# AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

England & Wales · Charity number 1122693

## Details

| | |
|---|---|
| **Other names** | AFC BOURNEMOUTH COMMUNITY SPORTS |
| **Status** | Registered |
| **Legal form** | Charitable company |
| **Company number** | 06396310 |
| **Registered** | 2008-02-08 |
| **Register** | View on the Charity Commission register |

## Contact

| | |
|---|---|
| **Address** | 155 Long Lane<br>Upper Kingston<br>Kingston<br>Ringwood<br>Hampshire<br>BH24 3BX |
| **Phone** | 01202726342 |
| **Email** | steve.cuss@afcb.co.uk |
| **Website** | afcb.co.uk |

## Activities

**Objects:** A) THE PROMOTION OF COMMUNITY PARTICIPATION IN HEALTHY RECREATION IN PARTICULAR BY THE PROVISION OF FACILITIES FOR THE PLAYING OF FOOTBALL.B) TO HELP YOUNG PEOPLE, ESPECIALLY BUT NOT EXCLUSIVELY THROUGH LEISURE TIME ACTIVITIES, SO AS TO DEVELOP THEIR CAPABILITIES THAT THEY MAY GROW TO FULL MATURITY AS INDIVIDUALS AND MEMBERS OF SOCIETY.C) TO PROVIDE OR ASSIST IN THE PROVISION OF SPORTING AND RECREATIONAL FACILITIES FOR THE PUBLIC OF BOURNEMOUTH AND SURROUNDING AREAS WITHOUT REFERENCE TO RACE, RELIGION AND BELIEVE, SEX, DISABILITY, NATIONALITY, ETHNIC OR NATIONAL ORIGIN OR SOCIAL BACKGROUND, WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE.

**Activities:** The Charity's primary objective is to provide opportunities for sporting, educational and recreational activities for the public of Bournemouth and surrounding areas.

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## Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Disability, Amateur Sport, Economic/community Development/employment, Armed Forces/emergency Service Efficiency, Human Rights/religious Or Racial Harmony/equality Or Diversity, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

## Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE, DORSET, HAMPSHIRE
- Dorset
- Hampshire

## Finances

| Period end | Income | Expenditure | Assets | Employees |
|---|---|---|---|---|
| 2024-11-30 | £1,486,164 | £1,600,587 | £1,438,813 | 48 |
| 2023-11-30 | £1,443,657 | £1,398,427 | £1,584,790 | 45 |
| 2022-11-30 | £1,427,235 | £1,304,666 | £1,477,560 | 42 |
| 2021-11-30 | £1,489,250 | £1,112,597 | £1,354,991 | 48 |
| 2020-11-30 | £1,321,616 | £1,012,989 | £978,339 | 41 |

## Trustees

| Name | Role | Appointed |
|---|---|---|
| Dr Sarnia Ward | | 2025-06-01 |
| Janet Stone FCA | | 2025-11-10 |
| Keith Michael Waller | | 2025-04-10 |
| Martin Allen | | 2025-07-09 |
| Paul Alan Reidy | | 2025-04-10 |

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**AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

England & Wales - Charity number 1122693

# Accounts

Company registration number: 06396310

Charity registration number: 1122693

# AFC Bournemouth Community Sports Trust

(A company limited by guarantee)

Report of the Trustees and Financial Statements

for the Year Ended 30 November 2024

Ward Goodman Audit Services Limited
4 Cedar Park
Ferndown Industrial Estate
Wimborne
Dorset
BH21 7SF

## AFC Bournemouth Community Sports Trust

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## AFC Bournemouth Community Sports Trust

## Reference and Administrative Details

| | |
|---|---|
| **Charity Registration Number** | 1122693 |
| **Company Registration Number** | 06396310 |
| | The charity is incorporated in England and Wales. |
| **Registered Office** | Vitality Stadium<br>Dean Court<br>Kings Park<br>Bournemouth<br>Dorset<br>BH77AF |
| **Principal Office** | Ringwood Community Hub<br>Long Lane<br>Upper Kingston<br>Ringwood<br>Hampshire<br>BH24 3BX |
| **Auditor** | Ward Goodman Audit Services Limited<br>4 Cedar Park<br>Ferndown Industrial Estate<br>Wimborne<br>Dorset<br>BH21 7SF |

# AFC Bournemouth Community Sports Trust

## Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 30 November 2024.

### Objectives and activities

#### *Objects and aims*

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life. The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Community Sports Trust is the charitable arm of AFC Bournemouth, actively working in the local community across Bournemouth, Poole and surrounding areas within four main strands of work:
Education – Health – Participation – Inclusion

The team of 45 full time staff deliver over 150 coaching and teaching sessions and engage with 4,000 people, from ages 1 to 101, a week, working in partnership with schools, organisations and businesses.

The Trust's vision is to provide opportunities for all, through project delivery, meeting the needs of the local community and delivering a mixture of active sessions along with education and support groups.
A key aim is to help individuals reach their potential with pathways in place from recreational activities through to teams and there are currently 28 registered teams across the community from the Girls & Women's programme, Disability, College and Walking football.

The AFC Bournemouth Community Sports Trust was formed in 2001 from the Football in the Community programme and has continued its charitable working partnership with AFC Bournemouth.
In 2008 it gained charitable status and continues to be a self-funding, non-profit organisation which has a huge impact upon the local community through increasing involvement in sport.

The Trust is supported and many of its projects are funded by the Premier League Charitable Fund.

#### *Public benefit*

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

**Achievements and Performance**

***Sports Participation***

The Trust offers weekly coaching sessions and activities to a variety of different age groups and abilities across the local community.

Mini Cherries

Mini Cherries is a twice weekly toddler football session, which aims to help children learn the basic principles of play such as sharing and communication, along with improving their basic motor skills, balance and coordination.

The most important parts of a Mini Cherries session are the introduction to football and the enjoyment of learning the game.

Minikickers

Minikickers is one of the more popular weekly sessions, reaching over 250 children a week at the Vitality Stadium alone. The sessions which last an hour invite children to join in and learn new skills through dribbling games, shooting drills and small-sided matches.

Women and Girls Football

The Trust continues to run the AFC Bournemouth Girls and Womens teams, and following the successes of previous seasons, is pleased to be offering competitive opportunities to both girls and women in six squads. The successful girls-only football coaching programme has been running for over three seasons at the Vitality Stadium and Slades Park.

Over 350 women and girls participated in the programme during the year, with the entire programme supported by Bournemouth University which included:

**Wildcats** for girls aged 5-11
**Premier League Kicks** for girls aged 12-16
**Emerging Talent Centre** for U9s, U11s and U13s
**AFC Bournemouth Girls' Team** for U10s, U12s, U14s and U16s
**Female Football Education Programme** for girls aged 16-19 and based at Brockenhurst College
**Women's Senior Teams (first team and development squad)** for women over the age of 16

The Trust was awarded the License from the FA/Premier League to continue to run an Emerging Talent Centre (ETC) for three years, we are currently in year two. The awarding of this license allows the Trust to further their existing work within the girls' and women's game, offering specific focus on the younger age groups.

The ETC will focus on the under-9s, under-11s and under-13s age groups, with players receiving weekly coaching sessions to complement their existing club commitments. This then links to the club's existing girls' academy sides for the under-10s, under-12s, under-14s and under-16s age groups.

Premier League Kicks

The Premier League Kicks programmes continue to expand and now offer free football sessions in Bournemouth, Poole and Verwood. This popular project offers free football and additional opportunities to over 1000 local young people a year. The project encourages young people to get involved in playing sports in the evenings and at weekends, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves and have fun with friends.

The project offers sessions to mixed groups, as well as a girls only evening session. Sessions for children aged 8-13 years old are coached sessions, whereas sessions for those aged 14+ are tournament style sessions.

24 female participants aged 12-16 years participated in the Premier League Changemakers programme which includes leadership and empowerment workshops, whilst getting involved in social action and volunteering work.

Soccer Camps

The Trust hosts Soccer Camps every school holiday across Bournemouth, Ringwood and Poole. The sessions are for boys and girls aged 7-14 years old, not including Minikickers. Soccer Camps which are for boys and girls aged 4-6 years old and are available for children of any ability. They include a fun warm up, skill games, penalty competitions and small-sided matches. All Soccer Camps are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications. All staff are also DBS checked.

Extra-Curricular Coaching and School Clubs

The Trust has a successful long-standing partnership with many schools in the local area delivering extra-curricular sessions for both boys and girls, and hosts Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. Typically, the clubs run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, combined with fun games, small competitions and small sided matches.

Bournemouth University

Bournemouth University continues to support the Trust, maintaining long established links which began while the football club competed in League 1. In particular it supports the development of girls' football in Dorset as the main partner of the under-10, under-12, under-14 and under-16 AFC Bournemouth girls' teams. The University's men's and women's teams continue to benefit from professional coaching from the Trust.

Birthday Parties

The Trust currently offers birthday parties at the Vitality Stadium on non-matchdays and will now be able to offer the addition of football birthday parties at Ringwood Community Hub.

***Education***

Premier League Primary Stars

Premier League Primary Stars uses the power of professional football, and sport to inspire children to learn, be active and develop important life skills.

The programme provides all primary schools with the opportunity to be involved in a variety of sessions and events, with the aim of creating a positive and long-lasting sporting, education and health impact, for the local community.

It also includes PE delivery and CPD events for teachers and school staff. These sessions see coaches visiting local schools delivering sporting activities, which provides teachers and HLTA's with additional provision to enhance their own learning, as well as aiming to improve in skills, confidence and knowledge for delivering PE and school sport.

The Community Sports Trust's Primary Stars programme not only provides schools with football themed PE delivery, but the offer is extended to include:

- PSHE workshops (Individual lessons).
- PSHE Targeted Interventions (working with specific groups, for six consecutive lessons).
- Targeted Active Numeracy Programme (working with under achieving students, for six consecutive sessions).
- Targeted Reading Programme (working with under achieving students, for six consecutive sessions).
- Social Action projects- focusing on making an impact in the specific school or in the local community.
- Teacher Continued Professional Development Opportunities
- Inter school festivals (KS2 age groups)
- U11 Primary Schools Tournament

Schools Projects

The Trust offers a range of different school project lessons, delivered to local schools across the Dorset and Hampshire regions.

The workshops look at important themes throughout every-day life, Healthy Lifestyles, Respect and Citizenship, Safer Kids Online, Equality, Diversity and Inclusion.

Each lesson is free of charge and can be tailored for different age ranges in Primary and Secondary Schools. In each lesson, there are PowerPoint presentations, group discussions and/ or individual/ small group tasks, as well as activity sheets and tasks to complete at various points during the lessons.

Healthy Lifestyles

The Healthy Lifestyle workshop focuses on educating young people on the importance of maintaining a healthy lifestyle, through diet and exercise, as well as looking at hydration levels and the importance of sleep.

The lesson starts by looking at the Eatwell plate and then moves on to the breakdown of the main food groups including nutrients, minerals and vitamins and their importance.

The importance of taking part in regular exercise to keep healthy, and why it is important to keep hydrated whilst exercising is then covered.

Throughout the lesson, the participants complete different tasks and activities, such as creating healthy meals for AFC Bournemouth players, specifically linking to the different times of a match day.

Respect and citizenship

The Respect and Citizenship workshop looks at how children's love for sport and football and AFC Bournemouth can be linked to help encourage positive behaviour.

The lesson touches on both respectful and disrespectful behaviours in everyday life, before taking a more in-depth look at respect within football, illustrated through presentations and videos.

Project sponsor, Goadsby, has also created workshop booklets which are given to Primary School pupils to aid their learning. These include fun activities and games, whilst also showing examples of how we can show respect in Football.

The lesson encourages the pupils to share ideas in small group discussions, whilst inspiring them to demonstrate positive and respectful behaviours in the classroom.

The final task for the children is to create a poster, demonstrating why respectful behaviour is important in everyday life, with key messages and examples included on their poster.

Safer Kids Online - Internet safety
The Safer Kids Online programme is a popular workshop delivered to local schools. The lesson, supported by ESET UK, educates young people on how to remain safe whilst using the internet.
The classroom-based lesson addresses the children's most common uses of the internet and develops on the safety features and age ranges for each of these different applications and websites.
This lesson touches on keeping profiles secure, as well as what content should be kept private and not shared with others online.
Towards the end of the lesson, the children look at different scenarios which they may face online and how they would deal with each individual situation.
Finally, the children complete worksheets with some top tips on privacy settings and a Helping Hand task, which focuses on who they can speak to when they are worried online.

Money Management
Money Management is a programme that is designed to support pupils in secondary schools across Dorset. The workshops, supported by Strategic Solutions, highlight the importance of promoting sensible finance and enhancing the knowledge and financial well-being of students and their futures.
The programme will bring the schools maths curriculum to life by giving an introduction to financial literacy, educating pupils on tax, bank accounts, budgeting and understanding credit.
The workshops also provide students with information on how to access additional support on financial areas and products outside the sessions.

Mental health and well-being
The Trust provides support to both primary and secondary schools across Dorset to help educational leaders raise awareness of a subject that has never been so high on the public agenda.
The programme is designed to encourage the younger generation to talk openly about mental health and to be able to understand the struggles that are associated with mental health.
It helps pupils explore emotions, how to recognise changes in behaviour and how to keep a positive mindset whilst setting goals for the future. The programme combines theory, participation and physical activity.

Premier League Inspires
Premier League Inspires is a Secondary School and young adults education programme that uses the reach and appeal of the Premier League and AFC Bournemouth to support those aged between 11-25 in educational settings who are at risk of not reaching their potential.
The Premier League Inspires programme is available to any secondary establishment, alternative provision or SEND specific school in the Bournemouth, Christchurch, Poole and Hampshire regions as well as further afield upon request.
Through Premier League Inspires, the Premier League and the Trust will:

- **Support young people to improve their well-being**
- **Develop character and life skills**
- **Help schools/academies keep students present and committed**
- **Provide access to more opportunities**
- **Enable young people to plan for the future and to be work ready**

The Trust began its Premier League Inspires delivery in 2019 and since then has supported 502 young people through over 700 sessions in 19 local schools.

Football Education Programme - College Offer

The Trust, in partnership with Grange and Wyvern Schools, is proud to be offering an alternative education pathway for 16 - 19-year-olds. The Football Education Programme is tailored for those looking to enhance their footballing skills whilst developing an outstanding knowledge of sport. The daily course takes place at either Grange or Wyvern, using the excellent facilities available at each site. Regardless of the previous academic achievements of the student, we provide an outstanding learning environment for all to strive and fulfil their potential.

**Aims:**

- Enter employment into the sport and active leisure sector or to progress to higher or further education
- Gain and develop essential skills that are valued by employers and higher and further education institutions
- Develop knowledge and understanding of the vocational sector

**Football provision**

Our players train or play every day during the week and on Wednesdays players are involved in matches against teams from the National Football Youth League (NFYL), representing AFC Bournemouth and playing against other Premier League and Football league clubs throughout the country.

Brokenhurst College.

The Trust also offers exciting opportunities for young, talented, female football enthusiasts to combine academic studies with a comprehensive Football Development Programme based at Brockenhurst College. The academic curriculum can be tailored to match educational potential with a range of A Levels and a BTEC National Diploma in Sport on offer. If required students can also complete their Maths and English GCSEs.

Our Female Elite Player Programme provides access to high quality coaching and football education with a range of sessions available each day including team sessions, 1 to 1's and recovery/gym-based sessions. Extra support is provided through massage and strength and conditioning support. Students on the programme will compete in a fixtures schedule on Wednesdays as part of the National College League against other professional clubs and friendly matches throughout the season.

Apprenticeships

The Trust offers a unique opportunity for 16-18-year-olds to gain coaching experience and participate in an 'Activity Leadership Apprenticeship'. During the year-long apprenticeship, as well as working in the local community alongside the Trust's coaches, apprentices are required to complete assignments, working towards a City & Guilds/NVQ in Active Leadership. A successful first year on the scheme provides the opportunity to progress onto a second year, then future jobs with the Community Sports Trust.

***Health and Well-being***

Care South

The partnership between Care South and the Trust is now in its tenth year. The partnership encompasses two main activities: The Extra Time project and Chair Football. The Extra Time project involves Trust coaches visiting all the Care South care homes. As part of the interaction with the residents the coaches take part in various activities; including sharing AFC Bournemouth memories through photos and various other items of memorabilia. A crucial part of the Trust's visit to the homes is the Chair Football activity. The coaches also lead the sessions through encouraging the participants to pass the ball around the room, whilst remaining seated. To build on the session, obstacles and goals are added, which also replicates more common football practises.

Walking Football

The Trust runs weekly Walking Football coaching sessions in partnership with Care South.
Walking Football is a version of the popular sport, with a few small rule changes. One of the most important changes being that it must be played at a walking pace.
These sessions are offered to both men and women aged 50+ and encourage them to keep fit and healthy without playing an especially competitive or demanding sport.

There are now teams in three age groups taking part in fixtures, both locally and across the country. In addition to the recreational options, the teams train weekly, which provide further opportunity to improve people's physical and mental wellbeing.

Sport and Social

Sport and Social sessions are delivered in partnership with Dorset Mental Health Forum, on the 3G pitches at Vitality Stadium. The sessions are designed for those aged 16 and over who have experienced any form of mental health difficulty and offer an hour-long football event, to help those taking part to socialise and reintegrate back into organised activities.

Mentalk

MENTalk is a cancer support group held in partnership with Wessex Cancer Trust.
The Trust offers online support sessions three times a week for men who have been affected by cancer to come together and talk and share their experiences.

Bounce Back

The Trust continued to support local disadvantaged and vulnerable adults in achieving independent sustained living via a combination of classroom and practical learning activities.
The first part of the sessions is spent on education - helping to deliver personal development, physical and mental well-being, money management, healthy eating and lifestyles and considering what the next steps in life might look like and this is followed by a football session with kit provided by the Trust.

***Social Inclusion***

Disability Football

The Trust is committed to ensuring that everybody has the opportunity to play football and attend a session designed to meet their needs. Thanks to the Premier league, a disability programme has been developed which offers a range of competitive and recreational sport opportunities as well as ensuring that all programmes run by the Trust are accessible and inclusive for all.

Ability Counts

These are weekly football sessions for any player over the age of five with any form of physical, learning or behaviour difficulty.

The sessions provide an opportunity for players to train and play competitive football or follow a recreational pathway.

There are under-12 and under-16 teams that compete locally, sometimes even travelling further afield for tournaments.

Work in schools

The community coaches are often present in schools, both mainstream and those that specialise in educational needs and disabilities.

They help run PE lessons and ensure education is always fun, teaching the children to enjoy exercise in a safe environment.

Powerchair

The club launched its Powerchair football team ahead of the 2018/19 season, the team play in the Wheelchair Football Association Premier Division and the South East Regional League.

Next Gen.

The Next Gen project works with local grassroots coaches and volunteers on community programmes. The project helps to up-skill these coaches and volunteers, whilst also offering opportunities to local grassroots teams.

Some of the young individuals with learning difficulties start to volunteer with the Trust as they get older.

**Financial review**

The net expenditure (2023: income) for the year was £145,977 (2023: £45,230), which together with the accumulated funds brought forward leave funds of £1,438,813 to be carried forward. Of these funds £112,508 (2023: £115,841) is restricted.

The charity has total free reserves of £765,348 (2023: £1,333,578).

***Policy on reserves***

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

## Plans for future periods

### *Aims and key objectives for future periods*

Ringwood Community Hub
The Trust confirmed the completion of the Ringwood Community Hub 3G pitch in March 2023.
The pavilion was completed in September 2024; an open event was held with many local partners invited along with AFC Bournemouth Community Sports Trust Ambassador Jeff Mostyn. The pavilion provides excellent facilities for the many teams that play and train at Ringwood Community Hub, with the upstairs space providing office space for the Trust.

## Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

| | |
|---|---|
| Trustees: | Paul Reidy, Chair of Trustees (appointed 10 April 2025) |
| | Thomas Cowen (appointed 21 July 2025) |
| | Martin Allen (appointed 9 July 2025) |
| | Keith Waller (appointed 10 April 2025) |
| | Sarnia Ward (appointed 1 June 2025) |
| | Janet Stone (appointed 21 July 2025) |
| | Rebecca Todd (appointed 21 July 2025) |
| | Glenn Gosden (resigned 9 July 2025) |
| | Louise Clarke (resigned 22 April 2025) |
| | Jeffrey Mostyn (resigned 22 April 2025) |
| | Andrew Dayus (resigned 22 April 2025) |

## Structure, governance and management

### *Nature of governing document*

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

### *Recruitment and appointment of trustees*

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 1. AFC Bournemouth Community Sports Trust new trustees are appointed by the Board of Trustees. AFC Bournemouth appoint a nominated Trustee to the board as the club representative. All of the board members are independent.

***Organisational structure***

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss. All remuneration across all staff is reviewed every two years by the Board of Trustees.

**Risk management**

The trustees have identified and considered the main risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks on a regular basis. Risk management forms part of the organisations internal control arrangements to focus on the mitigation of risks that would prevent AFC Bournemouth Community Sports Trust from achieving its strategic objectives. The Risk Management policy is reviewed annually by Senior Management and the Board of Trustees.

**Statement of trustees' responsibilities**

The trustees (who are also the directors of AFC Bournemouth Community Sports Trust for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The report and accounts have been prepared in accordance with the provisions in the Companies Act 2006 relating to small companies.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

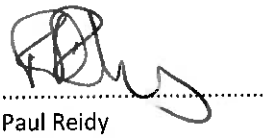
**Disclosure of information to auditor**

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

**Small companies provision statement**

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 14/8/25 and signed on its behalf by:



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Paul Reidy
Trustee

## AFC Bournemouth Community Sports Trust

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust

### Opinion

We have audited the financial statements of AFC Bournemouth Community Sports Trust (the 'charity') for the year ended 30 November 2024, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Statement of trustees' responsibilities (set out on page 11), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Auditor responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust (continued)

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

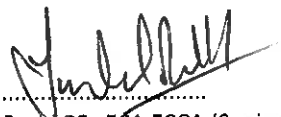
- We obtained an understanding of the legal and regulatory frameworks applicable to the charity and the sector in which they operate.
- We obtained an understanding of how the charity is complying with those legal and regulatory frameworks by making enquires of management and Trustees.
- We assessed the susceptibility of the charity's financial statements to material misstatement, including how fraud might occur. Audit procedures performed by the engagement team included:

1.Identifying and assessing the design effectiveness of controls management has in place to prevent and detect fraud.
2.Understanding how those charged with governance considered and addressed the potential for override of controls or other inappropriate influence over the financial reporting process.
3. Challenging assumptions and judgements made by management in its accounting estimates, in particular in relation to income recognition and cut off.
4. Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations; and
5. Assessing the extent of compliance with the relevant law and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.



I M Rodd BSc FCA FCCA (Senior Statutory Auditor)
For and on behalf of Ward Goodman Audit Services Limited, Statutory Auditor

4 Cedar Park
Ferndown Industrial Estate
Wimborne
Dorset
BH21 7SF

Date: 14/8/25

## AFC Bournemouth Community Sports Trust

## Statement of Financial Activities for the Year Ended 30 November 2024 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2024 £ | Total 2023 £ |
|---|---|---|---|---|---|
| **Income and Endowments from:** | | | | | |
| Donations and legacies | 3 | 353,184 | 15,000 | 368,184 | 311,038 |
| Charitable activities | 4 | 526,126 | 494,167 | 1,020,293 | 991,215 |
| Other trading activities | 5 | 82,364 | - | 82,364 | 131,569 |
| Investment income | 6 | 15,323 | - | 15,323 | 9,835 |
| Total income | | 976,997 | 509,167 | 1,486,164 | 1,443,657 |
| **Expenditure on:** | | | | | |
| Raising funds | 7 | (31,554) | - | (31,554) | (18,096) |
| Charitable activities | 8 | (1,088,087) | (512,500) | (1,600,587) | (1,380,331) |
| Total expenditure | | (1,119,641) | (512,500) | (1,632,141) | (1,398,427) |
| Net (expenditure)/income | | (142,644) | (3,333) | (145,977) | 45,230 |
| Net movement in funds | | (142,644) | (3,333) | (145,977) | 45,230 |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 1,468,949 | 115,841 | 1,584,790 | 1,539,560 |
| Total funds carried forward | 20 | 1,326,305 | 112,508 | 1,438,813 | 1,584,790 |

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2023 is shown in note 20.

## AFC Bournemouth Community Sports Trust

## (Registration number: 06396310)
## Balance Sheet as at 30 November 2024

| | Note | Unrestricted | Restricted | 2024 £ | 2023 £ |
|---|---|---|---|---|---|
| **Fixed assets** | | | | | |
| Tangible assets | 15 | 560,957 | - | 560,957 | 135,371 |
| **Current assets** | | | | | |
| Debtors | 16 | 164,566 | - | 164,566 | 246,915 |
| Cash at bank and in hand | | 669,426 | 112,508 | 781,934 | 1,252,452 |
| | | 833,992 | 112,508 | 946,500 | 1,499,367 |
| **Creditors: Amounts falling due within one year** | 17 | (68,644) | - | (68,644) | (49,948) |
| **Net current assets** | | 765,348 | 112,508 | 877,856 | 1,449,419 |
| **Net assets** | | 1,326,305 | 112,508 | 1,438,813 | 1,584,790 |
| **Restricted income funds** | | | | | |
| Restricted funds | | | | 112,508 | 115,841 |
| **Unrestricted income funds** | | | | | |
| Unrestricted funds | | | | 1,326,305 | 1,468,949 |
| **Total funds** | | | 20 | 1,438,813 | 1,584,790 |

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements on pages 16 to 37 were approved by the trustees, and authorised for issue on 14/8/25 and signed on their behalf by:

.....
Paul Reidy
Trustee

## AFC Bournemouth Community Sports Trust

## Statement of Cash Flows for the Year Ended 30 November 2024

| | Note | 2024 £ | 2023 £ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Net cash (expenditure)/income | | (145,977) | 45,230 |
| **Adjustments to cash flows from non-cash items** | | | |
| Depreciation | 7 | 8,102 | 10,303 |
| Investment income | 6 | (15,323) | (9,835) |
| | | (153,198) | 45,698 |
| **Working capital adjustments** | | | |
| Decrease/(increase) in debtors | 16 | 82,349 | (32,790) |
| Increase in creditors | 17 | 18,696 | 12,036 |
| Net cash flows from operating activities | | (52,153) | 24,944 |
| **Cash flows from investing activities** | | | |
| Interest receivable and similar income | 6 | 15,323 | 9,835 |
| Purchase of tangible fixed assets | 15 | (433,688) | (47,281) |
| Net cash flows from investing activities | | (418,365) | (37,446) |
| Net decrease in cash and cash equivalents | | (470,518) | (12,502) |
| Cash and cash equivalents at 1 December | | 1,252,452 | 1,264,954 |
| Cash and cash equivalents at 30 November | | 781,934 | 1,252,452 |

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 19 to 37 form an integral part of these financial statements.

## Notes to the Financial Statements for the Year Ended 30 November 2024

### 1 General Information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales.

The address of its registered office is:
Vitality Stadium
Dean Court
Kings Park
Bournemouth
Dorset
BH77AF

### 2 Accounting policies

**Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

**Basis of preparation**

AFC Bournemouth Community Sports Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

**Going concern**

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

**Income and endowments**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

**2 Accounting policies (continued)**

***Donations and legacies***

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

***Grants receivable***

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

***Investment income***

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

**Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

***Raising funds***

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

***Charitable activities***

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

***Grant provisions***

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

**Support costs**

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

## 2 Accounting policies (continued)

### Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### Tangible fixed assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

### Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

| Asset class | Depreciation method and rate |
|---|---|
| Fixtures and Fittings | 25% Reducing balance |
| Motor vehicles | 25% Reducing balance |
| Equipment | 25% Reducing balance |

### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash- generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

2 Accounting policies (continued)

**Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

**Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

**Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

**Fund structure**

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

## 2 Accounting policies (continued)

**Pensions and other post retirement obligations**

The charity operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the charity has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

## 3 Income from donations and legacies

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| Donations and legacies; | | |
| Donations from individuals | 127,545 | 2,382 |
| Grants, including capital grants; | | |
| Grants from other charities | 237,999 | 264,533 |
| Regular giving and capital donations | 2,640 | 44,123 |
| | 368,184 | 311,038 |

Grants received, included in the above, are as follows:

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| PL Core Funding | 230,000 | 230,000 |
| PL Community Outreach | - | 10,000 |
| PL Business Development | - | 5,000 |
| PL Smart Energy | - | 875 |
| NCS Football League Funding | - | 18,658 |
| SCL Apprenticeship Funding | 1,000 | - |
| Ringwood Hub Grants | 6,999 | - |
| | 237,999 | 264,533 |

## 4 Income from charitable activities

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| Premier League Kicks | 168,858 | 150,000 |
| Premier League Primary Stars | 145,098 | 134,703 |
| Premier League Girls and Women | 30,000 | 66,889 |
| Premier League Health | 32,500 | 78,000 |
| Premier League Next Generation | 25,000 | 12,500 |
| Premier League Ringwood Hub | 66,667 | 61,667 |
| Premier League Inspires | 79,718 | 87,750 |
| School Coaching | 177,951 | 125,028 |
| PL Fans Fund | 10,000 | - |
| SCL Education Football - Education program | - | 45,792 |
| Bournemouth University coach | 12,001 | 5,660 |
| St Josephs Australia Tour | 25,602 | 41,203 |
| Soccer Schools | 101,169 | 80,705 |
| Course and workshops | 13,392 | 23,954 |
| Kicks projects | 11,736 | 8,144 |
| Other coaching | 100,281 | 69,220 |
| Cup winnings | 10,000 | - |
| PL PFA | 10,320 | - |
| | 1,020,293 | 991,215 |

## 5 Income from other trading activities

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| Trading income; | | |
| Sales of goods and services | 18,458 | 18,174 |
| Sponsorship income | 900 | 74,750 |
| Ringwood Town hires & hub | 50,067 | 29,220 |
| Birthday parties | 5,802 | 5,705 |
| Matchday staff | 7,137 | 3,720 |
| | 82,364 | 131,569 |

## 6 Investment income

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| Interest receivable and similar income; | | |
| Interest receivable on bank deposits | 15,323 | 9,835 |

## 7 Expenditure on raising funds

### a) Costs of trading activities

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| Costs of goods sold | 31,554 | 18,096 |
| | 31,554 | 18,096 |

## 8 Expenditure on charitable activities

| | Note | Total 2024 £ | Total 2023 £ |
|---|---|---|---|
| Direct costs | | 1,454,251 | 1,213,212 |
| Grant funding of activities | | 1,692 | - |
| Allocated support costs | 9 | 144,644 | 167,119 |
| | | 1,600,587 | 1,380,331 |

## 9 Analysis of support costs

| | Total 2024 £ | Total 2023 £ |
|---|---|---|
| Classroom and office rent | 28,842 | 34,399 |
| Water rates | 3,424 | 2,376 |
| Light, heat and power | 6,632 | 7,859 |
| Insurance | 17,213 | 5,900 |
| Repairs and renewals | 42,591 | - |
| Telephone and fax | 11,419 | 10,786 |
| Computer software and maintenance costs | 3,048 | 5,564 |
| Advertising | 4,066 | 6,125 |
| Lease of motor vehicles (Spot hire) | - | 1,837 |
| Sundry expenses | 3,529 | 30,629 |
| Cleaning | 4,272 | 14,653 |
| The audit of the charity's annual accounts | 15,300 | 5,700 |
| Auditors' remuneration - non audit work | 4,326 | - |
| Consulting | - | 3,691 |
| Legal and professional fees | 5,781 | 7,494 |
| Bad debts written off | (18,489) | 16,350 |
| Bank charges | 4,588 | 3,453 |
| Depreciation of plant and machinery | 8,102 | 10,303 |
| | 144,644 | 167,119 |

**10 Net incoming/outgoing resources**

Net (outgoing)/incoming resources for the year include:

| | 2024<br>£ | 2023<br>£ |
|---|---|---|
| Operating leases - plant and machinery | - | 1,837 |
| Operating leases - other assets | 28,842 | 34,399 |
| Audit fees | 15,300 | 5,700 |
| Depreciation of fixed assets | 8,102 | 10,303 |

**11 Trustees remuneration and expenses**

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year ended 30 November 2024 nor for the year ended 30 November 2023.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year ended 30 November 2024 nor for the year ended 30 November 2023.

