

# CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION

England & Wales · Charity number 1122676

## Details

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Other names	DONCASTER ROVERS FC COMMUNITY SPORTS & EDUCATION FOUNDATION
Status	Registered
Legal form	Charitable company
Company number	<a href="#">06442620</a>
Registered	2008-02-07
Register	<a href="#">View on the Charity Commission register</a>

## Contact

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Address	Eco-Power Stadium Stadium Way Doncaster DN4 5JW
Phone	01302764663
Website	<a href="http://www.clubdoncasterfoundation.co.uk">www.clubdoncasterfoundation.co.uk</a>

## Activities

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**Objects:** 3) FOR THE BENEFIT OF THE PUBLIC GENERALLY AND, IN PARTICULAR, THE INHABITANTS OF YORKSHIRE AND ITS SURROUNDING AREAS:-3.1) TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF ASSOCIATION FOOTBALL AND OTHER SPORTS CAPABLE OF IMPROVING HEALTH ("FACILITIES" IN THIS CLAUSE 3 MEANS LAND, BUILDINGS, EQUIPMENT AND ORGANISING SPORTING ACTIVITIES);3.2) TO PROVIDE AND ASSIST IN PROVIDING FACILITIES FOR SPORT, RECREATION OR OTHER LEISURE TIME OCCUPATION OF SUCH PERSONS WHO HAVE NEED FOR SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE; AND3.3) TO ADVANCE THE EDUCATION OF CHILDREN AND YOUNG PEOPLE THROUGH SUCH MEANS AS THE TRUSTEES THINK FIT IN ACCORDANCE WITH THE LAW OF CHARITY.

**Activities:** To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health.To advance the education of children and

young people through such means as the trustees think fit in accordance with the law of charity.

## Classification

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- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services
- **What:** Education/training, Disability, The Prevention Or Relief Of Poverty, Arts/culture/heritage/science, Amateur Sport, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

## Geography

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- **Area of benefit:** NOT DEFINED. IN PRACTICE, DONCASTER, SOUTH YORKSHIRE
- Doncaster

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-08-31	£2,003,600	£2,001,398	£441,139	49
2024-08-31	£1,976,094	£1,872,695	£438,937	50
2023-08-31	£1,666,136	£1,864,525	£335,538	51
2022-08-31	£1,822,984	£1,834,317	£533,927	59
2021-08-31	£1,676,385	£1,609,001	£545,260	49
2020-08-31	£1,672,005	£1,678,027	£477,875	53

## Trustees

Name	Role	Appointed
Andrew Westmoreland		2021-09-22
Danny Wake		2021-09-22
Elaine McFarlane		2021-09-22
Frances Anne Joel		2026-03-26
GAVIN PAUL SAMUEL BALDWIN		2012-04-27
Karen Beardsley		2021-09-22
Lee Tillman		2020-04-29
NATALIE LOUISE SHAW		2017-01-18
Rebecca Renee Holt		2021-09-22
Sarah Louise Barton		2025-08-01

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

England & Wales - Charity number 1122676

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# Accounts

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Company No: 06442620 (England and Wales)  
Charity No: 1122676

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

**(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND AUDITED ACCOUNTS  
FOR THE YEAR ENDED  
31 AUGUST 2024**

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31 AUGUST 2024**

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**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

1.

**COMPANY INFORMATION**

**TRUSTEES**

G Baldwin  
N Shaw  
L Tillman  
K Beardsley  
R Holt  
E McFarlane  
D Wake  
A Westmoreland

**CHIEF EXECUTIVE**

J Davis

**PRINCIPAL ADDRESS**

Eco-Power Stadium  
Stadium Way  
Doncaster  
DN4 5JW

**REGISTERED CHARITY NUMBER**

1122676

**COMPANY NUMBER**

06442620

**AUDITORS**

Xeinadin Audit Limited  
Sidings House, Sidings Court, Lakeside  
Doncaster  
DN4 5NU

**BANKERS**

Barclays Bank Plc  
3 High Street  
Doncaster  
DN4 5HX

## **TRUSTEES' REPORT**

The Trustees, who are also the directors of the charity for the purposes of the Companies Act, present their annual report and the audited financial statements of the charity for the year ended 31 August 2024. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

### **TRUSTEES OF THE CHARITY**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees who have served during the year and since the year end were as follows:

G Baldwin  
A Stewart (Resigned 10 May 2024)  
N Shaw  
L Tillman  
K Beardsley  
R Holt  
E McFarlane  
A Westmoreland  
D Wake  
R Poole (Secretary) (Resigned 6 December 2023)  
M Evans (Secretary) (Appointed 10 May 2024)

### **OVERVIEW**

Club Doncaster Foundation, formerly Doncaster Rovers Foundation, is a non-profit, self-funding registered charity that has achieved over 30 years of inspiring positive change, participation in sport, physical activity and education within the Doncaster Borough and internationally. We utilise the social reach of the professional sports clubs and community stadium to challenge lifelong habits, inspire positive change and motivate sustained participation in sport, physical activity, training and education.

Club Doncaster encompasses Doncaster Rovers Football Club, Doncaster Rugby League Club and Doncaster Rovers Belles LFC and is built on the shared principles of 'creating a better Doncaster' and 'improving lives' at the heart of everything we do. Our award-winning team have reached in excess of 15,000 participants a year with a portfolio of over 35 projects.

To achieve our success, we will drive and form partnerships and collaboratives with key local, regional and national stakeholders.

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The organisation is a charitable company limited by guarantee incorporated on 3 December 2007 and registered as a charity on 7 February 2008. The charity was established under a Memorandum of Association that clearly sets out the objects and powers of the charitable company and is governed under its Articles of Association. The liability of the members is limited to an amount not exceeding £10.

When considering appointing new Trustees, the Board has regard to the requirement for any special skills needed to support the charity's work.

**TRUSTEES' REPORT**

**(CONTINUED)**

New Trustees are invited and encouraged to attend activity sessions and meet team members to familiarise themselves with the organisation and the context within which it operates. Additionally, Trustees are already familiar with the practical work of the organisation having been briefed by the Chief Executive on such issues:

- The obligations of the Trustees under charity and company law.
- The main documents which set out the operational framework for the organisation including the Memorandum and Articles of Association.
- Recent copies of minutes of meetings
- The business plan and recent financial performance of the organisation.
- Future plans and objectives

The Board of Trustees meet at a minimum of quarterly. These meetings provide strategic guidance and governance. The Foundation is continually seeking to develop a broader skills mix of Trustees to support and advance the current level of service offered.

A Chief Executive is appointed by the Trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment and general development of the charity. All areas of the charity's operations and developments are reported upon by the Chief Executive during the Trustees' meetings.

**RELATED PARTIES**

The charity has established several key partners locally and nationally to meet the organisation's aims and objectives. The charity has a close and productive working relationship with Doncaster Rovers FC, Doncaster Rugby League Club, Doncaster Rovers Belles FC, Doncaster College (DN Group), City of Doncaster Council (DMBC), South Yorkshire Police, Sport England, Yorkshire Sport Foundation, DCLT, local schools and other community groups. The charity will continue to forge closer community links to promote and increase the number of residents accessing our provision. Our proactive approach to partnership working has contributed significantly to a dramatic increase in people accessing our services and interventions over the past twelve months.

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**RISK MANAGEMENT**

The Trustees have overall responsibility for ensuring that the charity has appropriate systems of controls, financial and otherwise, to manage the risks that it faces and to provide reasonable assurance that the charity is operating effectively and efficiently.

The Trustees have a risk management strategy which comprises:

- an annual review of the risks the charity may face.
- the establishment of systems and procedures to mitigate those risks identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

Particular attention has focussed on risk assessment of all activities delivered ensuring the safety and wellbeing of the service user with this being heightened during the pandemic. A key element in the management of financial risk is the implementation of a reserves policy which is reviewed annually by the Board of Trustees.

**TRUSTEES' REPORT**

**(CONTINUED)**

**OBJECTIVES AND ACTIVITIES**

The Charity's objectives (the Objects) are for the benefit of the public generally and in particular, the inhabitants of Doncaster and surrounding areas:

- To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health.
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity.

The charity has the broad aim of significantly improving the lives of residents across Doncaster.

The strategies employed to achieve the charity's objectives are to:

- Increase our health and wellbeing offer to affect change across Doncaster
- Develop comprehensive brand awareness that underpins every communication
- Support work on social inclusion enabling more people to access provision
- Ensure everything we do is underpinned by being inclusive
- Grow the reach and impact of our Education offer
- Develop fundraising income to allow us to expand over-subscribed services

The major areas of the charity's work centre around a full-time education provision, community outreach programmes (spanning across schools and health agenda) and targeted inclusion provision.

The Trustees have given careful consideration to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities.

**ACHIEVEMENTS AND PERFORMANCE**

During the 2023-24 delivery year the organisation engaged with 15,388 unique beneficiaries, culminating in 180,791 attendances. This was the highest number of beneficiaries we have ever reached in a single delivery year.

We also delivered the following outcomes:

- 1316 children accessed our Kicks provision.
- Direct interventions delivered in 33 schools.
- 541 adults completed our Fit Rovers programme.
- 450 families accessed our support via pre and post-natal provision.
- 1018 people accessed our walk & talk/dementia hub provision.
- 962 people accessed our targeted provision.

**Education programme**

In partnership with Doncaster College, the Foundation has successfully delivered full time further and higher education to over 200 young people. The package of qualifications has been put together to give learners the chance to develop their employment pathways within professional sport. The courses are designed to provide individuals with the knowledge and understanding of a number of science based and sports units offered at levels 2 and 3 that all allow for natural progression onto further university study, including the college's own HE offer, or employment.

**TRUSTEES' REPORT**

**(CONTINUED)**

The results for the 23-24 delivery year were as follows:

- 100% pass rate across all main qualifications.
- 95.7% achievement rate across all main qualifications.
- 95.7% retention of learners.

Student data and feedback from independent student surveys showed:

- 94% of learners would recommend the college to family or friends.
- 98% of students enjoy coming to college.

**Community outreach**

In partnership with the Premier League Charitable Fund we delivered outreach provision across schools and community settings, supporting national curriculum provision, diversionary activity and tailored youth mentoring services. Our outreach work spans from direct delivery in schools to outreach work in communities across Doncaster, supporting thousands of young people on their development to positive destinations.

We also deliver youth engagement activity through the NCS programme and the elevate programme, funded by the Liz & Terry Bramall Foundation. This programme allows us to support young people with life skills provision and away residential support.

**Health and wellbeing**

Our health and wellbeing provision focuses on improving the physical, mental and social health of the local community. It offers a variety of programs aimed at supporting individuals to live healthier and more active lives, regardless of age, ability, or background. We now offer pre and post-natal provision, adult health and wellbeing services coupled with ageing well provision.

**Inclusion**

Our inclusion work has seen us deliver targeted programming to under-represented communities across Doncaster. 962 people accessed our provision over the delivery year with sessions supporting armed forces veterans, Muslim women, LGBTQ+ and refugee support.

**TRUSTEES' REPORT**

**(CONTINUED)**

**FINANCIAL REVIEW AND RESERVES POLICY**

The financial results of the charity are set out on pages 11 and 12. At 31 August 2024 the accounts show the Foundation to have net assets of £438,937 over the year compared to the prior year figures. The Trustees' policy is to hold six months annual budgeted expenditure in reserve. The reserves are needed in the event of lost funding, unexpected costs or reduced income levels. In order to enable Trustees to monitor the reserves, the Trustees Report, prepared by the Chief Executive and submitted to the Board of Trustees every three months, includes details of the reserve fund. The unrestricted reserves at 31 August 2024 were £241,090 with free reserves of £195,274.

**PLANS FOR THE FUTURE**

The second year of the 2022-2025 strategic plan has been a successful one. The organisation has delivered provision to those in need at record levels, with 15,388 people receiving direct support. As we move into the 3rd year of this 3 year strategy, we feel that we are in a strong position.

**Mission Statement**

To improve lives in Doncaster by using the power of sport to deliver excellence in education, physical activity, health and well-being and inclusion.

**Vision**

Club Doncaster Foundation is a positive, dynamic and pro-active organisation that is committed to promoting sustained participation in sport, physical activity, training and education.

**Values**

- Be at the heart of the community.
- Be fully inclusive and accessible.
- Operate with excellence, passion and commitment.
- Be respectful, reliable and trusted.
- Act with professionalism and integrity.
- Promote equality, diversity and inclusion.
- Be flexible to the changing needs of the Doncaster Borough.

**Strategic Objectives**

- To make a positive difference in Doncaster through delivery of existing & new programmes.
- Improve physical and mental health for people of all ages, support, inspire & educate children and young people, helping them to reach their full potential
- Develop our reach into communities and ensure equitable access to our activities and programmes
- Establish the Foundation as a pivotal and leading charity, a third sector leader and anchor organization within the borough.
- Promote civic pride.

**TRUSTEES' REPORT**

**(CONTINUED)**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources during the period. In preparing those financial statements, the Trustees are required to:

- Select the most suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and Statements of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are also responsible for ensuring that the assets are properly applied in accordance with charity law.

**PAY POLICY FOR KEY STAFF**

The directors consider the board of directors, who are the Trust's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Trust on a day-to-day basis. All trustees' give of their time freely and no director received remuneration in the year.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

**OUR APPROACH TO FUNDRAISING ACTIVITIES**

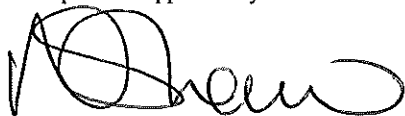
The charity currently has a small proportion of fundraising activities aligned to its income generation. In addition to generic donations, the trustees are pleased to receive unsolicited gifts and legacies from supporters who generously support the work of the charity and this is an area that has been highlighted for strategic development as the organisation looks to grow and support the needs of the Borough.

**STATEMENT OF DISCLOSURE TO THE AUDITORS**

As far as the Trustees are aware, there is no relevant audit information (information needed by the charity's auditors in connection with preparing their report) of which the company's auditors are unaware, and they have taken all the steps they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution to appoint Xeinadin Audit Limited as auditor for the ensuing year will be proposed at the forthcoming annual general meeting.

This report was approved by the Trustees on 15 May 2025 and has been signed on its behalf by:



N Shaw - Chair of trustees

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**Opinion**

We have audited the financial statements of Club Doncaster Community Sports & Education Foundation for the year ended 31 August 2024 which comprise of the Statement of Financial Activities, the Balance Sheet and Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at 31 August 2024, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE) (CONT'D)**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting regularities, including fraud is detailed below:

Based on our understanding of the charitable company, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act and Corporation Tax legislation and we considered the extent to which non-compliance might have a material effect on the financial statements.

CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION  
(A COMPANY LIMITED BY GUARANTEE) (CONT'D)

As part of this assessment we considered both quantitative and qualitative factors. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Charities Act 2011, the Companies Act 2006 and the provisions of the Statement of Recommended Practice 'Accounting and Reporting by Charities' (FRS 102).

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements which included the risk of management override of controls. We determined that the principal risks were related to posting inappropriate journal entries, omitting, advancing or delaying recognition of events and transactions that have occurred during or after the reporting period, and potential management bias in the determination of accounting estimates or judgements to manipulate results.

Audit procedures performed by the engagement team include:


- Enquiring of and obtaining written representation from management in relation to known or suspected instances of non-compliance with laws and regulations and fraud;
- Evaluation of management's controls designed to prevent and detect irregularities;
- Review of board meeting minutes and meetings of those charged with governance;
- Identifying and, where relevant, testing journal entries posted by senior management or with unusual combinations;
- Assessing and evaluating the business rationale of significant transactions outside the normal course of business;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Incorporating elements of unpredictability into the nature, timing and/or extent of audit procedures performed.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

  
Xeinadin Audit Limited  
Statutory Auditor  
Sidings House, Sidings Court  
Doncaster  
South Yorkshire  
DN4 5NU

Dated: 28/05/2025

**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCLUDING INCOME EXPENDITURE ACCOUNT)**

**YEAR ENDED 31 AUGUST 2024**

	NOTES	UNRESTRICTED FUNDS 2024 £	RESTRICTED FUNDS 2024 £	TOTAL FUNDS 2024 £	TOTAL FUNDS 2023 £
<b>INCOME AND EXPENDITURE</b>					
<b>INCOMING RESOURCES</b>					
Activities for generating funds	2				
- Education programme		734,017	9,741	743,758	706,475
- Participation programme		255,901	649,058	904,959	513,295
- Social inclusion programme		2,500	-	2,500	145,084
- Donations and sponsorship		41,817	-	41,817	19,435
		<u>1,034,235</u>	<u>658,799</u>	<u>1,693,034</u>	<u>1,384,289</u>
<b>Incoming resources from charitable activities:</b>					
- Grants	3	35,000	236,743	271,743	259,955
<b>Government Grants</b>					
- Apprenticeship Bursaries	4	4,100	-	4,100	19,150
<b>Investment income</b>	4	7,217	-	7,217	2,742
<b>TOTAL INCOMING RESOURCES</b>		<u>1,080,552</u>	<u>895,542</u>	<u>1,976,094</u>	<u>1,666,136</u>
<b>RESOURCES EXPENDED</b>					
Cost of charitable activities	5	1,011,643	852,202	1,863,845	1,857,404
Governance costs	5	8,850	-	8,850	7,121
<b>Total Resources Expended</b>		<u>1,020,493</u>	<u>852,202</u>	<u>1,872,695</u>	<u>1,864,525</u>
<b>NET INCOMING RESOURCES FOR THE PERIOD</b>		<u>60,059</u>	<u>43,340</u>	<u>103,399</u>	<u>(198,389)</u>
<b>STATEMENT OF ACCUMULATED FUNDS</b>					
Accumulated funds brought forward		181,031	154,507	335,538	533,927
Net movement in funds		60,059	43,340	103,399	(198,389)
Transfer between funds		-	-	-	-
<b>Accumulated funds carried forward at 31 August 2024</b>		<u>241,090</u>	<u>197,847</u>	<u>438,937</u>	<u>335,538</u>

**TOTAL RECOGNISED GAINS AND LOSSES**

The charity has no recognised gains or losses other than the net incoming resources for the above financial period.

All the activities of the charity are classed as continuing.

The notes on pages 15 to 21 form part of these financial statements.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**REGISTERED NUMBER - 06442620**  
**BALANCE SHEET**

12.

**YEAR ENDED 31 AUGUST 2024**

	NOTES	2024		2023	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible Assets	8		45,816		50,661
<b>CURRENT ASSETS</b>					
Debtors	9	217,425		237,479	
Cash at bank and in hand		431,746		264,448	
		<u>649,171</u>		<u>501,927</u>	
<b>CREDITORS:</b>					
Amounts falling due within one year	10		<u>256,050</u>		<u>217,050</u>
<b>NET CURRENT ASSETS</b>			393,121		284,877
<b>NET ASSETS</b>			<u><u>438,937</u></u>		<u><u>335,538</u></u>
<b>FUNDS OF THE CHARITY</b>					
Unrestricted funds	12, 15		241,090		181,031
Restricted funds	13, 15		<u>197,847</u>		<u>154,507</u>
			<u><u>438,937</u></u>		<u><u>335,538</u></u>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2024.

The financial statements were approved by the board on 15 May 2025 and signed on its behalf by:



N Shaw - Chair

The notes on pages 15 to 21 form part of these financial statements.

**STATEMENT OF CASHFLOWS**

**YEAR ENDED 31 AUGUST 2024**

	Note	2024 £	2023 £
<b>Cash flows from operating activities</b>			
Cash generated from operations		169,794	(202,786)
		<hr/>	<hr/>
Net cash from operating activities	1	169,794	(202,786)
		<hr/>	<hr/>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(9,713)	(1,239)
Interest received		7,217	2,742
		<hr/>	<hr/>
Net cash from investing activities		(2,496)	1,503
		<hr/>	<hr/>
(Decrease)/increase in cash and cash equivalents		167,298	(201,283)
Cash and cash equivalents at beginning of year		264,448	465,731
		<hr/>	<hr/>
Cash and cash equivalents at end of year	2	431,746	264,448
		<hr/> <hr/>	<hr/> <hr/>

**NOTES TO CASHFLOWS**

**YEAR ENDED 31 AUGUST 2024**

**1. Reconciliation of profit before taxation to cash generated from operations**

	<b>2024</b>	<b>2023</b>
	£	£
Incoming / (Outgoing) resources for the year	103,399	(198,389)
Depreciation charges	14,558	17,830
Finance income	(7,217)	(2,742)
	<hr/>	<hr/>
	110,740	(183,301)
Decrease in trade and other debtors	20,054	52,691
Increase in trade and other creditors	39,000	(72,176)
	<hr/>	<hr/>
<b>Cash generated from operations</b>	<b>169,794</b>	<b>(202,786)</b>
	<hr/>	<hr/>

**2. Cash and cash equivalents**

**Year ended 31 August 2024**

	<b>31/08/2024</b>	<b>31/08/2023</b>
	£	£
Cash and cash equivalents	<u>431,746</u>	<u>264,448</u>

**Year ended 31 August 2023**

	<b>31/08/2023</b>	<b>31/08/2022</b>
	£	£
Cash and cash equivalents	<u>264,448</u>	<u>465,731</u>

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2024**

**1. ACCOUNTING POLICIES**

**Accounting Convention and Basis of Accounting**

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared on a going concern basis under the historical cost convention, and in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The financial statements are presented in Sterling which is the functional currency of the charity and rounded to the nearest £1.

**Limitation of members liability**

The Charity is a company limited by guarantee in England and Wales. The members of the company are the Trustees as named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member.

**Going concern**

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

**Tangible fixed assets**

Tangible fixed assets are stated at cost or valuation, net of depreciation. Depreciation is provided on all tangible assets at the following annual rates, calculated in order to write off the cost less estimated residual value over their useful economic lives;

Office equipment	- 3 years straight line/ 10 years straight line
Computer Equipment	- 3 years straight line
Gym Refurbishment	- 7 years straight line

**Government grants**

Grant income relating to revenue is recognised on an accruals basis. Income is recognised on a systematic basis over the periods in which the entity recognises the related costs for which the grant is intended to compensate. A grant that becomes receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support with no future related costs is recognised in income in the period in which it becomes receivable.

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2024**

**1. ACCOUNTING POLICIES- continued**

**Incoming Resources**

Voluntary income and donations are included in incoming resources when the conditions for receipt have been complied with, except when the donors specify that they must be used in future accounting periods, then the income is deferred. Voluntary income includes all donations and grants of a general nature.

Incoming resources from charitable activities include grants receivable for the provision of specific services to beneficiaries.

**Charitable Expenditure**

Resources expended are recognised in the period in which they are incurred, inclusive of attributable VAT which cannot be recovered.

Expenditure which is directly attributable to specific activities has been included in these cost categories. Where costs are attributable to more than one activity, they have been apportioned across the cost categories on a basis consistent with the use of these resources.

**Pension Costs**

The charity participates in a personal pension scheme arrangement. The pension charge represents the amounts payable by the charity to the fund in respect of the period.

**Restricted Funds**

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management and support costs.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2024**

	2024 £	2024 £	2024 £	2023 £
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
<b>2. ACTIVITIES FOR GENERATING FUNDS</b>				
Education programme	734,017	9,741	743,758	706,475
Participation programme	255,901	649,058	904,959	513,295
Social inclusion programme	2,500	-	2,500	145,084
Donations and sponsorship	41,817	-	41,817	19,435
	1,034,235	658,799	1,693,034	1,384,289
<b>3. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</b>				
Core funding	35,000	-	35,000	35,433
Premier League	-	236,743	236,743	224,522
	35,000	236,743	271,743	259,955
<b>4. OTHER INCOME</b>				
Job Retention Scheme	-	-	-	-
Apprenticeship Bursaries	4,100	-	4,100	19,150
Interest Received	7,217	-	7,217	2,742
	11,317	-	11,317	21,892
<b>5. TOTAL RESOURCES EXPENDED</b>				
<b>Cost of charitable activities</b>				
Staff costs	748,775	488,743	1,237,518	1,163,661
Pension	5,253	15,663	20,916	19,902
Motor and travel expenses	3,825	10,040	13,865	11,688
Facility and equipment maintenance	6,966	-	6,966	1,977
Postage, stationery and advertising	4,931	8,038	12,969	15,341
Rent and rates	40,757	-	40,757	57,603
General costs	37,790	46,798	84,588	84,710
Depreciation	14,558	-	14,558	17,829
Bank charges	3,182	-	3,182	2,160
Education costs	20,431	29,788	50,219	70,433
Participation funded programme costs	1,581	69,175	70,756	68,312
Gym costs	15,472	-	15,472	15,505
NCS costs	105,448	182,725	288,173	312,284
Repairs and renewals	2,674	1,232	3,906	15,888
Bad debts written off	-	-	-	110
	1,011,643	852,202	1,863,845	1,857,404
<b>Governance costs</b>				
Legal and professional	1,590	-	1,590	340
Auditors' remuneration	7,260	-	7,260	6,781
	8,850	-	8,850	7,121

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2024**

**5. TOTAL RESOURCES EXPENDED- continued**

Support costs	Participation	Education	Gym	Grand total
Legal & professional	530	530	530	1,590
Auditors' remuneration	3,630	3,630		7,260
	<u>4,160</u>	<u>4,160</u>	<u>530</u>	<u>8,850</u>

**6. STAFF COSTS AND NUMBERS**

	2024 £	2023 £
Wages and salaries	1,142,962	1,079,958
Employers National Insurance costs	94,556	83,703
Pension costs	20,916	19,902
	<u>1,258,434</u>	<u>1,183,563</u>

**Particulars of employees:**

The average number of employees permanently engaged in the management and administration of the Charity was:

	2024 No.	2023 No.
	<u>50</u>	<u>51</u>

During the year there were no trustees who received remuneration.

During the year there were no trustees who received expenses.

The number of employees who received total employee benefits (excluding employer pension costs of more than £60,000 is as follows:

	2024 No.	2023 No.
£60,001 - £70,000	<u>1</u>	<u>1</u>
	<u>1</u>	<u>1</u>

**7. NET INCOMING RESOURCES**

Net incoming resources are stated after charging:

	2024 £	2023 £
Staff pension contributions	20,916	19,902
Depreciation	14,558	17,830
Auditors' remuneration - Audit services	<u>7,260</u>	<u>6,781</u>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2024**

**8. TANGIBLE FIXED ASSETS**

	Fixtures and Fittings £	Gym Equipment £	Office Equipment £	Total £
<b>COST</b>				
At 1 September 2023	13,172	71,391	28,240	112,803
Additions	576	-	9,137	9,713
Disposals	-	-	-	-
At 31 August 2024	13,748	71,391	37,377	122,516
<b>DEPRECIATION</b>				
At 1 September 2023	11,175	24,684	26,283	62,142
Charge for period	1,631	10,199	2,728	14,558
Eliminated on disposal	-	-	-	-
At 31 August 2024	12,806	34,883	29,011	76,700
<b>NET BOOK VALUE</b>				
At 31 August 2024	942	36,508	8,366	45,816
At 31 August 2023	1,997	46,707	1,957	50,661

**9. DEBTORS**

	2024 £	2023 £
Operational debtors	25,509	74,830
Prepayments and accrued income	55,079	31,323
Other debtors	136,837	131,326
	217,425	237,479

**10. CREDITORS: Amounts falling due within one year**

	2024 £	2023 £
Operational creditors	18,267	44,447
Accruals and deferred income	208,307	150,420
Social security & other taxes	22,521	20,447
Other creditors	6,955	1,736
	256,050	217,050

**11. DEFERRED INCOME**

	At 01.09.23 £	Income deferred £	Amounts released £	At 31.08.24 £
Deferred income	144,345	195,232	144,345	195,232
	144,345	195,232	144,345	195,232

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2024**

**11. DEFERRED INCOME (Continued)**

Deferred income relates to funds received in advance for services to be delivered during the year 2024/5.

**12. UNRESTRICTED FUNDS**

	<b>Year ended 31-Aug-24 £</b>
As at 31 August 2022	313,985
Deficit for the year	(132,954)
As at 31 August 2023	181,031
Surplus for the year	60,059
As at 31 August 2024	241,090

**13. RESTRICTED FUNDS**

	<b>Movement in funds</b>			<b>At 31.08.24 £</b>
	<b>At 01.09.23 £</b>	<b>Incoming £</b>	<b>Outgoing £</b>	
Foundation	(410,129)	649,058	(564,763)	(325,834)
Education	392,653	9,741	(147,073)	255,321
NCS	(159,569)	-	-	(159,569)
Premier League	331,552	236,743	(140,366)	427,929
Gym	-	-	-	-
<b>Total Funds</b>	<b>154,507</b>	<b>895,542</b>	<b>(852,202)</b>	<b>197,847</b>

**14. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	<b>Unrestricted Funds 2024 £</b>	<b>Restricted Funds 2024 £</b>	<b>Total Funds 2024 £</b>	<b>Total Funds 2023 £</b>
	Tangible fixed assets	45,816	-	45,816
Cash at bank	98,993	332,753	431,746	264,448
Debtors	170,454	46,971	217,425	237,479
Creditors	(74,173)	(181,877)	(256,050)	(217,050)
	<b>241,090</b>	<b>197,847</b>	<b>438,937</b>	<b>335,538</b>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2024**

**15. RECONCILIATION OF MOVEMENTS ON FUNDS AVAILABLE FOR CHARITABLE PURPOSES**

	At 01.09.23 £	Incoming Resources £	Outgoing Resources £	At 31.08.24 £
<b>Restricted Funds</b>	154,507	895,542	(852,202)	197,847
<b>Unrestricted Funds</b>				
General	181,031	1,080,552	(1,020,493)	241,090
<b>Total Funds</b>	335,538	1,976,094	(1,872,695)	438,937

The charity's principal sources of funding during the period were from Doncaster College and The Football League (Community) Limited.

