

## Trustees' Annual Report for the period

	Period start date	Period end date
<b>From</b>	1      March      2021	28      February      2022
	<b>To</b>	

Charity name Global Challenge

Other names charity is known by

Registered charity number (if any) 1121686

Charity's principal address

2 Queens Road	
Broadstairs	
Kent	
Postcode	CT10 1NU

### Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Christopher Knight		June 2021 to Feb 2022	
3	Elizabeth Roberts	Secretary		
4	Angela Harding			
5	Anne Cave			
6	Naomi Brown		Feb 2021 to June 2021	
7	Timothy Shingles			
8	Diana Jones	Treasurer		

### Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year
None	

### Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

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**Name of chief executive or names of senior staff members (Optional information)**

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**Description of the charity's trusts**

Type of governing document (eg. trust deed, constitution)	Trust Deed
How the charity is constituted (eg. trust, association, company)	Trust
Trustee selection methods (eg. appointed by, elected by)	Appointment by Charity Trustees

**Additional governance issues (Optional information)**

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

The charity is an outreach from Queens Road Baptist Church (QRBC) in Broadstairs and its five Trustees usually meet each month.

Information about the charity's work is provided on our website ([www.globalchallengecharity.com](http://www.globalchallengecharity.com)) and in leaflets, through newsletters distributed to supporters, on the notice board at Queens Road Baptist Church (QRBC) and on the Charity commission website.

We fund a coordinator based in Soroti, Uganda to progress our work and provide reports, and in addition we fund a special needs coordinator to work with people with learning and/or physical difficulties.

We contribute towards the transport costs for one person to visit Uganda each year to support our workers, ensure high standards of accountability are achieved and to progress our work. (However this has not been possible since our last visit in April 2019 due to the coronavirus pandemic).

QRBC provides some funding from its 'mission budget' to be used by the charity as the trustees see fit- particularly administration and church ministry. This funding is not guaranteed.

Funds are held in one UK sterling account, Funds are transferred to a GC account in Uganda as required. Emails are sent to confirm how the funds are to be allocated. We aim to take full advantage of favourable exchange rates. Crossroads school has a separate bank account. Our coordinator is one of 3 Ugandan signatories for both Ugandan accounts. A summary of spending each month is provided to trustees by the coordinator.

Financial summaries are produced regularly during the year, representing our UK and Ugandan operations.

The charity trustees give ongoing consideration to potential risks the charity is exposed to and that systems or procedures are established in order to manage these risks. This includes: complaints, data protection, declaration of business interest, finance and management of associated risks, fundraising, governance, health and safety, privacy, public relations, risk management, safeguarding, serious incidents, volunteering.



**Summary of the objects of the charity set out in its governing document**

**Our updated Objectives have been proposed:**

- To support the work and ministries of the churches of Soroti through their leaders and communities.
- To provide financial and professional support for Crossroads School, Soroti, such as teacher salaries, school meals, resources and continuing professional development.
- To provide holistic health care and support for families and individuals in Soroti, co-ordinated by our medical officer and volunteers.
- To enable families and individuals to become self- sufficient through our livestock project.
- To provide financial support, both accountably and sustainably, for disadvantaged people in Soroti through awareness and fundraising.

A special meeting was held in October 21 to review our constitution.

**Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)**

**Crossroads School, Soroti.**

All secondary education in Uganda is fee paying. The empty school building was re-opened by GC in 2007 to provide education for children who would not otherwise have the opportunity to attend school - those orphaned and/or come from very poor families. The school can currently accommodate up to 400 children. Fees are paid according to circumstances (many children pay no fees at all) and are in most cases lower than in state schools. Other charities also fund some children to attend Crossroads. GC funds teacher salaries and pensions, school lunches and some essential capital costs.

**2. Learning Difficulties and Special Needs**

GC funds operations and equipment to improve or correct disabilities along with walking aids and equipment in Soroti and the surrounding districts. Prosthetics have also been provided for both young people and adults needing them due to accidents and injury rather than birth defects. We currently fund 6 children to attend a specialist school for the deaf, at Ngora, through both primary and secondary phases.

