

Livestock  
Report of the Trustees and Unaudited Financial Statements  
For the year ended 31 March 2022

Livestock  
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For the year ended 31 March 2022

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Livestock  
Report of the Trustees  
For the year ended 31 March 2022

The Trustees, who are also directors for the purposes of company law, have pleasure in presenting their report and the financial statements for the charitable company for the year ended 31 March 2022. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2015).

## **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

Livestock is an arts and community development charity. We run projects that engage with the themes of mental health and wellbeing, focused on individuals' personal stories. We enable people to share their histories and experiences to connect and communicate with each other. Our peer support groups use creativity as a tool to empower. We work primarily with mothers and families.

The company aims to advance education for the public benefit by the promotion of the arts, especially performance, writing and art; and mental and physical wellbeing through mindfulness and food activities. We work especially with communities in the Brighton and Hove area.

The Trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PB2)'.

## **ACHIEVEMENTS AND PERFORMANCE**

### **Significant activities**

Mothers Uncovered was able to return to in person groups as well as maintaining an online offer and started groups for mothers of SEND children. We were awarded 'Best Mothers Arts & Wellbeing Support Service' in Sussex by Lux Magazine.

SoulFood came to the end of the three-year Children in Need funding, having had to adapt most of its sessions to online through Covid 19. It also saw a return to in person sessions before the funding had been spent. Significant work was done to support foodbanks where possible within the SoulFood remit due to the acknowledgement of significant difficulties local families were experiencing.

A change in charity description of objectives was sought and actioned via the Charity Commission to better reflect the evolved offer of services that Livestock now provides, and a new chair of Trustees was appointed. Trustees also had their first away-day with training specifically on governance in order to start strengthening their foundation knowledge.

New policies and practices were rolled out particularly in the areas of GDPR, Finance, and Recruitment, with steps made to make these areas more robust, compliant and equitable. This has meant that the wage/hourly rate of all projects now better reflect people's work, with freelancer contracts in place and clear lines of financial accountability introduced. The Trustees were all given access to Xero, our accounting software, to maintain transparency at all times.

Report of the Trustees (continued)  
For the year ended 31 March 2022

## Achievements

### LIVESTOCK

We were pleased to run three Zoom sessions on the topic of disadvantage for children in the city, focusing on our staff's observations, plus one for parents of SEND and one for parents of teens. The information formed part of a citywide strategy to create Family Hubs, with Brighton and Hove being one of only seven cities in the South east to receive funding for this.

We took on two new members at Livestock to assist with administration, Beth for general admin, and Cathryn specifically for Mothers Uncovered. This is a real achievement, enabling us to expand.

We have started focussing on the trustee skills and looking at gaps in our board with a view to recruit this coming year. This will enable us to create some sub-committees to address some big areas such as fundraising, equalities and business growth in future hopefully. We have already identified a trustee with equalities interests and skills, so will look to support her to take up this role in a more meaningful manner. As we move into the coming year, other areas of priority for Livestock will be to source some central, not trust or grant, funding to enable the core costs budget to grow and support the increase of the Executives' hours. We shall also be looking at the possibility of securing funding for permanent roles on payroll, and looking at a more significant post to expand Mothers Uncovered into West Sussex with more permanence.

### Mothers Uncovered

Finally, after several months of lockdown, we were able to return to real life groups. When the pandemic began, we moved our activities online to Zoom. It brought some positives: it enabled mothers from many different places to participate, or for those who are working during the day to join an evening session, which we had never run before.

We recruited two new facilitators to run sessions and also began online group for mothers of SEND (Special Education Needs & Disabilities) children. This project has evolved and been developed by two of our peer support facilitators who have lived experience of caring for children with additional needs. They understand the emotional, financial and support and discrimination difficulties parents of SEND children face, the unique challenges which take the mothering experience away from the mainstream parenting world and can cause isolation. Support for the family focuses on the child's, often complex, needs rather than the mother's experience. When support is available it is often entwined into a course to learn about behaviour for the child. There was an enormous interest in these sessions, with many mothers reporting that they had not been able to find a group to express their experiences until we created one.

We have noticed a worrying deterioration in mothers' mental wellbeing, which can take its toll on our peer supporters. Becoming a mother is already an unbelievable shock. To enter this new life, robbed of contact with those outside your immediate household leaving people unused to socialising and with alarming messages coming about viruses that could harm you or your family, it is no wonder they feel overwhelmed. Follow the link <https://mothersuncovered.com/2021/05/19/lockdown-mums/> to read two of our facilitators' pieces in our reflective practice session, based on all the mothers they have seen.

