

COMMUNITY LIONS FOUNDATION

England & Wales · Charity number 1121701

Details

Other names	COMMUNITY COUGARS FOUNDATION
Status	Registered
Legal form	Charitable company
Company number	06218426
Registered	2007-11-27
Register	View on the Charity Commission register

Contact

Address	Community Lions Foundation Keighley Town Council Keighley Civic Centre Keighley Civic Centre North Street KEIGHLEY
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Activities

Objects: FOR THE BENEFIT OF THE PUBLIC GENERALLY AND, IN PARTICULAR, THE INHABITANTS OF YORKSHIRE AND ITS SURROUNDING AREAS:3.1 TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF RUGBY LEAGUE AND OTHER SPORTS CAPABLE OF IMPROVING HEALTH ("FACILITIES" IN THIS CLAUSE 3 MEANS LAND, BUILDINGS, EQUIPMENT AND ORGANISING SPORTING ACTIVITIES);3.2 TO PROVIDE AND ASSIST IN PROVIDING FACILITIES FOR SPORT, RECREATION OR OTHER LEISURE TIME OCCUPATION OF SUCH PERSONS WHO HAVE NEED FOR SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE; AND3.3 TO ADVANCE THE EDUCATION OF CHILDREN AND YOUNG PEOPLE THROUGH SUCH MEANS AS THE TRUSTEES THINK FIT IN ACCORDANCE WITH THE LAW OF CHARITY.

Activities: THE FOUNDATION SUPPORTS AND ENGAGES SCHOOLS, COMMUNITIES, GROUPS AND INDIVIDUALS WITH INNOVATIVE APPROACHES TO EDUCATION AND COACHING RUGBY LEAGUE.INITIATIVES ALSO ADDRESS ANTI-SOCIAL BEHAVIOUR AND LOW LEVEL CRIME IN LOCAL

AREAS.WE WORK WITH A RANGE OF AGES,ETHNICITIES,ABILITIES AND NEEDS TO ENSURE THAT EVERYONE HAS THE OPPORTUNITY, SUPPORT AND MOTIVATION TO ACHIEVE THEIR TRUE POTENTIAL.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Disability, The Prevention Or Relief Of Poverty, Arts/culture/heritage/science, Amateur Sport, Environment/conservation/heritage, Economic/community Development/employment, Human Rights/religious Or Racial Harmony/equality Or Diversity, Recreation, Other Charitable Purposes
- **Who:** Children/young People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** YORKSHIRE AND ITS SURROUNDING AREAS
- Throughout England

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£96,301	£91,256	-	-
2024-06-30	£95,421	£96,619	-	-
2023-06-30	£105,508	£84,491	-	-
2022-06-30	£89,485	£82,210	-	-
2021-06-30	£85,467	£83,020	-	-

Trustees

Name	Role	Appointed
Michael Dermot Hurley		2016-06-10
Peter Rodgers		2020-11-16
Phillip Shaw		2018-08-03

Accounts

REGISTERED COMPANY NUMBER: 06218426 (England and Wales)
REGISTERED CHARITY NUMBER: 1121701

Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 30 June 2025
for
Community Lions Foundation

Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Community Lions Foundation

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for the year ended 30 June 2025

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Community Lions Foundation

Reference and Administrative Details
for the year ended 30 June 2025

TRUSTEES	M D Hurley P Rodgers P E Shaw
COMPANY SECRETARY	M D Hurley
REGISTERED OFFICE	Keighley Town Council Keighley Civic Centre North Street Keighley West Yorkshire BD21 3RZ
REGISTERED COMPANY NUMBER	06218426 (England and Wales)
REGISTERED CHARITY NUMBER	1121701
INDEPENDENT EXAMINER	Walkers Accountants Limited Aireside House Aireside Business Centre Royd Ings Avenue Keighley West Yorkshire BD21 4BZ
BANKERS	Barclays Bank PLC 77 North Street Keighley BD21 3RZ

Report of the Trustees
for the year ended 30 June 2025

The Trustees of the Community Lions Foundation (CLF), who also serve as directors under the Companies Act 2006, are pleased to present this annual report alongside the financial statements for the year ended 30 June 2024. In preparing these documents, we have adhered to the Statement of Recommended Practice (SORP) for accounting and reporting by charities, in compliance with the Financial Reporting Standard (FRS 102) applicable in the UK and Republic of Ireland. This ensures transparency, accountability, and alignment with best practices in charitable financial reporting.

This report provides a comprehensive overview of our mission, achievements, and the transformative impact we have made in the lives of young people from disadvantaged backgrounds over the past year. We are proud to share our progress, which reflects the dedication of our team, the resilience of the young people we serve, and the unwavering support of our funders, partners, and stakeholders. Their contributions have been instrumental in enabling us to deliver high-quality programs that address critical social issues and create lasting change in our communities.

OBJECTIVES AND ACTIVITIES

Objectives and activities

At the heart of the Community Lions Foundation lies a commitment to empowering young people through physical activity, education, and community engagement. Our work is guided by three core objectives, each designed to address the unique challenges faced by young people from disadvantaged backgrounds and to provide them with the tools and opportunities they need to thrive.

1. **Educate:** We aim to equip young people with the knowledge and skills necessary to make positive lifestyle choices. Through a combination of sports and educational workshops, we help participants understand the consequences of their decisions and the benefits of adopting healthier habits. Our programs focus on developing essential life skills such as teamwork, resilience, communication, and hard work, which are critical for personal growth and success in adulthood.
2. **Empower:** We strive to inspire young people to become role models within their communities by nurturing their educational and career aspirations. By involving them in decision-making processes and providing opportunities for peer mentoring and volunteering, we give them a voice to express their individual needs and goals. This empowerment fosters a sense of agency and confidence, enabling them to take control of their futures and contribute positively to society.
3. **Connect:** We recognize the importance of building supportive networks to combat feelings of isolation and loneliness among young people. Through our programs, we help participants expand their social connections and establish links with other community organisations. These networks provide ongoing access to social, physical, and mental health support, creating a safety net that ensures no young person is left behind.

Report of the Trustees
for the year ended 30 June 2025

OBJECTIVES AND ACTIVITIES

Achievements and key performance indicators

This year, we have made significant strides in achieving our objectives, delivering measurable outcomes that reflect our commitment to creating lasting change. Our programs have reached thousands of young people, many of whom face significant barriers to success, and have provided them with the tools and opportunities they need to overcome these challenges.

1. Crime Prevention and Anti-Social Behavior Reduction:

- One of our most notable achievements this year has been the prevention of crime and anti-social behavior among at-risk young people. Through targeted interventions and support, 95% of our participants avoided engagement in criminal activities, as evidenced by police records and self-reports. This success is a testament to the effectiveness of our programs in addressing the root causes of such behavior and providing young people with positive alternatives.

- Additionally, we ensured that all participants were transferred to one or more of our program exit pathways, including education, employment, training, or volunteering. These pathways are designed to support long-term prevention and development, ensuring that young people have the resources and opportunities they need to build brighter futures.

2. Health and Fitness Improvements:

- We have also made significant progress in improving the health and fitness levels of our participants, particularly those from marginalised groups who are at higher risk of obesity-related health conditions. This year, 95% of participants increased their physical activity levels, with measurable improvements in key health indicators such as body mass index (BMI), blood pressure, and heart rate.

- To complement these physical improvements, we provided participants with nutrition and wellness education, equipping them with the knowledge and skills necessary to maintain a healthy lifestyle. This holistic approach ensures that the benefits of our programs extend beyond the duration of the sessions, fostering long-term health and well-being.

3. Personal and Social Development:

- Our programs have also had a profound impact on the personal and social development of our participants. This year, 100% of participants developed key skills such as literacy, numeracy, communication, teamwork, and problem-solving, which are essential for success in education and employment. These outcomes were assessed using standardised tests and feedback forms, providing robust evidence of the effectiveness of our approach.

- In addition to these tangible skills, we have also worked to improve participants' social skills and their ability to engage with a diverse range of people. By facilitating positive interactions with peers, mentors, coaches, and community leaders, we have helped young people build meaningful relationships and develop a sense of belonging within their communities.

4. Community Support and Care:

- This year, we provided essential services, including mentoring, to 50 at-risk young people who otherwise would have faced isolation, neglect, or abuse. Our programs offer a safe and supportive environment where young people can access the help they need to overcome their challenges and build brighter futures.

- We also connected participants to local clubs, charities, and organisations, fostering a sense of belonging and empowerment. These connections provide ongoing support and opportunities for engagement, ensuring that young people remain connected to their communities even after they have completed our programs.

Project Highlights: Expanding Opportunities and Impact

The Community Lions Foundation has delivered a diverse range of projects over the past year, each designed to engage young people in meaningful ways, address critical social issues, and foster personal and community development. Below is a detailed overview of these initiatives, showcasing their scope, impact, and the dedication of our team and partners.

Report of the Trustees
for the year ended 30 June 2025

OBJECTIVES AND ACTIVITIES

Inspiring Others: Sport and Education Programme

Funded by the National Lottery, this initiative has reached over 4,900 young people over five years, delivering a comprehensive program of sports and educational activities designed to address the unique challenges faced by young people from disadvantaged backgrounds.

- **Sports Activities:** Through activities such as rugby, football, basketball, and Multisport, we promote teamwork, leadership, and physical fitness. These activities not only improve physical health but also provide a platform for young people to develop essential life skills and build confidence.

- **Educational Workshops:** Our workshops cover a wide range of topics, including health, nutrition, personal finance, and career guidance. These sessions equip young people with practical knowledge and life skills, empowering them to make informed decisions and pursue their goals.

- **Mentoring and Volunteering:** We provide participants with access to positive role models who inspire them to pursue their aspirations. Additionally, our social action projects encourage young people to contribute to their communities, fostering a sense of responsibility and civic engagement.

Project 1 - Doorstep Sports

This initiative provides accessible sports opportunities for young people from disadvantaged backgrounds, with a focus on cultural inclusivity and community cohesion. By delivering sessions at nearby schools, we create a familiar and safe environment for participants, many of whom come from an ethnic minorities background and face significant barriers to participation.

- **Flexible Scheduling:** Our program is designed to accommodate the cultural and religious needs of our participants, ensuring that everyone has the opportunity to take part. This approach has helped us build trust and rapport with local parents, who value the school setting as a secure space for their children.

- **Diverse Activities:** We offer a wide range of free activities, from traditional sports to innovative games and challenges. These activities are designed to foster social skills and harmony, promoting cohesion and integration among participants from different racial and ethnic backgrounds.

Project 2 - Giving Back to the Community

This annual collaboration with local schools and the Keighley Council delivers Christmas dinners to vulnerable individuals, fostering empathy and social responsibility among young volunteers.

- **Community Impact:** The project targets those who are vulnerable, isolated, or in need of support during the festive season, including families, elderly individuals, and homeless people. By providing a warm meal and a sense of community, we bring joy and kindness to those who may feel overlooked or neglected.

- **Volunteer Development:** Young volunteers play a key role in the project, setting up tables, serving food, cleaning up, and engaging with local people. Through these activities, they develop valuable skills such as teamwork, communication, and empathy, while also contributing to the well-being of others.

Project 3 - Taster Sessions

This initiative engaged 780 Year 7 and 8 students across multiple schools in a 7-week program, with over 130 students participating per school. The sessions served as an introduction to our work, allowing students to experience the benefits of structured physical activity and team-based learning. From these sessions, 40 students per school-particularly those identified as "challenging" or "at risk"-were selected to join an after-school program.

The project focused on building positive relationships with students and their parents, ensuring that families were engaged and supportive of their children's participation. Staff completed essential administrative tasks, conducted home visits, and provided over 217 hours of dedicated input to ensure the program's success. This foundational work laid the groundwork for deeper engagement and long-term impact.

Report of the Trustees
for the year ended 30 June 2025

OBJECTIVES AND ACTIVITIES

Project 4 - After-School Programme

Following the taster sessions, 240 students (40 per school) participated in a 35-week after-school program, totalling 240 service user engagements. The program began with baseline fitness assessments, allowing staff to tailor activities to individual needs and group students by ability for rugby skills coaching.

