and regular general check-ins with team members was supported by additional Mental Health training.

Our Schools Coaching work ceased with the Covid Pandemic. Our Coach, Lee Hayward was reassigned to some other work within the business and did a short period of furlough. When he left to a new role we left the role vacant. Our Events Coordinator Juliette Richards left the organisation for a new role just before the Covid Pandemic shutdown. With our events cancelled we have not yet sought to replace her.

The trustees have paid due regard to guidance issued by the Charity Commission on public benefit and in deciding what activities the charity should undertake.

#### **Achievements and performance**

The Covid Pandemic had a significant impact on what we could deliver, including cancellation of our planned programme for 2020-2021 of 10K Races, Netwalking, School Games, Sports Awards and our education and training programmes (Safeguarding and First Aid). It also impacted upon how we delivered our other programmes such as Active New Communities, Active Families and Satellite Clubs.

However, we were able to develop online offers with some of the highlights of 2020-2021 being:

- Virtual School Games
- A move to delivering online training courses including securing new business from England Golf for delivery of Safeguarding courses
- Virtual Festival of Running
- Virtual Sports Awards

We led the consortium of partners including the 5 Cambridgeshire local authorities and Vivacity representing Peterborough, in tendering for Lot 3 of the Cambridgeshire & Peterborough Public Health Integrated Lifestyle Service (in essence continuation of the Let's Get Moving Cambridgeshire programme delivered 2017-2020). This contract was awarded in Spring 2020 and activated from June 2021, albeit with adaptations reflecting the situation.

We have led a Physical Education and School Sport Strategy Group for Cambridgeshire & Peterborough which has included a number of online events and consultations, and continue to contribute to the Healthy Schools Steering Group. Our funding for the promotion of The Daily Mile was twice extended, to March and then July 2021.

We were successful again in being matched with two analysts through the Analytical Volunteer Programme and worked with them to investigate how we can work even closer with our partners and receive feedback on a more ongoing basis.

We signposted and supported sports and community organisations to access local and sports specific emergency grants, and specialist information advice and guidance in response to the Covid Pandemic. We adjusted some of our Sport England Satellite Clubs funding and supported a number of organisations to develop and deliver online rather than face-to-face activities.

Sport England introduced the Tackling Inequalities Fund and Living Sport was awarded £100,000 to support organisations and communities which had been most affected by the Covid Pandemic and awarded 40 grants to 35 different organisations for projects across Cambridgeshire and Peterborough.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2021**

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### Financial review

Living Sport secured a Covid Pandemic community support grant from Huntingdonshire District Council to help offset the costs of the unused office. An insurance claim was submitted under our Business Interruption cover and is currently being assessed following the national court ruling on this type of cover.

In addition to more regular reporting to the Finance Sub-Committee we have made improvements to our financial management with a revised Finance Handbook, a move towards the adoption of a Core Cost Recovery Model and paperless financial processes. We have just taken Payroll back in-house in April 2021.

It was decided in January 2019 to wind our two trading companies up – Living Sport Services Community Interest Company (07645977) and Living Sport Services (Coaching HQ) (09450901) – and take the activity back into the charity. The winding up process is now complete but not until end-April 2021.

Living Active Limited (11214648) established as a trading company in February 2018 has remained dormant throughout the year.

Living Sport has a Reserves Policy which is reviewed annually by the Finance Sub-Committee and takes into account the financial risks faced by the charity.

The policy states that reserves should be held to cover two months' running costs and costs associated with winding up if this were to become necessary. The current reserves target of Living Sport based on these calculations is £135,816.

With free reserves at 31 March 2021 was £156,666, Living Sport has reserves which are in line with those required by the policy.

### Structure, governance and management

The charity is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association.

Living Sport Cambridge and Peterborough Sports Partnership Limited (Living Sport) is governed by a Board of Trustees, these are the members of the charitable company. The trustees, who are also the directors for the purpose of company law, and who served during the year were:

M Bradbury	
D Coulson	(Appointed 1 October 2020)
C Gronow	
J Humpston	
T F Hutchison	
V Moore	
J Morris	
S Morris	
A Ramzanali	(Appointed 1 October 2020)
A Wild	(Appointed 1 October 2020)
E W Winstone	(Resigned 31 December 2020)
M G Woolhouse	

Trustees shall ordinarily serve a maximum of 2 terms of 3 years. Simon Morris was reappointed as Chairperson for the first year of his second term but is stepping down at the AGM 2021 and recruitment of a new Chairperson is underway.

