

THE ACCESS TO SPORTS PROJECT

England & Wales · Charity number 1122243

Details

Status	Registered
Legal form	Charitable company
Company number	04402633
Registered	2008-01-09
Register	View on the Charity Commission register

Contact

Address	8 Blackstock Mews London N4 2BT
Phone	02076868812
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Website	www.accesstosports.org.uk

Activities

Objects: TO ADVANCE, FOR THE BENEFIT OF THE PUBLIC, THE EDUCATION OF PERSONS IN GREATER LONDON, WHO BY REASON OF THEIR, AGE, NATIONALITY, RACE, GENDER, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES, RECEIVE INSUFFICIENT ATTENTION TO THEIR SOCIAL AND PHYSICAL EDUCATION AS WELL AS TO THE DEVELOPMENT AND OCCUPATION OF THEIR MINDS IN THE INTEREST OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING CONDITIONS OF LIFE WITH A VIEW TO FURTHERING THAT OBJECT TO PROVIDE FUNDS AND TO ASSIST IN THE ORGANISATION (AND PROVISION) OF FACILITIES WHICH WILL ENABLE AND ENCOURAGE SUCH PERSONS TO PARTICIPATE IN PHYSICAL RECREATION AND SPORT.

Activities: We offer a targeted sports programme, aimed at increasing and sustaining participation in sport and physical activity. We do this by: 1. Providing training for local people enabling them to become involved in sports coaching, 2. Organising a range of accessible and affordable sports activities for young people3. Providing support and assistance to local organisations interested in sports.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, Amateur Sport, Recreation
- **Who:** Children/young People, People With Disabilities, The General Public/mankind

Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE, HACKNEY
- Throughout London

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£896,132	£805,014	£729,211	19
2024-03-31	£776,291	£851,723	£638,093	50
2023-03-31	£832,434	£877,900	£713,525	49
2022-03-31	£822,420	£845,045	£758,991	44
2021-03-31	£682,335	£625,985	£781,616	17

Trustees

Name	Role	Appointed
DAVID MAURICE BLUNDELL		
Gary Beckford Mr		2020-03-16
MARIA GHILE		
PETER JONES		
Skevos Loizou		2017-01-30

THE ACCESS TO SPORTS PROJECT

England & Wales - Charity number 1122243

Accounts

COMPANY No. 04402633
CHARITY No. 1122243

THE ACCESS TO SPORTS PROJECT
(Company Limited by Guarantee without Share Capital)

REPORT
AND
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

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FOR THE YEAR ENDED 31 MARCH 2025

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THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report)

FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2025 and which have been prepared to also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and UK Generally Accepted Practice.

Chair's Report

Our charity works with people, and especially young people, from a broad spectrum of backgrounds, nationalities, communities, of differing ability and engagement levels, with many coming from disadvantaged backgrounds featuring high levels of poverty; and with most coming from ethnically diverse backgrounds. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity which is reflected in poor health, whilst also encouraging greater community engagement and community cohesion.

As Chair, I am passionate of the benefits that sporting activities can have in helping children and young people to feel well supported and to help them to gain new lifelong skills and confidence, which will help them to become empowered and engaged in their local communities, and this in turn will help them to feel better connected and inspired, and ultimately lead to better mental and physical health outcomes.

The 2025 financial year has seen a number of new and exciting developments for the charity, where alongside a fundraising drive in early 2025 to increase funding for the charity's regular community-based programmes, there was also a renewed focus across the whole year to increase the participation of women and girls in all sports. This, combined with the charity's success in November 2024, to become the sole provider of tennis coaching services across all of Haringey Council's park tennis venues, has turbo-charged the charity's ability to provide high quality, community focused, sports coaching to more local people.

The Haringey Council tennis coaching contract greatly compliments the charity's aims to 'stay local' and develop strong local networks across a range of sports, with the success of increasing participation in tennis, also helping other local sports groups to thrive, as the more local people become physically active, the more they interact and become engaged in their local communities, which in turn further feeds greater participation in sporting activities.

In addition, in 2025, the charity's focus and success in accessing and engaging with deprived local communities, using a wide range of community events, trips and competitions, has provided a window into sport that many children and adults, would otherwise have been denied. This, together with the charity's popular school holiday sports programme, which provides free of charge, fun sports and free food provision in local settings across Hackney, Haringey and Islington, further addresses the barriers to participation, arising from the high cost of food and childcare.

The success of these complimentary strategies to increase participation in sports is evidenced by the charity's high success rate in training and employing local people, with 55% of employees now being sourced from the charity's own leadership development programme, with a further 67 participants using their leadership qualifications to volunteer, either in our charity's own programmes, or with local sports groups. Local people teaching local people further strengthens community engagement and cohesion.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Chair's Report – continued

The charity is delighted to report the following positive outcomes in 2024-2025 including, but not limited to:

- Extensive *community centre, schools and housing estate-based programmes* – comprising weekly term-time and holiday programmes across multiple sports and community settings, including 'free of charge' All Play Football community competitions.
- *Holiday sports programmes* in every school holiday, provided 285+ free-of-charge programmes, and included 4,600 free lunches with more than 1,800 young people participating. The summer holiday programme alone delivered 137 week-long programmes of multi-sport camps and coaching programmes.
- *Increased participation in women and girls programmes* –the Active Islington girls programme, funded by the London Marathon Foundation, resulted in high engagement levels with 670 girls attending, and 24 girls and young women being trained as sports coaches and leaders.
- The success of our community Tennis programmes was reflected, when in July 2025, at a national LTA ceremony, the charity was awarded the "*Lawn Tennis Association's Parks Venue of the Year 2024*"

None of these successful projects, delivered by our dedicated team of local employees and volunteers, to improve the health, fitness, and wellbeing of our local community, through sporting skills and experiences, as participants, young leaders and coaches, would have been possible without the generous support of the charity's funders. Your continued support has enabled the charity to continue to reach and support some of the most disadvantaged communities in London.

The Charity looks forward to continuing its successful and popular programmes in 2025-2026.

Skevos Loizou

Chair

Objectives and Activities

The Access to Sports Project is a sports development charity, working in the London Boroughs of Islington, Haringey and Hackney. The project supports local community organisations including sports clubs, schools, tenants associations and voluntary youth groups.

We deliver targeted sports development programmes, which seek to increase and sustain participation in sport and recreation in the area in which we work. The strategies employed to achieve the charity's aims are to:

1. Provide training for local people enabling them to become involved in sports coaching;
2. Organise a range of accessible and affordable sports activities for young people; and
3. Provide support and assistance to local organisations interested in sports.

Putting these strategies into action we have four major areas of activity which are: sports activities and coaching programmes; sports events, competitions and residential; accredited training, education, training and employment; supporting local groups and youth led programmes.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Public Benefit

In shaping the objectives for the year and planning the charity's activities, the trustees referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

Main objectives for the year and strategies

Objectives and Strategy.

- To continue to develop programmes and partnerships with participants, groups and organisations to help ensure the sustainability and high quality service offer.
- To build the sustainability of the organisation by successfully bidding for contracts and diversifying our income profile.
- We will also continue to develop our staff and volunteers to ensure continuous service improvement.

Volunteers

The charity supported 67 volunteers during the year enabling them to develop skills and experience in the sports and sports development sector.

Achievements and Performance

During 2024-25 the Access to Sports Project successfully delivered a variety of free and low-cost, high-quality sport and physical activity opportunities, including:

- Sports activities and youth support for young people, alongside a growing programme of activities for older people, women, and people with disabilities.
- Accredited training, mentoring, volunteering, and employment support
- Partnership working and supporting local groups & youth led programmes.

Islington, Hackney and Haringey are home to some of London's most deprived areas. These areas experience significant challenges including:

- higher rates of crime and barriers to housing and services
- lower income, employment, education and health outcomes

The charity's work directly combats the challenges faced by underserved communities. Sport provides huge benefits to individuals and communities by improving physical health, mental wellbeing and creating stronger communities. Sport England's research shows that:

- The social value of sport to Haringey, Islington and Hackney is valued at over £1bn in physical health, mental wellbeing and community development benefits.
- For young people aged 11-16, being physically active is worth £4,100 annually (physical, mental and social benefits).
- Every £1 spent on community sport and physical activity generates nearly £4 for the English economy and society.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

The charity's projects also target communities that are underrepresented in sport, including; young people with disabilities, women and girls, and BAME communities. Unfortunately, the cost-of-living crisis and cuts in local authority budgets are making participation in sports even more inaccessible to those who need it most.

Access to Sports works to transform lives and communities through sport. In 2024-25 the charity made a difference in the following ways:

Empowering Young People

- In 2024-25, more than 5,600 young people participated in the programmes, with 2,400 girls and young women participating.
- Over 2,200 young people joined free school holiday activities, where more than 4,000 lunches to support families were provided.

Creating Opportunities in the Community

- 68 sports coaching sessions were delivered every week across local estates, parks, and community venues.
- During school holidays, 281 free programmes were offered in a wide range of sports in accessible locations.
- 164 people gained sports coaching and leadership awards and accreditations, and 67 volunteers are actively delivering community sports.
- 28 individuals secured employment in the community and sports sector, with 55% of our staff being local people trained by Access to Sports.

Changing Lives for the Better

Young people who joined our programmes reported:

- 94% made new friends and 93% improved their teamwork skills.
- 92% felt healthier, and 94% became more active.
- 89% gained confidence, and 87% felt they could be relied upon more.

By delivering accessible and inclusive sports programmes, this supported improvements in physical health and mental well-being and helped to build stronger communities and equip individuals with the skills and confidence needed to thrive. Key to the charity's success was the focused local nature of its delivery, where activities were provided in a variety of community locations.

These included:

- *Housing estates:* Stamford Hill, New Orleans, Wigan House, Wrens Park, Mayville, Northwold, Elthorne, Andover, King Square, Marquess, Westbourne, and Woodberry Down, Fawcett, Shelgrove, Harvist, Crouch Hall court, Kerridge Court, Highbury Quadrant, Kings Crescent, Yorkshire Grove, Bemerton.
- *Leisure, community centres and parks:* Finsbury Park, Millfields Park, Hackney Downs Park, Sobell Leisure Centre, Finsbury Leisure Centre and Elthorne Park.
- *Youth and community centres:* Forest Road, The Edge and Lift, and Rosebowl.
- *Schools and colleges:* Petchey Academy, Arts & Media School – Islington, Stormont House, Grafton, Montem, Ashmount, Jubilee, Skinners, Pooles Park, Pakeman, Woodberry Down, St Lukes, Moreland, amongst others.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

In Islington, work with Islington Council, Greenspace & Leisure, Health and Social Care, and Play & Youth Services saw delivery of a wide-reaching free of charge programme of housing estates and community-based sports and physical activity delivery.

Across the year, on a weekly basis, 35 sports coaching sessions comprising more than *18 different sports* were provided. Sessions from archery and basketball to tennis and volleyball were provided. A total of 3,600 young people participated and 1,340 girls and young women participated.

A new programme of *volleyball* was introduced at London Metropolitan University for ages 8 -11 and 12+, and proved a strong addition to our offer, attracting large numbers of young people, including a significant number of girls and young women, many of whom have not engaged in Access to Sports programmes before.

Popular housing *estate-based* sports programmes were delivered both on a weekly basis, and during school holidays at Islington housing estates and local community centres, youth hubs, parks, and leisure centres. These were delivered in partnership with Islington Housing's communities team, Isledon youth hubs and alongside youth workers from Islington's targeted youth support team. A key element of the work has been to 'open up' opportunities for young people on housing estates to engage in new and additional programmes on offer locally. An example of this includes 45+ young people from Mayville, Andover and Harvist housing estates, who joined basketball programmes in Holloway after engagement in the housing estates programme. This is reflective of the sport and physical activity network which has been successfully established for young people across Islington.

In Hackney, work with Young Hackney, Hackney Housing and other partners provided a year-round programme of community-based sports & physical activity, as a means to support young people's development. As well as sporting participation, young people and families were also provided with information, advice and guidance, and signposting and support, leading some of these young people to join Access to Sports' leadership and accreditation programmes, or programmes delivered by local youth hubs or other services.

During the year, regular weekly programmes were delivered at Woodberry Down, Wrens Park, Stamford Hill, The Mount, Fawcett, Whiston & Goldsmith Estates and at Stormont House School for young people with SEND, Millfields Park and Finsbury Park. The partnership with Young Hackney saw weekly activity provided at both the Forest Road youth hub in Dalston, and the Edge Youth Hub in Manor House.

The charity's close partnership work with the Guinness Partnership housing trust saw the establishment of a strong programme of delivery on the Stamford Hill estate, engaging with over 170 young people. This programme supported local children and families with a community offer featuring sports, youth support, food provision, educational activities and trips and visits to ice-skating and the Olympic Velo park.

The partnership with Guinness Partnership and Hackney MUGA (Multi use games area) working group, saw the launch of ambitious plans to redevelop two outdoor sports pitches on the Stamford Hill and Northwold Estates. This proposed plan will introduce the Football Foundation's Play Zones schemes at both sites, which will feature new and improved floodlighting, surfacing, high-quality fencing and controlled access gates.

Once completed, it is anticipated that the new state of the art facilities will enable delivery of high quality, free and low cost programmes for priority groups: children and young people, families, people with disabilities, and women and girls.

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TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

During the year, the charity worked with team building charity o3e and the Percy Bilton Charity, who both provided donations of sports equipment.

Charity o3e made a donation of *skateboards*, which were used to introduce new skateboarding sessions at Finsbury Park. In addition, skateboards were donated to 12 young people at the Eastway Youth Sports Hub in Hackney.

Percy Bilton provided funding to support provision of games and sports equipment to facilitate additional activities on the Stamford Hill Estate.

The delivery of a wide range of *community events, fundays, trips and competitions* helped to promote and showcase sports and physical activities and encourage new participation. These were aimed at bringing estates and communities together as well as showcasing and celebrating achievements and developing sporting ability.

The partnership with *Lee Valley Authority* and *Better Leisure* delivered a regular offer of *ice-skating* visits to the Lee Valley Ice rink during school holidays, with a total of 220 young people participating.

The charity also supported *estate and community fundays* at various locations, including Stamford Hill, Northwold, Andover, Harvist, Bemerton estates and King Square, Elthorne, Islington Peace Cup, All Play football events, and leisure, community and park open days.

A series of All Play Football competitions were provided to tackle the participation barriers facing many of the young people with whom the charity works. The aim of the competitions was to give the participants of the weekly community football sessions (especially for those who were not able to join a club), the chance to play in a competitive and fun football tournament, without the barrier of cost or ability. The All Play tournaments were offered free of charge, with football kits provided for the teams.

30 All-Play community competitions were delivered throughout the year during the half terms, summer, and Christmas holidays, with teams of young people joining from various local estates and communities.

In August, a partnership with *Arsenal in the Community* and the *Finsbury Park Sport Partnership* enabled more than 100 young people from a variety of estates and communities to participate together, in a celebratory Olympic themed day of athletics events, fun games and activities

A key focus during the year has been programme delivery, designed to increase participation amongst **women and girls**. The Active Islington Girls programme has been a notable success, funded by the London Marathon Foundation and Islington Council, and working in partnership with local schools, Islington Healthy Schools team, and Better Leisure. An extensive package of weekly sessions for girls and young women was provided. These were delivered in both schools and community settings. Engagement levels were very high, and resulted in overall increases in girls' participation across all programmes.

During the year:

- 670 Girls attended
- 24 girls and young women were trained as sports coaches and leaders
- 87 girls participated in holiday ice skating activities
- New weekly programmes were offered in basketball, roller skating and volleyball.
- 11 Schools have benefitted from the programme.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

The charity continued to deliver programmes of activity to *support people with disabilities* to take part in sport and physical activity. The weekly tennis and multi sports sessions, delivered in partnership with Haringey Council and Pedal Power, a community cycling club for people with a learning and/or physical disability, continue to be impactful. During the year, the charity continued to support a growing number of young people with disability and additional needs, participating in our universal programmes of weekly and holiday delivery.

A continued partnership with Stormont House School in Hackney, for young people with special educational needs and/or disabilities, aged 11-17 saw the delivery of term-time weekly activities and school holiday multi-sport programmes.

The *school holiday programmes* continued to be hugely popular with both parents and children. Free of charge, fun sports and food programmes were provided in local settings across Hackney, Haringey and Islington to address the high cost of childcare provision, food poverty, inactivity impacting children and families during school holidays.

During the year:

- Programmes delivered in Summer, Easter, Christmas and all half term holidays
- Key delivery locations included: Andover Estate N7, Elthorne Park N19, Finsbury Leisure Centre EC1V, Stamford Hill Estate N16, London Metropolitan University N7, Mayville Estate N16, Petchey Academy E8, and Finsbury Park N4.
- Programmes were offered in a wide range of sports & physical activities from archery and basketball to tennis and roller-skating.
- 285+ free of charge holiday programmes delivered in a wide range of sports and locations.
- More than 2,200 young people taking part in school holiday activities.
- 4,600 lunches provided to young people during school holidays.

The *summer holiday programme* is a key delivery period, and in July and August an extensive programme provided 137 week-long programmes of multi sports camps and coaching programmes in basketball, archery, football, tennis and gym and fitness classes. The programmes were funded by Holiday Activity Fund teams in Islington, Hackney and Haringey. Activities were delivered in 20 locations including parks and housing estates and local leisure facilities. Alongside these free of charge sporting activities, young people were offered the opportunity to take part in trips and visits and lunches were provided to participants.

At Finsbury Park in Haringey, a comprehensive programme of sports activities, leadership training, events and competitions was offered. Programmes were delivered in every holiday period and made use of the park's sporting facilities to provide a wide range of sporting opportunities. Programmes included roller skating, skateboarding at the new Skate Plaza, tennis coaching, basketball, volleyball, athletics and multi sports. The holiday camps at Finsbury Park remain hugely popular with children and families, and during the summer holidays regularly daily attendances were between 150-250 children and young people.

During summer 2024, work with Isledon CIC and Islington Council saw delivery of a highly successful *Summerversity* sports programme. Summerversity gives young people aged 13+, who live or go to school or college in Islington, the chance to learn new skills, develop interests and talents through a broad programme of sports, arts, and educational activities.

20 week-long courses and training workshops were delivered. Tag archery, athletics, volleyball, and basketball for girls were amongst the courses delivered. 244 young people participated (926 attendances) and gained new skills and qualifications.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Tennis

2024-25 saw further development to both the *Finsbury Park tennis* and *community tennis coaching programmes* catering for both children and adults. The Finsbury Park Tennis courts, which the charity operates on a long-term lease in partnership with Haringey Council and the Finsbury Park Sports Partnership, again saw high levels of participant uptake in court bookings and coaching programmes.

The partnership with Tennis for All CIC, the Lawn Tennis Association, and Haringey and Islington councils, enabled a growing programme of community tennis activity. Annual highlights:

- Awarded Lawn Tennis Association's Parks Venue of the Year 2024 at a ceremony in July 2025.
- Funding from the LTA Tennis Foundation enabled the development of a tennis offer across south Islington, featuring extensive coaching delivery at Rosemary Gardens Tennis Courts.
- Free of charge community tennis sessions were held across a variety of spaces, including Guinness Trust estate, Eritrean Youth Club, Andover estate, Kings Square estate, Kings Crescent estate, Rosebowl youth hub and Elthorne Park.
- In November 2024, the charity became Haringey Council's solely approved parks coaching provider, covering seven venues in Haringey. This contract has enabled the tennis programme to expand significantly.
- Free of charge tennis holiday camps, offered in every school holiday, in various locations, reached more than 1,000 young people

2024/25 Tennis highlights include (continued):

- 36 weekly junior and 27 weekly adult sessions were delivered across seven park venues. The venues used were Finsbury Park, Rosemary Gardens, Downhills Park, Down Lane Park, Chestnuts Park, Priory Park and Stationers Park.
- A variety of programmes were offered. Mini Red, Orange, Green, Yellow, and squad sessions for junior players and Beginner, Intermediate, Advanced, Team Training, free Women's Only social, free 60+ coaching session and LGBTQ+ inclusive coaching for adults.
- Work with the Black Tennis Mentors project saw the launch of bi-weekly sessions to better engage members of the Black and African Caribbean communities into tennis.
- Weekly North London Lob-sters LGBTQ+ inclusive sessions ran across the year, and overall membership grew to more than 400 people.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Accredited training, education, employment & volunteering

Equipping local people with the skills and qualifications to lead sporting activities within their own communities is a key part of the charity's work and has seen Access to Sports build a track-record of developing skilled local people and groups. A range of sports coaching, leadership, and Duke of Edinburgh awards was offered. The training enables local people to gain skills and qualifications in sports coaching and, for many, provides a stepping stone into community sport employment or volunteering. Most of the charity's staff are local people who have gained their qualifications with Access to Sports.

Training was offered in a variety of sports, and delivered in partnership with local sports groups. Learners were supported with volunteering, work-placements, and employment opportunities.

- 164 people gained sports coaching and leadership awards and accreditations, and
- 67 volunteers are actively delivering community-based sports.
- 28 individuals secured employment in the community and sports sector, with 55% of our staff being local people trained by Access to Sports.
- 32 young people have taken part in supported volunteering and work placements.

Coaching and Leadership Awards offered include Basketball Level 1, Sports Leaders Level 2, Duke of Edinburgh Awards Bronze, Football referees' course, Football Level 1, Tennis level 1 & 2 and Archery Instructor awards.

Youth sports courses offered during the year included: Football Leadership (Playmaker), Basketball Activators, Young Leaders Award, Sports Leaders Level 1, ASDAN Sport & Fitness, Tennis Leaders.

Access to Sports' leadership and training offer for local people has seen young people enter leadership positions both as sports coaches and leaders.

The charity's leadership academy has seen young people enter volunteering and employment. Satisfaction levels were high in all areas:

- 95% said it was likely or very likely that they would recommend The Access to Sports Project to a friend or colleague.
- 89% felt that taking part in training has improved chances of gaining employment.
- 95% indicated that they developed 'better leadership' skills.
- 93% indicated that they are 'better able to communicate'.
- 99% of participants felt that the courses were of benefit to the wider community

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Partnership working

We worked closely with many organisations, sports clubs and community and voluntary groups throughout the year. A listing of the partners is included in the table below:

Arsenal in the Community	Hornsey Lane Community	Mildmay Community Centre
B6 6th Form College	Association Isledon CIC	Middlesex Lawn Tennis Association
Black Tennis Mentors	Islington Borough Ladies F.C.	Muslim Welfare House
Capital Kids Cricket	Islington Children's Service	Northwold Community Centre
City and Islington College	Islington Faiths Forum	O3E
Centre 404	Islington Football Development	Pedal Power
Copenhagen Youth Project	Partnership	Middlesex Cricket Board
Concorde Youth Hub	Islington Housing & Community	Platform Youth Hub
Duke of Edinburgh Award	Partnerships	ProActive Islington
Elizabeth House Community Centre	Islington Leisure Team	Rosebowl Youth Club
Eritrean Youth Club	Islington Mind	Skyway
Finsbury Park Rugby Club	Islington Play Association	Snowcamp
Finsbury Park Sports Partnership	Islington Targeted youth support	Southern Housing Group
Forest Road Youth Hub	Islington Youth Sports Development	Sport England
Give it your Max.	Jack Petchey Foundation	Sport Islington
Greenwich Leisure Ltd.	Lawn Tennis Foundation	Stormont House School
Guinness Partnership Housing	Lift Youth Hub	StreetGames
Hackney CVS	London Football Association	Tennis for All CIC
Hackney Play Association	London Sport	The Wickers Charity
Hackney Housing	London Metropolitan University	The Edge Youth Hub
Hackney Marsh Partnership	London Heathside Athletics Club	The Leaside Trust
Hackney MUGA working group	London Youth	UK Coaching – 1 st for Sport.
Hackney Quest	Mayor of London &	Voluntary Action Islington
Hackney Sports Unit	Greater London Authority	Young Hackney
Haringey Active Wellbeing team	Mentoring Lab	

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Financial Review

During the 2025 financial year, the charity operated a full programme of activities, with donations and other grants of £896,132 (2024: £776,291) representing an increase of £119,841 (15%), versus a decrease of £56,143 (7%) in 2024, and seeing a return to income that is closer to the charity's 2023 income of £832,434.

The main increases in this year's charitable income came from training services of £48,620 (41% of the increase), relating to tennis court hire and tennis coaching services; with a further £52,250 (44% of the increase) related to an increase in income from Tennis for All CIC, to whom the charity provides support services. The charity also received increased funding from the LTA of £32,200 (2024: £16,475), the London Marathon Foundation of £25,000 (2024: £15,000), the London Borough of Haringey of £48,138 (£30,916), Isledon CIC of £44,660 (2024: £38,654) and, significantly, from our biggest funder, the London Borough of Islington of £303,554 (2024: £282,154). These increases in funding in 2025, helped the charity to maintain its income levels after a reduction in funding of £71,261 from the London Borough of Hackney, who nevertheless are still the charity's second biggest funder in 2025, with very generous funding totalling £129,659, of which £119,696 was restricted income.

During 2025, total net income was £91,118 (2024: deficit of £75,432), with £15,000 of this year's surplus funds being used to help build up the designated reserves fund, which is a funding requirement of LTA, to ensure there are enough funds available to resurface the tennis courts every 10 years.

The floodlit tennis courts at Finsbury Park continued to generate increasing levels of court hire revenue, with total revenue of £140,283 (2024: £98,892). Whilst income from running tennis coaching courses also increased in 2025 to £39,258 (2024: £31,519).

Due to the short-term nature of most funders, and majority of whom operate on a 12-month funding cycle, the charity is always at risk of losing a funder; however, in 2025, the charity managed to increase its overall income from funders. This funding income has enabled the charity to maintain its regular operating activities throughout the year.

In 2025, the charity had lower total expenditure of £805,014 (2024: £851,723) due to three main factors: a) a one-off repair to the tennis courts in 2024 of £25,080 b) a £15,712 reduction in accredited training direct costs in 2025 and c) a £10,715 reduction in food provision expenditure in 2025.

Despite ongoing funding risks, the charity's strategy of low fixed costs and flexible variable costs, as well as robust reserves, has enabled the charity to withstand reduced income (in 2023 and 2024) so that, now, in 2025, the charity, has returned to overall net income. This ability to bounce back from challenging financial shocks is evidence that the charity can continue to operate as a going concern into the future.

Reserves Policy

The purpose of the reserves policy is to ensure that the charity is able to meet its ongoing contractual obligations and finance future charitable activities of the organisation. The level of free reserves (excluding restricted funds) is reviewed annually by the Directors. In a period when the UK economy is struggling to grow, and local authority budgets are being squeezed even further, especially due to inflation eroding spending power, the Directors consider that the most appropriate level of free reserves is between seven and ten months of budgeted future operating expenditure; to be able to withstand a prolonged drop in funding, but also to help manage uneven cash flows, due to most funding grants being paid in arrears, rather than up-front. As at 31 March 2025, budgeted expenditure for 2024/25 was £850,000, giving a minimum targeted reserve of £495,833. The current level of free reserves at 31 March 2025 was £585,997 which represents just over eight months of budgeted operating expenditure, and which is considered to be a prudent level of reserves to withstand the ongoing uncertainty of funding income streams.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Reserves Policy (continued)

Incorporated in the free reserves of £585,997 is a facility development fund of £87,500. This fund has been separately designated to provide sufficient funds for future development of the tennis court facilities at Finsbury Park. Once the facility development fund has been deducted from these free reserves, this leaves seven months of unrestricted free reserves of £498,497. which is just over our minimum targeted reserve of £495,833.

Principal Funding Sources

In order to limit exposure to any one funder, the charity endeavoured to expand its funding sources, however, similar to 2024, the majority of funding continued to come from a small number of large funders. In 2025, 67% of total revenue came from five funders (77% in 2024). This is a potentially risky situation as the loss of one major funder would result in a major contraction of services and staff, and greatly affect the local communities that we support.

At present, and for the foreseeable future, most of the charity's funders (small and large) can only offer one-year funding grants; however despite this constraint, we are very grateful to the following funders who have provided significant funding to the charity during the year: Greenwich Leisure Ltd, Isledon CIC, Jack Petchey Foundation, Lawn Tennis Association, London Borough of Hackney, London Borough of Haringey, London Borough of Islington, London Marathon Foundation, Percy Bilton Charity, Prism Charitable Trust and Tennis for All CIC.

Pricing Policy

Our pricing policy reflects our strategy of enabling as many people as possible in our local communities to participate in our varied programmes at either no cost or low cost.

In addition, our tennis court pricing policy for court bookings, which enables the public to book tennis courts, is set at the lower end of the price range, when compared with the price of booking a court at other local community operated tennis courts. Due to the very high increase in electricity costs, the floodlight surcharge fee was increased from 7th May 2024 from £4 per hour to £5 per hour. So, when combined with the court hire fee of £7 (for peak evening periods), this gave a total hourly price of £12 per hour for playing at night with floodlights.

During the year ended 2025, our *adult* prices were: £7 per court for peak periods (prior to 7th May 2024, £6 per court); £12 per court for floodlit courts (previously £10 per court prior to 7 May 2024), £4 per court for off-peak periods (£3 per court in 2024), and free of charge on weekdays 10am - 12pm (prior to 7th May 2024, it was free of charge from 7am – 10am) .

Whilst for *children aged under 18 years*, the two mini-courts were free of charge weekdays from 4pm – 6pm and during weekends from 9am – 4pm.

For Finsbury Park tennis coaching courses, for children aged 6 - 19 years, the charity runs free Tennis Camps every half term and Easter and summer school holidays. Outside of these free holiday Tennis Camps, the charity also offers free weekend teenage tennis sessions, as well as weekly coaching courses at the following rates:

For adults: £10 per hour coached session (prior to 1 January 2025: £9 per hour coached session):

For children: £5 per hour coached session (prior to 1 January 2025: £4 per hour coached session).

For Haringey parks tennis coaching courses, which started in November 2024, we charged £6 per hour for children's sessions and £10 per hour for adult sessions.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Plans for Future Periods

In 2026, the charity is planning to continue to operate similar levels of charitable activities to 2025, with its two main funders (London Borough of Islington and London Borough of Hackney) both having agreed to provide funding in 2026, although, in the case of the London Borough of Hackney, the main funding grant for 2026 has been reduced from £150,000 down to £44,600.

The charity continues to see high demand for sport and physical activity from both funders and the public.

In addition, due to the charity's experience of running and managing the floodlit tennis courts at Finsbury Park, in 2025 the charity plans to further expand its community tennis court coaching programmes at other tennis court facilities in Haringey.

Reference and Administrative Details

Charity registration number: 1122243

Company registration number: 04402633

Registered office: 8 Blackstock Mews, London N4 2BT

Principal office: Sobell Leisure Centre, Hornsey Road, London, N7 7NY

Directors and Trustees

The Board of trustees constitutes directors of the company for the purpose of company law and trustees for the purpose of charity law. The trustees serving during the year and since the year end were as follows:

Gary Beckford
David Blundell
Maria Ghile
Peter Jones
Skevos Loizou

No trustee received any remuneration for services during the year (2024 – nil), nor did they have any beneficial interest in any contract with the charity.

Chief Executive Officer: John Colin Mackinnon

Independent Examiner: Barcant Beardon Limited
Chartered Accountants
8 Blackstock Mews
Islington
London N4 2BT

Bankers: HSBC plc
312 Seven Sisters Road
Finsbury Park
London N4 2AW

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Structure, Governance and Management

Governing Document

The organisation is a company limited by guarantee, incorporated on 25 March 2002. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of Trustees

Under the company's Articles, the directors of the company are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. During 2025, both Skevos Loizou and Gary Beckford retired and being eligible, offered themselves for re-election.

The majority of the Access to Sports Project's work is focused upon young people. The Management Committee therefore seeks to ensure that the needs of this group are appropriately reflected through the diversity of the management committee.

The more traditional business skills are well represented on the Management Committee. In an effort to maintain a broad skill mix, members of the Management Committee are requested to provide a list of their skills (and update it each year) and in the event of any particular skills being lost due to retirements, individuals are approached to offer themselves for election to the Management Committee.

Trustees Induction and Training

The management committee are already familiar with the practical work of the company and are invited to visit and observe a number of activities throughout the course of the year. Also, members, through information sharing sessions are familiarised with:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the company including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Business plans and future plans and objectives of the charity.
- New trustees undergo an induction of the charity with the Chief Executive Officer and fellow trustees.

Organisational Structure

The Access to Sports Project has a Management Committee of 5 members who meet, at least quarterly and are responsible for the strategic direction and policy of the company. At present all the Management Committee come from professional backgrounds relevant to the work of the company. The Chief Executive Officer (CEO), who is also the Company Secretary, also sits on the Management Committee but does not have voting rights.

Key Management Personnel Remuneration

The Management Committee (also known as the trustees) and the Chief Executive Officer (CEO) comprise the key management personnel of the charity, as they oversee:

- directing and controlling the charity, and
- running and operating the charity on a day-to-day basis.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Structure, Governance and Management - continued

Key Management Personnel Remuneration - continued

No members of the Management Committee are specifically paid for their services; they give of their time freely.

Details of expenses paid to trustees are disclosed in Note 9 to the accounts. Trustees are required to disclose all relevant interests and register them with the Chair and withdraw from decisions where a conflict of interest arises.

The Chief Executive Officer's pay and remuneration is paid directly by the charity and is disclosed in Note 10.2 to the accounts. The CEO's remuneration is set by the trustees and is reviewed annually in line with comparable charity CEO roles and also with consideration to the level of responsibility, workload and achievements of the CEO.

Risk Management

The Management Committee undertakes regular reviews of the major risks to which the company is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the company faces. Significant external risks to funding have led to the ongoing development of a strategic plan which allows for the diversification of funding and activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants, as well as compliance with government rules on employment of staff, including both UK and non-UK Nationals.

Related Parties

In so far as it is complimentary to the company's objects, the company is guided by both local and national policy.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Statement of the Trustees' Responsibilities

The trustees (who are also directors of The Access To Sports Project for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

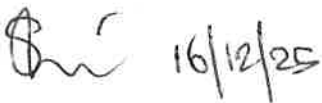
Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the financial year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



.....
Skevos Loizou
Member of the Board of Trustees
.....