Beyond physical activity, the program addressed behavioural issues and COVID-related challenges, providing a supportive environment for students to rebuild social skills and confidence. Staff collaborated closely with parents and teachers to ensure holistic support, while lunchtime clubs covered essential topics such as healthy eating, cyber safety, and modern slavery. This comprehensive approach ensured that students not only improved their fitness but also gained valuable life skills.

Project 5 - Lunchtime Skipping Fitness Programme

This innovative 24-week program engaged 30 students per session across six schools during lunch breaks. Using smart skipping ropes, students tracked their progress and set individual fitness goals, fostering a sense of achievement and motivation.

The program was highly successful, improving participants' fitness levels, confidence, and social interaction. By integrating technology and physical activity, we created a fun and engaging way for students to stay active during the school day, while also promoting healthy habits and teamwork.

Project 6 - Schools Competition Programme

Organized in collaboration with Bradford Bulls, this program held six monthly tournaments for Year 7-10 students, engaging 540 participants. The Community Lions Foundation provided venues, equipment, referees, and transport, ensuring that the tournaments ran smoothly and inclusively.

The initiative promoted teamwork, sportsmanship, and community engagement, giving students the opportunity to compete in a structured and supportive environment. These competitions not only developed rugby skills but also fostered a sense of pride and belonging among participants.

Project 7- Regional Competitions (Inspired By Nines)

In May-June 2025, we hosted two regional rugby tournaments, engaging 90 students from Year 7 and 8. The program aimed to foster interest in rugby among new players and develop their skills in a competitive yet inclusive setting.

These tournaments provided a platform for students to showcase their talents, build confidence, and connect with peers from other schools. The success of the initiative highlighted the growing popularity of rugby and its potential to bring communities together.

Project 8 - Yorkshire Plate Tournament

This middle-tier rugby competition involved 30 students from two schools (Laisterdyke and Carlton Bolling) across four tournaments. Designed for schools that did not qualify for higher-level competitions, the Yorkshire Plate provided an inclusive platform for students to participate and excel.

The program emphasised teamwork, resilience, and fair play, ensuring that all participants felt valued and supported. By creating opportunities for students of varying skill levels, we reinforced the importance of inclusivity in sports.

Project 9 - Champion Schools Programme

This high-profile initiative involved monthly rugby tournaments for Year 7, 8, 9 and 10 students, engaging 130 participants over six tournaments. The program culminated in a historic achievement: St Bede's Year 7 team emerged as national champions, bringing pride to Bradford and showcasing the talent nurtured through our work.

Report of the Trustees
for the year ended 30 June 2025

OBJECTIVES AND ACTIVITIES

The Champion Schools Programme not only developed rugby skills but also promoted community engagement and talent development. It demonstrated the transformative power of sports in unlocking potential and fostering a sense of achievement.

Project 10 - Serious Organised Crime Workshops (SOC)

Year 7 students participated in weekly workshops over 42 weeks, covering critical topics such as cyber crime, modern slavery, and grooming. The initiative aimed to raise awareness of these issues and empower students to make informed choices.

Through interactive sessions and real-life case studies, students gained a deeper understanding of the risks and consequences associated with serious organised crime. The program equipped them with the knowledge and confidence to protect themselves and others, contributing to safer and more resilient communities.

Project 11 - Visit to Leeds Rhinos

Eighty students from six schools attended a professional rugby game, serving as mascots and gaining pitch access. This unique experience fostered social interaction, cultural exchange, and exposure to elite sports.

The event inspired students to pursue their passions and dream big, while also providing a memorable day out. By connecting young people with professional athletes and teams, we reinforced the value of hard work, dedication, and teamwork.

Project 12 - Primary School Early Intervention Work

This project introduced physical activity to Year 5 and 6 students in primary schools, promoting healthy habits and improving fitness levels. By collaborating with school staff, we ensured that the program was seamlessly integrated into the school day.

The initiative laid the foundation for lifelong physical activity, helping students develop a positive relationship with exercise from an early age. It also addressed health inequalities and encouraged inclusivity, ensuring that all children had the opportunity to participate.

Project 13 - Next Level and Progression Rugby League

This 35-week sports development program partnered with local clubs to identify and nurture talented students, with potential pathways to professional clubs. The initiative increased participation, particularly among girls and students of ethnic minority backgrounds, who are often underrepresented in sports.

By providing access to high-quality coaching and opportunities for progression, we empowered students to pursue their athletic ambitions. The program also promoted gender equality and diversity in sports, challenging stereotypes and breaking down barriers.

Project 14 - Peer Mentoring

Although limited due to staffing issues, this program encouraged Year 10 students to assist in schools, fostering leadership and mentorship skills. Peer mentors played a vital role in supporting younger students, creating a culture of collaboration and mutual support.

The initiative highlighted the potential of young people to inspire and guide their peers, reinforcing the importance of positive role models in education and community development.

Report of the Trustees
for the year ended 30 June 2025

OBJECTIVES AND ACTIVITIES

Collective Impact

These projects collectively engaged thousands of students in physical activity, addressed behavioural and social issues, and promoted inclusivity and community involvement. By combining sports, education, and mentorship, we have created a holistic approach to youth development that empowers young people to overcome challenges, build brighter futures, and contribute positively to their communities.

Our work would not be possible without the dedication of our staff, the support of our partners, and the resilience of the young people we serve. Together, we are making a lasting difference, one life at a time.

Key Performance Indicators

Our achievements this year are reflected in a number of key performance indicators, which demonstrate the breadth and depth of our impact:

- **School Partnerships:** We have established strategic partnerships with six schools in high-crime areas, providing essential support and resources to the most vulnerable groups within these communities.

- **Youth Engagement:** Between September and October 2025, we directly engaged 750 young people through physical activity programs and health initiatives. This includes an 42 week program with six secondary schools, which benefited 360 young people, and a one-off health and well-being project involving 170 primary school pupils.

- **Serious Organised Crime (SOC) Awareness:** Our SOC projects have significantly improved understanding among participating youth, with 149 out of 156 high-need participants demonstrating enhanced knowledge of SOC and personal safety by the end of the program.

- **After-School Programs:** Our Inspiring Others initiative facilitated the transition of 240 young people into our 42-week after-school program, with 167 participants continuing their journey in the extended provision.

- **Sports Development:** 61 participants have joined local amateur rugby clubs, fostering community sports involvement, while two exceptional individuals have progressed to play for semi-professional rugby league clubs.

- **Leadership Development:** 69 young people have accessed our Leadership and Mentor Program, which equips them to lead workshop delivery and contribute to after-school sports activities.

Social Return on investments

Our work has delivered tangible benefits for young people and the wider community, including:

- Enhanced physical, mental, and emotional well-being.
- Increased aspirations and community involvement.
- Improved life choices and access to education and employment opportunities.
- Reduced engagement in drug abuse, alcohol misuse, and criminal activity.

FINANCIAL REVIEW

Financial review

During the year the charity made a surplus of £5,045 (2024: deficit £1,198). Reserves at the end of the year were £84,207 (2024; £79,162) of which £43,945 (2024; £43,825) are freely available.

Report of the Trustees
for the year ended 30 June 2025

FINANCIAL REVIEW

Reserves policy

Introduction

This policy outlines the principles and guidelines for maintaining adequate financial reserves to ensure the long-term sustainability and operational continuity of Community Lions Foundation. This policy is established in accordance with guidance issued by the Charity Commission for England and Wales.

Purpose of Reserves

The purpose of holding reserves is to:

- Provide a financial buffer against unforeseen fluctuations in funding streams.
- Ensure the continuity of the charity's core activities in the event of unexpected financial challenges.
- Enable the charity to respond to new opportunities or adapt to changing circumstances.
- Maintain stakeholder confidence in the charity's financial stability and responsible management.

Target Reserve Level

The trustees have determined that a target reserve level equivalent to approximately six months of the charity's average operational expenditure is appropriate. This level is currently £43,825.

Rationale for Target Reserve Level

The target reserve level is based on a comprehensive risk assessment that considers:

- The charity's reliance on specific funding sources and the potential for funding withdrawals.
- The charity's operational costs and commitments.
- The need to maintain service delivery to beneficiaries.
- The average monthly expenditure of the charity which is £7,605.
- The desire to have a financial buffer that allows adequate time to source alternative funding or change operational procedure.

Permitted Use of Reserves

Reserves may be used to:

- Cover short-term cash flow deficits caused by delays in funding.
- Fund unexpected expenditures or emergencies that threaten the charity's operations.
- Support the continuation of core activities during periods of funding shortfalls.
- Fund planned and unexpected one-off expenditure that is in line with the charities charitable objects.

Review and Monitoring

- The trustees will review the reserve policy annually or more frequently if significant changes occur in the charity's funding or operational environment.
- The adequacy of the reserve level will be monitored regularly, and adjustments will be made as necessary.
- The reserves will be reviewed if there are any major changes to the charities income or expenditure.

Reporting

- The level of reserves and any significant changes will be reported in the trustees' annual report and accounts.
- The reserves policy will be made available to stakeholders upon request.

Governance

- Decisions regarding the use of reserves will be made by the trustees.
- All reserve transactions will be properly recorded and documented.

Report of the Trustees
for the year ended 30 June 2025

FINANCIAL REVIEW

Implementation

This policy will be implemented with immediate effect and will be regularly reviewed to ensure its continued effectiveness.

Key Considerations for Your Charity

- **Specific Funding Risks:** Tailor the risk assessment section to reflect the specific funding challenges your charity faces.
- **Operational Costs:** Ensure the reserve level accurately reflects your charity's operational costs.
- **Regular Review:** Emphasize the importance of regular reviews to maintain the policy's relevance.
- **Documentation:** Ensure all reserve-related decisions and transactions are properly documented..

Trustee Report: Analysis of Unrestricted Reserves

Trustees are keen to see the reserves remain around this level to provide a fall back, should the funding relied upon for the continuation of its activities be withdrawn. The unrestricted reserves stand at £43,945 - This would roughly be 6 months of expenditure.

In Conclusion

We are confident that our current reserves provide a robust financial foundation for Community Lions Foundation. We are committed to responsible financial management and will continue to work diligently to ensure the long-term health of our charity.

Report of the Trustees
for the year ended 30 June 2025

FUTURE PLANS AND STRATEGIC OUTLOOK

Strategic Direction

The Next Five Years As we enter the final year of our current five-year National Lottery funding cycle, the organisation stands at a defining milestone. On the 1st of April 2026, we will formally submit a new bid to the National Lottery. This application serves as a strategic roadmap to secure the next five years of our mission, built upon a foundation of proven impact and the evidence of nearly 4,000 lives transformed since our inception.

Financial Resilience & Risk Mitigation

We are fully aware that the decision-making process for this new National Lottery application is extensive and can take up to 44 weeks to be accepted or declined. To ensure operational continuity and the security of our staff, we have implemented a robust, multi-stream financial strategy:

- **Diversified Grant Pipeline (12-Month Projects):** Parallel to our 1st April 2026 submission, we have already submitted a £15,000 bid to Sport England and are preparing an Awards for All application for £20,000. These are designed as 12-month projects to provide immediate stability while the larger bid is under assessment.

- **Private Sector Engagement:** We are actively exploring private sponsorship opportunities. By partnering with local businesses and private donors, we aim to attract additional investment directly into our projects, creating a more sustainable income stream and reducing our reliance on public grants.

- **Contingency Planning:** While we are proud of our history with the National Lottery, we are not complacent. Should the new application be unsuccessful, we are prepared to pivot immediately to other major funders, such as BBC Children in Need.

- **Reserves Policy:** The charity maintains a healthy level of financial reserves. These funds are strategically held to safeguard our core mission and staff against funding gaps, ensuring that our commitments to local schools and families remain fulfilled regardless of external timelines.

Our Proven Track Record

The Power of Early Intervention Over the past five years, we have worked with approximately 750 students annually. We believe that early intervention is the most effective way to change life trajectories and save public resources in the long term. Our impact focuses on:

- **Physical Health & Obesity Prevention:** We work tirelessly to improve the fitness levels of our young people. By instilling a love for movement early on, we are helping them avoid obesity and chronic health issues, fostering a healthier future generation.