Through an open recruitment process, after consultation with Perrett Laver who are engaged by Sport England to support greater diversity in recruitment to sports Boards, new Trustees were appointed: David Coulson, Sakina Ramzanali and Andy Wild.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2021

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None of the trustees has a beneficial interest in the company. All the trustees are members of the company and guarantee to contribute such sum (not exceeding £10) in the event of winding up.

The Board is supported by a series of Sub-Committees which are:

- Business Development Group
- Audit & Assurance Sub-Committee
- Remuneration & Nominations Sub-Committee
- Finance Sub-Committee

As a result of the Covid Pandemic all Board and Sub-Committee meetings moved to being held online, and in addition to formal appointments to the Sub-Committees all Directors have received all papers for all meetings and invited to attend all meetings. New Directors have used this opportunity to observe a number of the Sub-Committees as an extension of the formal Induction which they attended. Also the Finance Sub-Committee has met monthly through the year to ensure that the Trustees were fully informed of the financial position of the charity, and to support the budgeting and re-budgeting work that was undertaken through the year.

The charity is awaiting details of the financial settlement from Sport England for 2022-2025 but has two large programmes which are contracted to 2023 (Healthy You commission from Cambridgeshire & Peterborough Public Health and Active New Communities grant from Sport England). The charity is pursuing a broad range of activities as it seeks financial sustainability – other grants and commissions, charitable fundraising, development of our own income generating events and activities and engagement with commercial partners. The impact of the Covid Pandemic will be that diversification to achieve a broader balance of funding, away from the reliance on the very welcome Sport England funding, will take longer to achieve.

In addition to the formal meetings there has been significantly additional contact between members of the new Senior Leadership Team and Trustees based on work being undertaken and reflecting the different skills and expertise of the Trustees.

This includes a more team approach to support a number of important work areas. Alison Lyons (Head of Partnerships) is our strategic lead for Safeguarding, supported by a Board Champion, Tracy Hutchison (who replaced Eric Winstone in this role in December 2020) and Rebecca Evans (Partnerships Manager) and Sally Gibson (Sports Delivery Coordinator) appointed as our Designated Officers for Adults and Children & Young People Safeguarding respectively. Ashlea Smith (Head of Delivery) is our lead for Equality, Diversity & inclusion and has involved our Board Champion Val Moore in a Working Group also consisting of Simon Fairhall (Chief Executive), Tanya Johnson (Marketing & Communications Manager), Anna O'Leary (The Daily Mile Local Coordinator) and Rebecca Evans (Partnerships Manager)

Living Sport has been assessed as being compliant with the UK Code of Sport Governance but is awaiting notification of changes to the Code following a review by UK Sport and Sport England and will then undertake a full review against the new Code criteria.

The Audit & Assurance Committee have taken responsibility for the implementation of a Board Development Plan developed following the independent Board Performance Review undertaken by Gerald Coteman and reported in late 2019.

The trustees regularly assess the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 MARCH 2021***

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### **Auditor**

Living Sport regularly tests the market and tendered for the auditors of the company in December 2020 / January 2021.

The trustees' report was approved by the Board of Trustees.

### **S Morris**

Trustee

Dated: 19 August 2021

### **M G Woolhouse**

Trustee

Dated: 19 August 2021

# **LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED**

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

***FOR THE YEAR ENDED 31 MARCH 2021***

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The trustees, who are also the directors of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### Opinion

We have audited the financial statements of Living Sport Cambridgeshire and Peterborough Sports Partnership Limited (the 'charity') for the year ended 31 March 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

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#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

**Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)**  
for and on behalf of Azets Audit Services

30 September 2021

**Chartered Accountants**  
**Statutory Auditor**

Ruthlyn House  
90 Lincoln Road  
Peterborough  
United Kingdom  
PE1 2SP

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2021

### Current financial year

	Notes	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Total 2020 £
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	222,430	615,415	837,845	696,528
Charitable activities	5	14,715	-	14,715	77,236
Investments	4	146	-	146	873
Other income	6	7,136	-	7,136	13,359
<b>Total income</b>		<u>244,427</u>	<u>615,415</u>	<u>859,842</u>	<u>787,996</u>
<b><u>Expenditure on:</u></b>					
Expenditure on charitable activities	7	250,887	566,444	817,331	864,590
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		(6,460)	48,971	42,511	(76,594)
Fund balances at 1 April 2020		<u>163,126</u>	<u>196,121</u>	<u>359,247</u>	<u>435,841</u>
<b>Fund balances at 31 March 2021</b>		<u><u>156,666</u></u>	<u><u>245,092</u></u>	<u><u>401,758</u></u>	<u><u>359,247</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2021

Prior financial year

	Notes	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
<b><u>Income and endowments from:</u></b>				
Donations and legacies	3	221,072	475,456	696,528
Charitable activities	5	77,236	-	77,236
Investments	4	873	-	873
Other income	6	13,359	-	13,359
<b>Total income</b>		<b>312,540</b>	<b>475,456</b>	<b>787,996</b>
<b><u>Expenditure on:</u></b>				
Expenditure on charitable activities	7	341,489	523,101	864,590
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		<b>(28,949)</b>	<b>(47,645)</b>	<b>(76,594)</b>
Fund balances at 1 April 2019		192,075	243,766	435,841
<b>Fund balances at 31 March 2020</b>		<b>163,126</b>	<b>196,121</b>	<b>359,247</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
<b>Fixed assets</b>					
Tangible assets	12		8,138		4,779
<b>Current assets</b>					
Debtors	14	24,057		49,829	
Cash at bank and in hand		409,009		341,259	
		<u>433,066</u>		<u>391,088</u>	
<b>Creditors: amounts falling due within one year</b>	15	<u>(39,446)</u>		<u>(36,620)</u>	
Net current assets			393,620		354,468
<b>Total assets less current liabilities</b>			<u>401,758</u>		<u>359,247</u>
<b>Income funds</b>					
Restricted funds	17		245,092		196,121
Unrestricted funds			156,666		163,126
			<u>401,758</u>		<u>359,247</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2021, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 19 August 2021

S Morris  
Trustee

M G Woolhouse  
Trustee

Company Registration No. 05894596

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	20		74,073		7,825
<b>Investing activities</b>					
Purchase of tangible fixed assets		(6,469)		(1,367)	
Investment income received		146		873	
<b>Net cash used in investing activities</b>			(6,323)		(494)
<b>Net cash used in financing activities</b>			-		-
<b>Net increase in cash and cash equivalents</b>			67,750		7,331
Cash and cash equivalents at beginning of year			341,259		333,928
<b>Cash and cash equivalents at end of year</b>			409,009		341,259

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 MARCH 2021**

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### 1 Accounting policies

#### Charity information

Living Sport Cambridgeshire and Peterborough Sports Partnership Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Eastfield House, Latham Road, Huntingdon, Cambridgeshire, PE29 6YG, United Kingdom.

#### 1.1 Accounting convention

The accounts have been prepared in accordance with the charity's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

These financial statements present information about the charitable company only and not its related entities. During the year the related entities Living Sport Services CIC and Living Sport Services (Coaching HQ) Limited were dormant and were struck off the register in April 2021.

#### 1.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements, including the anticipated impact of COVID-19. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Any grant receivable is shown as an incoming resource once the charity has met any conditions relating to its receipt and when it has reasonable assurance that the grant will be received. The grant is shown within the appropriate fund, in accordance with any restrictions placed in its use by the donor. Incoming resources are only deferred if the donor has restricted their use until a future accounting period.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

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### 1 Accounting policies (Continued)

#### 1.5 Expenditure

Resources expended are included in the Statement of Financial Activities on an accruals basis.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery	25% p.a. straight line
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

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### 1 Accounting policies

(Continued)

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.11 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 3 Donations and legacies