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES

OF THE ACCESS TO SPORTS PROJECT

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2025, which are set out on pages 18 to 35.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies

I have completed my examination. I confirm that no matter has come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

18 December 2025

Shu Fen Chung

Shu Fen Chung FCCA ACA
BARCANT BEARDON LIMITED
Chartered Accountants

8 Blackstock Mews
Islington
London N4 2BT

THE ACCESS TO SPORTS PROJECT

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Restricted Funds £	Unrestricted Funds £	Total Funds 2025 £	Total Funds 2024 £
<i>Income and endowments from:</i>					
Donations and legacies	3	44,925	7,852	52,777	35,955
Charitable activities	4	481,093	354,225	835,318	734,906
Investments	5	-	8,037	8,037	5,430
Total income and endowments	18	<u>526,018</u>	<u>370,114</u>	<u>896,132</u>	<u>776,291</u>
<i>Expenditure on:</i>					
Costs of raising funds:					
Fundraising costs		19,000	-	19,000	26,268
Charitable activities	6	<u>524,320</u>	<u>261,694</u>	<u>786,014</u>	<u>825,455</u>
Total expenditure		<u>543,320</u>	<u>261,694</u>	<u>805,014</u>	<u>851,723</u>
Net income/(expenditure)	18	(17,302)	108,420	91,118	(75,432)
<i>Reconciliation of funds</i>					
Total funds brought forward		<u>160,516</u>	<u>477,577</u>	<u>638,093</u>	<u>713,525</u>
Total funds carried forward		<u><u>143,214</u></u>	<u><u>585,997</u></u>	<u><u>729,211</u></u>	<u><u>638,093</u></u>

The statement of financial activities includes all gains and losses recognised during the year.

All income and expenditure derive from continuing activities.

THE ACCESS TO SPORTS PROJECT

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	2024 £
<i>Fixed assets</i>	13	182,983	201,382
<i>Current assets</i>			
Debtors	14	119,934	59,523
Cash at bank and in hand		620,672	549,791
		740,606	609,314
<i>Creditors: amounts falling due within one year</i>	15	(160,628)	(131,353)
<i>Net current assets/ (liabilities)</i>		579,978	477,961
<i>Total Assets Less Current Liabilities</i>		762,961	679,343
<i>Creditors: amounts falling after one year</i>	16	(33,750)	(41,250)
<i>Net Assets</i>		729,211	638,093
<i>Charity funds</i>			
Restricted funds	18	143,214	160,516
Unrestricted funds			
<i>General Funds</i>	18	498,497	405,077
<i>Designated Funds</i>	18	87,500	72,500
Total Unrestricted funds	18	585,997	477,577
Total charity funds		729,211	638,093

For the year ended 31 March 2025 the company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees

 16/12/25

David Blundell
Member of the Board of Trustees

The notes on pages 21 to 35 form part of these financial statements.
Company registration number: 04402633

THE ACCESS TO SPORTS PROJECT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 31 MARCH 2025

	Notes	2025 £	2024 £
Net Cash used in operating activities	21	69,205	(63,258)
Cash flows from investing activities			
Interest Income		8,037	5,430
Purchase of tangible fixed assets		(6,361)	(3,514)
Cash provided by (used in) investing activities		1,676	1,916
Cash flows from booking deposits			
Repayment of booking deposits		-	-
Cash used in repayment of booking deposits		-	-
Increase (decrease) in cash and cash equivalents in the year		70,881	(61,342)
Cash and cash equivalents at the beginning of the year		549,791	611,133
Total Cash and cash equivalents at the end of the year		620,672	549,791
<i>Analysis of cash and cash equivalents</i>			
Cash in bank and in hand		620,672	549,791
Cash and cash equivalents at the end of the year	21.1	620,672	549,791

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1.0 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 General information and basis of preparation

The Access To Sports Project is a company limited by guarantee incorporated in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is: 8 Blackstock Mews, London N4 2BT.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historic cost convention. The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose and are available as general funds.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor.

1.3 Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest income is recognised when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

1.4 Expenditure recognition

Expenditure is recognised on an accrual basis where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Costs of raising funds comprise the costs incurred on activities that raise funds.
- Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Support costs allocation

Support costs are those functions that assist the work of the charity but do not directly represent charitable activities and include premises overheads, office, finance and governance costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

1.6 Operating leases

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

1.7 Tangible fixed assets

Tangible fixed assets which have a useful life greater than one year are capitalised at cost and depreciated over their estimated useful economic lives on a straight line basis as follows:

Office equipment	4 years	Tennis Legal, Fencing, Lighting	20 years
Computer equipment	3 years	Tennis court surface	10 years
Sports Equipment (small)	2 years		
Sports Equipment (Large)	4 years		

1.8 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

1.11 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

1.12 Pensions

The company operates a defined contribution scheme with National Employment Savings Trust (“NEST”) for the benefit of its employees, with contributions from both the employee and the employer set at the level required by the Pensions Regulator. For 2025 (and 2024), the employees contributed 5% of their earnings above the qualifying threshold of £6,240 annually (or £520 monthly) and the employer contributed 3% of the employee’s earnings above the ‘qualifying earnings’ threshold of £6,240 annually (or £520 monthly). Contributions payable are charged in the Statement of Financial Activities in the year they are payable.

2.0 Critical Accounting Estimates and Judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3.0 Income from Donations and Legacies

	2025 £	2024 £
Gifts	52,777	35,955
	<u>52,777</u>	<u>35,955</u>
Represented by:		
Restricted income funds	44,925	34,831
Unrestricted income funds	7,852	1,124
	<u>52,777</u>	<u>35,955</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

4.0	<i>Income from Charitable Activities</i>		2025	2024		
			£	£		
	Income from training services		188,284	139,664		
	Performance related grants		647,034	595,242		
			<u>835,318</u>	<u>734,906</u>		
	Represented by:					
	Restricted income funds		481,093	469,728		
	Unrestricted income funds		354,225	265,178		
			<u>835,318</u>	<u>734,906</u>		
5.0	<i>Income from Investments</i>		Unrestricted funds	Unrestricted funds		
			2025	2024		
			£	£		
	Interest income – bank		8,037	5,430		
			<u>8,037</u>	<u>5,430</u>		
6.0	<i>Analysis of Expenditure on Charitable Activities</i>					
		Activities undertaken directly	Support Costs	Goverance Costs	Total 2025	Total 2024
		£	£	£	£	£
	Project Work	<u>682,209</u>	<u>60,696</u>	<u>43,109</u>	<u>786,014</u>	<u>825,455</u>
	Represented by:				Total 2025	Total 2024
	Restricted funds				£ 524,320	£ 495,593
	Unrestricted funds				261,694	329,862
					<u>786,014</u>	<u>825,455</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

6.1 *Analysis of Expenditure on Charitable Activities - continued*
Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Tennis £	Total 2025 £	Total 2024 £
<i>Direct Costs</i>						
Payroll costs	384,925	34,857	16,750	75,930	512,462	467,367
Contract workers	11,601	-	120	11,504	23,225	22,198
Resources & Fees	50	3,834	557	1,858	6,299	18,965
Repairs & Maintenance	-	-	-	3,727	3,727	25,264
Facility & Equipment Hire	14,751	-	-	33,757	48,508	42,113
Travel	-	-	17	125	142	96
League Fees & Prizes	-	-	1,193	60	1,253	3,990
Duke of Edinburgh Award	-	839	-	-	839	636
Sports Equipment & Security	-	-	-	3,141	3,141	1,774
Food Provision	18,649	-	-	-	18,649	29,364
Bad Debts	416	-	-	-	416	-
Marketing & Compliance	40	-	-	49	89	25
<i>Indirect Costs</i>						
Payroll	-	-	-	-	-	32,502
Payroll - ERNI + Pension	28,308	2,563	1,232	5,584	37,687	36,070
Other Staff Costs	1,224	113	53	370	1,760	4,946
Resources & Fees	362	33	16	110	521	3,191
Marketing	1,816	167	78	549	2,610	3,264
DBS Checks	1,517	139	66	459	2,181	2,861
Facility Hire	7,582	696	328	2,292	10,898	16,138
Travel	2,998	275	130	907	4,310	4,339
Sports Equipment & Security	2,429	223	105	735	3,492	4,776
	<u>476,668</u>	<u>43,739</u>	<u>20,645</u>	<u>141,157</u>	<u>682,209</u>	<u>719,879</u>

Basis of apportionment for indirect costs

<i>Payroll costs</i>	75.1%	6.8%	3.3%	14.8%
<i>(% of direct payroll costs)</i>				
<i>Other costs</i>	69.6%	6.4%	3.0%	21.0%
<i>(% of direct costs excluding support and governance costs)</i>				

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

6.2 Analysis of Expenditure on Charitable Activities – Prior Year - 2024

	Activities undertaken directly £	Support Costs £	Goverance Costs £	Total 2024 £	Total 2023 £	
Project Work	719,879	61,492	44,084	825,455	864,400	
Represented by:				Total 2024 £	Total 2023 £	
Restricted funds				495,593	528,096	
Unrestricted funds				329,862	336,304	
				825,455	864,400	
	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Tennis £	Total 2024 £	Total 2023 £
<u>Direct Costs</u>						
Payroll costs	348,819	37,138	23,108	58,302	467,367	509,073
Contract workers	14,753	2,352	-	5,093	22,198	25,781
Resources & Fees	886	13,350	258	4,471	18,965	20,788
Repairs & Maintenance	-	-	-	25,264	25,264	-
Facility & Equipment Hire	21,206	1,766	-	19,141	42,113	50,158
Travel	96	-	-	-	96	357
League Fees & Prizes	-	-	2,850	1,140	3,990	5,337
Duke of Edinburgh Award	-	636	-	-	636	1,635
Sports Equipment & Security	-	-	-	1,774	1,774	4,551
Free Lunches	29,364	-	-	-	29,364	23,972
Marketing & Compliance fees	-	-	-	25	25	143
<u>Indirect Costs</u>						
Payroll	24,258	2,583	1,607	4,054	32,502	4,550
Payroll - ERNI +Pension	26,921	2,866	1,783	4,500	36,070	81,030
Other Staff Costs	3,357	446	212	931	4,946	5,699
Resources & Fees	2,165	288	137	601	3,191	208
Marketing	2,215	295	139	615	3,264	4,022
DBS Checks	1,941	258	123	539	2,861	1,118
Facility Hire	10,950	1,457	692	3,039	16,138	12,835
Travel	2,944	392	186	817	4,339	3,784
Sports Equipment & Security	3,240	431	205	900	4,776	4,194
	493,115	64,258	31,300	131,206	719,879	759,235

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

6.2 Analysis of Expenditure on Charitable Activities - Prior Year – 2024 continued

Basis of apportionment for indirect costs

Payroll costs (% of direct payroll costs)	74.6%	8.0%	4.9%	12.5%
Other costs (% of direct costs excluding support and governance costs)	67.9%	9.0%	4.3%	18.8%

7.0 Analysis of Support and Governance Costs

	Support costs £	Governance costs £	Total 2025 £	Total 2024 £
Premises	14,147	-	14,147	14,852
Office running	7,010	-	7,010	8,463
Information technology	6,948	-	6,948	4,751
Finance charges	-	244	244	186
Insurance	7,681	-	7,681	8,032
Legal and professional	150	264	414	1,090
Depreciation	24,760	-	24,760	25,244
Accountancy & Independent review	-	42,460	42,460	42,775
Trustees meetings	-	141	141	183
	<u>60,696</u>	<u>43,109</u>	<u>103,805</u>	<u>105,576</u>

8.0 Net Income/(Expenditure) for the Year

This is stated after charging:

	2025 £	2024 £
Independent Examination	6,120	6,720
Depreciation	<u>24,760</u>	<u>25,244</u>

9.0 Trustees' Remuneration and Expenses

The trustees were not paid any remuneration or received any other benefits during the year (2024 – Nil). There were no travel costs (2024 - Nil) reimbursed to any member of the Board of Trustees.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into the charity during the year (2024– Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

10.0 Analysis of Staff Costs	2025	2024
	£	£
Wages and salaries	527,462	526,137
Social security costs	25,525	24,523
Pensions	12,162	11,547
	<u>565,149</u>	<u>562,207</u>

10.1 The number of employees who received total employee benefits (excluding employers' pension contributions) of more than £60,000 is as follows:

	2025	2024
	No.	No.
£80,001 - £90,000	<u>1</u>	<u>1</u>

During the year, pension contributions on behalf of the CEO amounted to £6,970 (2024 – £6,970).

10.2 The total amount of employee benefits received by key management personnel is £100,015 (2024 – £99,997) which includes Employer NIC of £10,061 (2024 - £10,061). The charity considers its key management personnel comprises its Chief Executive Officer.,

11.0 Staff Numbers

The average monthly head count was 53.6 staff (2024: 50.4 staff) and the average number of full-time equivalent employees (including casual and part time staff) during the year was as follows:

	2025	2024
	Number	Number
Full-time equivalent – Direct charitable work	<u>18.8</u>	<u>18.6</u>

12.0 Taxation

The Access To Sports Project is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3, Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

13.0 Fixed Assets	Tennis Courts	Sports Equipment & Sports Clothing £	Office Furniture £	Office Equipment & Computers £	Total Fixed Assets £
<i>Cost</i>					
At 1 April 2024	306,698	7,397	4,216	27,717	346,028
Additions	6,361	-	-	-	6,361
Disposals	-	-	-	-	-
	<u>313,059</u>	<u>7,397</u>	<u>4,216</u>	<u>27,717</u>	<u>352,389</u>
<i>Depreciation:</i>					
At 1 April 2024	107,826	6,858	4,216	25,746	144,646
Charge for the year	23,063	539	-	1,158	24,760
Eliminated on disposals	-	-	-	-	-
	<u>130,889</u>	<u>7,397</u>	<u>4,216</u>	<u>26,904</u>	<u>169,406</u>
<i>Net Book Value:</i>					
At 31 March 2025	<u>182,170</u>	<u>-</u>	<u>-</u>	<u>813</u>	<u>182,983</u>
At 1 April 2024	<u>198,872</u>	<u>539</u>	<u>-</u>	<u>1,971</u>	<u>201,382</u>
14.0 Debtors				2025 £	2024 £
Trade debtors				38,577	38,800
Accrued Income				76,100	17,058
Other debtors				2,411	3,665
Deferred Expense				2,846	-
				<u>119,934</u>	<u>59,523</u>
15.0 Creditors: Amounts falling due within one year				2025 £	2024 £
Trade creditors				7,991	7,425
Payroll creditors				19,741	18,087
Other creditors				7,358	38,155
Other creditors – LTA Loan				7,500	7,500
Accruals				36,854	43,486
Taxation and social security				6,389	7,417
Staff Pensions				8,687	1,683
Deferred Income				66,108	7,600
				<u>160,628</u>	<u>131,353</u>

15.1 Staff Pensions of £8,687 includes £1,717 owing to NEST Pension Fund (2024 - £1,683) and £6,970 owing to Hargreaves Lansdown Pension Fund (2024 – Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

16.0 Creditors: Amounts falling due after one year

	2025	2024
	£	£
Loan from Lawn Tennis Association	33,750	41,250

In 2021, a loan of £75,000 from the Lawn Tennis Association was advanced to the charity to help finance the tennis court development project. The loan is interest free and repayable over 10 years, via six-monthly payments of £3,750. At the end of 2025, £41,250 is owing - £33,750 payable after one year and £7,500 payable within 1 year.

17.0 Deferred Income

	Total
	£
Deferred income comprises of grants received in advance.	
Balance as at 1 April 2024	7,600
Amount released to income earned from charitable activities	(7,600)
Amount deferred in current year	66,108
Balance as at 31 March 2025	66,108

18.0 Analysis of Charitable Funds – Current Year - 2025

<i>Unrestricted Funds</i>	Balance 1 Apr 2024	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2025
	£	£	£	£	£
General funds	405,077	370,114	(261,694)	(15,000)	498,497
Facility Development Fund	72,500	-	-	15,000	87,500
Total unrestricted funds	477,577	370,114	(261,694)	-	585,997

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The “free reserves” after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park

Restricted Funds

	Balance 1 Apr 2024	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2025
	£	£	£	£	£
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	50,298	-	(6,329)	-	43,969
LB of Haringey – Tennis Courts	47,622	-	(5,291)	-	42,331
London Marathon Trust	30,256	-	(2,436)	-	27,820
Prism Charitable Trust – Tennis Courts	32,340	-	(3,246)	-	29,094
Restricted Funds - Fixed Assets	160,516	-	(17,302)	-	143,214

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

18.0 Analysis of Charitable Funds - Current Year – 2025 (continued)

Restricted Funds	Balance 1 Apr 2024 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2025 £
<i>Revenue</i>					
Give it your Max Charity	-	13,225	(13,225)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	44,660	(44,660)	-	-
Jack Petchey Foundation	-	600	(600)	-	-
Lawn Tennis Association	-	32,200	(32,200)	-	-
London Borough of Hackney	-	119,696	(119,696)	-	-
London Borough of Haringey	-	8,283	(8,283)	-	-
London Borough of Islington	-	241,904	(241,904)	-	-
London Marathon Foundation	-	25,000	(25,000)	-	-
Morris Charitable Trust	-	1,700	(1,700)	-	-
Percy Bilton Charity	-	750	(750)	-	-
Prism Charitable Trust	-	30,000	(30,000)	-	-
	<u>-</u>	<u>526,018</u>	<u>(526,018)</u>	<u>-</u>	<u>-</u>
Restricted funds – Revenue Income	-	526,018	(526,018)	-	-
	<u>-</u>	<u>526,018</u>	<u>(543,320)</u>	<u>-</u>	<u>143,214</u>
Total Restricted Funds	<u>160,516</u>	<u>526,018</u>	<u>(543,320)</u>	<u>-</u>	<u>143,214</u>
	<u>477,577</u>	<u>370,114</u>	<u>(261,694)</u>	<u>-</u>	<u>585,997</u>
Total Unrestricted Funds	<u>477,577</u>	<u>370,114</u>	<u>(261,694)</u>	<u>-</u>	<u>585,997</u>
	<u>638,093</u>	<u>896,132</u>	<u>(805,014)</u>	<u>-</u>	<u>729,211</u>
Total Funds	<u>638,093</u>	<u>896,132</u>	<u>(805,014)</u>	<u>-</u>	<u>729,211</u>

18.1 Analysis of Charitable Funds - Prior Year - 2024

Unrestricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
General funds	478,207	271,732	(329,862)	(15,000)	405,077
Facility Development Fund	57,500	-	-	15,000	72,500
	<u>535,707</u>	<u>271,732</u>	<u>(329,862)</u>	<u>-</u>	<u>477,577</u>
Total unrestricted funds	<u>535,707</u>	<u>271,732</u>	<u>(329,862)</u>	<u>-</u>	<u>477,577</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

18.1 Analysis of Charitable Funds - Prior Year – 2024 (continued)

<i>Name of unrestricted fund</i>	<i>Description, nature and purposes of the fund</i>				
General funds	The “free reserves” after allowing for any designated funds.				
Facility Development Fund	Funds for the redevelopment of the Tennis Courts in Finsbury Park				
Restricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	56,627	-	(6,329)	-	50,298
LB of Haringey – Tennis Courts	52,913	-	(5,291)	-	47,622
London Marathon Trust	32,692	-	(2,436)	-	30,256
Prism Charitable Trust – Tennis Courts	35,586	-	(3,246)	-	32,340
Restricted Funds - Fixed Assets	<u>177,818</u>	<u>-</u>	<u>(17,302)</u>	<u>-</u>	<u>160,516</u>
Restricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
<i>Revenue</i>					
Give it your Max Charity	-	3,331	(3,331)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	38,654	(38,654)	-	-
Jack Petchey Foundation	-	900	(900)	-	-
Lawn Tennis Association	-	16,100	(16,100)	-	-
London Borough of Hackney	-	160,000	(160,000)	-	-
London Borough of Haringey	-	1,170	(1,170)	-	-
London Borough of Islington	-	229,904	(229,904)	-	-
London Marathon Foundation	-	15,000	(15,000)	-	-
Morris Charitable Trust	-	1,500	(1,500)	-	-
Prism Charitable Trust	-	30,000	(30,000)	-	-
Restricted funds – Revenue Income	<u>-</u>	<u>504,559</u>	<u>(504,559)</u>	<u>-</u>	<u>-</u>
Total Restricted Funds	<u>177,818</u>	<u>504,559</u>	<u>(521,861)</u>	<u>-</u>	<u>160,516</u>
Total Unrestricted Funds	<u>535,707</u>	<u>271,732</u>	<u>(329,862)</u>	<u>-</u>	<u>477,577</u>
Total Funds	<u>713,525</u>	<u>776,291</u>	<u>(851,723)</u>	<u>-</u>	<u>638,093</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

18.2 Analysis of Charitable Funds - Details of Funders

<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
GIYM (Give it your Max)	Tennis delivery in schools located in the London Boroughs of Hackney, Haringey and Islington.
Greenwich Leisure Ltd	Funding for office facilities at Sobell Leisure Centre
Isledon CIC	Delivery of popular weekly and holiday youth hub, offering football, basketball, cricket and non-contact boxing training.
Jack Petchey Foundation	The Jack Petchey Achievement Award scheme; is a fund which sees young people selected by their peers to receive a cash allowance to spend on their group.
Lawn Tennis Association	Delivery of Tennis Foundaton programme.
London Borough of Hackney	Working in partnership with Young Hackney and Hackney Council, as well as a range of partners to deliver targeted free-of-charge sports coaching, competitive opportunities and accredited training. These were largely delivered at estate, Youth Hubs and community venues.
London Borough of Haringey	Funding for school holiday programmes.
London Borough of Islington	Working with LBI, in particular the Leisure Team and Islington Housing Services alongside a range of partners, to deliver a range of free-of-charge sports programmes across Islington for young people aged 5-25 with a particular focus upon young people on local housing estates and development of a programme of activities for women and girls.
London Marathon Foundation	Funding comprising: <ul style="list-style-type: none">• Community tennis programmes and• Active Islington Girls coaching programme.
Morris Charitable Trust	Schools tennis programmes in Islington.
Percy Bilton Charity	Funding to support community sports programmes.
Prism Charitable Trust	Funding to support community tennis programmes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

19.0 Analysis of Net Assets Between Funds - 2025	Restricted Fund £	Unrestricted Fund £	Total 2025 £
Tangible fixed assets	143,214	39,769	182,983
Cash at bank and in hand	-	620,672	620,672
Other net current assets/(liabilities)	33,750	(74,444)	(40,694)
Long term liabilities	(33,750)	-	(33,750)
	<u>143,214</u>	<u>585,997</u>	<u>729,211</u>

19.1 Analysis of Net Assets Between Funds - Prior Year 2024	Restricted Fund £	Unrestricted Fund £	Total 2024 £
Tangible fixed assets	160,516	40,866	201,382
Cash at bank and in hand	-	549,791	549,791
Other net current assets/(liabilities)	41,250	(113,080)	(71,830)
Long term liabilities	(41,250)	-	(41,250)
	<u>160,516</u>	<u>477,577</u>	<u>638,093</u>

20.0 Related Party Transactions

The charity has an "arms-length" transaction with FPSP to pay an annual rental fee for the lease of Finsbury Park tennis courts. In 2025, the rental fee was £23,132 (2024 - £18,061) and as at 31 March 2025, £5,529 of the rental fee was owing to FPSP.

In addition, the company pays FPSP to hire the sports stadium at Finsbury Park in an "arms-length" transaction. During 2025, there was a total of £8,800 (2024: £6,665) of expenditure with FPSP for the hire of the sports stadium. No income was received from FPSP in 2025 (2024: nil).

The charity receives money from Tennis for All CIC to deliver tennis programmes, with the CEO (John Mackinnon) and a Trustee (Skevos Loizou) of the charity both being directors of Tennis for All CIC. In 2025, a total of £54,473 (2024: £2,223) was receivable from Tennis for All CIC with the same amount being spent in 2025 (2024: £2,223) on the Tennis for All CIC programmes. At the end of 2025, of the income of £54,473 receivable to the charity, £21,373 was paid during 2025 with £33,100 remains outstanding. In 2025, neither John Mackinnon nor Skevos received any payment from Tennis for All CIC for this arrangement (2024: Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

21.0 Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net cash received (used) in operating activities	69,205	(63,258)
Net movement in funds	91,118	(75,432)
Add back: depreciation charge	24,760	25,244
Deduct: interest income	(8,037)	(5,430)
Decrease (increase) in debtors	(60,411)	46,952
Increase (decrease) in creditors	21,775	(54,592)
Net cash received (used) in operating activities	69,205	(63,258)

21.1 Analysis of Changes in Net Debt

	At 1 April 2024 £	Cash-Flow £	At 31 March 2025 £
Cash in bank and in hand	549,791	70,881	620,672

THE ACCESS TO SPORTS PROJECT

England & Wales - Charity number 1122243

Accounts

COMPANY No. 04402633
CHARITY No. 1122243

THE ACCESS TO SPORTS PROJECT
(Company Limited by Guarantee without Share Capital)

REPORT
AND
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

THE ACCESS TO SPORTS PROJECT
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FOR THE YEAR ENDED 31 MARCH 2024

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THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report)

FOR THE YEAR ENDED 31 MARCH 2024

The trustees present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2024 and which have been prepared to also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and UK Generally Accepted Practice.

Chair's Report

During the 2024 financial year, the charity, together with the support of its generous funders, was able to deliver a wide range of sporting activities and leadership training opportunities to local children and young people who might otherwise not be able to access sports. These programmes were delivered in a variety of locations across Hackney, Haringey, and Islington, by our passionate staffing team, who work at the heart of the community to support young people to improve health, fitness, and wellbeing, develop new skills and abilities and experience new opportunities.

This work has provided meaningful changes to the lives of many children and young people, who have all challenged themselves, with some attending more advanced leadership courses. An impressive 70 participants used their leadership qualifications to volunteer either in our charity's programmes, or with local sports groups.

Our charity works with people, and especially young people, from a broad spectrum of backgrounds, nationalities, communities, of differing ability and engagement levels, with many coming from disadvantaged backgrounds featuring high levels of poverty; and with most coming from ethnically diverse backgrounds. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity which is reflected in poor health, whilst also fighting against inequality, discrimination and racism.

As Chair, I am passionate of the benefits that sporting activities can have in helping children and young people to feel well supported and to help them to gain new lifelong skills and confidence, which will help them to become empowered and engaged in their local communities, and this in turn will help them to feel better connected and inspired, and ultimately lead to better mental and physical health outcomes.

The charity is delighted to report the following positive outcomes in 2023-2024 including, but not limited to:

- *Extensive community and housing estate based programmes* – These weekly term-time programmes featured an average 65 sessions per week across multiple sports in 30 community settings. These sessions were targeted at encouraging young people into regular physical activity and then to extend that activity beyond the borders of their local communities.
- *Holiday sports programmes* in every school holiday, provided 450+ free-of-charge programmes, and included 8,000 free lunches with more than 1,900 young people participating.
- *Increased women and girls programmes* – we launched the Active Islington girls programme featuring 'girls only' and "women only" sessions, including sessions in football, tennis, basketball, roller skating and archery. Sessions were aimed to address the large drop-off in participation between primary and secondary school.
- *Extensive range of Tennis Programmes* – delivered free school holiday tennis programmes, free children's term-time sessions on Saturday afternoons, LGBTQ+ inclusive sessions, free of charge tennis sessions in the community and housing estates. Our community Tennis sessions reached over 1000 children, young people and adults. Many participants have progressed to attending on-court sessions in Finsbury Park.
- In July 2023, our charity *won the National "Connecting Communities Award" at the LTA Awards*
- *Continued development of the Disability Sport programmes* with weekly tennis and multisport sessions delivered in partnership with Pedal Power, resulting in significant increase in participants progressing to our general and holiday delivery programmes.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Chair's Report - continued

In closing, I would sincerely like to thank all the charity's funders and staff, without whom, this important work of engaging children and young people in sporting pursuits, as participants, young leaders and coaches, would not be possible. Your continued support has enabled the charity to continue to reach and support some of the most disadvantaged communities in London.

The Charity looks forward to continuing its successful and popular programmes in 2024-2025.

Skevos Loizou

Chair

Objectives and Activities

The Access to Sports Project is a sports development Charity, working in the London Boroughs of Islington, Haringey and Hackney. The project supports local community organisations including sports clubs, schools, tenants associations and voluntary youth groups.

We deliver targeted sports development programmes, which seek to increase and sustain participation in sport and recreation in the area in which we work. The strategies employed to achieve the charity's aims are to:

1. Provide training for local people enabling them to become involved in sports coaching;
2. Organise a range of accessible and affordable sports activities for young people; and
3. Provide support and assistance to local organisations interested in sports.

Putting these strategies into action we have four major areas of activity which are: sports activities and coaching programmes; sports events, competitions and residential; accredited training, education, training and employment; supporting local groups and youth led programmes.

Public Benefit

In shaping the objectives for the year and planning the charity's activities, the trustees referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

Main objectives for the year and strategies

Objectives and Strategy.

- To continue to develop programmes and partnerships with participants, groups and organisations to help ensure the sustainability and high quality service offer.
- To build the sustainability of the organisation by successfully bidding for contracts and diversifying our income profile.
- We will also continue to develop our staff and volunteers to ensure continuous service improvement.

Volunteers

The charity supported 70 volunteers during the year enabling them to develop skills and experience in the sports and sports development sector.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Achievements and Performance

During 2023-24 the Access to Sports Project successfully delivered a variety of free and low-cost, high-quality sport and physical activity opportunities, including:

- Sports activities and youth support for young people, alongside a growing programme of activities for older people, women, and people with disabilities.
- Accredited training, volunteering, and employment support
- Partnership working and supporting local groups & youth led programmes.

Sports activities and coaching programmes for young people

Programmes were delivered in a variety of locations across Hackney, Haringey, and Islington, and were designed to support young people to improve health, fitness, and wellbeing, develop new skills and abilities and experience new opportunities.

We have continued our work with young people from a broad spectrum of backgrounds, nationalities, communities, of differing ability, interests, and engagement levels.

At the heart of our work is a commitment to addressing inequality, discrimination, and racism. We work in the heart of communities providing local and free of charge activity. We deliver in housing estate and community facilities, with ethnically diverse communities, in areas featuring elevated levels of poverty, poorer health outcomes and lower levels of employment and training. Many of the young people with whom we work face significant barriers, and we have seen first-hand how increasing costs and the commercialisation of grassroots sports, alongside diminishing access to sporting facilities, means that many families are unable to access high quality sporting activities.

Our programmes engaged high numbers of young people and the key to our success was the hyper local nature of delivery. We provided our activities using community locations. These included:

Housing Estates: Guinness Partnership, Stamford Hill, New Orleans, Wigan House, Wrens Park, Mayville, Elthorne, Andover, King Square, Marquess, Westbourne, and Woodberry Down. Shelgrove, Harvist, Crouch Hall court, Kerridge Court, Highbury quadrant, Kings Crescent, Yorkshire Grove, Bemerton lordship south

Leisure, community centres and parks: Finsbury Park, Millfields Park, Hackney Downs Park, Sobell Leisure Centre, Finsbury Leisure Centre and Elthorne Park.

Youth and community centres: Forest Road, The Edge and Concorde Youth Hub, Lift, Rosebowl and Platform.

Schools and colleges: Petchey Academy, Stormont House, Jubilee, Skinners, and BSix Sixth Form College, Pooles Park, Pakeman, Woodberry Down, St Lukes amongst others.

Our programmes featured social, recreational, and competitive sporting and physical activities. These were accompanied with programmes of youth support, mentoring, health, wellbeing and food and nutrition training.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Sports activities and coaching programmes for young people - continued

Sports and physical activities delivered during the year included football, netball, roller-skating, tennis, athletics, dodgeball, cricket, basketball, baseball and softball, badminton, handball, table tennis, non-contact boxing, swimming, skiing, snowboarding, martial arts, water sports, archery and tag archery, dance, yoga, and fitness.

Community & housing estate-based sport & physical activity programmes

Our weekly, school term time programme featured on average 65 sessions per week, featuring a wide array of sports across 30 community settings.

We used our sports activity sessions to build rapport and engagement levels with, and to support young people into regular physical activity. Encouraging young people to extend their participation is key to our work, and we worked to promote further engagement by supporting or signposting young people into additional activity. Some of the highlights this year included:

In Islington on the Andover estate, using the Sue Davis pitch, we delivered a significant programme, where we regularly delivered up to 8 hours per week of activity both in term time and in school holidays. We offered different activities for different age groups and included female only sessions. We introduced Tennis for All sessions on the estate (see section below), and these contributed to us winning a national award from the Lawn Tennis Association. The sessions on the estate are very popular. Under 12's sessions consistently engage 30+ young people. Activities for the older age groups, especially the holiday programs, proved extremely popular, with 30+ young people aged 12 and over attending. During the Easter, Christmas, and summer holidays, we provided lunches alongside simple nutritional activities and advice. We also built partnerships with the youth club on the estate, and this led to the introduction of a new weekly, basketball session.

In Hackney we delivered an extensive community and estates coaching programme. Our housing estates work, delivered in partnership provided key support and resource for many young people. Weekly sessions were delivered across Woodberry Down Estate, Fawcett Estate, Wrens Park Estate, Guinness Trust and Stamford Hill Estate. Ongoing engagement enabled us to build pathways for development sessions, training, volunteering, and employment opportunities.

Our programmes at the Kings Crescent Estate saw us work with more than 40 young people aged 8-13 years. We provided a weekly after school sessions during term time and a week-long multi activity club during the summer holiday.

The programme drew young people from the estate and the surrounding area. We provided a wide range of physical activities from football and basketball to tennis, dodgeball, and athletics. One of the key objectives for us, is to introduce a wide range of physical activities, to build a love of sports alongside supporting the physical literacy of participants. The sessions have been very popular, and we saw young people who engaged in the programme move on to join other activities, including tennis in Finsbury Park and holiday programmes in various locations. One of the young people also moved into our leadership training programme and completed the Level 1 in Sports Leadership course, before moving into a supported volunteering placement.