- **Crime Prevention & Redirection:** We have successfully educated young people on the importance of staying away from crime, instead redirecting their energy toward physical activity and sport to build discipline, resilience, and character.

- **Mental Health & Wellbeing:** Providing a vital lifeline for students' self-esteem and confidence remains the primary and most significant focus of our future work.

The Community Mandate

A Youth-Led Initiative Our new application to the National Lottery is a direct response to the needs of our community. Following a five-year consultation involving intensive meetings and questionnaires, we have listened to those we serve.

- **Designed by Youth:** Crucially, our new funding initiative is entirely led and designed by our 20 young pioneers from the local community. They have taken the lead in shaping the project, ensuring that every element of the new bid reflects the genuine needs and aspirations of their peers.

- **Targeted Support:** Their leadership has highlighted a critical need for continued support in high-crime, deprived areas and specialized resources for neuro-diverse learners.

Report of the Trustees
for the year ended 30 June 2025

We are incredibly proud of our journey. We are a passionate advocate for our youth, and are prepared to fight for the future of this organisation. Backed by five years of evidence and unwavering community support, we are not merely looking to survive we are building the resilience necessary to remain a permanent pillar of support for our community.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is governed by its memorandum and articles of association, with trustees recruited from business, public service, and the third sector to drive our mission forward.

Recruitment and appointment of new trustees

New trustees are selected and appointed from the local and regional area, they are selected from areas of business, public service or third sector organisation into roles that fit the pillars of the trust and therefore play a part in the driving forward of activities.

This report reflects our dedication to transforming lives and building stronger communities. Together, we are creating a brighter future for young people.

Approved by order of the board of trustees on25/3/26..... and signed on its behalf by:



.....
P E Shaw - Trustee

**Independent Examiner's Report to the Trustees of
Community Lions Foundation**

Independent examiner's report to the trustees of Community Lions Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Andrew Day

Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Date: 26 March 2026

Community Lions Foundation

Statement of Financial Activities
for the year ended 30 June 2025

	Notes	Unrestricted funds £	Restricted fund £	30.6.25 Total funds £	30.6.24 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		-	-	-	301
Charitable activities					
Charitable activities		120	96,181	96,301	95,120
Total		<u>120</u>	<u>96,181</u>	<u>96,301</u>	<u>95,421</u>
EXPENDITURE ON					
Charitable activities					
Charitable activities		<u>-</u>	<u>91,256</u>	<u>91,256</u>	<u>96,619</u>
NET INCOME/(EXPENDITURE)		120	4,925	5,045	(1,198)
RECONCILIATION OF FUNDS					
Total funds brought forward		43,825	35,337	79,162	80,360
TOTAL FUNDS CARRIED FORWARD		<u><u>43,945</u></u>	<u><u>40,262</u></u>	<u><u>84,207</u></u>	<u><u>79,162</u></u>

The notes form part of these financial statements

Community Lions Foundation (Registered number: 06218426)

Balance Sheet
30 June 2025

	Notes	Unrestricted funds £	Restricted fund £	30.6.25 Total funds £	30.6.24 Total funds £
FIXED ASSETS					
Tangible assets	5	-	2,318	2,318	833
CURRENT ASSETS					
Debtors	6	-	2,990	2,990	-
Cash at bank		43,945	45,138	89,083	91,054
		<u>43,945</u>	<u>48,128</u>	<u>92,073</u>	<u>91,054</u>
CREDITORS					
Amounts falling due within one year	7	-	(10,184)	(10,184)	(12,725)
NET CURRENT ASSETS		<u>43,945</u>	<u>37,944</u>	<u>81,889</u>	<u>78,329</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>43,945</u>	<u>40,262</u>	<u>84,207</u>	<u>79,162</u>
NET ASSETS		<u>43,945</u>	<u>40,262</u>	<u>84,207</u>	<u>79,162</u>
FUNDS	8				
Unrestricted funds				43,945	43,825
Restricted funds				40,262	35,337
TOTAL FUNDS				<u>84,207</u>	<u>79,162</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 25/3/26 and were signed on its behalf by:


.....
P E Shaw - Trustee

The notes form part of these financial statements

Community Lions Foundation

Notes to the Financial Statements **for the year ended 30 June 2025**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable activities

Includes expenditure associated with the costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

Include those activities incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

All tangible fixed assets are at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Assets held under finance lease are depreciated in the same manner as owned assets.

Renewals, repairs and maintenance are charged to profit and loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using a mixture of methods. The depreciation bases are as detailed above.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount and are credited or charged to the income statement.

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2025

1. ACCOUNTING POLICIES - continued

Tangible fixed assets

Impairment of fixed assets

At each balance sheet date, the Company reviews the carrying amounts of its property, plant and equipment to determine whether there is any indication that any items of property, plant and equipment have suffered an impairment loss. If any such indications exists, the recoverable amount of an asset is estimated in order to determine the extent of the impairment loss, if any. Where it is not possible to estimate the recoverable amount of the asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. Impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount that would have been determined (net of depreciation) had no impairment loss been recognised for the asset in the prior years. A reversal of an impairment loss is recognised as income immediately.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Donated assets

Donated assets are included in incoming resources when the benefit is reasonably quantifiable and measurable. These assets are valued by the trustees at their current value.

Pension costs and other post retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.6.25	30.6.24
	£	£
Depreciation - owned assets	388	240
Deficit on disposal of fixed assets	37	-
	<u> </u>	<u> </u>

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2025

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2025 nor for the year ended 30 June 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2025 nor for the year ended 30 June 2024.

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

	30.6.25	30.6.24
Service providers (Employed)	1	1
Service providers (Self Employed)	2	2
	<u>3</u>	<u>3</u>

No employees received emoluments in excess of £60,000.

5. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Computer equipment £	Totals £
COST			
At 1 July 2024	1,200	-	1,200
Additions	-	2,160	2,160
Disposals	(637)	-	(637)
	<u>563</u>	<u>2,160</u>	<u>2,723</u>
At 30 June 2025			
DEPRECIATION			
At 1 July 2024	367	-	367
Charge for year	208	180	388
Eliminated on disposal	(350)	-	(350)
	<u>225</u>	<u>180</u>	<u>405</u>
At 30 June 2025			
NET BOOK VALUE			
At 30 June 2025	<u>338</u>	<u>1,980</u>	<u>2,318</u>
At 30 June 2024	<u>833</u>	<u>-</u>	<u>833</u>

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2025

6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
		30.6.25	30.6.24
		£	£
Prepayments and accrued income		<u>2,990</u>	<u>-</u>
7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
		30.6.25	30.6.24
		£	£
Social security and other taxes		2,617	838
Accruals and deferred income		<u>7,567</u>	<u>11,887</u>
		<u>10,184</u>	<u>12,725</u>
8. MOVEMENT IN FUNDS			
	At 1.7.24	Net movement	At
	£	in funds	30.6.25
		£	£
Unrestricted funds			
Charitable fund	43,825	120	43,945
Restricted funds			
Restricted fund	35,337	4,925	40,262
	<u>79,162</u>	<u>5,045</u>	<u>84,207</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
Charitable fund	120	-	120
Restricted funds			
Restricted fund	96,181	(91,256)	4,925
	<u>96,301</u>	<u>(91,256)</u>	<u>5,045</u>

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2025

8. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.7.23 £	Net movement in funds £	At 30.6.24 £
Unrestricted funds			
Charitable fund	43,524	301	43,825
Restricted funds			
Restricted fund	36,836	(1,499)	35,337
TOTAL FUNDS	<u>80,360</u>	<u>(1,198)</u>	<u>79,162</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
Charitable fund	301	-	301
Restricted funds			
Restricted fund	95,120	(96,619)	(1,499)
TOTAL FUNDS	<u>95,421</u>	<u>(96,619)</u>	<u>(1,198)</u>

Name of Fund	Description, nature and purpose of the fund
General	The 'free reserves' available to undertake the charitable objectives of the charity.
Restricted	Restricted funds can only used for specific purposes within the objective of the charity. Restrictions arise when specified by the donor restricted funds during the year were Grants from The National Lottery which were used to deliver programmes to provide positive activities to young people, improving their confidence and lifestyles through sport.

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2025

9. EMPLOYEE BENEFIT OBLIGATIONS

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The total contributions to the company's scheme was £1,418 (2023: £1,264). There were no contributions outstanding at the balance sheet date.

10. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2025.

Accounts

REGISTERED COMPANY NUMBER: 06218426 (England and Wales)
REGISTERED CHARITY NUMBER: 1121701

Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 30 June 2024
for
Community Lions Foundation

Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Community Lions Foundation

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for the year ended 30 June 2024

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Community Lions Foundation

Reference and Administrative Details
for the year ended 30 June 2024

TRUSTEES	M D Hurley P Rodgers P E Shaw
COMPANY SECRETARY	M D Hurley
REGISTERED OFFICE	Keighley Town Council Keighley Civic Centre North Street Keighley West Yorkshire BD21 3RZ
REGISTERED COMPANY NUMBER	06218426 (England and Wales)
REGISTERED CHARITY NUMBER	1121701
INDEPENDENT EXAMINER	Walkers Accountants Limited Aireside House Aireside Business Centre Royd Ings Avenue Keighley West Yorkshire BD21 4BZ
BANKERS	Barclays Bank PLC 77 North Street Keighley BD21 3RZ

Report of the Trustees
for the year ended 30 June 2024

The Trustees of the Community Lions Foundation (CLF), who also serve as directors under the Companies Act 2006, are pleased to present this annual report alongside the financial statements for the year ended 30 June 2024. In preparing these documents, we have adhered to the Statement of Recommended Practice (SORP) for accounting and reporting by charities, in compliance with the Financial Reporting Standard (FRS 102) applicable in the UK and Republic of Ireland. This ensures transparency, accountability, and alignment with best practices in charitable financial reporting.

This report provides a comprehensive overview of our mission, achievements, and the transformative impact we have made in the lives of young people from disadvantaged backgrounds over the past year. We are proud to share our progress, which reflects the dedication of our team, the resilience of the young people we serve, and the unwavering support of our funders, partners, and stakeholders. Their contributions have been instrumental in enabling us to deliver high-quality programs that address critical social issues and create lasting change in our communities.

OBJECTIVES AND ACTIVITIES

Objectives and activities

At the heart of the Community Lions Foundation lies a commitment to empowering young people through physical activity, education, and community engagement. Our work is guided by three core objectives, each designed to address the unique challenges faced by young people from disadvantaged backgrounds and to provide them with the tools and opportunities they need to thrive.

1. **Educate:** We aim to equip young people with the knowledge and skills necessary to make positive lifestyle choices. Through a combination of sports and educational workshops, we help participants understand the consequences of their decisions and the benefits of adopting healthier habits. Our programs focus on developing essential life skills such as teamwork, resilience, communication, and hard work, which are critical for personal growth and success in adulthood.
2. **Empower:** We strive to inspire young people to become role models within their communities by nurturing their educational and career aspirations. By involving them in decision-making processes and providing opportunities for peer mentoring and volunteering, we give them a voice to express their individual needs and goals. This empowerment fosters a sense of agency and confidence, enabling them to take control of their futures and contribute positively to society.
3. **Connect:** We recognize the importance of building supportive networks to combat feelings of isolation and loneliness among young people. Through our programs, we help participants expand their social connections and establish links with other community organisations. These networks provide ongoing access to social, physical, and mental health support, creating a safety net that ensures no young person is left behind.

Report of the Trustees
for the year ended 30 June 2024

OBJECTIVES AND ACTIVITIES

Achievements and key performance indicators

This year, we have made significant strides in achieving our objectives, delivering measurable outcomes that reflect our commitment to creating lasting change. Our programs have reached thousands of young people, many of whom face significant barriers to success, and have provided them with the tools and opportunities they need to overcome these challenges.

1. Crime Prevention and Anti-Social Behavior Reduction:

- One of our most notable achievements this year has been the prevention of crime and anti-social behavior among at-risk young people. Through targeted interventions and support, 95% of our participants avoided engagement in criminal activities, as evidenced by police records and self-reports. This success is a testament to the effectiveness of our programs in addressing the root causes of such behavior and providing young people with positive alternatives.