### Maternal Health Advocacy

Mothers Uncovered director Maggie Gordon-Walker was invited to run a session for the midwifery students at the University of Brighton. She continued to make connections with other maternal wellbeing organisations such as Tommys, taking part in an Instagram Live with them and running the #PNDHour on Twitter to answer participants' questions about maternal peer support.

Livestock  
Report of the Trustees (continued)  
For the year ended 31 March 2022

### **SoulFood**

Despite the challenges of the pandemic, we delivered sessions both online with a Young Ambassadors Scheme and in-person delivering sessions and workshops to marginalised young people. One of our highlights was working with Brighton Table Tennis Club over the Christmas period to deliver sessions with a group of young people who were new to our city. Working with a language barrier is never easy, but our wonderful facilitators learnt a few words of Kurdish, and we were so inspired by the help the children gave each other so they could all access the activities.

Having moved services online, we recognised a need for strong social media links and publicity of the SoulFood brand, and therefore took on a short-term communications worker to manage our online brand. This has grown the numbers on our social media and has built awareness of SoulFood.

We also worked alongside Sussex Surplus with a 'no waste' agenda and also supporting food creation and distribution to families during the past year who are increasingly seeing the need for food banks, and before that delivering food to those isolated. This is an area of work we are keen to expand due to the difficulties we see in the year ahead.

### **The Teen Years**

We were pleased to be able to run some Zoom sessions for parents of teenagers. We are well aware that teenagers found the lockdowns especially hard, curtailing their natural desire to stretch their wings, and this caused a lot of friction within their households. Mothers were grateful to find an outlet to express their feelings. This is a project that we resource lightly, and would like to spend more time attending to next year. There clearly seems to be a need, but the requirement to build up networks for effective referrals involves capacity we currently do not have. However, over the next year there is a plan to see how this can be built into future strategy.

### **Uncorked (formerly called M/others Uncorked)**

Finally, our much delayed 'Youth Club Experience: A Slice of the 80s' was presented at Brighton Youth Centre as part of the Brighton Fringe. The audience attended as if they were youths coming to the club. They were encouraged to dress the part and they took part in typical club activities. Overseeing this were the actors, who were members of 'youth', dedicated to ensuring the activities were being carried out in an authentic fashion. Follow the link to read more, plus a review from our volunteer Sophie

<https://www.livestock.org.uk/blog>

We are hoping to run this show more regularly, as we think there would be a lot of demand and it helped people to reconnect after the isolation of lockdowns.

### **FINANCIAL REVIEW**

For the year ending 31 March 2022, the charity recorded a net deficit of £5,294 (2021: surplus of £11,290). Total reserves now stand at £16,135 of which £14,689 is restricted.

Total income generated for the year was £34,600 (2021: income of £39,321). This is a further decrease on the previous year, largely due to a reduction in grant funding. The charity has received £30,780 in grants during the year (2021: £36,113), including £8,780 from the National Lottery Community Fund, £8,730 from Brighton and Hove Council, and £4,850 from the Chalk Cliff Trust.

Expenditure has risen, reflecting an increased level of activity. A total of £39,894 was spent (2021: £28,031). As with the previous year, investment has been made in supporting the infrastructure of the charity and ensuring appropriate controls, governance and planning processes are in place.

This has allowed the charity to more clearly allocate support costs to projects, and closely manage activities in line with budgeted costs. Support costs for the year have increased to £7,749 (2021: £3,701). This includes additional administrative resource in the core function of the Charity.

Livestock  
Report of the Trustees (continued)  
For the year ended 31 March 2022

**FINANCIAL REVIEW (continued)**

**Reserves**

Livestock is committed to using its resources in pursuit of its charitable objectives. It is also committed to maintaining a level of reserves that is prudent to meeting ongoing liabilities, sufficient to ensure that all delivery commitments can be met and to protect the long-term future of Livestock's operations. Livestock's reserves policy seeks to balance these priorities by aiming to hold a level of general reserves which equates to approximately one month's expenditure of the charity, based on the planned expenditure for the year.

As at 31 March 2022, general reserves stood at £16,135, which is around 5 month's expenditure at 2021-22 levels. The increase in reserves is a positive step, providing greater resilience for the charity in a challenging economic environment.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

Livestock is a charitable company limited by guarantee; it was incorporated on 30 May 2007 and registered as a charity on 30 December 2007. Livestock was established under a Memorandum of Association, which describes the objects and powers of the charitable company; it is governed under its Articles of Association. Under those Articles, the Trustees are elected from the Company's Board of Directors at the Annual General Meeting. One-third of the elected Trustees must retire at each subsequent Annual General Meeting, but may be immediately re-appointed if the Trustees agree.