We extended delivery of the *All Play Football* competition to tackle the participation barriers facing many of the young people we work with. All Play aims to give the participants at our weekly community football sessions - especially those who are not able to join a club - the chance to play in a competitive and fun football tournament without the barrier of cost or ability. The All Play tournaments are offered free of charge, with football kits provided for teams and all players are guaranteed a minimum of a half of every game during the tournaments.

16 All-Play community competitions were delivered throughout the year during the half terms, summer, and Christmas holidays. The October tournament was a kick racism out of football themed programme linked to Black History month.

We regularly saw teams of young people from estates and communities across Hackney, Haringey and Islington participating at the tournaments.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Basketball

We have developed a good partnership with the London Metropolitan University, and we use their sports facilities on a weekly basis to deliver a series of basketball sessions. This helps to address a key sporting inequality (access to facilities) and offer young people from local estates and the community the opportunity to take part in basketball coaching using high quality facilities (which would not otherwise be available to them).

The enforced closure of the Sobell leisure centre due to flooding further continued to exacerbate the challenges we face in securing suitable venues for youth sports such as basketball.

The programme has seen high numbers of young people benefitting from committed engagement, skill and fitness development, and social and personal outcomes. We had more than 300 children and young people participating in our basketball sessions, with different weekly and holiday sessions catering for different ages groups (from ages 6-19) with both mixed and girls-only coaching sessions offered.

Roller skating

Our popular roller-skating programmes have seen us attract young people who may not be as motivated by competitive or traditional sports and has been a good avenue for us to engage inactive or less physically active young people. The programmes have developed well, creating a positive social space which has seen the emergence of friendship groups, with these young people developing their skating skills and techniques.

One of the *highlights* of the roller-skating programme was delivery of four, week-long summer courses delivered at the Emirates stadium podium, and which saw more than 120 young people, the majority female, learn and improve their roller-skating skills, have fun, make new friends, and improve fitness.

Regular twice weekly sessions at Lift Youth Hub continued to attract a regular and committed group. During the year we have also broadened engagement through delivery of taster session and Tag Archery programmes at schools, and during holidays. We also continued to deliver a comprehensive programme of activities at Youth Hubs in Hackney, at The Edge, Forest Road and Concorde Hubs, and in Islington at Rosebowl. Activities featured a variety of sports and activities including skate boarding, using donated skateboards from charity O3E, roller skating, football and multi sports.

Women and Girls

Women and Girls programmes were delivered to help address gender inequality in sports and to increase participation of girls and women in sport and physical activity.

We have continued to increase the participation of girls and women in sporting activities across our service via popular activities, including women's football, tennis, basketball, roller skating and archery.

During the year, we launched a new programme called *Active Islington Girls* to inspire new and sustained participation amongst girls and young women in Islington through delivery of programmes of physical activity and the activation of local community spaces. We worked in partnership with Islington Council, GLL, the Healthy Schools team and London Marathan Foundation to offer 'free of charge' activities including football, basketball, netball, roller skating, tennis, archery, cycling, dance, fitness, yoga and leadership training and mentoring. The programme is designed to:

- Focus on girls living in the borough's most deprived wards. 37% of the population in these wards is non-white, higher than the borough average of 31%.
- Address the drop off in participation between primary and secondary school.
- Use high quality venues in community settings, such as housing estates, schools, and leisure facilities to activate community spaces and 'reclaim' spaces for girls.
- Be female-only sessions that focus on fun and friendship.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Women and Girls – continued

The Active Islington Girls programme saw 470 girls and young women join the programmes and allowed us to build a new enhanced offer of weekly community and after school engagement sessions and new holiday programmes. We have established new partnerships with 9 Islington Schools, and launched new sessions of volleyball, tennis and basketball. New weekly roller-skating sessions, and hub sessions for both primary and secondary girls were also introduced.

We also continued our delivery programmes of girls and women-only football, basketball and roller-skating, tennis, and archery, as well as girls-only multi-sports camps during school holidays and these have seen positive levels of engagements across the year.

People with disabilities

We have continued to deliver programmes of activity to support people with disabilities to take part in sport and physical activity. Our weekly Tennis and Multi Sports sessions delivered in partnership with Pedal Power, a community cycling club for people with a learning and/or physical disability continue to be impactful. Every Tuesday we set up pop up tennis courts at the Finsbury Park ball courts offering people with a range of disabilities the opportunity to play tennis (and other sports). We offer a mixture of coaching and facilitate play between users and carers giving guidance where necessary. Our sessions have grown to be very popular, and we now have a membership totalling 40 people aged 8-49 years.

During the year, we also continued to see a significant increase in the numbers of young people with disabilities and additional needs progressing into our universal programmes of weekly and holiday delivery

We also continued our successful partnership delivery with Stormont House School, Hackney, for young people with special educational needs and/or disabilities, aged 11-17. Successful programmes were delivered on a weekly basis during term time alongside multi sports activities provided during school holiday periods.

School holiday programmes

Our school holiday programmes continued to be hugely popular with both parents and children. These 'free of charge' fun sports and food programmes were delivered in local settings across Hackney, Haringey and Islington, and helped address the high cost of childcare provision, food poverty, inactivity and boredom affecting children and families during school holidays.

- Programmes delivered in Summer, Easter, Christmas and all half term holidays
- Key delivery locations included Andover Estate N7, Elthorne Park N19, Finsbury Leisure Centre EC1V, London Metropolitan University N7, Mayville Estate N16 and Finsbury Park N4.
- Programmes were offered in a wide range of sports & physical activities from archery and basketball to tennis and roller-skating.
- 450+ free of charge holiday programmes delivered in a wide range of sports and locations.
- More than 1,900 young people taking part in school holiday activities.
- 8000+ lunches provided to young people during school holidays.

One of the highlights was a very successful *summer holiday programme* which featured a wide and varied programme of activities including day long and week-long programmes of multi sports camps and coaching programmes in basketball, archery, roller skating, football, tennis and gym and fitness classes. Activities were delivered in a variety of locations including parks and housing estates and local leisure facilities.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

School holiday programmes - continued

Alongside the 'free of charge' holiday sporting activities, we also offered young people the opportunity to take part in trips and visits, and provided lunches to all participants. We also encouraged young people to engage or progress into additional youth programmes locally; either those of partner organisations and/or our own sports programmes.

During summer 2023 we worked with Isledon CIC and Islington Council to deliver a highly successful Summerversity sports programme. Summerversity gives young people aged 13+ who live or go to school or college in Islington the chance to learn new skills, develop interests and talents through a broad programme of sports, arts, and educational activities. Over the summer of 2023, we delivered 18 week-long courses and training workshops in archery, athletics, roller skating, basketball for girls and football leaders' qualifications were amongst the courses delivered. 318 young people took part and gained new skills and qualifications.

During the *Easter* and the *Christmas* holidays we delivered programmes of multi sports events featuring tennis, girls get active, football competitions and basketball. As part of the offer, we provided food hampers to families.

Tennis

2023-24 represented another successful year for our Finsbury Park tennis and community tennis, delivering high levels of uptake at the tennis courts in Finsbury Park, alongside successful delivery of free and low-cost community-based tennis delivery, designed to 'open up' tennis and encourage more people to take up the sport.

We continued to grow our community tennis project, which is designed to encourage the take up of the sport amongst young people who for varied reasons may not have had the chance to take up the sport. We are seeking to use Tennis to promote health and wellbeing and to challenge perceptions of tennis as an elitist sport and 'open up' the sport to new communities and individuals. Our tennis delivery included:

- Community tennis delivery
- School based coaching
- Holiday programmes
- Finsbury Park Tennis & Rosemary Gardens on-court programmes
- Programmes for people with disabilities.
- LGBTQ+ Inclusive sessions delivered as part of the Tennis for All CIC partnership.
- Leadership and training

We held 'free of charge' community tennis sessions across several locations, including Andover, Kings Square, Elthorne, Harvist, Bemerton, Marquess, Mayville, and New Orleans Estates in Islington, and on-court session in Finsbury Park. During the year we also introduced new programmes at Rosemary Gardens in south Islington.

We continued our twice weekly *Andover estate Tennis sessions* for participants aged 5-8 & 9-11.

14-18 young people regularly attend this session with most of the young people progressed into our on-court programme at Finsbury Park, both in term-time and during holiday camps. We also ran sessions at the estate 'soul in the city' event in summer 2023.

During the year we continued regular children's tennis sessions at the MUGA in *King Square Estate*. We had a regular turn out of around twenty-four children. For most participants, it was their first-time playing tennis. We also continued this session during the summer holidays, which had regular attendance of twenty-two participants. 'Free of charge' sessions were also held across a variety of spaces, Rosebowl youth club, New Orleans, Finsbury and Elthorne Park. Weekly free sessions at the Finsbury Park courts on a Saturday afternoon for children aged between 8-16 proved an extremely successful offer and consistently saw 20-25 children on court each week.

We also ran open days for the local Eritrean Youth club, seeing a regular 40+ children and families on court.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Finsbury Park tennis

At the Finsbury Park tennis courts, which we operate in partnership with the London Borough of Haringey and Finsbury Park Sports Partnership, we continued to see high numbers of people participating in Tennis throughout the year. Court usage remained high throughout the year and peaked in the months of April, May, June, and July. We have also continued extensive programme of delivery featuring squad sessions, team sessions for both children and adult adults and a regular programme of adult and junior coaching activities.

Lawn Tennis Association - National Awards 2023

In July 2023, we won the national 'Connecting Communities' Winner at the LTA Awards, having won the Middlesex and London & the Southeast awards earlier in the year.

The award was in recognition of our work to bring tennis into new areas of the community. It rewards the extremely important work of giving people from low-socio economic backgrounds, underrepresented groups, and individuals that identify as having SEND, the opportunity to experience playing tennis and get involved in a social and physical activity.

Accredited training, education, employment & volunteering

Equipping local people with the skills and qualifications to lead sporting activities within their own communities is a key part of our work and has seen us build a track-record of developing skilled local people and groups. We offer a range of sports coaching, leadership, and Duke of Edinburgh awards. Our training enables local people to gain skills and qualifications in sports coaching and, for many, provides a steppingstone into community sports employment and/or volunteering and most of our staff team are local people who have gained their qualifications with us.

In 2023-24 we offered training in a variety of sports, working in partnership with local sports groups. We supported learners into volunteering, work-placements, and employment.

- 75 Islington residents gained accreditation as sports coaches and leaders.
- 132 Hackney young people gained leadership and physical activity accreditations.
- 24 Haringey young people gained sports leadership qualifications.
- 70 sports volunteers using their qualifications to deliver community-based sport.
- 16 young people have taken part in work placements.
- 24 people gained employment in the community sports sector.

Coaching and leadership courses offered during the year included Basketball Level 1, Football Level 1, Level 2 Certificate in Coaching Sport & Physical Activity, Sports Leaders Level 2 Award, Duke of Edinburgh Awards – Bronze, Football referees' courses. Tennis level 1 | Archery Instructor award.

Youth sports courses offered during the year included: Football Leadership (Playmaker), Basketball Activators, Young Leaders Award, Sports Leaders Level 1, ASDAN Sport & Fitness, Tennis Leaders.

Volunteering and work experience - Part of our work was to provide opportunities for people to gain qualifications, but also gain access to volunteering or work experience opportunities. Across the programme, 70 sports volunteers actively used their qualifications to support community-based sport delivery. In most programmes and courses delivered, we built into various courses a commitment to volunteering, and targeted sport volunteering and work experience opportunities.

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TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Tennis Leaders Award

Six young players who attend our term time and holiday programmes attended and completed a Youth Tennis Award. The award was delivered to equip and empower young people to take a more active role in their tennis community as leaders, helping others and providing support to coaches at sessions.

They developed leadership skills, gaining experience in five core skills – communication, self-belief, teamwork, self-management, and problem solving. The modules they completed were 'Helping at a coaching session', 'Helping at a venue', and 'Helping at a school'. Since completing the course, three of these young leaders have volunteered at our term time sessions.

Football Leadership (Playmaker) course

During summer 2023 we delivered a football leadership qualification for young people aged 13+.

21 young people completed the award which saw them work through online modules, complete practical training and a football leadership assessment. Participants gained leadership skills, communication, ability to plan and organise football activities.

Young people reported improved confidence, and an ability to deliver football activities. This course also offered a springboard for some of the young people to move on to the football level 1 coaching qualification.

In July 2023, we delivered training, aimed especially at year 11 and 13 students who were finishing school or college. The programme was designed to fast-track young people into sports coaching, volunteering, work experience and employment. Young people took part in the Level 2 Certificate in Coaching (Sport & Physical Activity) and the Level 2 sports leadership as well as additional governing body awards and received mentoring support. As a result of this project, 16 young people gained qualifications, 12 took part in volunteering and employment placements and 4 of these have remained in ongoing employment as sports coaches and leaders with the Access to Sports Project.

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TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Partnership working

We worked closely with many organisations, sports clubs and community and voluntary groups throughout the year. A listing of the partners is included in the table below:

Arsenal in the Community	Isledon CIC	Middlesex Lawn Tennis Association
B6 6th Form College	Islington Borough Ladies F.C.	Muslim Welfare House
Capital Kids Cricket	Islington Children's Service	Northwold Community Centre
City and Islington College	Islington Faiths Forum	O3E
Centre 404	Islington Football Development	Pedal Power
Copenhagen Youth Project	Partnership	Middlesex Cricket Board
Concorde Youth Hub	Islington Housing & Community	Platform Youth Hub
Duke of Edinburgh Award	Partnerships	ProActive Islington
Elizabeth House Community Centre	Islington Leisure Team	Rosebowl Youth Club
Eritrean Youth Club	Islington Mind	Skyway
Finsbury Park Rugby Club	Islington Play Association	Snowcamp
Finsbury Park Sports Partnership	Islington Targeted youth support	Southern Housing Group
Forest Road Youth Hub	Islington Youth Sports Development	Sport England
Give it your Max.	Lift Youth Hub	Sport Islington
Greenwich Leisure Ltd.	London Football Association	Stormont House School
Guinness Partnership Housing	London Sport	StreetGames
Hackney CVS	London Metropolitan University	Tennis Foundation
Hackney Play Association	Lawn Tennis Association	Tennis for All CIC
Hackney Housing	London Heathside Athletics Club	The Wickers Charity
Hackney Marsh Partnership	London Youth	The Edge Youth Hub
Hackney Quest	Mayor of London &	The Leaside Trust
Haringey Recreation Services	Greater London Authority	UK Coaching – 1 st for Sport.
Hornsey Lane Community Association	Mentoring Lab	Voluntary Action Islington
	Mildmay Community Centre	Young Hackney

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TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Financial Review

During the 2024 financial year, the charity operated a full programme of activities, with donations and other grants of £776,291 (2023: £832,434) representing a decrease of £56,143 (6.7%), versus an increase of £10,014 (1.2%) in 2023.

During 2024, total net income was a deficit of £75,432 (2023: deficit of £45,466), with 30% of the 2024 loss relating to depreciation of capital assets (tennis courts) totalling £22,491 (2023: £22,490). Another 33% of the loss is related to tennis court repairs of £25,264 which were funded from revenue received in 2023. The remaining loss of around 37% relates to lower levels of grant funding from ad hoc funding sources. In contrast, in 2024, the main four funders continued to provide similar levels of funding to 2023 levels, with London Borough of Islington providing total funding of £282,154 (2023: £294,204), London Borough of Hackney providing total funding of £200,920 (2023: £204,860); London Borough of Haringey providing total funding of £30,916 (2023: £41,031), and Isledon CIC providing total funding of £38,654 (2023: 33,757).

The floodlit tennis courts continued to generate increasing levels of court hire revenue, with total revenue of £98,892 (2023: £82,673). Whilst income from running tennis coaching courses also increased in 2024 to £31,519 (2023: £22,474).

So, whilst the charity is always at risk of losing a major funder, in 2024 the charity managed to maintain significant funding from these four main funders. This funding has enabled the charity to maintain its regular operating activities throughout the year.

In 2024, increases in expenditure on charitable activities, mostly mirrored the increases in revenue streams and so there were no unusual or expected changes in the charity's expenditure during the year.

Despite ongoing funding risks, the charity has maintained a flexible business model of low fixed costs and flexible variable costs, as well as robust reserves, which have ensured that the charity can bounce back from challenging financial shocks, thereby ensuring it can continue to operate as a going concern into the future.

Reserves Policy

The purpose of the reserves policy is to ensure that the charity is able to meet its ongoing contractual obligations and finance future charitable activities of the organisation. The level of free reserves (excluding restricted funds) is reviewed annually by the Directors. In a period when the UK economy is struggling to grow, and local authority budgets are being squeezed even further, especially due to inflation eroding spending power, the Directors consider that the most appropriate level of free reserves is between seven and ten months of budgeted future operating expenditure; to be able to withstand a prolonged drop in funding, but also to help manage uneven cash flows, due to most funding grants being paid in arrears, rather than up-front. As at 31 March 2024, budgeted expenditure for 2024/25 was £800,000, giving a minimum targeted reserve of £466,667. The current level of free reserves at 31 March 2024 was £477,577 which represents just over seven months of budgeted operating expenditure, and which is considered to be a prudent level of reserves to withstand the ongoing uncertainty of funding income streams.

Incorporated in free reserves of £477,577 is a facility development fund of £72,500. This fund has been separately designated to provide sufficient funds for future development of the tennis court facilities at Finsbury Park.

Principal Funding Sources

In order to limit exposure to any one funder, the charity has endeavoured to expand its funding sources, however, similar to 2023, the majority of funding continued to come from a small number of large funders. In 2024, 77% of total revenue came from five funders (78% in 2023). This is a potentially risky situation as the loss of one major funder would result in a major contraction of services and staff and greatly affect the local communities that we support.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Principal Funding Sources - continued

At present and for the foreseeable future, most of the charity's funders (small and large) can only offer one-year funding grants; however despite this constraint, we are very grateful to the following funders who have provided significant funding to the charity during the year: Lawn Tennis Association, Greenwich Leisure Ltd, Isledon CIC, Jack Petchey Foundation, London Borough of Hackney, London Borough of Haringey, London Borough of Islington, London Marathon Charitable Trust and Prism Charitable Trust.

Pricing Policy

Our pricing policy reflects our strategy of enabling as many people as possible in our local communities to participate in our varied programmes at either no cost or low cost.

In addition, our tennis court pricing policy for court bookings, which enables the public to book tennis courts, is set at the lower end of the price range, when compared with the price of booking a court at other local community operated tennis courts. Due to the very high increase in electricity costs, the floodlight surcharge fee was increased on 29 June 2022 from £2 per hour to £4 per hour. So, when combined with the court hire fee of £6 (for peak evening periods), this gave a total hourly price of £10 for playing at night with floodlights.

During the year ended 2024, our *adult* prices were: £6 per court for peak periods (and 2023); £10 per court for floodlit courts (previously £8 per court prior to 18 June 2022), £3 per court for off-peak periods, and free of charge on weekdays 7am -10am.

Whilst for *children aged under 18 years*, the two mini-courts were free of charge weekdays from 4pm – 6pm and during weekends from 9am – 4pm.

For Finsbury Park tennis coaching courses, for children aged 6 - 19 years, the charity runs free Tennis Camps every half term and Easter and summer school holidays. Outside of these free holiday Tennis Camps, the charity also offers free weekend teenage tennis sessions, as well as weekly coaching courses at the following rates:

For adults: £8 per one hour coached session:

For children aged 3 – 10 years: £3.50 per one hour coached session.

Plans for Future Periods

The charity is planning to continue to operate similar levels of charitable activities to 2025, with its two main funders (London Borough of Islington and London Borough of Hackney) both having agreed to provide funding in 2025.

The charity continues to see high demand for sport and physical activity from both funders and the public.

In addition, due to the charity's experience of running and managing the floodlit tennis courts at Finsbury Park, in 2025 the charity plans to expand its community tennis court coaching programmes at other tennis court facilities in Haringey.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Reference and Administrative Details

Charity registration number: 1122243

Company registration number: 04402633

Registered office: 8 Blackstock Mews, London N4 2BT

Principal office: Sobell Leisure Centre, Hornsey Road, London, N7 7NY

Directors and Trustees

The Board of trustees constitutes directors of the company for the purpose of company law and trustees for the purpose of charity law. The trustees serving during the year and since the year end were as follows:

Gary Beckford
David Blundell
Maria Ghile
Peter Jones
Skevos Loizou

No trustee received any remuneration for services during the year (2023 – nil), nor did they have any beneficial interest in any contract with the charity.

Company Secretary: John Colin Mackinnon

Chief Executive Officer: John Colin Mackinnon

Independent Examiner: Barcant Beardon Limited
Chartered Accountants
8 Blackstock Mews
Islington
London N4 2BT

Bankers: HSBC plc
312 Seven Sisters Road
Finsbury Park
London N4 2AW

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Structure, Governance and Management

Governing Document

The organisation is a company limited by guarantee, incorporated on 25 March 2002. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of Trustees

Under the company's Articles, the directors of the company are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. During 2024, both David Blundell and Maria Ghile retired and being eligible, offered themselves for re-election.

The majority of the Access to Sports Project's work focuses upon young people. The Management Committee seeks to ensure therefore that the needs of this group are appropriately reflected through the diversity of the management committee.

The more traditional business skills are well represented on the Management Committee. In an effort to maintain a broad skill mix, members of the Management Committee are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, individuals are approached to offer themselves for election to the Management Committee.

Trustees Induction and Training

The management committee are already familiar with the practical work of the company and are invited to visit and observe a number of activities throughout the course of the year. Also members, through information sharing sessions are familiarised with:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the company including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Business plans and future plans and objectives of the charity.
- New trustees undergo an induction of the charity with the Chief Executive Officer and fellow trustees.

Organisational Structure

The Access to Sports Project has a Management Committee of 5 members who meet, at least quarterly and are responsible for the strategic direction and policy of the company. At present all the Committee come from professional backgrounds relevant to the work of the company. The Chief Executive Officer (CEO) and Secretary also sits on the Committee but does not have voting rights.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Key Management Personnel Remuneration

The Management Committee (also known as the trustees) and the Chief Executive Officer (CEO) comprise the key management personnel of the charity, as they oversee:

- directing and controlling the charity, and
- running and operating the charity on a day-to-day basis.

No members of the Management Committee are specifically paid for their services, they give of their time freely.

Details of expenses paid to trustees are disclosed in Note 9 to the accounts. Trustees are required to disclose all relevant interests and register them with the Chair and withdraw from decisions where a conflict of interest arises.

The Chief Executive Officer's pay and remuneration is paid directly by the charity and is disclosed in Note 10.2 to the accounts. The CEO's remuneration is set by the trustees and is reviewed annually in line with comparable charity CEO roles and also with consideration to the level of responsibility, workload and achievements of the CEO.

Risk Management

The Management Committee undertakes regular reviews of the major risks to which the company is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the company faces. Significant external risks to funding have led to the ongoing development of a strategic plan which allows for the diversification of funding and activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants.

Related Parties

In so far as it is complimentary to the company's objects, the company is guided by both local and national policy.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

Statement of the Trustees' Responsibilities

The trustees (who are also directors of The Access To Sports Project for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the financial year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



19 December 2024

.....
Skevos Loizou
Member of the Board of Trustees
.....

INDEPENDENT EXAMINER'S REPORT
TO THE TRUSTEES
OF THE ACCESS TO SPORTS PROJECT

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2024, which are set out on pages 18 to 35.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies

I have completed my examination. I confirm that no matter has come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

20 December 2024

8 Blackstock Mews
Islington
London N4 2BT

Shu Fen Chung
Shu Fen Chung FCCA ACA
BARCANT BEARDON LIMITED
Chartered Accountants

THE ACCESS TO SPORTS PROJECT

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Restricted Funds £	Unrestricted Funds £	Total Funds 2024 £	Total Funds 2023 £
<i>Income and endowments from:</i>					
Donations and legacies	3	34,831	1,124	35,955	20,831
Charitable activities	4	469,728	265,178	734,906	810,064
Investments	5	-	5,430	5,430	1,539
Total income and endowments		<u>504,559</u>	<u>271,732</u>	<u>776,291</u>	<u>832,434</u>
<i>Expenditure on:</i>					
Costs of raising funds:					
Fundraising costs		26,268	-	26,268	13,500
Charitable activities	6	495,593	329,862	825,455	864,400
Total expenditure		<u>521,861</u>	<u>329,862</u>	<u>851,723</u>	<u>877,900</u>
Net income/(expenditure)	18	(17,302)	(58,130)	(75,432)	(45,466)
<i>Reconciliation of funds</i>					
Total funds brought forward		<u>177,818</u>	<u>535,707</u>	<u>713,525</u>	<u>758,991</u>
Total funds carried forward		<u><u>160,516</u></u>	<u><u>477,577</u></u>	<u><u>638,093</u></u>	<u><u>713,525</u></u>

The statement of financial activities includes all gains and losses recognised during the year.

All income and expenditure derive from continuing activities.

THE ACCESS TO SPORTS PROJECT

BALANCE SHEET

AS AT 31 MARCH 2024

	Notes	2024 £	2023 £
<i>Fixed assets</i>	13	201,382	223,112
<i>Current assets</i>			
Debtors	14	59,523	106,475
Cash at bank and in hand		549,791	611,133
		609,314	717,608
<i>Creditors: amounts falling due within one year</i>	15	(131,353)	(178,445)
<i>Net current assets/(liabilities)</i>		477,961	539,163
<i>Total Assets Less Current Liabilities</i>		679,343	762,275
<i>Creditors: amounts falling after one year</i>	16	(41,250)	(48,750)
<i>Net assets</i>		638,093	713,525
<i>Charity funds</i>			
Restricted funds	18	160,516	177,818
Unrestricted funds		405,077	478,207
<i>Designated Funds</i>	18	72,500	57,500
Total Unrestricted funds	18	477,577	535,707
Total charity funds		638,093	713,525

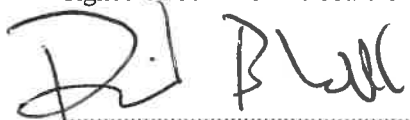
For the year ended 31 March 2024 the company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees

 19/12/2024

David Blundell
Member of the Board of Trustees

The notes on pages 21 to 35 form part of these financial statements.
Company registration number: 04402633

THE ACCESS TO SPORTS PROJECT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 31 MARCH 2024

	Notes	2024 £	2023 £
Net Cash used in operating activities	21	(63,258)	(41,782)
Cash flows from investing activities			
Interest income		5,430	1,539
Purchase of tangible fixed assets		(3,514)	(1,037)
Cash provided by (used in) investing activities		1,916	502
Cash flows from booking deposits			
Repayment of booking deposits		-	(50)
Cash used in repayment of booking deposits		-	(50)
Increase (decrease) in cash and cash equivalents in the year		(61,342)	(41,330)
Cash and cash equivalents at the beginning of the year		611,133	652,463
Total Cash and cash equivalents at the end of the year		549,791	611,133
<i>Analysis of cash and cash equivalents</i>			
Cash in bank and in hand		549,791	611,133
Cash and cash equivalents at the end of the year	21.1	549,791	611,133

THE ACCESS TO SPORTS PROJECT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1.0 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 General information and basis of preparation

The Access To Sports Project is a company limited by guarantee incorporated in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is: 8 Blackstock Mews, London N4 2BT.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historic cost convention. The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose and are available as general funds.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor.

1.3 Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest income is recognised when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

1.4 Expenditure recognition

Expenditure is recognised on an accrual basis where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Costs of raising funds comprise the costs incurred on activities that raise funds.
- Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Support costs allocation

Support costs are those functions that assist the work of the charity but do not directly represent charitable activities and include premises overheads, office, finance and governance costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

1.6 Operating leases

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

1.7 Tangible fixed assets

Tangible fixed assets which have a useful life greater than one year are capitalised at cost and depreciated over their estimated useful economic lives on a straight line basis as follows:

Office equipment	4 years	Tennis Legal, Fencing, Lighting	20 years
Computer equipment	3 years	Tennis court surface	10 years
Sports Equipment (small)	2 years		
Sports Equipment (Large)	4 years		

1.8 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

1.11 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

1.12 Pensions

The company operates a defined contribution scheme with National Employment Savings Trust (“NEST”) for the benefit of its employees, with contributions from both the employee and the employer set at the level required by the Pensions Regulator. For 2024 (and 2023), the employees contributed 5% of their earnings above the qualifying threshold of £6,240 annually (or £520 monthly) and the employer contributed 3% of the employee’s earnings above the ‘qualifying earnings’ threshold of £6,240 annually (or £520 monthly). Contributions payable are charged in the Statement of Financial Activities in the year they are payable.

2.0 Critical Accounting Estimates and Judgements

In the application of the charity’s accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3.0 Income from Donations and Legacies

	2024 £	2023 £
Gifts	35,955	20,831
	<u>35,955</u>	<u>20,831</u>
Represented by:		
Restricted income funds	34,831	19,851
Unrestricted income funds	1,124	980
	<u>35,955</u>	<u>20,831</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

4.0 Income from Charitable Activities	2024 £	2023 £
Income from training services	139,664	124,140
Performance related grants	595,242	685,924
	<u>734,906</u>	<u>810,064</u>
Represented by:		
Restricted income funds	469,728	504,443
Unrestricted income funds	265,178	305,621
	<u>734,906</u>	<u>810,064</u>

5.0 Income from Investments	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest income – bank and Gift Aid	<u>5,430</u>	<u>1,539</u>

6.0 Analysis of Expenditure on Charitable Activities

	Activities undertaken directly £	Support Costs £	Governance Costs £	Total 2024 £	Total 2023 £
Project Work	<u>719,879</u>	<u>61,492</u>	<u>44,084</u>	<u>825,455</u>	<u>864,400</u>
Represented by:				Total 2024 £	Total 2023 £
Restricted funds				495,593	528,096
Unrestricted funds				<u>329,862</u>	<u>336,304</u>
				<u>825,455</u>	<u>864,400</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

6.1 *Analysis of Expenditure on Charitable Activities - continued*
Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residentials £	Tennis £	Total 2024 £	Total 2023 £
<i>Direct Costs</i>						
Payroll costs	348,819	37,138	23,108	58,302	467,367	509,073
Contract workers	14,753	2,352	-	5,093	22,198	25,781
Resources & Fees	886	13,350	258	4,471	18,965	20,788
Repairs & Maintenance	-	-	-	25,264	25,264	-
Facility & Equipment Hire	21,206	1,766	-	19,141	42,113	50,158
Travel	96	-	-	-	96	357
League Fees & Prizes	-	-	2,850	1,140	3,990	5,337
Duke of Edinburgh Award	-	636	-	-	636	1,635
Sports Equipment & Security	-	-	-	1,774	1,774	4,551
Free Lunches	29,364	-	-	-	29,364	23,972
Marketing & Compliance fees	-	-	-	25	25	143
<i>Indirect Costs</i>						
Payroll	24,258	2,583	1,607	4,054	32,502	4,550
Payroll - ERNI +Pension	26,921	2,866	1,783	4,500	36,070	81,030
Other Staff Costs	3,357	446	212	931	4,946	5,699
Resources & Fees	2,165	288	137	601	3,191	208
Marketing	2,215	295	139	615	3,264	4,022
DBS Checks	1,941	258	123	539	2,861	1,118
Facility Hire	10,950	1,457	692	3,039	16,138	12,835
Travel	2,944	392	186	817	4,339	3,784
Sports Equipment & Security	3,240	431	205	900	4,776	4,194
	<u>493,115</u>	<u>64,258</u>	<u>31,300</u>	<u>131,206</u>	<u>719,879</u>	<u>759,235</u>

Basis of apportionment for indirect costs

Payroll costs 74.6% 8.0% 4.9% 12.5%
(% of direct payroll costs)

Other costs 67.9% 9.0% 4.3% 18.8%
(% of direct costs excluding support and governance costs)

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

6.2 Analysis of Expenditure on Charitable Activities – Prior Year - 2023

	Activities undertaken directly £	Support Costs £	Governance Costs £	Total 2023 £	Total 2022 £
Project Work	759,235	64,280	40,885	864,400	827,045
Represented by:				Total 2023 £	Total 2022 £
Restricted funds				528,096	664,849
Unrestricted funds				336,304	162,196
				864,400	827,045

Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Tennis £	Total 2023 £	Total 2022 £
<i>Direct Costs</i>						
Payroll costs	366,348	45,952	19,443	77,330	509,073	496,531
Contract workers	23,063	-	-	2,718	25,781	44,389
Resources & Fees	2,647	11,397	380	6,364	20,788	30,284
Marketing	-	-	-	143	143	22
Facility & Equipment Hire	24,674	8,490	-	16,994	50,158	44,596
Travel	285	33	39	-	357	917
League Fees & Prizes	-	-	4,837	500	5,337	4,969
Duke of Edinburgh Award	-	1,635	-	-	1,635	1,821
Sports Equipment & Security	629	-	-	3,922	4,551	4,234
Free Lunches	23,972	-	-	-	23,972	-
<i>Indirect Costs</i>						
Payroll	3,274	411	174	691	4,550	1,618
Payroll – Furlough + Top-up	-	-	-	-	-	8,543
Payroll - ERNI +Pension	58,312	7,314	3,095	12,309	81,030	39,969
Other Staff Costs	3,922	599	219	959	5,699	1,870
Resources & Fees	143	22	8	35	208	3,058
Marketing	2,768	423	154	677	4,022	9,857
DBS Checks	769	118	43	188	1,118	1,894
Facility Hire	8,832	1,350	494	2,159	12,835	17,650
Travel	2,604	398	146	636	3,784	4,091
Sports Equipment & Security	2,886	441	161	706	4,194	10,786
	525,128	78,583	29,193	126,331	759,235	727,099

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

6.2 Analysis of Expenditure on Charitable Activities - Prior Year – 2023 continued

Basis of apportionment for indirect costs

Payroll costs (% of direct payroll costs)	72.0%	9.0%	3.8%	15.2%
Other costs (% of direct costs excluding support and governance costs)	68.8%	10.5%	3.9%	16.8%

7.0 Analysis of Support and Governance Costs

	Support costs £	Governance costs £	Total 2024 £	Total 2023 £
Premises	14,852	-	14,852	17,140
Office running	8,463	-	8,463	7,947
Information technology	4,751	-	4,751	5,203
Finance charges	-	186	186	184
Insurance	8,032	-	8,032	7,495
Legal and professional	150	940	1,090	3,230
Depreciation	25,244	-	25,244	24,319
Accountancy & independent review	-	42,775	42,775	39,647
Trustees meetings	-	183	183	-
	<u>61,492</u>	<u>44,084</u>	<u>105,576</u>	<u>105,165</u>

8.0 Net Income/(Expenditure) for the Year

	2024 £	2023 £
This is stated after charging:		
Independent Examination	6,720	5,930
Depreciation	<u>25,244</u>	<u>24,319</u>

9.0 Trustees' Remuneration and Expenses

The trustees were not paid any remuneration or received any other benefits during the year (2023 – Nil). There were no travel costs (2023 - Nil) reimbursed to any member of the Board of Trustees.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into the charity during the year (2023– Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

10.0 Analysis of Staff Costs

	2024	2023
	£	£
Wages and salaries	526,137	527,123
Social security costs	24,523	27,641
Pensions	11,547	53,391
	<u>562,207</u>	<u>608,155</u>

10.1 The number of employees who received total employee benefits (excluding employers' pension contributions) of more than £60,000 is as follows:

	2024	2023
	No.	No.
£80,001 - £90,000	<u>1</u>	<u>1</u>

During the year pension contributions on behalf of the CEO amounted to £6,970 (2023 – £47,920, which included a long service award for 21 years service of £40,950).