**12 Staff costs**

The aggregate payroll costs were as follows:

| | 2024<br>£ | 2023<br>£ |
|---|---|---|
| **Staff costs during the year were:** | | |
| Wages and salaries | 1,018,064 | 909,705 |
| Social security costs | 73,387 | 68,047 |
| Pension costs | 18,589 | 16,832 |
| | 1,110,040 | 994,584 |

The monthly average number of persons (including senior management / leadership team) employed by the charity during the year expressed as full time equivalents was as follows:

| | 2024<br>No | 2023<br>No |
|---|---|---|
| Full time staff | 35 | 38 |
| Part-time coaches and apprentices | 5 | 7 |
| | 40 | 45 |

The average number of employees expressed as head count was 48.

**12 Staff costs (continued)**

Contributions to the employee pension schemes for the year totalled £18,589 (2023 - £16,832).

The number of employees whose emoluments fell within the following bands was:

| | 2024<br>No | 2023<br>No |
|---|---|---|
| £80,001 - £90,000 | - | 1 |
| £90,001 - £100,000 | 1 | - |

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £197,117 (2023 - £194,248).

**13 Taxation**

The charity is a registered charity and is therefore exempt from taxation.

**14 Comparatives for the statement of financial activities**

The below figures show comparative information for the statement of financial activities.

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2023 £ |
|---|---|---|---|---|
| **Income and Endowments from:** | | | | |
| Donations and legacies | 3 | 284,226 | 26,812 | 311,038 |
| Charitable activities | 4 | 395,895 | 595,320 | 991,215 |
| Other trading activities | 5 | 131,569 | - | 131,569 |
| Investment income | 6 | 9,835 | - | 9,835 |
| Total income | | 821,525 | 622,132 | 1,443,657 |
| **Expenditure on:** | | | | |
| Raising funds | 7 | (18,096) | - | (18,096) |
| Charitable activities | 8 | (653,328) | (727,003) | (1,380,331) |
| Total expenditure | | (671,424) | (727,003) | (1,398,427) |
| Net income/(expenditure) | | 150,101 | (104,871) | 45,230 |
| Transfers between funds | | 27,281 | (27,281) | - |
| Net movement in funds | | 177,382 | (132,152) | 45,230 |
| **Reconciliation of funds** | | | | |
| Total funds brought forward | | 1,291,567 | 247,993 | 1,539,560 |
| Total funds carried forward | 20 | 1,468,949 | 115,841 | 1,584,790 |

## 15 Tangible fixed assets

| | Land and buildings £ | Fixtures and fittings £ | Motor vehicles £ | Equipment £ | Total £ |
|---|---|---|---|---|---|
| **Cost** | | | | | |
| At 1 December 2023 | 104,811 | 1,442 | 43,808 | 57,269 | 207,330 |
| Additions | 428,646 | 3,537 | - | 1,505 | 433,688 |
| At 30 November 2024 | 533,457 | 4,979 | 43,808 | 58,774 | 641,018 |
| **Depreciation** | | | | | |
| At 1 December 2023 | - | 1,442 | 21,915 | 48,602 | 71,959 |
| Charge for the year | - | 148 | 5,473 | 2,481 | 8,102 |
| At 30 November 2024 | - | 1,590 | 27,388 | 51,083 | 80,061 |
| **Net book value** | | | | | |
| At 30 November 2024 | 533,457 | 3,389 | 16,420 | 7,691 | 560,957 |
| At 30 November 2023 | 104,811 | - | 21,893 | 8,667 | 135,371 |

Included within the net book value of land and buildings above is £Nil (2023 - £Nil) in respect of freehold land and buildings and £533,457 (2023 - £104,811) in respect of leaseholds.

## 16 Debtors

| | 2024 £ | 2023 £ |
|---|---|---|
| Trade debtors | 43,140 | 99,423 |
| Prepayments and accrued income | 4,045 | 6,073 |
| Other debtors | 117,381 | 141,419 |
| | 164,566 | 246,915 |

## 17 Creditors: amounts falling due within one year

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Trade creditors | 20,865 | 13,342 |
| Other taxation and social security | 21,362 | 20,699 |
| VAT | 800 | 1,068 |
| Other creditors | 8,535 | 7,605 |
| Accruals and deferred income | 17,082 | 7,234 |
| | 68,644 | 49,948 |

## 18 Obligations under leases and hire purchase contracts

### Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

Operating lease commitments

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| **Other** | | |
| Within one year | - | 23,419 |
| Between one and five years | - | 68,305 |
| | - | 91,724 |

During the year the charity activated the break clause on the lease of the building they previously occupied.

The charity has moved into their new premises, but the lease has not yet been finalised. Therefore no commitment has been included within these financial statements.

## 19 Pension and other schemes

### Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £18,589 (2023 - £16,832).

20 Funds

| | Balance at 1 December 2023 £ | Incoming resources £ | Resources expended £ | Balance at 30 November 2024 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| *General* | | | | |
| General Funds | 1,468,949 | 976,997 | (1,119,641) | 1,326,305 |
| **Restricted funds** | | | | |
| PL Kicks and Kicks Discretionary | 42,759 | 150,000 | (150,000) | 42,759 |
| PL Primary Stars | 12,620 | 125,000 | (125,000) | 12,620 |
| PL Health | 13,996 | 32,500 | (35,500) | 10,996 |
| PL Next Generation Coaches | 6,250 | - | - | 6,250 |
| PL Inspire | 10,537 | 75,000 | (75,000) | 10,537 |
| PL Ringwood Hub | 5,161 | 61,667 | (62,000) | 4,828 |
| Football League | 1,869 | - | - | 1,869 |
| PL Girls and Women | 957 | 40,000 | (40,000) | 957 |
| Football Foundation | 11,812 | - | - | 11,812 |
| PL Policy | 5,000 | - | - | 5,000 |
| PL Community Outreach | 4,880 | 15,000 | (15,000) | 4,880 |
| PL Fans Fund | - | 10,000 | (10,000) | - |
| | 115,841 | 509,167 | (512,500) | 112,508 |
| **Total funds** | 1,584,790 | 1,486,164 | (1,632,141) | 1,438,813 |

**20 Funds (continued)**

| | Balance at 1 December 2022 £ | Incoming resources £ | Resources expended £ | Transfers £ | Balance at 30 November 2023 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| ***General*** | | | | | |
| General Funds | 1,291,567 | 821,525 | (671,424) | 27,281 | 1,468,949 |
| **Restricted funds** | | | | | |
| PL Kicks and Kicks Discretionary | 49,073 | 150,000 | (156,314) | - | 42,759 |
| PL Primary Stars | 31,250 | 134,704 | (153,334) | - | 12,620 |
| AFC Bournemouth local projects | 89,625 | - | (89,625) | - | - |
| PL Health | 19,500 | 78,000 | (83,504) | - | 13,996 |
| PL Next Generation Coaches | 12,514 | 12,500 | (18,764) | - | 6,250 |
| PL Inspire | 18,750 | 87,750 | (95,963) | - | 10,537 |
| BBC Children in Need | 27,281 | - | - | (27,281) | - |
| PL Ringwood Hub | - | 61,666 | (56,505) | - | 5,161 |
| Football League | - | 5,700 | (3,831) | - | 1,869 |
| PL Girls and Women | - | 65,000 | (64,043) | - | 957 |
| Football Foundation | - | 11,812 | - | - | 11,812 |
| PL Policy | - | 5,000 | - | - | 5,000 |
| PL Community Outreach | - | 10,000 | (5,120) | - | 4,880 |
| | 247,993 | 622,132 | (727,003) | (27,281) | 115,841 |
| **Total funds** | 1,539,560 | 1,443,657 | (1,398,427) | - | 1,584,790 |

**20 Funds (continued)**

The specific purposes for which the funds are to be applied are as follows:

PL Kicks and Kicks Discretionary
PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

PL Primary Stars
A new programme to replace School Sports which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

AFC Bournemouth local projects
Funding received from the football club to provide a range of community benefit projects.

PL Health
Used to deliver men's health interventions.

PL Next Generation Coaches
Programmes to develop coaching development systems in a safe and challenging environment.

PL Inspire
A programme to support 11-16 year olds who are marginalized or at risk of not reaching their potential.

BBC Children in Need
Funding was received to purchase a van used as a safe mobile activity space for children and young people who live in Left Behind Areas where there are a lack of local youth facilities. The transfer out of the fund represents the purchase of the van and fulfilling of the restrictions.

PL Ringwood Hub
Funding for the employment of a hub officer to set up delivery and develop community projects.

PL Girls and Women
Funding to develop women's and girl's football.

Football Foundation
Funding for the development of the Ringwood hub.

PL Policy
Funding to be used for the formal launch of the new facilities in Ringwood.

PL Community Outreach
Funding from the PLCF for the community outreach project.

PL Fans Fund
Funding to support a range of fan-focused and fan-led projects, helping to foster a sense of belonging through meaningful engagement.

## 21 Analysis of net assets between funds

| | Unrestricted funds General £ | Restricted funds £ | Total funds at 30 November 2024 £ |
|---|---|---|---|
| Tangible fixed assets | 560,957 | - | 560,957 |
| Current assets | 833,992 | 112,508 | 946,500 |
| Current liabilities | (68,644) | - | (68,644) |
| Total net assets | 1,326,305 | 112,508 | 1,438,813 |

| | Unrestricted funds General £ | Restricted funds £ | Total funds at 30 November 2023 £ |
|---|---|---|---|
| Tangible fixed assets | 135,371 | - | 135,371 |
| Current assets | 1,383,526 | 115,841 | 1,499,367 |
| Current liabilities | (49,948) | - | (49,948) |
| Total net assets | 1,468,949 | 115,841 | 1,584,790 |

## 22 Analysis of net funds

| | At 1 December 2023 £ | Financing cash flows £ | At 30 November 2024 £ |
|---|---|---|---|
| Cash at bank and in hand | 1,252,452 | (470,518) | 781,934 |
| Net debt | 1,252,452 | (470,518) | 781,934 |

| | At 1 December 2022 £ | Financing cash flows £ | At 30 November 2023 £ |
|---|---|---|---|
| Cash at bank and in hand | 1,264,954 | (12,502) | 1,252,452 |
| Net debt | 1,264,954 | (12,502) | 1,252,452 |

**23 Related party transactions**

During the year the charity made the following related party transactions:

**AFC Bournemouth Limited**
(AFC Bournemouth Limited is considered to be a related party due to its influence over the charity. )
During the year the charitable company has made purchases from the football to the value of £98 (2023: £878). The charitable company also raised sales invoices to the value of £94,571 (2023: £63,066). At the balance sheet date the amount due from AFC Bournemouth Limited was £23,853 (2023 - £59,048).

**AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

England & Wales - Charity number 1122693

# Accounts

COMPANY REGISTRATION NUMBER: 06396310
CHARITY REGISTRATION NUMBER: 1122693

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

# Financial Statements

## 30 November 2023

**CHARLTON BAKER (BRISTOL) LTD**
Chartered accountants & statutory auditor
61 Macrae Road, Ham Green, Bristol
BS20 2DD

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Trustees' Annual Report (Incorporating the Director's Report)

## Year ended 30 November 2023

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 30 November 2023.

### Reference and administrative details

| | |
|---|---|
| **Registered charity name** | AFC Bournemouth Community Sports Trust |
| **Charity registration number** | 1122693 |
| **Company registration number** | 06396310 |
| **Principal office and registered office** | 61 Macrae Road<br>Pill<br>Bristol<br>BS20 0DD |

**The trustees**

| | |
|---|---|
| Louise Clarke | (Resigned 31 May 2024) |
| Andrew Charles Dayus | |
| Glenn Gosden | |
| Jeffery Anthony Mostyn | |

| | |
|---|---|
| **Auditor** | Charlton Baker (Bristol) Ltd<br>Chartered accountants & statutory auditor<br>61 Macrae Road, Ham Green, Bristol<br>BS20 2DD |

### Structure, governance and management

**Governing document**

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

**Appointment of trustees**

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 1. AFC Bournemouth Community Sports Trust new trustees are appointed upon the recommendation of existing trustees. AFC Bournemouth appoint a nominated Trustee to the board as the club representative. One third of the trustees must retire at each annual general meeting and offer themselves for re-election.

**Risk management**

The trustees have identified and considered the main risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks on a regular basis. Risk management forms part of the organisations internal control arrangements to focus on the mitigation of risks that would prevent AFC Bournemouth Community Sports Trust from achieving its strategic objectives. The Risk Management policy is reviewed annually by Senior Management and the Board of Trustees.

**Organisational structure**

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss. All remuneration across all staff is reviewed every two years by the Board of Trustees.

### Objectives and activities for the public benefit

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life.

The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Community Sports Trust is the charitable arm of AFC Bournemouth, actively working in the local community across Bournemouth, Poole and surrounding areas within four main strands of work: Education - Health - Participation - Inclusion

The team of 45 full time staff deliver over 150 coaching and teaching sessions and engage with 4,000 people, from ages 1 to 101, a week, working in partnership with schools, organisations and businesses.

The Trust's vision is to provide opportunities for all, through project delivery, meeting the needs of the local community and delivering a mixture of active sessions along with education and support groups. A key aim is to help individuals reach their potential with pathways in place from recreational activities through to teams and there are currently 28 registered teams across the community from the Girls & Women's programme, Disability, College and Walking football.

The AFC Bournemouth Community Sports Trust was formed in 2001 from the Football in the Community programme and has continued its charitable working partnership with AFC Bournemouth. In 2008 it gained charitable status and continues to be a self-funding, non-profit organisation which has a huge impact upon the local community through increasing involvement in sport.

The Trust is supported and many of its projects are funded by the Premier League Charitable Fund.

### Sports Participation

The Trust offers weekly coaching sessions to a variety of different age groups and abilities across the local community.

**Mini Cherries**
Mini-Cherries is a twice weekly toddler football session, which aims to help children learn the basic principles of play such as sharing and communication, along with improving their basic motor skills; balance and coordination. The most important part of the Mini-Cherries session is the introduction to football for children aged 1-3 years old and enjoyment for learning the game.

**Minikickers**
Minikickers is one of the more popular weekly sessions, reaching over 250 children a week at the Vitality Stadium alone. The sessions which last an hour invite children to join in and learn new skills through dribbling games, shooting drills and small-sided matches.

**Women and Girls Football**

The Trust continues to run the AFC Bournemouth Girls and Women's teams, and following the successes of previous seasons, is pleased to be offering competitive opportunities to both girls and women in six squads.

The successful girls-only football coaching programme which has been running for over three seasons at the Vitality Stadium and Slades Park.

Over 350 women and girls participated in the programme during the year, with the entire programme supported by Bournemouth University which included:

- Wildcats for girls aged 5-11
- Premier League Kicks for girls aged 12-16
- Emerging Talent Centre for U9s, U11s and U13s
- AFC Bournemouth Girls' Team for U10s, U12s, U14s and U16s
- Female Football Education Programme for girls aged 16-19 and based at Brockenhurst College
- Women's Senior Teams (first team and development squad) for women over the age of 16

During the year the Trust was awarded a License from the FA/Premier League to run an Emerging Talent Centre (ETC) for the next three years. The awarding of this license will allow the Trust to further their existing work within the girls' and women's game, offering specific focus on the younger age groups.

The ETC will focus on the under-9s, under-11s and under-13s age groups, with players receiving weekly coaching sessions to complement their existing club commitments. This then links to the club's existing girls' academy sides for the under-10s, under-12s, under-14s and under-16s age groups.

**Premier League Kicks**
The Premier League Kicks programmes continues to expand now offering free football sessions in Bournemouth, Poole and Verwood. The popular project offers free football and additional opportunities to over 1000 young people locally a year. The project encourages young people to get involved in playing sports in the evenings and at weekends, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves and have fun with friends.

The project offers sessions to mixed groups, as well as a girls only evening session. Sessions for children aged 8-13 years old are coached sessions, whereas sessions for those aged 14+ are tournament style sessions.

24 female participants aged 12-16 years participated in the Premier League Changemakers programme which includes leadership and empowerment workshops, whilst getting involved in social action and volunteering work.

**Soccer Camps**
The Trust hosts Soccer Camps every school holiday across Bournemouth, Purbeck and Blandford. The sessions are for boys and girls aged 7-14 years old, not including Minikickers Soccer Camps which are for boys and girls aged 4-6 years old and are available for children of any ability. They include a fun warm up, skill games, penalty competitions and small-sided matches. All Soccer Camps are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications. All staff are also DBS checked.

Extra-Curricular Coaching and School Clubs
The Trust has a successful long-standing partnership with many schools in the local area to deliver extra-curricular sessions aimed at both boys and girls, and hosts three main clubs: Breakfast Club,

which runs an hour before school, Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. Typically, the clubs run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, which are combined with fun games, small competitions and small sided matches.

**Bournemouth University**
Bournemouth University continues to support the Trust, maintaining long established links which began while the football club competed in League 1. In particular it supports the development of girls' football in Dorset as the main partner of the under-10, under-12, under-14 and under-16 AFC Bournemouth girls' teams. The University's men's and women's teams continue to benefit from professional coaching from the Trust.

**Birthday Parties**
The Trust offers birthday parties at the Vitality Stadium on non-matchdays.

**Education**

Premier League Primary Stars
Premier League Primary Stars uses the power of professional football, and sport to inspire children to learn, be active and develop important life skills.

The programme provides all primary schools with the opportunity to be involved in a variety of sessions and events, with the aim of creating a positive and long-lasting sporting, education and health impact, for the local community.

It also includes PE delivery and CPD events for teachers and school staff. These sessions see coaches visiting local schools delivering sporting activities, which provides teachers and HLTA's with additional provision to enhance their own learning, as well as aiming to improve in skills, confidence and knowledge for delivering PE and school sport.

The Community Sports Trust's Primary Stars programme not only provides schools with football themed PE delivery, but the offer is extended to include:

- PSHE workshops (individual lessons)
- PSHE Targeted Interventions (working with specific groups, for six consecutive lessons)
- Targeted Active Numeracy Programme (working with under achieving students, for six consecutive lessons)
- Targeted Reading Programme (working with under achieving students, for six consecutive lessons)
- Social Action projects- focusing on making an impact in the specific school or in the local community
- Teacher Continued Professional Development Opportunities
- Inter school festivals (KS2 age groups)
- U11 Primary Schools Tournament

**Schools Projects**

The Trust offers a range of different school project lessons, delivered to local schools across the Dorset and Hampshire regions.

The workshops look at important themes throughout every-day life, Healthy Lifestyles, Respect and Citizenship, Safer Kids Online, Equality, Diversity and Inclusion.

Each lesson is free of charge and can be tailored for different age ranges in Primary and Secondary Schools. In each lesson, there are PowerPoint presentations, group discussions and/ or individual/ small group tasks, as well as activity sheets and tasks to complete at various points during the lessons.

**Healthy Lifestyles**
The Healthy Lifestyle workshop focuses on educating young people on the importance of maintaining a healthy lifestyle, through diet and exercise, as well as looking at hydration levels and the importance of sleep.

The lesson starts by looking at the Eatwell plate and then moves on to the breakdown of the main food groups including nutrients, minerals and vitamins and their importance.

The importance of taking part in regular exercise to keep healthy, and why it is important to keep hydrated whilst exercising is then covered.

Throughout the lesson, the participants complete different tasks and activities, such as creating healthy meals for AFC Bournemouth players, specifically linking to the different times of a match day.

**Respect and citizenship**
The Respect and Citizenship workshop looks at how children's love for sport and football and AFC Bournemouth can be linked to help encourage positive behaviour.

The lesson touches on both respectful and disrespectful behaviours in everyday life, before taking a more in-depth look at respect within football, illustrated through presentations and videos.

Project sponsor, Goadsby, has also created workshop booklets which are given to Primary School pupils to aid their learning. These include fun activities and games, whilst also showing examples of how we can show respect in Football.

The lesson encourages the pupils to share ideas in small group discussions, whilst inspiring them to demonstrate positive and respectful behaviours in the classroom. The final task for the children is to create a poster, demonstrating why respectful behaviour is important in everyday life, with key messages and examples included on their poster.

Safer Kids Online - Internet safety
The Safer Kids Online programme is a popular workshop delivered to local schools. The lesson, supported by ESET UK, educates young people on how to remain safe whilst using the internet.

The classroom-based lesson addresses the children's most common uses of the internet and develops on the safety features and age ranges for each of these different applications and websites.

This lesson touches on keeping profiles secure, as well as what content should be kept private and not shared with others online.

Towards the end of the lesson, the children look at different scenarios which they may face online and how they would deal with each individual situation.

Finally, the children complete worksheets with some top tips on privacy settings and a Helping Hand task, which focuses on who they can speak to when they are worried online.

**Money Management**
Money Management is a programme that is designed to support pupils in secondary schools across Dorset. The workshops, supported by Strategic Solutions, highlight the importance of promoting sensible finance and enhancing the knowledge and financial well-being of students and their futures.

The programme will bring the schools maths curriculum to life by giving an introduction to financial literacy, educating pupils on tax, bank accounts, budgeting and understanding credit.

The workshops also provide students with information on how to access additional support on financial areas and products outside the sessions.

**Mental health and well-being**
The Trust provides support to both primary and secondary schools across Dorset to help educational leaders raise awareness of a subject that has never been so high on the public agenda.

The programme is designed to encourage the younger generation to talk openly about mental health and to be able to understand the struggles that are associated with mental health.

It helps pupils explore emotions, how to recognise change in behaviour and how to keep a positive mindset whilst setting goals for the future. The programme combines theory, participation and physical activity.

**Premier League Inspires**
Premier League Inspires is a Secondary School education programme that uses the reach and appeal of the Premier League and AFC Bournemouth to support those aged between 11-25 in educational settings who are at risk of not reaching their potential.

The Premier League Inspires programme is available to any secondary establishment, alternative provision or SEND specific school in the Bournemouth, Christchurch, and Poole region as well as further afield upon request.

Through Premier League Inspires, the Premier League and the Trust will:

- Support young people to improve their well-being
- Develop character and life skills
- Help schools/academies keep students present and committed
- Provide access to more opportunities
- Enable young people to plan for the future and to be work ready

The Trust began its Premier League Inspires delivery in 2019 and since then has supported 502 young people through over 700 sessions in 19 local schools.

Waste not Wanted from The Blandford School won the Premier League Inspires Challenge Club Heat and went on to represent AFC Bournemouth against the other 44 inspires clubs in this year's Protect the Planet Challenge.

**Football Education Programme - College Offer**
The Trust, in partnership with SCL, is proud to be offering an alternative education pathway for 16 - 19-year-olds. The Football Education Programme is tailored for those looking to enhance their

footballing skills whilst developing an outstanding knowledge of sport. The daily course takes place at Oak Academy, where we utilise excellent ICT facilities, a Gym, Sports Hall and grass pitches. Regardless of the previous academic achievements of the student, we provide an outstanding learning environment for all to strive and fulfil their potential. Aims:

- Enter employment into the sport and active leisure sector or to progress to higher or further education

- Gain and develop essential skills that are valued by employers and higher and further education institutions

- Develop knowledge and understanding of the vocational sector

**Football provision**
Our players train or play every day during the week and on Wednesdays players are involved in matches against teams from the National Football Youth League (NFYL), representing AFC Bournemouth and playing against other Premier League and Football league clubs throughout the country.

**Brokenhurst College.**
The Trust also offers exciting opportunities for young, talented, female football enthusiasts to combine academic studies with a comprehensive Football Development Programme based at Brockenhurst College. The academic curriculum can be tailored to match educational potential with a range of A Levels and a BTEC National Diploma in Sport on offer. If required students can also complete their Maths and English GCSEs.

Our Female Elite Player Programme provides access to high quality coaching and football education with a range of sessions available each day including team sessions, 1 to 1's and recovery/gym-based sessions. Extra support is provided through massage and strength and conditioning support. Students on the programme will compete in a fixtures schedule on Wednesdays as part of the National College League against other professional clubs and friendly matches throughout the season.

**Apprenticeships**
The Trust offers a unique opportunity for 16-18-year-olds to gain coaching experience and participate in an 'Activity Leadership Apprenticeship'. During the year- long apprenticeship, as well as working in the local community alongside the Trust's coaches, apprentices are required to complete assignments, working towards a City & Guilds/NVQ in Active Leadership. A successful first year on the scheme provides the opportunity to progress onto a second year, then future jobs with the Community Sports Trust.

**Health and Well-being**

Care South
The partnership between Care South and the Trust is now in its ninth year. The partnership encompasses two main activities: The Extra Time project and Chair Football. The Extra Time project involves Trust coaches visiting the various Care South care homes across Bournemouth, Poole, Christchurch and other Dorset locations. As part of the interaction with the residents the coaches take part in various activities; including sharing AFC Bournemouth memories through photos and various other items of of memorabilia. A crucial part of the Trust's visit to the homes is the Chair Football activity. The coaches also lead the sessions through encouraging the participants to pass the ball around the room, whilst remaining seated. To build on the session, obstacles and goals are added, which also replicates more common football practises.

The Trust hosted a family day at a local care home to bring together multiple generations and raise awareness around dementia.

**Walking Football**
The Trust runs weekly Walking Football coaching sessions in partnership with Care South.

Walking Football is a version of the popular sport, with a few small rule changes. One of the most important changes being that it must be played at a walking pace.

These sessions are offered to both men and women aged 50+ and encourage them to keep fit and healthy without playing an especially competitive or demanding sport.

There are now teams in three age groups taking part in fixtures, both locally and across the country. In addition to the recreational options, the teams train weekly, which provide further opportunity to improve people's physical and mental wellbeing.

During January 2023 the Trust hosted a Walking Football Tournament which included teams from Eastleigh, Chelsea and Norwich.

**Goals**
This is a weight management session targeting those who want to get in shape. It's a mixed circuits class at Vitality Stadium on Thursdays between 7pm and 8pm.

There is also a men's five-a-side for those who want to get fit through football. These take place on the 3G pitches at Vitality Stadium on Thursdays between 8pm and 9pm.

Sport and Social
Sport and Social sessions are delivered in partnership with Dorset Mental Health Forum, on the 3G pitches at Vitality Stadium. The sessions are designed for those aged 16 and over who have experienced any form of mental health difficulty and offer an hour-long football event, to help those taking part to socialise and reintegrate back into organised activities.

**Mentalk**
MENTalk is a cancer support group held in partnership with Wessex Cancer Trust. The Trust offers online support sessions three times a week for men who have been affected by cancer to come together and talk and share their experiences.

**Bounce Back**
The Trust continued to support local disadvantaged and vulnerable adults in achieving independent sustained living via a combination of classroom and practical learning activities.

The first part of the sessions is spent on education - helping to deliver personal development, physical and mental well-being, money management, healthy eating and lifestyles and considering what the next steps in life might look like and this is followed by a football session with kit provided by the Trust.

**Social Inclusion**

**Disability Football**
The Trust is committed to ensuring that everybody has the opportunity to play football and attend a session designed to meet their needs. Thanks to the Premier league, a disability programme has been developed which offers a range of competitive and recreational sport opportunities as well as ensuring that all programmes run by the Trust are accessible and inclusive for all.

**Ability Counts**
These are weekly football sessions for any player over the age of five with any form of physical, learning or behaviour difficulty.

The sessions provide an opportunity for players to train and play competitive football or follow a recreational pathway.

There are under-12 and under-16 teams that compete locally, sometimes even travelling further afield for tournaments.

There are also two senior teams representing AFC Bournemouth who play fixtures in the official club kit.

**Work in schools**
The community coaches are often present in schools, both mainstream and those that specialise in educational needs and disabilities.

They help run PE lessons and ensure education is always fun, teaching the children to enjoy exercise in a safe environment.

**Powerchair**
The club launched its first Powerchair football team ahead of the 2018/19 season and during this year AFC Bournemouth Warriors' powerchair players achieved promotion to the Premiership for the 2022/23 campaign.

During the final week of fixtures, the Warriors faced a five-match day with the ability to jump up a division on the line.

An emphatic display saw the Cherries win all five matches, scoring 11 goals without a reply from the opposition sides in the process.

Success continued when two players from the Powerchair squad were recognised with awards. Attending the WFA End of Season awards evening, Regan Kemp was named the 2021/22 Championship Young Player of the Season.

**Next Gen.**
The Next Gen project works with local grassroots coaches and volunteers on community programmes. The project helps to up-skill these coaches and volunteers, whilst also offering opportunities to local grassroots teams.

Some of the young individuals with learning difficulties start to volunteer with the Trust as they get older.

**South Africa**
In March and April boys and girls' groups from South Africa visited Bournemouth, taking part in training sessions, stadium tours, matches watching Women's and Premier League matches, they met AFC Bournemouth Men's and Women's first team players.

Carmel FC were also welcomed to Bournemouth when they travelled from America, the groups trained and played matches at Ringwood Community Hub.

### Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

### Achievements and performance

The trustees consider that the charities achievements and activities have been covered in detail within the Objectives and activities section.

### Financial review

The net income for the year amounted to £45,230 which together with the accumulated funds brought forward leave funds of £1,584,790 to be carried forward.