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
Donations and gifts	-	3,122	3,122	1,058	-	1,058
Grants receivable	216,380	612,293	828,673	211,380	475,456	686,836
Sponsorship income	6,050	-	6,050	8,634	-	8,634
	<u>222,430</u>	<u>615,415</u>	<u>837,845</u>	<u>221,072</u>	<u>475,456</u>	<u>696,528</u>
<b>Grants receivable for core activities</b>						
Sport England	211,380	477,452	688,832	211,380	366,838	578,218
Cambridgeshire County Council (CCC)	-	105,004	105,004	-	97,095	97,095
Fenland District Council (FDC)	-	-	-	-	5,000	5,000
Cambridgeshire Community Foundation	-	(1,000)	(1,000)	-	(2,000)	(2,000)
Viridor	-	3,500	3,500	-	4,495	4,495
Boccia England	-	-	-	-	150	150
England Table Tennis Association	-	-	-	-	3,878	3,878
Papworth Trust	-	7,537	7,537	-	-	-
Football Foundation	-	5,000	5,000	-	-	-
CIMSPA	-	7,000	7,000	-	-	-
Cambridgeshire & Peterborough CCG	-	6,800	6,800	-	-	-
National Lottery Community Fund	-	1,000	1,000	-	-	-
Huntingdonshire District Council COVID relief	5,000	-	5,000	-	-	-
	<u>216,380</u>	<u>612,293</u>	<u>828,673</u>	<u>211,380</u>	<u>475,456</u>	<u>686,836</u>

### 4 Investments

	Unrestricted funds 2021 £	Unrestricted funds 2020 £
Interest receivable	146	873
	<u>146</u>	<u>873</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

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### 5 Charitable activities

	Promotion of sport 2021 £	Promotion of sport 2020 £
Events income	4,022	20,886
Coaching income	-	40,286
Workshops income	10,693	16,064
	<u>14,715</u>	<u>77,236</u>

### 6 Other income

	Unrestricted funds 2021 £	Unrestricted funds 2020 £
Other income	<u>7,136</u>	<u>13,359</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 7 Expenditure on charitable activities

	Promotion of sport 2021 £	Promotion of sport 2020 £
Staff costs	495,349	460,278
Depreciation and impairment	3,110	4,127
Other costs	129,708	259,524
	<u>628,167</u>	<u>723,929</u>
Grant funding of activities (see note 8)	119,405	64,129
Share of support costs (see note 9)	59,214	62,038
Share of governance costs (see note 9)	10,545	14,494
	<u>817,331</u>	<u>864,590</u>
<b>Analysis by fund</b>		
Unrestricted funds	250,887	341,489
Restricted funds	566,444	523,101
	<u>817,331</u>	<u>864,590</u>

### 8 Grants payable

	Promotion of sport 2021 £	Promotion of sport 2020 £
Grants to institutions:		
Other	119,405	64,129
	<u>119,405</u>	<u>64,129</u>

#### Promotion of sport

Grants are made to organisations that share similar objectives, to promote sporting activity.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 9 Support costs

	Support costs	Governance costs	2021	Support costs	Governance costs	2020
	£	£	£	£	£	£
Support costs	59,214	-	59,214	62,038	-	62,038
Audit fees	-	5,940	5,940	-	5,700	5,700
Legal and professional	-	4,605	4,605	-	8,239	8,239
Trustees Board expenses	-	-	-	-	555	555
	<u>59,214</u>	<u>10,545</u>	<u>69,759</u>	<u>62,038</u>	<u>14,494</u>	<u>76,532</u>
Analysed between						
Charitable activities	<u>59,214</u>	<u>10,545</u>	<u>69,759</u>	<u>62,038</u>	<u>14,494</u>	<u>76,532</u>

Governance costs includes payments to the auditors of £5,940 (2020 - £5,700) for audit fees.

### 10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

No trustees received reimbursement of expenses during the year (2020 - Two trustees received reimbursement of expenses amounting to £555).

### 11 Employees

The average monthly number of employees during the year was:

	2021	2020
	Number	Number
	16	14
	<u>16</u>	<u>14</u>
Employment costs	2021	2020
	£	£
Wages and salaries	447,934	416,769
Social security costs	35,395	32,321
Other pension costs	12,020	11,188
	<u>495,349</u>	<u>460,278</u>

Included in the above are termination payments made under compromise agreements totalling £nil (2020 - 2 staff members totalling £18,548).