10.2 The total amount of employee benefits received by key management personnel is £99,997 (2023 – £141,688, which included a long service award of £42,000) which includes Employer NIC of £10,061 (2023 - £10,820). The charity considers its key management personnel comprises its Chief Executive Officer.,

11.0 Staff Numbers

The average monthly head count was 50.4 staff (2023: 48.7 staff) and the average number of full-time equivalent employees (including casual and part time staff) during the year was as follows:

	2024	2023
	Number	Number
Full-time equivalent – Direct charitable work	<u>18.6</u>	<u>19.3</u>

12.0 Taxation

The Access To Sports Project is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3, Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

13.0 Fixed Assets	Tennis Courts	Sports Equipment & Sports Clothing £	Office Furniture £	Office Equipment & Computers £	Total Fixed Assets £
<i>Cost</i>					
At 1 April 2023	306,698	6,320	4,216	25,280	342,514
Additions	-	1,077	-	2,437	3,514
Disposals	-	-	-	-	-
	<u>306,698</u>	<u>7,397</u>	<u>4,216</u>	<u>27,717</u>	<u>346,028</u>
<i>Depreciation:</i>					
At 1 April 2023	85,335	6,320	4,216	23,531	119,402
Charge for the year	22,491	538	-	2,215	25,244
Eliminated on disposals	-	-	-	-	-
	<u>107,826</u>	<u>6,858</u>	<u>4,216</u>	<u>25,746</u>	<u>144,646</u>
<i>Net Book Value:</i>					
At 31 March 2024	<u>198,872</u>	<u>539</u>	<u>-</u>	<u>1,971</u>	<u>201,382</u>
At 1 April 2023	<u>221,363</u>	<u>-</u>	<u>-</u>	<u>1,749</u>	<u>223,112</u>

14.0 Debtors	2024 £	2023 £
Trade debtors	38,800	54,014
Accrued income	17,058	44,500
Other debtors	3,665	3,665
Deferred expense	-	4,296
	<u>59,523</u>	<u>106,475</u>

15.0 Creditors: Amounts falling due within one year	2024 £	2023 £
Trade creditors	7,425	15,514
Payroll creditors	18,087	18,772
Other creditors	38,155	36,904
Other creditors – LTA Loan	7,500	7,500
Accruals	43,486	39,550
Taxation and social security	7,417	5,831
Staff pensions	1,683	54,374
Deferred income	7,600	-
	<u>131,353</u>	<u>178,445</u>

15.1 Staff pensions of £1,683 owing to NEST Pension Fund (2023 - £54,374 – comprising £2,454 owing to the NEST Pension fund, and £51,920 owing to Hargreaves Lansdown Pension Fund).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

16.0 Creditors: Amounts falling due after one year	2024	2023
	£	£
Loan from Lawn Tennis Association	41,250	48,750

In 2021, a loan of £75,000 from the Lawn Tennis Association was advanced to the charity to help finance the tennis court development project. The loan is interest free and repayable over 10 years, via six-monthly payments of £3,750. At the end of 2024, £48,750 is owing - £41,250 payable after one year and £7,500 payable within 1 year.

17.0 Deferred Income

Deferred income comprises of grants received in advance.	Total
	£
Balance as at 1 April 2023	-
Amount released to income earned from charitable activities	-
Amount deferred in current year	7,600
Balance as at 31 March 2024	7,600

18.0 Analysis of Charitable Funds – Current Year - 2024

Unrestricted Funds	Balance 1 Apr 2023	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2024
	£	£	£	£	£
General funds	478,207	271,732	(329,862)	(15,000)	405,077
Facility Development Fund	57,500	-	-	15,000	72,500
Total unrestricted funds	535,707	271,732	(329,862)	-	477,577

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The “free reserves” after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park

Restricted Funds	Balance 1 Apr 2023	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2024
	£	£	£	£	£
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	56,627	-	(6,329)	-	50,298
LB of Haringey – Tennis Courts	52,913	-	(5,291)	-	47,622
London Marathon Trust	32,692	-	(2,436)	-	30,256
Prism Charitable Trust – Tennis Courts	35,586	-	(3,246)	-	32,340
Restricted Funds - Fixed Assets	177,818	-	(17,302)	-	160,516

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

18.0 Analysis of Charitable Funds - Current Year – 2024 (continued)

Restricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
<i>Revenue</i>					
Give it your Max Charity	-	3,331	(3,331)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	38,654	(38,654)	-	-
Jack Petchey Foundation	-	900	(900)	-	-
Lawn Tennis Association	-	16,100	(16,100)	-	-
London Borough of Hackney	-	160,000	(160,000)	-	-
London Borough of Haringey	-	1,170	(1,170)	-	-
London Borough of Islington	-	229,904	(229,904)	-	-
London Marathon Charitable Trust	-	15,000	(15,000)	-	-
Morris Charitable Trust	-	1,500	(1,500)	-	-
Prism Charitable Trust	-	30,000	(30,000)	-	-
Restricted funds – Revenue Income	-	504,559	(504,559)	-	-
Total Restricted Funds	177,818	504,559	(521,861)	-	160,516
Total Unrestricted Funds	535,707	271,732	(329,862)	-	477,577
Total Funds	713,525	776,291	(851,723)	-	638,093

18.1 Analysis of Charitable Funds - Prior Year - 2023

Unrestricted Funds	Balance 1 Apr 2022 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2023 £
General funds	521,371	308,140	(336,304)	(15,000)	478,207
Facility Development Fund	42,500	-	-	15,000	57,500
Total unrestricted funds	563,871	308,140	(336,304)	-	535,707

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

18.1 Analysis of Charitable Funds - Prior Year – 2023 (continued)

<i>Name of unrestricted fund</i>	<i>Description, nature and purposes of the fund</i>				
General funds	The “free reserves” after allowing for any designated funds.				
Facility Development Fund	Funds for the redevelopment of the Tennis Courts in Finsbury Park				
Restricted Funds	Balance 1 Apr 2022 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2023 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	62,956	-	(6,329)	-	56,627
LB of Haringey – Tennis Courts	58,204	-	(5,291)	-	52,913
London Marathon Trust	35,128	-	(2,436)	-	32,692
Prism Charitable Trust – Tennis Courts	38,832	-	(3,246)	-	35,586
Restricted Funds - Fixed Assets	195,120	-	(17,302)	-	177,818
<i>Revenue</i>					
Drapers Charitable	-	1,000	(1,000)	-	-
Give it your Max Charity	-	851	(851)	-	-
Greater London Authority	-	23,926	(23,926)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	33,757	(33,757)	-	-
Jack Petchey Foundation	-	900	(900)	-	-
London Borough of Hackney	-	160,000	(160,000)	-	-
London Borough of Haringey	-	26,350	(26,350)	-	-
London Borough of Islington	-	229,904	(229,904)	-	-
London Marathon Charitable Trust	-	11,000	(11,000)	-	-
London Sport – Satellite Girls + TIF	-	4,606	(4,606)	-	-
Morris Charitable Trust	-	3,000	(3,000)	-	-
Prism Charitable Trust	-	15,000	(15,000)	-	-
Sport England – Tennis – Platinum Jubilee	-	6,000	(6,000)	-	-
Restricted funds – Revenue Income	-	524,294	(524,294)	-	-
Total Restricted Funds	195,120	524,294	(541,596)	-	177,818
Total Unrestricted Funds	563,871	308,140	(336,304)	-	535,707
Total Funds	758,991	832,434	(877,900)	-	713,525

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

18.2 Analysis of Charitable Funds - Details of Funders

<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
Drapers	Community tennis delivery for coaching children and young people.
GIYM (Give it your Max)	Tennis delivery in schools located in the London Boroughs of Hackney, Haringey and Islington.
Greater London Authority	Funding to support youth engagement activities for 'at risk' children and young people aged 10 – 21 years.
Greenwich Leisure Ltd	Funding for office facilities at Sobell Leisure Centre
Isledon CIC	Delivery of popular weekly and holiday youth hub, offering football, basketball, cricket and non-contact boxing training.
Jack Petchey Foundation	The Jack Petchey Achievement Award scheme; is a fund which sees young people selected by their peers to receive a cash allowance to spend on their group.
Lawn Tennis Association	Delivery of Tennis Foundaton programme.
London Borough of Hackney	Working in partnership with Young Hackney and Hackney Council, as well as a range of partners to deliver targeted free-of-charge sports coaching, competitive opportunities and accredited training. These were largely delivered at estate, Youth Hubs and community venues.
London Borough of Haringey	Funding for school holiday programmes.
London Borough of Islington	Working with LBI, in particular the Leisure Team and Islington Housing Services alongside a range of partners, to deliver a range of free-of-charge sports programmes across Islington for young people aged 5-25 with a particular focus upon young people on local housing estates and development of a programme of activities for women and girls.
London Marathon Charitable Trust	Funding comprising: <ul style="list-style-type: none">• Community tennis programmes and• Active Islington Girls coaching programme.
London Sport	Funding comprising: <ul style="list-style-type: none">• TIF (Tackling Inequalities Fund) - a swimming programme for girls and• Satellite Girls – a multi-sports programme for girls.
Morris Charitable Trust	Schools tennis programmes in Islington
Prism Charitable Trust	Funding to support community tennis programmes.
Sport England	Funding for Platinum Jubilee tennis coaching for children and young people.

THE ACCESS TO SPORTS PROJECT
NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2024

19.0 Analysis of Net Assets Between Funds - 2024

	Restricted Fund £	Unrestricted Fund £	Total 2024 £
Tangible fixed assets	160,516	40,866	201,382
Cash at bank and in hand	-	549,791	549,791
Other net current assets/(liabilities)	41,250	(113,080)	(71,830)
Long term liabilities	(41,250)	-	(41,250)
	<u>160,516</u>	<u>477,577</u>	<u>638,093</u>

19.1 Analysis of Net Assets Between Funds - Prior Year 2023

	Restricted Fund £	Unrestricted Fund £	Total 2023 £
Tangible fixed assets	177,818	45,294	223,112
Cash at bank and in hand	-	611,133	611,133
Other net current assets/(liabilities)	48,750	(120,720)	(71,970)
Long term liabilities	(48,750)	-	(48,750)
	<u>177,818</u>	<u>535,707</u>	<u>713,525</u>

20.0 Related Party Transactions

The charity has an "arms-length" transaction with FPSP to pay an annual rental fee for the lease of Finsbury Park tennis courts. In 2024 the rental fee was £18,061 (2023 - £15,762).

In addition, the company owes FPSP the sum of £975 (2023: £2,313) at year end for the hire of the sports stadium in an "arms-length" transaction. During 2024, there was a total of £6,665 (2023: £6,423) of expenditure with FPSP for the hire of the sports stadium. No income was received from FPSP in 2024 (2023: nil).

The charity receives money from Tennis for All CIC to deliver tennis programmes, with the CEO (John Mackinnon) and a Trustee (Skevos Loizou) of the charity both being directors of Tennis for All CIC. In 2024, a total of £2,223 (2023: £260) was received from Tennis for All CIC with the same amount being spent in 2024 (2023: £260) on the Tennis for All CIC programmes. In 2024, neither John Mackinnon nor Skevos received any payment from Tennis for All CIC for this arrangement (2023: Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2024

21.0 Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	2023 £
Net cash received (used) in operating activities	(63,258)	(41,782)
Net movement in funds	(75,432)	(45,466)
Add back: depreciation charge	25,244	24,319
Add back: repayment of deposits	-	50
Deduct: interest income	(5,430)	(1,539)
Decrease (increase) in debtors	46,952	(28,538)
Increase (decrease) in creditors	(54,592)	9,392
Net cash received (used) in operating activities	(63,258)	(41,782)

21.1 Analysis of Changes in Net Debt

	At 1 April 2023 £	Cash-Flow £	At 31 March 2024 £
Cash in bank and in hand	611,133	(61,342)	549,791

THE ACCESS TO SPORTS PROJECT

England & Wales - Charity number 1122243

Accounts

COMPANY No. 04402633
CHARITY No. 1122243

THE ACCESS TO SPORTS PROJECT
(Company Limited by Guarantee without Share Capital)

REPORT
AND
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

THE ACCESS TO SPORTS PROJECT
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THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report)

FOR THE YEAR ENDED 31 MARCH 2023

The trustees present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2023 and which have been prepared to also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and UK Generally Accepted Practice.

Chair's Report

During the 2023 financial year, the charity, together with the support of its generous funders, was able to deliver a wide range of sporting activities and leadership training opportunities to local children and young people who might otherwise not be able to access sports. The drive and passion of charity's team to effect positive change, together with the support of the local communities, has enabled the charity to provide meaningful changes, helping children and young people to develop new skills and to challenge themselves – some having progressed down clear development pathways, while others have been active in our youth-led programmes and have gone on to help volunteer and/or work in our programmes.

Our charity works with people, and especially young people, from a broad spectrum of backgrounds, nationalities, communities, of differing ability and engagement levels, with many coming from disadvantaged backgrounds featuring high levels of poverty; and with most coming from ethnically diverse backgrounds. Sport England's National research has highlighted that those from ethnically diverse backgrounds are less active, and that those living in poverty are also less likely to be active. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity which is reflected in poor health.

As Chair, I have first-hand experience of the benefits that sporting activities can have in helping children and young people to feel well supported and to help them to gain new lifelong skills and confidence, which will help them to become more empowered and engaged in their local communities, and this in turn will help them to feel better connected and inspired, knowing that what they are doing has a real purpose and can make a positive difference.

The charity is delighted to report the following positive outcomes in 2022-2023 including, but not limited to:

- *Extensive community and housing estate based programmes* – featured 70 sessions per week across 34 community settings and covering 25+ different sports. These sessions were delivered across multiple sports and locations and were aimed at encouraging young people into regular physical activity and then to encourage them to extend that activity beyond the borders of their local communities.
- *Holiday sports programmes* in every school holiday, provided 434 free-of-charge programmes, and included 8,100 free lunches. In the summer, Arsenal in the Community provided a stadium tour, which was a highlight to many local children, who had never entered the stadium before.
- *Increased women and girls programmes* – featuring 'girls only' and "women only" sessions, including sessions in swimming, basketball, roller skating, tennis and archery.
- *Extensive range of Tennis Programmes* – delivered 210 free school holiday tennis programmes with more than 100 children attending per day, as well as free children's term-time sessions on Saturday afternoons with 60 children per week participating. LGBTQ+ inclusive sessions with 240 adult members, and 50 players attending regularly. SEND tennis sessions delivered weekly. Tennis sessions in the community and housing estates, introducing tennis to over 500 children. Tennis lessons in 14 schools and local colleges reaching more than 850 students aged from 5 to 17 years.
- *Development of the Disability Sport programmes* with Stormont House and Pedal Power, resulting in sustained participation on a long-term basis. At Finsbury Park the work with Pedal Power has enabled us to provide a multi-sports programme which has complimented the disability cycle programme and engage people of all ages.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

- Successful delivery of the *accredited training, education, employment* and volunteering programmes – equipping local people with the skills and leadership qualifications to lead sporting activities in their own communities, either as volunteers or as paid community sports coaches. Many of our staff team are local people who gained their qualifications with the charity.

In closing, I would sincerely like to thank all the charity's funders, without whom, this important work of engaging children and young people in sporting pursuits, as participants, young leaders and coaches, would not be possible. These funds have enabled the charity to continue to reach and support some of the most disadvantaged communities in London.

The Charity looks forward to continuing its successful and popular programmes in 2023-2024.

Skevos Loizou

Chair

Objectives and Activities

The Access to Sports Project is a sports development Charity, working in the London Boroughs of Islington, Haringey and Hackney. The project supports local community organisations including sports clubs, schools, tenants associations and voluntary youth groups.

We deliver targeted sports development programmes, which seek to increase and sustain participation in sport and recreation in the area in which we work. The strategies employed to achieve the charity's aims are to:

1. Provide training for local people enabling them to become involved in sports coaching;
2. Organise a range of accessible and affordable sports activities for young people; and
3. Provide support and assistance to local organisations interested in sports.

Putting these strategies into action we have four major areas of activity which are: sports activities and coaching programmes; sports events, competitions and residential; accredited training, education, training and employment; supporting local groups and youth led programmes.

Public Benefit

In shaping the objectives for the year and planning the charity's activities, the trustees referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

Main objectives for the year and strategies

Objectives and Strategy.

- To continue to develop programmes and partnerships with participants, groups and organisations to help ensure the sustainability and high quality service offer.
- To build the sustainability of the organisation by successfully bidding for contracts and diversifying our income profile.
- We will also continue to develop our staff and volunteers to ensure continuous service improvement.

Volunteers

The charity supported 57 volunteers during the year enabling them to develop skills and experience in the sports and sports development sector.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

Achievements and Performance

During 2022-23 the Access to Sports Project successfully delivered a variety of free and low-cost, high-quality sport and physical activity opportunities, including:

- Sports activities and youth support for young people, alongside a growing programme of activities for older people, women and people with disabilities.
- Accredited training, volunteering, and employment support
- Partnership working and supporting local groups & youth led programmes.

Sports activities and coaching programmes for young people

Programmes were delivered in a variety of locations across Hackney, Haringey and Islington, and were designed to support young people to improve health, fitness and wellbeing, develop new skills and abilities and experience new opportunities.

We work with young people from a broad spectrum of backgrounds, nationalities, communities, of differing ability and engagement levels. Many of the young people we work with come from disadvantaged backgrounds and the areas in which we work often feature high levels of poverty and have seen issues of youth violence. Most of our participants also come from ethnically diverse backgrounds. Sport England's national research has highlighted that those from ethnically diverse backgrounds are less active, and that those living in poverty are also less likely to be active. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity which is reflected in poor health indicators and other issues facing many in the communities we work within. During the year, we delivered a broad variety of programmes in order to successfully engage young people from a wide spectrum; sporty and non-sporty, those interested in sports as well as young people who are disengaged from sport and physical activity. We delivered from a large number of sites to help promote local sports opportunities and our venues included:

- Estates: Guinness Trust, Stamford Hill, New Orleans, Wigan House, Wrens Park, Mayville, Elthorne, Andover, King Square, Marquess, Westbourne and Woodberry Down amongst others.
- Leisure, community centres and parks: Finsbury Park, Millfields Park, Hackney Downs Park, Sobell Leisure Centre, Finsbury Leisure Centre and Elthorne Park.
- Youth and community centres: Forest Road, The Edge and Concorde Youth Hub, Lift, Rosebowl and Platform.
- Schools and colleges: Petchey Academy, Stormont House, Jubilee, Skinners, and BSix Sixth Form College.
- Sports and physical activities delivered during the year included football, netball, roller-skating, tennis, athletics, dodgeball, cricket, basketball, baseball and softball, badminton, handball, table tennis, non-contact boxing, swimming, skiing, snowboarding, martial arts, water sports, archery and tag archery, dance and fitness

Community & housing estate-based sport & physical activity programmes

Our weekly, school term time programme featured 70 sessions per week, across 34 community settings and featuring 25+ sports from archery, basketball, and football to tennis, roller skating and volleyball.

We used our sports activity sessions to build rapport and engagement levels with, and to support young people into regular physical activity. Encouraging young people to extend their participation is key to our work, and we worked to promote further engagement by supporting or signposting young people into additional activity. Some of the highlights this year included:

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

The '*Hackney MUGA*' project saw us work with Hackney Council, Young Hackney and community partners to develop new activities on underused multi use games areas (MUGAs), or cages as they are often referred to. We worked with our partners to identify potential sites and undertook a consultation with local residents prior to launching a programme of delivery on the Fawcett Estate, in Clapton E5. The programme, which ran throughout the year was a success with eighty young people, aged 6-14, from the estate and neighbouring estates participated in the activities offered, which featured, three weekly sessions during term time, holiday programmes and trips. Sports offered included tennis, football tennis, dodgeball, roller skating, trampoline park and ice-skating trips.

The MUGA project complemented our wider work in Hackney which is delivered in partnership with Young Hackney. We promoted our wider offer and saw young people from the estate join other Access to Sports initiatives such as our All Play Football Competitions, and Jubilee school holiday programmes.

Our *coaching programmes delivered at Elthorne Park* in Islington for children aged 5-12 have been a consistent part of our offer for more than 10 years and remain a very popular programme. Our weekly Saturday morning sports clubs and holiday programmes, which are delivered Monday – Thursdays over 8 weeks per year, regularly see in excess of 35 children attending on a daily basis and more than 320 young people registered throughout the course of the year.

A successful partnership with *youth hubs* in both *Islington* and *Hackney* saw us provide a comprehensive programme of weekly and school holiday sport and physical activity classes. We delivered 18 classes per week on average across all youth hubs.

- In *Islington*, we worked with *Isledon CIC* and *Islington Council* to provide weekly multi sports programmes at Rose Bowl youth hub and weekly Archery lessons at the Lift youth hub.
- In *Hackney* we worked in partnership with *Young Hackney* to provide regular activity at Forest Road and The Edge youth hubs and this featured football, basketball, non-contacting boxing as well as trips and roller skating and skateboarding classes during holiday periods.

Our *school holiday programmes* continued to be hugely popular with both parents and children. We worked to address the challenges – cost of childcare, holiday hunger and increased inactivity - facing many families during the holidays by offering free of charge holiday programmes in venues across Hackney, Haringey and Islington. During the year we delivered:

- Holiday sports in each school holiday.
- 434 free-of-charge school holiday programmes.
- 8100 lunches and food parcels provided to children and families as part of the holiday activity programmes.

Our charity delivered an extensive programme of *multi sports activities in Finsbury Park, Haringey* during all school holidays featuring sports such as tennis, athletics and basketball and volleyball. The programmes offered were very popular and saw upwards of 150 young people aged 6-18 participate on a daily basis.

At *Jubilee school in Hackney*, we delivered holiday multi-sports camps (Monday-Thursday from 10am-4pm) over 9 weeks. At this programme we offered sports and physical activities alongside an offer of arts and crafts, and health education. The programme regularly saw 40 young people in attendance daily. During the summer, and Easter holiday lunches were provided as part of Hackney council's holiday activity scheme.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

During the *Summer holidays* we took 30 young people to the Arsenal stadium to take part in footballing activities with the *Arsenal in the Community* team and a stadium tour. This was a highlight of the summer for many of the young people especially those who had never been to a stadium before. They were able to have access to the director's box, experience the players entrance, tunnel, pitch side and media lounge. They also had the opportunity to take pictures with club trophies and received personalised tour certificates.

In *Islington*, we worked with *Isledon CIC* and *Islington Council* to deliver a very successful *Summerversity* sports programme. The *Summerversity* programmes gives young people aged 13+ who live or go to school or college in Islington the chance to learn new skills, develop interests and talents through a broad programme of sports, arts and educational activities. Over the summer of 2022 we delivered 22 week-long courses, training and workshops. Archery, athletics, roller skating, basketball for girls, and a football referees' qualification were amongst the courses delivered. 350 young people – with 1,461 attendances - took part in the programme and gained new skills and qualifications.

We again provided a *Snow Camp* programme to our young people. In August 2022, we took a group of 14 young people to Snow Camp in Hemel Hempstead for a two-day Snow life First tracks course. The programme offered young people aged 13+ years with their first experience of snow sports combined with a programme of life skills, and the chance to gain an accreditation.

Women and Girls Programmes

During the year we have continued to deliver a variety of different programmes and activities designed to increase participation amongst girls and women. We worked in partnership with Islington Council's schools' health and wellbeing team to successfully deliver programmes to engage inactive girls, including a London Sport-funded programme with 140+ girls taking up weekly activity as well as a partnership with Better, Islington's leisure operator, to deliver a 12-week programme of swimming lessons for girls.

We also continued our delivery programmes of girls and women-only football, basketball and roller-skating, tennis and archery, as well as girls-only multi-sports camps during school holidays and these have seen positive levels of engagements across the year.

Tennis

2022 - 2023 represented another successful year for our Finsbury Park tennis and community tennis, delivering high levels of uptake at the tennis courts in Finsbury Park, alongside successful delivery of free and low-cost community-based tennis delivery designed to 'open up' tennis and encourage more people to take up the sport.

Our charity delivered extensive programmes of tennis activity both at the Finsbury Park Tennis courts and in the wider community.

At the Finsbury Park Tennis Courts, we delivered:

- Term time coach-led sessions at free and low cost for both juniors and adults which engaged 60 children per week. These included beginners through to junior squad sessions and tournaments once a term.
- 7 adult sessions for beginners and intermediates with up to 70 people attending weekly.
- Adult teams (3 men's teams and 1 women's team) competing in the Middlesex County League.
- LGBTQ+ inclusive sessions with 240 adult members of the group and 50 players attending regularly.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

- Weekly free sessions at the Finsbury Park courts on a Saturday afternoon for children aged between 8-16. This has been an extremely successful offer seeing 20-25 children on court weekly.
- We have also seen many of the players from our free community sessions join us on our holiday camps.
- Open days for the local Eritrean Youth club, seeing, a regular 40+ children and families on court each time.
- SEND tennis sessions delivered weekly.
- Free school holiday tennis coaching programmes. We have built up an incredibly successful free tennis offer during school holidays. We delivered free of charge holiday programmes sessions during Christmas, Easter, summer, and every half term. Across the year we delivered 210 free holiday tennis lessons at our Finsbury Park courts with typically more than 100 children taking part on a daily basis.

Our community delivery saw us run *tennis programmes* in a variety of spaces, including:

- *Sessions in community* and housing estate venues such as Guinness Trust estate, Andover estate, Jubilee School, Kings Square Estate, Fawcett estate and Elthorne Park. These sessions introduced tennis to over 500 children. Having learned the basics and fundamentals of how to play, many children progressed on to our sessions in Finsbury Park. We even have had some progress through both of those sessions to join our junior squad and start to play competitively.
- *Tennis lessons* provided in 14 schools and local colleges across the year reached more than 850 students between the ages of 5-17. The students learn basic tennis fundamentals in a comfortable environment, with some having never touched a tennis racket before. As part of the schools' outreach, we worked in partnership with the Islington schools sport organiser to support the schools delivery programme and also to provide inter-school tennis competitions and events.

People with Disabilities

Our offer to people with disabilities has continued to develop during the year. We delivered a programme of multi sports at the Stormont House School for young people with special educational needs and/or disabilities, aged 11-17. Successful programmes were delivered on a weekly basis during term time alongside multi sports activities provided during school holiday periods.

We have also continued to work closely with Pedal Power, a local cycling club for people with disabilities. We provided weekly sessions throughout the year at Finsbury Park for people with disabilities and worked with a total of 140 people of all ages. Our partnership with O3E and Travelport allowed us to provide additional cycling activities for both people with a SEND and across our programme in general. Our multi sports offer, which featured football, basketball, tennis, and fitness, complemented the cycling activities provided by Pedal Power. We delivered sessions weekly both during term time and in the summer holidays. We engaged directly with families, carers, and individuals as well as organisations to engage with service users.

Accredited training, education, employment & volunteering

Equipping local people with the skills and qualifications to lead sporting activities within their own communities is a key part of our work and has seen us build a track-record of developing skilled local people and groups. We offer a range of sports coaching, leadership, and Duke of Edinburgh awards. Our training enables local people to gain skills and qualifications in sports coaching and, for many, provides a steppingstone into community sports employment or volunteering and most of our staff team are local people who have gained their qualifications with us.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

In 2022-23 we offered training in a variety of sports, working in partnership with local sports groups. We supported learners into volunteering, work-placements, and employment.

- 83 Islington residents gained accreditation as sports coaches and leaders.
- 142 Hackney young people gained leadership and physical activity accreditations.
- 27 Haringey young people gained sports leadership qualifications.
- 81 sports volunteers using their qualifications to deliver community-based sport.
- 29 people gained employment in the community sports sector.
- 17 young people have taken part in work placements.

Coaching and leadership roles offered during the year included Basketball Level 1, Football Level 1, Level 2 Sport & Physical Activity, Sports Leaders Level 2 Award, Duke of Edinburgh Awards – Bronze, Football referees' courses.

Youth sports courses offered during the year included: Football Leadership, Basketball Activators, Young Leaders Award, Sports Leaders Level 1, ASDAN Sport & Fitness, Tennis Leaders, Football Activators.

One of the highlights of the year was our Year 11 'Nex Gen' leadership programme, delivered in July, which was designed to fast-track young people into Sports coaching employment and volunteering. The programme saw 12 young people complete the Level 2 Certificate in Sports Coaching, receive mentoring support, and gain valuable coaching experience. On the back of the training, six of the learners moved into summer employment as sports coaches.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

Partnership working

We worked closely with many organisations, sports clubs and community and voluntary groups throughout the year. A listing of the partners is included in the table below:

Arsenal in the Community	Isledon CIC	Mildmay Community Centre
B6 6th Form College	Islington Borough Ladies F.C.	Middlesex Lawn Tennis Association
Capital Kids Cricket	Islington Children's Service	Muslim Welfare House
City and Islington College	Islington Faiths Forum	Northwold Community Centre
Centre 404	Islington Football Development	Pedal Power
Copenhagen Youth Project	Partnership	Middlesex Cricket Board
Concorde Youth Hub	Islington Housing & Community	Platform Youth Hub
Duke of Edinburgh Awards	Partnerships	ProActive Islington
Elizabeth House Community Centre	Islington Leisure Team	Rosebowl Youth Club
Eritrean Youth Club	Islington Mind	Skyway
Finsbury Park Rugby Club	Islington Play Association	Southern Housing Group
Finsbury Park Sports Partnership	Islington Targeted youth support	Sport England
Forest Road Youth Hub	Islington Youth Sports Development	Sport Islington
Greenwich Leisure Ltd.	Lift Youth Hub	Springfield Youth Club
Guinness Trust Housing	London Football Association	Stormont House School
Hackney CVS	London Sport	StreetGames
Hackney Play Association	London Metropolitan University	Tennis Foundation
Hackney Housing	Lawn Tennis Association	The Wickers Charity
Hackney Marsh Partnership	London Heathside Athletics Club	The Edge Youth Hub
Hackney Quest	London Youth	The Leaside Trust
Haringey Recreation Services	Mayor of London &	UK Coaching – 1 st for Sport.
Hornsey Lane Community	Greater London Authority	Voluntary Action Islington
Association	Mentoring Lab	Young Hackney

Financial Review

During the 2023 financial year, the charity operated a full programme of activities, with donations and other grants of £832,434 (2022: £822,420) representing an increase of £10,014 (1.2%), versus an increase of £140,085 (20.5%) in 2022; with the large increase in 2022 income representing the bounce back to normal operations after Covid had resulted in reduced activities and hence funding during 2021.

During 2023, net income is showing a deficit of £45,466 (2022: deficit of £22,625). Almost 50% of the 2023 loss relates to depreciation of capital assets (tennis courts) totalling £22,490 (2022: £22,491). Due to the declining value of the tennis courts over time, due to wear and tear, a corresponding sink fund in our reserves has been accumulating at a rate of £15,000 per year. This sink fund is now £57,500, and when required in future, this fund will be used to help fund expected renovation works to the tennis courts, such as new surface works.

The new floodlights installed during the 2022 financial year, have ensured that the tennis courts continue to be available during dark evenings, which has kept 2023 court hire revenue of £82,673 at a similar level to 2022 court hire revenue of £86,715. During 2023, and with the exception of the floodlight surcharge, the main public court hire prices remained unchanged from 2022 prices. At the end of June 2022, the floodlight surcharge fee increased by £2 per hour from £2 per hour to £4 per hour. This increase in the floodlight surcharge was necessary to cover the much higher electricity charges of running the floodlights.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

Looking at the charity's main three funders, the type of funding changed slightly, as in 2023 all three funders provided unrestricted funding for the 2023 school holidays coaching programmes. So, we need to add together the restricted and unrestricted funding to see the total funding from each funder. Thus, for London Borough of Hackney, total funding in 2023 was £211,601 (2022: £204,860); for London Borough of Islington total funding was £294,204 (2022: £244,339) and London Borough of Haringey, total funding was £41,031 (2022: £34,968).

So, whilst the charity is always at risk of losing a major funder, the charity managed to maintain most annual funding streams and thus keep all its regular operating activities running throughout the full financial year.

In 2023, increases in expenditure on charitable activities, mostly mirrored the increases in revenue streams and so there were no unusual or expected changes in the charity's expenditure during the year.

Despite ongoing funding risks, the charity has maintained a flexible business model of low fixed costs and flexible variable costs, as well as robust reserves, which have ensured that the charity can bounce back from challenging financial shocks, as happened during the Covid pandemic, thereby ensuring it can continue to operate as a going concern into the future.