### Reserves

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

### Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

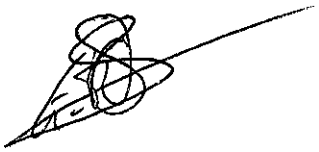
The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Auditor**

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 8 November 2024 and signed on behalf of the board of trustees by:



Glenn Gosden
Trustee

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust

## Year ended 30 November 2023

### Opinion

We have audited the financial statements of AFC Bournemouth Community Sports Trust (the 'charity') for the year ended 30 November 2023 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

### Limitations to the ability of the audit to detect fraud or breaches of laws and regulation

Owing to the inherent limitation of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as this may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement, and therefore we are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations. A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at *www.frc.org.uk/auditorsresponsibilities*. This description forms part of our auditor's report.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicolas Michael FCA (Senior Statutory Auditor)

For and on behalf of
Charlton Baker (Bristol) Ltd
Chartered accountants & statutory auditor
61 Macrae Road, Ham Green, Bristol
BS20 2DD

8 November 2024

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Activities (including income and expenditure account)

## Year ended 30 November 2023

| | Note | 2023 Unrestricted funds £ | 2023 Restricted funds £ | 2023 Total funds £ | 2022 Total funds £ |
|---|---|---|---|---|---|
| **Income and endowments** | | | | | |
| Grants and donations | 5 | 284,226 | 26,812 | 311,038 | 411,838 |
| Charitable activities | 6 | 395,895 | 595,320 | 991,215 | 901,045 |
| Other trading activities | 7 | 131,569 | – | 131,569 | 176,046 |
| Investment income | 8 | 9,835 | – | 9,835 | 306 |
| **Total income** | | 821,525 | 622,132 | 1,443,657 | 1,489,235 |
| **Expenditure** | | | | | |
| Expenditure on raising funds: | | | | | |
| Costs of other trading activities | 9 | 18,096 | – | 18,096 | 3,943 |
| Expenditure on charitable activities | 10,11 | 653,328 | 727,003 | 1,380,331 | 1,300,723 |
| **Total expenditure** | | 671,424 | 727,003 | 1,398,427 | 1,304,666 |
| **Net income** | | 150,101 | (104,871) | 45,230 | 184,569 |
| Transfers between funds | | 27,281 | (27,281) | – | – |
| **Net movement in funds** | | 177,382 | (132,152) | 45,230 | 184,569 |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 1,291,567 | 247,993 | 1,539,560 | 1,354,991 |
| **Total funds carried forward** | | 1,468,949 | 115,841 | 1,584,790 | 1,539,560 |

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Position

## 30 November 2023

| | Note | 2023 £ | 2022 £ |
|---|---|---|---|
| **Fixed assets** | | | |
| Tangible fixed assets | 17 | 135,371 | 98,393 |
| **Current assets** | | | |
| Debtors | 18 | 246,915 | 214,125 |
| Cash at bank and in hand | | 1,252,452 | 1,264,954 |
| | | 1,499,367 | 1,479,079 |
| **Creditors: amounts falling due within one year** | 19 | 49,948 | 37,912 |
| **Net current assets** | | 1,449,419 | 1,441,167 |
| **Total assets less current liabilities** | | 1,584,790 | 1,539,560 |
| **Net assets** | | 1,584,790 | 1,539,560 |
| **Funds of the charity** | | | |
| Restricted funds | | 115,841 | 247,993 |
| Unrestricted funds | | 1,468,949 | 1,291,567 |
| **Total charity funds** | 22 | 1,584,790 | 1,539,560 |

These financial statements were approved by the board of trustees and authorised for issue on 8 November 2024, and are signed on behalf of the board by:

Glenn Gosden
Trustee

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Cash Flows

## Year ended 30 November 2023

| | 2023<br>£ | 2022<br>£ |
|---|---|---|
| **Cash flows from operating activities** | | |
| Net income | 45,230 | 184,569 |
| *Adjustments for:* | | |
| Depreciation of tangible fixed assets | 10,303 | 7,898 |
| Other interest receivable and similar income | (9,835) | (306) |
| Interest payable and similar charges | 3,452 | 2,937 |
| Accrued expenses | – | 4,287 |
| *Changes in:* | | |
| Trade and other debtors | (32,790) | (52,890) |
| Trade and other creditors | 12,036 | (22,713) |
| Cash generated from operations | 28,396 | 123,782 |
| Interest paid | (3,452) | (2,937) |
| Interest received | 9,835 | 306 |
| Net cash from operating activities | 34,779 | 121,151 |
| **Cash flows from investing activities** | | |
| Purchase of tangible assets | (47,281) | (54,795) |
| Net cash used in investing activities | (47,281) | (54,795) |
| **Net (decrease)/increase in cash and cash equivalents** | (12,502) | 66,356 |
| **Cash and cash equivalents at beginning of year** | 1,264,954 | 1,198,598 |
| **Cash and cash equivalents at end of year** | 1,252,452 | 1,264,954 |

The notes on pages 21 to 36 form part of these financial statements.

## 1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 61 Macrae Road, Pill, Bristol, BS20 0DD.

## 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

## 3. Accounting policies

### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

### Going concern

There are no material uncertainties about the charity's ability to continue.

### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. We can confirm that there are no such critical estimates and judgements.

### Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

3. **Accounting policies** *(continued)*

**Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

**Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

**Operating leases**

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

3. **Accounting policies** *(continued)*

**Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

**Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% reducing balance |
| Motor vehicles | - | 25% reducing balance |
| Equipment | - | 25% reducing balance |

**Impairment of fixed assets**

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

**Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

## 3. Accounting policies *(continued)*

### Defined contribution plans *(continued)*

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

## 4. Limited by guarantee

The Trust is a Company Limited by Guarantee and has no share capital. In the event of the charity being wound up the limit in respect of the guarantee is limited to £10.

## 5. Grants and donations

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2023 £** |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 2,382 | – | 2,382 |
| UK Youth | – | – | – |
| FA | 8,736 | – | 8,736 |
| Football Foundation | – | 11,812 | 11,812 |
| Goadsby | 2,400 | – | 2,400 |
| Police and Crime Commissioner | 10,000 | – | 10,000 |
| Groundwork | 11,175 | – | 11,175 |
| BBC Children In Need | – | – | – |
| **Grants** | | | |
| PL Changemakers | – | – | – |
| PL Core Funding | 230,000 | – | 230,000 |
| PL Disability Team Development | – | – | – |
| PL - Community Outreach | – | 10,000 | 10,000 |
| PL - Business Development | – | 5,000 | 5,000 |
| PL - Smart Energy | 875 | – | 875 |
| PL - Wildcats | – | – | – |
| FL Core Funding | – | – | – |
| NCS Football League funding | 18,658 | – | 18,658 |
| | 284,226 | 26,812 | 311,038 |

## 5. Grants and donations *(continued)*

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 2,875 | – | 2,875 |
| UK Youth | 3,275 | – | 3,275 |
| FA | 14,892 | – | 14,892 |
| Football Foundation | – | – | – |
| Goadsby | 2,400 | – | 2,400 |
| Police and Crime Commissioner | 15,000 | – | 15,000 |
| Groundwork | 8,000 | – | 8,000 |
| BBC Children In Need | – | 32,487 | 32,487 |
| **Grants** | | | |
| PL Changemakers | – | 1,500 | 1,500 |
| PL Core Funding | 184,500 | – | 184,500 |
| PL Disability Team Development | – | 21,500 | 21,500 |
| PL - Community Outreach | – | – | – |
| PL - Business Development | 7,972 | – | 7,972 |
| PL - Smart Energy | 875 | – | 875 |
| PL - Wildcats | 3,800 | – | 3,800 |
| FL Core Funding | 20,724 | – | 20,724 |
| NCS Football League funding | 92,038 | – | 92,038 |
| | 356,351 | 55,487 | 411,838 |

## 6. Charitable activities

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2023 £** |
|---|---|---|---|
| Premier League Kicks | – | 150,000 | 150,000 |
| Premier League Primary Stars | – | 134,703 | 134,703 |
| Premier League Girls and Women | 1,889 | 65,000 | 66,889 |
| Premier League Health | – | 78,000 | 78,000 |
| Premier League Next Generation Coaches | – | 12,500 | 12,500 |
| Premier League Ringwood Hub | – | 61,667 | 61,667 |
| Premier League Inspires | – | 87,750 | 87,750 |
| SCL Education Football - Education program | 45,792 | – | 45,792 |
| Bournemouth University - coaching | 5,660 | – | 5,660 |
| St Josephs Australian Tour | 41,203 | – | 41,203 |
| School coaching - including lunch,after school clubs and PPA | 125,028 | – | 125,028 |
| Soccer schools - including summer schools | 80,705 | – | 80,705 |
| Course and workshops | 18,254 | 5,700 | 23,954 |
| Kicks projects | 8,144 | – | 8,144 |
| Other Coaching | 69,220 | – | 69,220 |
| | 395,895 | 595,320 | 991,215 |

## 6. Charitable activities *(continued)*

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|
| Premier League Kicks | – | 220,647 | 220,647 |
| Premier League Primary Stars | – | 112,000 | 112,000 |
| Premier League Girls and Women | 6,307 | – | 6,307 |
| Premier League Health | – | 78,000 | 78,000 |
| Premier League Next Generation Coaches | – | 50,056 | 50,056 |
| Premier League Ringwood Hub | – | – | – |
| Premier League Inspires | – | 37,500 | 37,500 |
| SCL Education Football - Education program | 80,941 | – | 80,941 |
| Bournemouth University - coaching | 5,985 | – | 5,985 |
| St Josephs Australian Tour | – | – | – |
| School coaching - including lunch,after school clubs and PPA | 154,485 | – | 154,485 |
| Soccer schools - including summer schools | 82,561 | – | 82,561 |
| Course and workshops | 13,350 | – | 13,350 |
| Kicks projects | 4,125 | – | 4,125 |
| Other Coaching | 55,088 | – | 55,088 |
| | 402,842 | 498,203 | 901,045 |

## 7. Other trading activities

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2023 £** |
|---|---|---|---|
| Sponsorships | 74,750 | – | 74,750 |
| Bar sales | 18,174 | – | 18,174 |
| Ringwood Town hires & hub | 29,220 | – | 29,220 |
| Birthday parties | 5,705 | – | 5,705 |
| Matchday staff | 3,720 | – | 3,720 |
| | 131,569 | – | 131,569 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|
| Sponsorships | 33,015 | 127,000 | 160,015 |
| Bar sales | 5,019 | – | 5,019 |
| Ringwood Town hires & hub | 6,655 | – | 6,655 |
| Birthday parties | 4,357 | – | 4,357 |
| Matchday staff | – | – | – |
| | 49,046 | 127,000 | 176,046 |

## 8. Investment income

| | Unrestricted Funds £ | **Total Funds 2023 £** | Unrestricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|---|
| Bank interest receivable | 9,835 | 9,835 | 306 | 306 |

## 9. Costs of other trading activities

| | Unrestricted Funds £ | **Total Funds 2023 £** | Unrestricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|---|
| Costs of other trading activities - Bar costs | 18,096 | 18,096 | 3,943 | 3,943 |

## 10. Expenditure on charitable activities by fund type

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2023 £** |
|---|---|---|---|
| Salaries and wages | 241,720 | 678,162 | 919,882 |
| Staff training | 7,189 | – | 7,189 |
| Coaching fees | 7,063 | 9,897 | 16,960 |
| DBS checks | 1,295 | – | 1,295 |
| Motor and travel | 38,403 | – | 38,403 |
| Coach and minibus hire | 30,494 | – | 30,494 |
| Prizes and trophies | 751 | – | 751 |
| Catering | 8,250 | – | 8,250 |
| Venue hire | 25,734 | 38,944 | 64,678 |
| Kit and equipment | 10,809 | – | 10,809 |
| Tour costs | 30,844 | – | 30,844 |
| Affiliation and licenses | 8,957 | – | 8,957 |
| Support costs | 241,819 | – | 241,819 |
| | 653,328 | 727,003 | 1,380,331 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|
| Salaries and wages | 324,110 | 539,625 | 863,735 |
| Staff training | 24,357 | 4,640 | 28,997 |
| Coaching fees | 6,480 | 11,781 | 18,261 |
| DBS checks | 969 | 96 | 1,065 |
| Motor and travel | 29,778 | 9,401 | 39,179 |
| Coach and minibus hire | 13,527 | 14,690 | 28,217 |
| Prizes and trophies | – | 539 | 539 |
| Catering | 7,680 | 627 | 8,307 |
| Venue hire | 66,477 | 36,212 | 102,689 |
| Kit and equipment | 827 | 2,181 | 3,008 |
| Tour costs | – | – | – |
| Affiliation and licenses | 3,848 | 2,488 | 6,336 |
| Support costs | 191,745 | 8,645 | 200,390 |
| | 669,798 | 630,925 | 1,300,723 |

## 11. Expenditure on charitable activities by activity type

| | Activities undertaken directly £ | Support costs £ | **Total funds 2023 £** | Total fund 2022 £ |
|---|---|---|---|---|
| Salaries and wages | 919,882 | – | 919,882 | 863,735 |
| Staff training | 7,189 | – | 7,189 | 28,997 |
| Coaching fees | 16,960 | – | 16,960 | 18,261 |
| DBS checks | 1,295 | – | 1,295 | 1,065 |
| Motor and travel | 38,403 | – | 38,403 | 39,179 |

| | | | | |
|---|---|---|---|---|
| Coach and minibus hire | 30,494 | – | 30,494 | 28,217 |
| Prizes and trophies | 751 | – | 751 | 539 |
| Catering | 8,250 | – | 8,250 | 8,307 |
| Venue hire | 64,678 | – | 64,678 | 102,689 |
| Kit and equipment | 10,809 | – | 10,809 | 3,008 |
| Tour costs | 30,844 | – | 30,844 | – |
| Affiliation and licenses | 8,957 | – | 8,957 | 6,336 |
| Support costs | – | 228,627 | 228,627 | 184,321 |
| Governance costs | – | 13,192 | 13,192 | 16,069 |
| | 1,138,512 | 241,819 | 1,380,331 | 1,300,723 |

## 12. Analysis of support costs

Analysis of support costs

| | Unrestricted funds £ | Restricted funds £ | 2023 £ | 2022 £ |
|---|---|---|---|---|
| Administration salaries | 57,870 | – | 57,870 | 54,492 |
| Staff pensions | 16,832 | – | 16,832 | 15,320 |
| Telephone & internet | 10,786 | – | 10,786 | 8,332 |
| Bank charges | 3,452 | – | 3,452 | 2,937 |
| Sundries | 30,629 | – | 30,629 | 14,477 |
| Advertising,printing and stationery | 6,125 | – | 6,125 | 3,517 |
| Vehicle leasing | 1,837 | – | 1,837 | 6,877 |
| Depreciation and loss on disposals | 10,303 | – | 10,303 | 7,898 |
| Insurance | 5,900 | – | 5,900 | 7,346 |
| Computer and software | 5,564 | – | 5,564 | 4,737 |
| Consultancy fees | 3,691 | – | 3,691 | 2,700 |
| Bad debts | 16,350 | – | 16,350 | 9,688 |
| Classroom and office rent | 34,399 | – | 34,399 | 32,947 |
| Rates | 2,375 | – | 2,375 | 1,683 |
| Electricity | 7,859 | – | 7,859 | 5,298 |
| Cleaning & premises expenses | 14,653 | – | 14,653 | 6,072 |
| | 228,625 | – | 228,625 | 184,321 |
| Governance costs | | | | |
| Audit and accountancy | 5,700 | – | 5,700 | 5,040 |
| Legal and consultancy fees | 7,494 | – | 7,494 | 11,029 |
| | 241,819 | – | 241,819 | 200,390 |

## 13. Net income

Net income is stated after charging/(crediting):

| | **2023 £** | 2022 £ |
|---|---|---|
| Depreciation of tangible fixed assets | 10,303 | 7,898 |

## 14. Auditors remuneration

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Fees payable for the audit of the financial statements | 5,700 | 5,040 |

## 15. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 909,705 | 856,686 |
| Social security costs | 68,047 | 61,541 |
| Employer contributions to pension plans | 16,832 | 15,320 |
| | 994,584 | 933,547 |

The average head count of employees during the year was 45 (2022: 42). The average number of full-time equivalent employees during the year is analysed as follows:

| | 2023 | 2022 |
|---|---|---|
| | No. | No. |
| Full time staff | 38 | 35 |
| Part-time coaches and apprentices | 7 | 7 |
| | 45 | 42 |

The number of employees whose remuneration for the year fell within the following bands, were:

| | 2023 | 2022 |
|---|---|---|
| | No. | No. |
| £70,000 to £79,999 | – | 1 |
| £80,000 to £89,999 | 1 | – |
| | 1 | 1 |

### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £194,248 (2022: £172,476).

## 16. Trustee remuneration and expenses

The trustees received no remuneration during the year and no expenses were reimbursed.

## 17. Tangible fixed assets

| | Short leasehold property £ | Fixtures and fittings £ | Motor vehicles £ | Equipment £ | **Total £** |
|---|---|---|---|---|---|
| **Cost** | | | | | |
| At 1 Dec 2022 | 57,530 | 1,442 | 43,808 | 57,269 | 160,049 |
| Additions | 47,281 | – | – | – | 47,281 |
| **At 30 Nov 2023** | 104,811 | 1,442 | 43,808 | 57,269 | 207,330 |
| **Depreciation** | | | | | |
| At 1 Dec 2022 | – | 1,442 | 14,500 | 45,714 | 61,656 |
| Charge for the year | – | – | 7,415 | 2,888 | 10,303 |
| **At 30 Nov 2023** | – | 1,442 | 21,915 | 48,602 | 71,959 |
| **Carrying amount** | | | | | |
| **At 30 Nov 2023** | 104,811 | – | 21,893 | 8,667 | 135,371 |
| At 30 Nov 2022 | 57,530 | – | 29,308 | 11,555 | 98,393 |

## 18. Debtors

| | **2023 £** | 2022 £ |
|---|---|---|
| Trade debtors | 99,423 | 148,446 |
| Prepayments and accrued income | 6,073 | – |
| Other debtors | 141,419 | 65,679 |
| | 246,915 | 214,125 |

## 19. Creditors: amounts falling due within one year

| | **2023 £** | 2022 £ |
|---|---|---|
| Trade creditors | 13,342 | 6,153 |
| Accruals and deferred income | 7,234 | 7,234 |
| Social security and other taxes | 21,767 | 17,736 |
| Other creditors | 7,605 | 6,789 |
| | 49,948 | 37,912 |

## 20. Deferred income

| | **2023 £** | 2022 £ |
|---|---|---|
| At 1 December 2022 | – | 12,110 |
| Amount released to income | – | (12,110) |
| **At 30 November 2023** | – | – |

## 21. Pensions and other post retirement benefits

### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £16,832 (2022: £15,320).

## 22. Analysis of charitable funds

### Unrestricted funds

| | At 1 Dec 2022 £ | Income £ | Expenditure £ | Transfers £ | **At 30 Nov 2023 £** |
|---|---|---|---|---|---|
| General funds | 1,291,567 | 821,525 | (671,424) | 27,281 | 1,468,949 |

| | At 1 Dec 2021 £ | Income £ | Expenditure £ | Transfers £ | At 30 Nov 2022 £ |
|---|---|---|---|---|---|
| General funds | 1,156,763 | 808,545 | (673,741) | – | 1,291,567 |

### Restricted funds

| | At 1 Dec 2022 £ | Income £ | Expenditure £ | Transfers £ | **At 30 Nov 2023 £** |
|---|---|---|---|---|---|
| PL Continuous Improvement | – | – | – | – | – |
| PL Kicks and Kicks Discretionary | 49,073 | 150,000 | (156,314) | – | 42,759 |
| PL Primary Stars | 31,250 | 134,704 | (153,334) | – | 12,620 |
| PL/BT Disability project | – | – | – | – | – |
| Floodlights | – | – | – | – | – |
| AFC Bournemouth local projects | 89,625 | – | (89,625) | – | – |
| PL Health | 19,500 | 78,000 | (83,504) | – | 13,996 |
| PI Next Generation Coaches | 12,514 | 12,500 | (18,764) | – | 6,250 |

## 22. Analysis of charitable funds *(continued)*

| | | | | | |
|---|---|---|---|---|---|
| PL Changemakers | – | – | – | – | – |
| PL Inspire | 18,750 | 87,750 | (95,963) | – | 10,537 |
| BBC Children in Need | 27,281 | – | – | (27,281) | – |
| PL Ringwood Hub | – | 61,666 | (56,505) | – | 5,161 |
| Football League | – | 5,700 | (3,831) | – | 1,869 |
| PL Girls and Women | – | 65,000 | (64,043) | – | 957 |
| Football Foundation | – | 11,812 | – | – | 11,812 |
| PL Policy | – | 5,000 | – | – | 5,000 |
| PL Community Outreach | – | 10,000 | (5,120) | – | 4,880 |
| | 247,993 | 622,132 | (727,003) | (27,281) | 115,841 |

| | At 1 Dec 2021 £ | Income £ | Expenditure £ | Transfers £ | At 30 Nov 2022 £ |
|---|---|---|---|---|---|
| PL Continuous Improvement | 1,998 | – | (1,998) | – | – |
| PL Kicks and Kicks Discretionary | 61,250 | 220,647 | (232,824) | – | 49,073 |
| PL Primary Stars | 25,000 | 112,000 | (105,750) | – | 31,250 |
| PL/BT Disability project | 10,750 | 21,500 | (32,250) | – | – |
| Floodlights | 542 | – | (542) | – | – |
| AFC Bournemouth local projects | 65,925 | 127,000 | (103,300) | – | 89,625 |
| PL Health | 19,500 | 78,000 | (78,000) | – | 19,500 |
| PI Next Generation Coaches | 12,513 | 50,056 | (50,055) | – | 12,514 |
| PL Changemakers | 750 | 1,500 | (2,250) | – | – |
| PL Inspire | – | 37,500 | (18,750) | – | 18,750 |
| BBC Children in Need | – | 32,487 | (5,206) | – | 27,281 |
| PL Ringwood Hub | – | – | – | – | – |
| Football League | – | – | – | – | – |
| PL Girls and Women | – | – | – | – | – |
| Football Foundation | – | – | – | – | – |
| PL Policy | – | – | – | – | – |
| PL Community Outreach | – | – | – | – | – |
| | 198,228 | 680,690 | (630,925) | – | 247,993 |

22. **Analysis of charitable funds** *(continued)*

**PL Continuous Improvement Fund**
Premier League Charitable funding for the improvement of the governance and administration of the trust.

**PL Kicks and Kicks Discretionary**
PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

**PL Primary Stars**
A new programme to replace School Sports which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

**PL/BT Disability**
A programme to create possibilities for disabled people through sport.

**Floodlights**
Funding was received from Sport England to acquire mobile floodlights used during evening sessions of social inclusion projects.

**AFC Bournemouth local projects**
Funding received from the football club to provide a range of community benefit projects.

**PL Health**
Used to deliver men's health interventions.

**PL Next Generation Coaches**
Programmes to develop coaching development systems in a safe and challenging environment.

**PL Changemakers**
To support girls and young women to develop personal skill, leadership qualities and self-awareness around gender equality and mental health.

**PL Inspire**
A programme to support 11-16 year olds who are marginalized or at risk of not reaching their potential.

**BBC Children in Need**
Funding was received to purchase a van used as a safe mobile activity space for children and young people who live in Left Behind Areas where there are a lack of local youth facilities. The transfer out of the fund represents the purchase of the van and fulfilling of the restrictions.

**PL Ringwood Hub**
Funding for the employmet of a hub officer to set up delivery and develop community projects.

**PL Girls and Women**
Funding to develop women's and girl's football.

**Football Foundation**
Funding for the development of the Ringwood hub.

**PL Policy**

## 22. Analysis of charitable funds *(continued)*

Funding to be used for the formal launch of the new facilities at Ringwood.

**PL Community Outreach**
Funding from the PLCF for the community outreach project.

## 23. Analysis of net assets between funds

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2023 £** |
|---|---|---|---|
| Tangible fixed assets | 135,371 | – | 135,371 |
| Current assets | 1,383,526 | 115,841 | 1,499,367 |
| Creditors less than 1 year | (49,948) | – | (49,948) |
| **Net assets** | 1,468,949 | 115,841 | 1,584,790 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2022 £ |
|---|---|---|---|
| Tangible fixed assets | 98,393 | – | 98,393 |
| Current assets | 1,172,688 | 247,993 | 1,420,681 |
| Creditors less than 1 year | (41,514) | – | (41,514) |
| **Net assets** | 1,229,567 | 247,993 | 1,477,560 |

## 24. Analysis of changes in net debt

| | At 1 Dec 2022 £ | Cash flows £ | **At 30 Nov 2023 £** |
|---|---|---|---|
| Cash at bank and in hand | 1,264,954 | (12,502) | 1,252,452 |

## 25. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

| | **2023 £** | 2022 £ |
|---|---|---|
| Not later than 1 year | 23,419 | 23,419 |
| Later than 1 year and not later than 5 years | 68,305 | 81,967 |
| | 91,724 | 105,386 |

## 26. Related parties

There were the following transactions during the year with AFC Bournemouth Limited, a company of which Mr JA Mostyn was a director throughout the year.

- Sponsored local projects and miscellaneous receipts amounted to £63,066 (2022: £132,140).

- Miscellaneous purchases and recharges to the value of £878 (2022: £5,001).

At the year-end date balances of £134,095 (2022: £134,095) were due from, and amounts of £nil (2022: £70,939) were due to the football club in respect of trading ledger balances.

**AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

England & Wales - Charity number 1122693

# Accounts

COMPANY REGISTRATION NUMBER: 06396310
CHARITY REGISTRATION NUMBER: 1122693

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

# Financial Statements

## 30 November 2022

**ELLIOTT BUNKER LTD**
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Trustees' Annual Report (Incorporating the Director's Report)

## Year ended 30 November 2022

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 30 November 2022.

### Reference and administrative details

| | |
|---|---|
| **Registered charity name** | AFC Bournemouth Community Sports Trust |
| **Charity registration number** | 1122693 |
| **Company registration number** | 06396310 |
| **Principal office and registered office** | 61 Macrae Road<br>Pill<br>Bristol<br>BS20 0DD |
| **The trustees** | |
| | Louise Clarke<br>Andrew Charles Dayus<br>Glenn Gosden<br>Jeffery Anthony Mostyn |
| **Auditor** | Elliott Bunker Ltd<br>Chartered accountants & statutory auditor<br>61 Macrae Road<br>Ham Green<br>Bristol<br>BS20 0DD |

### Structure, governance and management

#### Governing document

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

#### Appointment of trustees

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 2. New trustees are appointed upon the recommendation of existing trustees. One third of the trustees must retire at each annual general meeting and offer themselves for re-election.

#### Risk management

The trustees have identified and considered the main risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks on a regular basis.

#### Organisational structure

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss.

### Objectives and activities for the public benefit

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life. The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Community Sports Trust is the charitable arm of AFC Bournemouth, actively working in the local community across Bournemouth, Poole and surrounding areas within four main strands of work:

Education – Health – Participation – Inclusion

The team of 44 full time staff deliver over 150 coaching and teaching sessions and engage with 4,000 people, from ages 1 to 101, a week, working in partnership with schools, organisations and businesses.

The Trust's vision is to provide opportunities for all, through project delivery, meeting the needs of the local community and delivering a mixture of active sessions along with education and support groups. A key aim is to help individuals reach their potential with pathways in place from recreational activities through to teams and there are currently 28 registered teams across the community from the Girls & Women's programme, Disability, College and Walking football.

The AFC Bournemouth Community Sports Trust was formed in 2001 from the Football in the Community programme and has continued its charitable working partnership with AFC Bournemouth. In 2008 it gained charitable status and continues to be a self-funding, non-profit organisation which has a huge impact upon the local community through increasing involvement in sport.

The Trust is supported and many of its projects are funded by the Premier League Charitable Fund.

### Strategic report

The following sections covering the achievements, performance and financial review form the strategic report of the charity.

### Community

During April, the EFL launched its first ever Week of Action and the Trust played its part along with the other 71 clubs by showcasing plenty of activity throughout the week, highlighting girls and women's football at the club especially.
The EFL Week of Action was an opportunity to highlight the work done by the Trust and demonstrate the difference it makes to its community.

### Hope for Food charity

The Trust continued to show its support for the Hope for Food charity, based in West Howe.
The organisation was set up in 2012 and is run entirely by volunteers, with the aim of providing life's basic essentials on a daily basis to people in need of help due to the current economic climate.

Hope for Food's mission is to assist men, women and children in Bournemouth and the surrounding areas, who are either homeless or living in poverty, by providing fresh food at the soup kitchens and hampers of food, as well as good quality clothing, bedding and household goods where needed. The charity helps anyone who reaches out to them and serves those who do without judgement. During April, a donation point was set up at the Slades Park Soccer Camp for the second year in a row.

**Ringwood development**
During August, the Trust, Ringwood Town Council and Ringwood Town Football Club announced the start of construction on the new multi-million-pound re-development at Long Lane, Ringwood. The first phase of the development, involved a full-size floodlight 3G artificial turf pitch (ATP). Further developments, including new clubhouse and infrastructure will follow in early 2023. The £3.2 million project has been boosted by funding from the Football Foundation, New Forest District Council and Ringwood & District Round Table.
The significant investment into the Long Lane development represents an opportunity to develop an excellent sporting and social facility for the town of Ringwood and the surrounding area, where the site will continue to be the home of all teams associated to Ringwood Town and enable AFC Bournemouth's Community Sports Trust to run a number of community programmes during the next decade to transform the grassroots game.

**Sports Participation**

The Trust offers weekly coaching sessions and activities to a variety of different age groups and abilities across the local community.

Mini Cherries
Mini Cherries is a twice weekly toddler football session, which aims to help children learn the basic principles of play such as sharing and communication, along with improving their basic motor skills, balance and coordination.
The most important parts of a Mini Cherries session are the introduction to football and the enjoyment of learning the game.

**Minikickers**
Minikickers is one of the more popular weekly sessions, reaching over 200 children a week at the Vitality Stadium alone. The sessions which last an hour invite children to join in and learn new skills through dribbling games, shooting drills and small-sided matches.

Women and Girls Football
The Trust continues to run the AFC Bournemouth Girls and Womens teams, and following the successes of previous seasons, is pleased to be offering competitive opportunities to both girls and women in six squads. The successful girls-only football coaching programme has been running for over three seasons at the Vitality Stadium, Slades Park and Brockenhurst College.
Over 350 women and girls participated in the programme during the year, with the entire programme supported by Bournemouth University which included:

**Wildcats** for girls aged 5-11
**Premier League Kicks** for girls aged 12-16
**Emerging Talent Centre** for U9s, U11s and U13s
**AFC Bournemouth Girls' Team** for U10s, U12s, U14s and U16s
**Female Football Education Programme** for girls aged 16-19 and based at Brockenhurst College
**Women's Senior Teams (first team and development squad)** for women over the age of 16

During the year the Trust was awarded a License from the FA/Premier League to run an Emerging Talent Centre (ETC) for the next three years.
The awarding of this license will allow the Trust to further their existing work within the girls' and women's game, offering specific focus on the younger age groups.