Restricted funds can only be used for the fulfilment of the purpose that they have been granted.

**16. COMPANY LIMITED BY GUARANTEE**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding up is £10.

**17. CAPITAL COMMITMENTS**

	2024 £	2023 £
Contracted but not provided for in the financial statements	-	-
	<u>-</u>	<u>-</u>

**18. RELATED PARTY TRANSACTIONS**

Other debtors include a loan of £136,837 (2023: £131,326) made to Doncaster Rovers Football Club. The loan is repayable on demand with interest being charged at 2.4% above Bank of England Base Rate on a proportion of the loan. The loan was used by the Football Club to fund the building of the charity's facility within the football ground. Interest on the loan of £3,011 (2023: £2,520) was received from Doncaster Rovers Football Club during the year.

Within the year Doncaster Rovers Football Club recharged expenses for central overhead costs to the Foundation totalling £348,266 (2023: £362,149). The Foundation made payments to Doncaster Rovers Football Club during the year of £358,918 (2023: £549,553) and there was a balance outstanding to Doncaster Rovers Football Club totalling £6,596 (2023: £11,891).

Expenses were recharged by the Foundation to Doncaster Rovers Football Club totalling £14,893 (2023: £24,294), the balance due to the Foundation at the year end was £Nil (2023: £6,309).

Operational creditors includes £787 (2023: £177) due to Doncaster Rugby League Club Limited, a company which G Baldwin acts as director. Within the year there were recharged expenses to Doncaster Rugby League Club totalling £787 (2023: £531).

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**19. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES**

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities as applicable and assist with the preparation of the financial statements.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

England & Wales - Charity number 1122676

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# Accounts

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Company No: 06442620 (England and Wales)  
Charity No: 1122676

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

**(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND AUDITED ACCOUNTS  
FOR THE YEAR ENDED  
31 AUGUST 2022**

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31 AUGUST 2022**

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**COMPANY INFORMATION**

**TRUSTEES**

G Baldwin  
A Stewart  
N Shaw  
J Kaczmarek  
L Tillman  
K Beardsley  
R Holt  
E McFarlane  
D Wake  
A Westmoreland  
R Poole (Secretary)

**CHIEF EXECUTIVE**

J Davis

**PRINCIPAL ADDRESS**

Eco-Power Stadium  
Stadium Way  
Doncaster  
DN4 5JW

**REGISTERED CHARITY NUMBER**

1122676

**COMPANY NUMBER**

06442620

**AUDITORS**

Xeinadin Audit Limited  
Sidings House, Sidings Court, Lakeside  
Doncaster  
DN4 5NU

**BANKERS**

Barclays Bank Plc  
3 High Street  
Doncaster  
DN4 5HX

### **TRUSTEES' REPORT**

The Trustees, who are also the directors of the charity for the purposes of the Companies Act, present their annual report and the audited financial statements of the charity for the year ended 31 August 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

#### **TRUSTEES OF THE CHARITY**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees who have served during the year and since the year end were as follows:

G Baldwin  
A Stewart  
N Shaw  
J Kaczmarek  
L Tillman  
K Beardsley (Appointed 22 September 2021)  
R Holt (Appointed 22 September 2021)  
E McFarlane (Appointed 22 September 2021)  
D Wake (Appointed 22 September 2021)  
A Westmoreland (Appointed 22 September 2021)  
C Saunders (Resigned 22 September 2021)  
R Poole (Secretary)

#### **OVERVIEW**

Club Doncaster Foundation, formerly Doncaster Rovers Foundation, is a non-profit, self-funding registered charity that has achieved over 30 years of inspiring positive change, participation in sport, physical activity and education within the Doncaster Borough and internationally. We utilise the social reach of the professional sports clubs and community stadium to challenge lifelong habits, inspire positive change and motivate sustained participation in sport, physical activity, training and education.

Club Doncaster encompasses Doncaster Rovers Football Club, Doncaster Rugby League Club and Doncaster Rovers Belles LFC and is built on the shared principles of 'creating a better Doncaster' and 'improving lives' at the heart of everything we do. Our award-winning team have reached in excess of 20,000 participants a year with a portfolio of over 30 projects.

To achieve our success, we will drive and form partnerships and collaboratives with key local, regional and national stakeholders.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The organisation is a charitable company limited by guarantee incorporated on 3 December 2007 and registered as a charity on 7 February 2008. The charity was established under a Memorandum of Association that clearly sets out the objects and powers of the charitable company and is governed under its Articles of Association. The liability of the members is limited to an amount not exceeding £10.

When considering appointing new Trustees, the Board has regard to the requirement for any special skills needed to support the charity's work.

**TRUSTEES' REPORT**

**(CONTINUED)**

New Trustees are invited and encouraged to attend activity sessions and meet team members to familiarise themselves with the organisation and the context within which it operates. Additionally, Trustees are already familiar with the practical work of the organisation having been briefed by the Chief Executive on such issues:

- The obligations of the Trustees under charity and company law.
- The main documents which set out the operational framework for the organisation including the Memorandum and Articles of Association.
- Recent copies of minutes of meetings
- The business plan and recent financial performance of the organisation.
- Future plans and objectives

Feedback from Trustees regarding their induction has been very positive, even during the challenges of the last few years.

The Board of Trustees meet at a minimum of quarterly. These meetings provide strategic guidance and governance. The Foundation is continually seeking to develop a broader skills mix of Trustees in order to support and advance the current level of service offered.

A Chief Executive is appointed by the Trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment and general development of the charity. All areas of the charity's operations and developments are reported upon by the Chief Executive during the Trustees' meetings.

**RELATED PARTIES**

The charity has established several key partners locally and nationally in order to meet the organisation's aims and objectives. The charity has a close and productive working relationship with Doncaster Rovers FC, Doncaster Rugby League Club, Doncaster Rovers Belles FC, Doncaster College (DN Group), DMBC, South Yorkshire Police, Sport England, Yorkshire Sport Foundation, DCLT, DCST, local schools and other community groups. The charity will continue to forge closer community links to promote and increase the number of residents accessing our provision. Our proactive approach to partnership working has contributed significantly to a dramatic increase in people accessing our services and interventions over the past twelve months.

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**RISK MANAGEMENT**

The Trustees have overall responsibility for ensuring that the charity has appropriate systems of controls, financial and otherwise, to manage the risks that it faces and to provide reasonable assurance that the charity is operating effectively and efficiently.

The Trustees have a risk management strategy which comprises:

- an annual review of the risks the charity may face.
- the establishment of systems and procedures to mitigate those risks identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

Particular attention has focussed on risk assessment of all activities delivered ensuring the safety and wellbeing of the service user with this being heightened during the pandemic. A key element in the management of financial risk is the implementation of a reserves policy which is reviewed annually by the Board of Trustees.

**TRUSTEES' REPORT**

**(CONTINUED)**

**OBJECTIVES AND ACTIVITIES**

The Charity's objectives (the Objects) are for the benefit of the public generally and in particular, the inhabitants of Yorkshire and surrounding areas:

- To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health.
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity.

The charity has the broad aim of significantly improving the lives of residents across Doncaster.

The strategies employed to achieve the charity's objectives are to:

- Provide opportunities to children and young people of all abilities to engage in physical and healthy activities.
- Provide a broad range of activities and venues within Doncaster and surrounding areas to increase opportunities for children and young people to benefit from quality, qualified sports coaching and associated activities.
- Establish effective lines of communication with local schools and, where applicable, Governing Bodies of Schools.
- Establish working relationships with, where applicable, FA, PFA, Football League, Premier League and relevant partners.
- Deliver a quality and professional service provided by appropriately qualified coaches.
- Liaise with the local PDM's relating to the development and delivery of the sessions.
- Establish a comprehensive and effective marketing strategy to promote and highlight the charity's services within schools and Doncaster.

The major areas of the charity's work centre around a full-time education provision, community outreach programmes (spanning across schools and health agenda) and inclusion projects.

The Trustees have given careful consideration to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities.

**ACHIEVEMENTS AND PERFORMANCE**

**Education programme**

In partnership with Doncaster College, the Foundation has effectively delivered full time further and higher education to over 200 young people. The unique package of qualifications have been put together to give learners the chance to develop their employment pathways within professional sport. The courses are designed to provide individuals with the knowledge and understanding of a number of science based and sports units offered at levels 2 and 3 that all allow for natural progression onto further university study, including the college's own HE offer, or employment.

Student data and feedback from independent student surveys showed:

- 100% pass rate across all main qualifications.
- 91.9% achievement rate across all main qualifications.
- 91.9% retention of learners.

Student data and feedback from independent student surveys showed:

- 100% of learners would recommend the college to family or friends.
- 98% of students enjoy coming to college

**TRUSTEES' REPORT**

**(CONTINUED)**

**Youth engagement**

Throughout 2022 our youth engagement department successfully delivered 6 NCS programmes. Our autumn programme included another residential with Selby college. In addition to the residential programme, we also delivered skills booster provision for secondary schools. Along with the engagement figures, programme quality was externally assessed at 99.4% on an assessment visit. As a result of a successful summer the changemakers programme resulted in us engaging with 102 participants.

Throughout the year we engaged with 402 young people into our youth engagement provision. All have subsequently developed confidence, resilience and tools to make a genuine impact in their local communities, along with gaining skills that will help see them through their adult life.

**Community outreach**

**Doncaster Kicks**

Providing diversionary sports activities for young people aged 8 to 19. The sessions are open to all, but the Foundation actively sought referrals from partner agencies including South Yorkshire Police, DMBC, St Leger Homes and the Violence Reduction Unit. Locations were prioritised based on crime rates, areas of deprivation and concentration of stronger families. Doncaster Kicks has been recognised and commended as a 'contributing factor to reducing low level crime and anti-social behaviour'. Developments for this year included the development of digital offers and the support through interactive workshops, while also providing resources and care packages for young people in areas of deprivation.

**Schools Provision**

Providing schools with expert coaching, pupil reward systems and teaching resources designed to be used as a vehicle for learning. Engagement packages included many added benefits such as player visits and stadium tours, while also adapting our offer to enable live sessions to be run remotely where required. The school sports programme delivered high quality physical education, PPA cover, lunchtime and breakfast clubs along with after school sessions.

**Health Programme**

The health programme comprises of several targeted interventions, delivered in areas of need across Doncaster. Through the development of the Fit Rovers brand the local community have had access to a variety of accessible health interventions, inclusive of; Fit Rovers, Cycling, Walking, Walking Football and much more.

**Premier League Inspires**

Premier League Inspires is a targeted intervention focused on supporting secondary school students to improve their aspirations and outcomes in education. The programme is predominantly delivered in a classroom setting with participants completing a range of group-based activities and workshops to develop cultural capital and key life skills. These sessions are complemented by a one-to-one mentoring offer to support select participants to improve their attendance, behaviour and effort in school.

**Community gym – Foundation Fitness**

Providing a community gym that is based in the Eco Power Stadium enabling access to state of the art facilities at an affordable cost. The gym links into a number of our existing health and wellbeing projects such as the award winning health intervention project Fit Rovers.

Foundation Fitness also houses a number of Inclusion based projects, that focus on engaging Doncaster's under represented communities such as Muslim women, Fit Forces and the LGBTQ+ community.

**TRUSTEES' REPORT**

**(CONTINUED)**

**FINANCIAL REVIEW AND RESERVES POLICY**

The financial results of the charity are set out on pages eleven to twenty one. At 31 August 2022 the accounts show the Foundation to have net assets of £533,927 a decrease of £11,333 over the year compared to the prior year figures. The Trustees' policy is to hold six months annual budgeted expenditure in reserve. The reserves are needed in the event of lost funding, unexpected costs or reduced income levels. In order to enable Trustees to monitor the reserves, the Trustees Report, prepared by the Chief Executive and submitted to the Board of Trustees every three months, includes details of the reserve fund. The free reserves at 31 August 2022 were £313,985.

**PLANS FOR THE FUTURE**

Following the transition from the previous strategy and navigating the challenges posed by the pandemic, the Foundation has positioned the community at the core of its response. Throughout this period, new services and the digitalisation of our provision has put us in a position where we can support more members of our community, broadening our reach. All of the work throughout 21-22 led us to the launch of our new strategy which sets our direction for the next 3 years.

**Mission Statement**

To improve lives in Doncaster by using the power of sport to deliver excellence in education, physical activity, health and well-being and inclusion.

**Vision**

Supporting Doncaster to become a healthier, better connected inclusive City.

**Values**

- To be inclusive in our approach.
- To care about what we do .
- To work with and across the whole Borough.
- To be professional in all that we do.
- To be different and to push the boundaries.

**Strategic Objectives**

- To increase our health and wellbeing offer, servicing the needs of our beneficiaries.
- Develop comprehensive brand awareness, ensuring clarity of vision and purpose to all partners and beneficiaries
- Support our work on social inclusion, enabling more people to access our services and ensuring our programming is underpinned by fairness and equality.
- Grow the reach and impact of our education provision.
- Establish the Foundation as a pivotal and leading charity, a third sector leader and anchor organization within the borough.

**TRUSTEES' REPORT**

**(CONTINUED)**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources during the period. In preparing those financial statements, the Trustees are required to:

- Select the most suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and Statements of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are also responsible for ensuring that the assets are properly applied in accordance with charity law.

**PAY POLICY FOR KEY STAFF**

The directors consider the board of directors, who are the Trust's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Trust on a day-to-day basis. All trustees' give of their time freely and no director received remuneration in the year.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

**OUR APPROACH TO FUNDRAISING ACTIVITIES**

The charity currently has a small proportion of fundraising activities aligned to its income generation. In addition to generic donations, the trustees are pleased to receive unsolicited gifts and legacies from supporters who generously support the work of the charity and this is an area that has been highlighted for strategic development as the organisation looks to grow and support the needs of the Borough.

**STATEMENT OF DISCLOSURE TO THE AUDITORS**

As far as the Trustees are aware, there is no relevant audit information of which the company's auditors are unaware, and they have taken all the steps they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution to appoint Xeinadin Audit Limited as auditor for the ensuing year will be proposed at the forthcoming annual general meeting.