Reserves Policy

The purpose of the reserves policy is to ensure that the charity is able to meet its ongoing contractual obligations and finance future charitable activities of the organisation. The level of free reserves (excluding restricted funds) is reviewed annually by the Directors. In a period when the UK economy is struggling to grow, and local authority budgets being squeezed even further, especially due to inflation eroding spending power, the Directors consider that the most appropriate level of free reserves is between seven – ten months budgeted future operating expenditure; to be able to withstand a prolonged drop in funding, but also to help manage uneven cash flows, due to most funding grants being paid in arrears, rather than up-front. As at 31 March 2023, budgeted expenditure for 2023/24 was £800,000, giving a minimum targeted reserve of £466,667. The current level of free reserves at 31 March 2023 was £535,707 which represents eight months of budgeted operating expenditure, and which is considered to be a prudent level of reserves to withstand the ongoing uncertainty of funding income streams.

Incorporated in free reserves of £535,707 is a facility development fund of £57,500. This fund has been separately designated so as to provide sufficient funds for future development of our facilities, primarily our tennis facilities at Finsbury Park tennis courts.

Principal Funding Sources

In order to limit exposure to any one funder, the charity has endeavoured to expand its funding sources, however, similar to 2022, the majority of funding continued to come from a small number of large funders. In 2023, 78% of total revenue came from just five funders (71% in 2022). This is a potentially risky situation as the loss of one major funder would result in a major contraction of services and staff and greatly affect the local communities that we support.

At present and for the foreseeable future, most of the charity's funders (small and large) can only offer one-year funding grants; however despite this constraint, we are very grateful to the following funders who have provided significant funding to the charity during the year: Greater London Authority, Greenwich Leisure Ltd, Isledon CIC, Jack Petchey Foundation, London Borough of Hackney, London Borough of Haringey, London Borough of Islington, London Marathon Charitable Trust and Prism Charitable Trust.

Pricing Policy

Our pricing policy reflects our strategy of enabling as many people as possible in our local communities to participate in our varied programmes at either no cost or low cost.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

In addition, our tennis court pricing policy for court bookings, which enables the public to book tennis courts when we are not using them to run our free or low-cost programmes, is set at the lowest end of the price range, when compared with the price of booking a court at other local community operated tennis courts. Due to the very high increase in electricity costs, the floodlight surcharge fee was increased on 29 June 2022 from £2 per hour to £4 per hour. So, when combined with the court hire fee of £6 (for peak evening periods), this makes £10 per hour for playing at night with floodlights.

During 2023 (and 2022), our *adult* prices were: £6 per court for peak periods; £10 per court for floodlit courts (previously £8 per court up until 18 June 2022), £3 per court for off-peak periods, and free of charge on weekdays 7am -10am.

Whilst for *children aged under 18 years*, the two mini-courts were free of charge weekdays from 4pm – 6pm and during weekends from 9am – 4pm and the full-size courts were £3 per court for peak and non-peak periods.

For Finsbury Park tennis coaching courses, for children aged 8 - 19 years, we run free Tennis Camps every half term and Easter and summer school holidays. Outside of these free holiday Tennis Camps, we also offer free weekend teenage tennis sessions, as well as weekly coaching courses at the following rates:

For adults: £8 per one hour coached session:

For children aged 3 – 10 years: £3.50 per one hour coached session.

Plans for Future Periods

The charity is planning to continue to operate similar levels of charitable activities to 2023, with its two main funders (London Borough of Islington and London Borough of Hackney) both providing funding in 2024.

The charity continues to see high demand for sport and physical activity from both funders and the public.

In addition, due to the tennis development project now providing upgraded facilities with floodlights, the charity plans to further expand its Finsbury Park tennis coaching programme and its community tennis programme.

Reference and Administrative Details

Charity registration number: 1122243

Company registration number: 04402633

Registered office: 8 Blackstock Mews, London N4 2BT

Principal office: Sobell Leisure Centre, Hornsey Road, London, N7 7NY

Directors and Trustees

The Board of trustees constitutes directors of the company for the purpose of company law and trustees for the purpose of charity law. The trustees serving during the year and since the year end were as follows:

Gary Beckford
David Blundell
Maria Ghile
Peter Jones
Skevos Loizou

No trustee received any remuneration for services during the year (2022 – nil), nor did they have any beneficial interest in any contract with the charity.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

<i>Chief Executive Officer:</i>	John Colin Mackinnon
<i>Independent Examiner:</i>	Barcant Beardon Limited Chartered Accountants 8 Blackstock Mews Islington London N4 2BT
<i>Bankers:</i>	HSBC plc 312 Seven Sisters Road Finsbury Park London N4 2AW

Structure, Governance and Management

Governing Document

The organisation is a company limited by guarantee, incorporated on 25 March 2002. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of Trustees

Under the company's Articles, the directors of the company are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. During 2023, both Peter Jones and Skevos Loizou retired and being eligible, offered themselves for re-election.

The majority of the Access to Sports Project's work focuses upon young people. The Management Committee seeks to ensure therefore that the needs of this group are appropriately reflected through the diversity of the management committee.

The more traditional business skills are well represented on the Management Committee. In an effort to maintain a broad skill mix, members of the Management Committee are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, individuals are approached to offer themselves for election to the Management Committee.

Trustees Induction and Training

The management committee are already familiar with the practical work of the company and are invited to visit and observe a number of activities throughout the course of the year. Also members, through information sharing sessions are familiarised with:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the company including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Business plans and future plans and objectives of the charity.
- New trustees undergo an induction of the charity with the Chief Executive Officer and fellow trustees.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

Organisational Structure

The Access to Sports Project has a Management Committee of 5 members who meet, at least quarterly and are responsible for the strategic direction and policy of the company. At present all the Committee come from professional backgrounds relevant to the work of the company. The Chief Executive Officer (CEO) and Secretary also sits on the Committee but does not have voting rights.

Key Management Personnel Remuneration

The Management Committee (also known as the trustees) and the Chief Executive Officer (CEO) comprise the key management personnel of the charity, as they oversee:

- directing and controlling the charity, and
- running and operating the charity on a day-to-day basis.

No members of the Management Committee are specifically paid for their services, they give of their time freely.

Details of expenses paid to trustees are disclosed in Note 9 to the accounts. Trustees are required to disclose all relevant interests and register them with the Chair and withdraw from decisions where a conflict of interest arises.

The Chief Executive Officer's pay and remuneration is paid directly by the charity and is disclosed in Note 10.2 to the accounts. The CEO's remuneration is set by the trustees and is reviewed annually in line with comparable charity CEO roles and also with consideration to the level of responsibility, workload and achievements of the CEO.

Risk Management

The Management Committee undertakes regular reviews of the major risks to which the company is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the company faces. Significant external risks to funding have led to the ongoing development of a strategic plan which allows for the diversification of funding and activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants.

Related Parties

In so far as it is complimentary to the company's objects, the company is guided by both local and national policy.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

Statement of the Trustees' Responsibilities

The trustees (who are also directors of The Access To Sports Project for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the financial year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



.....
Skevos Loizou
Member of the Board of Trustees

.....
20/2/23

INDEPENDENT EXAMINER'S REPORT
TO THE TRUSTEES
OF THE ACCESS TO SPORTS PROJECT

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2023, which are set out on pages 15 to 32.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies

I have completed my examination. I confirm that no matter has come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

21 December 2023

Shu Fen Chung

Shu Fen Chung FCCA ACA
BARCANT BEARDON LIMITED
Chartered Accountants

8 Blackstock Mews
Islington
London N4 2BT

THE ACCESS TO SPORTS PROJECT

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Restricted Funds £	Unrestricted Funds £	Total Funds 2023 £	Total Funds 2022 £
<i>Income and endowments from:</i>					
Donations and legacies	3	19,851	980	20,831	21,720
Charitable activities	4	504,443	305,621	810,064	800,649
Investments	5	-	1,539	1,539	51
Total income and endowments	18	524,294	308,140	832,434	822,420
<i>Expenditure on:</i>					
Costs of raising funds:					
Fundraising costs		13,500	-	13,500	18,000
Charitable activities	6	528,096	336,304	864,400	827,045
Total expenditure		541,596	336,304	877,900	845,045
Net income/(expenditure)	18	(17,302)	(28,164)	(45,466)	(22,625)
<i>Reconciliation of funds</i>					
Total funds brought forward		195,120	563,871	758,991	781,616
Total funds carried forward		177,818	535,707	713,525	758,991

The statement of financial activities includes all gains and losses recognised during the year.

All income and expenditure derive from continuing activities.

THE ACCESS TO SPORTS PROJECT

BALANCE SHEET

AS AT 31 MARCH 2023

	Notes	2023 £	2022 £
<i>Fixed assets</i>	13	<u>223,112</u>	<u>246,394</u>
<i>Current assets</i>			
Debtors	14	106,475	77,937
Cash at bank and in hand		611,133	652,463
		<u>717,608</u>	<u>730,400</u>
<i>Creditors: amounts falling due within one year</i>	15	<u>(178,445)</u>	<u>(165,303)</u>
<i>Net current assets/(liabilities)</i>		<u>539,163</u>	<u>565,097</u>
<i>Total Assets Less Current Liabilities</i>		<u>762,275</u>	<u>811,491</u>
<i>Creditors: amounts falling after one year</i>	16	<u>(48,750)</u>	<u>(52,500)</u>
<i>Net assets</i>		<u><u>713,525</u></u>	<u><u>758,991</u></u>
<i>Charity funds</i>			
Restricted funds	18	177,818	195,120
Unrestricted funds		478,207	521,371
<i>Designated Funds</i>	18	57,500	42,500
Total Unrestricted funds	18	<u>535,707</u>	<u>563,871</u>
Total charity funds		<u><u>713,525</u></u>	<u><u>758,991</u></u>

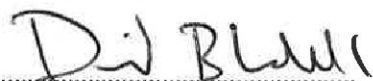
For the year ended 31 March 2023 the company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees



20/12/23

David Blundell

Member of the Board of Trustees

The notes on pages 18 to 32 form part of these financial statements.

Company registration number: 04402633

THE ACCESS TO SPORTS PROJECT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 31 MARCH 2023

	Notes	2023 £	2022 £
Net Cash used in operating activities	21	(41,782)	(82,643)
Cash flows from investing activities			
Interest Income		1,539	51
Purchase of tangible fixed assets		(1,037)	(7,582)
Cash provided by (used in) investing activities		502	(7,531)
Cash flows from booking deposits			
Repayment of booking deposits		(50)	(50)
Cash used in repayment of booking deposits		(50)	(50)
Increase (decrease) in cash and cash equivalents in the year		(41,330)	(90,224)
Cash and cash equivalents at the beginning of the year		652,463	742,687
Total Cash and cash equivalents at the end of the year		611,133	652,463
<i>Analysis of cash and cash equivalents</i>			
Cash in bank and in hand		611,133	652,463
Cash and cash equivalents at the end of the year	21.1	611,133	652,463

THE ACCESS TO SPORTS PROJECT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1.0 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 General information and basis of preparation

The Access To Sports Project is a company limited by guarantee incorporated in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is: 8 Blackstock Mews, London N4 2BT.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historic cost convention. The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose and are available as general funds.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor.

1.3 Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest income is recognised when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

1.4 *Expenditure recognition*

Expenditure is recognised on an accrual basis where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Costs of raising funds comprise the costs incurred on activities that raise funds.
- Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 *Support costs allocation*

Support costs are those functions that assist the work of the charity but do not directly represent charitable activities and include premises overheads, office, finance and governance costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

1.6 *Operating leases*

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

1.7 *Tangible fixed assets*

Tangible fixed assets which have a useful life greater than one year are capitalised at cost and depreciated over their estimated useful economic lives on a straight line basis as follows:

Office equipment	4 years	Tennis Legal, Fencing, Lighting	20 years
Computer equipment	3 years	Tennis court surface	10 years
Sports Equipment (small)	2 years		
Sports Equipment (Large)	4 years		

1.8 *Debtors*

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.9 *Cash at bank and in hand*

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 *Creditors and provisions*

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

1.11 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

1.12 Pensions

The company operates a defined contribution scheme with National Employment Savings Trust (“NEST”) for the benefit of its employees, with contributions from both the employee and the employer set at the level required by the Pensions Regulator. For 2023 (and 2022), the employees contributed 5% of their earnings above the qualifying threshold of £6,240 annually (or £520 monthly) and the employer contributed 3% of the employee’s earnings above the ‘qualifying earnings’ threshold of £6,240 annually (or £520 monthly). Contributions payable are charged in the Statement of Financial Activities in the year they are payable.

2.0 Critical Accounting Estimates and Judgements

In the application of the charity’s accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3.0 Income from Donations and Legacies

	2023	2022
	£	£
Gifts	20,831	17,970
Gift Aid tax reclaims	-	3,750
	<u>20,831</u>	<u>21,720</u>
Represented by:		
Restricted income funds	19,851	18,750
Unrestricted income funds	980	2,970
	<u>20,831</u>	<u>21,720</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

4.0	<i>Income from Charitable Activities</i>			2023	2022	
				£	£	
	Coronavirus Job Retention Scheme			-	6,311	
	Income from training services			124,140	147,541	
	Performance related grants			685,924	646,797	
				<u>810,064</u>	<u>800,649</u>	
	Represented by:					
	Restricted income funds			504,443	646,797	
	Unrestricted income funds			305,621	153,852	
				<u>810,064</u>	<u>800,649</u>	
5.0	<i>Income from Investments</i>			Unrestricted	Unrestricted	
				funds	funds	
				2023	2022	
				£	£	
	Interest income – bank and Gift Aid			<u>1,539</u>	<u>51</u>	
6.0	<i>Analysis of Expenditure on Charitable Activities</i>					
		Activities	Support	Goverance	Total	Total
		undertaken	Costs	Costs	2023	2022
		directly			£	£
		£	£	£		
	Project Work	<u>759,235</u>	<u>64,280</u>	<u>40,885</u>	<u>864,400</u>	<u>827,045</u>
	Represented by:				Total	Total
	Restricted funds				2023	2022
	Unrestricted funds				£	£
					528,096	664,849
					336,304	162,196
					<u>864,400</u>	<u>827,045</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

6.1 *Analysis of Expenditure on Charitable Activities - continued*
Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residentialials £	Tennis £	Total 2023 £	Total 2022 £
<i>Direct Costs</i>						
Payroll costs	366,348	45,952	19,443	77,330	509,073	496,531
Contract workers	23,063	-	-	2,718	25,781	44,389
Resources & Fees	2,647	11,397	380	6,364	20,788	30,284
Marketing	-	-	-	143	143	22
Facility & Equipment Hire	24,674	8,490	-	16,994	50,158	44,596
Travel	285	33	39	-	357	917
League Fees & Prizes	-	-	4,837	500	5,337	4,969
Duke of Edinburgh Award	-	1,635	-	-	1,635	1,821
Sports Equipment & Security	629	-	-	3,922	4,551	4,234
Free Lunches	23,972	-	-	-	23,972	-
<i>Indirect Costs</i>						
Payroll	3,274	411	174	691	4,550	1,618
Payroll – Furlough + Top-up	-	-	-	-	-	8,543
Payroll - ERNI +Pension	58,312	7,314	3,095	12,309	81,030	39,969
Other Staff Costs	3,922	599	219	959	5,699	1,870
Resources & Fees	143	22	8	35	208	3,058
Marketing	2,768	423	154	677	4,022	9,857
DBS Checks	769	118	43	188	1,118	1,894
Facility Hire	8,832	1,350	494	2,159	12,835	17,650
Travel	2,604	398	146	636	3,784	4,091
Sports Equipment & Security	2,886	441	161	706	4,194	10,786
	525,128	78,583	29,193	126,331	759,235	727,099

Basis of apportionment for indirect costs

Payroll costs 72.0% 9.0% 3.8% 15.2%
(% of direct payroll costs)

Other costs 68.8% 10.5% 3.9% 16.8%
(% of direct costs excluding support and governance costs)

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

6.2 Analysis of Expenditure on Charitable Activities – Prior Year - 2022

	Activities undertaken directly £	Support Costs £	Goverance Costs £	Total 2022 £	Total 2021 £
Project Work	727,099	59,015	40,931	827,045	613,985
Represented by:				Total 2022 £	Total 2021 £
Restricted funds				664,849	432,090
Unrestricted funds				162,196	181,895
				827,045	613,985

Detailed Analysis of Project Work – Prior Year - 2022

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Finsbury Park Tennis £	Total 2022 £	Total 2021 £
<i>Direct Costs</i>						
Payroll costs	338,577	65,806	42,533	49,615	496,531	249,029
Contract workers	22,624	1,503	-	20,262	44,389	23,034
Resources & Fees	11,280	17,445	1,265	294	30,284	17,181
Marketing	-	-	-	22	22	380
Facility & Equipment Hire	23,149	4,603	-	16,844	44,596	8,789
Travel	668	19	230	-	917	33
League Fees & Prizes	-	-	1,841	3,128	4,969	241
Duke of Edinburgh Award	-	1,821	-	-	1,821	1,914
Sports Equipment & Security	2,279	-	-	1,955	4,234	2,798
Bad Debts	-	-	-	-	-	-
<i>Indirect Costs</i>						
Payroll	1,103	214	139	162	1,618	21,437
Payroll – Furlough + Top-up	5,825	1,132	732	854	8,543	142,149
Payroll - ERNI + Pension	27,254	5,297	3,424	3,994	39,969	36,057
Other Staff Costs	1,188	271	137	274	1,870	928
Resources & Fees	1,942	444	223	449	3,058	977
Marketing	6,259	1,432	720	1,446	9,857	3,329
DBS Checks	1,203	275	138	278	1,894	1,105
Facility Hire	11,206	2,564	1,290	2,590	17,650	2,215
Travel	2,598	594	299	600	4,091	3,370
Sports Equipment & Security	6,848	1,567	788	1,583	10,786	7,042
	464,003	104,987	53,759	104,350	727,099	522,008

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

6.2 Analysis of Expenditure on Charitable Activities – Prior Year - 2022

Basis of apportionment for indirect costs

Payroll costs (% of direct payroll costs)	68.2%	13.2%	8.6%	10.0%
Other costs (% of direct costs excluding support and governance costs)	63.5%	14.5%	7.3%	14.7%

7.0 Analysis of Support and Governance Costs

	Support costs £	Governance costs £	Total 2023 £	Total 2022 £
Premises	17,140	-	17,140	18,140
Office running	7,947	-	7,947	8,107
Information technology	5,203	-	5,203	2,684
Finance charges	-	184	184	116
Insurance	7,495	-	7,495	4,268
Legal and professional	2,176	1,054	3,230	2,566
Depreciation	24,319	-	24,319	25,663
Accountancy & Independent review	-	39,647	39,647	38,402
Trustees meetings	-	-	-	-
	<u>64,280</u>	<u>40,885</u>	<u>105,165</u>	<u>99,946</u>

8.0 Net Income/(Expenditure) for the Year

	2023 £	2022 £
This is stated after charging:		
Independent Examination	5,930	5,870
Depreciation	<u>24,319</u>	<u>25,663</u>

9.0 Trustees' Remuneration and Expenses

The trustees were not paid any remuneration or received any other benefits during the year (2022 – Nil). There were no travel costs (2022 - Nil) reimbursed to any member of the Board of Trustees.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into the charity during the year (2022– Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

10.0 Analysis of Staff Costs	2023 £	2022 £
Wages and salaries	527,123	524,692
Social security costs	27,641	27,556
Pensions	53,391	12,413
	<u>608,155</u>	<u>564,661</u>

10.1 The number of employees who received total employee benefits (excluding employers' pension contributions) of more than £60,000 is as follows:

	2023 No.	2022 No.
£80,001 - £90,000	<u>1</u>	<u>1</u>

During the year pension contributions on behalf of the CEO amounted to £47,920 (2022 – £6,970) which included a long service award (for 21 years service) of £40,950.

10.2 The total amount of employee benefits received by key management personnel is £141,688 (2022 – £100,301) which includes Employer NIC of £10,820 (2022 - £10,401) and a long service leave of £42,000. The charity considers its key management personnel comprises its Chief Executive Officer.

11.0 Staff Numbers

The average monthly head count was 48.7 staff (2022: 43.8 staff) and the average number of full-time equivalent employees (including casual and part time staff) during the year was as follows:

	2023 Number	2022 Number
Full-time equivalent – Direct charitable work	<u>19.3</u>	<u>20.7</u>

12.0 Taxation

The Access To Sports Project is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3, Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

13.0 Fixed Assets	Tennis Courts	Sports Equipment & Sports Clothing £	Office Furniture £	Office Equipment & Computers £	Total Fixed Assets £
<i>Cost</i>					
At 1 April 2022	306,698	6,320	4,216	24,243	341,477
Additions	-	-	-	1,037	1,037
Disposals	-	-	-	-	-
At 31 March 2023	<u>306,698</u>	<u>6,320</u>	<u>4,216</u>	<u>25,280</u>	<u>342,514</u>
<i>Depreciation:</i>					
At 1 April 2022	62,845	6,320	4,216	21,702	95,083
Charge for the year	22,490	-	-	1,829	24,319
Eliminated on disposals	-	-	-	-	-
At 31 March 2023	<u>85,335</u>	<u>6,320</u>	<u>4,216</u>	<u>23,531</u>	<u>119,402</u>
<i>Net Book Value:</i>					
At 31 March 2023	<u>221,363</u>	<u>-</u>	<u>-</u>	<u>1,749</u>	<u>223,112</u>
At 1 April 2022	<u>243,853</u>	<u>-</u>	<u>-</u>	<u>2,541</u>	<u>246,394</u>

14.0 Debtors	2023 £	2022 £
Trade debtors	54,014	15,099
Accrued Income	44,500	62,054
Other debtors	3,665	664
Deferred Expense	4,296	120
	<u>106,475</u>	<u>77,937</u>

15.0 Creditors: Amounts falling due within one year	2023 £	2022 £
Trade creditors	15,514	8,720
Payroll creditors	18,772	26,830
Other creditors	36,904	35,374
Other creditors – LTA Loan	7,500	11,250
Accruals	39,550	48,279
Taxation and social security	5,831	9,846
Staff Pensions	54,374	1,837
Deferred Income	-	23,167
	<u>178,445</u>	<u>165,303</u>

15.1 Staff Pensions of £54,374 (2022 - £1,837 - NEST) relates to contributions owing to the NEST Pension fund of £2,454 and Hargreaves Lansdown Pension fund of £51,920.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

16.0 Creditors: Amounts falling due after one year

	2023	2022
	£	£
Loan from Lawn Tennis Association	48,750	52,500

In 2021, a loan of £75,000 from the Lawn Tennis Association was advanced to the charity to help finance the tennis court development project. The loan is interest free and repayable over 10 years, via six-monthly payments of £3,750. At the end of 2023, £56,250 is owing - £48,750 payable after one year and £7,500 payable within 1 year.

17.0 Deferred Income

Deferred income comprises of grants received in advance.

	Total
	£
Balance as at 1 April 2022	23,167
Amount released to income earned from charitable activities	(23,167)
Amount deferred in year	-
Balance as at 31 March 2023	-

18.0 Analysis of Charitable Funds – Current Year - 2023

<i>Unrestricted Funds</i>	Balance 1 Apr 2022	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2023
	£	£	£	£	£
General funds	521,371	308,140	(336,304)	(15,000)	478,207
Facility Development Fund	42,500	-	-	15,000	57,500
Total unrestricted funds	563,871	308,140	(336,304)	-	535,707

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The “free reserves” after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

18.0 Analysis of Charitable Funds - Current Year – 2023 (continued)

Restricted Funds	Balance 1 Apr 2022 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2023 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	62,956	-	(6,329)	-	56,627
LB of Haringey – Tennis Courts	58,204	-	(5,291)	-	52,913
London Marathon Trust	35,128	-	(2,436)	-	32,692
Prism Charitable Trust – Tennis Courts	38,832	-	(3,246)	-	35,586
Restricted Funds - Fixed Assets	195,120	-	(17,302)	-	177,818
<i>Revenue</i>					
Drapers Charitable	-	1,000	(1,000)	-	-
Give it your Max Charity	-	851	(851)	-	-
Greater London Authority	-	23,926	(23,926)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	33,757	(33,757)	-	-
Jack Petchey Foundation	-	900	(900)	-	-
London Borough of Hackney	-	160,000	(160,000)	-	-
London Borough of Haringey	-	26,350	(26,350)	-	-
London Borough of Islington	-	229,904	(229,904)	-	-
London Marathon Charitable Trust	-	11,000	(11,000)	-	-
London Sport – Satellite Girls + TIF	-	4,606	(4,606)	-	-
Morris Charitable Trust	-	3,000	(3,000)	-	-
Prism Charitable Trust	-	15,000	(15,000)	-	-
Sport England – Tennis – Platinum Jubilee	-	6,000	(6,000)	-	-
Restricted funds – Revenue Income	-	524,294	(524,294)	-	-
Total Restricted Funds	195,120	524,294	(541,596)	-	177,818
Total Unrestricted Funds	563,871	308,140	(336,304)	-	535,707
Total Funds	758,991	832,434	(877,900)	-	713,525

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

18.1 Analysis of Charitable Funds - Prior Year - 2022

Unrestricted Funds	Balance 1 Apr 2021 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2022 £
General funds	541,694	156,873	(162,196)	(15,000)	521,371
Facility Development Fund	27,500	-	-	15,000	42,500
Total unrestricted funds	569,194	156,873	(162,196)	-	563,871
Restricted Funds	Balance 1 Apr 2021 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2022 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	69,285	-	(6,329)	-	62,956
LB of Haringey – Tennis Courts	63,495	-	(5,291)	-	58,204
London Marathon Trust	37,564	-	(2,436)	-	35,128
Prism Charitable Trust – Tennis Courts	42,078	-	(3,246)	-	38,832
Restricted Funds - Fixed Assets	212,422	-	(17,302)	-	195,120
<i>Revenue</i>					
Greater London Authority	-	45,492	(45,492)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	26,184	(26,184)	-	-
Jack Petchey Foundation	-	850	(850)	-	-
London Borough of Hackney	-	211,601	(211,601)	-	-
London Borough of Haringey	-	34,968	(34,968)	-	-
London Borough of Islington	-	244,339	(244,339)	-	-
London Marathon Charitable Trust	-	15,000	(15,000)	-	-
London Sport	-	2,763	(2,763)	-	-
Prism Charitable Trust	-	18,750	(18,750)	-	-
Skyway Charity	-	5,000	(5,000)	-	-
Sport England	-	50,000	(50,000)	-	-
Streetgames	-	2,600	(2,600)	-	-
Restricted funds – Revenue Income	-	665,547	(665,547)	-	-
Total Restricted Funds	212,422	665,547	(682,849)	-	195,120
Total Unrestricted Funds	569,194	156,873	(162,196)	-	563,871
Total Funds	781,616	822,420	(845,045)	-	758,991

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

18.2 Analysis of Charitable Funds - Details of Funders

<i>Name of unrestricted fund</i>	<i>Description, nature and purposes of the fund</i>
General funds Facility Development Fund	The “free reserves” after allowing for any designated funds. Funds for the redevelopment of the Tennis Courts in Finsbury Park
<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
Drapers	Community tennis delivery for coaching children and young people.
GIYM (Give it your Max)	Tennis delivery in schools located in the London Boroughs of Hackney, Haringey and Islington.
Greater London Authority	Funding to support youth engagement activities for ‘at risk’ children and young people aged 10 – 21 years.
Greenwich Leisure Ltd	Funding for office facilities at Sobell Leisure Centre
Isledon CIC	Delivery of popular weekly and holiday youth hub, offering football, basketball, cricket and non-contact boxing training.
Jack Petchey Foundation	The Jack Petchey Achievement Award scheme; is a fund which sees young people selected by their peers to receive a cash allowance to spend on their group.
London Borough of Hackney	Working in partnership with Young Hackney and Hackney Council, as well as a range of partners to deliver targeted free-of-charge sports coaching, competitive opportunities and accredited training. These were largely delivered at estate, Youth Hubs and community venues.
London Borough of Haringey	Funding for school holiday programmes.
London Borough of Islington	Working with LBI, in particular the Leisure Team and Islington Housing Services alongside a range of partners, to deliver a range of free-of-charge sports programmes across Islington for young people aged 5-25 with a particular focus upon young people on local housing estates and development of a programme of activities for women and girls.
London Marathon Charitable Trust	Funding for the community tennis programmes.
London Sport	funding comprising: TIF (Tackling Inequalities Fund) - a swimming programmes for girls and Satellite Girls – a multi-sports programme for girls.
Morris Charitable Trust	Schools tennis programmes in Islington
Prism Charitable Trust	Funding to support community tennis programmes.
Skyway Charity	Funding for Youth Impact Partnership Programme.
Sport England	Funding for Platinum Jubilee tennis coaching for children and young people.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

18.2 Analysis of Charitable Funds - Details of Funders (continued)

<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
Streetgames	Streetgames 'Doorstep Sports Clubs' programmes funded activities to engage young people in weekly sports and physical activities.

19.0 Analysis of Net Assets Between Funds - 2023

	Restricted Fund	Unrestricted Fund	Total 2023
	£	£	£
Tangible fixed assets	177,818	45,294	223,112
Cash at bank and in hand	-	611,133	611,133
Other net current assets/(liabilities)	48,750	(120,720)	(71,970)
Long term liabilities	(48,750)	-	(48,750)
	<u>177,818</u>	<u>535,707</u>	<u>713,525</u>

19.1 Analysis of Net Assets Between Funds – Prior Year 2022

	Restricted Fund	Unrestricted Fund	Total 2022
	£	£	£
Tangible fixed assets	195,120	51,274	246,394
Cash at bank and in hand	-	652,463	652,463
Other net current assets/(liabilities)	52,500	(139,866)	(87,366)
Long term liabilities	(52,500)	-	(52,500)
	<u>195,120</u>	<u>563,871</u>	<u>758,991</u>

20.0 Related Party Transactions

One of the charity's former employees, Sean Burke, was a Trustee on the board of the Finsbury Park Sports Partnership (FPSP) during 2022 which is the charity that operates the sports facilities at Finsbury Park Sports Stadium and Athletic Track.

The charity has an "arms-length" transaction with FPSP to pay an annual rental fee for the lease of Finsbury Park tennis courts. In 2023 the rental fee was £15,762 (2022 - £16,043).

In addition, the company owes FPSP the sum of £2,313 (2022: £870) at year end for the hire of the sports stadium in an "arms-length" transaction. During 2023, there was a total of £6,423 (2022: £3,405) of expenditure with FPSP for the hire of the sports stadium. No income was received from FPSP in 2023 (2022: nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2023

21.0 Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net cash received (used) in operating activities	(41,782)	(82,643)
Net movement in funds	(45,466)	(22,625)
Add back: depreciation charge	24,319	25,663
Add back: repayment of deposits	50	50
Deduct: interest income	(1,539)	(51)
Decrease (increase) in debtors	(28,538)	(49,551)
Increase (decrease) in creditors	9,392	(36,129)
Net cash received (used) in operating activities	(41,782)	(82,643)

21.1 Analysis of Changes in Net Debt

	At 1 April 2022 £	Cash-Flow £	At 31 March 2023 £
Cash in bank and in hand	652,463	(41,330)	611,133

THE ACCESS TO SPORTS PROJECT

England & Wales - Charity number 1122243

Accounts

COMPANY No. 04402633
CHARITY No. 1122243

THE ACCESS TO SPORTS PROJECT
(Company Limited by Guarantee without Share Capital)

REPORT
AND
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

THE ACCESS TO SPORTS PROJECT
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FOR THE YEAR ENDED 31 MARCH 2022

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THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT
FOR THE YEAR ENDED 31 MARCH 2022

The trustees present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2022 and which have been prepared to also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and UK Generally Accepted Practice.

Chair's Report

The re-opening of the economy in April 2021, created an exciting opportunity for our charity to spread its wings again to harness the energy and enthusiasm of our staff and young people to deliver a wide range of sporting activities and leadership training opportunities to local children and young people, that moved us towards the levels provided before Covid-19 lockdowns and restrictions hit in late March 2020. It has certainly been inspiring to see the resilience and determination of everyone – staff, participants, their families as well as all the local community groups and partners, who support The Access To Sports Project to be the highly valued community organisation that it is today, promoting inclusion and physical activities to a wide a range of children and young people.

As Chair, I have experienced first-hand the benefits that these activities can have in helping children and young people to gain new skills and challenge themselves, with some progressing down clear development pathways, whilst others have been active in our youth led programmes, helping them to feel more empowered and engaged. Participating in these challenges in a supportive, safe and friendly environment helps them to become more confident and more positively connected within their local communities, greatly improving their mental health and resilience.

The charity is delighted to report the following positive outcomes in 2021-2022 including, but not limited to:

- Extensive community and housing estate based programmes – delivered across multiple sports and locations and aimed at improving health, fitness and well-being, whilst developing new skills and experiencing new opportunities.
- Highly popular summer school holiday programmes – delivering 426 (2021: 159) free-of-charge summer holiday programmes to over 2,000 (2021: 1,000) participants providing 7,190 (2021: 2,600) free lunches, with positive feedback from virtually all participants: 98% rated the sessions as 'good' or 'great' and said they had fun, 93% said they had been more active than they would normally be in the holidays, and 80% said they had made new friends.
- Increased women and girls programmes – introduced some 'girls only' sessions and also new sessions in roller skating, tennis and archery, as well as 'Girls Get Active' sessions with programmes selected by the participants.
- Huge increases in our Tennis Programmes – with 1,130 young people participating in the Tennis for All programme, 417 free of charge school holiday coaching sessions and six local children completing their LTA Level 1 assistant coaching qualification. Our Tennis Facility at Finsbury Park supported these programmes;
- Continuation of the Disability Sport programmes with Stormont House and Pedal Power, resulting in sustained participation on a long-term basis.
- Successful delivery of the accredited training, education, employment and volunteering programmes – enabling local young people to gain skills and leadership qualifications, whilst supporting the development of local community sports groups and local organisations.

In closing, I would sincerely like to thank all the charity's funders, without whom, this important work of engaging children and young people in sporting pursuits, as participants, young leaders and coaches, would not be possible. These funds have enabled the charity to continue to reach some of the most disadvantaged communities in London.

The Charity looks forward to continuing its successful and popular programmes in 2022-2023

Skevos Loizou

Chair

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2022

Objectives and Activities

The Access to Sports Project is a sports development Charity, working in the London Boroughs of Islington, Haringey and Hackney. The project supports local community organisations including sports clubs, schools, tenants associations and voluntary youth groups.