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 12 Tangible fixed assets

	Plant and machinery £
<b>Cost</b>	
At 1 April 2020	37,065
Additions	6,469
Disposals	(6,820)
	<hr/>
At 31 March 2021	36,714
	<hr/>
<b>Depreciation and impairment</b>	
At 1 April 2020	32,286
Depreciation charged in the year	3,110
Eliminated in respect of disposals	(6,820)
	<hr/>
At 31 March 2021	28,576
	<hr/>
<b>Carrying amount</b>	
At 31 March 2021	8,138
	<hr/> <hr/>
At 31 March 2020	4,779
	<hr/> <hr/>

### 13 Financial instruments

	2021 £	2020 £
<b>Carrying amount of financial assets</b>		
Trade debtors	6,875	34,725
Other debtors	-	3,000
Bank and cash	409,009	341,259
	<hr/>	<hr/>
Measured at cost	415,884	378,984
	<hr/> <hr/>	<hr/> <hr/>
<b>Carrying amount of financial liabilities</b>		
Trade creditors	6,135	13,290
Accruals	16,816	13,837
Other taxation and social security	10,927	6,501
Other creditors	4,443	542
	<hr/>	<hr/>
Measured at cost	38,321	34,170
	<hr/> <hr/>	<hr/> <hr/>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 14 Debtors

	2021	2020
	£	£
<b>Amounts falling due within one year:</b>		
Trade debtors	6,875	33,675
Other debtors	-	3,000
Prepayments	16,182	9,576
Accrued income	1,000	3,578
	<u>24,057</u>	<u>49,829</u>

Included in accrued income is £1,000 apprentice incentive (2020 - £3,578 due from Cambridgeshire County Council ) that was received after the year end.

### 15 Creditors: amounts falling due within one year

	Notes	2021	2020
		£	£
Other taxation and social security		10,927	6,501
Deferred income	16	1,125	2,450
Trade creditors		6,135	13,290
Other creditors		4,443	542
Accruals		16,816	13,837
		<u>39,446</u>	<u>36,620</u>

### 16 Deferred income

	2021	2020
	£	£
Other deferred income	1,125	2,450
	<u>1,125</u>	<u>2,450</u>

Deferred income is for courses and events that are to take place after the year end.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			Balance at 31 March 2021 £
	Balance at 1 April 2019 £	Incoming resources £	Resources expended £	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	
Disability Sport	13,424	150	(206)	13,368	-	(10,368)	3,000
DFE Volunteering	9,017	14,600	(13,266)	10,351	8,000	(13,350)	5,001
School Games	35,536	45,000	(57,149)	23,387	-	(22,168)	1,219
Club Satellites / Links	18,568	98,700	(99,424)	17,844	121,420	(95,392)	43,872
Primary Link Funding	43,051	41,905	(76,070)	8,886	-	(8,886)	-
Volunteering	8,412	-	-	8,412	-	(8,412)	-
Coaching	6,506	-	(1,440)	5,066	-	(5,066)	-
The Daily Mile	7,689	51,283	(48,286)	10,686	28,800	(39,482)	4
Workforce	6,242	37,500	(29,262)	14,480	37,500	(33,734)	18,246
Handball	3,763	-	-	3,763	-	-	3,763
Lets Get Moving Cambridgeshire	37,747	56,000	(57,786)	35,961	12,250	(7,067)	41,144
Active Lives Survey of Children and Young People	10,350	10,350	(20,700)	-	-	-	-
Active Families Insight	7,554	44,673	(35,791)	16,436	62,536	(45,482)	33,490
Active New Communities	15,171	57,500	(62,093)	10,578	125,000	(113,805)	21,773
Workplace Health	7,911	-	(4,090)	3,821	-	(255)	3,566
Play with Pride	9,825	-	(8,043)	1,782	-	(1,532)	250
Volunteering at Events	3,000	(3,000)	-	-	-	-	-
Club Development - Viridor	-	4,795	(4,495)	300	-	(203)	97
Walking Sports	-	10,000	-	10,000	1,000	(6,519)	4,481
Moving Forwards	-	1,000	-	1,000	(1,000)	-	-
Active through football	-	-	-	-	5,000	(3,500)	1,500
Healthy You	-	-	-	-	30,218	(30,218)	-
Viridor	-	-	-	-	3,500	(3,500)	-
Tackling Inequalities	-	-	-	-	100,000	(79,759)	20,241
Papworth Trust	-	-	-	-	7,537	(4,531)	3,006
CIMSPA	-	-	-	-	7,000	-	7,000
CCG - Mental Health	-	-	-	-	6,800	(515)	6,285
Fundraising - Local Joes	-	-	-	-	3,122	-	3,122
Children and Young People (CYP)	-	-	-	-	56,732	(32,700)	24,032
	<u>243,766</u>	<u>475,456</u>	<u>(523,101)</u>	<u>196,121</u>	<u>615,415</u>	<u>(566,444)</u>	<u>245,092</u>