This report was approved by the Trustees on 19/04 2023 and has been signed on its behalf by:



N Shaw - Chair

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**Opinion**

We have audited the financial statements of Club Doncaster Community Sports & Education Foundation for the year ended 31 August 2022 which comprise of the Statement of Financial Activities, the Balance Sheet and Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at 31 August 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE ) (CONT'D)**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting regularities, including fraud is detailed below:

Based on our understanding of the charitable company, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act and Corporation Tax legislation and we considered the extent to which non-compliance might have a material effect on the financial statements.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE ) (CONT'D)**

As part of this assessment we considered both quantitative and qualitative factors. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Charities Act 2011, the Companies Act 2006 and the provisions of the Statement of Recommended Practice 'Accounting and Reporting by Charities' (FRS 102)

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements which included the risk of management override of controls. We determined that the principal risks were related to posting inappropriate journal entries, omitting, advancing or delaying recognition of events and transactions that have occurred during or after the reporting period, and potential management bias in the determination of accounting estimates or judgements to manipulate results.

Audit procedures performed by the engagement team include:

- Enquiring of and obtaining written representation from management in relation to known or suspected instances of non-compliance with laws and regulations and fraud;
- Evaluation of management's controls designed to prevent and detect irregularities;
- Review of board meeting minutes and meetings of those charged with governance;
- Identifying and, where relevant, testing journal entries posted by senior management or with unusual combinations;
- Assessing and evaluating the business rationale of significant transactions outside the normal course of business;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Incorporating elements of unpredictability into the nature, timing and/or extent of audit procedures performed.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Xeinadin Audit Limited  
Statutory Auditor  
Sidings House, Sidings Court  
Doncaster  
South Yorkshire  
DN4 5NU

Dated: 15/5/23

**STATEMENT OF FINANCIAL ACTIVITIES**  
(INCLUDING INCOME EXPENDITURE ACCOUNT)

**YEAR ENDED 31 AUGUST 2022**

	NOTES	UNRESTRICTED FUNDS 2022 £	RESTRICTED FUNDS 2022 £	TOTAL FUNDS 2022 £	TOTAL FUNDS 2021 £
<b>INCOME AND EXPENDITURE</b>					
<b>INCOMING RESOURCES</b>					
<b>Activities for generating funds</b>	<b>2</b>				
- Education programme		593,301	-	593,301	700,299
- Participation programme		338,240	187,718	525,958	422,912
- Social inclusion programme		60,353	325,277	385,630	275,955
- Donations and sponsorship		15,340	-	15,340	7,171
		<u>1,007,234</u>	<u>512,995</u>	<u>1,520,229</u>	<u>1,406,337</u>
<b>Incoming resources from charitable activities:</b>					
- Grants	<b>3</b>	35,000	255,363	290,363	194,919
<b>Government Grants</b>					
- Job Retention Scheme	<b>4</b>	501	-	501	74,927
- Apprenticeship Bursaries	<b>4</b>	11,500	-	11,500	-
<b>Investment income</b>	<b>4</b>	391	-	391	202
<b>TOTAL INCOMING RESOURCES</b>		<u>1,054,626</u>	<u>768,358</u>	<u>1,822,984</u>	<u>1,676,385</u>
<b>RESOURCES EXPENDED</b>					
Cost of charitable activities	<b>5</b>	1,152,854	674,791	1,827,645	1,600,885
Governance costs	<b>5</b>	6,672	-	6,672	8,115
<b>Total Resources Expended</b>		<u>1,159,526</u>	<u>674,791</u>	<u>1,834,317</u>	<u>1,609,000</u>
<b>NET INCOMING RESOURCES FOR THE PERIOD</b>		<u>(104,900)</u>	<u>93,567</u>	<u>(11,333)</u>	<u>67,385</u>
<b>STATEMENT OF ACCUMULATED FUNDS</b>					
Accumulated funds brought forward		418,885	126,375	545,260	477,875
Net movement in funds		(104,900)	93,567	(11,333)	67,385
Transfer between funds		-	-	-	-
<b>Accumulated funds carried forward at 31 August 2022</b>		<u>313,985</u>	<u>219,942</u>	<u>533,927</u>	<u>545,260</u>

**TOTAL RECOGNISED GAINS AND LOSSES**

The charity has no recognised gains or losses other than the net incoming resources for the above financial period.

All the activities of the charity are classed as continuing.

The notes on pages 15 to 21 form part of these financial statements.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**REGISTERED NUMBER - 06442620**  
**BALANCE SHEET**

12.

**YEAR ENDED 31 AUGUST 2022**

	NOTES	2022		2021	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible Assets	8		67,252		36,424
<b>CURRENT ASSETS</b>					
Debtors	9	290,170		255,110	
Cash at bank and in hand		<u>465,731</u>		<u>477,577</u>	
		755,901		732,687	
<b>CREDITORS:</b>					
Amounts falling due within one year	10		<u>289,226</u>		<u>223,851</u>
<b>NET CURRENT ASSETS</b>			466,675		508,836
<b>NET ASSETS</b>			<u><u>533,927</u></u>		<u><u>545,260</u></u>
<b>FUNDS OF THE CHARITY</b>					
Unrestricted funds	12, 15		313,985		418,885
Restricted funds	13, 15		<u>219,942</u>		<u>126,375</u>
			<u><u>533,927</u></u>		<u><u>545,260</u></u>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2022.

The financial statements were approved by the board on 19/4/23 and signed on its behalf by:



N Shaw - Chair

The notes on pages 15 to 21 form part of these financial statements.

**STATEMENT OF CASHFLOWS**

**YEAR ENDED 31 AUGUST 2022**

	Note	2022 £	2021 £
<b>Cash flows from operating activities</b>			
Cash generated from operations		36,446	119,965
		<hr/>	<hr/>
Net cash from operating activities	1	36,446	119,965
		<hr/>	<hr/>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(48,683)	(42,383)
Disposal of tangible fixed assets		-	(44)
Interest received		391	202
		<hr/>	<hr/>
Net cash from investing activities		(48,292)	(42,225)
		<hr/>	<hr/>
(Decrease)/increase in cash and cash equivalents		(11,846)	77,740
Cash and cash equivalents at beginning of year		477,577	399,837
		<hr/>	<hr/>
Cash and cash equivalents at end of year	2	465,731	477,577
		<hr/> <hr/>	<hr/> <hr/>

**NOTES TO CASHFLOWS**

**YEAR ENDED 31 AUGUST 2022**

**1. Reconciliation of profit before taxation to cash generated from operations**

	<b>2022</b>	<b>2021</b>
	£	£
Incoming / (Outgoing) resources for the year	(11,333)	67,385
Depreciation charges	17,855	10,969
Finance income	(391)	(202)
	<hr/>	<hr/>
	6,131	78,152
Decrease in trade and other debtors	(35,060)	53,305
Increase in trade and other creditors	65,375	(11,492)
	<hr/>	<hr/>
<b>Cash generated from operations</b>	<b>36,446</b>	<b>119,965</b>

**2. Cash and cash equivalents**

**Year ended 31 August 2022**

	<b>31/08/2022</b>	<b>01/09/2021</b>
	£	£
Cash and cash equivalents	<hr/> <hr/> 465,731	<hr/> <hr/> 477,577

**Year ended 31 August 2021**

	<b>31/08/2021</b>	<b>01/04/2020</b>
	£	£
Cash and cash equivalents	<hr/> <hr/> 477,577	<hr/> <hr/> 399,837

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2022**

**1. ACCOUNTING POLICIES**

**Accounting Convention and Basis of Accounting**

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared on a going concern basis under the historical cost convention, and in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The financial statements are presented in Sterling which is the functional currency of the charity and rounded to the nearest £1.

**Limitation of members liability**

The Charity is a company limited by guarantee in England and Wales. The members of the company are the Trustees as named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member.

**Going concern**

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

**Tangible fixed assets**

Tangible fixed assets are stated at cost or valuation, net of depreciation.

Depreciation is provided on all tangible assets at the following annual rates, calculated in order to write off the cost less estimated residual value over their useful economic lives;

Office equipment	- 3 years straight line/ 10 years straight line
Computer Equipment	- 3 years straight line
Gym Refurbishment	- 7 years straight line

**Government grants**

Grant income relating to revenue is recognised on an accruals basis. Income is recognised on a systematic basis over the periods in which the entity recognises the related costs for which the grant is intended to compensate. A grant that becomes receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support with no future related costs is recognised in income in the period in which it becomes receivable.

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2022**

**1. ACCOUNTING POLICIES- continued**

**Incoming Resources**

Voluntary income and donations are included in incoming resources when the conditions for receipt have been complied with, except when the donors specify that they must be used in future accounting periods, then the income is deferred. Voluntary income includes all donations and grants of a general nature.

Incoming resources from charitable activities include grants receivable for the provision of specific services to beneficiaries.

**Charitable Expenditure**

Resources expended are recognised in the period in which they are incurred, inclusive of attributable VAT which cannot be recovered.

Expenditure which is directly attributable to specific activities has been included in these cost categories. Where costs are attributable to more than one activity, they have been apportioned across the cost categories on a basis consistent with the use of these resources.

**Pension Costs**

The charity participates in a personal pension scheme arrangement. The pension charge represents the amounts payable by the charity to the fund in respect of the period.

**Restricted Funds**

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management and support costs.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2022**

	2022 £ Unrestricted Funds	2022 £ Restricted Funds	2022 £ Total Funds	2021 £ Total Funds
<b>2. ACTIVITIES FOR GENERATING FUNDS</b>				
Education programme	593,301	-	593,301	700,299
Participation programme	338,240	187,718	525,958	422,912
Social inclusion programme	60,353	325,277	385,630	275,955
Donations and sponsorship	15,340	-	15,340	7,171
	1,007,234	512,995	1,520,229	1,406,337
<b>3. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</b>				
Core funding	35,000	6,000	41,000	55,510
Premier League	-	249,363	249,363	139,409
	35,000	255,363	290,363	194,919
<b>4. OTHER INCOME</b>				
Job Retention Scheme	501	-	501	74,928
Apprenticeship Bursaries	11,500	-	11,500	-
Interest Received	391	-	391	202
	12,392	-	12,392	75,130
<b>5. TOTAL RESOURCES EXPENDED</b>				
<b>Cost of charitable activities</b>				
Staff costs	756,103	413,915	1,170,018	1,038,546
Pension	8,225	10,036	18,261	17,912
Motor and travel expenses	12,265	-	12,265	7,316
Facility and equipment maintenance	4,191	-	4,191	2,513
Postage, stationery and advertising	13,322	-	13,322	13,019
Rent and rates	57,334	1,568	58,902	23,775
General costs	59,952	37,963	97,915	66,737
Depreciation	10,563	7,291	17,854	10,969
Profit and Loss on disposal	-	-	-	(44)
Bank charges	2,014	-	2,014	1,036
Education costs	43,849	-	43,849	40,773
Participation funded programme costs	2,376	44,378	46,754	36,748
NCS costs	154,667	159,640	314,307	338,945
Repairs and renewals	17,743	-	17,743	2,640
Bad debts written off	10,250	-	10,250	-
	1,152,854	674,791	1,827,645	1,600,885
<b>Governance costs</b>				
Legal and professional	556	-	556	1,465
Auditors' remuneration	6,116	-	6,116	6,650
	6,672	-	6,672	8,115

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2022**

**6. STAFF COSTS AND NUMBERS**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Wages and salaries	1,090,926	968,693
Employers National Insurance costs	79,092	69,853
Pension costs	18,261	17,912
	<u>1,188,279</u>	<u>1,056,458</u>

**Particulars of employees:**

The average number of employees permanently engaged in the management and administration of the Charity was:

	<b>2022</b>	<b>2021</b>
	<b>No.</b>	<b>No.</b>
	<u>59</u>	<u>49</u>

During the year there were no trustees who received remuneration.

During the year there were no trustees who received expenses.

The number of employees who received total employee benefits (excluding employer pension costs of more than £60,000 is as follows:

	<b>2022</b>	<b>2021</b>
	<b>No.</b>	<b>No.</b>
£60,001 - £70,000	1	1
	<u>1</u>	<u>1</u>

**7. NET INCOMING RESOURCES**

Net incoming resources are stated after charging:

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Staff pension contributions	18,261	17,912
Depreciation	17,855	10,969
Auditors' remuneration - Audit services	<u>6,116</u>	<u>6,650</u>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2022**

**8. TANGIBLE FIXED ASSETS**

	Fixtures and Fittings £	Gym Equipment £	Office Equipment £	Total £
<b>COST</b>				
At 1 September 2021	9,275	30,000	23,606	62,881
Additions	3,897	41,391	3,395	48,683
Disposals	-	-	-	-
At 31 August 2022	13,172	71,391	27,001	111,564
<b>DEPRECIATION</b>				
At 1 September 2021	2,859	4,286	19,312	26,457
Charge for period	4,158	10,199	3,498	17,855
Eliminated on disposal	-	-	-	-
At 31 August 2022	7,017	14,485	22,810	44,312
<b>NET BOOK VALUE</b>				
At 31 August 2022	6,155	56,906	4,191	67,252
At 31 August 2021	6,416	25,714	4,294	36,424

**9. DEBTORS**

	2022 £	2021 £
Operational debtors	69,216	70,231
Prepayments and accrued income	85,208	52,645
Other debtors	135,746	132,234
	290,170	255,110

**10. CREDITORS: Amounts falling due within one year**

	2022 £	2021 £
Operational creditors	117,456	143,733
Accruals and deferred income	147,850	58,887
Social security & other taxes	22,866	17,261
Other creditors	1,054	3,970
	289,226	223,851

**11. DEFERRED INCOME**

	At 01.09.21 £	Income deferred £	Amounts released £	At 31.08.22 £
Deferred income	42,878	133,333	42,878	133,333
	42,878	133,333	42,878	133,333

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2022**

**12. UNRESTRICTED FUNDS**

	<b>Year ended 31-Aug-22 £</b>
As at 31 August 2020	259,145
Surplus for the year	159,740
As at 31 August 2021	418,885
Deficit for the year	(104,900)
As at 31 August 2022	313,985

**13. RESTRICTED FUNDS**

	<b>Movement in funds</b>			<b>At 31.08.22 £</b>
	<b>At 01.09.21 £</b>	<b>Incoming £</b>	<b>Outgoing £</b>	
Foundation	(512,085)	142,062	(124,577)	(494,600)
Education	394,824	-	-	394,824
NCS	(161,298)	376,933	(317,893)	(102,258)
Premier League	371,759	249,363	(227,582)	393,540
Gym	33,175	-	(4,739)	28,436
<b>Total Funds</b>	126,375	768,358	(674,791)	219,942

**14. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	<b>Unrestricted Funds 2022 £</b>	<b>Restricted Funds 2022 £</b>	<b>Total Funds 2022 £</b>	<b>Total Funds 2021 £</b>
Tangible fixed assets	38,815	28,437	67,252	36,424
Cash at bank	221,643	244,088	465,731	477,577
Debtors	208,854	81,316	290,170	255,110
Creditors	(155,327)	(133,899)	(289,226)	(223,851)
	313,985	219,942	533,927	545,260

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2022**

**15. RECONCILIATION OF MOVEMENTS ON FUNDS AVAILABLE FOR CHARITABLE PURPOSES**

	At 01.09.21 £	Incoming Resources £	Outgoing Resources £	At 31.08.22 £
<b>Restricted Funds</b>	126,375	768,358	(674,791)	219,942
<b>Unrestricted Funds</b>				
General	418,885	1,054,626	(1,159,526)	313,985
<b>Total Funds</b>	545,260	1,822,984	(1,834,317)	533,927

The charity's principal sources of funding during the period were from Doncaster College and The Football League (Community) Limited.