We deliver targeted sports development programmes, which seek to increase and sustain participation in sport and recreation in the area in which we work. The strategies employed to achieve the charity's aims are to:

1. Provide training for local people enabling them to become involved in sports coaching;
2. Organise a range of accessible and affordable sports activities for young people; and
3. Provide support and assistance to local organisations interested in sports.

Putting these strategies into action we have four major areas of activity which are: sports activities and coaching programmes; sports events, competitions and residential; accredited training, education, training and employment; supporting local groups and youth led programmes.

Public Benefit

In shaping the objectives for the year and planning the charity's activities, the trustees referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

Main objectives for the year and strategies

Objectives and Strategy.

- To continue to develop programmes and partnerships with participants, groups and organisations to help ensure the sustainability and high quality service offer.
- To build the sustainability of the organisation by successfully bidding for contracts and diversifying our income profile.
- We will also continue to develop our staff and volunteers to ensure continuous service improvement.

Volunteers

The charity supported 54 volunteers during the year enabling them to develop skills and experience in the sports and sports development sector.

Achievements and Performance

During 2021-22 the Access to Sports Project successfully delivered a wide ranging and free-of-charge programme of sporting activities and youth support for young people aged five to 25. Emerging from the COVID pandemic we were able to return to a more consistent model of delivery, where despite the emergence of Omicron causing some reduction in services around Christmas 2021, we were still able to provide continuous delivery throughout the year and saw high demand for activities from children and young people.

Programmes offered included:

- Sports activities and coaching programmes
- Accredited training, volunteering, and employment support
- Partnership working and supporting local groups & youth led programmes

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Sports activities and coaching programmes

Community & housing estate-based programmes

Sports and physical activities delivered during the year included football, netball, roller-skating, tennis, athletics, cricket, basketball, baseball, badminton, handball, table tennis, boxing, dance and fitness, alongside remote online activity and content.

Programmes were delivered in a variety of locations across Hackney, Haringey and Islington, including:

- *Estates:* Guinness Trust, Stamford Hill, New Orleans, Wigan, Wrens Park, Mayville, Elthorne, Andover and Six Acres, King Square, Marquess, Westbourne, Woodberry Down.
- *Leisure, community centres and parks:* Finsbury Park, Millfields Park, Hackney Downs Park, Sobell Leisure Centre, Finsbury Leisure Centre, 3 Corners, Elthorne Park, and youth and community centres.
- *Youth and community centres:* Forest Road, The Edge and Concorde Youth Hub, Lift, Rosebowl and Platform.
- *Schools and colleges:* Petchey Academy, Stormont House, Jubilee Primary School, Skinners Academy, BSix Sixth Form College.

Our delivery programmes were designed to support young people to improve health fitness and wellbeing, develop new skills and abilities and experience new opportunities.

Many of our participants come from disadvantaged backgrounds and many of the areas in which we work feature high levels of poverty and have seen issues of youth violence with the fear of crime a significant factor in the lives of many young people we work with.

Most of our participants also come from ethnically diverse backgrounds. Sport England's national research has highlighted that those from ethnically diverse backgrounds are less physically active, and that those living in poverty are less likely to be physically active. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity, which is reflected in poor health indicators and other issues facing many young people in the communities where we work.

During the year, we have continued to diversify our offer with the aim of engaging young people from a wider spectrum, to include: sporty and non-sporty, those interested in sports, as well as young people who are disengaged from sport and physical activity.

In Islington, we worked in partnership with Islington's housing, leisure, and community safety teams, and Isledon – who operate Islington's Youth Hubs – to offer sports, training, workshops and support to children and young people. On the Andover estate, in Islington, we delivered an extensive programme of activities, both during term time and in the school holiday periods. In total, on the Andover estate, we delivered the following:

- 200 young people from the estate and surrounding areas participated.
- 7 term time sessions per week: football, basketball, tennis, and a 'girls only' Saturday morning activity club.
- Holiday programmes delivered in each school holiday, 20 hours per week of sports, featuring a free lunch offer and food education.
- 90+ young people progressed into additional programmes, including joining the Finsbury Park tennis squads, joining our basketball programmes, and completing leadership training. Many young people also reported joining additional programmes.
- Andover Estate football teams regularly took part in our All-Play community football competitions.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Staff and young people and parents highlighted the impact of the programme. Young people developed teamwork, and participation in our All-Play tournament giving young people the chance to travel to new venues to play competitive football and develop their resilience and team working skills. Young people who took part in our leadership training programmes – which included basketball activator, football leadership, and sports leadership - developed their communication and leadership skills, enabling them to move into volunteering roles. Young people who have progressed onto additional sporting activities have further developed their sporting techniques and skills and have reported improved fitness and wellbeing.

Our Archery programmes continued their success, seeing more than 400 young people take part in Archery activities in a variety of locations. The sessions delivered four times per week, at Lift Youth Hub, drew a committed group of young people. These sessions were especially popular in the summer months, and so we added an additional two sessions throughout the summer holidays. We provided advanced sessions for the more experienced archers, with outdoor shooting to help prepare them to represent Islington in the London Youth Games.

98% participants reported improved health and 99% reported making friends as benefits of participation.

We also offered Tag Archery activities in a range of community locations to further promote the sport. Tag Archery is a fun and fast-moving version of the game, with foam tipped arrows and sees young people competing against each other in teams. We delivered Tag Archery in locations across the borough, at events, schools and during holidays, to introduce the sport and build new participants.

A large basketball programme was provided via seven sessions per week, operating from London Metropolitan University, Sobell Leisure Centre, Stoke Newington School and local parks and catering for age groups from 6-19, and providing 'girls only' sessions, advance squad sessions and an under 18s National League team. There was high demand, with the programmes being regularly oversubscribed. Our weekly under 11s sessions sees more than forty children attending weekly, and two hundred registered players. We are seeking to further extend delivery, but the cost and availability of high-quality facilities in Islington is an issue which hampers the development of basketball locally.

Our All-Play community football tournament was created to give the young people at our weekly community football sessions - especially those who are not able to join a club - the chance to play in a competitive and fun football tournament, without the barrier of cost or ability. The All Play tournaments are offered free of charge, with football kit provided and all players are guaranteed a minimum participation of one half of every game during the tournaments.

We delivered 12 All-Play community competitions throughout the year, taking place during half terms, summer, and Christmas holidays. The October tournament was a 'kick racism out of football' themed programme linked to Black History Month which saw more than 120 young people competing. These events brought together young people from estates and communities including Mayville, Stamford Hill, Woodberry Down, Harvist, Wrens Park, Fawcett, Crouch Hall, Kings Square and Andover Estates at the tournaments.

In Finsbury Park, Haringey, we delivered weekly programmes of Tennis, Roller Skating, Football and Basketball. Our roller-skating programme delivered during term time and holidays has grown steadily in popularity throughout the year. Sessions have proved very popular particularly with girls and young women.

In partnership with *Baseball Softball Programme UK* we offered an outreach baseball and softball programme in local school and community spaces to encourage new participation in the Sport. The programme had started in early 2020 and whilst being disrupted soon after by Covid, we successfully reintroduced delivery at Finsbury Park and other locations in Summer 2021.

In Hackney, we continued to work in partnership with Young Hackney, Hackney council, local sports groups, youth, and community groups to deliver a successful and varied programme.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Our senior basketball and football programme at Stoke Newington School saw a significant increase in young people joining the programme, as well as a number of players joining our A2S Basketball team.

We provided weekly estate-based activities on housing estates across *Hackney*. These included extremely popular football coaching sessions, of three sessions per week, delivered at the Woodberry Down estate. On the back of our estate-based football delivery we introduced *two new A2S football club teams*, who competed during the season in the Hackney Marsh Saturday Youth League.

At the *Young Hackney Youth Hubs*, we introduced skateboarding as part of our offer. This proved very popular with young people and parents as being a positive addition. The introduction of roller-skating and skateboarding programmes on the Guinness Trust and Stamford Hill estates has enabled us to reach a wider audience – resulting in an increase in the numbers of girls and young women participating in our sessions - and has encouraged more young people to get involved and try out new sports.

In August 2021, a group of 10 young people from Hackney were taken to *Snow Camp in Hemel Hempstead* for a two-day Snow Life First Tracks course. The programme offered young people aged 13+ years with their first experience of snow sports combined with a programme of life skills, and the chance to gain an accreditation.

School holiday programmes

Our school holiday programmes were hugely popular with both parents and children. We worked to address the challenges – cost of childcare, holiday hunger and increased inactivity - facing many families during the holidays. Holiday programmes also provided an opportunity to provide longer and more intensive programme delivery and this in turn allowed us greater opportunity to encourage young people to try out new sports.

During the year we delivered:

- Holiday sports in every school holiday period.
- 426 free-of-charge school holiday programmes.
- 7,190 lunches and food parcels delivered.

The *summer 2021 holiday period*, being our key holiday period, saw us deliver an exceptionally successful programme, with 212 activity programmes delivered over the 6 weeks, with more than 2,000 children and young people participating.

In Hackney, we delivered an extensive programme of holiday camps, which combined food education and lunch provision with trips, enrichment activities, and sports and physical activities. Activity camps were delivered across these 6 weeks at Millfields Park, Jubilee Primary School and Petchey Schools and various estate venues, with more than 689 children and young people participating.

Feedback from users highlighted the positive impact:

- 93% of young people said they had been more active than they would normally be during the summer holiday
- 80% of young people said they had made new friends
- 98% rated our sessions as 'good' or 'great'
- 98% of young people said they had fun and enjoyed the sessions
- 65% said they had tried new foods

We also delivered a variety of programmes over the summer holiday using the sporting facilities in *Finsbury Park* such as tennis, roller skating, athletics, basketball and volleyball. The programmes offered there were very popular and saw a total of more than 385 young people aged 6-18 participate.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Another of the Summer highlights was the programme delivered at *King Square, Islington*. Our *King Square Family Sports* had everyone, old and young, active, and inactive on the move, including:

- Children and young people from aged 5 and up took part in football, dodgeball, tennis, and team games, whilst parents, aunts and uncles and even some grandparents took part in tennis, badminton, and dance sessions.
- 'Take and Make' food packs were provided to families. 89 young people & 20 parents took part in the very successful family multi sports activities. And to inspire young people to learn to cook and eat well, we launched our own King Square 'Take and Make' Master Chef challenge. Young people who cooked their own meals, using the Mayor of London's 'Take & Make' food packs, and sent in their photos, were rewarded with a mini prize such as Shin pads, sports bags, and mini footballs.

Over the *Christmas Holidays* we delivered 12 free-of-charge holiday programmes covering a wide range of activities, both sporting and non-sporting, and locations. More than 400+ young people participated, and we distributed 1,050+ lunches and 'take and make' food packs to young people and families. The trampoline and ice-skating activities proved especially popular, but all activities showed good up-take. There was clearly a strong appetite from children and families for sport activities and things to do in the Christmas holiday.

Women and Girls Programmes

We have worked to increase the participation of girls and women in sporting activities through the implementation of a variety of programmes. We saw women and girls' participation increase through the delivery of our roller skating, tennis, and archery activities. We also promoted a number of 'female only' activities to help redress the gender inequality.

Our twice-weekly recreational women's football sessions at the *Sobell Leisure Centre* have continued to be a very popular programme with more than 30+ women playing regularly across the year. Sessions were open access and free of charge and this allowed for a fun and relaxed regular meeting and playing space for participants. Five of the players have gone on to take part in the training and leadership programmes, successfully completing their football Level 1 qualification.

During school holidays and also school term-time, we delivered a series of '*Girls Get Active*' programmes designed to encourage participation using a collaborative approach and a multi-activity offer, alongside social activities. Programmes were delivered at the Lift Youth Hub, Andover estate and other locations. The summer programme at Lift Youth Hub was a particular success, where more than 25 girls took part in the fun and active sessions led by two of our female coaches, including activities chosen by the participants such as dance, fitness, archery, tennis, and yoga activities.

We also worked in *partnership with Islington Council's School Sports Team*, and London Sport to introduce a new 30-week girls club designed to inspire sporting participation and increase activity amongst girls who were identified by teachers at school as more likely to be inactive.

- 88 girls aged 13-16 participated
- Sports offered: included Box fit, Dance, Yoga, Pilates, Zumba, Tag Archery, Street Dance, Trampoline Park, Swimming, Gym, Dodgeball, Basketball, Karate, Seated Volleyball and Ice skating

The sessions were delivered with a strong emphasis on creating a supportive and fun social atmosphere. Each week a different activity, using a variety of locations, was provided.

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TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Tennis

2021 - 2022 represented another successful year for the *Tennis for All* project as we continued to deliver free and low-cost community tennis across Islington, Hackney, and Haringey to encourage take up of the sport amongst young people.

Highlights were:

- 1,130 young people participated in Tennis for All programmes
- 417 free of charge school holiday coaching sessions delivered
- 6 local individuals completed the Lawn Tennis Association Level 1 assistant coach qualification

We delivered *Tennis for All* programmes across several community locations including Andover, Mayville and New Orleans Estates in Islington, Nesbitt Estate in Hackney, Finsbury Park Athletics track and youth hubs across Islington and Hackney.

During the year we saw a real surge in demand for tennis. Tennis was one of the first sports that we reintroduced following Covid lockdowns, and as a result we saw a significant upsurge in participation. We have built on this through extended delivery of a variety of free-of-charge Tennis activities, during both term time and holidays, using the *Finsbury Park tennis courts* and the mini tennis court at Andover estate, as well as community facilities on housing estates including Fawcett, King Square, New Orleans, Mayville, and Bemerton. Activities have included beginners, improvers, and squad sessions for different age groups. We also offered free 'family tennis' court time with equipment provided at Finsbury Park tennis courts to encourage new participation.

Finsbury Park Tennis

We have again seen high numbers of people participating in tennis throughout the year at the Finsbury Park courts. Court usage was high throughout the year and peaked in the months of May, June and July. We also continued to develop our on-court coaching programmes and introduced new squad and team sessions for both children adults.

Towards the end of the year, we introduced new LGBTQ+ weekly sessions and these have been very successful and seen positive outcomes in terms of promoting an inclusive and welcoming space.

People with Disabilities

This year we increased our offer to people with disabilities. Working closely with Pedal Power, a local cycling club for people with disabilities we offered weekly sessions for people with disabilities and worked with a total of 120 people of all ages. Our multi sports offer which featured Football, Basketball, Tennis, and fitness complemented the cycling activities provided by Pedal Power. We delivered sessions weekly both during term time and in the summer holidays. We engaged directly with families, carers, and individuals as well as organisations which engage with service users.

Accredited training, education, employment & volunteering

Equipping local people with the skills and qualifications to lead sporting activities within their own communities is a key part of our work and has seen us build a track-record of developing skilled local people and groups. We offer a range of sports coaching, leadership, and Duke of Edinburgh awards. Our training enables local people to gain skills and qualifications in sports coaching and, for many, provides a stepping stone into community sports employment or volunteering and most of our staffing team are local people who have gained their qualifications with us.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

In 2021-2022 we offered training in a variety of sports, working in partnership with local sports groups. We supported learners into volunteering, work-placements, and employment.

Highlights included:

- 79 Islington residents gained accreditation as sports coaches and leaders
- 135 Hackney young people gained leadership and physical activity accreditations
- 37 Haringey young people gained sports leadership qualifications
- 84 sports volunteers using their qualifications to deliver community-based sport
- 24 people gained employment in the community sports sector
- 29 young people have taken part in work placements.

Coaching and leadership roles offered during the year included:

- Basketball Level 1
- Boxing Level 1
- Sports Leaders Level 2 Award
- Duke of Edinburgh Awards – Bronze & Silver
- Football referees' courses.

Youth sports courses offered during the year included:

- Junior Football Leadership
- Basketball Activators
- Young Leaders Award
- Sports Leaders Level 1
- ASDAN Sport & Fitness
- Tennis Leaders, Football Activators.

The *Nex Gen leadership programme* was designed to fast-track young people into sports coaching employment and volunteering. The 12-week programme saw young people complete leadership and sports coaching awards, receive mentoring support, and participate in supported volunteer placements. In the run up to the summer holidays we worked with a cohort of 12 young people and as a result, 10 took part in volunteering with 6 moving into part-time holiday employment.

The *football referees course*, in August 2021, was another very successful programme, delivered as part of the *Summerversity programme* and saw 12 young people aged 14- 19 gain the qualification required to referee small-sided youth football. We worked in partnership with *London Football Association* to ensure that all young people participating in the course took part in voluntary refereeing opportunities. Three of the young people who took part in the course have gained ongoing part-time employment as football referees.

As part of *Active Islington Workforce programme*, we delivered a series of training and support workshops, part funded by *Sport England* and designed to increase diversity and female representation in the local sports and physical activity workforce. We developed a *new Community Activator training programme*, designed to support skills and experience in developing community activity and to take on leadership roles advocating, promoting physical-activity, and building partnerships. Alongside this we offered a series of training workshops and courses.

Through the programme:

- 28 women qualified to become sports coaches with 70% of whom were from a Black or Asian background.

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TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Partnership working

We worked closely with many sports clubs and community and voluntary groups throughout the year. A listing of the partners is included in the table below:

Arsenal in the Community	Islington Borough Ladies F.C.	Middlesex Lawn Tennis Association
Awesome CIC	Islington Children's Service	Muslim Welfare House
B6 6th Form College	Islington Faiths Forum	Northwold Community Centre
Capital Kids Cricket	Islington Football Development	Octopus Community Network
City and Islington College	Partnership	Pedal Power
Centre 404	Islington Housing & Community	Middlesex Cricket Board Platform
Copenhagen Youth Project	Partnerships	Youth Hub
Concorde Youth Hub	Islington Leisure Team	ProActive Islington
Duke of Edinburgh Awards	Islington Mind	Rosebowl Youth Club
Elizabeth House Community Centre	Islington Play Association	Skyway
Eritrean Youth Club	Islington Targeted youth support	Southern Housing Group
Finsbury Park Rugby Club	Islington Youth Sports Development	Sport England
Finsbury Park Sports Partnership	Lift Youth Hub	Sport Islington
Forest Road Youth Hub	London Football Association	Sports Leaders UK
Greenwich Leisure Ltd.	London Sport	Springfield Youth Club
Guinness Trust Housing	London Metropolitan University	Stormont House School
Hackney CVS	Lawn Tennis Association	StreetGames
Hackney Play Association	London Heathside Athletics Club	Tennis Foundation
Hackney Housing	London Youth	The Wickers Charity
Hackney Marsh Partnership	Mayor of London &	The Edge Youth Hub
Hackney Quest	Greater London Authority	The Leaside Trust
Haringey Recreation Services	Mentoring Lab	UK Coaching – 1st for Sport.
Hornsey Lane Community	Mildmay Community Centre	Voluntary Action Islington
Association		YES Outdoors
Isledon CIC		Young Hackney

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

Financial Review

During the 2022 financial year, the charity was able to resume most of its activities, despite there still being a small number of Covid-19 restrictions, which fortunately did not limit the number of young people who could play sports outdoors, although some indoor venues were not available. Paralleled with this gradual return to normal charitable operations, the charity's total income from charitable activities, donations and other grants of £822,420 (2021: £682,335) increased by £140,085 (20.5%), versus a decrease of £205,316 (-23%) in 2021. This total income included a HMRC JRS Grant of £6,311 (2021: £127,788) which helped during the final transition of resuming full charitable activities.

Similar to 2021, it was fortunate that the opening-up of the economy in July 2021, coincided with our most productive months of the year, and so our summer and autumn holiday programmes (July – Nov 2021) were able to take place as planned, as well as our Christmas 2021 and February 2022 holidays programmes. Our regular term time programmes had also returned to their normal levels of operation throughout the year.

During 2022, net income is showing a deficit of £22,625 (2021: surplus of £56,350). Almost 100% of the 2022 loss relates to depreciation of capital assets (tennis courts) totalling £22,491 (2021: £22,049). To help ensure our tennis courts retain their value over time, a corresponding sink fund in our reserves is accumulating £15,000 per year to help fund expected renovation works to the tennis courts, such as new surface works.

During 2022, the new floodlights greatly increased tennis court revenue to £86,715 from £24,976 in 2021, representing an increase of £61,739 (so a 247% increase). The new floodlights also helped increase the revenue from tennis coaching courses to £40,699 from £10,011 in 2021, representing an increase of £30,688 (so a £307% increase). So, whilst the charity is always at risk of losing a major funder, the increases in revenue from our sessional income programmes, primarily tennis activities, provides revenue streams that are independent from our primary funders. Our revenue from coaching children also started to increase in 2022 to £14,202, compared to £5,568 in 2021.

In 2022, increases in expenditure on charitable activities, mostly mirrored the increases in revenue streams and so there were no unusual or expected changes in the charity's expenditure during the year. The only notable increase, which was expected, was the increase in court hire fees that are paid to Finsbury Park Sports Partnership, as part of the charity's lease agreement. Court hire fees are charged as a percentage of the revenue generated from court hire and so in 2022, court hire fees increased to £16,043 from £5,175 in 2021 (a 310% increase).

Despite ongoing funding risks, the Trustees believe that the charity's operating model is flexible enough to withstand substantial financial shocks, as experienced during the 2020-2021 Covid-19 crisis, when all our operations were cancelled during the first lockdown, but were reopened again in the summer months, proving that our business model of low fixed costs and robust reserves ensures that we can continue to operate as a going concern in the future.

Reserves Policy

The purpose of the reserves policy is to ensure that the company is able to meet its ongoing contractual obligations and finance future charitable activities of the organisation. The level of free reserves (excluding restricted funds) is reviewed annually by the Directors. In a period when the government is looking to reduce spending, and the UK moves into a recessionary phase, the Directors consider that the most appropriate level of free reserves is between eight – ten months budgeted future operating expenditure; to be able to withstand a prolonged drop in funding, but also to help manage highly uneven cash flows, due to most funding grants being paid in arrears, rather than up-front. As at 31 March 2022, budgeted expenditure for 2022/23 was £800,000, giving a minimum targeted reserve of £533,333. The current level of free reserves at 31 March 2022 was £563,871 which represents 8.5 months of budgeted operating expenditure, and which is considered to be a prudent level of reserves to withstand the ongoing uncertainty of funding income streams.

Incorporated in free reserves of £563,871 is a facility development fund of £42,500. This fund has been separately designated so as to provide sufficient funds for future development of our facilities, primarily our tennis facilities at Finsbury Park tennis courts.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2022

Principal Funding Sources

In order to limit exposure to any one funder, the charity has endeavoured to expand its funding sources, however, similar to 2021, the majority of funding continued to come from a small number of large funders. In 2022, and excluding the HMRC JRS Grant, 71% of total revenue came from just five funders (60% in 2021). This is a potentially risky situation as the loss of one major funder would result in a major contraction of services and staff and greatly affect the local communities that we support.

At present and for the foreseeable future, most of the charity's funders (small and large) can only offer one-year funding grants; however despite this constraint, we are very grateful that the following funders have provided significant funding to the charity during the year: Greater London Authority, Greenwich Leisure Ltd, Isledon CIC, London Borough of Hackney, London Borough of Haringey, London Borough of Islington, London Marathon Charitable Trust, Prism Charitable Trust, Sport England and Skyway Charity.

Pricing Policy

Our pricing policy reflects our strategy of enabling as many people as possible in our local communities to participate in our varied programmes at either no cost or low cost.

In addition, our tennis court pricing policy for court bookings, which enables the public to book tennis courts, when we are not using them to run our free or low-cost programmes, is set at the lowest end of the price range, when compared with the price of booking a court at other local community operated tennis courts.

During 2022 (and 2021), our *adult* prices were: £6 per court for peak periods; £8 per court for floodlit courts, £3 per court for off-peak periods, and free of charge on weekdays 7am - 10am;

Whilst for *children aged under 18 years*, the two mini-courts were free of charge weekdays from 4pm – 6pm and during weekends from 9am – 4pm and the full size courts were £3 per court for peak and non-peak periods.

For Finsbury Park tennis coaching courses, for children aged 8 - 19 years, we run free Tennis Camps every half term and Easter and summer school holidays. Outside of these free holiday Tennis Camps, we also offer free weekend teenage tennis sessions, as well as weekly coaching courses at the following rates:

For adults: £8 per one hour coached session:

For children aged 3 – 10 years: £3.50 per one hour coached session.

Plans for Future Periods

The charity is planning to continue to operate similar levels of charitable activities to 2022, with its two main funders (London Borough of Islington and London Borough of Hackney) both providing funding in 2023.

We certainly continue to see high demand for sport and physical activity from both funders and the public.

In addition, due to the tennis development project now providing upgraded facilities with floodlights, the charity plans to further expand its Finsbury Park tennis coaching programme and its community tennis programme - Tennis for All.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2022

Reference and Administrative Details

Charity registration number: 1122243
Company registration number: 04402633
Registered office: 8 Blackstock Mews, London N4 2BT
Principal office: The Manor House Lodge, Seven Sisters Road, London, N4 2DE

Directors and Trustees

The Board of trustees constitutes directors of the company for the purpose of company law and trustees for the purpose of charity law. The trustees serving during the year and since the year end were as follows:

Gary Beckford
David Blundell
Maria Ghile
Peter Jones
Skevos Loizou

No trustee received any remuneration for services during the year (2021 – nil), nor did they have any beneficial interest in any contract with the charity.

Chief Executive Officer: John Colin Mackinnon
Independent Examiner: Barcant Beardon Limited
Chartered Accountants
8 Blackstock Mews
Islington
London N4 2BT
Bankers: HSBC plc
312 Seven Sisters Road
Finsbury Park
London N4 2AW

Structure, Governance and Management

Governing Document

The organisation is a company limited by guarantee, incorporated on 25 March 2002. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of Trustees

Under the company's Articles, the directors of the company are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. During 2022, both David Blundell and Gary Beckford retired and being eligible, offered themselves for re-election.

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TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

The majority of the Access to Sports Project's work focuses upon young people. The Management Committee seeks to ensure therefore that the needs of this group are appropriately reflected through the diversity of the management committee.

The more traditional business skills are well represented on the Management Committee. In an effort to maintain a broad skill mix, members of the Management Committee are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, individuals are approached to offer themselves for election to the Management Committee.

Trustees Induction and Training

The management committee are already familiar with the practical work of the company and are invited to visit and observe a number of activities throughout the course of the year. Also members, through information sharing sessions are familiarised with:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the company including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Business plans and future plans and objectives of the charity.
- New trustees undergo an induction of the charity with the Chief Executive Officer and fellow trustees.

Organisational Structure

The Access to Sports Project has a Management Committee of 5 members who meet, at least quarterly and are responsible for the strategic direction and policy of the company. At present all the Committee come from professional backgrounds relevant to the work of the company. The Chief Executive Officer (CEO) and Secretary also sits on the Committee but does not have voting rights.

Key Management Personnel Remuneration

The Management Committee (also known as the trustees) and the Chief Executive Officer (CEO) comprise the key management personnel of the charity, as they oversee:

- directing and controlling the charity, and
- running and operating the charity on a day-to-day basis.

No members of the Management Committee are specifically paid for their services, they give of their time freely.

Details of expenses paid to trustees are disclosed in Note 8 to the accounts. Trustees are required to disclose all relevant interests and register them with the Chair and withdraw from decisions where a conflict of interest arises.

The Chief Executive Officer's pay and remuneration is paid directly by the charity and is disclosed in Note 10.2 to the accounts. The CEO's remuneration is set by the trustees and is reviewed annually in line with comparable charity CEO roles and also with consideration to the level of responsibility, workload and achievements of the CEO.

Risk Management

The Management Committee undertakes regular reviews of the major risks to which the company is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the company faces. Significant external risks to funding have led to the ongoing development of a strategic plan which allows for the diversification of funding and activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2022

Related Parties

In so far as it is complimentary to the company's objects, the company is guided by both local and national policy.

Statement of the Trustees' Responsibilities

The trustees (who are also directors of The Access To Sports Project for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the financial year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



.....
Skevos Loizou
Member of the Board of Trustees

21-12-2022
.....

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES

OF THE ACCESS TO SPORTS PROJECT

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2022, which are set out on pages 16 to 33.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies

I have completed my examination. I confirm that no matter has come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

22 December 2022

8 Blackstock Mews
Islington
London N4 2BT

S Fen Chung

Shu Fen Chung FCCA ACA
BARCANT BEARDON LIMITED
Chartered Accountants

THE ACCESS TO SPORTS PROJECT

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Restricted Funds £	Unrestricted Funds £	Total Funds 2022 £	Total Funds 2021 £
<i>Income and endowments from:</i>					
Donations and legacies	3	18,750	2,970	21,720	46,746
Charitable activities	4	646,797	153,852	800,649	635,409
Investments	5	-	51	51	180
Total income and endowments		665,547	156,873	822,420	682,335
<i>Expenditure on:</i>					
Costs of raising funds:					
Fundraising costs		18,000	-	18,000	12,000
Charitable activities	6	664,849	162,196	827,045	613,985
Total expenditure		682,849	162,196	845,045	625,985
Net income/(expenditure)	18	(17,302)	(5,323)	(22,625)	56,350
<i>Reconciliation of funds</i>					
Total funds brought forward		212,422	569,194	781,616	725,266
Total funds carried forward		195,120	563,871	758,991	781,616

The statement of financial activities includes all gains and losses recognised during the year.

All income and expenditure derive from continuing activities.

THE ACCESS TO SPORTS PROJECT

BALANCE SHEET

AS AT 31 MARCH 2022

	Notes	2022 £	2021 £
<i>Fixed assets</i>	13	246,394	264,475
<i>Current assets</i>			
Debtors	14	77,937	28,386
Cash at bank and in hand		652,463	742,687
		730,400	771,073
<i>Creditors: amounts falling due within one year</i>	15	(165,303)	(193,932)
<i>Net current assets/(liabilities)</i>		565,097	577,141
<i>Total Assets Less Current Liabilities</i>		811,491	841,616
<i>Creditors: amounts falling after one year</i>	16	(52,500)	(60,000)
<i>Net assets</i>		758,991	781,616
<i>Charity funds</i>			
Restricted funds	18	195,120	212,422
Unrestricted funds			
<i>General Funds</i>	18	521,371	541,694
<i>Designated Funds</i>	18	42,500	27,500
Total Unrestricted funds	18	563,871	569,194
Total charity funds		758,991	781,616

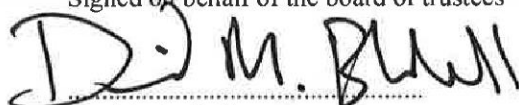
For the year ended 31 March 2022 the company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees



David Blundell
Member of the Board of Trustees

21/12/22

The notes on pages 18 to 33 form part of these financial statements.

Company registration number: 04402633

THE ACCESS TO SPORTS PROJECT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 31 MARCH 2022

	Notes	2022 £	2021 £
Net cash used in operating activities	21	(82,643)	215,926
Cash flows from investing activities			
Interest income		51	180
Purchase of tangible fixed assets		(7,582)	(85,077)
Cash provided by (used in) investing activities		(7,531)	(84,897)
Cash flows from booking deposits			
Repayment of booking deposits		(50)	(50)
Cash used in repayment of booking deposits		(50)	(50)
Increase (decrease) in cash and cash equivalents in the year		(90,224)	130,979
Cash and cash equivalents at the beginning of the year		742,687	611,708
Total cash and cash equivalents at the end of the year		652,463	742,687
<i>Analysis of cash and cash equivalents</i>			
Cash in bank and in hand		652,463	742,687
Cash and cash equivalents at the end of the year	21.1	652,463	742,687

THE ACCESS TO SPORTS PROJECT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1.0 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 General information and basis of preparation

The Access To Sports Project is a company limited by guarantee incorporated in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is: 8 Blackstock Mews, London N4 2BT.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historic cost convention. The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose and are available as general funds.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor.

1.3 Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest income is recognised when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

1.4 Expenditure recognition

Expenditure is recognised on an accrual basis where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Costs of raising funds comprise the costs incurred on activities that raise funds.
- Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Support costs allocation

Support costs are those functions that assist the work of the charity but do not directly represent charitable activities and include premises overheads, office, finance and governance costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

1.6 Operating leases

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

1.7 Tangible fixed assets

Tangible fixed assets which have a useful life greater than one year are capitalised at cost and depreciated over their estimated useful economic lives on a straight line basis as follows:

Office equipment	4 years	Tennis Legal, Fencing, Lighting	20 years
Computer equipment	3 years	Tennis court surface	10 years
Sports Equipment (small)	2 years		
Sports Equipment (Large)	4 years		

1.8 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

1.11 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

1.12 Pensions

The company operates a defined contribution scheme with National Employment Savings Trust (“NEST”) for the benefit of its employees, with contributions from both the employee and the employer set at the level required by the Pensions Regulator. For 2022 (and 2021), the employee contributed 5% of their earnings above the qualifying threshold of £6,240 annually (or £520 monthly) and the employer contributed 3% of the employee’s earnings above the ‘qualifying earnings’ threshold of £6,240 annually (or £520 monthly). Contributions payable are charged in the Statement of Financial Activities in the year they are payable.