- Additionally, we ensured that all participants were transferred to one or more of our program exit pathways, including education, employment, training, or volunteering. These pathways are designed to support long-term prevention and development, ensuring that young people have the resources and opportunities they need to build brighter futures.

2. Health and Fitness Improvements:

- We have also made significant progress in improving the health and fitness levels of our participants, particularly those from marginalised groups who are at higher risk of obesity-related health conditions. This year, 95% of participants increased their physical activity levels, with measurable improvements in key health indicators such as body mass index (BMI), blood pressure, and heart rate.

- To complement these physical improvements, we provided participants with nutrition and wellness education, equipping them with the knowledge and skills necessary to maintain a healthy lifestyle. This holistic approach ensures that the benefits of our programs extend beyond the duration of the sessions, fostering long-term health and well-being.

3. Personal and Social Development:

- Our programs have also had a profound impact on the personal and social development of our participants. This year, 100% of participants developed key skills such as literacy, numeracy, communication, teamwork, and problem-solving, which are essential for success in education and employment. These outcomes were assessed using standardised tests and feedback forms, providing robust evidence of the effectiveness of our approach.

- In addition to these tangible skills, we have also worked to improve participants' social skills and their ability to engage with a diverse range of people. By facilitating positive interactions with peers, mentors, coaches, and community leaders, we have helped young people build meaningful relationships and develop a sense of belonging within their communities.

4. Community Support and Care:

- This year, we provided essential services, including mentoring, to 50 at-risk young people who otherwise would have faced isolation, neglect, or abuse. Our programs offer a safe and supportive environment where young people can access the help they need to overcome their challenges and build brighter futures.

- We also connected participants to local clubs, charities, and organisations, fostering a sense of belonging and empowerment. These connections provide ongoing support and opportunities for engagement, ensuring that young people remain connected to their communities even after they have completed our programs.

Project Highlights: Expanding Opportunities and Impact

The Community Lions Foundation has delivered a diverse range of projects over the past year, each designed to engage young people in meaningful ways, address critical social issues, and foster personal and community development. Below is a detailed overview of these initiatives, showcasing their scope, impact, and the dedication of our team and partners.

Report of the Trustees
for the year ended 30 June 2024

OBJECTIVES AND ACTIVITIES

Inspiring Others: Sport and Education Programme

Funded by the National Lottery, this initiative has reached over 4,200 young people over four years, delivering a comprehensive program of sports and educational activities designed to address the unique challenges faced by young people from disadvantaged backgrounds.

Sports Activities: Through activities such as rugby, football, basketball, and Multisport, we promote teamwork, leadership, and physical fitness. These activities not only improve physical health but also provide a platform for young people to develop essential life skills and build confidence.

- **Educational Workshops:** Our workshops cover a wide range of topics, including health, nutrition, personal finance, and career guidance. These sessions equip young people with practical knowledge and life skills, empowering them to make informed decisions and pursue their goals.

- **Mentoring and Volunteering:** We provide participants with access to positive role models who inspire them to pursue their aspirations. Additionally, our social action projects encourage young people to contribute to their communities, fostering a sense of responsibility and civic engagement.

Project 1 - Doorstep Sports

This initiative provides accessible sports opportunities for young people from disadvantaged backgrounds, with a focus on cultural inclusivity and community cohesion. By delivering sessions at nearby schools, we create a familiar and safe environment for participants, many of whom come from an ethnic minorities background and face significant barriers to participation.

- **Flexible Scheduling:** Our program is designed to accommodate the cultural and religious needs of our participants, ensuring that everyone has the opportunity to take part. This approach has helped us build trust and rapport with local parents, who value the school setting as a secure space for their children.

- **Diverse Activities:** We offer a wide range of free activities, from traditional sports to innovative games and challenges. These activities are designed to foster social skills and harmony, promoting cohesion and integration among participants from different racial and ethnic backgrounds.

Project 2 - Giving Back to the Community

This annual collaboration with local schools and the Keighley Council delivers Christmas dinners to vulnerable individuals, fostering empathy and social responsibility among young volunteers.

- **Community Impact:** The project targets those who are vulnerable, isolated, or in need of support during the festive season, including families, elderly individuals, and homeless people. By providing a warm meal and a sense of community, we bring joy and kindness to those who may feel overlooked or neglected.

- **Volunteer Development:** Young volunteers play a key role in the project, setting up tables, serving food, cleaning up, and engaging with local people. Through these activities, they develop valuable skills such as teamwork, communication, and empathy, while also contributing to the well-being of others.

Project 3 - Taster Sessions

This initiative engaged 780 Year 7 and 8 students across multiple schools in a 7-week program, with over 130 students participating per school. The sessions served as an introduction to our work, allowing students to experience the benefits of structured physical activity and team-based learning. From these sessions, 40 students per school-particularly those identified as "challenging" or "at risk"-were selected to join an after-school program.

The project focused on building positive relationships with students and their parents, ensuring that families were engaged and supportive of their children's participation. Staff completed essential administrative tasks, conducted home visits, and provided over 217 hours of dedicated input to ensure the program's success. This foundational work laid the groundwork for deeper engagement and long-term impact.

Report of the Trustees
for the year ended 30 June 2024

OBJECTIVES AND ACTIVITIES

Project 4 - After-School Programme

Following the taster sessions, 240 students (40 per school) participated in a 35-week after-school program, totalling 240 service user engagements. The program began with baseline fitness assessments, allowing staff to tailor activities to individual needs and group students by ability for rugby skills coaching.

Beyond physical activity, the program addressed behavioural issues and COVID-related challenges, providing a supportive environment for students to rebuild social skills and confidence. Staff collaborated closely with parents and teachers to ensure holistic support, while lunchtime clubs covered essential topics such as healthy eating, cyber safety, and modern slavery. This comprehensive approach ensured that students not only improved their fitness but also gained valuable life skills.

Project 5 - Lunchtime Skipping Fitness Programme

This innovative 24-week program engaged 30 students per session across six schools during lunch breaks. Using smart skipping ropes, students tracked their progress and set individual fitness goals, fostering a sense of achievement and motivation.

The program was highly successful, improving participants' fitness levels, confidence, and social interaction. By integrating technology and physical activity, we created a fun and engaging way for students to stay active during the school day, while also promoting healthy habits and teamwork.

Project 6 - Schools Competition Programme

Organized in collaboration with Bradford Bulls, this program held six monthly tournaments for Year 7-10 students, engaging 540 participants. The Community Lions Foundation provided venues, equipment, referees, and transport, ensuring that the tournaments ran smoothly and inclusively.

The initiative promoted teamwork, sportsmanship, and community engagement, giving students the opportunity to compete in a structured and supportive environment. These competitions not only developed rugby skills but also fostered a sense of pride and belonging among participants.

Project 7 - Regional Competitions (Inspired By Nines)

In May-June 2024, we hosted two regional rugby tournaments, engaging 90 students from Year 7 and 8. The program aimed to foster interest in rugby among new players and develop their skills in a competitive yet inclusive setting.

These tournaments provided a platform for students to showcase their talents, build confidence, and connect with peers from other schools. The success of the initiative highlighted the growing popularity of rugby and its potential to bring communities together.

Project 8 - Yorkshire Plate Tournament

This middle-tier rugby competition involved 30 students from two schools (Laisterdyke and Carlton Bolling) across four tournaments. Designed for schools that did not qualify for higher-level competitions, the Yorkshire Plate provided an inclusive platform for students to participate and excel.

The program emphasised teamwork, resilience, and fair play, ensuring that all participants felt valued and supported. By creating opportunities for students of varying skill levels, we reinforced the importance of inclusivity in sports.

Project 9 - Champion Schools Programme

This high-profile initiative involved monthly rugby tournaments for Year 7, 8, 9 and 10 students, engaging 130 participants over six tournaments. The program culminated in a historic achievement: St Bede's Year 7 team emerged as national champions, bringing pride to Bradford and showcasing the talent nurtured through our work.

Report of the Trustees
for the year ended 30 June 2024

OBJECTIVES AND ACTIVITIES

The Champion Schools Programme not only developed rugby skills but also promoted community engagement and talent development. It demonstrated the transformative power of sports in unlocking potential and fostering a sense of achievement.

Project 10 - Serious Organised Crime Workshops (SOC)

Year 7 students participated in weekly workshops over 42 weeks, covering critical topics such as cyber crime, modern slavery, and grooming. The initiative aimed to raise awareness of these issues and empower students to make informed choices.

Through interactive sessions and real-life case studies, students gained a deeper understanding of the risks and consequences associated with serious organised crime. The program equipped them with the knowledge and confidence to protect themselves and others, contributing to safer and more resilient communities.

Project 11 - Visit to Leeds Rhinos

Eighty students from six schools attended a professional rugby game, serving as mascots and gaining pitch access. This unique experience fostered social interaction, cultural exchange, and exposure to elite sports.

The event inspired students to pursue their passions and dream big, while also providing a memorable day out. By connecting young people with professional athletes and teams, we reinforced the value of hard work, dedication, and teamwork.

Project 12 - Primary School Early Intervention Work

This project introduced physical activity to Year 5 and 6 students in primary schools, promoting healthy habits and improving fitness levels. By collaborating with school staff, we ensured that the program was seamlessly integrated into the school day.

The initiative laid the foundation for lifelong physical activity, helping students develop a positive relationship with exercise from an early age. It also addressed health inequalities and encouraged inclusivity, ensuring that all children had the opportunity to participate.

Project 13 - Next Level and Progression Rugby League

This 35-week sports development program partnered with local clubs to identify and nurture talented students, with potential pathways to professional clubs. The initiative increased participation, particularly among girls and students of ethnic minority backgrounds, who are often underrepresented in sports.

By providing access to high-quality coaching and opportunities for progression, we empowered students to pursue their athletic ambitions. The program also promoted gender equality and diversity in sports, challenging stereotypes and breaking down barriers.

Project 14 - Peer Mentoring

Although limited due to staffing issues, this program encouraged Year 10 students to assist in schools, fostering leadership and mentorship skills. Peer mentors played a vital role in supporting younger students, creating a culture of collaboration and mutual support.

The initiative highlighted the potential of young people to inspire and guide their peers, reinforcing the importance of positive role models in education and community development.

Report of the Trustees
for the year ended 30 June 2024

OBJECTIVES AND ACTIVITIES

Collective Impact

These projects collectively engaged thousands of students in physical activity, addressed behavioural and social issues, and promoted inclusivity and community involvement. By combining sports, education, and mentorship, we have created a holistic approach to youth development that empowers young people to overcome challenges, build brighter futures, and contribute positively to their communities.

Our work would not be possible without the dedication of our staff, the support of our partners, and the resilience of the young people we serve. Together, we are making a lasting difference, one life at a time.

Key Performance Indicators

Our achievements this year are reflected in a number of key performance indicators, which demonstrate the breadth and depth of our impact:

- **School Partnerships:** We have established strategic partnerships with six schools in high-crime areas, providing essential support and resources to the most vulnerable groups within these communities.
- **Youth Engagement:** Between September and October 2024, we directly engaged 750 young people through physical activity programs and health initiatives. This includes an 42 week program with six secondary schools, which benefited 360 young people, and a one-off health and well-being project involving 170 primary school pupils.
- **Serious Organised Crime (SOC) Awareness:** Our SOC projects have significantly improved understanding among participating youth, with 149 out of 156 high-need participants demonstrating enhanced knowledge of SOC and personal safety by the end of the program.
- **After-School Programs:** Our Inspiring Others initiative facilitated the transition of 240 young people into our 42-week after-school program, with 167 participants continuing their journey in the extended provision.
- **Sports Development:** 56 participants have joined local amateur rugby clubs, fostering community sports involvement, while two exceptional individuals have progressed to play for semi-professional rugby league clubs.
- **Leadership Development:** 69 young people have accessed our Leadership and Mentor Program, which equips them to lead workshop delivery and contribute to after-school sports activities.

Social Return on investments

Our work has delivered tangible benefits for young people and the wider community, including:

- Enhanced physical, mental, and emotional well-being.
- Increased aspirations and community involvement.
- Improved life choices and access to education and employment opportunities.
- Reduced engagement in drug abuse, alcohol misuse, and criminal activity.