Restricted funds can only be used for the fulfilment of the purpose that they have been granted.

**16. COMPANY LIMITED BY GUARANTEE**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding up is £10.

**17. CAPITAL COMMITMENTS**

	2022 £	2021 £
Contracted but not provided for in the financial statements	-	41,086
	<u>-</u>	<u>41,086</u>

**18. RELATED PARTY TRANSACTIONS**

Other debtors include a loan of £136,234 (2021: £131,234) made to Doncaster Rovers Football Club. The loan is repayable on demand with interest being charged at 2.4% above Bank of England Base Rate on a proportion of the loan. Interest on the loan of £360 (2021: £NIL) was received from Doncaster Rovers Football Club during the year. During the year, additional short term loans were provided to Doncaster Rovers Football Club and repaid in full.

Within the year Doncaster Rovers Football Club recharged expenses for central overhead costs to the Foundation totalling £386,761 (2021: £316,534). The Foundation made payments to Doncaster Rovers Football Club during the year of £395,330 (2021: £275,082) and there was a balance outstanding to Doncaster Rovers Football Club totalling £92,956 (2021: £98,089).

Expenses were recharged by the Foundation to Doncaster Rovers Football Club totalling £13,715 (2021: £4,502), the balance due to the Foundation at the year end was £69,216 (2021: £57,331)

Operational creditors includes £255 (2021: £NIL) due to Doncaster Rugby League Club Limited, a company which G Baldwin acts as director. Within the year there were recharged expenses to Doncaster Rugby League Club totalling £4,334 (2021: £240).

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**19. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES**

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities as applicable and assist with the preparation of the financial statements.

**20. GOVERNMENT ASSISTANCE**

During the year the company has received grant income under HM Government Coronavirus Job Retention Scheme totalling £NIL (2021: £74,793). Amounts recognised are included in Other Income.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

England & Wales - Charity number 1122676

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# Accounts

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Company No: 06442620 (England and Wales)  
Charity No: 1122676

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

**(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND AUDITED ACCOUNTS  
FOR THE YEAR ENDED  
31 AUGUST 2021**

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31 AUGUST 2021**

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**COMPANY INFORMATION**

**TRUSTEES**

G Baldwin  
A Stewart  
N Shaw  
J Kaczmarek  
L Tillman  
J Wallbank (Resigned 19 May 2021)  
N Brewster (Resigned 19 May 2021)  
C Saunders (Resigned 22 September 2021)  
K Beardsley (Appointed 22 September 2021)  
R Holt (Appointed 22 September 2021)  
E Mcfarlane (Appointed 22 September 2021)  
D Wake (Appointed 22 September 2021)  
A Westmoreland (Appointed 22 September 2021)  
R Poole (Secretary)

**CHIEF EXECUTIVE**

J Davis

**PRINCIPAL ADDRESS**

Eco-Power Stadium  
Stadium Way  
Doncaster  
DN4 5JW

**REGISTERED CHARITY NUMBER**

1122676

**COMPANY NUMBER**

06442620

**AUDITORS**

Smith Craven Chartered Accountants & Statutory Auditors  
Sidings House, Sidings Court, Lakeside  
Doncaster  
DN4 5NU

**BANKERS**

Barclays Bank Plc  
3 High Street  
Doncaster  
DN4 5HX

## **TRUSTEES' REPORT**

The Trustees, who are also the directors of the charity for the purposes of the Companies Act, present their annual report and the audited financial statements of the charity for the year ended 31 August 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

### **TRUSTEES OF THE CHARITY**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees who have served during the year and since the year end were as follows:

G Baldwin  
A Stewart  
N Shaw  
J Kaczmarek  
L Tillman  
J Wallbank (Resigned 19 May 2021)  
N Brewster (Resigned 19 May 2021)  
C Saunders (Resigned 22 September 2021)  
K Beardsley (Appointed 22 September 2021)  
R Holt (Appointed 22 September 2021)  
E Mcfarlane (Appointed 22 September 2021)  
D Wake (Appointed 22 September 2021)  
A Westmoreland (Appointed 22 September 2021)  
R Poole (Secretary)

### **OVERVIEW**

Club Doncaster Foundation, formerly Doncaster Rovers Foundation, is a non-profit, self-funding registered charity that has achieved over 30 years of inspiring positive change, participation in sport, physical activity and education within the Doncaster Borough and internationally. We utilise the social reach of the professional sports clubs and community stadium to challenge lifelong habits, inspire positive change and motivate sustained participation in sport, physical activity, training and education.

Club Doncaster encompasses Doncaster Rovers Football Club, Doncaster Rugby League Club and Doncaster Rovers Belles LFC and is built on the shared principles of 'creating a better Doncaster' and 'improving lives' at the heart of everything we do. Our award-winning team have reached in excess of 20,000 participants a year with a portfolio of over 30 projects.

To achieve our success we will drive and form partnerships and collaboratives with key local, regional and national stakeholders.

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The organisation is a charitable company limited by guarantee incorporated on 3 December 2007 and registered as a charity on 7 February 2008. The charity was established under a Memorandum of Association that clearly sets out the objects and powers of the charitable company and is governed under its Articles of Association. The liability of the members is limited to an amount not exceeding £10.

When considering appointing new Trustees, the Board has regard to the requirement for any special skills needed to support the charity's work.

**TRUSTEES' REPORT**

**(CONTINUED)**

New Trustees are invited and encouraged to attend activity sessions and meet team members to familiarise themselves with the organisation and the context within which it operates. Additionally, Trustees are already familiar with the practical work of the organisation having been briefed by the Chief Executive on such issues:

- The obligations of the Trustees under charity and company law.
- The main documents which set out the operational framework for the organisation including the Memorandum and Articles of Association.
- Recent copies of minutes of meetings
- The business plan and recent financial performance of the organisation.
- Future plans and objectives

Feedback from new Trustees regarding their induction has been very positive, even during the challenges of the last year.

The Board of Trustees meet at a minimum of quarterly, but this has been increased in frequency with the uncertainty of the last 2 years. These meetings provide strategic guidance and governance. The Trust is continually seeking to develop a broader skills mix of Trustees in order to support and advance the current level of service offered.

A Chief Executive is appointed by the Trustees to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment and general development of the charity. All areas of the charity's operations and developments are reported upon by the Chief Executive during the Trustees' meetings.

**RELATED PARTIES**

The charity has established several key partners locally and nationally in order to meet the organisation's aims and objectives. The charity has a close and productive working relationship with Doncaster Rovers FC, Doncaster Rugby League Club, Doncaster Rovers Belles LFC, Doncaster College (DN Group), DMBC, South Yorkshire Police, Sport England, Yorkshire Sport Foundation, local schools and other community groups. The charity will continue to forge closer community links to promote and increase the number of local citizens accessing our provision. Our proactive approach to partnership working has contributed significantly to a dramatic increase in people accessing our services and interventions over the past twelve months.

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**RISK MANAGEMENT**

The Trustees have overall responsibility for ensuring that the charity has appropriate systems of controls, financial and otherwise, to manage the risks that it faces and to provide reasonable assurance that the charity is operating effectively and efficiently.

The Trustees have a risk management strategy which comprises:

- an annual review of the risks the charity may face.
- the establishment of systems and procedures to mitigate those risks identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

Particular attention has focussed on risk assessment of all activities delivered ensuring the safety and wellbeing of the service user with this being heightened during the pandemic. A key element in the management of financial risk is the implementation of a reserves policy which is reviewed annually by the Board of Trustees.

**TRUSTEES' REPORT**

**(CONTINUED)**

**OBJECTIVES AND ACTIVITIES**

The Charity's objectives (the Objects) are for the benefit of the public generally and in particular, the inhabitants of Yorkshire and surrounding areas:

- To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health.
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity.

The charity has the broad aim of significantly improving the lives of residents across Doncaster.

The strategies employed to achieve the charity's objectives are to:

- Provide opportunities to children and young people of all abilities to engage in physical and healthy activities.
- Provide a broad range of activities and venues within Doncaster and surrounding areas to increase opportunities for children and young people to benefit from quality, qualified sports coaching and associated activities.
- Establish effective lines of communication with local schools and, where applicable, Governing Bodies of Schools.
- Establish working relationships with, where applicable, FA, PFA, Football League, Premier League and relevant partners.
- Deliver a quality and professional service provided by appropriately qualified coaches.
- Liaise with the local PDM's relating to the development and delivery of the sessions.
- Establish a comprehensive and effective marketing strategy to promote and highlight the charity's services within schools and Doncaster.

The major areas of the charity's work centre around a full-time education provision, schools coaching programmes, engagement, participation and inclusion projects and health and wellbeing activities, inclusive of community gym provision.

The Trustees have given careful consideration to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities.

**ACHIEVEMENTS AND PERFORMANCE**

**Education programme**

In partnership with Doncaster College, the Foundation has effectively delivered full time further and higher education to over 200 young people. The unique package of qualifications have been put together to give learners the chance to develop their employment pathways within professional sport. The courses are designed to provide individuals with the knowledge and understanding of a number of science based and sports units offered at levels 2 and 3 that all allow for natural onto further university study, including the college's own HE offer, or employment.

Student data and feedback from independent student surveys showed:

- 100% pass rate of all main qualifications.
- 97.7% achievement rate across all qualifications.
- 97.7% retention of learners.
- 99% of learners would recommend the college to family or friends.
- 100% are satisfied with their course.

**TRUSTEES' REPORT**

**(CONTINUED)**

**Youth engagement**

The Foundation successfully delivered the Doncaster programme of the National Citizen Service (NCS) project to 273 young people during the 2020-21 year. This was a non-residential version in line with government guidelines. NCS helps young people build skills for work and life, with a specific focus on skills that employers increasingly value such as confidence, leadership and independence.

Participants can develop the tools and belief to unlock their potential and make a positive impact to their communities. The programme gave the young people the chance to meet other young people from all backgrounds and tackle outdoor challenges, whilst learning new valuable life skills.

Other major projects included:

**Doncaster Kicks**

Doncaster Kicks provided diversionary sports activities for young people aged 8 to 19. The sessions are open to all, but the Foundation actively sought referrals from partner agencies including South Yorkshire Police, DMBC, St Leger Homes and the Violence Reduction Unit. Locations were prioritised based on crime rates, areas of deprivation and concentration of stronger families. Doncaster Kicks has been recognised and commended as a 'contributing factor to reducing low level crime and anti-social behaviour'. Developments for this year included the development of digital offers and the support through interactive workshops, while also providing resources and care packages for young people in areas of deprivation.

**Schools Programme**

The schools programme aimed to provide schools with expert coaching, pupil reward systems and teaching resources designed to be used as a vehicle for learning. Engagement packages included many added benefits such as virtual player visits and stadium tours, while also adapting our offer to enable live sessions to be run remotely. The school sports programme delivered high quality physical education, PPA cover, lunchtime and breakfast clubs along with after school sessions.

**Health Programme**

The health programme comprises of several targeted interventions, delivered in areas of need across Doncaster. Through the development of the Fit Rovers brand the local community have had access to a variety of accessible health interventions, inclusive of; Fit Rovers, Cycling, Walking, Walking Football and much more. In March, we worked with Public Health to develop a digital offer, supporting people in lockdown that were unable to access exercise or sport provision.

**TRUSTEES' REPORT**

**(CONTINUED)**

**FINANCIAL REVIEW AND RESERVES POLICY**

The financial results of the charity are set out on pages eleven to twenty one. At 31 August 2021 the accounts show the Foundation to have net assets of £545,260, an increase of £67,385 over the year compared to the prior year figures. The Trustees' policy is to hold six months annual budgeted expenditure in reserve. The reserves are needed in the event of lost funding, unexpected costs or reduced income levels. In order to enable Trustees to monitor the reserves, the Trustees Report, prepared by the Chief Executive and submitted to the Board of Trustees every three months, includes details of the reserve fund. The free reserves at 31 August 2021 were £418,885.

**PLANS FOR THE FUTURE**

Following the transition from the previous strategy and navigating the challenges posed by the pandemic, the Foundation has positioned the community at the core of its response. Throughout this period, new services and the digitalisation of our provision has put us in a position where we can support more members of our community, broadening our reach. Work has started on the development of our next 3 year strategy (2022-2025). The plan will be underpinned by a Business Development and Implementation Plan (2022-2025).

**Mission Statement**

To support Doncaster to become a healthier, more connected and inclusive Borough.

**Vision**

To improve lives in Doncaster by using the power of sport to deliver excellence in education, physical activity, health and well-being and inclusion.

**Values**

- To be inclusive in our approach.
- To care about what we do and who we work with.
- To work with and across the whole Borough.
- To be professional in all that we do.
- To be different and to push the boundaries.

**Strategic Objectives**

- To make a positive difference in Doncaster through delivery of existing and new programmes
- Improve physical and mental health for people of all ages, support, inspire and educate children and young people, helping them to reach their full potential
- Develop our reach into communities and ensure equitable access to our activities and programmes
- Establish The Foundation as a pivotal and leading charity, a third sector leader and anchor organization within the borough
- Promote civic pride

**TRUSTEES' REPORT**

**(CONTINUED)**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources during the period. In preparing those financial statements, the Trustees are required to:

- Select the most suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and Statements of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are also responsible for ensuring that the assets are properly applied in accordance with charity law.

**PAY POLICY FOR KEY STAFF**

The directors consider the board of directors, who are the Trust's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Trust on a day-to-day basis. All trustees' give of their time freely and no director received remuneration in the year.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

**OUR APPROACH TO FUNDRAISING ACTIVITIES**

The charity currently has a small proportion of fundraising activities aligned to its income generation. In addition to generic donations, the trustees are pleased to receive unsolicited gifts and legacies from supporters who generously support the work of the charity and this is an area that has been highlighted for strategic development as the organisation looks to grow and support the needs of the Borough.