2.0 Critical Accounting Estimates and Judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3.0 Income from Donations and Legacies

	2022 £	2021 £
Gifts	17,970	42,996
Gift Aid tax reclaims	3,750	3,750
	<u>21,720</u>	<u>46,746</u>
Represented by:		
Restricted income funds	18,750	46,583
Unrestricted income funds	2,970	163
	<u>21,720</u>	<u>46,746</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

4.0	<i>Income from Charitable Activities</i>	2022	2021			
		£	£			
	Coronavirus Job Retention Scheme	6,311	127,788			
	Income from training services	147,541	45,969			
	Performance related grants	646,797	461,652			
		<u>800,649</u>	<u>635,409</u>			
	Represented by:					
	Restricted income funds	646,797	461,652			
	Unrestricted income funds	153,852	173,757			
		<u>800,649</u>	<u>635,409</u>			
5.0	<i>Income from Investments</i>	Unrestricted funds 2022 £	Unrestricted funds 2021 £			
	Interest income – bank and Gift Aid	<u>51</u>	<u>180</u>			
6.0	<i>Analysis of Expenditure on Charitable Activities</i>					
		Activities undertaken directly £	Support Costs £	Governance Costs £	Total 2022 £	Total 2021 £
	Project Work	<u>727,099</u>	<u>59,015</u>	<u>40,931</u>	<u>827,045</u>	<u>613,985</u>
	Represented by:				Total 2022 £	Total 2021 £
	Restricted funds				664,849	432,090
	Unrestricted funds				<u>162,196</u>	<u>181,895</u>
					<u>827,045</u>	<u>613,985</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

6.1 Analysis of Expenditure on Charitable Activities - continued

Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Finsbury Park Tennis £	Total 2022 £	Total 2021 £
<i>Direct Costs</i>						
Payroll costs	338,577	65,806	42,533	49,615	496,531	249,029
Contract workers	22,624	1,503	-	20,262	44,389	23,034
Resources & Fees	11,280	17,445	1,265	294	30,284	17,181
Marketing	-	-	-	22	22	380
Facility & Equipment Hire	23,149	4,603	-	16,844	44,596	8,789
Travel	668	19	230	-	917	33
League Fees & Prizes	-	-	1,841	3,128	4,969	241
Duke of Edinburgh Award	-	1,821	-	-	1,821	1,914
Sports Equipment & Security	2,279	-	-	1,955	4,234	2,798
Bad Debts	-	-	-	-	-	-
<i>Indirect Costs</i>						
Payroll	1,103	214	139	162	1,618	21,437
Payroll - Furlough + Top-up	5,825	1,132	732	854	8,543	142,149
Payroll - ERNI + Pension	27,254	5,297	3,424	3,994	39,969	36,057
Other Staff Costs	1,188	271	137	274	1,870	928
Resources & Fees	1,942	444	223	449	3,058	977
Marketing	6,259	1,432	720	1,446	9,857	3,329
DBS Checks	1,203	275	138	278	1,894	1,105
Facility Hire	11,206	2,564	1,290	2,590	17,650	2,215
Travel	2,598	594	299	600	4,091	3,370
Sports Equipment & Security	6,848	1,567	788	1,583	10,786	7,042
	<u>464,003</u>	<u>104,987</u>	<u>53,759</u>	<u>104,350</u>	<u>727,099</u>	<u>522,008</u>

Basis of apportionment for indirect costs

Payroll costs 68.2% 13.2% 8.6% 10.0%
(% of direct payroll costs)

Other costs 63.5% 14.5% 7.3% 14.7%
(% of direct costs excluding support and governance costs)

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

6.2 Analysis of Expenditure on Charitable Activities – Prior Year - 2021

	Activities undertaken directly £	Support Costs £	Goverance Costs £	Total 2021 £	Total 2020 £
Project Work	522,008	52,308	39,669	613,985	702,612
Represented by:				Total 2021 £	Total 2020 £
Restricted funds				432,090	649,714
Unrestricted funds				181,895	52,898
				613,985	702,612

Detailed analysis of Project Work – Prior Year - 2021

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Finsbury Park Tennis £	Total 2021 £	Total 2020 £
<i>Direct Costs</i>						
Payroll costs	169,992	40,981	8,001	30,055	249,029	401,489
Contract workers	7,934	979	-	14,121	23,034	21,061
Resources & Fees	1,640	13,157	640	1,744	17,181	50,891
Marketing	-	45	-	335	380	4,115
Facility & Equipment Hire	1,785	728	300	5,976	8,789	35,374
Travel	-	33	-	-	33	1,576
League Fees & Prizes	-	-	241	-	241	10,734
Duke of Edinburgh Award	-	1,914	-	-	1,914	1,941
Sports Equipment & Security	1,518	-	-	1,280	2,798	21,936
Bad Debts	-	-	-	-	-	1,050
<i>Indirect Costs</i>						
Payroll	14,633	3,528	689	2,587	21,437	10,734
Payroll – Furlough + Top-up	97,034	23,392	4,567	17,156	142,149	-
Payroll - ERNI + Pension	24,613	5,934	1,158	4,352	36,057	37,250
Other Staff Costs	560	176	28	164	928	1,950
Resources & Fees	589	186	30	172	977	385
Marketing	2,007	635	100	587	3,329	2,419
DBS Checks	666	211	33	195	1,105	599
Facility Hire	1,335	422	67	391	2,215	1,621
Travel	2,032	642	102	594	3,370	2,056
Sports Equipment & Security	4,244	1,342	213	1,243	7,042	6,784
	330,582	94,305	16,169	80,952	522,008	613,965

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

6.2 *Analysis of Expenditure on Charitable Activities – Prior Year - 2021*

Basis of apportionment for indirect costs

Payroll costs 68.3% 16.5% 3.2% 12.1%
(% of direct payroll costs)

Other costs 60.3% 19.1% 3.0% 17.6%
(% of direct costs excluding support and governance costs)

7.0 *Analysis of Support and Governance Costs*

	Support costs £	Governance costs £	Total 2022 £	Total 2021 £
Premises	18,140	-	18,140	13,529
Office running	8,107	-	8,107	7,577
Information technology	2,684	-	2,684	1,863
Finance charges	-	116	116	32
Legal and professional	4,421	2,413	6,834	4,947
Depreciation	25,663	-	25,663	24,565
Accountancy & Independent review	-	38,402	38,402	39,284
Trustees meetings	-	-	-	180
	<u>59,015</u>	<u>40,931</u>	<u>99,946</u>	<u>91,977</u>

8.0 *Net Income/(Expenditure) for the Year*

2022
£

2021
£

This is stated after charging:

Independent Examination	5,870	6,120
Depreciation	25,663	24,565
	<u>31,533</u>	<u>30,685</u>

9.0 *Trustees' Remuneration and Expenses*

The trustees were not paid any remuneration or received any other benefits during the year (2021 – Nil). There were no travel costs (2021 - Nil) reimbursed to any member of the Board of Trustees.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into the charity during the year (2021– Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

10.0 Analysis of Staff Costs	2022 £	2021 £
Wages and salaries	524,692	424,615
Social security costs	27,556	24,370
Pensions	12,413	11,687
	<u>564,661</u>	<u>460,672</u>

10.1 The number of employees who received total employee benefits (excluding employers' pension contributions) of more than £60,000 is as follows:

	2022 No.	2021 No.
£80,001 - £90,000	<u>1</u>	<u>1</u>

During the year pension contributions on behalf of the CEO amounted to £6,970 (2021 – £6,970).

10.2 The total amount of employee benefits received by key management personnel is £100,301 (2021 – £99,985) which includes Employer NIC of £10,401 (2021 - £10,104). The charity considers its key management personnel comprises its Chief Executive Officer.

11.0 Staff Numbers

The average monthly head count was 43.8 staff (2021: 39.3 staff) and the average number of full-time equivalent employees (including casual and part time staff) during the year was as follows:

	2022 Number	2021 Number
Full-time equivalent – Direct charitable work	<u>20.7</u>	<u>16.8</u>

12.0 Taxation

The Access To Sports Project is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3, Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

13.0 Fixed Assets	Tennis Courts	Sports Equipment & Sports Clothing £	Office Furniture £	Office Equipment & Computers £	Total Fixed Assets £
<i>Cost</i>					
At 1 April 2021	302,287	6,320	4,216	21,072	333,895
Additions	4,411	-	-	3,171	7,582
Disposals	-	-	-	-	-
At 31 March 2022	<u>306,698</u>	<u>6,320</u>	<u>4,216</u>	<u>24,243</u>	<u>341,477</u>
<i>Depreciation:</i>					
At 1 April 2021	40,354	6,320	4,216	18,530	69,420
Charge for the year	22,491	-	-	3,172	25,663
Eliminated on disposals	-	-	-	-	-
At 31 March 2022	<u>62,845</u>	<u>6,320</u>	<u>4,216</u>	<u>21,702</u>	<u>95,083</u>
<i>Net Book Value:</i>					
At 31 March 2022	<u>243,853</u>	<u>-</u>	<u>-</u>	<u>2,541</u>	<u>246,394</u>
At 1 April 2021	<u>261,933</u>	<u>-</u>	<u>-</u>	<u>2,542</u>	<u>264,475</u>
14.0 Debtors				2022 £	2021 £
Trade debtors				15,099	2,500
Accrued income				62,054	25,101
Other debtors				664	665
Deferred expense				120	120
				<u>77,937</u>	<u>28,386</u>
15.0 Creditors: Amounts falling due within one year				2022 £	2021 £
Trade creditors				8,720	3,833
Payroll creditors				26,830	8,270
Other creditors				46,624	43,432
Accruals				48,279	25,493
Taxation and social security				9,846	7,579
Staff pensions				1,837	1,561
Deferred income				23,167	103,764
				<u>165,303</u>	<u>193,932</u>

15.1 Staff Pensions of £1,837 (2021 - £1,561) relates to contributions owing to the NEST Pension fund.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

16.0 Creditors: Amounts falling due after one year	2022 £	2021 £
Loan from Lawn Tennis Association	52,500	60,000

In 2021, a loan of £75,000 from the Lawn Tennis Association was advanced to the charity to help finance the tennis court development project. The loan is interest free and repayable over 10 years, via six-monthly payments of £3,750. At the end of 2022, £63,750 is owing - £52,500 payable after one year and £11,250 payable within 1 year.

17.0 Deferred Income

Deferred income comprises of grants received in advance.

	Total £
Balance as at 1 April 2021	103,764
Amount released to income earned from charitable activities	(103,764)
Amount deferred in year	23,167
Balance as at 31 March 2022	23,167

18.0 Analysis of Charitable Funds – Current Year - 2022

Unrestricted Funds	Balance 1 Apr 2021 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2022 £
General funds	541,694	156,873	(162,196)	(15,000)	521,371
Facility Development Fund	27,500	-	-	15,000	42,500
Total unrestricted funds	569,194	156,873	(162,196)	-	563,871

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The “free reserves” after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

18.0 Analysis of Charitable Funds - Current Year – 2022 (continued)

Restricted Funds	Balance 1 Apr 2021 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2022 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	69,285	-	(6,329)	-	62,956
LB of Haringey – Tennis Courts	63,495	-	(5,291)	-	58,204
London Marathon Trust	37,564	-	(2,436)	-	35,128
Prism Charitable Trust – Tennis Courts	42,078	-	(3,246)	-	38,832
Restricted Funds - Fixed Assets	212,422	-	(17,302)	-	195,120
<i>Revenue</i>					
Greater London Authority	-	45,492	(45,492)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	26,184	(26,184)	-	-
Jack Petchey Foundation	-	850	(850)	-	-
London Borough of Hackney	-	211,601	(211,601)	-	-
London Borough of Haringey	-	34,968	(34,968)	-	-
London Borough of Islington	-	244,339	(244,339)	-	-
London Marathon Charitable Trust	-	15,000	(15,000)	-	-
London Sport	-	2,763	(2,763)	-	-
Prism Charitable Trust	-	18,750	(18,750)	-	-
Skyway Charity	-	5,000	(5,000)	-	-
Sport England	-	50,000	(50,000)	-	-
Streetgames	-	2,600	(2,600)	-	-
Restricted funds – Revenue Income	-	665,547	(665,547)	-	-
Total Restricted Funds	212,422	665,547	(682,849)	-	195,120
Total Unrestricted Funds	569,194	156,873	(162,196)	-	563,871
Total Funds	781,616	822,420	(845,045)	-	758,991

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

18.1 Analysis of Charitable Funds - Prior Year - 2021

Unrestricted Funds	Balance 1 Apr 2020 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2021 £
General funds	549,489	174,100	(181,895)	-	541,694
Facility Development Fund	27,500	-	-	-	27,500
Total unrestricted funds	576,989	174,100	(181,895)	-	569,194

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The "free reserves" after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park.

Restricted Funds	Balance 1 Apr 2020 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2021 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	62,000	13,614	(6,329)	-	69,285
LB of Haringey – Tennis Courts	68,786	-	(5,291)	-	63,495
London Marathon Trust	-	40,000	(2,436)	-	37,564
Prism Charitable Trust – Tennis Courts	17,491	27,833	(3,246)	-	42,078
Restricted Funds - Fixed Assets	148,277	81,447	(17,302)	-	212,422
<i>Revenue</i>					
Cripplegate - Islington Giving	-	16,000	(16,000)	-	-
Greater London Authority	-	17,800	(17,800)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon	-	13,105	(13,105)	-	-
Jack Petchey Foundation	-	500	(500)	-	-
London Borough of Hackney	-	120,749	(120,749)	-	-
London Borough of Haringey	-	31,980	(31,980)	-	-
London Borough of Islington	-	194,904	(194,904)	-	-
Prism Charitable Trust	-	18,750	(18,750)	-	-
Skyway Charity	-	5,000	(5,000)	-	-
Restricted funds – Revenue Income	-	426,788	(426,788)	-	-
Total Restricted Funds	148,277	508,235	(444,090)	-	212,422
Total Unrestricted Funds	576,989	174,100	(181,895)	-	569,194
Total Funds	725,266	682,335	(625,985)	-	781,616

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

18.2 Analysis of Charitable Funds - Details of Funders

<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
Big Lottery Fund	Youth Investment Fund – to deliver, expand and create high quality local youth provision
Cripplegate – Islington Giving	Funding to support delivery of ‘adventure sport’ activities for young people.
Greater London Authority	Funding to support youth engagement activities for ‘at risk’ children and young people aged 10 – 21 years.
Greenwich Leisure Ltd	Funding for office facilities at Sobell Leisure Centre
Isledon CIC	Delivery of popular weekly and holiday youth hub, offering football, basketball, cricket and non-contact boxing training.
Jack Petchey Foundation	The Jack Petchey Achievement Award scheme; is a fund which sees young people selected by their peers to receive a cash allowance to spend on their group.
London Borough of Hackney	Working in partnership with Young Hackney and Hackney Council, as well as a range of partners to deliver targeted free-of-charge sports coaching, competitive opportunities and accredited training. These were largely delivered at estate, Youth Hubs and community venues.
London Borough of Haringey	Funding for Tennis Court Facility Development and also funding of office facilities at Manor House Lodge.
London Borough of Islington	Working with LBI, in particular the Leisure Team and Islington Housing Services alongside a range of partners, to deliver a range of free-of-charge sports programmes across Islington for young people aged 5-25 with a particular focus upon young people on local housing estates and development of a programme of activities for women and girls.
London Marathon Charitable Trust	In 2021, they provided £40,000 capital funding to the tennis development project at Finsbury Park and in 2022 they provided £15,000 for the Tennis for All project.
Prism Charitable Trust	Funding to support ‘Tennis for All’ programmes and Finsbury Park Tennis Development.
Skyway Charity	Funding for Youth Impact Partnership Programme
Streetgames	Streetgames ‘Doorstep Sports Clubs’ programmes funded activities to engage young people in weekly sports and physical activities.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

19.0 Analysis of Net Assets Between Funds - 2022

	Restricted Fund £	Unrestricted Fund £	Total 2022 £
Tangible fixed assets	195,120	51,274	246,394
Cash at bank and in hand	-	652,463	652,463
Other net current assets/(liabilities)	52,500	(139,866)	(87,366)
Long term liabilities	(52,500)	-	(52,500)
	<u>195,120</u>	<u>563,871</u>	<u>758,991</u>

19.1 Analysis of Net Assets Between Funds – Prior Year 2021

	Restricted Fund £	Unrestricted Fund £	Total 2021 £
Tangible fixed assets	212,422	52,053	264,475
Cash at bank and in hand	-	742,687	742,687
Other net current assets/(liabilities)	60,000	(225,546)	(165,546)
Long term liabilities	(60,000)	-	(60,000)
	<u>212,422</u>	<u>569,194</u>	<u>781,616</u>

20.0 Related Party Transactions

One of the charity's former employees, Sean Burke, was a Trustee on the board of the Finsbury Park Sports Partnership (FPSP) during 2022 which is the charity that operates the sports facilities at Finsbury Park Sports Stadium and Athletic Track.

The charity has an "arms-length" transaction with FPSP to pay an annual rental fee for the lease of Finsbury Park tennis courts. In 2022 the rental fee was £16,043 (2021 - £5,175).

In addition, the company owes FPSP the sum of £870 (2021: £240) at year end for the hire of the sports stadium in an "arms-length" transaction. During 2022, there was a total of £3,405 (2021: £1,380) of expenditure with FPSP for the hire of the sports stadium. No income was received from FPSP in 2022 (2021: nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2022

21.0 Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net cash received (used) in operating activities	(82,643)	215,926
Net movement in funds	(22,625)	56,350
Add back: depreciation charge	25,663	24,565
Add back: repayment of deposits	50	50
Deduct: interest income	(51)	(180)
Decrease (increase) in debtors	(49,551)	76,603
Increase (decrease) in creditors	(36,129)	58,538
Net cash received (used) in operating activities	(82,643)	215,926

21.1 Analysis of Changes in Net Debt

	At 1 April 2021 £	Cash-Flow £	At 31 March 2022 £
Cash in bank and in hand	742,687	(90,224)	652,463

THE ACCESS TO SPORTS PROJECT

England & Wales - Charity number 1122243

Accounts

COMPANY No. 04402633
CHARITY No. 1122243

THE ACCESS TO SPORTS PROJECT
(Company Limited by Guarantee without Share Capital)

REPORT
AND
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

THE ACCESS TO SPORTS PROJECT
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FOR THE YEAR ENDED 31 MARCH 2021

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THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT
FOR THE YEAR ENDED 31 MARCH 2021

The trustees present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2021 and which have been prepared to also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and UK Generally Accepted Practice.

Chair's Report

Due to the National Covid-19 restrictions there were three lockdown periods in this financial year which severely limited the activities that could take place. However as soon as lockdown restrictions eased in early June 2020, the charity adjusted its strategic plan to ensure as many activities as possible were able to operate for the remainder of 2020/2021. So, using a combined approach of a) detailed Covid-19 risk assessments; b) the purchase of PPE equipment for staff; and c) adaptation of activities (where necessary) to maintain social distancing, the majority of the charity's spring and summer holiday programmes were able to take place, allowing hundreds of children and young people to enjoy the physical and mental health benefits of physical activity once again.

As Chair, I was very concerned about the negative impacts of the Covid-19 lockdowns on children and young people's mental health, with many becoming anxious and worried, resulting in a detrimental impact on their social interactions, particularly amongst their peer group. Our survey results of participants showed that the charity's programmes were able to provide a safe and supporting environment to recover their confidence and self-esteem and enjoy being physically active.

Despite the added challenges of the pandemic, with lower frequency of some programmes and prevention of residential and large group events, the charity still achieved significant positive outcomes in 2020-2021 including, but not limited to:

- Extensive community and housing estate based programmes – delivered across multiple sports and locations and using online activities to reach and support young people and their families
- Highly popular summer school holiday programmes – delivering 159 free-of-charge summer holiday programmes to over 1,000 participants providing 2,600 free lunches, with positive feedback from virtually all participants: 96% felt more active and 95% felt more motivated and engaged in the activities.
- Increased women and girls programmes – introduced new 'Girls Get Active', football and basketball sessions.
- Huge surge in demand for the Tennis Programme – both 'Tennis for All' and 'Finsbury Park Tennis projects', greatly helped by the newly completed new Tennis Facility at Finsbury Park. The Lawn Tennis Association, The London Marathon Charitable Trust and the London Borough of Haringey have made this project possible by providing significant funding.
- Continuation of the Disability Sport programmes with Stormont House and Pedal Power, resulting in sustained participation on a long term basis.
- Successful delivery (albeit at a reduced level) of the accredited training, education, employment and volunteering programmes – enabling local young people to gain skills and leadership qualifications, whilst supporting local the development of local community sports groups and local organisations.

In closing, I would sincerely like to thank all the charity's funders, without whom, this important work of engaging children and young people in sporting pursuits, as participants, young leaders and coaches, would not be possible. These funds have enabled the charity to continue to reach some of the most disadvantaged communities in London.

The Charity looks forward to continuing its successful and popular programmes in 2021-2022

Skevos Loizou

Chair

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

Objectives and Activities

The Access to Sports Project is a sports development Charity, working in the London Boroughs of Islington, Haringey and Hackney. The project supports local community organisations including sports clubs, schools, tenants associations and voluntary youth groups.

We deliver targeted sports development programmes, which seek to increase and sustain participation in sport and recreation in the area in which we work. The strategies employed to achieve the charity's aims are to:

1. Provide training for local people enabling them to become involved in sports coaching;
2. Organise a range of accessible and affordable sports activities for young people; and
3. Provide support and assistance to local organisations interested in sports.

Putting these strategies into action we have four major areas of activity which are: sports activities and coaching programmes; sports events, competitions and residential; accredited training, education, training and employment; supporting local groups and youth led programmes.

Public Benefit

In shaping the objectives for the year and planning the charity's activities, the trustees referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

Main objectives for the year and strategies

Objectives and Strategy

- To continue to develop programmes and partnerships with participants, groups and organisations to help ensure the sustainability and high quality service offer.
- To build the sustainability of the organisation by successfully bidding for contracts and diversifying our income profile.
- We will also continue to develop our staff and volunteers to ensure continuous service improvement.

Volunteers

The charity supported 54 volunteers during the year enabling them to develop skills and experience in the sports and sports development sector.

Achievements and Performance

During 2020-21, and despite the significant challenges presented by the coronavirus pandemic, the Access to Sports Project, successfully delivered a wide ranging and free-of-charge programme of sporting activities and youth support to young people aged five to 25. Having quickly recognised the huge impact of lockdowns on children and young people, as well as people with learning disabilities, we were committed to providing as extensive an offering as safely possible within the prevailing guidelines. This was made possible by quickly adapting and amending our programmes at various points in the year. So, initially, programmes were moved to online delivery for children and families and then gradually as restrictions eased, we scaled up to "in-person" adapted sports activities, whilst embracing new ways of working.

This meant that despite the additional challenges of the pandemic, we were able to provide a strong and successful offer to children and families throughout the year.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

Programmes offered included:

- Sports activities and coaching programmes
- Online, live, and recorded programmes
- Accredited training, volunteering, and employment support
- Outreach and one to one support for vulnerable young people
- Supporting local groups & youth led programmes

Impact of Coronavirus

To counter the challenges presented by the pandemic, we undertook work in a number of areas.

We quickly established a remote offering of weekly online classes in dance, fitness and boxing and produced a series of football, basketball, tennis and boxing web-based content, providing skills development games and challenges for children to complete at home during lockdown.

As lockdown measures began to ease from May 2020, we worked creatively to redesign our programme, to make it attractive and relevant to young people, whilst at the same time remaining COVID secure. We redeveloped the online booking system and re-imagined how we use the outdoor spaces and adapted the activity content to suit the new layouts. Activities featured social distancing and non-contact outdoor activity with very small group ratios. It was clear as we moved into summer 2020 that there was a huge appetite amongst children, young people, and families to be outside and active and we experienced remarkably high uptake of all the programme, with many young people achieving positive outcomes.

Notwithstanding these positive achievements, the pandemic did have a wide-reaching impact, especially on our service delivery. Elements of our programme were impacted: we lost a degree of frequency and consistency due to lockdown and general limitations on delivery; group trips and residential programmes, and the larger events which were a feature of our work in previous years were all absent. Furthermore, issues surrounding the access to high quality venues for sporting activity was exacerbated by the pandemic. Many venue operators, even when permitted to reopen, repurposed venues for other activities, whilst others were reluctant to reopen. This had an impact, and resulted in a reduction in: the level of delivery, on our delivery of training courses and the level of sporting provision.

Sports activities and coaching programmes

Community & housing estate based programmes

Sports and physical activities delivered during the year included football, netball, roller-skating, tennis, athletics, cricket, basketball, baseball, badminton, handball, table tennis, boxing, dance and fitness alongside remote online activity and content.

Programmes were delivered in a variety of locations including:

- Estates: Guinness Trust, Stamford Hill, New Orleans, Wigan, Wrens Park, Mayville, Elthorne, Andover and Six Acres, King Square, Marquess, Westbourne and Woodberry Down
- Leisure, community centres and parks: Finsbury Park, Millfields Park, Hackney Downs Park, Sobell leisure centre, Finsbury Leisure Centre, Finsbury Park, 3 Corners, Elthorne Park, and youth and community centres
- Youth and community centres, Forest Road, The Edge and Concorde Youth Hub, Lift, Rosebowl and Platform.
- Schools and colleges: Petchey Academy, Stormont House, Jubilee, Urswick and BSix Sixth Form College

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

Community & housing estate based programmes (continued)

Programmes were designed to support young people, especially those facing disadvantage to improve health fitness and wellbeing, develop new skills and abilities and experience new opportunities.

Most of our participants have been from disadvantaged backgrounds. Many of the areas in which we work feature high levels of poverty and have also seen issues of youth violence, and the fear of crime and violence is a significant factor and barrier in the lives of many young people we work with. The majority of our participants also come from ethnically diverse backgrounds. Sport England's national research has highlighted that those from ethnically diverse backgrounds are less active, and that those living in poverty are less likely to be active. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity which is reflected in poor health indicators and other issues facing many in the communities we work within.

In *Islington*, we worked in partnership with Islington's housing, leisure and community safety teams, and Isledon – who operate Islington's youth hubs – to offer sports, training, workshops and support to children and young people. In November during the second lockdown, we worked in partnership with Isledon and Yes Outdoors to support the delivery of a bicycle workshop scheme to support at-risk young people to develop bike maintenance skills and build confidence.

At *Finsbury Park*, we delivered weekly multi sports clubs and these featured sports including football, basketball, volleyball, as well as successful tennis projects. These sessions featured a strong element of information, advice and guidance support for young people and, as a result, young people were able to move into our leadership training programmes and subsequently step into leadership positions as assistant sports coaches.

In *Hackney*, a highlight was our close partnership work with Young Hackney's Edge and Forest Road youth hubs. We provided sustained programmes designed to encourage young people to be both more physically active and develop key social and emotional skills to build confidence, esteem and resilience. We worked with the hubs throughout the year, offering boxing, dance, cycling, football, archery, and basketball. We were also able to continue delivery through much of the lockdowns by: offering in-person support sessions for vulnerable young people, outreach sessions and live and pre-recorded boxing and fitness sessions.

At *Millfields Park*, large numbers of young people, the majority from the Clapton E5 area, took part in our weekly football sessions. Again, our adaptable approach was a key in the project's success. We changed approach; moving to online remote work - encouraging young people to participate in online football skills challenges, shifting to adapted small group delivery and then during the January 2021 – end March 2021 lockdown delivering online support sessions and one to one football & advice and guidance support. As a result, we saw 24 young people gaining skills and qualification as sports leaders while another 33 had the chance to take part in structured affiliated football in the Hackney youth football league.

Our *online programme* designed to support young people and their families to be and stay active at home was a feature of this year's work. This was a particular focus during the lockdowns, but we also retained an offer throughout the year to support children and families who were shielding or hesitant to return to in-person activity. We offered a range of sessions and content including live Zoom classes in dance, fitness, boxing, women's fitness, strength and conditioning and pre-recorded online boxing, tennis and football content.

Overall, the online offer was very successful, and in some instances we found that we attracted new young people and parents to join the different activities.

For instance, Active Family sessions delivered in partnership with Islington housing saw a successful combination of dance and family cooking workshops. Our football 'one minute wonders' skills challenges and 'tennis at home' videos designed to encourage children and young people to develop skills and techniques whilst in lockdown were well received by children and families.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

School holiday programmes

Lockdown restrictions meant we were unable to provide school holiday activities at Easter 2020 and May 2020 and reduced services during Christmas 2020 and February 2021 half term.

We were however able to deliver extensive and very popular, free-of-charge, summer, and October half term programmes in a variety of community locations. More than 159 programmes were delivered during school holidays, providing 2,600 free lunches in order to address food poverty issues facing young people.

Activities offered included:

- Multi Sports camps; day-long programmes delivered across the course of a week designed to engage and encourage young people to try out and enjoy new sports and physical activities. These were redesigned in light of Covid-19 risks -so with small group sizes, non-contact games and skills activities and challenges.
- Sports specific activities such as our popular 'Tennis for All' coaching at Finsbury Park and housing estates football programmes.
- 'Girls Get Active' camps.
- A variety of sports – archery, boxing and fitness - were delivered at Islington and Hackney youth hubs.
- Sports activities and events delivered with partners such as Islington Summersiversity, Hackney Quest and the Wickers Charity.
- Sports and Support activities for vulnerable young people during February half term.

Our summer holiday provision was a particular highlight. Coming out of lockdown we saw a significant uplift in demand and programmes were fully subscribed in all locations. We put significant effort into restructuring our delivery to ensure Covid secure delivery and this meant a focus upon outdoor, non-contact, small group activities and with robust cleaning and social distancing protocols. The service received excellent feedback from children and parents and more than 1000 children and young people participated in the various programmes with many young people joining the programme for the first time.

Our survey results of the summer programme showed very positive outcomes as follows:

- 97% of young people said they enjoyed activities
- 95% of young people felt more motivated and engaged in activities
- 96% of young people felt more active
- 80% of young people said they had made new friends

Women and Girls Programmes

Our work to increase the participation of girls and women in sporting activity continued through 2020/21. We introduced new 'Girls Get Active', football and basketball sessions during both school and term time in various locations.

Our online offering featured women-only activities in dance, fitness and boxing and, when permitted, we relaunched delivery of in-person women-only fitness at Elizabeth House, Finsbury Park and Football at Sobell Leisure, Islington.

Tennis

Tennis was one of the first sports to be permitted following the first lockdown as the nature of the sport lends itself well to social distancing. This helped to inspire a huge surge in participation.

Our Tennis programme, therefore, went from strength to strength during the year and both the 'Tennis for All' and the 'Finsbury Park Tennis projects', have had a significant impact in relation to encouraging and inspiring local people to use the Finsbury Park tennis facility and more generally to encourage participation in tennis.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

Tennis (continued)

In December, we finalised the improvements to the Finsbury Park tennis courts, with the installation of floodlights. The works on court resurfacing, new fencing and floodlights have transformed a dilapidated, neglected site into a high-quality, welcoming, fit-for-purpose facility, which has improved not just the tennis courts but Finsbury Park as a whole.

We have seen high numbers of people participating in tennis activities throughout the year.

Court usage reached close to 100% occupancy during the months of May, June and July and this included high numbers of people taking up the sport for the first time.

We provided an extensive summer holiday coaching programme and in total saw more than 300 young people take part in various free of charge tennis and multi sports activities (many activities also included a food offer to help address holiday hunger) in various locations such as Andover estate, Finsbury Park, and Jubilee in Hackney.

We encouraged children and families to take up tennis over the Christmas holiday period by offering free of charge tennis court slots with equipment provided. This was very popular and providing equipment and having a coach on court to give people tips and support was welcomed.

Our Tennis for All programmes have successfully encouraged young people and adults to develop new skills and abilities. Weekly Tennis and Multi Sport sessions were introduced for people with a learning disability and the feedback from parents and carers was very positive. The opportunity to receive coaching in tennis and improvements in motor skills and hand-eye coordination and general well-being were highlighted.

Introductory free-of-charge tennis coaching sessions were delivered throughout school holidays and on a weekly basis and these saw new players take part in the sport and gain new skills.

To help ensure the active stay active we have introduced twice-weekly 'Squad' sessions for committed and talented children and young people and weekly 'Team' sessions for both male and female players looking to play competitively.

Disability Sport

We have continued to offer regular activity programmes for people with disabilities and again worked with Stormont House school in Clapton, Hackney and Pedal Power a local Finsbury Park-based Cycling Club for people with learning disabilities to offer regular holiday and weekly sports activity programmes. In January 2021, we relaunched a weekly programme for children and adults with learning disabilities and provided participants with the chance to take part in tennis and a variety of other activities, alongside the cycling activities provided by Pedal Power. The programme had a beneficial impact on several of the participants and some of those who joined the programme have developed key technical skills and forged a positive outlook towards sport and physical activities and have sustained participation on a long-term basis. In 2021/22 we will look to further develop our partnership work with Pedal Power.

Accredited training, education, employment & volunteering

In 2020/21 we offered training in a variety of sports, working in partnership with several local groups. We supported learners into volunteering, work placements and into employment.

We offered sports coaching, leaders' and Duke of Edinburgh awards and this offer has enabled local people to gain skills and qualifications in sports coaching at the same time as supporting the development of local community sports groups and organisations.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

Accredited training, education, employment & volunteering (continued)

Although, due to the pandemic, there was a reduction in service delivery against previous years, we successfully delivered the following courses:

Coaching and Leadership Awards: Football Level 1, Sports Leaders Level 2 Award, Duke of Edinburgh Awards (Bronze) and Community Sports Activator training module.

Youth Sports Courses: Junior Football Leaders, Young Leaders Award, Sports Leaders Level 1, Boxing activator, Bicycle maintenance, ASDAN Sport & Fitness, Tennis Leaders.

Outcomes from these training courses were:

- 49 Islington residents gained accreditation in sports, leadership and fitness.
- 65 Hackney young people gained qualifications
- 28 volunteers actively using their qualifications to support community-based sport
- 12 people gained employment in the community sports sector

Delivery of the Nex Gen Leadership Academy was continued, which saw young people take part in weekly sports activity and leadership training - Duke of Edinburgh and Sports Leaders qualifications. Participants gained qualifications and developed their leadership, organisation and communication skills, testing their learning in practical leadership situations. We shifted delivery to remote online workshops during lockdown periods. For instance, we encouraged our leadership groups to complete elements of their training online and to record development areas of their Duke of Edinburgh bronze awards.