These pupils have either never been to a local primary school or have had a very difficult time attending their mainstream local schools. 2 of the pupils started on a new 2 year programme for teenagers, so they are learning a new skill (wood work, needlecraft) rather than starting in the Ngora Primary One class. They are due to attend until November 22. They are learning basic American Sign Language (ASL) alongside their new vocational skill curriculum.

Initial assessments of language, learning, sensory and medical needs are funded and any subsequent therapies are received where needed. Support for transport costs to and from the hospital appointments and surgeries is also provided.

Our vision is to provide further training to church leaders, medical and teaching staff to enable them to consider the needs of the disabled and to provide for them in their own settings.

**3. Livestock Project**

GC funds the purchase of sheep/goats/chickens for very poor families in the Soroti district, to help them become self-sufficient. Some families are now self-sufficient, enough to sell livestock to purchase a cow or just more goats/chickens/pigeons and medicine for their special needs children. These families also pass on livestock once their own have produced offspring so the cycle of supporting one another continues. Families train each other to care for the livestock within their own village. This year we have also been able to support 2 of our volunteers with livestock and fishing nets to enable them to become more self-sufficient following medical issues and loss of crops. We have enabled some women to train in sewing and provided sewing machines, in the hope that they will then train others as part of our self-sufficiency scheme.

#### **4. Annual Trustee Visits**

We review the charity's work during these visits. We provide support and encouragement to our coordinator, our special needs representative and to the teachers at the school. We attend meetings with interested parties. We talk to the children at Crossroads about their lives and their education. We visit families in outlying areas who have children with Special Needs. We visit families who are recipients of livestock and meet with the few volunteers who support and identify the special needs families in the surrounding villages and districts.

Since Covid 19 we have been unable to travel and so instead we have set up some meetings via Zoom, in order to be able to have some closer contact and more personal discussions further to the emails and phone conversations, in order to monitor and ensure clarification in our communications.

#### **5. Publicity and Fundraising**

We publicise our work widely (including social media) to create awareness about GC and hold various fundraising events throughout the year. These include talks to school children and staff, updates to the church members and congregation at Queen's Rd Baptist Church (QRBC) which are all now also available on the QRBC Youtube channel.

#### **Statutory Declaration**

The Trustees have had regard to the guidance issued by the Charity Commission on public benefit. We have many examples of people that have benefitted from our work - children who have had life changing operations, prosthetics or walking aids, the teachers and students at the schools, and also families whose lives have been helped through the livestock project.

GC funds are used solely to further the charity's objectives. The Trustees are all volunteers and claim no payment for their work. Expenses are kept to a minimum. GC funds the salaries of the teachers at the school, lunches for staff/pupils and a charity coordinator and a special needs coordinator in Uganda.

### **Additional details of objectives and activities (Optional information)**

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Enabling better health, education and quality of life through sustainable partnerships with local communities in Soroti, Uganda, is our new vision statement to reflect our work.

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

## Summary of the main achievements of the charity during the year

### COVID-19

The work of Global Challenge (GC) was affected due to the global impact of the Covid-19 pandemic. Our income and expenditure was largely in line with expectations, however, the operations of the charity were affected in a range of ways, including:

- no trustee visit due to travel restrictions
- Crossroads School (and Ngora school for the Deaf) were closed for some of the year groups due to government restrictions
- Funding was used to provide PPE and other necessary requirements due to the pandemic, in line with our objective 'to alleviate poverty and suffering' and to ensure the school could reopen in a limited capacity.

### Crossroads School

GC has continued to fund teacher salaries throughout the school closure due to the pandemic. This was a great relief to the staff. Once the school reopened, GC continued to fund lunches for pupils.

S3 started in March 2021 with 10 full time teachers and 7 part time teachers

39 enrolled for the senior three class consisting of 18 boys and 21 girls

51 students in senior four completed the UCE exams in March 2021.