**STATEMENT OF DISCLOSURE TO THE AUDITORS**

As far as the Trustees are aware, there is no relevant audit information of which the company's auditors are unaware, and they have taken all the steps they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution to appoint Smith Craven as auditor for the ensuing year will be proposed at the forthcoming annual general meeting.

This report was approved by the Trustees on 25 April 2022 and has been signed on its behalf by:



N Shaw - Chair

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**Opinion**

We have audited the financial statements of Club Doncaster Community Sports & Education Foundation for the year ended 31 August 2021 which comprise of the Statement of Financial Activities, the Balance Sheet and Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at 31 August 2021, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION  
(A COMPANY LIMITED BY GUARANTEE) (CONT'D)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting regularities, including fraud is detailed below:

Based on our understanding of the charitable company, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act and Corporation Tax legislation and we considered the extent to which non-compliance might have a material effect on the financial statements.

CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION  
(A COMPANY LIMITED BY GUARANTEE) (CONT'D)

As part of this assessment we considered both quantitative and qualitative factors. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Charities Act 2011, the Companies Act 2006 and the provisions of the Statement of Recommended Practice 'Accounting and Reporting by Charities' (FRS 102)

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements which included the risk of management override of controls. We determined that the principal risks were related to posting inappropriate journal entries, omitting, advancing or delaying recognition of events and transactions that have occurred during or after the reporting period, and potential management bias in the determination of accounting estimates or judgements to manipulate results.

Audit procedures performed by the engagement team include:

- Enquiring of and obtaining written representation from management in relation to known or suspected instances of non-compliance with laws and regulations and fraud;
- Evaluation of management's controls designed to prevent and detect irregularities;
- Review of board meeting minutes and meetings of those charged with governance;
- Identifying and, where relevant, testing journal entries posted by senior management or with unusual combinations;
- Assessing and evaluating the business rationale of significant transactions outside the normal course of business;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Incorporating elements of unpredictability into the nature, timing and/or extent of audit procedures performed.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Smith Craven Chartered Accountants  
Statutory Auditor  
Sidings House, Sidings Court  
Doncaster  
South Yorkshire  
DN4 5NU

Dated: 25-4-2022

**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCLUDING INCOME EXPENDITURE ACCOUNT)**

**YEAR ENDED 31 AUGUST 2021**

	NOTES	UNRESTRICTED FUNDS 2021 £	RESTRICTED FUNDS 2021 £	TOTAL FUNDS 2021 £	TOTAL FUNDS 2020 £
<b>INCOME AND EXPENDITURE</b>					
<b>INCOMING RESOURCES</b>					
<b>Activities for generating funds</b>	<b>2</b>				
- Education programme		700,299	-	700,299	614,381
- Participation programme		217,069	205,843	422,912	391,051
- Social inclusion programme		22,750	253,205	275,955	316,293
- Donations and sponsorship		7,171	-	7,171	11,799
		<u>947,289</u>	<u>459,048</u>	<u>1,406,337</u>	<u>1,333,524</u>
<b>Incoming resources from charitable activities:</b>					
- Grants	<b>3</b>	35,000	159,919	194,919	210,000
<b>Government Grants</b>					
- Job Retention Scheme	<b>4</b>	74,928		74,928	127,908
<b>Investment income</b>	<b>4</b>	202	-	202	573
<b>TOTAL INCOMING RESOURCES</b>		<u>1,057,419</u>	<u>618,967</u>	<u>1,676,385</u>	<u>1,672,005</u>
<b>RESOURCES EXPENDED</b>					
Cost of charitable activities	<b>5</b>	894,973	705,913	1,600,885	1,663,087
Governance costs	<b>5</b>	2,706	5,409	8,115	14,940
<b>Total Resources Expended</b>		<u>897,679</u>	<u>711,322</u>	<u>1,609,001</u>	<u>1,678,027</u>
<b>NET INCOMING RESOURCES FOR THE PERIOD</b>		<u>159,740</u>	<u>(92,355)</u>	<u>67,385</u>	<u>(6,022)</u>
<b>STATEMENT OF ACCUMULATED FUNDS</b>					
Accumulated funds brought forward		259,145	218,730	477,875	483,897
Net movement in funds		159,740	(92,355)	67,385	(6,022)
Transfer between funds		418,885	126,375	-	-
<b>Accumulated funds carried forward at 31 August 2021</b>		<u>837,770</u>	<u>252,749</u>	<u>545,260</u>	<u>477,875</u>

**TOTAL RECOGNISED GAINS AND LOSSES**

The charity has no recognised gains or losses other than the net incoming resources for the above financial period.

All the activities of the charity are classed as continuing.

The notes on pages 15 to 21 form part of these financial statements.

**YEAR ENDED 31 AUGUST 2021**

	NOTES	£	2021	£	2020	£
<b>FIXED ASSETS</b>						
Tangible Assets	8		36,424		4,966	
<b>CURRENT ASSETS</b>						
Debtors	9	255,110		308,415		
Cash at bank and in hand		477,577		399,837		
			<u>732,687</u>		<u>708,252</u>	
<b>CREDITORS:</b>						
Amounts falling due within one year	10		<u>223,851</u>		<u>235,343</u>	
<b>NET CURRENT ASSETS</b>			508,836		472,909	
<b>NET ASSETS</b>			<u>545,260</u>		<u>477,875</u>	
<b>FUNDS OF THE CHARITY</b>						
Unrestricted funds	11, 14		837,770		259,145	
Restricted funds	12, 14		<u>252,749</u>		<u>218,730</u>	
			<u>1,090,519</u>		<u>477,875</u>	

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2021.

The financial statements were approved by the board on 25 April 2022 and signed on its behalf by:



N Shaw - Chair

The notes on pages 15 to 21 form part of these financial statements.

**STATEMENT OF CASHFLOWS**

**YEAR ENDED 31 AUGUST 2021**

	Note	2021 £	2020 £
<b>Cash flows from operating activities</b>			
Cash generated from operations		119,965	80,362
		<hr/>	<hr/>
Net cash from operating activities	1	119,965	80,362
		<hr/>	<hr/>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(42,383)	(3,990)
Disposal of tangible fixed assets		(44)	9,374
Interest received		202	573
		<hr/>	<hr/>
Net cash from investing activities		(42,225)	5,957
		<hr/>	<hr/>
(Decrease)/increase in cash and cash equivalents		77,740	86,319
Cash and cash equivalents at beginning of year		399,837	313,518
		<hr/>	<hr/>
Cash and cash equivalents at end of year	2	477,577	399,837
		<hr/> <hr/>	<hr/> <hr/>

**NOTES TO CASHFLOWS**

**YEAR ENDED 31 AUGUST 2021**

**1. Reconciliation of profit before taxation to cash generated from operations**

	<b>2021</b>	<b>2020</b>
	£	£
Incoming / (Outgoing) resources for the year	67,385	(6,022)
Depreciation charges	10,969	12,376
Finance income	(202)	(573)
	<hr/>	<hr/>
	78,152	5,781
Decrease in trade and other debtors	53,305	60,793
Increase in trade and other creditors	(11,492)	13,788
	<hr/>	<hr/>
<b>Cash generated from operations</b>	<b>119,965</b>	<b>80,362</b>
	<hr/>	<hr/>

**2. Cash and cash equivalents**

**Year ended 31 August 2021**

	<b>31/08/2021</b>	<b>01/09/2020</b>
	£	£
Cash and cash equivalents	<hr/> <hr/> 477,577	<hr/> <hr/> 399,837

**Year ended 31 August 2020**

	<b>31/08/2020</b>	<b>01/04/2019</b>
	£	£
Cash and cash equivalents	<hr/> <hr/> 399,837	<hr/> <hr/> 313,518

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2021**

**1. ACCOUNTING POLICIES**

**Accounting Convention and Basis of Accounting**

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared on a going concern basis under the historical cost convention, and in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The financial statements are presented in Sterling which is the functional currency of the charity and rounded to the nearest £1.

**Limitation of members liability**

The Charity is a company limited by guarantee in England and Wales. The members of the company are the Trustees as named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member.

**Going concern**

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The trustees have also given consideration to the ongoing COVID 19 pandemic in reaching these conclusions. The charity has taken advantage of the furlough scheme where appropriate to furlough staff as required. The charity has taken The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

**Tangible fixed assets**

Tangible fixed assets are stated at cost or valuation, net of depreciation.

Depreciation is provided on all tangible assets at the following annual rates, calculated in order to write off the cost less estimated residual value over their useful economic lives;

Office equipment	- 3 years straight line/ 10 years straight line
Computer Equipment	- 3 years straight line
Gym Refurbishment	- 7 years straight line

**Government grants**

Grant income relating to revenue is recognised on an accruals basis. Income is recognised on a systematic basis over the periods in which the entity recognises the related costs for which the grant is intended to compensate. A grant that becomes receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support with no future related costs is recognised in income in the period in which it becomes receivable.

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2021**

**1. ACCOUNTING POLICIES- continued**

**Incoming Resources**

Voluntary income and donations are included in incoming resources when the conditions for receipt have been complied with, except when the donors specify that they must be used in future accounting periods, then the income is deferred. Voluntary income includes all donations and grants of a general nature.

Incoming resources from charitable activities include grants receivable for the provision of specific services to beneficiaries.

**Charitable Expenditure**

Resources expended are recognised in the period in which they are incurred, inclusive of attributable VAT which cannot be recovered.

Expenditure which is directly attributable to specific activities has been included in these cost categories. Where costs are attributable to more than one activity, they have been apportioned across the cost categories on a basis consistent with the use of these resources.

**Pension Costs**

The charity participates in a personal pension scheme arrangement. The pension charge represents the amounts payable by the charity to the fund in respect of the period.

**Restricted Funds**

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management and support costs.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2021**

	2021 £ Unrestricted Funds	2021 £ Restricted Funds	2021 £ Total Funds	2020 £ Total Funds
<b>2. ACTIVITIES FOR GENERATING FUNDS</b>				
Education programme	700,299	-	700,299	614,381
Participation programme	217,069	205,843	422,912	391,051
Social inclusion programme	22,750	253,205	275,955	316,293
Donations and sponsorship	7,171	-	7,171	11,799
	947,289	459,048	1,406,337	1,333,524
<b>3. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</b>				
Core funding	35,000	20,510	55,510	35,000
Premier League	-	139,409	139,409	175,000
	35,000	159,919	194,919	210,000
<b>4. OTHER INCOME</b>				
Job Retention Scheme	74,928	-	74,928	127,908
Interest Received	202	-	202	573
	75,130	-	75,130	128,481
<b>5. TOTAL RESOURCES EXPENDED</b>				
<b>Cost of charitable activities</b>				
Staff costs	620,802	417,744	1,038,546	1,062,024
Pension	5,971	11,941	17,912	18,426
Motor and travel expenses	1,359	5,958	7,316	25,989
Facility and equipment maintenance	838	1,675	2,513	380
Postage, stationery and advertising	4,340	8,679	13,019	7,794
Rent and rates	7,925	15,850	23,775	4,719
General costs	20,623	46,115	66,738	85,151
Depreciation	10,969	-	10,969	12,376
Profit and Loss on disposal	- 44	-	44	9,374
Bank charges	345	691	1,036	1,756
Education costs	40,773	-	40,773	39,107
Participation funded programme costs	14,192	22,555	36,748	27,239
NCS costs	166,000	172,945	338,945	357,317
Hospitality	-	-	-	1,372
Repairs and renewals	880	1,760	2,640	10,063
Bad debts written off	-	-	-	-
	894,973	705,913	1,600,885	1,663,087
<b>Governance costs</b>				
Legal and professional	488	977	1,465	1,650
Auditors' remuneration	2,217	4,433	6,650	13,290
	2,705	5,410	8,115	14,940

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2021**

**6. STAFF COSTS AND NUMBERS**

	<b>2021</b>	2020
	<b>£</b>	£
Wages and salaries	968,692	988,092
Employers National Insurance costs	69,853	73,932
Pension costs	17,912	18,426
	<u>1,056,458</u>	<u>1,080,450</u>

**Particulars of employees:**

The average number of employees permanently engaged in the management and administration of the Charity was:

	<b>2021</b>	2020
	<b>No.</b>	No.
	<u>49</u>	<u>53</u>

During the year there were no trustees who received remuneration.

During the year there were no trustees who received expenses.

The number of employees who received total employee benefits (excluding employer pension costs of more than £60,000 is as follows:

	<b>2021</b>	2020
	<b>No.</b>	No.
£60,001 - £70,000	1	-
£70,001 - £80,000	-	1
	<u>1</u>	<u>1</u>

**7. NET INCOMING RESOURCES**

Net incoming resources are stated after charging:

	<b>2021</b>	2020
	<b>£</b>	£
Staff pension contributions	17,912	18,426
Depreciation	10,969	12,376
Auditors' remuneration - Audit services	<u>6,650</u>	<u>13,290</u>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2021**

**8. TANGIBLE FIXED ASSETS**

	Fixtures and Fittings £	Gym Equipment £	Office Equipment £	Total £
<b>COST</b>				
At 1 September 2020	-	-	20,498	20,498
Additions	9,275	30,000	3,108	42,383
Disposals	-	-	-	-
At 31 August 2021	9,275	30,000	23,606	62,881
<b>DEPRECIATION</b>				
At 1 September 2020	-	-	15,532	15,532
Charge for period	2,859	4,286	3,824	10,969
Eliminated on disposal	-	-	44	44
At 31 August 2021	2,859	4,286	19,312	26,456
<b>NET BOOK VALUE</b>				
At 31 August 2021	6,416	25,714	4,294	36,424
At 31 August 2020	-	-	4,966	4,966

**9. DEBTORS**

	2021 £	2020 £
Operational debtors	70,231	62,729
Other debtors	184,878	245,686
	255,110	308,415

**10. CREDITORS: Amounts falling due within one year**

	2021 £	2020 £
Operational creditors	143,733	68,323
Other creditors	80,118	167,020
	223,851	235,343

**11. UNRESTRICTED FUNDS**

	Year ended 31-Aug-21 £
As at 31 August 2019	408,780
(Deficit) for the year	(149,635)
As at 31 August 2020	259,145
Surplus for the year	159,740
As at 31 August 2021	418,885

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2021**

**12. RESTRICTED FUNDS**

	Movement in funds			At 31.08.21 £
	At 01.09.20 £	Incoming £	Outgoing £	
Foundation	(553,163)	190,738	(149,660)	(512,085)
Education	394,824	-	-	394,824
NCS	(56,859)	253,205	(357,643)	(161,298)
Premier League	433,928	139,409	(201,578)	371,759
Gym	-	40,616	(7,441)	33,175
<b>Total Funds</b>	<u>218,730</u>	<u>623,967</u>	<u>(716,322)</u>	<u>126,375</u>

**13. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Tangible fixed assets	-	36,424	36,424	4,966
Cash at bank	336,005	141,572	477,577	399,837
Debtors	250,857	4,253	255,110	308,415
Creditors	(167,977)	(55,874)	(223,851)	(235,343)
	<u>418,885</u>	<u>126,375</u>	<u>545,260</u>	<u>477,875</u>

**14. RECONCILIATION OF MOVEMENTS ON FUNDS AVAILABLE FOR CHARITABLE PURPOSES**

	At 01.09.20 £	Incoming Resources £	Outgoing Resources £	At 31.08.21 £
<b>Restricted Funds</b>	<u>218,730</u>	<u>618,967</u>	<u>(711,322)</u>	<u>126,375</u>
<b>Unrestricted Funds</b>				
General	<u>259,145</u>	<u>1,057,419</u>	<u>(897,679)</u>	<u>418,885</u>
<b>Total Funds</b>	<u>477,875</u>	<u>1,676,385</u>	<u>(1,609,001)</u>	<u>545,260</u>

The charity's principal sources of funding during the period were from Doncaster College and The Football League (Community) Limited.