The ETC will focus on the under-9s, under-11s and under-13s age groups, with players receiving weekly coaching sessions to complement their existing club commitments.
This then links to the club's existing girls' academy sides for the under-10s, under-12s, under-14s and under-16s age groups.
In July, the two youngest girls' teams visited Bournemouth University's Talbot Campus for a student-led workshop.
Throughout the season, the age groups take part in various workshops exploring topics including healthy lifestyles, internet safety and football-specific position-based workshops.
The first session of the year saw two of the teams partake in a nutrition workshop. The opening part was a classroom-based activity where the girls learnt about the importance of a balanced diet and how they can fuel up for football.
The second part to their session was a practical activity, which saw the girls in the kitchen making pizzas using tortilla wraps. Each of the players made their own pizzas, complete with lots of vegetables and a protein source.

During October, Lewis Manning one of the Trust's partners hosted their second annual Candles on the Lake event, in Poole Park.
The event saw the local community come together to reflect, celebrate and remember people they love and care about to raise vital funds for the charity.
The Lewis Manning team were joined by several players from the under-18s, alongside Head of Education and Player Care Dawn Roach. Women's team players were also present and joined by their manager Steve Cuss.

**Premier League Kicks**
The Premier League Kicks programmes continue to expand and now offer free football sessions in Bournemouth, Poole and Verwood. This popular project offers free football and additional opportunities to over 1000 local young people a year. The project encourages young people to get involved in playing sports in the evenings and at weekends, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves and have fun with friends.
The project offers sessions to mixed groups, as well as a girls only evening session. Sessions for children aged 8-13 years old are coached sessions, whereas sessions for those aged 14+ are tournament style sessions.

During October the Trust joined forces with the BOLD group from J.P. Morgan to talk about Black History Month, with young people at a Premier League Kicks session.
The BOLD group joined the Community Coaches at the Monday evening PL Kicks session based at Vitality Stadium, and alongside their usual football activities the group took part in a session with the BOLD group and activities from the Community Outreach Van.
The young people learnt more about the significance of Black History Month, awareness of discrimination and discussed what they can do to make a change within their local communities.

During November, the Trust delivered Anti-Bullying Week projects in support of the national campaign.

To kick off the week, young people and adults who participate in the Monday evening Ability Counts and Premier League Kicks sessions supported the Anti-Bullying Alliance Campaign by wearing odd socks to their sessions, and made a monetary donation to further show their support.
In schools, the Trust's coaches delivered workshops to pupils in both Primary and Secondary.
Over 20 workshops were delivered over the five-days to three local Primary Schools and over 40 young people from the Premier League Inspires programme.
To finish the week, young people from the Friday evening Premier League Kicks sessions took part in an active workshop alongside their usual weekly football session.
The workshops activities looked specifically at how to respect one-another, and what actions the young people can take to target bullying and help prevent such behaviour at their sessions.

**Soccer Camps**
The Trust hosts Soccer Camps every school holiday across Bournemouth, Purbeck and Blandford. The sessions are for boys and girls aged 7-14 years old, not including Minikickers Soccer Camps which are for boys and girls aged 4-6 years old and are available for children of any ability. They include a fun warm up, skill games, penalty competitions and small-sided matches. All Soccer Camps are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications. All staff are also DBS checked.

**Extra-Curricular Coaching and School Clubs**
The Trust has a successful long-standing partnership with many schools in the local area delivering extra-curricular sessions for both boys and girls, and hosts three main clubs: Breakfast Club, which runs an hour before school, Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. Typically, the clubs run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, combined with fun games, small competitions and small sided matches.

**Bournemouth University**
Bournemouth University continues to support the Trust, maintaining long established links which began while the football club competed in League 1. In particular it supports the development of girls' football in Dorset as the main partner of the under-10, under-12, under-14 and under-16 AFC Bournemouth girls' teams. It also remains a Junior Cherries partner and members of this popular club for younger fans are invited to attend special events at the university with an educational aspect. The University's men's and women's teams continue to benefit from professional coaching from the Trust.

**Birthday Parties**
The Trust offers birthday parties at the Vitality Stadium on non-matchdays.

**Education**

Premier League Primary Stars
Premier League Primary Stars uses the power of professional football, and sport to inspire children to learn, be active and develop important life skills.
The programme provides all primary schools with the opportunity to be involved in a variety of sessions and events, with the aim of creating a positive and long-lasting sporting, education and health impact, for the local community.
It also includes PE delivery and CPD events for teachers and school staff. These sessions see coaches visiting local schools delivering sporting activities, which provides teachers and HLTA's with additional provision to enhance their own learning, as well as aiming to improve in skills, confidence and knowledge for delivering PE and school sport.

The Community Sports Trust's Primary Stars programme not only provides schools with football themed PE delivery, but the offer is extended to include:

- PSHE workshops (Individual lessons).
- PSHE Targeted Interventions (working with specific groups, for six consecutive lessons).
- Targeted Active Numeracy Programme (working with under achieving students, for six consecutive sessions).
- Targeted Reading Programme (working with under achieving students, for six consecutive sessions).
- Social Action projects- focusing on making an impact in the specific school or in the local community.
- Teacher Continued Professional Development Opportunities
- Inter school festivals (KS2 age groups)
- U11 Primary Schools Tournament

In March, the Trust donated 300 books to seven local primary schools in and around the Bournemouth area as part of World Book Day.
In addition, £250 worth of World Book Day vouchers were donated for teachers to share with students at their school.

**Schools Projects**
The Trust offers a range of different school project lessons, delivered to local schools across the Dorset and Hampshire regions.
The workshops look at important themes throughout every-day life, Healthy Lifestyles, Respect and Citizenship, Safer Kids Online, Equality, Diversity and Inclusion and Road Soccer Safety.
Each lesson is free of charge and can be tailored for different age ranges in Primary and Secondary Schools. In each lesson, there are PowerPoint presentations, group discussions and/ or individual/ small group tasks, as well as activity sheets and tasks to complete at various points during the lessons.

**Healthy Lifestyles**
The Healthy Lifestyle workshop focuses on educating young people on the importance of maintaining a healthy lifestyle, through diet and exercise, as well as looking at hydration levels and the importance of sleep.
The lesson starts by looking at the Eatwell plate and then moves on to the breakdown of the main food groups including nutrients, minerals and vitamins and their importance.
The importance of taking part in regular exercise to keep healthy, and why it is important to keep hydrated whilst exercising is then covered.
Throughout the lesson, the participants complete different tasks and activities, such as creating healthy meals for AFC Bournemouth players, specifically linking to the different times of a match day.

**Respect and citizenship**
The Respect and Citizenship workshop looks at how children's love for sport and football and AFC Bournemouth can be linked to help encourage positive behaviour.
The lesson touches on both respectful and disrespectful behaviours in everyday life, before taking a more in-depth look at respect within football, illustrated through presentations and videos.
Project sponsor, Goadsby, has also created workshop booklets which are given to Primary School pupils to aid their learning. These include fun activities and games, whilst also showing examples of how we can show respect in Football.
The lesson encourages the pupils to share ideas in small group discussions, whilst inspiring them to demonstrate positive and respectful behaviours in the classroom.
The final task for the children is to create a poster, demonstrating why respectful behaviour is important in everyday life, with key messages and examples included on their poster.

Safer Kids Online - Internet safety

The Safer Kids Online programme is a popular workshop delivered to local schools. The lesson, supported by ESET UK, educates young people on how to remain safe whilst using the internet.
The classroom-based lesson addresses the children's most common uses of the internet and develops on the safety features and age ranges for each of these different applications and websites.
This lesson touches on keeping profiles secure, as well as what content should be kept private and not shared with others online.
Towards the end of the lesson, the children look at different scenarios which they may face online and how they would deal with each individual situation.
Finally, the children complete worksheets with some top tips on privacy settings and a Helping Hand task, which focuses on who they can speak to when they are worried online.

**Money Management**
Money Management is a programme that is designed to support pupils in secondary schools across Dorset. The workshops, supported by Strategic Solutions, highlight the importance of promoting sensible finance and enhancing the knowledge and financial well-being of students and their futures.
The programme will bring the schools maths curriculum to life by giving an introduction to financial literacy, educating pupils on tax, bank accounts, budgeting and understanding credit.
The workshops also provide students with information on how to access additional support on financial areas and products outside the sessions.

**Show Racism the Red Card**
During April the Trust visited local schools promoting the Show Racism the Red Card campaign.
Year 5 and 6 pupils from two local schools were involved and listened to a guest speaker, who spoke about all kinds of discrimination, specifically racism and stereotypes.
The children learned about what they can do to stop racism and how to make a difference in their local community through the interactive workshop. Partners, J.P. Morgan, supported the event with volunteers from their BOLD group.

**Mental health and well-being**
The Trust provides support to both primary and secondary schools across Dorset to help educational leaders raise awareness of a subject that has never been so high on the public agenda.
The programme is designed to encourage the younger generation to talk openly about mental health and to be able to understand the struggles that are associated with mental health.
It helps pupils explore emotions, how to recognise change in behaviour and how to keep a positive mindset whilst setting goals for the future. The programme combines theory, participation and physical activity.

**Premier League Inspires**
Premier League Inspires is a Secondary School education programme that uses the reach and appeal of the Premier League and AFC Bournemouth to support those aged between 11-25 in educational settings who are at risk of not reaching their potential.
The Premier League Inspires programme is available to any secondary establishment, alternative provision or SEND specific school in the Bournemouth, Christchurch, and Poole region as well as further afield upon request.
Through Premier League Inspires, the Premier League and the Trust will:

- **Support young people to improve their well-being**
- **Develop character and life skills**
- **Help schools/academies keep students present and committed**
- **Provide access to more opportunities**
- **Enable young people to plan for the future and to be work ready**

The Trust began its Premier League Inspires delivery in 2019 and since then has supported 502 young people through over 700 sessions in 19 local schools.

In March, local children from the Blandford School and the Grange School in Christchurch worked with the Trust on a sustainability project as part of the Premier League Inspires challenge project.
The kids, aged between 13 and 14, took part in a bottle swap initiative in the Fan Zone before the match and, alongside the Community Sports Trust and Coca Cola, cleaned up the stadium after the game with the club's Green Team.

In June, unused bikes that previously belonged to the first team were donated back into the local community as part of the Premier League Inspires project, helping out local schools and their pupils. with different schools using them in different ways, either as rewards towards the end of the academic year, or handing them out to pupils to help them get to school.

**Football Education Programme - College Offer**
The Trust, in partnership with SCL, is proud to be offering an alternative education pathway for 16 - 19-year-olds. The Football Education Programme is tailored for those looking to enhance their footballing skills whilst developing an outstanding knowledge of sport. The daily course takes place at Oak Academy, where we utilise excellent ICT facilities, a Gym, Sports Hall and grass pitches. Regardless of the previous academic achievements of the student, we provide an outstanding learning environment for all to strive and fulfil their potential. Aims:
" Enter employment into the sport and active leisure sector or to progress to higher or further education" Gain and develop essential skills that are valued by employers and higher and further education institutions " Develop knowledge and understanding of the vocational sector

**Football provision**
Our players train or play every day during the week by using the following structure:
Monday: Strength and conditioning
Tuesday: Shape and Pattern/ position specific work
Wednesday: Gameday
Thursday: Technical practice/recovery
Friday: Futsal
On Wednesdays players are involved in matches against teams from the National Football Youth League (NFYL), representing AFC Bournemouth and playing against other Premier League and Football league clubs throughout the country.

**Brokenhurst College**.
The Trust also offers exciting opportunities for young, talented, female football enthusiasts to combine academic studies with a comprehensive Football Development Programme based at Brockenhurst College. The academic curriculum can be tailored to match educational potential with a range of A Levels and a BTEC National Diploma in Sport on offer. If required students can also complete their Maths and English GCSEs.

Our Female Elite Player Programme provides access to high quality coaching and football education with a range of sessions available each day including team sessions, 1 to 1's and recovery/gym-based sessions. Extra support is provided through massage and strength and conditioning support. Students on the programme will compete in a fixtures schedule on Wednesdays as part of the National College League against other professional clubs and friendly matches throughout the season.

**Apprenticeships**
The Trust offers a unique opportunity for 16-18-year-olds to gain coaching experience and participate in an 'Activity Leadership Apprenticeship'. During the year- long apprenticeship, as well as working in the local community alongside the Trust's coaches, apprentices are required to complete assignments, working towards a City & Guilds/NVQ in Active Leadership. A successful first year on the scheme provides the opportunity to progress onto a second year, then future jobs with the Community Sports Trust.

**Health and Well-being**

The Trust supports many individuals with Autism in both their mainstream and disability specific football sessions and through the Premier League Inspires project, it has forged a new partnership with Autism Unlimited offering work experience placements to four students from Portfield School for ten weeks, enabling them to complete an AQA educational qualification.
The students volunteer at weekly community sessions such as Walking Football, Mini Cherries and assist coaching sessions with a local SEND school.

In April, the Trust showed its support for World Autism Awareness Day with a host of activities taking place and special guests invited to watch and to mark the day, the club invited those students from Portfield School, working with the Trust.
Ahead of the weekend, the club was proud to relaunch two initiatives to help autistic supporters who visit Vitality Stadium.
AFC Bournemouth Superstore Sensory Hour: recognises that accessing shops can be incredibly stressful for people with autism and their families. Music and television screens are be turned off and background noise reduced for a dedicated hour.
In addition, retail and ticketing staff have received additional training so they are able to provide the best service and support possible to every visitor.
AFC Bournemouth Sensory Packs: these provide sensory packs that have been designed for supporters, particularly those with Autism, who attend matches by helping to make the matchday experience more accessible, comfortable and enjoyable.
The items come complete with an AFC Bournemouth drawstring bag and include the following:

- Club branded mini soft footballs.
- Autism awareness card which can be shown to matchday staff and stewards to ask for assistance when in the ground.
- Club-branded noise cancelling headphones.

**Care South**
The partnership between Care South and the Trust is now in its eighth year. The partnership encompasses two main activities: The Extra Time project and Chair Football. The Extra Time project involves Trust coaches visiting the various Care South care homes across Bournemouth, Poole, Christchurch and other Dorset locations. As part of the interaction with the residents the coaches take part in various activities; including sharing AFC Bournemouth memories through photos and various other items of memorabilia. A crucial part of the Trust's visit to the homes is the Chair Football activity. The coaches also lead the sessions through encouraging the participants to pass the ball around the room, whilst remaining seated. To build on the session, obstacles and goals are added, which also replicates more common football practises.

During April, 35 members of staff from Care South were welcomed to Vitality Stadium for an exclusive tour of the ground as a reward for their loyalty and hard work over the last two years.

**Walking Football**
The Trust runs weekly Walking Football coaching sessions in partnership with Care South.
Walking Football is a version of the popular sport, with a few small rule changes. One of the most important changes being that it must be played at a walking pace.
These sessions are offered to both men and women aged 50+ and encourage them to keep fit and healthy without playing an especially competitive or demanding sport.
During the year, three players from the Walking Football programme were selected to play for England in the IWFF World Championships in the over 50s and over 70s teams, in Italy.

As well as the hosts, the England teams faced opposition from France, Sweden, India, Algeria, Indonesia and Australia in a four-day tournament.
In September, a walking football tournament was held which saw the under-18s and women's team take part and with the mix of generations getting stuck in, plenty of fun was had by all.
The Trust's walking football partner, Care South, was also in attendance to show their support at the event, which showcased the superb community feel amongst the club.
During October, the Trust joined forces with McCarthy Stone to deliver competitive Walking Football opportunities.

There are now teams in three age groups taking part in fixtures, both locally and across the country. In addition to the recreational options, the teams train weekly, which provide further opportunity to improve people's physical and mental wellbeing.

**Goals**
This is a weight management session targeting those who want to get in shape. It's a mixed circuits class at Vitality Stadium on Thursdays between 7pm and 8pm.
There is also a men's five-a-side for those who want to get fit through football. These take place on the 3G pitches at Vitality Stadium on Thursdays between 8pm and 9pm.

In addition, during November the Trust together with Healthy Us at Wiltshire Council started a free 12-week weight loss and fitness programme open for anyone living in the Salisbury area, aged 35 or over, with a body mass index (BMI) of 30 or above.
The sessions involved exercises that are suitable for all and a half hour interactive session with a health improvement coach, covering topics on nutrition, portion sizes, eating out, behaviour change and how to maintain healthy habits for life.
Participants were supported to improve their diets, to exercise safely and improve their overall health and wellbeing.

**Mental health**
In May, Dorset Mind and the Trust hosted a one-off event at Vitality Stadium for 18-24 years olds as part of Mental Health Awareness Week.
An important date in the mental health diary, the theme this year was loneliness. Loneliness is an issue that most people associate with older people. However, recent stats from the Office of National Statistics about children and young people, report that 9.8% of young people aged 16-25 feel lonely 'often.'
To help tackle loneliness, Dorset Mind and the Trust invited young people to take part in a 30–45-minute fun physical activity session at the stadium with the aim of encouraging them to step out of their comfort zones, socialise and learn something new. This session was delivered by the Trust coaches.
After the activity, a short wellbeing workshop was hosted by Dorset Mind's expert training team. The objective was to get young people to better know their minds as well as their bodies. Covering topics such as the 'Five Ways to Wellbeing' and the link between physical and mental health, the workshop was supported by members of the AFC Bournemouth Women's team, who spoke about their experiences of how football and physical activity has improved their mental wellbeing.
Dorset Mind delivers mental health education, training, and one-to-one and group support for adults and young people across Dorset.

During October, the Trust once again supported World Mental Health Day by staging a special event for 60 young people from across six local secondary schools at Vitality Stadium in partnership with J.P. Morgan and Tru Talent.

The event consisted of a workshop, to educate the students on the subject, looking for signs and symptoms in themselves, family and friends, and also looking at what they can do to keep a positive state of mind.
In addition to the school event at the stadium, there were also 30 mental health workshops delivered to pupils in local schools across the week and the next.
Supporting positive mental health and wellbeing is delivered throughout the year by the Trust with projects supporting both children and adults.

In November, Head of Community Steve Cuss attended the Dorset Mind conference, Courageous Conversations.
The event, which supported International Men's Day and Men's Mental Health Month, looked to promote the importance and power of talking, specifically about our mental health.

Steve was amongst a variety of speakers. Some shared their own experiences whilst others highlighted the resources and training available to all.
Illustrating projects and programmes available at AFC Bournemouth and the Trust, Steve shared the initiatives and partnerships in place, which can support individuals who are having a difficult time or looking to reintegrate into everyday activities, along with his career pathway and 20 years in his role as Head of Community at AFC Bournemouth.

**Talking Cherries**
Talking Cherries is a fan-led initiative who give their time to support other Cherries supporters. The group host fortnightly online drop-in sessions, for anyone to join, to talk about any subject from football to mental health and anything in between.
In addition to the sessions and activities listed above, the Trust has several staff who are trained mental health first-aiders. These staff cover delivery across all areas of work within the Trust and are on hand to offer support to those in need.

**Sport and Social**
Sport and Social sessions are delivered in partnership with Dorset Mental Health Forum, on the 3G pitches at Vitality Stadium. The sessions are designed for those aged 16 and over who have experienced any form of mental health difficulty and offer an hour-long football event, to help those taking part to socialise and reintegrate back into organised activities.

**Mentalk**
MENTalk is a cancer support group held in partnership with Wessex Cancer Trust.
The Trust offers online support sessions three times a week for men who have been affected by cancer to come together and talk and share their experiences.

**MYTIME**
MYTIME is the only charity in Dorset working specifically to support young carers, and the organisation makes an enormous difference to this incredibly deserving community by bringing young carers together to enjoy fun activities and much-needed breaks from their caring responsibilities, MYTIME helps to reduce feelings of loneliness and stress among young carers.
By working with schools to improve the quality of provision made for young carers in education, and by offering an Employability Programme designed to support young adult carers into further study and employment, MYTIME supports young carers to thrive and achieve their full potential. Ultimately, MYTIME exists to level the playing field for young carers by providing them with the support, opportunities and friendship that every child needs and deserves.
The partnership between the Trust and MYTIME provides monthly sessions with 15-20 young people regularly attending Vitality Stadium. The sessions invite young people to celebrate something that they have achieved followed by multi sports and activities which take place on the stadiums football pitches

A group of young carers visited Vitality Stadium for a special matchday experience on Tuesday 15th March when AFC Bournemouth hosted Reading. They were taken pitch side as the players warmed up and watched the match from their seats in the Vitality Main Stand.
The visit took place ahead of Young Carers Action Day on Wednesday 16th March 2022.
During August, a selection of young carers donned their chef hats in a bid to create a cook book.
Prior to visiting Vitality Stadium, the young people had spent time with MYTIME staff planning their favourite meals ready to make.
Over two days, the youngsters worked with catering operations supervisor Vernon Howard, who showed them around the kitchen and helped to bring their creations to life.
They were joined by AFC Bournemouth academy scholars, who worked in groups to assist with the preparation, cooking and presentation of recipes.
The cook book was on sale in the build up to Christmas and will help to raise vital funds for MYTIME.

**Bounce Back**
In February, the Trust, JPMorgan Chase and Bournemouth Churches Housing Association (BCHA) joined forces to deliver an initiative called 'Bounce Back'.
The scheme supports local disadvantaged and vulnerable adults in achieving independent sustained living via a combination of classroom and practical learning activities.
The first part of the sessions is spent on education - helping to deliver personal development, physical and mental well-being, money management, healthy eating and lifestyles and considering what the next steps in life might look like and this is followed by a football session with kit provided by the Trust.

**Twinning Project**
During September, the Trust announced the launch of the first Twinning Project delivery at Guys Marsh Prison.
The Trust will visit the prison weekly to work with 16 participants, with the aim of gaining two FA qualifications. The first is the Developing Leadership through Football award, followed by the Developing Leadership through Futsal Award.
Launched in October 2018 and supported by the UK's leading clubs and footballing bodies, the Twinning Project aims to support prisoners whilst in custody and on release to help prepare them to find work outside of prison and reduce the likelihood of reoffending.

**Social Inclusion**

**Disability Football**
The Trust is committed to ensuring that everybody has the opportunity to play football and attend a session designed to meet their needs. Thanks to the Premier league, a disability programme has been developed which offers a range of competitive and recreational sport opportunities as well as ensuring that all programmes run by the Trust are accessible and inclusive for all.

At the beginning of December 2021, the Trust was involved with the International Day of Persons with Disabilities.
It was the opportunity to highlight the sessions that take place in the Bournemouth and Poole area which enable disabled individuals to play and enjoy the game in a safe environment.
Every week, the Trust coaches over 100 individuals who have a disability, not only giving them an opportunity to train and play as part of the club, but also to watch the first team at Vitality Stadium at various points throughout the season.

**Impairment specific sessions**
These are weekly advanced training sessions for players with the same impairment. They are suitable for any player over the age of 16 with Cerebral Palsy, Down's Syndrome or a hearing impairment.

The sessions are split up into the three disabilities, so that individuals can play with those who have the same condition.
In May, the Trust welcomed the captain of England and Great Britain Deaf teams, Jamie Clarke, to Vitality Stadium ahead of Deaf Awareness Week (DAW).
Speaking to the club's disability team and a young Cherries side, Clarke shed some light on his experiences as a deaf footballer on the international stage.
His discussions included the trials and tribulations of his own career, whilst reinforcing the need for self-belief amongst people with disabilities.
He explained: "I'm here to try and inspire the next generation of people who have disabilities and to help them believe in themselves more, also to show they can go on to represent their countries and achieve their dreams.
With 11 million people that are deaf or hard of hearing in the UK and just over 150,000 British Sign Language (BSL) users, the England captain felt that the awareness raised over DAW is vital.

**Ability Counts**
These are weekly football sessions for any player over the age of five with any form of physical, learning or behaviour difficulty.
The sessions provide an opportunity for players to train and play competitive football or follow a recreational pathway.
There are under-12 and under-16 teams that compete locally, sometimes even travelling further afield for tournaments.
There are also two senior teams representing AFC Bournemouth who play fixtures in the official club kit.

**Work in schools**
The community coaches are often present in schools, both mainstream and those that specialise in educational needs and disabilities.
They help run PE lessons and ensure education is always fun, teaching the children to enjoy exercise in a safe environment.

**Next Gen.**
The Next Gen project works with local grassroots coaches and volunteers on community programmes.
The project helps to up-skill these coaches and volunteers, whilst also offering opportunities to local grassroots teams.
Some of the young individuals with learning difficulties start to volunteer with the Trust as they get older.

**Powerchair**
The club launched its first Powerchair football team ahead of the 2018/19 season and during this year AFC Bournemouth Warriors' powerchair players achieved promotion to the Premiership for the 2022/23 campaign.
During the final week of fixtures, the Warriors faced a five-match day with the ability to jump up a division on the line.
An emphatic display saw the Cherries win all five matches, scoring 11 goals without a reply from the opposition sides in the process.
Success continued when two players from the Powerchair squad were recognised with awards.
Attending the WFA End of Season awards evening, Regan Kemp was named the 2021/22 Championship Young Player of the Season.

**South Africa**
In June, the Trust coaches travelled to South Africa to work on a football project in both Johannesburg and Durban.

The trip was in partnership with Switched On Christian School, with coaches also given the opportunity to visit local community projects in the areas they visited.
Having landed in Johannesburg first, staff worked with teachers at Destiny Christian School and looked at what makes an effective coach.
They then put on sessions with students at Rabboni Christian School and Saints Christian School, involving player development classes on and off the training ground.
Away from the schools, they then visited a local project, with one man following in the footsteps of his mother by baking fresh bread and preparing food parcels for young children attending school. It resembled a foodbank and coaches were keen to get stuck in and help, making bread on the day they visited.
Following the community visit, the coaches visited Zenzele Community School and The Kings School, playing games and football with the younger children, before handing out football kit to the older pupils.
After some fantastic work in Johannesburg, the staff went onto Durban, visiting the local high school for coaching and then taking sessions with the players at Stella FC.
CPD sessions were carried out for the coaches at Richard Bay Christian School, while Howick High School and Ashton College saw their students benefit from more Bournemouth expertise.
Local club, Young Chiefs, were also paid a visit, with match kits handed out for them to wear in upcoming games.

**Plans for future periods**

**Ringwood Community Hub**
The Trust confirmed the completion of the Ringwood Community Hub 3G pitch in March 2023.
The new facility was opened with a soft launch event in February with AFC Bournemouth under-16 girls, Ringwood Town under-8s and the over-60 walking footballers among the first to train on the new surface.
Speaking at the launch event, Head of Community Steve Cuss said
"As a Community Sports Trust we look to work with as many individuals and community groups as we can, and for a period of time we have always had to go and hire different facilities, but having our own facility here will really expand those opportunities and provide greater engagement across the community."
"I would like to say thank you to all the partners that have been involved in this development, particularly the Football Foundation who have been very supportive from day one of the proposal all the way through to the final build."
The build of this 3G pitch is the first phase of a wider project at Ringwood Community Hub. Throughout the rest of the year, further developments will include a new club house pavilion and improved parking facilities.

**Bring Your Boots Campaign**
The boot recycling scheme, supported by club partners Vitality and MSP Capital, provides a vital service within the local community during such difficult financial times and allows for individuals to clear out their old footwear in order to help others.
The shoes have been collected from a number of first team players, supporter donations on matchdays, community participants and from staff at the Vitality offices in the middle of town and the Trust has been helping distribute the boots and trainers across the Bournemouth, Poole and Christchurch area.
From the footwear collected, we have been able to support many individuals and families through the following community projects:

- The Holiday Activity Fund (HAF)
  - A school holiday programme for children on free school meals.
- The Twinning Project
  - A coaching programme delivered at Guys Marsh Prison.
- Bounce Back
  - A six-week programme for the Housing Association/Homeless across Bournemouth.
- The South Africa Community Project
  - Boots sent to our international project in order to help schoolchildren in South Africa. We're looking forward to welcoming two touring groups from South Africa in March and April, where more boots and trainers will be donated.
- Ukraine Relief
  - Footwear donated and transported to children in Ukraine.

**Financial review**

The net income for the year amounted to £122,569 which together with the accumulated funds brought forward leave funds of £1,477,560 to be carried forward.

**Reserves**

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

**Trustees' responsibilities statement**

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.
In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Auditor**

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 24 August 2023 and signed on behalf of the board of trustees by:

Glenn Gosden
Trustee

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust

## Year ended 30 November 2022

### Opinion

We have audited the financial statements of AFC Bournemouth Community Sports Trust (the 'charity') for the year ended 30 November 2022 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

**Limitations to the ability of the audit to detect fraud or breaches of laws and regulation**

Owing to the inherent limitation of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as this may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement, and therefore we are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations. A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at *www.frc.org.uk/auditorsresponsibilities*. This description forms part of our auditor's report.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicolas Michael FCA (Senior Statutory Auditor)

For and on behalf of
Elliott Bunker Ltd
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

24 August 2023

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Activities (including income and expenditure account)

## Year ended 30 November 2022

| | Note | 2022 Unrestricted funds £ | 2022 Restricted funds £ | 2022 Total funds £ | 2021 Total funds £ |
|---|---|---|---|---|---|
| **Income and endowments** | | | | | |
| Grants, awards and donations | 5 | 358,130 | 680,690 | 1,038,820 | 973,265 |
| Charitable activities | 6 | 365,771 | – | 365,771 | 306,268 |
| Other charitable activities | 7 | 15,683 | – | 15,683 | 11,798 |
| Investment income | 8 | 6,961 | – | 6,961 | 86 |
| Other income | 9 | – | – | – | 197,833 |
| **Total income** | | 746,545 | 680,690 | 1,427,235 | 1,489,250 |
| **Expenditure** | | | | | |
| Expenditure on charitable activities | 10,11 | 673,741 | 630,925 | 1,304,666 | 1,112,597 |
| **Total expenditure** | | 673,741 | 630,925 | 1,304,666 | 1,112,597 |
| **Net income and net movement in funds** | | 72,804 | 49,765 | 122,569 | 376,653 |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 1,156,763 | 198,228 | 1,354,991 | 978,338 |
| **Total funds carried forward** | | 1,229,567 | 247,993 | 1,477,560 | 1,354,991 |

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

**The notes on pages 26 to 39 form part of these financial statements.**

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Position

## 30 November 2022

| | Note | 2022 £ | 2021 £ |
|---|---|---|---|
| **Fixed assets** | | | |
| Tangible fixed assets | **17** | 98,393 | 51,496 |
| **Current assets** | | | |
| Debtors | **18** | 152,125 | 161,235 |
| Cash at bank and in hand | | 1,264,954 | 1,198,598 |
| | | 1,417,079 | 1,359,833 |
| **Creditors: amounts falling due within one year** | **19** | 37,912 | 56,338 |
| **Net current assets** | | 1,379,167 | 1,303,495 |
| **Total assets less current liabilities** | | 1,477,560 | 1,354,991 |
| **Net assets** | | 1,477,560 | 1,354,991 |
| **Funds of the charity** | | | |
| Restricted funds | | 247,993 | 198,228 |
| Unrestricted funds | | 1,229,567 | 1,156,763 |
| **Total charity funds** | **22** | 1,477,560 | 1,354,991 |

These financial statements were approved by the board of trustees and authorised for issue on 24 August 2023, and are signed on behalf of the board by:

Glenn Gosden
Trustee

**The notes on pages 26 to 39 form part of these financial statements.**

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Cash Flows

## Year ended 30 November 2022

| | 2022<br>£ | 2021<br>£ |
|---|---|---|
| **Cash flows from operating activities** | | |
| Net income | 122,569 | 376,653 |
| *Adjustments for:* | | |
| Depreciation of tangible fixed assets | 7,898 | 3,415 |
| Dividends, interest and rents from investments | (6,655) | – |
| Other interest receivable and similar income | (306) | (86) |
| Interest payable and similar charges | 2,937 | 2,291 |
| Accrued expenses/(income) | 4,287 | (5,360) |
| Other operating cash flow adjustment | – | 349 |
| *Changes in:* | | |
| Trade and other debtors | 9,110 | (50,159) |
| Trade and other creditors | (22,713) | 13,339 |
| Cash generated from operations | 117,127 | 340,442 |
| Interest paid | (2,937) | (2,291) |
| Interest received | 306 | 86 |
| Net cash from operating activities | 114,496 | 338,237 |
| **Cash flows from investing activities** | | |
| Dividends, interest and rents from investments | 6,655 | – |
| Purchase of tangible assets | (54,795) | (41,599) |
| Net cash used in investing activities | (48,140) | (41,599) |
| **Net increase in cash and cash equivalents** | 66,356 | 296,638 |
| **Cash and cash equivalents at beginning of year** | 1,198,598 | 901,960 |
| **Cash and cash equivalents at end of year** | 1,264,954 | 1,198,598 |

**The notes on pages 26 to 39 form part of these financial statements.**

## 1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 61 Macrae Road, Pill, Bristol, BS20 0DD.

## 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

## 3. Accounting policies

### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

### Going concern

There are no material uncertainties about the charity's ability to continue.

### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. We can confirm that there are no such critical estimates and judgements.

### Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

3. **Accounting policies** *(continued)*

**Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

**Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

**Operating leases**

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

3. **Accounting policies** *(continued)*

**Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

**Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% reducing balance |
| Motor vehicles | - | 25% reducing balance |
| Equipment | - | 25% reducing balance |

**Impairment of fixed assets**

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

**Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

## 3. Accounting policies *(continued)*

### Defined contribution plans *(continued)*

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

## 4. Limited by guarantee

The Trust is a Company Limited by Guarantee and has no share capital. In the event of the charity being wound up the limit in respect of the guarantee is limited to £10.

## 5. Grants, awards and donations

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2022 £** |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 2,875 | – | 2,875 |
| AFCB - Local Projects | – | 127,000 | 127,000 |
| UK Youth | 3,275 | – | 3,275 |
| FA | 14,892 | – | 14,892 |
| Football Foundation | – | – | – |
| JP Morgan | 22,000 | – | 22,000 |
| J & G Environmental | 1,000 | – | 1,000 |
| Goadsby | 2,400 | – | 2,400 |
| Network Rail | – | – | – |
| Dorset Police and Crime Commissioner | 15,000 | – | 15,000 |
| Bournemouth, Christchurch and Poole Council | 25,396 | – | 25,396 |
| Peter Harrison | – | – | – |
| Dorset Council | 5,368 | – | 5,368 |
| Strategic Solutions | 8,500 | – | 8,500 |
| Groundwork | 8,000 | – | 8,000 |
| BBC Children In Need | – | 32,487 | 32,487 |

## 5. Grants, awards and donations *(continued)*

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2022 £** |
|---|---|---|---|
| **Grants** | | | |
| PL Inspires | – | 37,500 | 37,500 |
| PL Kicks and Kicks Discretionary | – | 220,647 | 220,647 |
| Pl Primary Stars | – | 112,000 | 112,000 |
| PL Girls & Women | – | – | – |
| PL Changemakers | – | 1,500 | 1,500 |
| PL Core Funding | 122,500 | – | 122,500 |
| PL/Disability Team Development | – | 21,500 | 21,500 |
| PL - Business Development | 7,972 | – | 7,972 |
| PL - Smart Energy | 875 | – | 875 |
| PL - Wildcats | 3,800 | – | 3,800 |
| PL Health | – | 78,000 | 78,000 |
| PL Next Generation Coaches | – | 50,056 | 50,056 |
| FL Core Funding | 20,724 | – | 20,724 |
| PL Secondary Schools | – | – | – |
| NCS Football League funding | 92,038 | – | 92,038 |
| **Sponsorship** | | | |
| Powerchair | 165 | – | 165 |
| Mitre Apprenticeship Funding | 1,350 | – | 1,350 |
| | 358,130 | 680,690 | 1,038,820 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2021 £ |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 6,258 | – | 6,258 |
| AFCB - Local Projects | – | 87,900 | 87,900 |
| UK Youth | – | – | – |
| FA | 9,800 | – | 9,800 |
| Football Foundation | 4,700 | – | 4,700 |
| JP Morgan | – | – | – |
| J & G Environmental | – | – | – |
| Goadsby | 6,000 | – | 6,000 |
| Network Rail | 2,500 | – | 2,500 |
| Dorset Police and Crime Commissioner | 10,000 | – | 10,000 |
| Bournemouth, Christchurch and Poole Council | 24,708 | – | 24,708 |
| Peter Harrison | 4,000 | – | 4,000 |
| Dorset Council | 13,450 | – | 13,450 |
| Strategic Solutions | – | – | – |
| Groundwork | – | – | – |
| BBC Children In Need | – | – | – |

## 5. Grants, awards and donations *(continued)*

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2021 £ |
|---|---|---|---|
| **Grants** | | | |
| PL Inspires | – | – | – |
| PL Kicks and Kicks Discretionary | – | 291,666 | 291,666 |
| Pl Primary Stars | – | 116,667 | 116,667 |
| PL Girls & Women | – | 13,555 | 13,555 |
| PL Changemakers | – | 1,500 | 1,500 |
| PL Core Funding | 90,000 | – | 90,000 |
| PL/Disability Team Development | – | – | – |
| PL - Business Development | – | – | – |
| PL - Smart Energy | – | – | – |
| PL - Wildcats | – | – | – |
| PL Health | – | 91,000 | 91,000 |
| PL Next Generation Coaches | – | 58,396 | 58,396 |
| FL Core Funding | 24,164 | – | 24,164 |
| PL Secondary Schools | – | 50,167 | 50,167 |
| NCS Football League funding | 66,659 | – | 66,659 |
| **Sponsorship** | | | |
| Powerchair | 175 | – | 175 |
| Mitre Apprenticeship Funding | – | – | – |
| | 262,414 | 710,851 | 973,265 |

## 6. Charitable activities

| | Unrestricted Funds £ | **Total Funds 2022 £** | Unrestricted Funds £ | Total Funds 2021 £ |
|---|---|---|---|---|
| SCL Education Football - Education program | 80,941 | 80,941 | 109,685 | 109,685 |
| Bournemouth University - coaching | 5,985 | 5,985 | 1,448 | 1,448 |
| School coaching - including lunch,after school clubs and PPA | 154,485 | 154,485 | 99,217 | 99,217 |
| Soccer schools - including summer schools | 51,797 | 51,797 | 65,194 | 65,194 |
| Course and workshops | 13,350 | 13,350 | – | – |
| Kicks projects | 4,125 | 4,125 | – | – |
| Other Coaching | 55,088 | 55,088 | 30,724 | 30,724 |
| | 365,771 | 365,771 | 306,268 | 306,268 |

## 10. Expenditure on charitable activities by fund type

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2022 £** |
|---|---|---|---|
| Salaries and wages | 324,110 | 539,625 | 863,735 |
| Staff training | 24,357 | 4,640 | 28,997 |
| Coaching fees | 6,480 | 11,781 | 18,261 |
| DBS checks | 969 | 96 | 1,065 |
| Motor and travel | 29,778 | 9,401 | 39,179 |
| Coach and minibus hire | 13,527 | 14,690 | 28,217 |
| Prizes and trophies | – | 539 | 539 |
| Catering | 7,680 | 627 | 8,307 |
| Venue hire | 66,477 | 36,212 | 102,689 |
| Kit and equipment | 827 | 2,181 | 3,008 |
| Affiliation and licenses | 3,848 | 2,488 | 6,336 |
| Bar purchases | 3,943 | – | 3,943 |
| Support costs | 191,745 | 8,645 | 200,390 |
| | 673,741 | 630,925 | 1,304,666 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2021 £ |
|---|---|---|---|
| Salaries and wages | 234,831 | 549,323 | 784,154 |
| Staff training | 20,279 | 855 | 21,134 |
| Coaching fees | 2,842 | 11,365 | 14,207 |
| DBS checks | 715 | – | 715 |
| Motor and travel | 19,156 | 4,907 | 24,064 |
| Coach and minibus hire | (5,656) | 8,875 | 3,220 |
| Prizes and trophies | – | 235 | 235 |
| Catering | 7,179 | 1,027 | 8,207 |
| Venue hire | 41,756 | 43,698 | 85,454 |
| Kit and equipment | 2,918 | 1,928 | 4,846 |
| Affiliation and licenses | 1,366 | 2,449 | 3,815 |
| Bar purchases | – | – | – |
| Support costs | 159,505 | 3,044 | 162,546 |
| | 484,891 | 627,706 | 1,112,597 |

## 11. Expenditure on charitable activities by activity type

| | Activities undertaken directly £ | Support costs £ | **Total funds 2022 £** | Total fund 2021 £ |
|---|---|---|---|---|
| Salaries and wages | 863,735 | – | 863,735 | 784,154 |
| Staff training | 28,997 | – | 28,997 | 21,134 |
| Coaching fees | 18,261 | – | 18,261 | 14,207 |
| DBS checks | 1,065 | – | 1,065 | 715 |
| Motor and travel | 39,179 | – | 39,179 | 24,064 |

| | | | | |
|---|---|---|---|---|
| Coach and minibus hire | 28,217 | – | 28,217 | 3,220 |
| Prizes and trophies | 539 | – | 539 | 235 |
| Catering | 8,307 | – | 8,307 | 8,207 |
| Venue hire | 102,689 | – | 102,689 | 85,454 |
| Kit and equipment | 3,008 | – | 3,008 | 4,846 |
| Affiliation and licenses | 6,336 | – | 6,336 | 3,815 |
| Bar purchases | 3,943 | – | 3,943 | – |
| Support costs | – | 178,171 | 178,171 | 145,088 |
| Governance costs | – | 22,219 | 22,219 | 17,458 |
| | 1,104,276 | 200,390 | 1,304,666 | 1,112,597 |

## 12. Analysis of support costs

Analysis of support costs

| | Unrestricted funds £ | Restricted funds £ | 2022 £ | 2021 £ |
|---|---|---|---|---|
| Administration salaries | 54,492 | | 54,492 | 51,417 |
| Staff pensions | 15,320 | – | 15,320 | 13,252 |
| Telephone & internet | 8,332 | | 8,332 | 8,049 |
| Bank charges | 2,937 | | 2,937 | 2,291 |
| Sundries | 6,106 | 2,221 | 8,327 | 7,814 |
| Advertising,printing and stationery | 2,841 | 676 | 3,517 | 2,576 |
| Vehicle leasing | 6,877 | | 6,877 | 7,742 |
| Depreciation and loss on disposals | 7,356 | 542 | 7,898 | 3,416 |
| Insurance | 7,346 | | 7,346 | 6,951 |
| Computer and software | 4,737 | | 4,737 | 3,947 |
| Consultancy fees | 2,700 | | 2,700 | – |
| Bad debts | 6,038 | | 6,038 | – |
| Classroom and office rent | 32,947 | – | 32,947 | 29,350 |
| Rates | 1,683 | – | 1,683 | 1,919 |
| Electricity | 5,298 | – | 5,298 | 2,638 |
| Cleaning & premises expenses | 6,072 | – | 6,072 | 3,724 |
| | 171,082 | 3,439 | 174,521 | 145,086 |
| Governance costs | | | | |
| Audit and accountancy | 11,190 | – | 11,190 | 13,033 |
| Legal and consultancy fees | 11,029 | – | 11,029 | 4,427 |
| | 193,301 | 3,439 | 196,740 | 162,546 |

## 13. Net income

Net income is stated after charging/(crediting):

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Depreciation of tangible fixed assets | 7,898 | 3,415 |

## 14. Auditors remuneration

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Fees payable for the audit of the financial statements | 5,040 | 4,560 |

## 15. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 856,686 | 778,277 |
| Social security costs | 61,541 | 56,262 |
| Employer contributions to pension plans | 15,320 | 14,285 |
| | 933,547 | 848,824 |

The average head count of employees during the year was 42 (2021: 48). The average number of full-time equivalent employees during the year is analysed as follows:

| | 2022 | 2021 |
|---|---|---|
| | No. | No. |
| Full time staff | 35 | 35 |
| Part-time coaches and apprentices | 7 | 13 |
| | 42 | 48 |

The number of employees whose remuneration for the year fell within the following bands, were:

| | 2022 | 2021 |
|---|---|---|
| | No. | No. |
| £70,000 to £79,999 | 1 | 1 |

### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £172,476 (2021:£185,428).

## 16. Trustee remuneration and expenses

The trustees received no remuneration during the year and no expenses were reimbursed.

## 17. Tangible fixed assets

| | Short leasehold property £ | Fixtures and fittings £ | Motor vehicles £ | Equipment £ | **Total £** |
|---|---|---|---|---|---|
| **Cost** | | | | | |
| At 1 Dec 2021 | 41,599 | 1,442 | 11,144 | 51,069 | 105,254 |
| Additions | 15,931 | – | 32,664 | 6,200 | 54,795 |
| **At 30 Nov 2022** | 57,530 | 1,442 | 43,808 | 57,269 | 160,049 |
| **Depreciation** | | | | | |
| At 1 Dec 2021 | – | 1,442 | 8,560 | 43,756 | 53,758 |
| Charge for the year | – | – | 5,940 | 1,958 | 7,898 |
| **At 30 Nov 2022** | – | 1,442 | 14,500 | 45,714 | 61,656 |
| **Carrying amount** | | | | | |
| **At 30 Nov 2022** | 57,530 | – | 29,308 | 11,555 | 98,393 |
| At 30 Nov 2021 | 41,599 | – | 2,584 | 7,313 | 51,496 |

## 18. Debtors

| | **2022 £** | 2021 £ |
|---|---|---|
| Trade debtors | 148,446 | 154,858 |
| Prepayments and accrued income | – | 700 |
| Other debtors | 3,679 | 5,677 |
| | 152,125 | 161,235 |

## 19. Creditors: amounts falling due within one year

| | **2022 £** | 2021 £ |
|---|---|---|
| Trade creditors | 6,153 | 20,189 |
| Accruals and deferred income | 7,234 | 15,057 |
| Social security and other taxes | 17,736 | 18,298 |
| Other creditors | 6,789 | 2,794 |
| | 37,912 | 56,338 |

## 20. Deferred income

| | **2022 £** | 2021 £ |
|---|---|---|
| At 1 December 2021 | 12,110 | – |
| Amount released to income | (12,110) | – |
| Amount deferred in year | – | 12,110 |
| **At 30 November 2022** | – | 12,110 |

## 21. Pensions and other post retirement benefits

### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £15,320 (2021: £14,285).

## 22. Analysis of charitable funds

### Unrestricted funds

| | At 1 Dec 2021 £ | Income £ | Expenditure £ | **At 30 Nov 2022 £** |
|---|---|---|---|---|
| General funds | 1,156,763 | 746,545 | (673,741) | 1,229,567 |

| | At 1 Dec 2020 £ | Income £ | Expenditure £ | At 30 Nov 2021 £ |
|---|---|---|---|---|
| General funds | 863,255 | 778,399 | (484,891) | 1,156,763 |

### Restricted funds

| | At 1 Dec 2021 £ | Income £ | Expenditure £ | **At 30 Nov 2022 £** |
|---|---|---|---|---|
| PL Continuous Improvement | 1,998 | – | (1,998) | – |
| PL Kicks and Kicks Discretionary | 61,250 | 220,647 | (232,824) | 49,073 |
| PL Primary Stars | 25,000 | 112,000 | (105,750) | 31,250 |
| PL/BT Disability project | 10,750 | 21,500 | (32,250) | – |
| Floodlights | 542 | – | (542) | – |
| AFC Bournemouth local projects | 65,925 | 127,000 | (103,300) | 89,625 |
| PL Female College Development | – | – | – | – |
| PL Health | 19,500 | 78,000 | (78,000) | 19,500 |
| Pl Secondary Schools | – | – | – | – |
| Pl Next Generation Coaches | 12,513 | 50,056 | (50,055) | 12,514 |
| PL Changemakers | 750 | 1,500 | (2,250) | – |
| PL Inspire | – | 37,500 | (18,750) | 18,750 |
| BBC Children in Need | – | 32,487 | (5,206) | 27,281 |
| | 198,228 | 680,690 | (630,925) | 247,993 |

| | At 1 Dec 2020 £ | Income £ | Expenditure £ | At 30 Nov 2021 £ |
|---|---|---|---|---|
| PL Continuous Improvement | 1,997 | – | 1 | 1,998 |
| PL Kicks and Kicks Discretionary | 18,333 | 291,666 | (248,749) | 61,250 |
| PL Primary Stars | 8,333 | 116,667 | (100,000) | 25,000 |
| PL/BT Disability project | – | 50,167 | (39,417) | 10,750 |
| Floodlights | 722 | – | (180) | 542 |
| AFC Bournemouth local projects | 69,750 | 87,900 | (91,725) | 65,925 |

**22. Analysis of charitable funds** *(continued)*

| | | | | |
|---|---|---|---|---|
| PL Female College Development | 1,694 | 13,555 | (15,249) | – |
| PL Health | 6,500 | 91,000 | (78,000) | 19,500 |
| Pl Secondary Schools | 3,583 | – | (3,583) | – |
| Pl Next Generation Coaches | 4,171 | 58,396 | (50,054) | 12,513 |
| PL Changemakers | – | 1,500 | (750) | 750 |
| PL Inspire | – | – | – | – |
| BBC Children in Need | – | – | – | – |
| | 115,083 | 710,851 | (627,706) | 198,228 |

PL Continuous Improvement Fund
Premier League Charitable funding for the improvement of the governance and administration of the trust.

PL Kicks
PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

PL Primary Stars
A new programme to replace School Sports which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

PL Girls
A programme to provide girls over 11 years old to take part in football in the local community.

PL Enterprise
This project is run in partnership with Secondary Schools where it delivers Enterprise workshops mapped to Key stage 3 & 4 curriculum. The programme aims to demonstrate to pupils the relevance of Maths and English to the real world of work. Pupils on the project carry out Maths and English tasks in an interactive,practical way that is based on learning about how a football club operates as a business.

PL/BT Disability
A programme to create possibilities for disabled people through sport.

Floodlights
Funding was received from Sport England to acquire mobile floodlights used during evening sessions of social inclusion projects.

AFC Bournemouth local projects
Funding received from the football club to provide a range of community benefit projects.

BBC Children in Need
Funding was received to purchase a van used as a safe mobile activity space for children and young people who live in Left Behind Areas where there are a lack of local youth facilities.

## 23. Analysis of net assets between funds

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2022 £** |
|---|---|---|---|
| Tangible fixed assets | 98,393 | – | 98,393 |
| Current assets | 1,172,688 | 247,993 | 1,420,681 |
| Creditors less than 1 year | (41,514) | – | (41,514) |
| **Net assets** | 1,229,567 | 247,993 | 1,477,560 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2021 £ |
|---|---|---|---|
| Tangible fixed assets | 51,496 | – | 51,496 |
| Current assets | 1,161,605 | 198,228 | 1,359,833 |
| Creditors less than 1 year | (56,338) | – | (56,338) |
| **Net assets** | 1,156,763 | 198,228 | 1,354,991 |

## 24. Analysis of changes in net debt

| | At 1 Dec 2021 £ | Cash flows £ | **At 30 Nov 2022 £** |
|---|---|---|---|
| Cash at bank and in hand | 1,198,598 | 66,356 | 1,264,954 |

## 25. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

| | **2022 £** | 2021 £ |
|---|---|---|
| Not later than 1 year | 23,419 | – |
| Later than 1 year and not later than 5 years | 81,967 | – |
| | 105,386 | – |

## 26. Related parties

There were the following transactions during the year with AFC Bournemouth Limited, a company of which Mr JA Mostyn was a director throughout the year.

| | |
|---|---|
| Sponsored local projects and miscellaneous receipts | £132,140 |
| Miscellaneous purchases and recharges | £5,001 |

At the year-end date balances of £134,095 (2021: £102,375) were due from, and amounts of £nil (2021: £nil) were due to the football club in respect of trading ledger balances.

**AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

England & Wales - Charity number 1122693

# Accounts

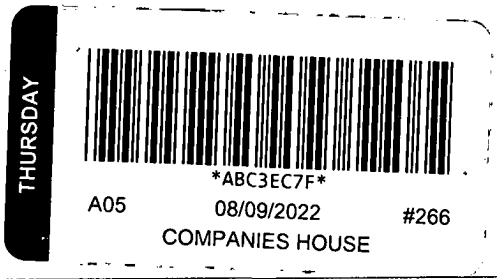
COMPANY REGISTRATION NUMBER: 06396310
CHARITY REGISTRATION NUMBER: 1122693

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Financial Statements

## 30 November 2021




**ELLIOTT BUNKER LTD**
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Trustees' Annual Report (Incorporating the Director's Report)

## Year ended 30 November 2021

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 30 November 2021.

**Reference and administrative details**

| | |
|---|---|
| **Registered charity name** | AFC Bournemouth Community Sports Trust |
| **Charity registration number** | 1122693 |
| **Company registration number** | 06396310 |
| **Principal office and registered office** | 61 Macrae Road<br>Pill<br>Bristol<br>BS20 0DD |
| **The trustees** | |
| | Louise Clarke<br>Andrew Charles Dayus<br>Glenn Gosden<br>Jeffery Anthony Mostyn |
| **Auditor** | Elliott Bunker Ltd<br>Chartered accountants & statutory auditor<br>61 Macrae Road<br>Ham Green<br>Bristol<br>BS20 0DD |

### Structure, governance and management

#### Governing document

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

#### Appointment of trustees

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 2. New trustees are appointed upon the recommendation of existing trustees. One third of the trustees must retire at each annual general meeting and offer themselves for re-election.

#### Risk management

The trustees have identified and considered the main risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks on a regular basis.

#### Organisational structure

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss.

### Objectives and activities for the public benefit

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life. The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Trust is supported and many of its projects are funded by the Premier League Charitable Fund.

It actively supports both the local community and AFC Bournemouth, providing everyone with the opportunities to get involved in its activities. It uses the power of football to deliver inspirational, progressive and professional initiatives which follow the accessible, stylish and friendly values of the Club and which maximise opportunities for local talent and make a positive, real and lasting difference to that community.

The Community Sports Trust is the 'charitable arm' of AFC Bournemouth, operating in the local community including Bournemouth, Christchurch and Poole, and is the number one deliverer of sport development across Dorset and Hampshire. It was formed in 2001 from AFC Bournemouth Football in the Community and continues to have a close working relationship with the football club delivering over 100 sessions a week, to a wide variety of children and adults of all ages and abilities and reaching over 4,000 people weekly.

It offers a wide range of football and multi-sport sessions which are designed to meet the needs and requirements of all participants whilst working towards the four main themes: Sports Participation, Health and Well-being, Education and Sports Inclusion.

### Sports Participation

The Trust offers weekly coaching sessions to a variety of different age groups from 1 to the over 50s. Sessions are run in several locations across Bournemouth, Poole and the wider areas.

Mini Cherries
Mini-Cherries is a twice weekly toddler football session, which aims to help children learn the basic principles of play such as sharing and communication, along with improving their basic motor skills; balance and coordination. The most important part of the Mini-Cherries session is the introduction to football for children aged 1-3 years old and enjoyment for learning the game.

Minikickers
Minikickers is one of the more popular weekly sessions, reaching over 200 children a week at the Vitality Stadium alone. The sessions which last an hour invite children to join in and learn new skills through dribbling games, shooting drills and small-sided matches.

Women and Girls Football
The Trust continues to run the AFC Bournemouth Girls and Womens teams, and following the successes of previous seasons, is pleased to be offering competitive opportunities to both girls and women in six squads. The successful girls-only football coaching programme which has been running for over three seasons at the Vitality Stadium and The Bourne Academy have been extended to Verwood and Brockenhurst College. Girls Development Sessions The Trust is committed to improving the confidence and development of female footballers, and offers weekly Girls Development sessions. The sessions take place on the astro-pitches at the AFC Bournemouth Vitality Stadium. The girls take part in sessions which are aimed at learning new skills, match

related plays and small-sided games.

Premier League Girls
The Premier League Girls programme is a girls only football initiative which provides the opportunities to play football in a fun and safe environment. The Premier League funded project has enabled the Trust to engage with an average of 200 girls during these sessions over the past two seasons. Premier League Kicks The Premier League Kicks programmes continues to expand now offering free football sessions in Bournemouth, Poole, Christchurch, Brockenhurst and Verwood. The popular AFC Bournemouth Community Sports Trust project offers free football and additional opportunities to over 1000 young people locally a year. The project encourages young people to get involved in playing sports in the evenings and at weekends, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves and have fun with friends . The Premier League Kicks project offers sessions to mixed groups, as well as a girls only evening session. Sessions for children aged 8-13 years old are coached sessions, whereas sessions for those aged 14+ are tournament style sessions.

Extra-Curricular Coaching and School Clubs
The Trust has a successful long-standing partnership with many schools within the local area to deliver extra-curricular sessions aimed at both boys and girls, and hosts three main clubs: Breakfast Club, which runs an hour before school, Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. The clubs typically run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, which are combined with fun games, small competitions and small sided matches.

Bournemouth University
Bournemouth University continues to support the Trust, maintaining long established links which began while the football club competed in League 1. In particular it supports the development of girls' football in Dorset as the main partner of the under-10, under-12, under-14 and under-16 AFC Bournemouth girls' teams. It also remains a Junior Cherries partner and members of this popular club for younger fans are invited to attend special events at the university with an educational aspect. The University's men's and women's teams continue to benefit from professional coaching from the Trust.

Soccer Schools
AFC Bournemouth Community Sports Trust host popular Soccer School sessions every school holiday across Bournemouth and Christchurch, Purbeck and Blandford. The Bournemouth and Christchurch sessions are supported by CMP Print, Purbeck is sponsored by B. Curtis LTD and The Italian Kitchen and Blandford sessions are supported by J&G Environmental. The sessions are aimed at boys and girls aged 7-14 years old, not including Minikickers Soccer Schools which are aimed at boys and girls aged 4-6 years old. All sessions are targeted at children of any ability and include a fun warm up, with skill games, penalty competitions and small-sided matches. All Soccer Schools are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications. All staff are also DBS checked.

Veteran Cherries
This project, supported and funded by the Royal British Legion enables the Trust to reach out and engage with veterans of all ages who are in need support. A range of services appropriate to the stage of life of the veterans we are working with are provided, including regular 'mens shed' activities where we provide a friendly and inspiring venue (our stadium) for veterans to get together and talk openly about issues that are bothering them. A range of sporting and physical activity sessions specifically for veterans are also available, including general health and fitness sessions, walking football, health walks and sessions around mobility exercises and falls prevention for older veterans. For veterans of working age we will also work with them to develop their skills and qualifications with regards sports coaching and provide meaningful work placements and opportunities that support veterans gain employment in this rewarding area of work. Throughout the project we will have a strong focus on improving the mental health of veterans and will deliver a range of modules designed to empower

veterans to better look after themselves. All activities will be led by our qualified and experienced staff.

Walking Football
The Trust runs weekly Walking Football coaching sessions in partnership with Care South. Walking Football is a version of the popular sport, with a few small rule changes. One of the most important changes being that it must be played at a walking pace. These sessions are offered to both men and women aged 50+ and encourage them to keep fit and healthy without playing an especially competitive or demanding sport. Linked Clubs Initiative The Trust runs a successful Linked Clubs scheme with a select group of local football clubs. The Linked Club initiative sees AFC Bournemouth Community coaches work alongside the local football clubs to deliver sessions to players, and also invite coaches to receive bespoke Coach Education and Continued Professional Development sessions throughout the season. Teams also have the opportunity to attend sessions and have a tour of the facilities at the Vitality Stadium. Furthermore, the Trust runs specific training sessions for the team and also host Soccer Schools aimed at the Club's players and friends. This is a great opportunity for clubs to add to their current remits of providing football to their local community.

Birthday Parties
The Trust offers birthday parties at the Vitality Stadium on non-matchdays.

**Education**

Premier League Primary Stars
Premier League Primary Stars uses the power of sport of AFC Bournemouth and the Premier League to inspire children to learn, be active and develop important life skills. The Trust's programme offer schools a six-week PE programme which focuses specifically on different areas of football, with all lessons named after Cherries' players. All lessons follow the National Curriculum and also have an underlying tone of respect, as we encourage fairness and equality from all pupils during the lessons. Lesson plans are provided for teachers to aid their understanding of delivering football for PE. The Trust's programme not only provides schools with football themed PE delivery, but the offer is extended to include: " PSHE workshops" Tours of the Vitality Stadium
" Football Festivals and Competitions
" Opportunities to participate in the Premier League Schools Tournament (Under-11 Age Group)" Teacher Continued Professional Development Opportunities
The programme is currently offered to schools in Bournemouth, Poole and East Dorset, with different levels of package available to each school.

**Schools Projects**
The Trust offers four unique educational workshops to schools in Dorset. The workshops look at key themes; Healthy Lifestyles, Respect, Road Safety, Internet Safety and Rail Safety and can be tailored to be suitable for both Primary and Secondary Schools. Lasting an hour, the educational workshops aim to encourage the children and young people to think about the topic in more depth through an interactive lesson.

**Healthy Lifestyles**
The main objective of the Healthy Lifestyle workshop is to educate young people on the importance of maintaining a healthy lifestyle, through diet and exercise. The popular lessons aim to make children and young people more aware of the food they are eating and looks at the Eatwell plate, the five main food groups and also nutrients, minerals and vitamins whilst teaching their role within the human body. The lesson also asks the young people to consider the healthy lifestyle of a professional footballer, and compare their diet to exercise, whilst also asking the young people to design their own meal for a Premier League footballer. The workshops are supported by Trethowans Solicitors.

**Respect and citizenship**
The Respect workshop embraces young people's love for football and uses examples from the Premier League

and AFC Bournemouth to help encourage and promote positive behaviour. The lessons touch on both respectful and disrespectful behaviours in everyday life, before taking a more in-depth look at respect within football, illustrated through presentations and videos. Project sponsor, Goadsby, have also created workshop booklets which are given to Primary School pupils to aid their learning within the subject. The booklets include fun activities and games, whilst also showing examples of how we can show respect in Football. The lesson encourages the pupils to share ideas within small group discussion, whilst inspiring them to demonstrate positive and respectful behaviours within the classroom.