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

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### 17 Restricted funds

(Continued)

Disability Sport - a series of projects to enhance existing disability sports activities across the partnership area linked with the Ability Plus Group Development Plan.

DfE Volunteering - Sport England programme with funding from the Department for Education to recruit and support coaches to work in support of Levels 1 & 2 of the School Games.

School Games - Sport England programme for the organisation of Level 3 / County School Games Festivals on behalf of a School Games Local Organising Committee.

Club Satellites / Links - Sport England programme with grant funding to support groups to establish activities targeted for less active young people to increase their participation in sport and physical activity.

Primary Link Funding - Sport England funding support for Living Sport to support Primary Schools with the effective use of the Sport premium to improve the provision of physical education and school sport.

Volunteering - programme to support the training and development for community sports volunteering.

Coaching - Funding from Sport England used to support the training and development of sports coaches, including through bursaries to support acquisition of coaching qualifications.

The Daily Mile - Sport England funding to support the promotion of The Daily Mile amongst schools of Cambridgeshire & Peterborough.

Workforce - Sport England funding for Active Partnerships to support the development of the workforce delivering sport and physical activity, be that in a voluntary or professional capacity.

England Handball – An England Handball funded programme to increase handball participation through the School Games and other competitions including upskilling school staff.

Lets Get Moving Cambridgeshire - Cambridgeshire County Council Health Committee investment in a collaborative project with the 5 City / District Councils to identify and share information about existing opportunities, develop new opportunities and support people, particularly those in greater need, to become more physically active.

Active Lives Survey - Sport England national survey through Schools of 5 to 16 year olds participation in sport.

Active Families - funding from the Sport England Families Fund, with Living Sport undertaking a project management role on behalf of the lead partner Cambridgeshire & Peterborough Public Health, with the wider partnership consisting of Vivacity, Fenland District Council and Cambridge City Council.

Insight - consultancy support to local partners to assist with developing an understanding of insight, and undertaking monitoring and evaluation and project reporting work on projects.

Active New Communities - Sport England Core Market funding for a 4 year collaborative project which Living Sport led in partnership with Public Health, local Councils and some local developers and housing associations.

Workplace Health - an Active Partnerships supported programme targeted at those in workplaces to encourage greater participation in sport and physical activity.

Play With Pride - a National Lottery Community Fund Awards for All project aiming to tackle homophobic behaviour and supporting LGBT+ young people within a sport and physical activity setting.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 MARCH 2021**

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### 17 Restricted funds

**(Continued)**

Volunteering at Events - funding from the Cambridgeshire Community Foundation to support the training and development of young people through volunteering at Living Sport.

Club Development Viridor – funding from the Viridor in Peterborough Fund to support the establishment of the PING Peterborough Table Tennis project.

Walking Sports – funding from Sport England Small Grants and the National Lottery Community Fund for the development of Walking Sports opportunities in Basketball, Hockey, Rugby Union and Cricket.

Moving Forwards – funding from Cambridgeshire Community Foundation for a project in conjunction with the Office of the Police & Crime Commissioner.