FINANCIAL REVIEW

Financial review

During the year the charity made a deficit of £1,198 (2023: surplus £21,017). Reserves at the end of the year were £79,162 (2023; £80,360) of which £43,825 (2023; £43,524) are freely available.

Report of the Trustees
for the year ended 30 June 2024

FINANCIAL REVIEW

Reserves policy

Introduction

This policy outlines the principles and guidelines for maintaining adequate financial reserves to ensure the long-term sustainability and operational continuity of Community Lions Foundation. This policy is established in accordance with guidance issued by the Charity Commission for England and Wales.

Purpose of Reserves

The purpose of holding reserves is to:

- Provide a financial buffer against unforeseen fluctuations in funding streams.
- Ensure the continuity of the charity's core activities in the event of unexpected financial challenges.
- Enable the charity to respond to new opportunities or adapt to changing circumstances.
- Maintain stakeholder confidence in the charity's financial stability and responsible management.

Target Reserve Level

The trustees have determined that a target reserve level equivalent to approximately six months of the charity's average operational expenditure is appropriate. This level is currently £43,825.

Rationale for Target Reserve Level

The target reserve level is based on a comprehensive risk assessment that considers:

- The charity's reliance on specific funding sources and the potential for funding withdrawals.
- The charity's operational costs and commitments.
- The need to maintain service delivery to beneficiaries.
- The average monthly expenditure of the charity which is £8,052.
- The desire to have a financial buffer that allows adequate time to source alternative funding or change operational procedure.

Permitted Use of Reserves

Reserves may be used to:

- Cover short-term cash flow deficits caused by delays in funding.
- Fund unexpected expenditures or emergencies that threaten the charity's operations.
- Support the continuation of core activities during periods of funding shortfalls.
- Fund planned and unexpected one-off expenditure that is in line with the charities charitable objects.

Review and Monitoring

- The trustees will review the reserve policy annually or more frequently if significant changes occur in the charity's funding or operational environment.
- The adequacy of the reserve level will be monitored regularly, and adjustments will be made as necessary.
- The reserves will be reviewed if there are any major changes to the charities income or expenditure.

Reporting

- The level of reserves and any significant changes will be reported in the trustees' annual report and accounts.
- The reserves policy will be made available to stakeholders upon request.

Governance

- Decisions regarding the use of reserves will be made by the trustees.
- All reserve transactions will be properly recorded and documented.

Community Lions Foundation

Report of the Trustees **for the year ended 30 June 2024**

FINANCIAL REVIEW

Implementation

This policy will be implemented with immediate effect and will be regularly reviewed to ensure its continued effectiveness.

Key Considerations for Your Charity

- **Specific Funding Risks:** Tailor the risk assessment section to reflect the specific funding challenges your charity faces.
- **Operational Costs:** Ensure the reserve level accurately reflects your charity's operational costs.
- **Regular Review:** Emphasize the importance of regular reviews to maintain the policy's relevance.
- **Documentation:** Ensure all reserve-related decisions and transactions are properly documented..

Trustee Report: Analysis of Unrestricted Reserves

Trustees are keen to see the reserves remain around this level to provide a fall back, should the funding relied upon for the continuation of its activities be withdrawn. The unrestricted reserves stand at £43,825 - This would roughly be 6 months of expenditure.

In Conclusion

We are confident that our current reserves provide a robust financial foundation for Community Lions Foundation. We are committed to responsible financial management and will continue to work diligently to ensure the long-term health of our charity.

FUTURE PLANS

With the support of a five-year National Lottery grant, we will continue delivering our Inspiring Others program, expanding our reach to primary and secondary schools. We are committed to:

- Strengthening organisational resilience post-Covid.
- Enhancing program quality through small-scale funding opportunities.
- Supporting neuro-diverse learners and developing innovative educational resources.

Launching in April 2025, this hub will identify and support gifted students through personalised learning plans, mentorship, and local opportunities. The initiative aims to celebrate and nurture unique abilities, ensuring that every student has the chance to reach their full potential.

By providing tailored support and resources, we will empower gifted students to excel academically, socially, and personally. The hub will also foster a sense of pride and achievement, inspiring others to strive for excellence.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is governed by its memorandum and articles of association, with trustees recruited from business, public service, and the third sector to drive our mission forward.

Recruitment and appointment of new trustees

New trustees are selected and appointed from the local and regional area, they are selected from areas of business, public service or third sector organisation into roles that fit the pillars of the trust and therefore play a part in the driving forward of activities.

This report reflects our dedication to transforming lives and building stronger communities. Together, we are creating a brighter future for young people.

Approved by order of the board of trustees on 18th March 2025 and signed on its behalf by:

Report of the Trustees
for the year ended 30 June 2024

A handwritten signature in black ink, appearing to read 'P E Shaw', is positioned above a horizontal dotted line.

P E Shaw - Trustee

**Independent Examiner's Report to the Trustees of
Community Lions Foundation**

Independent examiner's report to the trustees of Community Lions Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Andrew Day

Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Date: 19th April 2025

Community Lions Foundation

Statement of Financial Activities
for the year ended 30 June 2024

	Notes	Unrestricted funds £	Restricted fund £	30.6.24 Total funds £	30.6.23 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		301	-	301	500
Charitable activities					
Charitable activities		-	95,120	95,120	105,008
Total		<u>301</u>	<u>95,120</u>	<u>95,421</u>	<u>105,508</u>
EXPENDITURE ON					
Charitable activities					
Support		-	-	-	335
Charitable activities		-	96,619	96,619	84,156
Total		<u>-</u>	<u>96,619</u>	<u>96,619</u>	<u>84,491</u>
NET INCOME/(EXPENDITURE)		301	(1,499)	(1,198)	21,017
RECONCILIATION OF FUNDS					
Total funds brought forward		43,524	36,836	80,360	59,343
TOTAL FUNDS CARRIED FORWARD		<u><u>43,825</u></u>	<u><u>35,337</u></u>	<u><u>79,162</u></u>	<u><u>80,360</u></u>

The notes form part of these financial statements

Community Lions Foundation (Registered number: 06218426)

Balance Sheet
30 June 2024

	Notes	Unrestricted funds £	Restricted fund £	30.6.24 Total funds £	30.6.23 Total funds £
FIXED ASSETS					
Tangible assets	5	-	833	833	510
CURRENT ASSETS					
Cash at bank		43,825	47,229	91,054	83,752
CREDITORS					
Amounts falling due within one year	6	-	(12,725)	(12,725)	(3,902)
NET CURRENT ASSETS		<u>43,825</u>	<u>34,504</u>	<u>78,329</u>	<u>79,850</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>43,825</u>	<u>35,337</u>	<u>79,162</u>	<u>80,360</u>
NET ASSETS		<u><u>43,825</u></u>	<u><u>35,337</u></u>	<u><u>79,162</u></u>	<u><u>80,360</u></u>
FUNDS	7				
Unrestricted funds				43,825	43,524
Restricted funds				<u>35,337</u>	<u>36,836</u>
TOTAL FUNDS				<u><u>79,162</u></u>	<u><u>80,360</u></u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 18th March 2025 and were signed on its behalf by:


.....

P E Shaw - Trustee

The notes form part of these financial statements

Community Lions Foundation

Notes to the Financial Statements **for the year ended 30 June 2024**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable activities

Includes expenditure associated with the costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

Include those activities incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

All tangible fixed assets are at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Assets held under finance lease are depreciated in the same manner as owned assets.

Renewals, repairs and maintenance are charged to profit and loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using a mixture of methods. The depreciation bases are as detailed above.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposal are determined by comparing the proceeds with the carrying amount and are credited or charged to the income statement.

Community Lions Foundation

Notes to the Financial Statements - continued for the year ended 30 June 2024

1. ACCOUNTING POLICIES - continued

Tangible fixed assets

Impairment of fixed assets

At each balance sheet date, the Company reviews the carrying amounts of its property, plant and equipment to determine whether there is any indication that any items of property, plant and equipment have suffered an impairment loss. If any such indications exists, the recoverable amount of an asset is estimated in order to determine the extent of the impairment loss, if any. Where it is not possible to estimate the recoverable amount of the asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. Impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount that would have been determined (net of depreciation) had no impairment loss been recognised for the asset in the prior years. A reversal of an impairment loss is recognised as income immediately.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Donated assets

Donated assets are included in incoming resources when the benefit is reasonably quantifiable and measurable. These assets are valued by the trustees at their current value.

Pension costs and other post retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.6.24	30.6.23
	£	£
Depreciation - owned assets	240	127
	<u> </u>	<u> </u>

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2024

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2024 nor for the year ended 30 June 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2024 nor for the year ended 30 June 2023.

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

	30.6.24	30.6.23
Service providers (Employed)	1	1
Service providers (Self Employed)	2	1
	3	2

No employees received emoluments in excess of £60,000.

5. TANGIBLE FIXED ASSETS

	Fixtures and fittings £
COST	
At 1 July 2023	637
Additions	563
At 30 June 2024	1,200
DEPRECIATION	
At 1 July 2023	127
Charge for year	240
At 30 June 2024	367
NET BOOK VALUE	
At 30 June 2024	833
At 30 June 2023	510

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2024

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.24	30.6.23
	£	£
Social security and other taxes	838	901
Accruals and deferred income	11,887	3,001
	<u>12,725</u>	<u>3,902</u>

7. MOVEMENT IN FUNDS

	At 1.7.23	Net movement in funds	At 30.6.24
	£	£	£
Unrestricted funds			
Charitable fund	43,524	301	43,825
Restricted funds			
Restricted fund	36,836	(1,499)	35,337
	<u>80,360</u>	<u>(1,198)</u>	<u>79,162</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
Charitable fund	301	-	301
Restricted funds			
Restricted fund	95,120	(96,619)	(1,499)
	<u>95,421</u>	<u>(96,619)</u>	<u>(1,198)</u>

Comparatives for movement in funds

	At 1.7.22	Net movement in funds	Transfers between funds	At 30.6.23
	£	£	£	£
Unrestricted funds				
Charitable fund	43,054	165	305	43,524
Restricted funds				
Restricted fund	16,289	20,852	(305)	36,836
	<u>59,343</u>	<u>21,017</u>	<u>-</u>	<u>80,360</u>

Community Lions Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2024

7. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
Charitable fund	500	(335)	165
Restricted funds			
Restricted fund	105,008	(84,156)	20,852
TOTAL FUNDS	<u>105,508</u>	<u>(84,491)</u>	<u>21,017</u>

Name of Fund	Description, nature and purpose of the fund
General	The 'free reserves' available to undertake the charitable objectives of the charity.
Restricted	Restricted funds can only used for specific purposes within the objective of the charity. Restrictions arise when specified by the donor restricted funds during the year were Grants from The National Lottery which were used to deliver programmes to provide positive activities to young people, improving their confidence and lifestyles through sport.

8. EMPLOYEE BENEFIT OBLIGATIONS

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The total contributions to the company's scheme was £1,418 (2023: £1,264). There were no contributions outstanding at the balance sheet date.

9. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2024.