The Members have guaranteed to contribute a maximum of £1 each in the event of the company being wound up. All members of the Trustee Board give their time voluntarily and received no benefits from the charity.

Any expenses reclaimed from the charity are set out in the notes to the accounts.

**Risk management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Livestock  
Report of the Trustees (continued)  
For the year ended 31 March 2022

**REFERENCE AND ADMINISTRATIVE INFORMATION**

<b>Name of charity</b>	Livestock
<b>Charity registration number</b>	1122091
<b>Company registration number</b>	06262852
<b>Principal address</b>	Community Base 113 Queens Road Brighton BN1 3XG

**Trustees**

The Trustees and officers serving during the year and since the year end were as follows:

	Mr Nigel James Pilkington (chair)
	Mr Marcus Demetrius Markou (resigned 9 February 2022)
	Ms Katherine Jane Vlcek
	Ms Birgit Rose Valeria Rohoswky-Miller
	Ms Sophie Sheinwald (resigned 9 February 2022)
	Mr Andrew Furneaux
	L McDonnell
Secretary	Claire Imogen Foss
	Ms Maggie Gordon-Walker

Approved by the Board of Trustees and signed on its behalf by

Mr Nigel Pilkington ..... 

Date: 31 October 2022

Livestock

Independent Examiners Report to the Trustees

For the year ended 31 March 2022

I report to the Trustees on my examination of the accounts of the charity for the year ended 31 March 2022.

**Responsibilities and basis of report**

As the charity Trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiners statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



.....  
Rachel Balchin FCA  
Bulldog Accounting Limited  
12 Brogdale Place  
Faversham  
Kent ME13 0AF



(England and Wales)

Livestock  
Statement of Financial Activities (including Income and Expenditure account)  
For the year ended 31 March 2022

	Notes	Unrestricted Funds £	Restricted Funds £	2022 £	2021 £
<b>Income and endowments from:</b>					
Donations and legacies	2	5,004	29,038	<b>34,042</b>	39,027
Charitable activities	3	558	-	<b>558</b>	293
Other trading activities	4	-	-	-	1
<b>Total</b>		<u>5,562</u>	<u>29,038</u>	<u><b>34,600</b></u>	<u>39,321</u>
<b>Expenditure on:</b>					
Raising funds	5	248	238	<b>486</b>	634
Charitable activities	6/7	11,022	28,386	<b>39,408</b>	27,397
<b>Total</b>		<u>11,270</u>	<u>28,624</u>	<u><b>39,894</b></u>	<u>28,031</u>
<b>Transfers between funds</b>		-	-	-	-
<b>Net movement in funds</b>		<u>(5,708)</u>	<u>414</u>	<u><b>(5,294)</b></u>	<u>11,290</u>
<b>Reconciliation of funds</b>					
Total funds brought forward	14	7,154	14,275	<b>21,429</b>	10,139
<b>Total funds carried forward</b>		<u>1,446</u>	<u>14,689</u>	<u><b>16,135</b></u>	<u>21,429</u>


Livestock  
Statement of Financial Position  
As at 31 March 2022

	Notes	2022	2021
<b>Tangible Fixed Assets</b>	11	494	-
<b>Current Assets</b>			
Debtors and prepayments	12	144	1,560
Cash at bank and in hand		16,071	20,438
		<b>16,215</b>	<b>21,998</b>
<b>Creditors: amounts falling due within one year</b>	13	(574)	(570)
<b>Net current assets</b>		<b>15,641</b>	<b>21,428</b>
<b>Total assets less current liabilities</b>		<b>16,135</b>	<b>21,428</b>
<b>Net assets</b>		<b>16,135</b>	<b>21,428</b>
<b>The funds of the charity</b>			
Restricted income funds	14	14,689	14,275
Unrestricted income funds	14	1,446	7,153
<b>Total funds</b>		<b>16,135</b>	<b>21,428</b>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The notes on pages 11 to 17 form part of these financial statements.

The financial statements were approved and authorised for issue by the Board and signed on its behalf by:



Mr Nigel Pilkington

Chair of Trustees

Date 31 October 2022

Livestock  
Notes to the Financial Statements  
For the year ended 31 March 2022

**1. Accounting policies**

**Basis of accounting**

The financial statements have been prepared under the historical cost convention, except for investments which are included at market value and the revaluation of certain fixed assets in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Companies Act 2006.