Restricted funds can only be used for the fulfilment of the purpose that they have been granted.

**15. COMPANY LIMITED BY GUARANTEE**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding up is £10.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2021**

<b>16. CAPITAL COMMITMENTS</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Contracted but not provided for in the financial statements	41,086	-
	<u>41,086</u>	<u>-</u>

**17. RELATED PARTY TRANSACTIONS**

Other debtors include a loan of £131,234 (2020: £158,734) made to Doncaster Rovers Football Club. The loan is repayable on demand with interest being charged at 2.4% above Bank of England Base Rate on a proportion of the loan. Interest on the loan of £NIL (2020: £NIL) was received from Doncaster Rovers Football Club during the year. The Foundation made payments to Doncaster Rovers Football Club during the year of £275,082 (2020: £286,598) for central overhead costs.

Operational creditors includes £NIL (2020: £240) due to Doncaster Rugby League Club Limited, a company which G Baldwin acts as director.

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**18. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES**

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities as applicable and assist with the preparation of the financial statements.

**19. GOVERNMENT ASSISTANCE**

During the year the company has received grant income under HM Government Coronavirus Job Retention Scheme totalling £74,793 (2020: £127,908). Amounts recognised are included in Other Income.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

England & Wales - Charity number 1122676

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# Accounts

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Company No: 06442620 (England and Wales)  
Charity No: 1122676

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**

**(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND AUDITED ACCOUNTS  
FOR THE YEAR ENDED  
31 AUGUST 2020**

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**FINANCIAL STATEMENTS**

**YEAR ENDED 31 AUGUST 2020**

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**COMPANY INFORMATION**

**TRUSTEES**

J Wallbank  
N Brewster  
G Baldwin  
A Stewart  
N Shaw  
J Kaczmarek  
C Saunders (Appointed 29 April 2020)  
L Tillman (Appointed 29 April 2020)  
R Poole (Secretary)

**CHIEF EXECUTIVE**

J Davis

**PRINCIPAL ADDRESS**

Keepmoat Stadium  
Stadium Way  
Doncaster  
DN4 5JW

**REGISTERED CHARITY NUMBER**

1122676

**COMPANY NUMBER**

06442620

**AUDITORS**

Smith Craven Chartered Accountants & Statutory Auditors  
Sidings House, Sidings Court, Lakeside  
Doncaster  
DN4 5NU

**BANKERS**

Barclays Bank Plc  
3 High Street  
Doncaster  
DN4 5HX

### **TRUSTEES' REPORT**

The Trustees, who are also the directors of the charity for the purposes of the Companies Act, present their annual report and the audited financial statements of the charity for the year ended 31 August 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

#### **TRUSTEES OF THE CHARITY**

The directors of the charitable company are its trustees for the purpose of charity law. The trustees who have served during the year and since the year end were as follows:

J Wallbank  
N Brewster  
G Baldwin  
A Stewart  
N Shaw  
J Kaczmarek  
C Saunders (Appointed 29 April 2020)  
L Tillman (Appointed 29 April 2020)

#### **OVERVIEW**

Club Doncaster Foundation, formerly Doncaster Rovers Foundation, is a non-profit, self-funding registered charity that has achieved over 30 years of inspiring positive change, participation in sport, physical activity and education within the Doncaster Borough and internationally. We utilise the social reach of the professional sports clubs and community stadium to challenge lifelong habits, inspire positive change and motivate sustained participation in sport, physical activity, training and education.

Club Doncaster encompasses Doncaster Rovers Football Club, Doncaster Rugby League Club and Doncaster Rovers Belles LFC and is built on the shared principles of 'creating a better Doncaster' and 'improving lives' at the heart of everything we do. Our award winning team have reached in excess of 10,000 people a year, across numerous tailored projects and interventions.

To achieve our success we will drive and form partnerships and collaboratives with key local, regional and national stakeholders.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The organisation is a charitable company limited by guarantee incorporated on 3 December 2007 and registered as a charity on 7 February 2008. The charity was established under a Memorandum of Association that clearly sets out the objects and powers of the charitable company and is governed under its Articles of Association. The liability of the members is limited to an amount not exceeding £10.

When considering appointing new Trustees, the Board has regard to the requirement for any special skills needed in order to support the charity's work.

**TRUSTEES' REPORT**

**(CONTINUED)**

New Trustees are invited and encouraged to attend activity sessions and meet team members to familiarise themselves with the organisation and the context within which it operates. Additionally, Trustees are already familiar with the practical work of the organisation having been briefed by the Chief Executive on such issues:

- The obligations of the Trustees under charity and company law.
- The main documents which set out the operational framework for the organisation including the Memorandum and Articles of Association.
- Recent copies of minutes of meetings
- The business plan and recent financial performance of the organisation.
- Future plans and objectives

Feedback from new Trustees regarding their induction has been very positive, even during the challenges of the last year.

The Board of Trustees meet quarterly and provide strategic guidance and governance and during this unprecedented time have supported the Executive with monthly meetings as the organisation navigates the pandemic. The Trust is continually seeking to develop a broader skills mix of Trustees in order to support and advance the current level of service offered.

A Chief Executive is appointed by the Trustees to manage the day to day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment and general development of the charity. All areas of the charity's operations and developments are reported upon by the Chief Executive during the Trustees' quarterly meetings.

**RELATED PARTIES**

The charity has established a number of key partners locally and nationally in order to meet the organisation's aims and objectives. The charity has a close and productive working relationship with Doncaster Rovers FC, Doncaster Rugby League Club, Doncaster College (DN Group), DMBC, South Yorkshire Police, St Leger Homes, DCLT, DCST, local schools and other community groups. The charity will continue to forge closer community links in order to promote and increase the number of local citizens accessing our provision. Our proactive approach to partnership working has contributed significantly to a dramatic increase in people accessing our services and interventions over the past twelve months.

English Football League Trust, Premier League Charitable Fund and Rugby League Cares continue to support and assist the Foundation with access to grant funding.

**RISK MANAGEMENT**

The Trustees have overall responsibility for ensuring that the charity has appropriate systems of controls, financial and otherwise, to manage the risks that it faces and to provide reasonable assurance that the charity is operating effectively and efficiently.

The Trustees have a risk management strategy which comprises:

- an annual review of the risks the charity may face.
- the establishment of systems and procedures to mitigate those risks identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

Particular attention has focussed on risk assessment of all activities delivered ensuring the safety and wellbeing of the service user with this being heightened during the pandemic. A key element in the management of financial risk is the implementation of a reserves policy which is reviewed annually by the Board of Trustees.

**TRUSTEES' REPORT**

**(CONTINUED)**

**OBJECTIVES AND ACTIVITIES**

The Charity's objectives (the Objects) are for the benefit of the public generally and in particular, the inhabitants of Yorkshire and surrounding areas:-

- To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health.
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity.

The charity has the broad aim of significantly improving the lives of residents across Doncaster.

The strategies employed to achieve the charity's objectives are to:

- Provide opportunities to children and young people of all abilities to engage in physical and healthy activities.
- Provide a broad range of activities and venues within Doncaster and surrounding areas to increase opportunities for children and young people to benefit from quality, qualified sports coaching and associated activities.
- Establish effective lines of communication with local schools and, where applicable, Governing Bodies of Schools.
- Establish working relationships with, where applicable, FA, PFA, Football League, Premier League and relevant partners.
- Deliver a quality and professional service provided by appropriately qualified coaches.
- Liaise with the local PDM's relating to the development and delivery of the sessions.
- Establish a comprehensive and effective marketing strategy to promote and highlight the charity's services within schools and Doncaster.

The major areas of the charity's work centre around a full time education provision, schools coaching programmes, engagement, participation and inclusion projects and health and wellbeing activities.

The Trustees have given careful consideration to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities.

**ACHIEVEMENTS AND PERFORMANCE**

In partnership with Doncaster College, the Foundation has effectively delivered full time further and higher education to over 200 young people. The unique package of qualifications have been put together to give learners the chance to develop their employment pathways within professional sport. The courses are designed to provide individuals with the knowledge and understanding of a number of science based and sports units offered at levels 2 and 3, alongside a Traineeship programme that all allow for natural progression onto further university study, including the college's own HE offer, or employment.

Student data and feedback from independent student surveys showed:

- 100% pass rate of all main qualifications.
- 95.7% retention of learners.
- 100% of learners would recommend the college to family or friends

**TRUSTEES' REPORT**

**(CONTINUED)**

The Foundation successfully delivered the Doncaster programme of the National Citizen Services (NCS) project to 157 (29 on digital, 128 on autumn) young people during the 2019/20 year. This was a digital, abridged version due to social distancing measures in place. NCS helps young people build skills for work and life, with a specific focus on skills that employers increasingly value such as; confidence, leadership and independence.

Participants can develop the tools and belief to unlock their potential and make a positive impact to their communities. The programme gave the young people the chance to meet other young people from all backgrounds and tackle outdoor challenges on an exciting residential week away from home. The young people then make their mark by planning and delivering local volunteering projects that matter to them, which in return brought over () hours of social action. Following graduation from the programme, social action pathways are offered linking in with local businesses and employers. As part of their offer - 37 young people currently engage with the local NCS board enabling them to have their voice heard and help shape future programmes.

Other major projects included:

**Doncaster Kicks**

Doncaster Kicks provided diversionary sports activities for young people aged 8 to 19. The sessions are open to all, but the Foundation actively sought referrals from partner agencies including South Yorkshire Police, DMBC, St Leger Homes and the Violence Reduction Unit. Locations were prioritised based on crime rates, areas of deprivation and concentration of stronger families. Doncaster Kicks has been recognised and commended as a 'contributing factor to reducing low level crime and anti-social behaviour'. Developments for this year included the development of digital offers and the support through interactive workshops, while also providing resources and care packages for young people in areas of deprivation.

**Schools Programme**

The Schools programme aimed to provide schools with expert coaching, pupil reward systems and teaching resources designed to be used as a vehicle for learning. Engagement packages included many added benefits such as virtual player visits and stadium tours, while also adapting our offer to enable live sessions to be run remotely. The school sports programme delivered high quality physical education, PPA cover, lunchtime and breakfast clubs along with after school sessions.

**Health Programme**

The health programme comprises of a number of targeted interventions, delivered in areas of need across Doncaster. Through the development of the Fit Rovers brand the local community have had access to a variety of accessible health interventions, inclusive of; Fit Rovers, Cycling, Walking, Walking Football and much more. In March, we worked with Public Health to develop a digital offer, supporting people in lockdown that were unable to access exercise or sport provision.

**TRUSTEES' REPORT**

**(CONTINUED)**

**FINANCIAL REVIEW AND RESERVES POLICY**

The financial results of the charity are set out on pages eleven to twenty. At 31 August 2020 the accounts show the Foundation to have net assets of £477,875, a decrease of £6,022 over the year compared to the prior year figures. The Trustees' policy is to hold six months annual budgeted expenditure in reserve. The reserves are needed in the event of lost funding, unexpected costs or reduced income levels. In order to enable Trustees to monitor the reserves, the Trustees Report, prepared by the Chief Executive and submitted to the Board of Trustees every three months, includes details of the reserve fund. The free reserves at 31 August 2020 were £259,145.

**PLANS FOR THE FUTURE**

Following the transition from the previous strategy and navigating the challenges posed by the pandemic, the Foundation has positioned the community at the core of its response. Throughout this period, new services and the digitalisation of our provision has put us in a position where we can support more members of our community, broadening our reach. Work has started on the development of our next 3-year strategy, 2021 – 2024. The plan will be underpinned by a Business Development and Implementation Plan 2021 - 2024.

**Mission Statement**

To improve lives in Doncaster by using the power of sport to deliver excellence in education, physical activity, health and well-being and inclusion.

**Vision**

Club Doncaster Foundation is a positive, dynamic and pro-active organisation that is committed to promoting sustained participation in sport, physical activity, training and education.

**Values**

- Be at the heart of the community.
- Be fully inclusive and accessible.
- Operate with excellence, passion and commitment.
- Be respectful, reliable and trusted.
- Act with professionalism and integrity.
- Promote equality, diversity and inclusion.
- Be flexible to the changing needs of the Doncaster Borough.

**Strategic Objectives**

S01 - To make a positive difference in Doncaster through delivery of existing & new programmes

S02 - Improve physical and mental health for people of all ages, support, inspire & educate children and young people, helping them to reach their full potential

S03 - Develop our reach into communities and ensure equitable access to our activities and programmes

S04 - Establish The Foundation as a pivotal and leading charity, a third sector leader and anchor organization within the borough

S05 - Promote civic pride

**TRUSTEES' REPORT**

**(CONTINUED)**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources during the period. In preparing those financial statements, the Trustees are required to:

- Select the most suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and Statements of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are also responsible for ensuring that the assets are properly applied in accordance with charity law.

**STATEMENT OF DISCLOSURE TO THE AUDITORS**

As far as the Trustees are aware, there is no relevant audit information of which the company's auditors are unaware, and they have taken all the steps they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution to appoint Smith Craven as auditor for the ensuing year will be proposed at the forthcoming annual general meeting.

This report was approved by the Trustees on 19 May 2021 and has been signed on its behalf by:



N Brewster - Chairman

CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION  
(A COMPANY LIMITED BY GUARANTEE)

**Opinion**

We have audited the financial statements of Club Doncaster Community Sports & Education Foundation for the year ended 31 August 2020 which comprise of the Statement of Financial Activities, the Balance Sheet and Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs at 31 August 2020, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION  
(A COMPANY LIMITED BY GUARANTEE ) (CONT'D)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION  
(A COMPANY LIMITED BY GUARANTEE ) (CONT'D)

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Smith Craven Chartered Accountants  
Statutory Auditor  
Sidings House, Sidings Court  
Lakeside  
Doncaster  
South Yorkshire  
DN4 5NU

Dated: .....19/5/21.....