Surveys with the sports leaders highlighted the benefits of the programme:

- 98% felt they had better leadership skills
- 100% felt better at working in a team
- 98% felt able to communicate better with other young people
- 100% felt much more confident

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

Partnership working

We worked closely with many sports clubs and community and voluntary groups throughout the year. A listing of the partners is included in the table below:

IstforSport	Isledon CIC	Northwold Community Centre
Arsenal in the Community	Islington Borough Ladies F.C.	Octopus Community Network
Awesome CIC	Islington Children's Service	Pedal Power
Better	Islington Faiths Forum	Middlesex Cricket Board Platform
B6 6th Form College	Islington Football Development	Youth Hub
Capital Kids Cricket	Partnership	ProActive Islington
City and Islington College	Islington Housing Service	Rosebowl Youth Club
Copenhagen Youth Project	Islington Leisure Team	Skyway
Concorde Youth Hub	Islington Play Association	Southern Housing Group
Duke of Edinburgh Awards	Islington Targeted youth support	Sport England
Elizabeth House Community Centre	Islington Youth Sports Development	Sport Islington
Eritrean Youth Club	Lift Youth Hub	Sports Leaders UK
Finsbury Park Rugby Club	London Football Association	Springfield Youth Club
Finsbury Park Sports Partnership	London Sport	Stoke Newington Youth Hub
Forest Road Youth Hub	London Metropolitan University	Stormont House School
Greenwich Leisure Ltd.	Lawn Tennis Association	StreetGames
Guinness Trust Housing	London Heathside Athletics Club	Tennis Foundation
Hackney CVS	London Youth	The Wickers Charity
Hackney Play Association	Mayor of London &	The Edge Youth Hub
Hackney Housing	Greater London Authority	The Leaside Trust
Hackney Marsh Partnership	Mildmay Community Centre	Voluntary Action Islington
Hackney Quest	Middlesex Lawn Tennis Association	YES Outdoors
Haringey Recreation Services	Muslim Welfare House	Young Hackney
Hanley Crouch Community Association		

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

Financial Review

During the 2021 financial year, and due to the financial challenges caused by the Covid-19 lockdowns, the charity's total income from charitable activities, donations and other grants of £682,335 decreased by -23% (£205,316) versus an increase of £130,108 in 2020. The decrease would have been even higher, if not for the large HMRC JRS Grant of £127,788, which secured the charity's cash flows and enabled the charity to continue to pay its salary staff during the two national Covid-19 lockdowns – Apr – June 2020 and Dec 2020 – Mar 2021. It was also fortunate that the opening-up of the economy in July 2020 coincided with our most productive periods of the year, and so the majority of our summer and autumn programmes (July – Nov 2020) were able to take place as planned, helped greatly by the local authorities and other organisations who funded us during the pandemic.

During 2021, net income is showing a surplus of £56,350, and after excluding the unrestricted loss of -£7,795, results in net restricted income of £64,145. 100% of this restricted income relates to non-depreciated fixed asset capital expenditure for the tennis development project – so per Note 17, revenues of £81,447 less depreciation of £17,302 provides net restricted income of £64,145. So none of this surplus is available for funding revenue operations.

Despite the financial challenges of Covid-19, the Charity successfully completed the Tennis Development Capital Project during 2021, using £81,447 of capital funding (2020: £134,818) which included a new grant of £40,000 from the London Marathon Charitable Trust.

During 2021, the net reduction in restricted funder grants (excluding capital funding) of -39% (-£243,521) was mostly offset by a similar reduction in restricted funder expenditure (excluding capital depreciation) of -35% (-£222,584). In contrast, overall reductions in overheads proved elusive, as a £3,085 reduction in governance costs was mostly offset by an overall increase in support costs, due partly to higher expenditure on PPE equipment, and extra cleaning costs. The charity also invested in additional outdoor storage and marquees to ensure a Covid-safe work environment for employees and participants.

Whilst the charity is always at risk of losing a major funder, the charity works hard to mitigate this risk, by maintaining high standards of service delivery and by developing independent and long-term revenue streams, and so that even during this past year, the charity's sessional income from its tennis court hire and tennis coaching courses managed to increase by £3,203; although this was more than offset by a 90% (-£51,361) decrease in sessional income from coaching programmes.

Despite ongoing funding risks, the Trustees believe that the charity's operating model is flexible enough to withstand financial shocks, as experienced during the 2020-2021 Covid-19 crisis, when all our operations were cancelled during the first lockdown, but were reopened again in the summer months, proving that our business model of low fixed costs and robust reserves ensures that we can continue to operate as a going concern in the future.

Reserves Policy

The purpose of the reserves policy is to ensure that the company is able to meet its ongoing contractual obligations and finance future charitable activities of the organisation. The level of free reserves (excluding restricted funds) is reviewed annually by the Directors. In the current economic climate and Covid-19 uncertainty, the Directors consider that the most appropriate level of free reserves is between eight – ten months budgeted future operating expenditure; to be able to withstand a prolonged drop in funding, but also to help manage highly uneven cash flows, due to most funding grants being paid in arrears, rather than up-front. As at 31 March 2021, budgeted expenditure for 2021/22 was £725,000, giving a minimum targeted reserve of £483,333. The current level of free reserves at 31 March 2021 was £569,194 which represents 9.4 months of budgeted operating expenditure, and which is considered to be a prudent level of reserves to withstand the ongoing uncertainty of funding income streams.

Incorporated in free reserves of £569,194 is a facility development fund of £27,500. This fund has been separately designated so as to provide sufficient funds for future development of our facilities, including our tennis facilities at Finsbury Park tennis courts.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

Principal Funding Sources

In order to limit exposure to any one funder, the charity has endeavoured to expand its funding sources, however, similar to 2020, and apart from the significant capital grant from the London Marathon Trust for the new tennis court development project, the majority of funding continued to come from a small number of large funders. In 2021, and excluding the HMRC JRS Grant, 60% of total revenue came from just five funders (67% in 2020). This is a potentially risky situation as the loss of one major funder would result in a major contraction of services and staff and greatly affect the local communities that we support.

At present and for the foreseeable future, most of the charity's funders (small and large) can only offer one-year funding grants; however despite this constraint and the Covid-19 pandemic, we are very grateful that the following funders have provided significant funding to the charity during the year: Greater London Authority, Greenwich Leisure Ltd, Isledon CIC, Cripplegate-Islington Giving, Lawn Tennis Association (LTA); London Borough of Hackney, London Borough of Haringey, London Borough of Islington, London Marathon Charitable Trust, Prism Charitable Trust and Skyway Charity.

Pricing Policy

Our pricing policy reflects our strategy of enabling as many people as possible in our local communities to participate in our varied programmes at either no cost or low cost.

In addition, our tennis court pricing policy for court bookings, which enables the public to book tennis courts, when we are not using them to run our free or low cost programmes, is set at the lowest end of the price range, when compared with the price of booking a court at other local community operated tennis courts.

During 2021 (and 2020), our *adult* prices were: £6 per court for peak periods; £8 per court for floodlit courts, £3 per court for off-peak periods, and free of charge on weekdays 7am -10am;

Whilst for *children aged under 18 years*, our prices were £3 per court for peak and non-peak periods, with the exception that from January 2021 – March 2021 the courts were free of charge weekdays from 4pm – 6pm and during weekends from 9am – 4pm.

For Finsbury Park tennis coaching courses, for children aged 8 - 19 years, we run free Tennis Camps every half term and Easter and summer school holidays. Outside of these free holiday Tennis Camps, we also offer free weekend teenage tennis sessions, as well as weekly coaching courses at the following rates:

For adults: £8 per one hour coached session:

For children aged 3 – 10 years: £3.50 per one hour coached session.

Plans for Future Periods

The charity is planning to return its pre-Covid-19 levels of operation as soon as possible, with its two main funders (London Borough of Islington and London Borough of Hackney) both providing funding in 2022.

We anticipate high demand for sport and physical activity from both funders and the public.

In addition, due to the tennis development project now providing upgraded facilities with floodlights, the charity plans to further expand its Finsbury Park tennis coaching programme and its community tennis programme - Tennis for All.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

Reference and Administrative Details

Charity registration number: 1122243
Company registration number: 04402633
Registered office: 8 Blackstock Mews, London N4 2BT
Principal office: The Manor House Lodge, Seven Sisters Road, London, N4 2DE

Directors and Trustees

The Board of trustees constitutes directors of the company for the purpose of company law and trustees for the purpose of charity law. The trustees serving during the year and since the year end were as follows:

Gary Beckford
David Blundell
Maria Ghile
Peter Jones
Skevos Loizou
Michelle Weltman (retired 26 March 2021)

No trustee received any remuneration for services during the year (2020 – nil), nor did they have any beneficial interest in any contract with the charity.

Chief Executive Officer: John Colin Mackinnon
Independent Examiner: Barcant Beardon Limited
Chartered Accountants
8 Blackstock Mews
Islington
London N4 2BT
Bankers: HSBC plc
312 Seven Sisters Road
Finsbury Park
London N4 2AW

Structure, Governance and Management

Governing Document

The organisation is a company limited by guarantee, incorporated on 25 March 2002. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of Trustees

Under the company's Articles, the directors of the company are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. During 2021, Michelle Weltman retired as a trustee. Both Peter Jones and Maria Ghile retired and being eligible, offered themselves for re-election.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

Recruitment and Appointment of Trustees - continued

The majority of the Access to Sports Project's work focuses upon young people. The Management Committee seeks to ensure therefore that the needs of this group are appropriately reflected through the diversity of the management committee.

The more traditional business skills are well represented on the Management Committee. In an effort to maintain a broad skill mix, members of the Management Committee are requested to provide a list of their skills (and update it each year) and in the event of particular skills being lost due to retirements, individuals are approached to offer themselves for election to the Management Committee.

Trustees Induction and Training

The management committee are already familiar with the practical work of the company and are invited to visit and observe a number of activities throughout the course of the year. Also members, through information sharing sessions are familiarised with:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the company including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Business plans and future plans and objectives of the charity.
- New trustees undergo an induction of the charity with the Chief Executive Officer and fellow trustees.

Organisational Structure

The Access to Sports Project has a Management Committee of 5 members who meet, at least quarterly and are responsible for the strategic direction and policy of the company. At present all the Committee come from professional backgrounds relevant to the work of the company. The Chief Executive Officer (CEO) and Secretary also sits on the Committee but does not have voting rights.

Key Management Personnel Remuneration

The Management Committee (also known as the trustees) and the Chief Executive Officer (CEO) comprise the key management personnel of the charity, as they oversee:

- directing and controlling the charity, and
- running and operating the charity on a day-to-day basis.

No members of the Management Committee are specifically paid for their services, they give of their time freely.

Details of expenses paid to trustees are disclosed in Note 8 to the accounts. Trustees are required to disclose all relevant interests and register them with the Chair and withdraw from decisions where a conflict of interest arises.

The Chief Executive Officer's pay and remuneration is paid directly by the charity and is disclosed in Note 9.2 to the accounts. The CEO's remuneration is set by the trustees and is reviewed annually in line with comparable charity CEO roles and also with consideration to the level of responsibility, workload and achievements of the CEO.

Risk Management

The Management Committee undertakes regular reviews of the major risks to which the company is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the company faces. Significant external risks to funding have led to the ongoing development of a strategic plan which allows for the diversification of funding and activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants.

THE ACCESS TO SPORTS PROJECT
TRUSTEES' ANNUAL REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

Related Parties

In so far as it is complimentary to the company's objects, the company is guided by both local and national policy.

Statement of the Trustees' Responsibilities

The trustees (who are also directors of The Access To Sports Project for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the financial year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



.....
Skevos Loizou
Member of the Board of Trustees

.....
28/01/2022
.....

INDEPENDENT EXAMINER'S REPORT
TO THE TRUSTEES
OF THE ACCESS TO SPORTS PROJECT

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2021, which are set out on pages 15 to 31.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies

I have completed my examination. I confirm that no matter has come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

31 January 2022



Shu Fen Chung FCCA ACA
BARCANT BEARDON LIMITED
Chartered Accountants

8 Blackstock Mews
Islington
London N4 2BT

THE ACCESS TO SPORTS PROJECT

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Restricted Funds £	Unrestricted Funds £	Total Funds 2021 £	Total Funds 2020 £
<i>Income and endowments from:</i>					
Donations and legacies	2	46,583	163	46,746	38,786
Charitable activities	3	461,652	173,757	635,409	848,352
Investments	4	-	180	180	513
Total income and endowments	17	<u>508,235</u>	<u>174,100</u>	<u>682,335</u>	<u>887,651</u>
<i>Expenditure on:</i>					
Costs of raising funds:					
Fundraising costs		12,000	-	12,000	25,000
Charitable activities	5	<u>432,090</u>	<u>181,895</u>	<u>613,985</u>	<u>702,612</u>
Total expenditure		<u>444,090</u>	<u>181,895</u>	<u>625,985</u>	<u>727,612</u>
Net income/(expenditure)	17	64,145	(7,795)	56,350	160,039
<i>Reconciliation of funds</i>					
Total funds brought forward		<u>148,277</u>	<u>576,989</u>	<u>725,266</u>	<u>565,227</u>
Total funds carried forward		<u>212,422</u>	<u>569,194</u>	<u>781,616</u>	<u>725,266</u>

The statement of financial activities includes all gains and losses recognised during the year.

All income and expenditure derive from continuing activities.

THE ACCESS TO SPORTS PROJECT

BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	2020 £
<i>Fixed assets</i>	12	264,475	203,963
<i>Current assets</i>			
Debtors	13	28,386	104,989
Cash at bank and in hand		742,687	611,708
		771,073	716,697
<i>Creditors: amounts falling due within one year</i>	14	(193,932)	(127,894)
<i>Net current assets/(liabilities)</i>		577,141	588,803
<i>Total Assets Less Current Liabilities</i>		841,616	792,766
<i>Creditors: amounts falling after one year</i>	15	(60,000)	(67,500)
<i>Net assets</i>		781,616	725,266
<i>Charity funds</i>			
Restricted funds	17	212,422	148,277
Unrestricted funds			
<i>General Funds</i>	17	541,694	549,489
<i>Designated Funds</i>	17	27,500	27,500
Total Unrestricted funds	17	569,194	576,989
Total charity funds		781,616	725,266

For the year ended 31 March 2021 the company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees



David Blundell
Member of the Board of Trustees

28/01/22

The notes on pages 18 to 31 form part of these financial statements.
Company registration number: 04402633

THE ACCESS TO SPORTS PROJECT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 31 MARCH 2021

	Notes	2021 £	2020 £
Net Cash used in operating activities	20	215,926	251,107
Cash flows from investing activities			
Interest Income		180	513
Purchase of tangible fixed assets		(85,077)	(196,249)
Cash provided by (used in) investing activities		(84,897)	(195,736)
Cash flows from booking deposits			
Repayment of booking deposits		(50)	(255)
Cash used in repayment of booking deposits		(50)	(255)
Increase (decrease) in cash and cash equivalents in the year		130,979	55,116
Cash and cash equivalents at the beginning of the year		611,708	556,592
Total Cash and cash equivalents at the end of the year		742,687	611,708
<i>Analysis of cash and cash equivalents</i>			
Cash in bank and in hand		742,687	611,708
Cash and cash equivalents at the end of the year	20.1	742,687	611,708

THE ACCESS TO SPORTS PROJECT
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1.0 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 General information and basis of preparation

The Access To Sports Project is a company limited by guarantee incorporated in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is: 8 Blackstock Mews, London N4 2BT.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historic cost convention. The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose and are available as general funds.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor.

1.3 Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest income is recognised when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

1.4 Expenditure recognition

Expenditure is recognised on an accrual basis where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Costs of raising funds comprise the costs incurred on activities that raise funds.
- Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Support costs allocation

Support costs are those functions that assist the work of the charity but do not directly represent charitable activities and include premises overheads, office, finance and governance costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

1.6 Operating leases

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

1.7 Tangible fixed assets

Tangible fixed assets which have a useful life greater than one year are capitalised at cost and depreciated over their estimated useful economic lives on a straight line basis as follows:

Office equipment	4 years	Tennis Legal, Fencing, Lighting	20 years
Computer equipment	3 years	Tennis court surface	10 years
Sports Equipment (small)	2 years		
Sports Equipment (Large)	4 years		

1.8 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

1.11 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

1.12 Pensions

The company operates a defined contribution scheme with National Employment Savings Trust ("NEST") for the benefit of its employees, with contributions from both the employee and the employer set at the level required by the Pensions Regulator. For 2021 (and 2020), the employee contributed 5% of their earnings above the qualifying threshold of £6,240 annually (or £520 monthly) and the employer contributed 3% of the employee's earnings above the 'qualifying earnings' threshold of £6,240 annually (or £520 monthly). Contributions payable are charged in the Statement of Financial Activities in the year they are payable.

2.0	<i>Income from Donations and Legacies</i>	2021 £	2020 £
	Gifts	42,996	25,661
	Gift Aid tax reclaims	3,750	13,125
		<u>46,746</u>	<u>38,786</u>
	Represented by:		
	Restricted income funds	46,583	38,646
	Unrestricted income funds	163	140
		<u>46,746</u>	<u>38,786</u>
3.0	<i>Income from Charitable Activities</i>	2021 £	2020 £
	Coronavirus Job Retention Scheme	127,788	-
	Income from training services	45,969	89,808
	Performance related grants	461,652	758,544
		<u>635,409</u>	<u>848,352</u>
	Represented by:		
	Restricted income funds	461,652	758,544
	Unrestricted income funds	173,757	89,808
		<u>635,409</u>	<u>848,352</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

4.0	<i>Income from Investments</i>	Unrestricted funds 2021 £	Unrestricted funds 2020 £
	Interest income – bank and Gift Aid	180	513

5.0 ***Analysis of Expenditure on Charitable Activities***

	Activities undertaken directly £	Support Costs £	Goverance Costs £	Total 2021 £	Total 2020 £
Project Work	522,008	52,308	39,669	613,985	702,612
Represented by:				Total 2021 £	Total 2020 £
Restricted funds				432,090	649,714
Unrestricted funds				181,895	52,898
				613,985	702,612

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

5.1 Analysis of Expenditure on Charitable Activities - continued

Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residentialials £	Finsbury Park Tennis £	Total 2021 £	Total 2020 £
<i>Direct Costs</i>						
Payroll costs	169,992	40,981	8,001	30,055	249,029	401,489
Contract workers	7,934	979	-	14,121	23,034	21,061
Resources & Fees	1,640	13,157	640	1,744	17,181	50,891
Marketing	-	45	-	335	380	4,115
Facility & Equipment Hire	1,785	728	300	5,976	8,789	35,374
Travel	-	33	-	-	33	1,576
League Fees & Prizes	-	-	241	-	241	10,734
Duke of Edinburgh Award	-	1,914	-	-	1,914	1,941
Sports Equipment & Security	1,518	-	-	1,280	2,798	21,936
Bad Debts	-	-	-	-	-	1,050
<i>Indirect Costs</i>						
Payroll	14,633	3,528	689	2,587	21,437	10,734
Payroll – Furlough + Top-up	97,034	23,392	4,567	17,156	142,149	-
Payroll - ERNI +Pension	24,613	5,934	1,158	4,352	36,057	37,250
Other Staff Costs	560	176	28	164	928	1,950
Resources & Fees	589	186	30	172	977	385
Marketing	2,007	635	100	587	3,329	2,419
DBS Checks	666	211	33	195	1,105	599
Facility Hire	1,335	422	67	391	2,215	1,621
Travel	2,032	642	102	594	3,370	2,056
Sports Equipment & Security	4,244	1,342	213	1,243	7,042	6,784
	<u>330,582</u>	<u>94,305</u>	<u>16,169</u>	<u>80,952</u>	<u>522,008</u>	<u>613,965</u>

Basis of apportionment for indirect costs

<i>Payroll costs</i> (% of direct payroll costs)	68.3%	16.5%	3.2%	12.1%
<i>Other costs</i> (% of direct costs excluding support and governance costs)	60.3%	19.1%	3.0%	17.6%

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

5.2 *Analysis of Expenditure on Charitable Activities – Prior Year - 2020*

	Activities undertaken directly £	Support Costs £	Governance Costs £	Total 2020 £	Total 2019 £
Project Work	613,965	45,893	42,754	702,612	778,605
Represented by:				Total 2020 £	Total 2019 £
Restricted funds				649,714	601,477
Unrestricted funds				52,898	177,128
				702,612	778,605

Detailed analysis of Project Work – Prior Year - 2020

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Finsbury Park Tennis £	Total 2020 £	Total 2019 £
<i>Direct Costs</i>						
Payroll costs	263,975	89,347	33,347	14,820	401,489	496,633
Contract workers	9,513	2,575	-	8,973	21,061	36,132
Resources & Fees	18,629	30,475	759	1,028	50,891	39,835
Marketing	2,766	1,319	30	-	4,115	-
Facility & Equipment Hire	20,871	7,673	1,325	5,505	35,374	34,063
Travel	175	1,375	26	-	1,576	2,221
League Fees & Prizes	-	-	9,854	880	10,734	3,650
Duke of Edinburgh Award	-	1,941	-	-	1,941	2,262
Sports Equipment & Security	13,804	7,161	650	321	21,936	144
Bad Debts	750	300	-	-	1,050	225
<i>Indirect Costs</i>						
Payroll Costs	7,058	2,388	892	396	10,734	-
Payroll Costs ERNI +Pension	24,491	8,290	3,094	1,375	37,250	46,663
Other Staff Costs	1,172	503	163	112	1,950	1,799
Resources & Fees	231	100	32	22	385	988
Marketing	1,453	625	202	139	2,419	4,999
DBS Checks	360	155	50	34	599	1,302
Facility Hire	974	419	135	93	1,621	31,511
Travel	1,235	531	172	118	2,056	1,765
Sports Equipment & Security	4,075	1,753	567	389	6,784	9,535
	371,532	156,930	51,298	34,205	613,965	713,727

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

5.2 *Detailed analysis of Project Work – Prior Year 2020* (continued)

Basis of apportionment for indirect costs

<i>Payroll costs</i>	65.7%	22.3%	8.3%	3.7%
<i>(% of direct payroll costs)</i>				
<i>Other costs</i>	60.1%	25.8%	8.4%	5.7%
<i>(% of direct costs excluding support and governance costs)</i>				

6.0 *Analysis of Support and Governance Costs*

	Support costs £	Governance costs £	Total 2021 £	Total 2020 £
Premises	13,529	-	13,529	12,480
Office running	7,577	-	7,577	7,081
Information technology	1,863	-	1,863	1,917
Finance charges	-	32	32	70
Legal and professional	4,774	173	4,947	4,594
Depreciation	24,565	-	24,565	20,022
Accountancy & Independent review	-	39,284	39,284	42,068
Trustees meetings	-	180	180	415
	<u>52,308</u>	<u>39,669</u>	<u>91,977</u>	<u>88,647</u>

7.0 *Net Income/(Expenditure) for the Year*

	2021 £	2020 £
This is stated after charging:		
Independent Examination	6,120	5,920
Depreciation	24,565	20,022
	<u>30,685</u>	<u>25,942</u>

8.0 *Trustees' Remuneration and Expenses*

The trustees were not paid any remuneration or received any other benefits during the year (2020 – Nil). There were no travel costs (2020 - Nil) reimbursed to any member of the Board of Trustees.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into the charity during the year (2020– Nil).

9.0 *Analysis of Staff Costs*

	2021 £	2020 £
Wages and salaries	424,615	437,223
Social security costs	24,370	25,515
Pensions	11,687	11,735
	<u>460,672</u>	<u>474,473</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

9.1 The number of employees who received total employee benefits (excluding employers' pension contributions) of more than £60,000 is as follows:

	2021 No.	2020 No.
£80,001 - £90,000	<u>1</u>	<u>1</u>

During the year pension contributions on behalf of the CEO amounted to £6,970 (2020 – £6,970).

9.2 The total amount of employee benefits received by key management personnel is £99,985 (2020 – £99,988) which includes Employer NIC of £10,104 (2020 - £10,125). The charity considers its key management personnel comprises its Chief Executive Officer.

10.0 Staff Numbers

The average monthly head count was 39.3 staff (2020: 42.5 staff) and the average number of full-time equivalent employees (including casual and part time staff) during the year was as follows:

	2021 Number	2020 Number
Full-time equivalent – Direct charitable work	<u>16.8</u>	<u>17.2</u>

11.0 Taxation

As a charity, The Access To Sports Project is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

12.0 Fixed Assets

	Tennis Courts	Sports Equipment & Sports Clothing £	Office Furniture £	Office Equipment & Computers £	Total Fixed Assets £
<i>Cost</i>					
At 1 April 2020	218,489	6,320	4,216	19,793	248,818
Additions	83,798	-	-	1,279	85,077
Disposals	-	-	-	-	-
At 31 March 2021	<u>302,287</u>	<u>6,320</u>	<u>4,216</u>	<u>21,072</u>	<u>333,895</u>
<i>Depreciation:</i>					
At 1 April 2020	18,305	6,320	4,149	16,081	44,855
Charge for the year	22,049	-	67	2,449	24,565
Eliminated on disposals	-	-	-	-	-
At 31 March 2021	<u>40,354</u>	<u>6,320</u>	<u>4,216</u>	<u>18,530</u>	<u>69,420</u>
<i>Net Book Value:</i>					
At 31 March 2021	<u>261,933</u>	<u>-</u>	<u>-</u>	<u>2,542</u>	<u>264,475</u>
At 1 April 2020	<u>200,184</u>	<u>-</u>	<u>67</u>	<u>3,712</u>	<u>203,963</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

13.0 Debtors	2021	2020
	£	£
Trade debtors	2,500	55,851
Accrued Income	25,101	46,146
Other debtors	665	564
Credit Card receivable	-	2,428
Deferred Expense	120	-
	<u>28,386</u>	<u>104,989</u>

14.0 Creditors: Amounts falling due within one year	2021	2020
	£	£
Trade creditors	3,833	6,165
Payroll creditors	8,270	13,087
Other creditors	43,432	26,079
Accruals	25,493	28,288
Taxation and social security	7,579	7,270
Staff Pensions	1,561	1,704
Deferred Income	103,764	45,301
	<u>193,932</u>	<u>127,894</u>

14.1 Staff Pensions of £1,561 (2020 - £1,704) relates to contributions owing to the NEST Pension fund.

15.0 Creditors: Amounts falling due after one year	2021	2020
	£	£
Loan from Lawn Tennis Association	<u>60,000</u>	<u>67,500</u>

The loan of £75,000 from the Lawn Tennis Association was advanced to the charity to help finance the ongoing tennis court development project. This loan is interest free and repayable over the next 10 years, via six-monthly payments of £3,750.

16.0 Deferred Income

Deferred income comprises of grants received in advance.	Total
	£
Balance as at 1 April 2020	45,301
Amount released to income earned from charitable activities	(45,301)
Amount deferred in year	103,764
Balance as at 31 March 2021	<u>103,764</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

17.0 Analysis of Charitable Funds – Current Year - 2021

Unrestricted Funds	Balance 1 Apr 2020 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2021 £
General funds	549,489	174,100	(181,895)	-	541,694
Facility Development Fund	27,500	-	-	-	27,500
Total unrestricted funds	576,989	174,100	(181,895)	-	569,194

Name of unrestricted fund

Description, nature and purposes of the fund

General funds	The “free reserves” after allowing for any designated funds.
Facility Development Fund	Funds for the redevelopment of the Tennis Courts in Finsbury Park

Restricted Funds	Balance 1 Apr 2020 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2021 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	62,000	13,614	(6,329)	-	69,285
LB of Haringey – Tennis Courts	68,786	-	(5,291)	-	63,495
London Marathon Trust	-	40,000	(2,436)	-	37,564
Prism Charitable Trust – Tennis Courts	17,491	27,833	(3,246)	-	42,078
Restricted Funds - Fixed Assets	148,277	81,447	(17,302)	-	212,422
<i>Revenue</i>					
Cripplegate - Islington Giving	-	16,000	(16,000)	-	-
Greater London Authority	-	17,800	(17,800)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon	-	13,105	(13,105)	-	-
Jack Petchey Foundation	-	500	(500)	-	-
London Borough of Hackney	-	120,749	(120,749)	-	-
London Borough of Haringey	-	31,980	(31,980)	-	-
London Borough of Islington	-	194,904	(194,904)	-	-
Prism Charitable Trust	-	18,750	(18,750)	-	-
Skyway Charity	-	5,000	(5,000)	-	-
Restricted funds – Revenue Income	-	426,788	(426,788)	-	-
Total Restricted Funds	148,277	508,235	(444,090)	-	212,422
Total Unrestricted Funds	576,989	174,100	(181,895)	-	569,194
Total Funds	725,266	682,335	(625,985)	-	781,616

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

17.1 Analysis of Charitable Funds - Prior Year - 2020

Unrestricted Funds	Balance 1 Apr 2019 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2020 £
General funds	519,427	90,461	(52,898)	(7,501)	549,489
Facility Development Fund	27,500	-	-	-	27,500
Total unrestricted funds	546,927	90,461	(52,898)	(7,501)	576,989

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The "free reserves" after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park.

Restricted Funds	Balance 1 Apr 2019 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2020 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	-	67,500	(5,500)	-	62,000
LB of Haringey – Tennis Courts	18,300	48,276	(5,291)	7,501	68,786
Prism Charitable Trust – Tennis Courts	-	19,042	(1,551)	-	17,491
Restricted Funds - Fixed Assets	18,300	134,818	(12,342)	7,501	148,277

Revenue

Big Lottery Fund – Youth Investment Fund	-	75,893	(75,893)	-	-
Cripplegate - Islington Giving	-	12,000	(12,000)	-	-
Derwent London	-	3,000	(3,000)	-	-
European Union (Erasmus+)	-	5,642	(5,642)	-	-
Greater London Authority	-	48,298	(48,298)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Groundwork	-	26,660	(26,660)	-	-
Isledon	-	31,677	(31,677)	-	-
Jack Petchey Foundation	-	750	(750)	-	-
London Borough of Hackney	-	150,000	(150,000)	-	-
London Borough of Haringey	-	3,000	(3,000)	-	-
London Borough of Islington	-	246,468	(246,468)	-	-
MOPAC	-	15,960	(15,960)	-	-
Prism Charitable Trust	-	19,604	(19,604)	-	-
Snow Camp National Funding	-	1,770	(1,770)	-	-
Streetgames	-	13,650	(13,650)	-	-
Restricted funds – Revenue Income	-	662,372	(662,372)	-	-

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

17.1 Analysis of Charitable Funds - Prior Year – 2020 (continued)

<i>Restricted Funds</i>	Balance 1 Apr 2019 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2020 £
Total Restricted Funds	18,300	797,190	(674,714)	7,501	148,277
Total Unrestricted Funds	546,927	90,461	(52,898)	(7,501)	576,989
Total Funds	565,227	887,651	(727,612)	-	725,266

17.2 Analysis of Charitable Funds - Details of Funders

<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
Big Lottery Fund	Youth Investment Fund – to deliver, expand and create high quality local youth provision
Cripplegate – Islington Giving	Funding to support delivery of ‘adventure sport’ activities for young people.
Derwent London	Funding for sports programmes
European Union (Erasmus+)	The EU funded, EGPiS (Encouraging Girls Participation in Sport) project is designed to develop insight and a resource for tackling sporting participation drop-out amongst girls and young women.
Greater London Authority	Funding to support youth engagement activities for ‘at risk’ children and young people aged 10 – 21 years.
Greenwich Leisure Ltd	Funding for office facilities at Sobell Leisure Centre
Groundwork	Delivery of youth sports coaching, events, and leadership training programmes.
Isledon CIC	Delivery of popular weekly and holiday youth hub, offering football, basketball, cricket and non-contact boxing training.
Jack Petchey Foundation	The Jack Petchey Achievement Award scheme; is a fund which sees young people selected by their peers to receive a cash allowance to spend on their group.
London Borough of Hackney	Working in partnership with Young Hackney and Hackney Council, as well as a range of partners to deliver targeted free-of-charge sports coaching, competitive opportunities and accredited training. These were largely delivered at estate, Youth Hubs and community venues.
London Borough of Haringey	Funding for Tennis Court Facility Development and also funding of office facilities at Manor House Lodge.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

London Borough of Islington(LBI)	Working with LBI, in particular the Leisure Team and Islington Housing Services alongside a range of partners, to deliver a range of free-of-charge sports programmes across Islington for young people aged 5-25 with a particular focus upon young people on local housing estates and development of a programme of activities for women and girls.
London Marathon Charitable Trust	Provided £40,000 capital funding to the tennis development project at Finsbury Park
MOPAC	Diversiory projects to engage at risk young people in positive healthy activities.
Prism Charitable Trust	Funding to support 'Tennis for All' programmes and Finsbury Park Tennis Development.
Skyway Charity	Funding for Youth Impact Partnership Programme
Streetgames	Streetgames 'Doorstep Sports Clubs' programmes funded activities to engage young people in weekly sports and physical activities.

18.0 Analysis of Net Assets Between Funds - 2021

	Restricted Fund £	Unrestricted Fund £	Total 2021 £
Tangible fixed assets	212,422	52,053	264,475
Cash at bank and in hand	-	742,687	742,687
Other net current assets/(liabilities)	60,000	(225,546)	(165,546)
Long term liabilities	(60,000)	-	(60,000)
	<u>212,422</u>	<u>569,194</u>	<u>781,616</u>

18.1 Analysis of Net Assets Between Funds – Prior Year 2020

	Restricted Fund £	Unrestricted Fund £	Total 2020 £
Tangible fixed assets	148,277	55,686	203,963
Cash at bank and in hand	-	611,708	611,708
Other net current assets/(liabilities)	67,500	(90,405)	(22,905)
Long term liabilities	(67,500)	-	(67,500)
	<u>148,277</u>	<u>576,989</u>	<u>725,266</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

19.0 Related Party Transactions

One of the charity's employees, Sean Burke, is a Trustee on the board of the Finsbury Park Sports Partnership (FPSP) which is the charity that operates the sports facilities at Finsbury Park Sports Stadium and Athletic Track.

The charity has an "arms-length" transaction with FPSP to pay an annual rental fee for the lease of Finsbury Park tennis courts. In 2021 the rental fee was £5,175 (2020 - £5,505).

In addition, the company owes FPSP the sum of £240 (2020: £380) at year end for the hire of the sports stadium in an "arms-length" transaction. During 2021, there was a total of £1,380 (2020: £1,641) of expenditure with FPSP for the hire of the sports stadium. No income was received from FPSP in 2021.

20.0 Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net cash received (used) in operating activities	215,926	251,107
Net movement in funds	56,350	160,039
Add back: depreciation charge	24,565	20,022
Add back: repayment of deposits	50	255
Deduct: interest income	(180)	(513)
Decrease (increase) in debtors	76,603	(11,219)
Increase (decrease) in creditors	58,538	82,523
Net cash received (used) in operating activities	215,926	251,107

20.1 Analysis of Changes in Net Debt

	At 1 April 2020 £	Cash-Flow £	At 31 March 2021 £
Cash in bank and in hand	611,708	130,979	742,687