Livestock meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

**2. Income from donations and legacies**

	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Donations received	1,944	1,318	3,262	2,914
Grants received	3,060	27,720	30,780	36,113
	<b>5,004</b>	<b>29,038</b>	<b>34,042</b>	<b>39,027</b>

**Analysis of grants received**

	<b>2022</b>	<b>2021</b>
		<b>£</b>
National Lottery Community Fund	8,780	9,500
Children in Need	-	14,568
Brighton and Hove Council	8,730	-
Chalk Cliff Trust	4,850	-
Sussex Community Foundation	4,970	5,000
Groundwork	390	3,510
Local Connect	-	2,500
Global Feedback	-	1,035
Community Works	1,060	-
Albert Hunt	1,000	-
Arnold Clarke	1,000	-
	<b>30,780</b>	<b>36,113</b>

Livestock  
Notes to the Financial Statements (continued)  
For the year ended 31 March 2022

**3. Income from charitable activities**

**Unrestricted Funds**

	<b>2022</b>	2021
	£	£
Course fees	558	293
	<u>558</u>	<u>293</u>

**4. Income earned from other activities**

**Unrestricted Funds**

	<b>2022</b>	2021
	£	£
Book sales and events	-	1
	<u>-</u>	<u>1</u>

**5. Expenditure on generating donations and legacies**

<b>Unrestricted Funds</b>	Unrestricted Funds	Restricted Funds	<b>Total 2022</b>	Total 2021
	£	£	£	£
Donations	96	-	<b>96</b>	96
Publicity	152	238	<b>390</b>	538
	<u>248</u>	<u>238</u>	<u><b>486</b></u>	<u>634</u>

A total of £508 of the expenditure in the prior year for publicity was from restricted funds.

**6. Costs of charitable activity by fund type**

	Unrestricted Funds	Restricted funds	<b>2022</b>	2021
	£	£	£	£
<b>Core</b>	7,491	-	<b>7,491</b>	5,189
<b>Mothers Uncovered</b>	-	13,476	<b>13,476</b>	16,966
<b>Soul Food</b>	-	107	<b>107</b>	908
<b>Children In Need</b>	-	10,585	<b>10,585</b>	633
<b>Support Costs</b>	3,531	4,218	<b>7,749</b>	3,701
	<u>11,022</u>	<u>28,386</u>	<u><b>39,408</b></u>	<u>27,397</u>

Livestock  
Notes to the Financial Statements (continued)  
For the year ended 31 March 2022

**7. Costs of charitable activity by activity type**

	Activities undertaken directly	Support Costs	<b>2022</b>	2021
	£	£	£	£
<b>Core</b>	7,491	3,531	<b>11,022</b>	6,992
<b>Mothers Uncovered</b>	13,476	4,166	<b>17,642</b>	17,481
<b>Soul Food</b>	107	-	<b>107</b>	908
<b>Children In Need</b>	10,585	52	<b>10,637</b>	2,016
	<u>31,659</u>	<u>7,749</u>	<u><b>39,408</b></u>	<u>27,397</u>

**8. Analysis of support costs**

	<b>Core</b>	<b>Mothers uncovered</b>	<b>Soul Food</b>	<b>Children In Need</b>
<b>Management</b>	1,519	4,166	-	52
<b>IT</b>	685	-	-	-
<b>Marketing &amp; advertising</b>	-	-	-	-
<b>Training</b>	320	-	-	-
<b>Governance costs</b>	1,007	-	-	-
	<u>3,531</u>	<u>4,166</u>	<u>-</u>	<u>52</u>

	<b>2022</b>	<b>2021</b>
	£	£
<b>Management</b>	5,737	1,885
<b>Office &amp; IT Costs</b>	685	448
<b>Marketing &amp; advertising</b>	-	-
<b>Training</b>	320	110
<b>Governance costs</b>	1,007	1,258
	<u><b>7,749</b></u>	<u><b>3,701</b></u>

**9. Net income / expenditure for the year**

This is stated after charging

	<b>2022</b>	<b>2021</b>
Accountancy fees	595	570
Depreciation	45	-

Livestock  
Notes to the Financial Statements (continued)  
For the year ended 31 March 2022

**10. Comparative for the Statement of Financial Activities**

	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>2021</b>	<b>2020</b>
	£	£	£	£
<b>Income and endowments from:</b>				
Donations and legacies	8,848	30,179	<b>39,027</b>	45,793
Charitable activities	293	-	<b>293</b>	1,250
Other trading activities	1	-	<b>1</b>	654
<b>Total</b>	<u>9,142</u>	<u>30,179</u>	<u><b>39,321</b></u>	<u>47,697</u>
<b>Expenditure on:</b>				
Raising funds	126	508	<b>634</b>	1,176
Charitable activities	6,992	20,405	<b>27,397</b>	38,667
Other trading activities	-	-	<b>-</b>	846
<b>Total</b>	<u>7,118</u>	<u>20,913</u>	<u><b>28,031</b></u>	<u>40,689</u>
<b>Transfers between funds</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net movement in funds</b>	<u>2,024</u>	<u>9,266</u>	<u><b>11,290</b></u>	<u>7,008</u>
<b>Reconciliation of funds</b>				
Total funds brought forward	5,130	5,009	<b>10,139</b>	3,131
<b>Total funds carried forward</b>	<u>7,154</u>	<u>14,275</u>	<u><b>21,429</b></u>	<u><b>10,139</b></u>