There is a new national curriculum and so additional teacher training and new textbooks were required

Following the pandemic the measures to make the senior three class complete the syllabus include: extra lessons planned for Saturday, early morning lessons at 7:00am to 8:00am before start of normal day lessons, after class evening lessons at 4:40pm to 6:00pm. Monitoring of lesson attendance, students group discussions.

Communication continues to be a challenge, which is being addressed by requesting regular updates from our co-ordinator based in Soroti. In addition, the trustees had forecast a deficit budget during this reporting year for Crossroads School support from GC.

Due to the donations of supporters and some reduced expenditure, reductions in support for salaries were avoided. However, the plans for possible reductions in financial support have been generated and shared with stakeholders in Soroti, which may be needed if future deficits in the budget are identified.

### New School

The charity has been steadily working towards the development of a new school to support the charity's aim to advance education. The first stage has been to identify and purchase suitable land for the building of a school. Following on from the identification of land during the 2019-20 reporting year, GC is pleased to report that the land was purchased in December 2020. This was purchased from allocated funds that had been raised, particularly from local schools in the UK, for the development of this project. Following the Pandemic we have released further funding for the land to be surveyed and its ownership legally finalised. Efforts are being made to secure further funding from the business and financial community. At present we anticipate the need to raise somewhere in the region of £350,000 and the project will be phased as and when further funding becomes available. Once the land is securely registered in the

name of Global Challenge the first phase will be land-clearance and fencing.

#### **Special Needs project**

This year far fewer children have received operations (16 children in total in March 2021) to provide greater mobility and to clear any bone infections. Surgery is completed at local hospitals in and around Soroti with our special needs coordinator (a medical officer) ensuring the most competitive prices are secured. After care is given by him and his team at his clinic in Soroti town.

This year we have purchased a further 3 new wheelchairs to enable pupils to be able to get to school.

Our special needs playground has been maintained by volunteers and local pupils.

Sadly this year we have lost 2 of our children who have had long term complications and medical issues and who have become good friends of our trustees and supporters.

6 children at Ngora school for the Deaf have been attending since the return to school and so we continue to finance the board and education for those willing and able to attend.

We continue to maintain the motorbike for our special needs coordinator so that he can visit the remote villages to assess recovery after medical treatment, to visit new children and families identified by the volunteers in the 4 districts. However, the repairs for the old bike mean that this is not as cost effective and so we are considering quotes for another second-hand motorbike. We will also enable the volunteers to be able to maintain their bicycles too when needed or contribute towards their mobilisation.

#### **Livestock Project**

Following a medical condition that left her blind our volunteer Rose was donated some livestock to enable her to look after herself now that she is unable to visit and monitor the special needs families

Another volunteer Possiano lost all of his crops and so GC has given him fishing nets to make his own living

A further 6 families have benefited from goats/chickens this year

#### **Publicity and fundraising**

Social media is the main source of publicity and for advertising our fundraising events. Monthly updates on QRBC YouTube broadcasts are helping to share our events further afield.

Local schools in Broadstairs and Thanet receive updates and newsletters together with our regular supporters who have signed up to our mailing list.

Beneficiaries have been received from several members and their grieving families at QRBC

This summer we produced a mid year newsletter for the first time as well as our usual Christmas newsletter which is generally distributed by email (and posted to those we have no way of contacting electronically).

Our first ever Variety show was aired on Youtube in May 21 and was a fun evening and great success.

40 Acts of Kindness raised a lot of money during Lent this year as people gave instead of giving up something

A man, originally from Uganda, completed a sponsored run which was well supported by our volunteers for the last few miles within Broadstairs.

In order to purchase new sewing machines and to repair damaged ones at Crossroads school a GC supporter made bunting which was purchased by many.

A choral concert was held at Christmas and was well attended

### Policies and Conduct

Over the year we have reviewed and ratified at least 6 policies and written a new code of conduct for trustees.