**Connect with care - Internet safety**
The Connect with Care - Internet Safety workshop is a popular workshop which is delivered to local schools, with the support of IT Support Business. It aims to educate young people about how to remain safe whilst using the internet.

The indoor classroom-based lesson addresses the children and young people's most common uses of the internet and explores how different applications and websites can be used. This aspect of the lesson touches on privacy, and what should and should not be included in profiles on social media and gaming websites. Discussions are encouraged within small groups, as the children and young people look at the differences between personal and non-personal information and talk about the implications of sharing personal information. The workshops also use a video which looks at the dangers of having an open profile on the internet. To conclude, the lesson looks at prevention methods and privacy settings, and what websites offer within this area.

**Soccer Safety School**
The Soccer Safety School lessons were designed to help educate children and young people how to be safe when travelling within the local community. The workshops look closely at travelling using a variety of different methods, including; buses, cars, cycling and on foot, identifying the do's and don'ts in certain situations. The lesson uses illustrations and videos to help the young people identify hazards, and encourages discussions around this.

**Rail Safety**
The Trust works in partnership with Network Rail to educate school children around staying safe when using trains, and around train lines. The lessons use group work and small quizzes to encourage the children to think about times when they would have used the train lines and promote positive thinking on rail safety. One section of the lesson focuses on railway signs and signals, and the importance of adhering to these, before finally looking at trespassing on railway lines and the dangers involved in this.

**Football Education Programme - College Offer**
The Trust, in partnership with SCL, is proud to be offering an alternative education pathway for 16 - 19-year olds. The Football Education Programme is tailored for those looking to enhance their footballing skills whilst developing an outstanding knowledge of sport. The daily course takes place at St. Aldhelms Academy, Poole, where we utilise excellent ICT facilities, a Gym, Sports Hall and grass pitches. Regardless of the previous academic achievements of the student, we provide an outstanding learning environment for all to strive and fulfil their potential. Aims: " Enter employment into the sport and active leisure sector or to progress to higher or further education " Gain and develop essential skills that are valued by employers and higher and further education institutions " Develop knowledge and understanding of the vocational sector

**Football provision**
Our players train or play every day during the week by using the following structure: Monday: Strength and conditioning
Tuesday: Shape and Pattern/ position specific work
Wednesday: Gameday
Thursday: Technical practice/recovery
Friday: Futsal
On Wednesdays players are involved in matches against teams from the National Football Youth League

(NFYL), representing AFC Bournemouth and playing against other Premier League and Football league clubs throughout the country.

The Trust also offers exciting opportunities for young, talented, female football enthusiasts to combine academic studies with a comprehensive Football Development Programme based at Brockenhurst College. The academic curriculum can be tailored to match educational potential with a range of A Levels and a BTEC National Diploma in Sport on offer. If required students can also complete their Maths and English GCSEs.

Our Female Elite Player Programme provides access to high quality coaching and football education with a range of sessions available each day including team sessions, 1 to 1's and recovery/gym-based sessions. Extra support is provided through massage and strength and conditioning support. Students on the programme will compete in a fixtures schedule on Wednesdays as part of the National College League against other professional clubs and friendly matches throughout the season.

**Premier League Enterprise Challenge**
The Premier League Enterprise Challenge is an annual business challenge, which the Trust has been delivering over the past three seasons. The PL Enterprise aims to inspire young people to engage positively in education and raise awareness of the world of work and business. The Trust has been able to offer this Challenge to six local secondary schools over the previous three years, as they have worked towards the business challenge set by the Premier League. The Challenge sees the Trust host a Club Heat to select a representative team, who then attend one of six regional "play-offs" against other Premier League Clubs. The winners of each play-off then represent their club in the Premier League Enterprise Challenge Final.

**Apprenticeships**
The Trust offers a unique opportunity for 16-18-year olds to gain coaching experience and participate in an 'Activity Leadership Apprenticeship'. During the year- long apprenticeship, as well as working within the local community alongside the coaches within the Community Sports Trust, apprentices are required to complete assignments, working towards a City & Guilds/NVQ in Active Leadership. A successful first year on the apprenticeship scheme provides the opportunity to progress onto a second year, then future jobs with the Community Sports Trust.

**Europartner**
The Trust has been successfully running a unique football coaching programme for German Exchange students when they visit Bournemouth for over 6 years, and annually sees approximately 350 young German students. The programme consists of English lessons, with football coaching alongside. Typically, the students are between 12 and 17 years old and will take part in two weeks' worth of coaching sessions.

**Health and Well-being**

Care South
The Trust and Care South have been working in partnership successfully for over 3 seasons. The partnership encompasses two main activities: The Extra Time project and Chair Football. The Extra Time project involves Trust coaches visiting the various Care South care home across Bournemouth, Poole, Christchurch and other Dorset locations. As part of the interaction with the residents the coaches take part in various activities; including sharing AFC Bournemouth memories through photos and various other items of memorabilia. A crucial part of the Trust's visit to the homes is the Chair Football activity. The coaches also lead the sessions through encouraging the participants to pass the ball around the room, whilst remaining seated. To build on the session, obstacles and goals are added, which also replicates more common football practises. . **Goals - The Cherries Fit Challenge**
The Trust is looking for males aged 35+ to step forward and take part in the exciting initiative that is, Goals - The Cherries Fit Challenge! Goals has been launched in partnership with Live Well Dorset to run as a diet and exercise programme based at the Vitality Stadium. The course runs in blocks of ten weeks. The scheme aims to help participants not only lose weight and drop their body fat percentage, but also to transform their diet and

exercise regime for the better. The different sessions look at a variety of different exercises, from gym work and football to aerobic exercises. Routine weigh-ins and skin fold tests will also be available to help keep the participants on target throughout the programme.

Participants must be male and aged over 35, they must also be able to commit to a weekly hour and a half Thursday session.

**Female Goals**
The Trust also hosts weekly fitness sessions for all girls and women aged 16+. The weekly sessions take place The Bourne Academy School, inside the sports hall, and offer girls and women aged 16+ the chance to get fit and workout under the guidance of Star Performance.

**Social Inclusion**

Disability Football
The Trust is committed to ensuring that everybody has the opportunity to play football and attend a session designed to meet their needs. Thanks to the Premier league and BT disability fund, a disability programme has been developed which offers a range of competitive and recreational sport opportunities as well as ensuring that all programmes run by the Trust are accessible and inclusive for all.

**Turn up and play**
There are plenty of turn up and play opportunities for both adults and children with disabilities, throughout the week in Bournemouth and Poole:

Reach - Mental Health
Downs Syndrome specific
Hearing impaired
Pan disabilities
Disability kicks
Cerebral palsy specific
Frame football
Power chair

**Schools**
The Partnered Schools Scheme provides six weeks free coaching in schools. The offer covers PE lessons, lunch clubs or after school clubs, free of charge to main-stream schools with SEND pupils or SEND specialist schools. It also offers additional resources alongside CPD opportunities for teaching staff.

**Teams**
**FA Talent Hub** - The Talent Hub teams are part of the FA Pathway, and offer talented individuals with Hearing Impairments, Cerebral Palsy or Visual Impairments the opportunity to play football at an elite level. **Powerchair** - There are two Powerchair Football teams, who represent AFC Bournemouth in their respective competitions. One team plays in the South East Regional Powerchair Football League, whilst the other plays in the WFA National Championships and both teams compete in the WFA Cup. **Ability Counts** - Ability Counts Senior and Youth teams compete in the Saints Foundation Pan-Disability Leagues. Representing AFC Bournemouth in competitive and participation leagues, are teams at aged Under-12, Under-16 and Senior Level. All Ability Counts teams are supported by Cathedral City. The programme sees us work closely with a variety of key partners in the community such as the local authority and specialist schools to develop and implement a specifically designed programme of impairment specific and pan disability sport to get as many people as possible engaged in sport

**Strategic report**

The following sections for achievements and performance and financial review form the strategic report of the charity.

**Achievements and performance**

The trustees consider that the charities achievements and activities have been covered in detail within the Objectives and activities section.

**Financial review**

The net income for the year amounted to £203,246 which together with the accumulated funds brought forward leave funds of £669,712 to be carried forward.

**Reserves**

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

**Trustees' responsibilities statement**

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

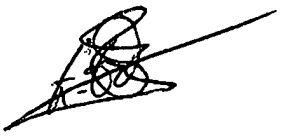
The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Auditor**

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 31 July 2022 and signed on behalf of the board of trustees by:



Glenn Gosden
Trustee

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust

## Year ended 30 November 2021

### Opinion

We have audited the financial statements of AFC Bournemouth Community Sports Trust (the 'charity') for the year ended 30 November 2021 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

**Limitations to the ability of the audit to detect fraud or breaches of laws and regulation**

Owing to the inherent limitation of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as this may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement, and therefore we are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations. A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at *www.frc.org.uk/auditorsresponsibilities*. This description forms part of our auditor's report.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicolas Michael FCA (Senior Statutory Auditor)

For and on behalf of
Elliott Bunker Ltd
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

31 July 2022

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Activities (including income and expenditure account)

## Year ended 30 November 2021

| | Note | 2021 Unrestricted funds £ | 2021 Restricted funds £ | 2021 Total funds £ | 2020 Total funds £ |
|---|---|---|---|---|---|
| **Income and endowments** | | | | | |
| Grants, awards and donations | 5 | 262,414 | 710,851 | 973,265 | 939,846 |
| Charitable activities | 6 | 306,268 | – | 306,268 | 170,643 |
| Other charitable activities | 7 | 11,798 | – | 11,798 | 26,241 |
| Investment income | 8 | 86 | – | 86 | 73 |
| Other income | 9 | 197,833 | – | 197,833 | 184,813 |
| **Total income** | | 778,399 | 710,851 | 1,489,250 | 1,321,616 |
| **Expenditure** | | | | | |
| Expenditure on charitable activities | 10,11 | 484,891 | 627,706 | 1,112,597 | 1,012,989 |
| **Total expenditure** | | 484,891 | 627,706 | 1,112,597 | 1,012,989 |
| **Net income and net movement in funds** | | 293,508 | 83,145 | 376,653 | 308,627 |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 863,255 | 115,083 | 978,338 | 669,712 |
| **Total funds carried forward** | | 1,156,763 | 198,228 | 1,354,991 | 978,339 |

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 18 to 31 form part of these financial statements.

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Position

## 30 November 2021

| | Note | 2021 £ | 2020 £ |
|---|---|---|---|
| **Fixed assets** | | | |
| Tangible fixed assets | **17** | 51,496 | 13,662 |
| **Current assets** | | | |
| Debtors | **18** | 161,235 | 111,076 |
| Cash at bank and in hand | | 1,198,598 | 901,960 |
| | | 1,359,833 | 1,013,036 |
| **Creditors: amounts falling due within one year** | **19** | 56,338 | 48,359 |
| **Net current assets** | | 1,303,495 | 964,677 |
| **Total assets less current liabilities** | | 1,354,991 | 978,339 |
| **Net assets** | | 1,354,991 | 978,339 |
| **Funds of the charity** | | | |
| Restricted funds | | 198,228 | 115,084 |
| Unrestricted funds | | 1,156,763 | 863,255 |
| **Total charity funds** | **22** | 1,354,991 | 978,339 |

These financial statements were approved by the board of trustees and authorised for issue on 31 July 2022, and are signed on behalf of the board by:

Glenn Gosden
Trustee

The notes on pages 18 to 31 form part of these financial statements.

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Cash Flows

## Year ended 30 November 2021

| | 2021<br>£ | 2020<br>£ |
|---|---|---|
| **Cash flows from operating activities** | | |
| Net income | 376,653 | 308,627 |
| *Adjustments for:* | | |
| Depreciation of tangible fixed assets | 3,415 | 4,554 |
| Other interest receivable and similar income | (86) | (73) |
| Interest payable and similar charges | 2,291 | 1,290 |
| Accrued income | (5,360) | (15,907) |
| Other operating cash flow adjustment | 349 | 1 |
| *Changes in:* | | |
| Trade and other debtors | (50,159) | 21,055 |
| Trade and other creditors | 13,339 | (88,548) |
| Cash generated from operations | 340,442 | 230,999 |
| Interest paid | (2,291) | (1,290) |
| Interest received | 86 | 73 |
| Net cash from operating activities | 338,237 | 229,782 |
| **Cash flows from investing activities** | | |
| Purchase of tangible assets | (41,599) | – |
| Net cash used in investing activities | (41,599) | – |
| **Net increase in cash and cash equivalents** | 296,638 | 229,782 |
| **Cash and cash equivalents at beginning of year** | 901,960 | 672,178 |
| **Cash and cash equivalents at end of year** | 1,198,598 | 901,960 |

The notes on pages 18 to 31 form part of these financial statements.

## 1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 61 Macrae Road, Pill, Bristol, BS20 0DD.

## 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

## 3. Accounting policies

### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

### Going concern

There are no material uncertainties about the charity's ability to continue.

### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. We can confirm that there are no such critical estimates and judgements.

### Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

3. **Accounting policies** *(continued)*

**Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

**Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

**Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

## 3. Accounting policies *(continued)*

### Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% reducing balance |
| Motor vehicles | - | 25% reducing balance |
| Equipment | - | 25% reducing balance |

### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

### Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

## 4. Limited by guarantee

The Trust is a Company Limited by Guarantee and has no share capital. In the event of the charity being wound up the limit in respect of the guarantee is limited to £10.

## 5. Grants, awards and donations

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2021 £** |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 6,258 | – | 6,258 |
| AFCB - Local Projects | – | 87,900 | 87,900 |
| Vitality | – | – | – |
| FA | 9,800 | – | 9,800 |
| Football Foundation | 4,700 | – | 4,700 |
| Kamm Plant | – | – | – |
| Groundwork | – | – | – |
| Goadsby | 6,000 | – | 6,000 |
| Network Rail | 2,500 | – | 2,500 |
| Dorset Police and Crime Commissioner | 10,000 | – | 10,000 |
| Bournemouth, Christchurch and Poole Council | 24,708 | – | 24,708 |
| Peter Harrison | 4,000 | – | 4,000 |
| Dorset Council | 13,450 | – | 13,450 |
| **Grants** | | | |
| PL Capability Status | – | – | – |
| PL Kicks and Kicks Discretionary | – | 291,666 | 291,666 |
| Pl Primary Stars | – | 116,667 | 116,667 |
| PL Girls & Women | – | 13,555 | 13,555 |
| PL Changemakers | – | 1,500 | 1,500 |
| PL Core Funding | 90,000 | – | 90,000 |
| PL/BT Disability project | – | – | – |
| The Mitre Group | – | – | – |
| PL Health | – | 91,000 | 91,000 |
| PL Club Liaison | – | – | – |
| PL Next Generation Coaches | – | 58,396 | 58,396 |
| FL Core Funding | 24,164 | – | 24,164 |
| PL Secondary Schools | – | 50,167 | 50,167 |
| NCS Football League funding | 66,659 | – | 66,659 |
| **Sponsorship** | | | |
| Powerchair | 175 | – | 175 |
| | 262,414 | 710,851 | 973,265 |

## 5. Grants, awards and donations *(continued)*

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 1,150 | – | 1,150 |
| AFCB - Local Projects | – | 88,262 | 88,262 |
| Vitality | 10,000 | – | 10,000 |
| FA | 6,010 | – | 6,010 |
| Football Foundation | 2,650 | – | 2,650 |
| Kamm Plant | 17,450 | – | 17,450 |
| Groundwork | 3,600 | – | 3,600 |
| Goadsby | 5,002 | – | 5,002 |
| Network Rail | – | – | – |
| Dorset Police and Crime Commissioner | – | – | – |
| Bournemouth, Christchurch and Poole Council | – | – | – |
| Peter Harrison | – | – | – |
| Dorset Council | – | – | – |
| **Grants** | | | |
| PL Capability Status | 201,250 | – | 201,250 |
| PL Kicks and Kicks Discretionary | – | 173,334 | 173,334 |
| Pl Primary Stars | – | 83,333 | 83,333 |
| PL Girls & Women | – | 31,844 | 31,844 |
| PL Changemakers | – | – | – |
| PL Core Funding | 33,250 | – | 33,250 |
| PL/BT Disability project | – | 21,500 | 21,500 |
| The Mitre Group | 1,500 | – | 1,500 |
| PL Health | – | 65,000 | 65,000 |
| PL Club Liaison | – | 15,000 | 15,000 |
| PL Next Generation Coaches | – | 41,712 | 41,712 |
| FL Core Funding | 14,000 | – | 14,000 |
| PL Secondary Schools | – | 66,833 | 66,833 |
| NCS Football League funding | 56,407 | – | 56,407 |
| **Sponsorship** | | | |
| Powerchair | 759 | – | 759 |
| | 353,028 | 586,818 | 939,846 |

## 6. Charitable activities

| | Unrestricted Funds £ | **Total Funds 2021 £** | Unrestricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|---|
| SCL Education Football - Education program | 109,685 | 109,685 | 90,190 | 90,190 |
| Bournemouth University - coaching | 1,448 | 1,448 | 3,960 | 3,960 |
| School coaching - including lunch,after school clubs and PPA | 99,217 | 99,217 | 29,986 | 29,986 |
| Soccer schools - including summer schools | 65,194 | 65,194 | 24,700 | 24,700 |
| Other Coaching | 30,724 | 30,724 | 21,807 | 21,807 |
| | 306,268 | 306,268 | 170,643 | 170,643 |

## 7. Other charitable activities

| | Unrestricted Funds £ | **Total Funds 2021 £** | Unrestricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|---|
| Birthday parties | 1,985 | 1,985 | 3,472 | 3,472 |
| Mini Kickers | – | – | 10,539 | 10,539 |
| Women and Girls Football subscriptions | 9,813 | 9,813 | 12,230 | 12,230 |
| | 11,798 | 11,798 | 26,241 | 26,241 |

## 8. Investment income

| | Unrestricted Funds £ | **Total Funds 2021 £** | Unrestricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|---|
| Bank interest receivable | 86 | 86 | 73 | 73 |

## 9. Other income

| | Unrestricted Funds £ | **Total Funds 2021 £** | Unrestricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|---|
| Other income - Paypal | – | – | 434 | 434 |
| Other income - Satellite & linked clubs | – | – | 7,500 | 7,500 |
| Other income - Job retention scheme funding | 197,833 | 197,833 | 176,879 | 176,879 |
| | 197,833 | 197,833 | 184,813 | 184,813 |

## 10. Expenditure on charitable activities by fund type

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2021 £** |
|---|---|---|---|
| Salaries and wages | 234,831 | 549,323 | 784,154 |
| Staff training | 20,279 | 855 | 21,134 |
| Coaching fees | 2,842 | 11,365 | 14,207 |
| DBS checks | 715 | – | 715 |
| Motor and travel | 19,156 | 4,907 | 24,064 |
| Coach and minibus hire | (5,656) | 8,875 | 3,220 |
| Prizes and trophies | – | 235 | 235 |
| Catering | 7,179 | 1,027 | 8,207 |
| Venue hire | 41,756 | 43,698 | 85,454 |
| Kit and equipment | 2,918 | 1,928 | 4,846 |
| Affiliation and licenses | 1,366 | 2,449 | 3,815 |
| Local projects | – | – | – |
| Support costs | 159,505 | 3,044 | 162,546 |
| | 484,891 | 627,706 | 1,112,597 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|
| Salaries and wages | 75,894 | 672,866 | 748,760 |
| Staff training | 8,607 | 421 | 9,027 |
| Coaching fees | 1,260 | 6,590 | 7,850 |
| DBS checks | 667 | – | 667 |
| Motor and travel | 11,982 | 2,002 | 13,984 |
| Coach and minibus hire | 1,095 | 1,753 | 2,848 |
| Prizes and trophies | 616 | 30 | 646 |
| Catering | 2,340 | 28 | 2,369 |
| Venue hire | 31,881 | 27,799 | 59,680 |
| Kit and equipment | 167 | 349 | 516 |
| Affiliation and licenses | 2,030 | 1,194 | 3,224 |
| Local projects | 2,602 | – | 2,602 |
| Support costs | 150,892 | 9,924 | 160,816 |
| | 290,033 | 722,956 | 1,012,989 |

## 11. Expenditure on charitable activities by activity type

| | Activities undertaken directly £ | Support costs £ | **Total funds 2021 £** | Total fund 2020 £ |
|---|---|---|---|---|
| Salaries and wages | 784,154 | – | 784,154 | 748,760 |
| Staff training | 21,134 | – | 21,134 | 9,027 |
| Coaching fees | 14,207 | – | 14,207 | 7,850 |
| DBS checks | 715 | – | 715 | 667 |
| Motor and travel | 24,064 | – | 24,064 | 13,984 |

| | | | | |
|---|---|---|---|---|
| Coach and minibus hire | 3,220 | – | 3,220 | 2,848 |
| Prizes and trophies | 235 | – | 235 | 646 |
| Catering | 8,207 | – | 8,207 | 2,369 |
| Venue hire | 85,454 | – | 85,454 | 59,680 |
| Kit and equipment | 4,846 | – | 4,846 | 516 |
| Affiliation and licenses | 3,815 | – | 3,815 | 3,224 |
| Local projects | – | – | – | 2,602 |
| Support costs | – | 145,088 | 145,088 | 143,344 |
| Governance costs | – | 17,458 | 17,458 | 17,472 |
| | 950,051 | 162,546 | 1,112,597 | 1,012,989 |

## 12. Analysis of support costs

Analysis of support costs

| | Unrestricted funds £ | Restricted funds £ | 2021 £ | 2020 £ |
|---|---|---|---|---|
| Administration salaries | 51,417 | | 51,417 | 52,457 |
| Staff pensions | 13,252 | – | 13,252 | 13,164 |
| Telephone | 8,049 | | 8,049 | 10,353 |
| Bank charges | 2,291 | | 2,291 | 1,290 |
| Sundries | 4,952 | 2,862 | 7,814 | 6,852 |
| Advertising, printing and stationery | 2,576 | | 2,576 | 2,443 |
| Internet | 338 | | 338 | 355 |
| Computer and software | 3,608 | – | 3,609 | 2,100 |
| Vehicle leasing | 7,742 | – | 7,742 | 7,735 |
| Depreciation and loss on disposals | 3,236 | 180 | 3,416 | 4,554 |
| Insurance | 6,951 | – | 6,951 | 7,091 |
| Classroom and office rent | 29,350 | – | 29,350 | 27,299 |
| Rates | 1,919 | – | 1,919 | 2,242 |
| Electricity | 2,638 | – | 2,638 | 2,461 |
| Cleaning | 3,724 | – | 3,724 | 2,948 |
| | 142,043 | 3,042 | 145,086 | 143,344 |
| Governance costs | | | | |
| Audit and accountancy | 13,033 | – | 13,033 | 12,043 |
| Legal and consultancy fees | 4,427 | – | 4,427 | 5,429 |
| | 159,503 | 3,042 | 162,546 | 160,816 |

Analysis of support costs

## 13. Net income

Net income is stated after charging/(crediting):

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Depreciation of tangible fixed assets | 3,415 | 4,554 |

## 14. Auditors remuneration

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Fees payable for the audit of the financial statements | 4,560 | 8,100 |

## 15. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 778,277 | 747,666 |
| Social security costs | 56,262 | 53,551 |
| Employer contributions to pension plans | 14,285 | 13,164 |
| | 848,824 | 814,381 |

The average head count of employees during the year was 48 (2020: 41). The average number of full-time equivalent employees during the year is analysed as follows:

| | 2021 | 2020 |
|---|---|---|
| | No. | No. |
| Full time staff | 35 | 34 |
| Part-time coaches and apprentices | 13 | 7 |
| | 48 | 41 |

The number of employees whose remuneration for the year fell within the following bands, were:

| | 2021 | 2020 |
|---|---|---|
| | No. | No. |
| £70,000 to £79,999 | 1 | 1 |

### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £144,409 (2020 £144,409).

## 16. Trustee remuneration and expenses

The trustees received no remuneration during the year and no expenses were reimbursed.

## 17. Tangible fixed assets

| | Short leasehold property £ | Fixtures and fittings £ | Motor vehicles £ | Equipment £ | **Total £** |
|---|---|---|---|---|---|
| **Cost** | | | | | |
| At 1 Dec 2020 | – | 1,442 | 11,144 | 51,069 | 63,655 |
| Additions | 41,599 | – | – | – | 41,599 |
| **At 30 Nov 2021** | 41,599 | 1,442 | 11,144 | 51,069 | 105,254 |
| **Depreciation** | | | | | |
| At 1 Dec 2020 | – | 1,442 | 7,582 | 41,319 | 50,343 |
| Charge for the year | – | – | 978 | 2,437 | 3,415 |
| **At 30 Nov 2021** | – | 1,442 | 8,560 | 43,756 | 53,758 |
| **Carrying amount** | | | | | |
| **At 30 Nov 2021** | 41,599 | – | 2,584 | 7,313 | 51,496 |
| At 30 Nov 2020 | – | – | 3,562 | 9,750 | 13,312 |

## 18. Debtors

| | **2021 £** | 2020 £ |
|---|---|---|
| Trade debtors | 154,858 | 104,699 |
| Prepayments and accrued income | 700 | 700 |
| Other debtors | 5,677 | 5,677 |
| | 161,235 | 111,076 |

## 19. Creditors: amounts falling due within one year

| | **2021 £** | 2020 £ |
|---|---|---|
| Trade creditors | 20,189 | 9,382 |
| Accruals and deferred income | 15,057 | 20,057 |
| Social security and other taxes | 18,298 | 16,165 |
| Other creditors | 2,794 | 2,755 |
| | 56,338 | 48,359 |

## 20. Deferred income

| | **2021 £** | 2020 £ |
|---|---|---|
| Amount deferred in year | 12,110 | 11,750 |

## 21. Pensions and other post retirement benefits

### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £14,285 (2020: £13,164).

## 22. Analysis of charitable funds

### Unrestricted funds

| | At 1 Dec 2020 | Income | Expenditure | **At 30 Nov 2021** |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| General funds | 863,255 | 778,399 | (484,891) | 1,156,763 |

| | At 1 Dec 2019 | Income | Expenditure | At 30 Nov 2020 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| General funds | 418,490 | 734,798 | (290,033) | 863,255 |

### Restricted funds

| | At 1 Dec 2020 | Income | Expenditure | **At 30 Nov 2021** |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| PL Continuous Improvement | 1,997 | – | 1 | 1,998 |
| PL Kicks and Kicks Discretionary | 18,333 | 291,666 | (248,749) | 61,250 |
| PL Primary Stars | 8,333 | 116,667 | (100,000) | 25,000 |
| PL Girls | – | – | – | – |
| PL/BT Disability project | – | 50,167 | (39,417) | 10,750 |
| PL/PFA Goals project | – | – | – | – |
| Floodlights | 722 | – | (180) | 542 |
| AFC Bournemouth local projects | 69,750 | 87,900 | (91,725) | 65,925 |
| PL Female College Development | 1,694 | 13,555 | (15,249) | – |
| PL Health | 6,500 | 91,000 | (78,000) | 19,500 |
| PL Club Liason | – | – | – | – |
| Pl Secondary Schools | 3,583 | – | (3,583) | – |
| Pl Next Generation Coaches | 4,171 | 58,396 | (50,054) | 12,513 |
| PL Changemakers | – | 1,500 | (750) | 750 |
| | 115,083 | 710,851 | (627,706) | 198,228 |

| | At 1 Dec 2019 | Income | Expenditure | At 30 Nov 2020 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| PL Continuous Improvement | 1,997 | – | 1 | 1,998 |
| PL Kicks and Kicks Discretionary | 50,000 | 173,334 | (205,001) | 18,333 |
| PL Primary Stars | 25,000 | 83,333 | (100,000) | 8,333 |
| PL Girls | – | 15,000 | (15,000) | – |
| PL/BT Disability project | – | 21,500 | (21,500) | – |
| PL/PFA Goals project | 80,283 | – | (80,283) | – |

**22. Analysis of charitable funds** *(continued)*

| | | | | |
|---|---|---|---|---|
| Floodlights | 962 | – | (240) | 722 |
| AFC Bournemouth local projects | 92,980 | 88,262 | (111,492) | 69,750 |
| PL Female College Development | – | 16,844 | (15,150) | 1,694 |
| PL Health | – | 65,000 | (58,500) | 6,500 |
| PL Club Liason | – | 15,000 | (15,000) | – |
| PI Secondary Schools | – | 66,833 | (63,250) | 3,583 |
| PI Next Generation Coaches | – | 41,712 | (37,541) | 4,171 |
| PL Changemakers | – | – | – | – |
| | 251,222 | 586,818 | (722,956) | 115,084 |

**22. Analysis of charitable funds** *(continued)*

PL Continuous Improvement Fund

Premier League Charitable funding for the improvement of the governance and administration of the trust.

PL Kicks

PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

PL Primary Stars

A new programme to replace School Sports, which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

PL Girls

A programme to provide girls over 11 years old to take part in football in the local community.

PL Enterprise

This project is run in partnership with Secondary Schools where it delivers Enterprise workshops mapped to Key stage 3 & 4 curriculum. The programme aims to demonstrate to pupils the relevance of Maths and English to the real world of work. Pupils on the project carry out Maths and English tasks in an interactive, practical way that is based on learning about how a football club operates as a business.

PL/BT Disability

A programme to create possibilities for disabled people through sport.

Floodlights

Funding was received from Sport England to acquire mobile floodlights used during evening sessions of social inclusion projects.

AFC Bournemouth local projects

Funding received from the football club to provide a range of community benefit projects.

Royal British Legion - Veteran Cherries

Funding to work with veterans and armed forces, aiming to engage and support throughactivities and guidance.

## 23. Analysis of net assets between funds

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2021 £** |
|---|---|---|---|
| Tangible fixed assets | 51,496 | – | 51,496 |
| Current assets | 1,161,605 | 198,228 | 1,359,833 |
| Creditors less than 1 year | (56,338) | – | (56,338) |
| **Net assets** | 1,156,763 | 198,228 | 1,354,991 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|
| Tangible fixed assets | 13,662 | – | 13,662 |
| Current assets | 897,232 | 115,804 | 1,013,036 |
| Creditors less than 1 year | (48,359) | – | (48,359) |
| **Net assets** | 862,535 | 115,804 | 978,339 |

## 24. Analysis of changes in net debt

| | At 1 Dec 2020 £ | Cash flows £ | **At 30 Nov 2021 £** |
|---|---|---|---|
| Cash at bank and in hand | 901,960 | 296,638 | 1,198,598 |

## 25. Related parties

There were the following transactions during the year with AFC Bournemouth Limited, a company of which Mr JA Mostyn was a director throughout the year.

| | |
|---|---|
| Sponsored local projects and miscellaneous receipts | £88,880 |
| Miscellaneous purchases and recharges | £13,255 |

At the year-end date balances of £102,375 (2020: £79,314) were due from, and amounts of £nil (2020: £nil) were due to the football club in respect of trading ledger balances.

**AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

England & Wales - Charity number 1122693

# Accounts

COMPANY REGISTRATION NUMBER: 06396310
CHARITY REGISTRATION NUMBER: 1122693

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Financial Statements

## 30 November 2020

**ELLIOTT BUNKER LTD**
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Trustees' Annual Report (Incorporating the Director's Report)

## Year ended 30 November 2020

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 30 November 2020.

### Reference and administrative details

| | |
|---|---|
| **Registered charity name** | AFC Bournemouth Community Sports Trust |
| **Charity registration number** | 1122693 |
| **Company registration number** | 06396310 |
| **Principal office and registered office** | 61 Macrae Road<br>Pill<br>Bristol<br>BS20 0DD |
| **The trustees** | |
| | Louise Clarke<br>Andrew Charles Dayus<br>Glenn Gosden<br>Jeffery Anthony Mostyn |
| **Auditor** | Elliott Bunker Ltd<br>Chartered accountants & statutory auditor<br>61 Macrae Road<br>Ham Green<br>Bristol<br>BS20 0DD |

### Structure, governance and management

#### Governing document

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association as amended on September 12, 2019. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

#### Appointment of trustees

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 2. New trustees are appointed upon the recommendation of existing trustees. One third of the trustees must retire at each annual general meeting and offer themselves for re-election.

#### Risk management

The trustees have identified and considered the main financial and operational risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks on a regular basis.

#### Organisational structure

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss.

### Objectives and activities for the public benefit

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life.
The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Trust is supported and many of its projects are funded by both the English Football League (EFL) and the Premier League Charitable Fund.

It actively supports both the local community and AFC Bournemouth, providing everyone with the opportunities to get involved in its activities. It uses the power of football to deliver inspirational, progressive and professional initiatives which follow the accessible, stylish and friendly values of the Club and the vision of the EFL to create 'Stronger, Healthier, More Active Communities' using the unique affinity people have to their Club, and which maximise opportunities for local talent and make a positive, real and lasting difference to that community.

The Community Sports Trust is the 'charitable arm' of AFC Bournemouth, actively working in the local community across Bournemouth, Poole and Dorset.

It was formed in 2001 from the Football in the Community programme and continues to have a close working relationship with the football club.
It offers a wide range of football and multi-sport sessions which are designed to meet the needs and requirements of all participants whilst working towards the four main themes: Sports Participation, Health and Well-being, Education and Sports Inclusion.

**Strategic report**

The following sections for achievements and performance and financial review form the strategic report of the charity.

**Achievements and performance**

The trustees consider that the charity's achievements and activities have been covered in detail within the following section.

**Covid-19**

Further to the outbreak of coronavirus (COVID-19) and in accordance with the regulations and advice from the Government, FA and Premier League, the Trust had to suspend most of its activities during March 2020.

Work began behind the scenes immediately to develop methods and resources to enable the Trust to stay in regular contact with everyone during this time of unprecedented change and a wide range of videos, Zoom meetings, online activities and activity packs were quickly developed. These included:

Regular Mini Kickers skill sessions on video
Home workout sessions for both adults and children on video
Powerchair Zoom meetings
Walking Football Zoom meetings
CPD sessions for coaches covering a range of topics including Safeguarding and Staffing
A Safer Kids online education session
Participation in the PL Stay at Home Cup for the young people involved in Kicks
Virtual players meetings for the Girls teams
Activity Packs for Primary and Secondary schoolchildren including Maths and Writing skills
A Zoom meeting with partners and students in South Africa

**Sports Participation**

When permitted by the government guidelines and subject to the Covid safety protocols, the Trust resumed its delivery of some weekly coaching sessions to a variety of different age groups across the local communities of Bournemouth, Poole, Christchurch and Brockenhurst.

These sessions and those usually offered include:

**Mini Cherries**
Mini-Cherries is a football session for toddlers, which aims to help children learn the basic principles of play such as sharing and communication, together with improving their basic motor skills, balance and coordination. The most important part of the Mini-Cherries session is the introduction to football for children aged 1-3 years old and enjoyment for learning the game.
The Mini Cherries sessions were unable to operate throughout the pandemic and have yet to re-commence.

**Minikickers**
Minikickers is one of the more popular weekly sessions which last an hour inviting children to join in and learn

new skills through dribbling games, shooting drills and small-sided matches.

**Girls Football Sessions**
Girls' Football sessions take place weekly at various venues in Bournemouth and Brockenhurst and are open to girls of all abilities.

Prior to the pandemic the Trust entertained a team of under-16 female players from Elite Soccer Skills Academy as part of their UK tour.
Elite Soccer Skills Academy is a player development platform from Florida, headed by ex-AFC Bournemouth director Adam Murray. The team travelled to the UK for a ten-day tour, which included fixtures against AFC Bournemouth, QPR and Yeovil Town.
The team of fourteen players spent their first day having a tour around AFC Bournemouth, including the training facilities used by the first team and some time watching the first team train.
On their final day with the Trust, they visited Brockenhurst College where they learnt about the Female Elite Player Programme course, which is run by the Trust on the college campus.

**Women and Girls Teams**
During October three AFC Bournemouth girls' teams were given the opportunity to play the previous season's Hampshire County Cup finals.
With the original dates cancelled due to COVID-19 in March, under-12, under-14 and under-16 trophies were up for grabs at the Hampshire FA Front Lawn Community Centre.
The under-16s triumphed 3-0 against New Milton Town
The Under-14s collected their trophy with the same score line as they beat AFC Portchester.
The under-12s were not as successful as they were beaten by Portsmouth. However, they turned in a terrific team performance in going down 5-3 in an end-to-end thriller.

**Premier League Kicks**
The Kicks programmes continue to expand, now offering free football sessions in Bournemouth, Poole, Christchurch, Brockenhurst and Verwood. This popular project offers free football and additional opportunities to over 1000 youngsters a year. It encourages young people to get involved in playing sports in the evenings and at weekends, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves and have fun with friends. The Premier League Kicks project offers sessions to mixed groups, as well as a girls only evening session. Sessions for children aged 8-13 years old are coached, whereas sessions for those aged 14+ are tournament style. Since January 2019 the project has been supported by Bournemouth and Poole College.

Over the period of lockdown, many youngsters watched the ePremier League Invitational, which saw Premier League players represent their club in an EA Sports FIFA 20 online competition.

During May, young people from the weekly Premier League Kicks sessions were given the opportunity to try their hand in the competition as the Premier League hosted the Stay at Home Cup.
Over 800 players from across the country represented their club from the comfort of their own sofa in either the 13-15 or the 16-18 age group.
Across two nights, players battled it out to win their spot in the final, which was played earlier this month.
In November six Premier League and English Football League clubs came together to empower young women and girls by creating a youth voice forum giving young people the chance to shape community-focused activity in their local area.
The Female Ambassador Forum was piloted during the COVID-19 lockdown as part of the Premier League Kicks programme.

The programme aims to engage young people in regular positive and fun experiences in safe and supportive community environments.
The first session of the forum saw young representatives who had previously attended Premier League Kicks, and were aged between 14-18, attend from Arsenal in the Community, the Fulham FC Foundation, Palace for Life Foundation, Saints Foundation, Watford Community Sports & Education Trust, as well as the AFCB Community Sports Trust.
This platform created for young people provides a space for them to express their challenges and share solutions to tackle issues faced across sport and society and stimulate positive and proactive change.
The young people will be consulted on topics such as the best environment to host football as well as identifying a diverse range of activities that may encourage girls and young women to take part and how best to market to a young audience in various mediums.
The forum has added great value for those involved as they start to learn more about the experiences of local young people and strive to continue to build stronger, safer and more inclusive communities.
As well as virtual youth voice sessions, a celebration event is planned for May 2021, which the young ambassadors will take a lead role in planning and delivering.

**Extra-Curricular Coaching and School Clubs**
The Trust has a successful long-standing partnership with many schools within the local area to deliver extra-curricular sessions for both boys and girls, and provides three main clubs: Breakfast Club, which runs an hour before school, Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. The clubs typically run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, together with fun games, small competitions and small sided matches.

**Bournemouth University**
Bournemouth University continues to support the Trust, maintaining long established links which began while the football club competed in League 1. In particular it supports the development of girls' football in Dorset as the main partner of the under-10, under-12, under-14, and under-16 AFC Bournemouth girls' teams together with the AFC Bournemouth Women's team.

**Soccer Schools**
The Trust has continued to host popular Soccer School sessions when permitted across Bournemouth and Christchurch, Purbeck and Blandford. The sessions are for boys and girls aged 7-14 years old, not including Minikickers Soccer Schools which are for boys and girls aged 4-6 years old. All sessions are available for children of any ability and include a fun warm up, skills games, penalty competitions and small-sided matches. They are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications and are also DBS checked.

**Linked Clubs Initiative**
The Trust runs a successful Linked Clubs scheme with a select group of local football clubs. The Linked Club initiative sees AFC Bournemouth Community coaches work alongside the local football clubs to deliver sessions to players, and also invite coaches to receive bespoke Coach Education and Continued Professional Development sessions throughout the season. Teams also have the opportunity to attend sessions and have a tour of the facilities at the Vitality Stadium. Furthermore, the Trust runs specific training sessions for the team and also host Soccer Schools aimed at the Club's players and friends. This is a great opportunity for clubs to add to their current remits of providing football to their local community.

**Education**

**Premier League Primary Stars**
Premier League Primary Stars uses the power of sport to inspire children to learn, be active and develop important life skills and is supported locally by Medhurst IT.

The programme, delivered by the Trust, offers all primary schools the opportunity to be involved in a six-week PE programme. The delivery's focus is to help upskill class teachers, as well promoting important life skills such as teamwork, demonstrating respect and fairness. All PE lessons follow the National Curriculum, whilst specifically focusing on different areas of football, with each lesson themed to AFC Bournemouth and first team players.
The offer is also extended to include:
PSHE workshops (Individual lessons).
PSHE Targeted Interventions (working with specific groups, for six consecutive lessons).
Targeted Active Numeracy Programme (working with under achieving students, for six consecutive sessions).
Targeted Reading Programme (working with under achieving students, for six consecutive sessions).
Social Action projects- focusing on making an impact in the specific school or in the local community.
Teacher Continued Professional Development Opportunities
Inter school festivals (KS2 age groups)
U11 Primary Schools Tournament

During July the Trust visited three local primary schools, who were set to represent the Cherries in the Premier League Primary Stars tournament.
St Katharine's School, Hamworthy Park Junior School and St Ives all won their respective competitions and were due to participate in the final at Watford in May against the 19 other Premier League clubs.
The tournaments were unable to go ahead due to Covid-19, but the trust wanted to make sure that the children were all rewarded for their efforts.
The visit involved spending an hour working with the players in a coaching session, much like they would have in the build-up to the tournament and at the end of the session, each of the players were rewarded with their own AFC Bournemouth match kit, which again they would have worn at the tournament and kept for themselves following the event.

**Schools Projects**
The Trust offers a range of different school project lessons, delivered to local schools across the Dorset and Hampshire Regions.
The workshops look at important themes throughout every-day life, Safer Kids Online, Respect and Citizenship, Road Soccer Safety, Healthy Lifestyles and Equality, Diversity and Inclusion.
Each lesson is free of charge and can be tailored for different age ranges within Primary and Secondary Schools. Within each lesson, there are PowerPoint presentations, group discussions and/ or individual/ small group tasks, as well as activity sheets and tasks to complete at various points within the lessons.

**Safer Kids Online**
The Safer Kids Online programme is a popular workshop delivered to local schools. The lesson, supported by ESET UK, educates young people on how to remain safe whilst using the internet.
The classroom-based lesson addresses the children's most common uses of the internet and develops on the safety features and age ranges for each of these different applications and websites.
This lesson touches on keeping profiles secure, as well as what content should be kept private and not shared with others online.
Towards the end of the lesson, the children look at different scenarios which they may face online, and at how the participants would deal with each individual situation.
In addition, the children complete worksheets with some top tips on privacy settings, as well as completing a Helping Hand task, which focuses on who they can speak to when they are worried online, and the prevention methods to stopping people from talking to them online.
During February, the Trust supported Safer Internet Day 2020 with the delivery of Internet Safety Workshops to school children across Dorset.
It worked in partnership with the Dorset Police Safe School and communities team to target more schools and young people across the region.

Ahead of a week of action for the Trust, the Dorset Police team were invited to a Premier League match to help spread the word of Internet Safety to the Junior Cherries.
A table was set up in the fan zone ahead of the game, where the young supporters could complete an Internet Safety themed quiz, as well as collect a sticker and meet the Dorset Police mascots.
A week of delivery saw the two organisations deliver 106 workshops to 36 schools, which included a workshop at Corpus Christi Primary held by both the Community Sports Trust and the Dorset Police team.
30 pupils from a Year 6 class took part in the lesson, which gave them the opportunity to review their online profile whilst also considering their actions in situations they could face when online.

**Respect and citizenship**
The Respect and Citizenship workshop looks at how children's love for sport and football and AFC Bournemouth can be linked to help encourage positive behaviour.
The lesson touches on both respectful and disrespectful behaviours in everyday life, before taking a more in-depth look at respect within football, illustrated through presentations and videos.
Project sponsor, Goadsby, has also created workshop booklets which are given to Primary School pupils to aid their learning within the subject. The booklets include fun activities and games, whilst also showing examples of how we can show respect in Football.
The lesson encourages the pupils to share ideas within small group discussions, whilst inspiring them to demonstrate positive and respectful behaviours within the classroom.
The final task for the children is to create a poster, demonstrating why respectful behaviour is important in ever day life, with key messages and examples included within the poster.
During November the Trust supported Anti-Bullying Week across Dorset.
Pre-recorded lessons were sent around to local schools, while some sessions were also delivered in person with safety protocols in place.
Overall, 36 classes benefitted from the scheme, while there were also virtual workshops which ran every day via Zoom and had over 50 participants.
Local real estate firm, Goadsby, have announced their partnership and support for the scheme for a seventh consecutive season.

**Road Soccer Safety**
The Soccer Safety School lessons are designed to help educate children on how to be safe when travelling within the local community and is supported by Yellow Buses
The workshop looks closely at travelling, using a variety of different methods, including buses, cars, cycling and on foot, along with how to behave appropriately and how to be safe when using these different forms of transport.
Children will then look at different crossings and how they work differently.
The lesson then shows videos to help the young people identify hazards, before completing a spot the hazards sheet to finish.
During March, before the pandemic, the Trust visited Parkfield School to spread the message of road safety.
Steve Cuss and his team delivered a workshop in the classroom on staying safe, as well as taking a PE lesson in the school's sports hall.
The children were also invited onto a yellow bus, which was parked in the playground, to partake in a quiz and highlight the importance of road safety.

**Healthy Lifestyles**
The Healthy Lifestyle workshop focuses on educating young people on the importance of maintaining a healthy lifestyle, through diet and exercise, as well as looking at hydration levels and the importance of sleep.
The lesson starts by looking at the Eatwell plate, focusing on the breakdown of the main food groups, whilst also looking at nutrients, minerals and vitamins and their importance.
The lesson then progresses onto exercise and the importance of taking part in regular exercise to keep healthy, alongside why it is important to keep hydrated whilst exercising.

Throughout the lesson, the participants will complete different tasks and activities, such as creating healthy meals for AFC Bournemouth players, specifically linking to the different times of a match day.

**Equality, Diversity and Inclusion**
The Equality, Diversity and Inclusion project focuses on providing children with more knowledge and understanding of why equality, diversity and inclusion is important within their school life, as well as in every-day life.
The workshop also looks at the benefits of living in a diverse location, as well as looking at key words and meanings of Equality, Diversity, and Inclusion. Scenarios will be used, promoting group discussions.
The final activity of the lessons is a quiz, where the children have the chance of testing their knowledge and understanding of the lesson outcomes. As well as the School project lessons listed above, the Trust can offer additional PSHE related sessions through the Premier League Primary Stars programme, including:
How to Create a Happy Playtime
Resilience
Teamwork
Playing the Right Way
Additional programmes are also offered covering maths and reading.
During January, before the pandemic, the Trust played host to a quartet of schools as part of a Show Racism the Red Card Q&A session at the Vitality Stadium.
Just under 100 students from Pokesdown Primary, St Luke's Primary School, St Walburga's Primary School and Corpus Christi spent the afternoon at the stadium as they discussed racism and how to respond if they are the victims or witness racism.
Simone Pound, Head of Equalities at the PFA, added: *"The PFA are really big supporters of Show Racism the Red Card and the main messages are that we use football as a tool to educate and inspire, so the fact that it is being hosted by Bournemouth today is really important.*
*"Football has such a powerful way of reaching out to children and helping them learn and understand things, and racism and the issues surrounding racism in society is something that football can help address with children from an educational perspective."*

**Premier League Inspires**
Premier League Inspires uses the reach and appeal of the Premier League and AFC Bournemouth to inspire children and young people to develop personal skills and positive attitudes to reach their potential and succeed in life.
The project, delivered by the Trust, supports 11-to-25-year-olds who are marginalised or at risk of not reaching their potential as they move through the secondary educational system.
The outcomes of Premier League Inspires include:
Participants demonstrating more positive behaviours.
Participants having more positive attitudes towards others, their learning, and the future.
Participants becoming involved in community activities.

Delivery of Premier League Inspires includes but is not limited to some of the following initiatives with the purpose of raising educational attainment of its participants:
Princes Trust 'Achieve' Qualifications in Personal and Social Development.
Academic and targeted mentoring (1:1 and small group).
Transition to Secondary School Support programmes.
National Literacy Trust Reading Intervention programmes.
Football leadership/coaching opportunities.
Education Engagement through practical football delivery.
Work experience and careers development opportunities.
Social Action Community Projects.
Premier League Challenge events.
Additional Girls only and SEND Delivery cohorts.

The Trust's Premier League Inspires project not only provides secondary schools with this delivery over a minimum of 20 hours per cohort but the project also extends to include:
Collapsed curriculum days (linked to topical football themes e.g., racism, equality and diversity etc.)
PSHE/PE Specific Workshops.
Teacher CPD opportunities.
Inter school competitions across KS3 – KS5.
Celebration events
Additional engagement opportunities with AFC Bournemouth.

AFC Bournemouth Community Sports Trust's Premier League Inspires project is currently offered to any secondary school, Alternative Provision or SEND specific school in the Bournemouth, Christchurch, and Poole region with a flexible offer of delivery dependent on school need available.
Costs start free of charge as well as the availability of fee-paying delivery dependent on individual school requirements.

**Football Education Programme - College Offer**
The Trust, in partnership with SCL, is proud to be offering an alternative education pathway for 16 - 19-year-olds. The Football Education Programme is tailored for those looking to enhance their footballing skills whilst developing an outstanding knowledge of sport. The daily course takes place at St. Aldhelms Academy, Poole, where excellent ICT facilities, a Gym, Sports Hall and grass pitches are available. Regardless of the previous academic achievements, students are provided with an outstanding learning environment for all to strive and fulfil their potential.
The aims are:
To give students the skills and knowledge to start a career in sport or progress to employment within the AFC Bournemouth Community Sports Trust
To prepare students for higher or further education, through full-time or part-time study
To improve students technical, tactical, psychological and social skills
The objectives of these qualifications are to help students to:
Choose a pathway and units that reflect their career or academic aspirations
Enter employment into the sport and active leisure sector or to progress to higher or further education
Gain and develop essential skills that are valued by employers and higher and further education institutions
Develop knowledge and understanding of the vocational sector
This programme offers the opportunity for the successful candidates to not only develop within a professional sporting environment, but also to gain a qualification that provides the opportunity for a career in sport. Alternatively, students can gain enough UCAS points to earn a university place at the end of Year 2. Studying for a BTEC Diploma in Sport provides students with the equivalent of 3 A– Levels. Students are required to meet minimum GSCE requirements to be accepted onto this programme.

The Trust's Football Education Programme (FEP) team was the 2019/20 National Football Youth League winners for the south.
The college programme team completed their season on 11th March, picking up 34 points across a 14-game campaign, securing top spot in the league with a 2-1 win over Plymouth Argyle.
As a result of the national lockdown, the team was unable to receive their winners' medals and trophy until November.
Now playing in the Southern Premier League division of the National Youth Football League, the team, most of whom continue to represent AFC Bournemouth's Community Sports Trust this academic year, lifted the trophy ahead of their first home game of the season.

The Trust also offers exciting opportunities for young, talented, female football enthusiasts to combine academic studies with a comprehensive Football Development Programme based at Brockenhurst College. The academic curriculum can be tailored to match educational potential with a range of A Levels and a BTEC

National Diploma in Sport on offer. If required students can also complete their Maths and English GCSEs.

Our Female Elite Player Programme provides access to high quality coaching and football education with a range of sessions available each day including team sessions, 1 to 1's and recovery/gym-based sessions. Extra support is provided through massage and strength and conditioning support. Students on the programme will compete in a fixtures schedule on Wednesdays as part of the National College League against other professional clubs and friendly matches throughout the season.

**Health and Well-being**

**Care South**

The Trust and Care South have been working in partnership successfully for over 6 seasons. The partnership encompasses two main activities: The Extra Time project and Walking Football.

The Extra Time project involves Trust coaches visiting the various Care South care home across Bournemouth, Poole, Christchurch and other Dorset locations. As part of the interaction with the residents the coaches take part in various activities; including sharing AFC Bournemouth memories through photos and various other items of memorabilia.

A crucial part of the Trust's visit to the homes is the Chair Football activity. The coaches also lead the sessions through encouraging the participants to pass the ball around the room, whilst remaining seated. To build on the session, obstacles and goals are added, which also replicates more common football practises.

One of the highlights of the social calendar for the Trust is the Care South Christmas event which went ahead in December, albeit taking in a virtual format for the very first time.

Now in the seventh year of the partnership, this year's event took form in an unusual but enjoyable way with Steve Cuss and his Community Trust team going online to make special afternoon calls to all 12 of Care South homes in Dorset, along with its other care homes across the south and with approximately 25 season ticket holders also invited to take part.

The event usually takes place with mince pies, hot drinks and a range of entertainments at Vitality Stadium, with ex-players and the club's chairman Jeff Mostyn coming along to talk all about the Cherries with the guests. However, being unable to host the event at the stadium this year, it was a nice opportunity for supporters to still feel connected and involved from the comfort of their own homes, with Jeff Mostyn ensuring he took part by giving a special welcome and wishing everyone a Merry Christmas.

Guests also heard from Cherries defender Jack Simpson, the Extra Time project's player ambassador, who enjoyed a Q&A with Steve Cuss, while club historian Neil Vacher also gave an insight into the book that will soon be released in the Superstore – celebrating the 50th anniversary of the club's first promotion in 1970/71.

Ahead of the event AFC Bournemouth hand delivered mini-Christmas hampers to the season ticket holding attendees during the morning – ready for them to be enjoyed while guests relived their many memories of the Cherries.

**Walking Football**

The Trust runs weekly Walking Football coaching sessions in partnership with Care South. Walking Football is a version of the popular sport, with a few small rule changes. One of the most important changes being that it must be played at a walking pace. These sessions are offered to both men and women aged 50+ and encourages them to keep fit and healthy without playing an especially competitive or demanding sport.

The walking football group have been putting their time to good use while sessions have been postponed due to Covid-19.

Due to the lockdown, the team, who play and train under the watch of Community Sports Trust coaches, set themselves a challenge and raised a total of £336 for Prostate Cancer.

Having heard the sad news that former England goalkeeper, Ray Clemence, had passed away in November, the group decided to walk a total of 61 miles, one for every international cap he won.

The challenge took place on Tuesday 24th November, with the various teams splitting up and walking in local areas such as Weymouth, Boscombe, Poole, Avon Beach, Barton, Highcliffe and Arne.

In total, over 180 miles were covered across all locations, with the sky-blue team topping the lot by completing 50.

**MENTalk Group**
Since November 2019, the Trust in partnership with Wessex Cancer Trust, had been holding monthly MENTalk meetings.
Due to the implications of the pandemic, the monthly meetings at Vitality Stadium were swapped for zoom sessions three times a week. The group meet on Monday, Wednesday, and Friday mornings for 45 minutes to catch up with each other, often talking about issues relating to Cancer or instead speaking about matters of a different subject.
MENTalk is designed to enable men to come together to share knowledge and experiences whilst encouraging and supporting each other. They will also be able to learn skills to help them deal with stress and adjust to their changing situation.
Additionally, it will provide a safe place to talk openly about feelings and fears, and will be led by a trained facilitator and attended by cancer specialists.
Wessex Cancer Trust already runs well-attended MENTalk groups at its Support Centres in Cosham and Waterside, Hythe.
Wessex Cancer Trust is a charity which was set up specifically to provide emotional and practical support to anyone living with cancer in the Wessex region, but men make up just 22% of clients accessing their support services. This is despite them being 16% more likely to receive a cancer diagnosis and 40% more likely to die from the disease.

**MYTIME Young Carers**
The Trust is working in partnership with MYTIME Young Carers to offer support to the young people involved in the charity.
As part of the partnership, the Trust offer workshops on topics including Internet Safety and Healthy Lifestyles for the young people to take part in, alongside this, there are also opportunities to take part in football activities during evenings and school holidays.

**Mental Health**
The Trust offers a variety of sessions to support people with their mental health.
Using football as a tool to help engage, sessions take both a practical playing approach and support groups for those who want to talk, or just listen.,
Sport and Social - sessions are run in partnership with Dorset Mental Health Forum.
Unity League
Talking Cherries -Talking Cherries is a supporter group initiative backed by the Trust, which helps Cherries fans with their mental health.
The group meet via Zoom on a fortnightly basis to talk life, football and anything that comes to mind. Whilst the meetings encourage everyone to speak and get involved in the conversation many people join the calls to just sit and listen

The Trust and Dorset Health Care have joined forces to support the physical and mental health of their social media followers and their families.
The coronavirus outbreak and lockdown has affected everyone's lives differently, so the team with the football club and the county's provider of mental health and community physical health services teamed up to kick-off a month-long 'Wellbeing: We're On Your Side' campaign.
Followers were able to find and share ideas ranging from keeping active, feeding the family during lockdown, sleeping better and where to find professional help.
Dorset HealthCare is the county's provider of mental health and community physical health services.
*Meherzin Das, Professional Lead for Psychology and Psychological Therapies, said: "We live and work in extraordinary times. The stakes have never been higher and COVID-19 has, in unforeseen ways, brought out*

*the best in us all. Coming together as a community, finding creative solutions for daily challenges, supporting ourselves and each other - that's what this campaign is all about.*
*"Each weekday, for the coming month, we'll post 'Today's Top Tip' from our 4 Pillars of Wellbeing. We hope people will post their own stories and pictures to share their experiences ... we are all in this together!"*
*AFC Bournemouth's head of community Steve Cuss added: "We are all extremely grateful for the outstanding work of the NHS and delighted to be partnering with the 'Wellbeing: we're onside' initiative, providing support for our local community.*
*"During these unprecedented times our mental and physical wellbeing remain a priority, and I am looking forward to helping share NHS tips and support on maintaining positive and healthy wellbeing."*

To mark World Mental Health Day in October the Trust launched a number of projects:

Premier League Kicks Workshop - a selection of young people from their weekly Premier League Kicks sessions (aged 12+) were brought together for some football activities.
The classes were followed by a workshop on mental health awareness, with the young participants learning more about the issues and how they can focus on their own mental health.

Unity League - the new season commenced for the teams in the Unity League, which is a weekly adult football league for those who have been affected by mental health issues, the matches allowing players to get together and play small-sided matches.
Local organisations including Dorset Mental Health Forum and the YMCA are represented by those who use their services as a form of football therapy as well as using the weekly sessions for socialising.

Forum Sport and Social – sessions at the Vitality Stadium returned in accordance with Covid guidelines. Previously known as the REACH programme, the sessions run weekly for those aged over 16 who have experienced or are currently experiencing any mental health difficulty. All sessions will involve an hour of football with Trust coaches.

Talking Cherries is a fan-led initiative aiming to reach out and help other fans with mental health issues. Working alongside the Trust, the Talking Cherries' objective is to use football as a starting point for supporters to be comfortable in discussing mental health issues.
When fans are able to get back into stadiums the initiative will also look to extend the positivity of the matchday experience by having trained mental health first aiders on call and available around Vitality Stadium.
Monthly events are also planned to take part at the stadium, creating an environment for enjoyable conversations where people are able to open up if necessary, knowing there are willing people around who are also Bournemouth fans.

During December the EFL and its 72 clubs launched 'Team Talk' in an effort to urge supporters to talk and stay connected throughout the Christmas and January period, and keep the conversation around mental health going.
New research into men's mental health suggests that, while some progress has been made, men feel worried or low more regularly than ten years ago and are consequently twice as likely to feel suicidal.
The findings are part of 'Get It Off Your Chest: Men's mental health 10 years on' – a report commissioned by Mind as part of its charity partnership with the League. The report compares new polling data from YouGov with results from 2009 to understand how the challenges facing men's mental health have changed over the past 10 years.
Results show that one of the top alternatives to medication includes social activity, which during the pandemic has been difficult for many people, especially football supporters with matches being behind closed doors until the recent return of a very small number of fans to EFL fixtures in limited areas of the country.
To help keep supporters connected to their clubs, Team Talk sessions will informally bring fans together (virtually or in-person where safe to do so) to talk about football – helping them stay connected during what can be a difficult time of year for many.