Smith Craven is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCLUDING INCOME EXPENDITURE ACCOUNT)**

**YEAR ENDED 31 AUGUST 2020**

	NOTES	UNRESTRICTED FUNDS 2020 £	RESTRICTED FUNDS 2020 £	TOTAL FUNDS 2020 £	TOTAL FUNDS 2019 £
<b>INCOME AND EXPENDITURE</b>					
<b>INCOMING RESOURCES</b>					
<b>Activities for generating funds</b>					
	2				
- Education programme		11,865	602,516	614,381	408,517
- Participation programme		125,854	265,197	391,051	391,237
- Social inclusion programme		138,181	178,112	316,293	645,629
- Donations and sponsorship		11,798	-	11,799	23,157
		287,699	1,045,825	1,333,524	1,468,540
<b>Incoming resources from charitable activities:</b>					
- Grants	3	-	210,000	210,000	217,200
<b>Government Grants</b>					
- Job Retention Scheme		127,908		127,908	
<b>Investment income</b>					
		573	-	573	706
<b>TOTAL INCOMING RESOURCES</b>		416,180	1,255,825	1,672,005	1,686,446
<b>RESOURCES EXPENDED</b>					
Cost of charitable activities	4	550,875	1,112,212	1,663,087	1,871,202
Governance costs	4	14,940	-	14,940	6,895
<b>Total Resources Expended</b>		565,815	1,112,212	1,678,027	1,878,097
<b>NET INCOMING RESOURCES FOR THE PERIOD</b>		(149,635)	143,613	(6,022)	(191,651)
<b>STATEMENT OF ACCUMULATED FUNDS</b>					
Accumulated funds brought forward		408,780	75,117	483,897	675,548
Net movement in funds		(149,635)	143,613	(6,022)	(191,651)
Transfer between funds		-	-	-	-
<b>Accumulated funds carried forward at 31 August 2020</b>		259,145	218,730	477,875	483,897

**TOTAL RECOGNISED GAINS AND LOSSES**

The charity has no recognised gains or losses other than the net incoming resources for the above financial period.

All the activities of the charity are classed as continuing.

The notes on pages 15 to 21 form part of these financial statements.

**CLUB DONCASTER COMMUNITY SPORTS & EDUCATION FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**REGISTERED NUMBER - 06442620**  
**BALANCE SHEET**

12.

**YEAR ENDED 31 AUGUST 2020**

	NOTES	2020		2019	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible Assets	7		4,966		22,726
<b>CURRENT ASSETS</b>					
Debtors	8	308,415		369,208	
Cash at bank and in hand		<u>399,837</u>		<u>313,518</u>	
			708,252		682,726
<b>CREDITORS:</b>					
Amounts falling due within one year	9		<u>235,343</u>		<u>221,555</u>
<b>NET CURRENT ASSETS</b>			472,909		461,171
<b>NET ASSETS</b>			<u><u>477,875</u></u>		<u><u>483,897</u></u>
<b>FUNDS OF THE CHARITY</b>					
Unrestricted funds	10, 13		259,145		408,780
Restricted funds	11, 13		<u>218,730</u>		<u>75,117</u>
			<u><u>477,875</u></u>		<u><u>483,897</u></u>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2020.

The financial statements were approved by the board on 19th May 2021 and signed on its behalf by:

  
N Brewster - Chairman

The notes on pages 13 to 21 form part of these financial statements.

**STATEMENT OF CASHFLOWS**

**YEAR ENDED 31 AUGUST 2020**

	Note	2020 £	2019 £
<b>Cash flows from operating activities</b>			
Cash generated from operations		80,362	(75,155)
		<hr/>	<hr/>
Net cash from operating activities	1	80,362	(75,155)
		<hr/>	<hr/>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(3,990)	-
Disposal of tangible fixed assets		9,374	
Interest received		573	706
		<hr/>	<hr/>
Net cash from investing activities		5,957	706
		<hr/>	<hr/>
<b>Cash flows from financing activities</b>			
New loans in year		-	-
		<hr/>	<hr/>
Net cash from financing activities		-	-
		<hr/>	<hr/>
(Decrease)/increase in cash and cash equivalents		86,318	(74,449)
Cash and cash equivalents at beginning of year		313,518	387,967
		<hr/>	<hr/>
Cash and cash equivalents at end of year	2	399,837	313,518
		<hr/> <hr/>	<hr/> <hr/>

**NOTES TO CASHFLOWS**

**YEAR ENDED 31 AUGUST 2020**

**1. Reconciliation of profit before taxation to cash generated from operations**

	<b>2020</b>	<b>2019</b>
	£	£
Incoming / (Outgoing) resources for the year	(6,022)	(191,651)
Depreciation charges	12,376	5,682
Finance income	(573)	(706)
	5,781	(186,675)
Decrease in trade and other debtors	60,793	459,137
Increase in trade and other creditors	13,788	(347,617)
	80,362	(75,155)
<b>Cash generated from operations</b>	<b>80,362</b>	<b>(75,155)</b>

**2. Cash and cash equivalents**

**Year ended 31 August 2019**

	<b>31/08/2020</b>	<b>31/08/2019</b>
	£	£
Cash and cash equivalents	399,837	313,518

**Year ended 31 August 2019**

	<b>31/08/2019</b>	<b>31/08/2018</b>
	£	£
Cash and cash equivalents	313,518	387,967

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2020**

**1. ACCOUNTING POLICIES**

**Accounting Convention and Basis of Accounting**

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are prepared on a going concern basis under the historical cost convention, and in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The financial statements are presented in Sterling which is the functional currency of the charity and rounded to the nearest £1.

**Limitation of members liability**

The Charity is a company limited by guarantee in England and Wales. The members of the company are the Trustees as named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member.

**Going concern**

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The trustees have also given consideration to the ongoing COVID 19 pandemic in reaching these conclusions. The charity has taken advantage of the furlough scheme where appropriate to furlough staff as required. The charity has taken The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

**Tangible fixed assets**

Tangible fixed assets are stated at cost or valuation, net of depreciation. Depreciation is provided on all tangible assets at the following annual rates, calculated in order to write off the cost less estimated residual value over their useful economic lives;

Office equipment	- 20% reducing balance/ 3 years straight line
------------------	---

**Government grants**

Grant income relating to revenue is recognised on an accruals basis. Income is recognised on a systematic basis over the periods in which the entity recognises the related costs for which the grant is intended to compensate. A grant that becomes receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support with no future related costs is recognised in income in the period in which it becomes receivable.

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 AUGUST 2020**

**1. ACCOUNTING POLICIES- continued**

**Incoming Resources**

Voluntary income and donations are included in incoming resources when the conditions for receipt have been complied with, except when the donors specify that they must be used in future accounting periods, then the income is deferred. Voluntary income includes all donations and grants of a general nature.

Incoming resources from charitable activities include grants receivable for the provision of specific services to beneficiaries.

**Charitable Expenditure**

Resources expended are recognised in the period in which they are incurred, inclusive of attributable VAT which cannot be recovered.

Expenditure which is directly attributable to specific activities has been included in these cost categories. Where costs are attributable to more than one activity, they have been apportioned across the cost categories on a basis consistent with the use of these

**Pension Costs**

The charity participates in a personal pension scheme arrangement. The pension charge represents the amounts payable by the charity to the fund in respect of the period.

**Restricted Funds**

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management and support costs.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2020**

	2020 £	2020 £	2020 £	2019 £
	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
<b>2. ACTIVITIES FOR GENERATING FUNDS</b>				
Education programme	11,865	602,516	614,381	408,517
Participation programme	125,854	265,197	391,051	391,237
Social inclusion programme	138,181	178,112	316,293	645,629
Donations and sponsorship	11,798		11,799	23,157
	287,699	1,045,825	1,333,524	1,468,540
<b>3. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</b>				
Core funding	-	35,000	35,000	25,000
Premier League	-	175,000	175,000	192,200
	-	210,000	210,000	217,200
<b>4 OTHER INCOME</b>				
Job Retention Scheme	127,908	-	127,908	-
Interest Received	573	-	573	-
	128,481	-	128,481	-
<b>5 TOTAL RESOURCES EXPENDED</b>				
<b>Cost of charitable activities</b>				
Staff costs	147,901	914,123	1,062,024	1,121,126
Pension	18,426	-	18,426	16,898
Motor and travel expenses	23,829	2,160	25,989	18,563
Facility and equipment maintenance	380	-	380	3,959
Postage, stationery and advertising	7,794	-	7,794	12,228
Rent and rates	4,719	-	4,719	5,293
General costs	60,303	24,848	85,151	48,267
Depreciation	12,376	-	12,376	5,682
Profit and Loss on disposal	9,374	-	9,374	-
Bank charges	1,756	-	1,756	1,726
Education costs	-	39,107	39,107	68,183
Participation funded programme costs	9,082	18,157	27,239	92,025
NCS costs	243,500	113,817	357,317	466,015
Hospitality	1,372	-	1,372	4,882
Repairs and renewals	10,063	-	10,063	6,355
Bad debts written off	-	-	-	-
	550,875	1,112,212	1,663,087	1,871,202
<b>Governance costs</b>				
Legal and professional	1,650	-	1,650	805
Auditors' remuneration	13,290	-	13,290	6,090
	14,940	-	14,940	6,895

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2020**

**5. STAFF COSTS AND NUMBERS**

	<b>2020</b>	2019
	<b>£</b>	£
Wages and salaries	988,092	1,047,430
Employers National Insurance costs	73,932	73,696
Pension costs	18,426	16,898
	<u>1,080,450</u>	<u>1,138,025</u>

**Particulars of employees:**

The average number of employees permanently engaged in the management and administration of the Charity was:

	<b>2020</b>	2019
	<b>No.</b>	No.
	<u>53</u>	<u>66</u>

During the year there were no trustees who received remuneration.

During the year there was one employee who earned more than £60,000.

**6. NET INCOMING RESOURCES**

Net incoming resources are stated after charging:

	<b>2020</b>	2019
	<b>£</b>	£
Staff pension contributions	18,426	16,898
Depreciation	12,376	5,682
Auditors' remuneration - Audit services	<u>13,290</u>	<u>6,090</u>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2020**

**7. TANGIBLE FIXED ASSETS**

	<b>Office Equipment £</b>	<b>Total £</b>
<b>COST</b>		
At 1 September 2019	53,363	53,363
Additions	3,990	-
Disposals	(36,855)	-
At 31 August 2020	<u>20,498</u>	<u>53,363</u>
<b>DEPRECIATION</b>		
At 1 September 2019	30,637	24,955
Charge for period	12,376	5,682
Eliminated on disposal	(27,481)	-
At 31 August 2020	<u>15,532</u>	<u>30,637</u>
<b>NET BOOK VALUE</b>		
At 31 August 2020	<u>4,966</u>	<u>22,726</u>
At 31 August 2019	<u>22,726</u>	<u>28,408</u>

**8. DEBTORS**

	<b>2020 £</b>	<b>2019 £</b>
Operational debtors	62,729	109,728
Other debtors	245,686	259,480
	<u>308,415</u>	<u>369,208</u>

**9. CREDITORS: Amounts falling due within one year**

	<b>2020 £</b>	<b>2019 £</b>
Operational creditors	68,323	52,645
Other creditors	167,020	168,910
	<u>235,343</u>	<u>221,555</u>

**10. UNRESTRICTED FUNDS**

	<b>Year ended 31-Aug-20 £</b>
As at 31 August 2018	653,709
Surplus for the year	156,336
Fund transfers	- 401,265
As at 31 August 2019	<u>408,780</u>
Surplus for the year	- 149,635
Fund transfers	-
As at 31 August 2020	<u><u>259,145</u></u>

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2020**

**11. RESTRICTED FUNDS**

	At 01.09.19	Movement in funds		Reserve	At 31.08.20
	£	Incoming	Outgoing	Transfer	£
Foundation	(360,561)	300,197	(492,799)		(553,163)
Education	158,023	602,516	(365,715)		394,824
NCS	-	194,566	(251,425)		(56,859)
Premier League	277,655	175,000	(18,727)		433,928
<b>Total Funds</b>	<u>75,117</u>	<u>1,272,279</u>	<u>(1,128,666)</u>	-	<u>218,730</u>

**12. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Total Funds 2019 £
Tangible fixed assets	-	4,966	4,966	22,726
Cash at bank	68,369	331,468	399,837	313,518
Debtors	303,407	5,008	308,415	369,208
Creditors	(112,631)	(122,712)	(235,343)	(221,555)
	<u>259,145</u>	<u>218,730</u>	<u>477,875</u>	<u>483,897</u>

**13. RECONCILIATION OF MOVEMENTS ON FUNDS AVAILABLE FOR CHARITABLE PURPOSES**

	At 01.09.19	Incoming	Outgoing	Reserve	At 31.08.20
	£	Resources	Resources	Transfer	£
<b>Restricted Funds</b>	<u>75,117</u>	<u>1,255,825</u>	<u>(1,112,212)</u>		<u>218,730</u>
<b>Unrestricted Funds</b>					
General	<u>408,780</u>	<u>416,180</u>	<u>(565,815)</u>		<u>259,145</u>
<b>Total Funds</b>	<u>483,897</u>	<u>1,672,005</u>	<u>(1,678,027)</u>	-	<u>477,875</u>

The charity's principal sources of funding during the period were from Doncaster College and The Football League (Community) Limited.

Restricted funds can only be used for the fulfilment of the purpose that they have been granted.

**14. COMPANY LIMITED BY GUARANTEE**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding up is £10.

**NOTES TO THE ACCOUNTS (CONT'D)**

**YEAR ENDED 31 AUGUST 2020**

**15. RELATED PARTY TRANSACTIONS**

Other debtors include a loan of £158,734 (2019: £186,234) made to Doncaster Rovers Football Club. The loan is repayable on demand with interest being charged at 2.4% above Bank of England Base Rate on a proportion of the loan. Interest on the loan of £NIL (2019: £NIL) was received from Doncaster Rovers Football Club during the year. The Foundation made payments to Doncaster Rovers Football Club during the year of £286,598 (2019: £248,802) for central overhead costs.

Operational creditors includes £240 (2019: £2,000) due to Doncaster Rugby League Club Limited, a company which G Baldwin acts as director.

English Football League Trust and Premier League Charitable Fund continue to support and assist the Foundation with access to grant funding.

**16. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES**

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities as applicable and assist with the preparation of the financial statements.

**17. GOVERNMENT ASSISTANCE**

During the year the company has received grant income under HM Government Coronavirus Job Retention Scheme totalling £127,908. No grant income was received in 2019. Amounts recognised are included in Other Income.