Accounts

Internet Return Accepted for client COUGARS

Name	Community Lions Foundation
UTR	8194411946
IRMark	NVOIPFDIPAIXQDRKZSO3GCF75VIKBQVG
Date	03/04/2024
Time	13:13:35 GMT
Gateway	https://transaction-engine.tax.service.gov.uk/submission

Accounts

REGISTERED COMPANY NUMBER: 06218426 (England and Wales)
REGISTERED CHARITY NUMBER: 1121701

Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 30 June 2022
for
Community Lions Foundation
Previously known as Community Cougars Foundation

Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Community Lions Foundation
previously known as Community Cougars Foundation

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for the year ended 30 June 2022

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Community Lions Foundation
previously known as Community Cougars Foundation

Reference and Administrative Details
for the year ended 30 June 2022

TRUSTEES	M D Hurley P Rodgers P E Shaw M J Dawson (resigned 11.10.21) B Morris (resigned 11.10.21)
COMPANY SECRETARY	M D Hurley
REGISTERED OFFICE	Keighley Town Council Keighley Civic Centre North Street Keighley West Yorkshire BD21 3RZ
REGISTERED COMPANY NUMBER	06218426 (England and Wales)
REGISTERED CHARITY NUMBER	1121701
INDEPENDENT EXAMINER	Walkers Accountants Limited Aireside House Aireside Business Centre Royd Ings Avenue Keighley West Yorkshire BD21 4BZ
BANKERS	Barclays Bank PLC 77 North Street Keighley BD21 3RZ

Community Lions Foundation (Registered number: 06218426)
previously known as Community Cougars Foundation

Report of the Trustees
for the year ended 30 June 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and activities

Community Lions Foundation (CLF) aim to improve opportunities for young people from disadvantaged backgrounds, using physical activities and education workshops to address various health, wellbeing, and social inclusion imperatives. Our work is guided by the following objectives:

Our work is guided by the following objectives:

Educating young people through workshops about the pros and cons of their lifestyle choices, and the benefits of making positive decisions. Through physical activity sessions, we enable young people to learn and develop personal and social life skills. For example, communicating and working as a team; becoming more physically active and making healthier lifestyle choices; and becoming resilient and understanding the benefits of hard work.

Empowering young people to become future role models for others in their local neighbourhoods and communities, by developing their educational and career aspirations. Through a pro-active approach to including young people in a range of decision-making situations through the educational and physical activity sessions, young people are given a voice to raise and explore their individual needs and wishes as well as support others through peer mentoring and other voluntary work.

Connecting young people to positive networks of care to offset feelings of loneliness. By expanding their social connections and wider links to other community organisations, the young people have access to on-going forms of social, physical, and mental health support facilities as well as inspiring their future educational, employment, and lifestyle choices.

Report of the Trustees
for the year ended 30 June 2022

OBJECTIVES AND ACTIVITIES

Achievements and key performance indicators

Our Key objectives for the work we have done in this financial year, has led to the following outcomes:

1. Prevented at-risk young people (between the ages of 10 to 18 years old) engaging in crime and anti-social behaviour, ensuring all project participants are transferred to one or more of our programme exit pathways (to ensure long-term prevention).
2. Increased the number of marginalised groups - particularly those from Black, African, and British Asian backgrounds (at higher-risk of obesity-related health conditions) - engaging in a variety of physical activity to enhance their health and fitness levels.
3. Developed the personal attributes of young people by not only raising their educational/ employability skills and competences but, also, improving their social skills and abilities to engage with a range of people.
4. Provided much needed forms of community and care whilst many other private, public, and third-sector services were closed and/or unable to recruit and sustain the long-term engagement of at-risk young people.

How did we meet our objectives?

We know that many young people are in-need of additional support to address their different and complex social, physical, and mental health needs, to improve their life chances, and become responsible members of the local community. During this financial year, the challenges of Covid19 heightened the needs of many young people, missing long-periods away from the structures of school support and care especially during periods of lockdown and/or self-isolation. The sudden and serious threat of Covid, made us diversify how we work so we could continue to meet the complex needs of those most vulnerable in society. That is, to off-set the impacts of Covid upon the health and well-being of already vulnerable groups.

Despite the challenges of working during the height of the Covid epidemic in the UK, and especially as it developed in the Bradford and Keighley areas, Community Lions Foundation are pleased to report that we did not have to access the government furlough scheme (to maintain our provision to those who most needed it). Indeed, we were able to adapt and expand our services (to include also a greater number of not in education at-risk young people) by working with community partners (e.g. secondary schools, Keighley Council, and local parents, carers, and youth services) to ensure mutual financial sustainability. During this financial year, our income from public sector grants has increased and, despite the additional cost of ensuring we followed strict national and local Covid restrictions and safety guidelines, we were able to maintain a £59,343 (2021: £52,068) reserve amount.

Project Summaries:

Inspiring Others

Has been developed and delivered over the last two years (previously supported by West Yorkshire Police and the UK Home Office). We use a combination of after-school sport and physical activity training sessions and educational workshops to not only help young people better understand the nature and impact of serious organised crime but, also, to provide knowledge and support mechanisms that will enable at-risks students to stay safe (and avoid being groomed into a life of crime).

As a recipient of the Emergency Covid19 fund - via the National Lottery - we were able to continue working with some of the most at-risk pupils. Indeed, Community Lions Foundation were one of a few external organisations in the Bradford and Keighley districts, who were allowed onto school grounds (following health and safety risk evaluations and government guidelines) to support those most vulnerable to becoming involved in criminal activity. This experience has prepared us to be able to deliver our programme using online technology, our facilities at Keighley Civic Centre, and on-going school-based provision. We can therefore continue to deliver our programme if the government further sets Covid restrictions. This project will continue working with our school partners (5 secondary schools and a primary schools in schools' catchment areas), for five years, addressing the following project aims: To prevent engagement in serious and organised crime with at-risk young people. We will do so through the following objectives:

1. Address the lack of engagement in regular physical activity that may have detrimentally effected pupils' fitness levels (being housebound and perhaps not exercising during lockdown), exacerbating risk of health conditions prevalent particularly amongst South Asian communities.

Report of the Trustees
for the year ended 30 June 2022

OBJECTIVES AND ACTIVITIES

2. Address the personal and social needs of at-risk young pupils by using team games and leadership exercises within physical activity sessions to developing their communication, co-operation and teamwork skills. For many, after a long period of social distancing and potentially self-isolating during COVID-19, re-connecting with their peers at school through fun and interactive activities that boost their "feel-good" hormones is crucial to improving their well-being and morale.

3. Address the mental health needs of at-risk young pupils especially as those who may have been exposed and/or harmed through forms of serious organised crime. CLF provision aims to build pupils' self-esteem (by setting and achieving physical activity goals), confidence (in using their voices, expressing opinions, and being heard in debates) and developing positive mindsets including being resilient and bouncing back from defeats in team-games as well as inspiring them to achieve by using inspiring role models, becoming peer mentors, and linking to CLF exit-pathways, such as undertaking accredited leadership awards (e.g. Duke of Edinburgh).

Love Sport, Hate Crime

Funded by Safer Communities. This project arose from knowledge shared with CLF networks and partners about the challenging behaviours demonstrated by many young people following long periods away from school during the first UK lockdown, and subsequent regional and individual periods of isolation. Thus, this project used games and physical activity to work on the social, emotional, and mental health of young people to address their engagement in (and sometimes as victims of) hate crime such as racist discrimination, bullying, and fighting. Through the development of pro-social behaviours, learning about respect, and working with one another, we also supported young people develop personal skills and attributes relevant to the workplace.

Tackling Violence through Sport

Funded by West Yorkshire Violent Crime Reduction Unit July 2021 to June 2022 divert young people from engaging in violent crime and reducing re-offending rates. The work especially focused upon addressing knife crimes, gang fights (related to drug-trading), and hate crime, by using sport and educational workshops to teach young people about the risks and consequences of such activities as well as how to make decisions to keep themselves safe (and away from risky people and places). The provision was delivered at the Keighley Civic Centre, mainly delivering to at-risk young people not in education.

Doorstep Sports Project

This is based on the philosophy of using after-school provision to engage young people who may not be able to afford to play sport in the local community. Significantly, we base our provision at local schools, encouraging young people to join us in a space that is familiar and feels safe to them. The timings also suit most of our young people (of BAME heritage) who are often required to be home in time to attend the Mosque (Monday-Friday) between 5-7pm. Thus, we have come to develop strong relationships of trust with many local parents, who also prefer the school-setting as a safe space, resulting in our ability to recruit and retain large numbers of participants through our provision. The activities we provide are free in-cost, mixing different exercises and training drills, using new and different equipment. Significantly, we focus on learning to get along through various teamwork games and tasks, which at the same time promotes cohesion amongst the different racial and ethnic young people who participate in the project (i.e. tackling race-based gang cultures and violent rivalries).

Inspiring BAME Girls

This project was funded by Start Academy, delivered between August 2021 - February 2022. We worked specifically with BAME young girls and boys to address their physical and mental health needs. By delivering a range of taster activities, to promote long term engagement in physical activity, the young girls were connected to other (free or relatively cheap) community providers of the sport and physical activities they enjoyed the most.

Achievement and Key Performance Indicators:

- Number of School Partnerships - Six - (unable to fund engagement with all schools on our waiting list, so we have targeted the most vulnerable communities) where we know crime-related activities to be high.

- Number of young people we have directly worked with 995

- Percent of in-need young people whose understanding of Serious Organised Crime Projects (SOC) and how to stay safe, improved from the start-to-end of programme intervention 95%

Community Lions Foundation (Registered number: 06218426)
previously known as Community Cougars Foundation

Report of the Trustees
for the year ended 30 June 2022

OBJECTIVES AND ACTIVITIES

- Percentage of in-need young people who progressed from Community Lions Foundation Inspiring Others to our after-school provision 100%
- Percentage of young people who join local amateur clubs (where they can access on-going positive networks of support and care) 32%
- Percentage of young people who go on to play for a semi-professional or professional rugby league club 10%
- Percentage who go onto access Community Lions Foundation Leadership and Mentor Programme 80% (through this one-year qualification -accredited through the Duke of Edinburgh leadership award - young people support the delivery of our workshop (and after-school sport provision) to develop their leadership capacities and, become role models to younger secondary school-aged pupils.

CLF Leadership and Mentor Scheme

58% of pupils who attend our Community Lions Foundation after-school provision, took up the opportunity to access our Community Lions Foundation leadership programme by undertaking an annual learning programme (aiming to meet the criteria for the Duke of Edinburgh Award).

Social Return on investments

- Empowerment of young people especially those disadvantaged in some way, enabling them to play a more active role and access opportunities open to them (sporting or otherwise). This would support them in making informed positive choices in their everyday lives and routines to overcome the challenges they face.
- Have ensure that 'sport' is used as effective tool in community regeneration, social exclusion, health inequalities, community safety, education and lifelong learning and bringing communities together.
- Raised aspirations and motivation leading to greater community involvement and seeking out social, educational and employment opportunities.
- Improved physical, mental and emotional health and well-being including physiological changes, raised levels of self-esteem and self-confidence, and a sense of trust in themselves and others. Also improvements in more specific ways relating to physical health and healthier lifestyles.
- More informed and better life choices in relation to health, well-being and participating in sports and physical activity.
- Increased opportunities, encouragement & support for young people who may not normally participate in sporting/outdoor education/physical activities particularly those who may experience barriers to involvement.
- Increased skills levels in specific sports.
- Outdoor activities which they can use in the future to promote their health & well-being through recreation or in a professional sense by accessing employment in these fields.
- Young people seeking positive alternatives to drug, alcohol misuse and criminal activity.
- Young people achieving formal qualifications which for many of the young women we work with will be the first time they have done so especially if they have missed out in more traditional educational settings.

FINANCIAL REVIEW

Financial review

During the year the charity made a surplus of £7,275 (2021: £2,447). Reserves at the end of the year were £59,343 (2021: £52,068) of which £43,054 (2021: £43,082) are freely available. The trustees are keen to see the reserves increase to provide a fall back should the funding relied upon for the continuation of it's activities be withdrawn.

Community Lions Foundation (Registered number: 06218426)
previously known as Community Cougars Foundation

Report of the Trustees
for the year ended 30 June 2022

FINANCIAL REVIEW

Reserves policy

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The trustees considers that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

FUTURE PLANS

Having been awarded a National Lottery Reaching Communities 5-year fund, we start delivery of our "Inspiring Others" programme. In the second year of delivery, we will work with six secondary schools to specifically engage vulnerable young people (from across Year 7, 8 and 9). We will also be working with younger aged primary school pupils by delivering taster sessions across each secondary school partners' feeder primary school

We wish to showcase our past and on-going work through public dissemination activity including press reports, events, and media outputs.

We will continue to expand our organisational resilience in the post-Covid environment, to ensure we have the skills, facilitates, and staff team, to further build our out-of-school deliver with a range of young people (including those not in education).

We will also be aiming to improve the quality of our provision by applying for small-scale funding bids to focus upon working with neuro-diverse learners, one-to-one mentoring, and using new and different technologies to develop our educational resources.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, memorandum and articles of association dated 18 April 2007 as amended by special resolution dated 9 July 2007.