The sessions build on the excellent community work of Clubs throughout the pandemic which has included befriending phone calls, online social groups, a pen-pal scheme, social action from young people taking part in NCS and socially distanced 'garden gate' conversations across EFL communities to reach the people who require this vital support right when they need it the most
Rick Parry, EFL Chair, said: "This year has been incredibly challenging for so many people, and we know football supporters have missed the camaraderie and sense of community that attending a live football match brings.
"Although we have welcomed supporters back to matches in limited numbers, we know many people are still unable to attend and are missing watching their football team in-person with family and friends.
"EFL Clubs are the cornerstone of their communities and through the network of 72 Clubs, the EFL is in a unique position to reach millions of football fans who may be suffering in silence with their mental health.
The Team Talk campaign builds on the excellent work of Clubs during the pandemic in helping some of the most vulnerable in society at such a critical time."
*Paul Farmer, Chief Executive of Mind, added: "It's really positive that men are more likely to seek help from the NHS and talk to friends and family about their mental health than they were 10 years ago.*
*"As a society, we have become more open about mental health in the last decade as campaigns such as Mind's partnership with the EFL have helped to shift stigmatising attitudes and behaviours, and this may be beginning to filter through.*
*"Men still tell us that they are not always getting the help they need for their mental health. Sometimes they don't know where to go for help or what's on offer might not be suitable for them.*
*"Our survey suggests that a wider range of options might be needed, such as physical activity and social activities, alongside access to talking therapies and medication.*
*"Ultimately, men are still three times as likely to take their own life their own life as women, so there is much more to do to ensure men can ask for help and can get the right support when they need it."*

**Social Inclusion**

**Impairment-specific sessions**
These are weekly advanced training sessions alongside other players with the same impairment.
These sessions are suitable for any player over the age of 16 with Cerebral Palsy, Down's Syndrome or a hearing impairment.
The session times are as below:
Cerebral Palsy
Thursday between 7-8pm at The Bourne Academy
Down's Syndrome
Thursday between 7-8pm at The Bourne Academy
Hearing Impaired
Thursday between 7-8pm at The Bourne Academy
**Ability Counts**
These are weekly football sessions for any player over the age of five with any form of physical, learning or behaviour difficulty.
The sessions provide an opportunity for players to train and play competitive football or follow a recreational pathway.
Age groups and session times are as below:
U12 session – Players aged 5-12
Thursday between 4–5.30pm at the Littledown Centre
U16 Session – Players aged 12–16
Wednesday between 5.30–6.30pm at The Bourne Academy
Senior sessions – Players aged 16+
Monday between 5-6pm at Slades Park 3G
**FA Para Talent Hub**

In partnership with the FA, the Trust hosts an FA Para Talent hub, which recognises talented players with Cerebral Palsy, hearing impairments and visual impairments, and offers advanced coaching sessions for players aged 7–16 years old.
These sessions form Step 2 of the England Disability Talent Pathway and are designed to offer talented players a platform to progress through. Sessions are held during school holidays at Slades Park on the 3G pitch.

**Plans for Future Periods**

In February 2021, to mark Children's Mental Health Week, AFC Bournemouth and the Trust put on a number of sessions to help raise awareness and ensure young participants are aware of issues in everyday society.
The Trust shared tips regarding social media and how best to look after children and their mental health.
The week involved a player appearance with Cherries 'keeper, Asmir Begovic, who has over 20 years' experience in the game and a wealth of knowledge to pass on. He spoke with selected students from the club's Football Education and Female Football Education programmes.
The Bosnia international highlighted the impact abuse can have in professional sport, as well as sharing tips on how he deals with it and doesn't allow it to affect his game.
Additionally, youngsters from the Premier League Kicks and Ability Counts teams took part in a call on Time to Talk Day. They spoke with Jon Bolding, an England Powerchair player, and Jack Rutter, who was on the road to becoming a professional footballer until he was assaulted age 18 and suffered a severe brain injury.
The children listened to the stories of the duo, with Jack sharing his experiences of representing Team GB in the Paralympics before his career came to a halt and he was no longer able to compete.
The final session of the week involved academy player, Euan Pollock, who took part in a question-and-answer session with students at The Blandford School.
Those who participate in the school's Premier League Inspires sessions, taken by our Community Sports Trust coaches, spoke to the striker and his teammates and the importance of being there for one another on and off the field.

The Trust is proud to be supporting the Level Playing Field's 'Weeks of Action' campaign.
The disability charity is celebrating the campaign from Saturday 27 February to Sunday 14 March, 2021 with the aim of showcasing the good work being delivered by clubs and organisations to improve accessibility and inclusion across all sports.
As with fans, Level Playing Field will be absent from the terraces this year due to the ongoing coronavirus pandemic, which means the campaign has gone virtual for the first time ever.
The Trust has pledged to help by educating disabled supporters about Level Playing Field and to promote understanding about what they do, what their aims are to improve accessibility and inclusion and how they can assist generally with disabled supporters.
As a result, it has been sharing posts on social media, highlighting the opportunities for children and adults with disabilities, and how they can get involved in sessions.

During March 2021 the Trust resumed its delivery to South Africa, with live webinars taking place via Zoom.
The coaching webinar, which is the first in a series, will see the Trust work with coaches and players based in South Africa over the coming months, as part of the club's South Africa Community Football project.
This first workshop, titled 'Coaching Styles', gave an insight into why we coach, the types of coach and developing your own philosophy.
Over the coming weeks, coaches will also cover topics including session planning and coaching for development. Players will also be invited to webinars covering topics including nutrition, stretching and analysis.

Following a successful virtual home-school festival in the summer of 2020, where over 250,000 children got involved across the country, the Trust is partnering with the EFL Trust and Ferrero to launch a new virtual 'Winter Games' pack that will help inspire youngsters to get moving.
Research shows that children's activity levels drop significantly in the winter months compared to the summer, so to help families get active at home, the Winter Games will provide an exciting selection of activities to try out.

The games, which have been developed in line with the Joy of Moving methodology, are suitable for all abilities and help to encourage children to get moving through play.
Throughout February, the Joy of Moving virtual Winter Games will be shared with families and teachers across the country with the help of over 70 EFL Trust club community organisations.
Whilst schools remain closed for many children, the Winter Games supports families at a crucial time when it is even more important for children to stay active and to achieve the recommended 60 minutes of activity each day.
Together with the EFL Trust, the Joy of Moving programme has been supporting children to get active across EFL Communities for over seven years and it is based on methodology which is designed to inspire children to move through play.

AFC Bournemouth Community Sports Trust, Ringwood Town Council and Ringwood Town Football Club are excited to announce a partnership to develop the facilities at Long Lane, Ringwood.
The three organisations are being supported by New Forest District Council, the Football Foundation and Hampshire County FA to help bring the vision into fruition, with an application for planning permission to be submitted soon.

The significant investment into the re-development at Long Lane represents an opportunity to develop an excellent sporting and social facility for the town of Ringwood.
The site will continue to be the home of Ringwood Town FC and will enable staff and players associated with AFC Bournemouth's Community Sports Trust to be based on site. Crucially, a number of community programmes will also be based on site and all in the one location.

The phased development will comprise of: a new full size 3G artificial turf pitch (ATP), improvements to existing grass pitches, redeveloping the car park and a new pavilion with changing rooms.
*Speaking about the redevelopment and partnership with Ringwood Town, Head of Community Steve Cuss said: "This is a hugely exciting and innovative development for the AFC Bournemouth Community Sports Trust. "Being able to bring together a number of community programmes at a dedicated site will ensure that we continue to engage the local community and offer programmes from young to old."*

*Phil King, Chairman of Ringwood Town FC, also commented: "I am thrilled. This is such an important milestone. "We are working so closely together with AFC Bournemouth's Community Sports Trust, Ringwood Town Council, NFDC and the Football Foundation to deliver facilities fit for the modern age and something the club and people of Ringwood can be proud of.*
*"We'll have the opportunity to fulfil our aspirations of providing football to all and developing players whether you're six or 60!*
*"We have an existing arrangement with AFC Bournemouth's Community Sports Trust that is fantastic, with many of our youngsters able to experience their coaching expertise and improve their own skills. This partnership will help take it to a whole new level."*
*Tony Ring, Mayor of Ringwood Town Council added his delight: "The town council and Ringwood Town FC have long cherished an ambition to improve the football facilities in the town.*
*"I am delighted that a way has now been found to secure these and that there will soon be capacity for more teams and a greater diversity of provision.*
*"This is a complicated project involving numerous organisations working together to a common end, but I am convinced that the result will be a clear win for the local people."*

**Financial review**

The net income for the year amounted to £308,627 which together with the accumulated funds brought forward leave funds of £978,339 to be carried forward.

**Reserves**

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

**Trustees' responsibilities statement**

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Auditor**

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 8 August 2021 and signed on behalf of the board of trustees by:

Glenn Gosden
Trustee

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust

## Year ended 30 November 2020

### Opinion

We have audited the financial statements of AFC Bournemouth Community Sports Trust (the 'charity') for the year ended 30 November 2020 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other Information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicolas Michael FCA (Senior Statutory Auditor)

For and on behalf of
Elliott Bunker Ltd
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

8 August 2021

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Activities (including income and expenditure account)

## Year ended 30 November 2020

| | Note | 2020 Unrestricted funds £ | 2020 Restricted funds £ | 2020 Total funds £ | 2019 Total funds £ |
|---|---|---|---|---|---|
| **Income and endowments** | | | | | |
| Grants, awards and donations | 5 | 353,028 | 586,818 | 939,846 | 1,020,298 |
| Charitable activities | 6 | 170,643 | – | 170,643 | 176,273 |
| Other charitable activities | 7 | 26,241 | – | 26,241 | 50,486 |
| Investment income | 8 | 73 | – | 73 | 139 |
| Other income | 9 | 184,813 | – | 184,813 | 9,769 |
| **Total income** | | 734,798 | 586,818 | 1,321,616 | 1,256,965 |
| **Expenditure** | | | | | |
| Expenditure on charitable activities | 10,11 | 290,033 | 722,956 | 1,012,989 | 1,053,719 |
| **Total expenditure** | | 290,033 | 722,956 | 1,012,989 | 1,053,719 |
| **Net income and net movement in funds** | | 444,765 | (136,138) | 308,627 | 203,246 |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 418,490 | 251,222 | 669,712 | 466,465 |
| **Total funds carried forward** | | 863,255 | 115,084 | 978,339 | 669,712 |

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

**The notes on pages 25 to 40 form part of these financial statements.**

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Financial Position

## 30 November 2020

| | Note | 2020 £ | 2019 £ |
|---|---|---|---|
| **Fixed assets** | | | |
| Tangible fixed assets | **17** | 13,662 | 18,216 |
| **Current assets** | | | |
| Debtors | **18** | 111,076 | 132,131 |
| Cash at bank and in hand | | 901,960 | 672,178 |
| | | 1,013,036 | 804,309 |
| **Creditors: amounts falling due within one year** | **19** | 48,359 | 152,814 |
| **Net current assets** | | 964,677 | 651,495 |
| **Total assets less current liabilities** | | 978,339 | 669,711 |
| **Net assets** | | 978,339 | 669,711 |
| **Funds of the charity** | | | |
| Restricted funds | | 115,084 | 251,222 |
| Unrestricted funds | | 863,255 | 418,490 |
| **Total charity funds** | **22** | 978,339 | 669,712 |

These financial statements were approved by the board of trustees and authorised for issue on 8 August 2021, and are signed on behalf of the board by:

Glenn Gosden
Trustee

# AFC Bournemouth Community Sports Trust

## Company Limited by Guarantee

## Statement of Cash Flows

## Year ended 30 November 2020

| | 2020<br>£ | 2019<br>£ |
|---|---|---|
| **Cash flows from operating activities** | | |
| Net income | 308,627 | 203,246 |
| *Adjustments for:* | | |
| Depreciation of tangible fixed assets | 4,554 | 9,702 |
| Other interest receivable and similar income | (73) | (139) |
| Interest payable and similar charges | 1,290 | 2,085 |
| Accrued (income)/expenses | (15,907) | 16,114 |
| Other operating cash flow adjustment | 1 | 86,250 |
| *Changes in:* | | |
| Trade and other debtors | 21,055 | 23,562 |
| Trade and other creditors | (88,548) | (8,465) |
| Cash generated from operations | 230,999 | 332,355 |
| Interest paid | (1,290) | (2,085) |
| Interest received | 73 | 139 |
| Net cash from operating activities | 229,782 | 330,409 |
| **Cash flows from investing activities** | | |
| Purchase of tangible assets | – | (5,894) |
| Net cash used in investing activities | – | (5,894) |
| **Net increase in cash and cash equivalents** | 229,782 | 324,515 |
| **Cash and cash equivalents at beginning of year** | 672,178 | 347,663 |
| **Cash and cash equivalents at end of year** | 901,960 | 672,178 |

**The notes on pages 25 to 40 form part of these financial statements.**

## 1. General Information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 61 Macrae Road, Pill, Bristol, BS20 0DD.

## 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

## 3. Accounting policies

### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

### Going concern

There are no material uncertainties about the charity's ability to continue.

### Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

3. **Accounting policies** *(continued)*

**Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

**Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

**Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

3. **Accounting policies** *(continued)*

**Tangible assets** *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

**Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

| | | |
|---|---|---|
| Fixtures and fittings | - | 25% reducing balance |
| Motor vehicles | - | 25% reducing balance |
| Equipment | - | 25% reducing balance |

**Impairment of fixed assets**

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

**Financial instruments**

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

## 3. Accounting policies *(continued)*

### Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

## 4. Limited by guarantee

The Trust is a Company Limited by Guarantee and has no share capital. In the event of the charity being wound up the limit in respect of the guarantee is limited to £10.

## 5. Grants, awards and donations

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2020 £** |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 1,150 | – | 1,150 |
| Donations non gift aid | – | – | – |
| AFCB - Local Projects | – | 88,262 | 88,262 |
| Vitaility | 10,000 | – | 10,000 |
| FA | 6,010 | – | 6,010 |
| Football Foundation | 2,650 | – | 2,650 |
| Kamm Plant | 17,450 | – | 17,450 |
| Groundwork | 3,600 | – | 3,600 |
| Goadsby | 5,002 | – | 5,002 |
| **Grants** | | | |
| PL Capability Status | 201,250 | – | 201,250 |
| PL Continuous Improvement | – | – | – |
| PL Kicks and Kicks Discretionary | – | 173,334 | 173,334 |
| Pl Primary Stars | – | 83,333 | 83,333 |
| PL Girls & Women | – | 31,844 | 31,844 |
| PL Core Funding | 33,250 | – | 33,250 |
| PL/BT Disability project | – | 21,500 | 21,500 |
| PL/PFA Goals project | – | – | – |
| St Josephs - Australia Tour | – | – | – |
| The Mitre Group | 1,500 | – | 1,500 |
| PL Health | – | 65,000 | 65,000 |
| PL Club Liaison | – | 15,000 | 15,000 |
| PL Next Generation Coaches | – | 41,712 | 41,712 |
| FL Core Funding | 14,000 | – | 14,000 |
| PL Secondary Schools | – | 66,833 | 66,833 |
| NCS Football League funding | 56,407 | – | 56,407 |

## 5. Grants, awards and donations *(continued)*

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2020 £ |
|---|---|---|---|
| **Sponsorship** | | | |
| Powerchair | 759 | – | 759 |
| | 353,028 | 586,818 | 939,846 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|
| **Donations** | | | |
| Other donations | 44,249 | 139,879 | 184,128 |
| Donations non gift aid | 24,374 | – | 24,374 |
| AFCB - Local Projects | – | – | – |
| Vitaility | – | – | – |
| FA | – | – | – |
| Football Foundation | – | – | – |
| Kamm Plant | – | – | – |
| Groundwork | – | – | – |
| Goadsby | – | – | – |
| **Grants** | | | |
| PL Capability Status | 128,750 | – | 128,750 |
| PL Continuous Improvement | – | 73,000 | 73,000 |
| PL Kicks and Kicks Discretionary | – | 145,000 | 145,000 |
| Pl Primary Stars | – | 100,000 | 100,000 |
| PL Girls & Women | – | 12,500 | 12,500 |
| PL Core Funding | – | – | – |
| PL/BT Disability project | – | 50,000 | 50,000 |
| PL/PFA Goals project | – | 236,401 | 236,401 |
| St Josephs - Australia Tour | 14,833 | – | 14,833 |
| The Mitre Group | 3,853 | – | 3,853 |
| PL Health | – | – | – |
| PL Club Liaison | – | – | – |
| PL Next Generation Coaches | – | – | – |
| FL Core Funding | – | – | – |
| PL Secondary Schools | – | – | – |
| NCS Football League funding | 46,550 | – | 46,550 |
| **Sponsorship** | | | |
| Powerchair | 759 | 150 | 909 |
| | 263,368 | 756,930 | 1,020,298 |

## 6. Charitable activities

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2020 £** |
|---|---|---|---|
| The Bournemouth and Poole College | – | – | – |
| SCL Education Football - Education program | 90,190 | – | 90,190 |
| Bournemouth University - coaching | 3,960 | – | 3,960 |
| School coaching - including lunch,after school clubs and PPA | 29,986 | – | 29,986 |
| Soccer schools - including summer schools | 24,700 | – | 24,700 |
| Residential courses | – | – | – |
| Other Coaching | 21,807 | – | 21,807 |
| | 170,643 | – | 170,643 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|
| The Bournemouth and Poole College | 1,200 | – | 1,200 |
| SCL Education Football - Education program | 54,518 | – | 54,518 |
| Bournemouth University - coaching | 11,131 | – | 11,131 |
| School coaching - including lunch,after school clubs and PPA | 38,702 | – | 38,702 |
| Soccer schools - including summer schools | 56,038 | – | 56,038 |
| Residential courses | 7,988 | – | 7,988 |
| Other Coaching | 5,356 | 1,340 | 6,696 |
| | 174,933 | 1,340 | 176,273 |

## 7. Other charitable activities

| | Unrestricted Funds £ | **Total Funds 2020 £** | Unrestricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|---|
| Birthday parties | 3,472 | 3,472 | 20,208 | 20,208 |
| Mini Kickers | 10,539 | 10,539 | 26,359 | 26,359 |
| Women and Girls Football subscriptions | 12,230 | 12,230 | 3,919 | 3,919 |
| | 26,241 | 26,241 | 50,486 | 50,486 |

## 8. Investment income

| | Unrestricted Funds £ | **Total Funds 2020 £** | Unrestricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|---|
| Bank interest receivable | 73 | 73 | 139 | 139 |

## 9. Other income

| | Unrestricted Funds £ | **Total Funds 2020 £** | Unrestricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|---|
| Salaries recharged | – | – | 3,000 | 3,000 |
| Other income - Paypal | 434 | 434 | 1,230 | 1,230 |
| Other income - Satellite & linked clubs | 7,500 | 7,500 | 5,539 | 5,539 |
| Other income - Job retention scheme funding | 176,879 | 176,879 | – | – |
| | 184,813 | 184,813 | 9,769 | 9,769 |

## 10. Expenditure on charitable activities by fund type

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2020 £** |
|---|---|---|---|
| Salaries and wages | 75,894 | 672,866 | 748,760 |
| Staff training | 8,607 | 421 | 9,027 |
| Coaching fees | 1,260 | 6,590 | 7,850 |
| DBS checks | 667 | – | 667 |
| Motor and travel | 11,982 | 2,002 | 13,984 |
| Coach and minibus hire | 1,095 | 1,753 | 2,848 |
| Prizes and trophies | 616 | 30 | 646 |
| Catering | 2,340 | 28 | 2,369 |
| Venue hire | 31,881 | 27,799 | 59,680 |
| Kit and equipment | 167 | 349 | 516 |
| Tour costs | – | – | – |
| Affiliation and licenses | 2,030 | 1,194 | 3,224 |
| Local projects | 2,602 | – | 2,602 |
| Support costs | 150,892 | 9,924 | 160,816 |
| | 290,033 | 722,956 | 1,012,989 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|
| Salaries and wages | 58,470 | 562,170 | 620,640 |
| Staff training | 10,697 | 2,213 | 12,910 |
| Coaching fees | (1,040) | 10,395 | 9,355 |
| DBS checks | 700 | – | 700 |
| Motor and travel | 31,858 | 9,591 | 41,449 |
| Coach and minibus hire | 4,830 | 14,115 | 18,945 |
| Prizes and trophies | 2,373 | 3,588 | 5,961 |
| Catering | 6,757 | 415 | 7,172 |
| Venue hire | 38,182 | 64,086 | 102,268 |
| Kit and equipment | 9,880 | 3,010 | 12,890 |
| Tour costs | 19,945 | 23,331 | 43,276 |
| Affiliation and licenses | 1,163 | 1,511 | 2,674 |
| Local projects | – | 3,600 | 3,600 |
| Support costs | 163,664 | 8,214 | 171,879 |
| | 347,479 | 706,239 | 1,053,719 |

## 11. Expenditure on charitable activities by activity type

| | Activities undertaken directly £ | Support costs £ | **Total funds 2020 £** | Total fund 2019 £ |
|---|---|---|---|---|
| Salaries and wages | 748,760 | – | 748,760 | 620,640 |
| Staff training | 9,027 | – | 9,027 | 12,910 |
| Coaching fees | 7,850 | – | 7,850 | 9,355 |
| DBS checks | 667 | – | 667 | 700 |
| Motor and travel | 13,984 | – | 13,984 | 41,449 |
| Coach and minibus hire | 2,848 | – | 2,848 | 18,945 |
| Prizes and trophies | 646 | – | 646 | 5,961 |
| Catering | 2,369 | – | 2,369 | 7,172 |
| Venue hire | 59,680 | – | 59,680 | 102,268 |
| Kit and equipment | 516 | – | 516 | 12,890 |
| Tour costs | – | – | – | 43,276 |
| Affiliation and licenses | 3,224 | – | 3,224 | 2,674 |
| Local projects | 2,602 | – | 2,602 | 3,600 |
| Support costs | – | 143,344 | 143,344 | 149,816 |
| Governance costs | – | 17,472 | 17,472 | 22,063 |
| | 852,173 | 160,816 | 1,012,989 | 1,053,719 |

## 12. Analysis of support costs

Analysis of support costs

| | Unrestricted funds £ | Restricted funds £ | 2020 £ | 2019 £ |
|---|---|---|---|---|
| Administration salaries | 52,457 | | 52,457 | 51,157 |
| Staff pensions | 7,893 | 5,271 | 13,164 | 9,190 |
| Telephone | 10,353 | | 10,353 | 9,730 |
| Bank charges | 1,290 | | 1,290 | 2,085 |
| Sundries | 2,438 | 4,414 | 6,852 | 7,110 |
| Advertising, printing and stationery | 2,443 | | 2,443 | 6,360 |
| Internet | 355 | | 355 | 272 |
| Computer and software | 2,100 | – | 2,100 | 7,922 |
| Vehicle leasing | 7,735 | – | 7,735 | 8,851 |
| Depreciation and loss on disposals | 4,314 | 240 | 4,554 | 9,703 |
| Insurance | 7,091 | | 7,091 | 2,004 |
| Repairs and renewals | – | – | – | 2,761 |
| Classroom and office rent | 27,299 | – | 27,299 | 24,866 |
| Rates | 2,242 | | 2,242 | 1,929 |
| Electricity | 2,461 | | 2,461 | 2,230 |
| Cleaning | 2,948 | | 2,948 | 3,646 |
| | 133,419 | 9,925 | 143,344 | 149,816 |
| Governance costs | | | | |
| Audit and accountancy | 12,043 | – | 12,043 | 12,434 |
| Legal and consultancy fees | 5,429 | – | 5,429 | 9,629 |
| | 150,891 | 9,925 | 160,816 | 171,879 |

Analysis of support costs

## 13. Net income

Net income is stated after charging/(crediting):

| | 2020 £ | 2019 £ |
|---|---|---|
| Depreciation of tangible fixed assets | 4,554 | 9,702 |

## 14. Auditors remuneration

| | 2020 | 2019 |
|---|---|---|
| | £ | £ |
| Fees payable for the audit of the financial statements | 8,100 | 8,100 |

## 15. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

| | 2020 | 2019 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 747,666 | 627,452 |
| Social security costs | 53,551 | 44,346 |
| Employer contributions to pension plans | 13,164 | 9,190 |
| | 814,381 | 680,988 |

The average head count of employees during the year was 41 (2019: 35). The average number of full-time equivalent employees during the year is analysed as follows:

| | 2020 | 2019 |
|---|---|---|
| | No. | No. |
| Full time staff | 34 | 28 |
| Part-time coaches and apprentices | 7 | 7 |
| | 41 | 35 |

The number of employees whose remuneration for the year fell within the following bands, were:

| | 2020 | 2019 |
|---|---|---|
| | No. | No. |
| £70,000 to £79,999 | 1 | 1 |

### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £144,409 (2019 £143,515).

## 16. Trustee remuneration and expenses

The trustees received no remuneration during the year and no expenses were reimbursed.

## 17. Tangible fixed assets

| | Fixtures and fittings £ | Motor vehicles £ | Equipment £ | Total £ |
|---|---|---|---|---|
| **Cost** | | | | |
| **At 1 Dec 2019 and 30 Nov 2020** | 1,442 | 11,494 | 51,069 | 64,005 |
| **Depreciation** | | | | |
| At 1 Dec 2019 | 1,442 | 6,279 | 38,068 | 45,789 |
| Charge for the year | – | 1,303 | 3,251 | 4,554 |
| **At 30 Nov 2020** | 1,442 | 7,582 | 41,319 | 50,343 |
| **Carrying amount** | | | | |
| **At 30 Nov 2020** | – | 3,912 | 9,750 | 13,662 |
| At 30 Nov 2019 | – | 5,215 | 13,001 | 18,216 |

## 18. Debtors

| | 2020 £ | 2019 £ |
|---|---|---|
| Trade debtors | 104,699 | 122,629 |
| Prepayments and accrued income | 700 | 3,825 |
| Other debtors | 5,677 | 5,677 |
| | 111,076 | 132,131 |

## 19. Creditors: amounts falling due within one year

| | 2020 £ | 2019 £ |
|---|---|---|
| Trade creditors | 9,382 | 25,513 |
| Accruals and deferred income | 20,057 | 110,464 |
| Social security and other taxes | 16,165 | 14,525 |
| Other creditors | 2,755 | 2,312 |
| | 48,359 | 152,814 |

## 20. Deferred income

| | 2020 £ | 2019 £ |
|---|---|---|
| Amount deferred in year | 11,750 | 86,250 |

## 21. Pensions and other post retirement benefits

**Defined contribution plans**

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £13,164 (2019: £9,190).

## 22. Analysis of charitable funds

### Unrestricted funds

| | At 1 Dec 2019 £ | Income £ | Expenditure £ | At 30 Nov 2020 £ |
|---|---|---|---|---|
| General funds | 418,490 | 734,798 | (290,033) | 863,255 |

| | At 1 Dec 2018 £ | Income £ | Expenditure £ | At 30 Nov 2019 £ |
|---|---|---|---|---|
| General funds | 267,274 | 498,695 | (347,479) | 418,490 |

### Restricted funds

| | At 1 Dec 2019 £ | Income £ | Expenditure £ | At 30 Nov 2020 £ |
|---|---|---|---|---|
| PL Continuous Improvement | 1,997 | – | 1 | 1,998 |
| PL Kicks and Kicks Discretionary | 50,000 | 173,334 | (205,001) | 18,333 |
| PL Primary Stars | 25,000 | 83,333 | (100,000) | 8,333 |
| PL Girls | – | 15,000 | (15,000) | – |
| PL/BT Disability project | – | 21,500 | (21,500) | – |
| PL/PFA Goals project | 80,283 | – | (80,283) | – |

**22. Analysis of charitable funds *(continued)***

| | | | | |
|---|---|---|---|---|
| Ability Counts | – | – | – | – |
| Floodlights | 962 | – | (240) | 722 |
| AFC Bournemouth local projects | 92,980 | 88,262 | (111,492) | 69,750 |
| Royal British Legion Veteran Cherries | – | – | – | – |
| PL Female College Development | – | 16,844 | (15,150) | 1,694 |
| PL Health | – | 65,000 | (58,500) | 6,500 |
| PL Club Liason | – | 15,000 | (15,000) | – |
| Pl Secondary Schools | – | 66,833 | (63,250) | 3,583 |
| Pl Next Generation Coaches | – | 41,712 | (37,541) | 4,171 |
| | 251,222 | 586,818 | (722,956) | 115,084 |

| | At 1 Dec 2018 £ | Income £ | Expenditure £ | At 30 Nov 2019 £ |
|---|---|---|---|---|
| PL Continuous Improvement | 1,999 | 72,999 | (73,001) | 1,997 |
| PL Kicks and Kicks Discretionary | 22,500 | 145,000 | (117,500) | 50,000 |
| PL Primary Stars | 25,000 | 100,000 | (100,000) | 25,000 |
| PL Girls | 6,250 | 12,500 | (18,750) | – |
| PL/BT Disability project | 25,000 | 50,000 | (75,000) | – |
| PL/PFA Goals project | 20,082 | 236,401 | (176,200) | 80,283 |
| Ability Counts | – | 18,170 | (18,170) | – |
| Floodlights | 1,282 | – | (320) | 962 |
| AFC Bournemouth local projects | 81,745 | 123,200 | (111,965) | 92,980 |
| Royal British Legion Veteran Cherries | 15,333 | – | (15,333) | – |
| PL Female College Development | – | – | – | – |
| PL Health | – | – | – | – |
| PL Club Liason | – | – | – | – |
| Pl Secondary Schools | – | – | – | – |
| Pl Next Generation Coaches | – | – | – | – |
| | 199,191 | 758,270 | (706,239) | 251,222 |

**22. Analysis of charitable funds *(continued)***

PL Continuous Improvement Fund

Premier League Charitable funding for the improvement of the governance and administration of the trust.

PL Kicks

PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

PL Primary Stars

A new programme to replace School Sports, which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

PL Girls

A programme to provide girls over 11 years old to take part in football in the local community.

PL Enterprise

This project is run in partnership with Secondary Schools where it delivers Enterprise workshops mapped to Key stage 3 & 4 curriculum. The programme aims to demonstrate to pupils the relevance of Maths and English to the real world of work. Pupils on the project carry out Maths and English tasks in an interactive, practical way that is based on learning about how a football club operates as a business.

PL/BT Disability

A programme to create possibilities for disabled people through sport.

Floodlights

Funding was received from Sport England to acquire mobile floodlights used during evening sessions of social inclusion projects.

AFC Bournemouth local projects

Funding received from the football club to provide a range of community benefit projects.

Royal British Legion - Veteran Cherries

Funding to work with veterans and armed forces, aiming to engage and support throughactivities and guidance.

| | 2020 £ | 2019 £ |
|---|---|---|

## 23. Analysis of net assets between funds

| | Unrestricted Funds £ | Restricted Funds £ | **Total Funds 2020 £** |
|---|---|---|---|
| Tangible fixed assets | 13,662 | – | 13,662 |
| Current assets | 897,232 | 115,804 | 1,013,036 |
| Creditors less than 1 year | (48,359) | – | (48,359) |
| **Net assets** | 862,535 | 115,804 | 978,339 |

| | Unrestricted Funds £ | Restricted Funds £ | Total Funds 2019 £ |
|---|---|---|---|
| Tangible fixed assets | 18,216 | – | 18,216 |
| Current assets | 553,087 | 251,222 | 804,309 |
| Creditors less than 1 year | (152,814) | – | (152,814) |
| **Net assets** | 418,489 | 251,222 | 669,711 |

## 24. Analysis of changes in net debt

| | At 1 Dec 2019 £ | Cash flows £ | **At 30 Nov 2020 £** |
|---|---|---|---|
| Cash at bank and in hand | 672,178 | 229,782 | 901,960 |

## 25. Related parties

There were the following transactions during the year with AFC Bournemouth Limited, a company of which Mr JA Mostyn was a director throughout the year.

| | |
|---|---|
| Sponsored local projects and miscellaneous receipts | £90,512 |
| Miscellaneous purchases and recharges | £8,270 |

At the year-end date balances of £79,314 (2019: £85765) were due from, and amounts of £nil (2019: £3,975) were due to the football club in respect of trading ledger balances.