### Brief statement of the charity's policy on reserves

We currently have sufficient funds to keep the project running for approximately 6 months should we stop receiving gifts. As this is a project being run through Queens Road Baptist Church, this is unlikely and should we have cash flow issues, the church would not let this project fail.

### Details of any funds materially in deficit

None

### Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

The Charity's principal sources of funding come from the membership of Queens Road Baptist Church plus friends and family and from local schools and fund raising functions.

We are encouraged by the regular donations from our many supporters –we have lost a few and gained others. However, funds allocated for Crossroads are projected to be below the required expenditure. As stated in Section D, plans have been prepared to reduce expenditure and a full budget for 2021-22 has been drafted.

We continue to commit to improving the quality of life of children in Soroti, Eastern Uganda.

## Section F

## Other optional information

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s) *A J Harding*

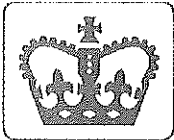
Full name(s) Angela Harding

Position (eg Secretary, Chair, etc) Special Needs

Date 28/02/2022







# CHARITY COMMISSION FOR ENGLAND AND WALES

## Independent examiner's report on the accounts

### Section A

### Independent Examiner's Report

Report to the trustees/  
members of

GLOBAL CHALLENGE

On accounts for the year  
ended

FEB 2022

Charity no  
(if any)

1121686.

Set out on pages

1 PAGE

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended

Responsibilities and  
basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent  
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below \*) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

Jeannette Harris

Date:

22/11/2022

Name:

JEANNETTE HARRIS

Relevant professional  
qualification(s) or body  
(if any):

ASSISTANT MANAGEMENT ACCOUNTANT.

Address:

14 BOUGHTON AVENUE  
BROADSTAIRS  
KENT.

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

# GLOBAL CHALLENGE

Accounts for the period 01/03/21 to 28/02/22

## Income

Crossroads	26473.82	
Further Education	270.00	
New School	100.00	
Livestock	373.34	
Special Needs	7366.24	
That's Pants	390.00	
Other	13989.46	
Gift Aid	5359.77	
Elderly Support	292.50	
QRBC/Mission in Uganda	0.00	
Advances	811.08	
Reserve	2815.61	
		<b>58241.82</b>

## Expenditure

Crossroads	24888.38	
Further Education	85.78	
New School	11.11	
Livestock	168.89	
Special Needs	3534.44	
That's Pants	565.56	
Other	6201.01	
Gift Aid	3710.13	
Elderly Support	240.00	
QRBC/Mission in Uganda	3000.01	
Write Off (Oct'17)	911.39	
Advances	1128.15	
		<b>44444.85</b>

Excess of Income over Expenditure	<b>13796.97</b>
Balance brought forward February 2021	<b>33266.79</b>
Income available	<b>47063.76</b>

Represented by 28/02/2022:	Bank Account UK	32033.72
	Ugandan Bank Account	4990.04
Bank Transfer Credited to Ugandan Bank Account 1/3/22		10040.00
	Total	47063.76

## Designated Funds

Crossroads	8083.73
Advances	-317.07
Further Education	139.94
New School	4284.89
Livestock	266.27
Special Needs	8738.66
That's Pants	-24.06
Expenses	8861.17
Gift Aid	6824.31
Elderly Support	176.91
QRBC/Mission in Uganda	5518.52
Write Off (Oct'17)	-911.39
Reserve	5421.88

**47063.76**



# CHARITY COMMISSION FOR ENGLAND AND WALES

## Independent examiner's report on the accounts

### Section A

### Independent Examiner's Report

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members of

GLOBAL CHALLENGE

On accounts for the year  
ended

FEB 2022

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(if any)

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Set out on pages

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\* Please delete the words in the brackets if they do not apply.

Signed:

Jeannette Harris

Date:

22/11/2022

Name:

JEANNETTE HARRIS

Relevant professional  
qualification(s) or body  
(if any):

ASSISTANT MANAGEMENT ACCOUNTANT.

Address:

14 BOUGHTON AVENUE  
BROADSTAIRS  
KENT.

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