Active through Football – Football Foundation funding to support an application to engage more people from lower socio-economic backgrounds across Peterborough into physical activity through football.

Healthy You - Cambridgeshire County Council / Peterborough City Council Public Health commission with the 5 City / District Councils of Cambridgeshire and Vivacity Peterborough to develop new opportunities and support people, particularly those in greater need, to become more physically active.

Viridor – funding from the Viridor in Peterborough Fund to support the establishment of the PING Peterborough Table Tennis project.

Tackling Inequalities Fund – Sport England funding for grants to support organisations working with people most impacted by the Covid Pandemic.

Papworth Trust - To deliver a targeted physical activity programme to participants on the Work and Health Programme (WHP), to improve their wellbeing, particularly addressing the negative impact the pandemic has had on people's activity, isolation and mental health.

CIMSPA – A region-wide project with the Chartered Institute for the Management of Sport and Physical Activity supported by Sport England to prepare a Skills Plan for sport and physical activity in each County.

CCG – Mental Health - Cambridgeshire & Peterborough Clinical Commissioning Group funding as part of the Peterborough Mental Health Exemplar for a project with Cambridgeshire, Peterborough and South Lincolnshire MIND to deliver mental health training for community groups.

Fundraising – Local Joes - A summer fundraising campaign undertaken by Living Sport staff and Directors to raise monies to provide support for those volunteers delivering sport and physical activity opportunities in communities.

Children & Young People (CYP) – funding awarded from Sport England, previously under separate heading of Satellite Clubs and School Games programmes, and Active Lives but for 2020-2022 under this broader heading and with greater flexibility for use according to the needs of Cambridgeshire & Peterborough and particularly in light of Covid restrictions.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 18 Analysis of net assets between funds

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
Fund balances at 31 March 2021 are represented by:						
Tangible assets	8,138	-	8,138	4,779	-	4,779
Current assets/ (liabilities)	148,528	245,092	393,620	158,347	196,121	354,468
	<u>156,666</u>	<u>245,092</u>	<u>401,758</u>	<u>163,126</u>	<u>196,121</u>	<u>359,247</u>

### 19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021 £	2020 £
Within one year	12,620	17,753
Between two and five years	1,907	2,860
	<u>14,527</u>	<u>20,613</u>

### 20 Cash generated from operations

	2021 £	2020 £
Surplus/(deficit) for the year	42,511	(76,594)
Adjustments for:		
Investment income recognised in statement of financial activities	(146)	(873)
Depreciation and impairment of tangible fixed assets	3,110	4,127
Movements in working capital:		
Decrease in debtors	25,772	73,878
Increase in creditors	4,151	4,837
(Decrease)/increase in deferred income	(1,325)	2,450
<b>Cash generated from operations</b>	<u>74,073</u>	<u>7,825</u>

### 21 Analysis of changes in net funds

The charity had no debt during the year.

# LIVING SPORT CAMBRIDGESHIRE AND PETERBOROUGH SPORTS PARTNERSHIP LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2021

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#### 22 Related party transactions

##### Remuneration of key management personnel

The remuneration of key management personnel, who are the five members (2020 - two members) of the senior management team, is as follows.

	2021 £	2020 £
Aggregate compensation	176,982	102,082

##### Transactions with related parties

During the year ended 31 March 2019 the charity became a member of Active New Communities Forum, of which S Fairhall is the secretary. Active New Communities Forum raise funds for projects that are managed by Living Sport.

No one individual has overall control of the charity.

Each Trustee and members of staff complete a Declaration of Interest and these are noted at every meeting of the Board and its Sub-Committees.

During the year £nil (2020 - £3,630) was paid to C Gronow, a Trustee, for consultancy services. No amounts were outstanding at the year end (2020 - £nil).

The Trustees are appointed as individuals but do have involvement with organisations which Living Sport works with on a regular basis. During the past year Living Sport has received resource support from some organisations and has also supported activities with:

Nene Park Trust – M Bradbury

Cambridge Sport Lakes Trust / Milton Country Park – M Woolhouse

In no instance has any Trustee or member of Management Team been involved in the individual decisions on the allocation of any resources in support of this work.

Sport England as the major funder has rights to attend Living Sport Board meetings.