**11. Tangible Fixed Assets**

	<b>Computer Equipment</b>	<b>Total</b>
	£	£
<b>Cost or valuation</b>		
At 1 April 2021	-	-
Additions	539	539
At 31 March 2022	<u>539</u>	<u>539</u>
<b>Depreciation</b>		
At 1 April 2021	-	-
Charge for the year	(45)	(45)
At 31 March 2022	<u>(45)</u>	<u>(45)</u>
<b>Net Book Value</b>		
At 1 April 2021	-	-
At 31 March 2022	<u>494</u>	<u>494</u>

Notes to the Financial Statements (continued)  
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**12. Debtors**

<b>Amounts falling due within one year</b>	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Grants receivable	-	1,560
Prepayments	144	-
	<b>144</b>	<b>1,560</b>

**13. Creditors: amounts falling due within one year**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Accruals and deferred income	574	570
	<b>574</b>	<b>570</b>

**14. Movement in funds**

**Unrestricted Funds – Current Year**

	<b>Balance at 01/04/2021</b>	<b>Incoming Resources</b>	<b>Outgoing Resources</b>	<b>Transfers</b>	<b>Balance at 31/03/2022</b>
<b>General</b>	7,154	5,562	(11,270)	-	1,446
	<b>7,154</b>	<b>5,562</b>	<b>(11,270)</b>	<b>-</b>	<b>1,446</b>

**Restricted Funds – Current Year**

	<b>Balance at 01/04/2021</b>	<b>Incoming Resources</b>	<b>Outgoing Resources</b>	<b>Transfers</b>	<b>Balance at 31/03/2022</b>
<b>Soul Food</b>	1,724	-	(107)	-	1,617
<b>Mothers Uncovered</b>	-	29,038	(17,881)	-	11,157
<b>Children In Need</b>	12,551	-	(10,636)	-	1,915
	<b>14,275</b>	<b>29,038</b>	<b>(28,624)</b>	<b>-</b>	<b>14,689</b>

For the year ended 31 March 2022

**Unrestricted Funds – Prior Year**

	Balance at 01/04/2020	Incoming Resources	Outgoing Resources	Transfers	Balance at 31/03/2021
<b>General</b>	5,130	9,142	(7,119)	-	7,153
	<b>5,130</b>	<b>9,142</b>	<b>(7,119)</b>	<b>-</b>	<b>7,153</b>

**Restricted Funds – Prior Year**

	Balance at 01/04/2020	Incoming Resources	Outgoing Resources	Transfers	Balance at 31/03/2021
<b>Soul Food</b>	1,597	1,035	(908)	-	1,724
<b>Brighton Women's Centre</b>	2,050	-	(2,050)	-	-
<b>Sussex Community Foundation</b>	1,362	-	(1,362)	-	-
<b>Mothers Uncovered</b>	-	14,576	(14,576)	-	-
<b>Children In Need</b>	-	14,568	(2,017)	-	12,551
	<b>5,009</b>	<b>30,179</b>	<b>(20,913)</b>	<b>-</b>	<b>14,275</b>

**15. Analysis of net assets between funds**

**Current Year**

	Net current assets / (liabilities) £	Net Assets £
<b>Unrestricted Funds</b>		
General	952	1,446
<b>Restricted Funds</b>		
Mothers Uncovered	11,157	11,157
Soul Food	1,617	1,617
Children In Need	1,915	1,915
	<b>15,641</b>	<b>16,135</b>

**Previous year**

	£	£
<b>Unrestricted Funds</b>		
General	7,153	7,153
<b>Restricted Funds</b>		
Soul Food	1,724	1,724
Children in Need	12,551	12,551
	<b>21,428</b>	<b>21,428</b>



#### **16. Related parties**

Maggie Gordon-Walker is paid fees for delivering certain project activities, as well as carrying out administration and management activities for the charity. Ms Gordon-Walker also carries out the role of the Charity secretary. In 2021-22, Ms Gordon-Walker received £12,080 (2021: £13,985).

There were no other related party transactions during the period (2020: nil).