Recruitment and appointment of new trustees

New trustees are selected and appointed from the local and regional area, they are selected from areas of business, public service or third sector organisation into roles that fit the pillars of the trust and therefore play a part in the driving forward of activities.

CHANGE OF NAME

The charitable company passed a special resolution on 1 November 2022 changing its name from Community Cougars Foundation to Community Lions Foundation.

Approved by order of the board of trustees on 28/3/2023 and signed on its behalf by:


.....
P E Shaw - Trustee

Independent Examiner's Report to the Trustees of
Community Lions Foundation
previously known as Community Cougars Foundation

Independent examiner's report to the trustees of Community Lions Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Andrew Day
ACA
Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Date: 26/3/23

Community Lions Foundation
previously known as Community Cougars Foundation

Statement of Financial Activities
for the year ended 30 June 2022

	Notes	Unrestricted funds £	Restricted fund £	30.6.22 Total funds £	30.6.21 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		3,650	150	3,800	77
Charitable activities					
Charitable activities		-	85,685	85,685	85,390
Total		<u>3,650</u>	<u>85,835</u>	<u>89,485</u>	<u>85,467</u>
EXPENDITURE ON					
Charitable activities					
Support		-	846	846	766
Charitable activities		<u>3,700</u>	<u>77,664</u>	<u>81,364</u>	<u>82,254</u>
Total		<u>3,700</u>	<u>78,510</u>	<u>82,210</u>	<u>83,020</u>
NET INCOME/(EXPENDITURE)		(50)	7,325	7,275	2,447
Transfers between funds	5	<u>22</u>	<u>(22)</u>	<u>-</u>	<u>-</u>
Net movement in funds		(28)	7,303	7,275	2,447
RECONCILIATION OF FUNDS					
Total funds brought forward		43,082	8,986	52,068	49,621
TOTAL FUNDS CARRIED FORWARD		<u><u>43,054</u></u>	<u><u>16,289</u></u>	<u><u>59,343</u></u>	<u><u>52,068</u></u>

The notes form part of these financial statements

Community Lions Foundation (Registered number: 06218426)
previously known as Community Cougars Foundation

Balance Sheet
30 June 2022

	Notes	Unrestricted funds £	Restricted fund £	30.6.22 Total funds £	30.6.21 Total funds £
CURRENT ASSETS					
Cash at bank		43,820	17,368	61,188	58,220
CREDITORS					
Amounts falling due within one year	4	(766)	(1,079)	(1,845)	(6,152)
NET CURRENT ASSETS		<u>43,054</u>	<u>16,289</u>	<u>59,343</u>	<u>52,068</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>43,054</u>	<u>16,289</u>	<u>59,343</u>	<u>52,068</u>
NET ASSETS		<u><u>43,054</u></u>	<u><u>16,289</u></u>	<u><u>59,343</u></u>	<u><u>52,068</u></u>
FUNDS	5				
Unrestricted funds				43,054	43,082
Restricted funds				<u>16,289</u>	<u>8,986</u>
TOTAL FUNDS				<u><u>59,343</u></u>	<u><u>52,068</u></u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 28/3/2023 and were signed on its behalf by:


 P E Shaw - Trustee

The notes form part of these financial statements

Community Lions Foundation
previously known as Community Cougars Foundation

Notes to the Financial Statements
for the year ended 30 June 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable activities

Includes expenditure associated with the costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

Include those activities incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Donated assets

Donated assets are included in incoming resources when the benefit is reasonably quantifiable and measurable. These assets are valued by the trustees at their current value.

Community Lions Foundation
previously known as Community Cougars Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2022

2. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2022 nor for the year ended 30 June 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2022 nor for the year ended 30 June 2021.

3. STAFF COSTS

The average monthly number of employees during the year was as follows:

	30.6.22	30.6.21
Service providers (Employed)	2	2
Service providers (Self Employed)	1	-
	<u>3</u>	<u>2</u>

No employees received emoluments in excess of £60,000.

4. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.22	30.6.21
	£	£
Social security and other taxes	1,079	-
Accruals and deferred income	766	6,152
	<u>1,845</u>	<u>6,152</u>

5. MOVEMENT IN FUNDS

	At 1.7.21	Net movement in funds	Transfers between funds	At 30.6.22
	£	£	£	£
Unrestricted funds				
Charitable fund	43,082	(50)	22	43,054
Restricted funds				
Restricted fund	8,986	7,325	(22)	16,289
	<u>52,068</u>	<u>7,275</u>	<u>-</u>	<u>59,343</u>
TOTAL FUNDS				

Community Lions Foundation
previously known as Community Cougars Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2022

5. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
Charitable fund	3,650	(3,700)	(50)
Restricted funds			
Restricted fund	85,835	(78,510)	7,325
TOTAL FUNDS	<u>89,485</u>	<u>(82,210)</u>	<u>7,275</u>

Comparatives for movement in funds

	At 1.7.20 £	Net movement in funds £	Transfers between funds £	At 30.6.21 £
Unrestricted funds				
Charitable fund	49,621	(6,543)	4	43,082
Restricted funds				
Restricted fund	-	8,990	(4)	8,986
TOTAL FUNDS	<u>49,621</u>	<u>2,447</u>	<u>-</u>	<u>52,068</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
Charitable fund	5,526	(12,069)	(6,543)
Restricted funds			
Restricted fund	79,941	(70,951)	8,990
TOTAL FUNDS	<u>85,467</u>	<u>(83,020)</u>	<u>2,447</u>

Community Lions Foundation
previously known as Community Cougars Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2022

5. MOVEMENT IN FUNDS - continued

Name of Fund	Description, nature and purpose of the fund
General	The 'free reserves' available to undertake the charitable objectives of the charity.
Restricted	Restricted funds can only used for specific purposes within the objective of the charity. Restrictions arise when specified by the donor restricted funds during the year were Grants from The National Lottery, West Yorkshire Police and the UK Home Office, which were used to deliver programmes to provide positive activities to young people, improving their confidence and lifestyles through sport.

6. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2022.

Accounts

REGISTERED COMPANY NUMBER: 06218426 (England and Wales)
REGISTERED CHARITY NUMBER: 1121701

Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 30 June 2021
for
Community Cougars Foundation

Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Community Cougars Foundation

Contents of the Financial Statements
for the year ended 30 June 2021

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Community Cougars Foundation

Reference and Administrative Details
for the year ended 30 June 2021

TRUSTEES	M D Hurley P Rodgers (appointed 16.11.20) P E Shaw M J Dawson (resigned 11.10.21) B Morris (resigned 11.10.21)
COMPANY SECRETARY	M D Hurley
REGISTERED OFFICE	Keighley Town Council Keighley Civic Centre North Street Keighley West Yorkshire BD21 3RZ
REGISTERED COMPANY NUMBER	06218426 (England and Wales)
REGISTERED CHARITY NUMBER	1121701
INDEPENDENT EXAMINER	Walkers Accountants Limited Aireside House Aireside Business Centre Royd Ings Avenue Keighley West Yorkshire BD21 4BZ
BANKERS	Barclays Bank PLC 77 North Street Keighley BD21 3RZ

Report of the Trustees
for the year ended 30 June 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and activities

The aim of the Community Cougars Foundation (CCF) is to improve opportunities for young people from disadvantaged background, using physical activities and education workshops to address various health, wellbeing and social inclusion imperatives.

Our work is guided by the following objectives:

Educating young people through workshops about the pros and cons of their lifestyle choices, and the benefits of making positive decisions. Through physical activity sessions, we enable young people to learn and develop personal and social life skills. For example, communicating and working as a team; becoming more physically active and making healthier lifestyle choices; and becoming resilient and understanding the benefits of hard work.

Empowering young people to become future role models for others in their local neighbourhoods and communities, by developing their educational and career aspirations. Through a pro-active approach to including young people in a range of decision-making situations through the educational and physical activity sessions, young people are given a voice to raise and explore their individual needs and wishes as well as support others through peer mentoring and other voluntary work.

Connecting young people to positive networks of care to offset feelings of loneliness. By expanding their social connections and wider links to other community organisations, the young people have access to on-going forms of social, physical, and mental health support facilities as well as inspiring their future educational, employment, and lifestyle choices.

Report of the Trustees
for the year ended 30 June 2021

OBJECTIVES AND ACTIVITIES

Achievements and key performance indicators

Our Key objectives for the work we have done in this financial year, has led to the following outcomes:

1. Prevented at-risk young people (between the ages of 11 to 18 years old) engaging in crime and anti-social behaviour, ensuring all project participants are transferred to one or more of our programme exit pathways (to ensure long-term prevention).
2. Increased the number of marginalised groups - particularly those from Black, African, and British Asian backgrounds (at higher-risk of obesity-related health conditions) - engaging in a variety of physical activity to enhance their health and fitness levels.
3. Developed the personal attributes of young people by not only raising their educational/ employability skills and competences but, also, improving their social skills and abilities to engage with a range of people.
4. Provided much needed forms of community and care whilst many other private, public, and third-sector services were closed and/or unable to recruit and sustain the long-term engagement of at-risk young people.

How did we meet our objectives?

We know that many young people are in-need of additional support to address their different and complex social, physical, and mental health needs, to improve their life chances, and become responsible members of the local community. During this financial year, the challenges of Covid19 heightened the needs of many young people, missing long-periods away from the structures of school support and care especially during periods of lockdown and/or self-isolation. The sudden and serious threat of Covid, made us diversify how we work so we could continue to meet the complex needs of those most vulnerable in society. That is, to off-set the impacts of Covid upon the health and well-being of already vulnerable groups.

Despite the challenges of working during the height of the Covid epidemic in the UK, and especially as it developed in the Bradford and Keighley areas, Community Cougars Foundation are pleased to report that we did not have to access the government furlough scheme (to maintain our provision to those who most needed it). Indeed, we were able to adapt and expand our services (to include also a greater number of not in education at-risk young people) by working with community partners (e.g. secondary schools, Keighley Council, and local parents, carers, and youth services) to ensure mutual financial sustainability. During this financial year, our income from public sector grants has increased and, despite the additional cost of ensuring we followed strict national and local Covid restrictions and safety guidelines, we were able to maintain a £30,000 reserve amount.

Project Summaries:

Give Bradford Resilience Fund

Was funded to continue to support the work we do with young people, specifically in terms of our after-school community provision, and new forms of delivery at Keighley Civic Centre. With Covid19 impacting young people's access to local support services, this provision developed our work to meet the needs of those who were specifically not-in-school or engaged in part-time education. Thus, ensuring we had the organisational capacity and skills to engage this new and vulnerable demographic.

Holiday Activities and Food programme (HAFP)

Funded by Bradford Council enabled Community Cougars Foundation to deliver food parcels to pupils of low-income families, to ensure no families go hungry during the Christmas holiday of 2020/2021. Working with young people to identify cost effective and healthy food choices (supported by Morrison's supermarket), food parcels was made-up to ensure a family of seven could cook two hot meals a day, for a period of 10 days, using recipes from cookbook included in the donated packages.

Inspiring BAME Girls

This project was funded by an "Awards for All" grant, delivered between 2020 - February 2021. We worked specifically with BAME young girls to address their physical and mental health needs. By delivering a range of taster activities, to promote long term engagement in physical activity, the young girls were connected to other (free or relatively cheap) community providers of the sport and physical activities they enjoyed the most.

Report of the Trustees
for the year ended 30 June 2021

OBJECTIVES AND ACTIVITIES

Inspiring Others

- Building on past provision (Home Office and West Yorkshire Police 2020/2022 funded grant), during this financial period we successfully won a Covid19 emergency grant to continue our work with at-risk groups. Working closely with secondary school headteachers, and meeting Covid health and safety guidelines, a programme of sport and educational activities was delivered on school premises with at-risk pupils. The programme activities enabled young people to better understand the consequences of engagement in serious and organised forms of crime such as county lines, grooming, modern day slavery, and cybercrime.

- In 2021 we also delivered an adapted version of Inspiring Others specifically to South Asian young people (using a National Lottery, Covid 19 emergency grant). At the time of applying for funds, we noted the higher incidence of Covid 19 cases (and greater death toll) amongst ethnic minority populations (especially in the Bradford and Keighley regions of the UK). Exacerbating the health needs of already vulnerable South Asian communities who are genetically prone to diabetes, for instance. Thus, in addition to delivering sessions about serious and organised forms of crime (see above) this provision specifically addressed the physical, mental, and social health needs of at-risk pupils of mainly Pakistani backgrounds. We also used this opportunity to pilot new forms of research and evaluation: 1) to measure and monitor the success of the project in terms of preventing serious and organised forms of crime; 2) expanding the social networks of project participants; and 3) improving physical and mental health levels of the young people.

Love Sport, Hate Crime

Funded by Safer Communities. This project arose from knowledge shared with CCF networks and partners about the challenging behaviours demonstrated by many young people following long periods away from school during the first UK lockdown, and subsequent regional and individual periods of isolation. Thus, this project used games and physical activity to work on the social, emotional, and mental health of young people to address their engagement in (and sometimes as victims of) hate crime such as racist discrimination, bullying, and fighting. Through the development of pro-social behaviours, learning about respect, and working with one another, we also supported young people develop personal skills and attributes relevant to the workplace.

Tackling Violence through Sport

Funded by West Yorkshire Violent Crime Reduction Unit (September 2020 to March 2021) to divert young people from engaging in violent crime and reducing re-offending rates. The work especially focused upon addressing knife crimes, gang fights (related to drug-trading), and hate crime, by using sport and educational workshops to teach young people about the risks and consequences of such activities as well as how to make decisions to keep themselves safe (and away from risky people and places). The provision was delivered at the Keighley Civic Centre, mainly delivering to at-risk young people not in education.

Doorstep Sports Project

This is based on the philosophy of using after-school provision to engage young people who may not be able to afford to play sport in the local community. Significantly, we base our provision at local schools, encouraging young people to join us in a space that is familiar and feels safe to them. The timings also suit most of our young people (of BAME heritage) who are often required to be home in time to attend the Mosque (Monday-Friday) between 5-7pm. Thus, we have come to develop strong relationships of trust with many local parents, who also prefer the school-setting as a safe space, resulting in our ability to recruit and retain large numbers of participants through our provision. The activities we provide are free in-cost, mixing different exercises and training drills, using new and different equipment. Significantly, we focus on learning to get along through various teamwork games and tasks, which at the same time promotes cohesion amongst the different racial and ethnic young people who participate in the project (i.e. tackling race-based gang cultures and violent rivalries).

Achievement and Key Performance Indicators:

- Number of School Partnerships - Six - (unable to fund engagement with all schools on our waiting list, so we have targeted the most vulnerable communities) where we know crime-related activities to be high.

- Number of young people we have directly worked with 895

- Percent of in-need young people whose understanding of SOC and how to stay safe, improved from the start-to-end of programme intervention 95%

Report of the Trustees
for the year ended 30 June 2021

OBJECTIVES AND ACTIVITIES

- Percentage of in-need young people who progressed from Community Cougars Foundation Inspiring Others to our after-school provision 100%
- Percentage of young people who join local amateur clubs (where they can access on-going positive networks of support and care) 30%
- Percentage of young people who go on to play for a semi-professional or professional rugby league club 5%
- Percentage who go onto access Community Cougars Foundation Leadership and Mentor Programme 80% (through this one-year qualification -accredited through the Duke of Edinburgh leadership award - young people support the delivery of our workshop (and after-school sport provision) to develop their leadership capacities and, become role models to younger secondary school-aged pupils.

CCF Leadership and Mentor Scheme

58% of pupils who attend our Community Cougars Foundation after-school provision, took up the opportunity to access our Community Cougars Foundation leadership programme by undertaking an annual learning programme (aiming to meet the criteria for the Duke of Edinburgh Award).

Social Return on investments

- Empowerment of young people especially those disadvantaged in some way, enabling them to play a more active role and access opportunities open to them (sporting or otherwise). This would support them in making informed positive choices in their everyday lives and routines to overcome the challenges they face.
- Have ensure that 'sport' is used as effective tool in community regeneration, social exclusion, health inequalities, community safety, education and lifelong learning and bringing communities together.
- Raised aspirations and motivation leading to greater community involvement and seeking out social, educational and employment opportunities.
- Improved physical, mental and emotional health and well-being including physiological changes, raised levels of self-esteem and self-confidence, and a sense of trust in themselves and others. Also improvements in more specific ways relating to physical health and healthier lifestyles.
- More informed and better life choices in relation to health, well-being and participating in sports and physical activity.
- Increased opportunities, encouragement & support for young people who may not normally participate in sporting/outdoor education/physical activities particularly those who may experience barriers to involvement.
- Increased skills levels in specific sports.
- Outdoor activities which they can use in the future to promote their health & well-being through recreation or in a professional sense by accessing employment in these fields.
- Young people seeking positive alternatives to drug, alcohol misuse and criminal activity.
- Young people achieving formal qualifications which for many of the young women we work with will be the first time they have done so especially if they have missed out in more traditional educational settings.

FINANCIAL REVIEW

Financial review

During the year the charity made a surplus of £2,447 (2020; surplus of £11,568). Reserves at the end of the year were £52,068 (2020; £49,621) of which £46,782 (2020; £49,621) are freely available. The trustees are keen to see the reserves increase to provide a fall back should the funding relied upon for the continuation of it's activities be withdrawn.

Report of the Trustees
for the year ended 30 June 2021

FINANCIAL REVIEW

Reserves policy

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The trustees considers that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

FUTURE PLANS

Having been awarded a National Lottery Reaching Communities 5-year fund, we start delivery of our "Inspiring Others" programme. In the first year of delivery, we will work with five secondary schools to specifically engage vulnerable young people (from across Year 7, 8 and 9). We will also be working with younger aged primary school pupils by delivering taster sessions across each secondary school partners' feeder primary school

We wish to showcase our past and on-going work through public dissemination activity including press reports, events, and media outputs.

We will continue to expand our organisational resilience in the post-Covid environment, to ensure we have the skills, facilitates, and staff team, to further build our out-of-school deliver with a range of young people (including those not in education).

We will also be aiming to improve the quality of our provision by applying for small-scale funding bids to focus upon working with neuro-diverse learners, one-to-one mentoring, and using new and different technologies to develop our educational resources.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, memorandum and articles of association dated 18 April 2007 as amended by special resolution dated 9 July 2007.

Recruitment and appointment of new trustees

New trustees are selected and appointed from the local and regional area, they are selected from areas of business, public service or third sector organisation into roles that fit the pillars of the trust and therefore play a part in the driving forward of activities.

Approved by order of the board of trustees on 23/3/22 and signed on its behalf by:



.....
P E Shaw - Trustee

**Independent Examiner's Report to the Trustees of
Community Cougars Foundation**

Independent examiner's report to the trustees of Community Cougars Foundation ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Andrew Day
ACA
Walkers Accountants Limited
Aireside House
Aireside Business Centre
Royd Ings Avenue
Keighley
West Yorkshire
BD21 4BZ

Date: 23 March 2022

Community Cougars Foundation

Statement of Financial Activities
for the year ended 30 June 2021

	Notes	Unrestricted funds £	Restricted fund £	30.6.21 Total funds £	30.6.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		76	1	77	289
Charitable activities					
Charitable activities		5,450	79,940	85,390	63,000
Total		<u>5,526</u>	<u>79,941</u>	<u>85,467</u>	<u>63,289</u>
EXPENDITURE ON					
Charitable activities					
Support		766	-	766	766
Charitable activities		11,303	70,951	82,254	50,955
Total		<u>12,069</u>	<u>70,951</u>	<u>83,020</u>	<u>51,721</u>
NET INCOME/(EXPENDITURE)		<u>(6,543)</u>	<u>8,990</u>	<u>2,447</u>	<u>11,568</u>
Transfers between funds	6	<u>4</u>	<u>(4)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>(6,539)</u>	<u>8,986</u>	<u>2,447</u>	<u>11,568</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>49,621</u>	<u>-</u>	<u>49,621</u>	<u>38,053</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>43,082</u></u>	<u><u>8,986</u></u>	<u><u>52,068</u></u>	<u><u>49,621</u></u>

The notes form part of these financial statements

Community Cougars Foundation (Registered number: 06218426)

Balance Sheet
30 June 2021

	Notes	Unrestricted funds £	Restricted fund £	30.6.21 Total funds £	30.6.20 Total funds £
CURRENT ASSETS					
Debtors	4	-	-	-	10,000
Cash at bank		47,548	10,672	58,220	50,337
		<u>47,548</u>	<u>10,672</u>	<u>58,220</u>	<u>60,337</u>
CREDITORS					
Amounts falling due within one year	5	(4,466)	(1,686)	(6,152)	(10,716)
		<u>43,082</u>	<u>8,986</u>	<u>52,068</u>	<u>49,621</u>
NET CURRENT ASSETS					
		<u>43,082</u>	<u>8,986</u>	<u>52,068</u>	<u>49,621</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>43,082</u>	<u>8,986</u>	<u>52,068</u>	<u>49,621</u>
NET ASSETS					
		<u>43,082</u>	<u>8,986</u>	<u>52,068</u>	<u>49,621</u>
FUNDS	6				
Unrestricted funds				43,082	49,621
Restricted funds				8,986	-
TOTAL FUNDS				<u>52,068</u>	<u>49,621</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 23/3/22 and were signed on its behalf by:



P E Shaw - Trustee

The notes form part of these financial statements

Community Cougars Foundation

Notes to the Financial Statements **for the year ended 30 June 2021**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable activities

Includes expenditure associated with the costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

Include those activities incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Donated assets

Donated assets are included in incoming resources when the benefit is reasonably quantifiable and measurable. These assets are valued by the trustees at their current value.

Community Cougars Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2021

2. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2021 nor for the year ended 30 June 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2021 nor for the year ended 30 June 2020.

3. STAFF COSTS

The average monthly number of employees during the year was as follows:

	30.6.21	30.6.20
Service providers (Self Employed)	2	1
	<u>2</u>	<u>1</u>

No employees received emoluments in excess of £60,000.

4. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.21	30.6.20
	£	£
Prepayments and accrued income	-	10,000
	<u>-</u>	<u>10,000</u>

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.21	30.6.20
	£	£
Accruals and deferred income	6,152	10,716
	<u>6,152</u>	<u>10,716</u>

6. MOVEMENT IN FUNDS

	At 1.7.20	Net	Transfers	At
	£	movement	between	30.6.21
		in funds	funds	£
		£	£	
Unrestricted funds				
Charitable fund	49,621	(6,543)	4	43,082
Restricted funds				
Restricted fund	-	8,990	(4)	8,986
TOTAL FUNDS	<u>49,621</u>	<u>2,447</u>	<u>-</u>	<u>52,068</u>

Community Cougars Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2021

6. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
Charitable fund	5,526	(12,069)	(6,543)
Restricted funds			
Restricted fund	79,941	(70,951)	8,990
TOTAL FUNDS	<u>85,467</u>	<u>(83,020)</u>	<u>2,447</u>

Comparatives for movement in funds

	At 1.7.19 £	Net movement in funds £	Transfers between funds £	At 30.6.20 £
Unrestricted funds				
Charitable fund	37,769	11,568	284	49,621
Restricted funds				
Restricted fund	284	-	(284)	-
TOTAL FUNDS	<u>38,053</u>	<u>11,568</u>	<u>-</u>	<u>49,621</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
Charitable fund	53,289	(41,721)	11,568
Restricted funds			
Restricted fund	10,000	(10,000)	-
TOTAL FUNDS	<u>63,289</u>	<u>(51,721)</u>	<u>11,568</u>

Community Cougars Foundation

Notes to the Financial Statements - continued
for the year ended 30 June 2021

6. MOVEMENT IN FUNDS - continued

Name of Fund	Description, nature and purpose of the fund
General	The 'free reserves' available to undertake the charitable objectives of the charity.
Restricted	Restricted funds can only used for specific purposes within the objective of the charity. Restrictions arise when specified by the donor restricted funds during the year were Grants from Keighley Town Council and Awards For All, Sport which were used to deliver programmes to provide positive activities to young people, improving their confidence and lifestyles through sport.

7. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2021.