

# Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	1	March	2020		28	February	2021

## Section A Reference and administration details

Charity name Global Challenge

Other names charity is known by

Registered charity number (if any) 1121686

Charity's principal address 2 Queens Road

Broadstairs

Kent

Postcode

CT10 1NU

### Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Christopher Knight	Chairman		
2	Nikola Wharley	Treasurer	Until 16 <sup>th</sup> September 2020	
3	Elizabeth Roberts	Secretary		
4	Angela Harding	Special Needs		
5	Anne Cave			
6	Naomi Brown		From 25 <sup>th</sup> June 2020	
7	Timothy Shingles		From 25 <sup>th</sup> June 2020	
8	Diana Jones	Treasurer	From 25 <sup>th</sup> June 2020	

### Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year
None	

### Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

### Name of chief executive or names of senior staff members (Optional information)

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## Description of the charity's trusts

Type of governing document  
(eg. trust deed, constitution)

Trust Deed

How the charity is constituted  
(eg. trust, association, company)

Trust

Trustee selection methods  
(eg. appointed by, elected by)

Appointment by Charity Trustees

## Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

The charity is an outreach from Queens Road Baptist Church (QRBC) in Broadstairs and its seven Trustees usually meet each month.

Information about the charity's work is provided on our website ([www.globalchallengecharity.com](http://www.globalchallengecharity.com)) and in leaflets, through newsletters distributed to supporters, updates on social media, via the notice board at Queens Road Baptist Church (QRBC) and on the Charity commission website.

We fund a coordinator based in Soroti, Uganda to progress our work and provide reports, and in addition we fund a special needs coordinator to work with people with learning and/or physical difficulties.

We contribute towards the transport costs for one person to visit Uganda each year to support our workers, ensure high standards of accountability are achieved and to progress our work.

QRBC provides some funding from its 'mission budget' to be used by the charity as the trustees see fit- particularly administration and church ministry. This funding is not guaranteed.

Funds are held in one UK sterling account, as UGX accounts are no longer provided by our banking provider and no suitable alternative has been identified. Funds are transferred to a GC account in Uganda as required. Emails are sent to confirm how the funds are to be allocated. We aim to take full advantage of favourable exchange rates. Crossroads school has a separate bank account. Our coordinator is one of 3 Ugandan signatories for the Ugandan account. A summary of spending each month is provided to trustees by the coordinator.

Financial summaries are produced regularly during the year, representing our UK and Ugandan operations.

The charity trustees give ongoing consideration to potential risks the charity is exposed to and that systems or procedures are established in order to manage these risks. This includes: complaints, data protection, declaration of business interest, finance and management of associated risks, fundraising, governance, health and safety, privacy, public relations, risk management, safeguarding, serious incidents, volunteering.



Summary of the objects of the charity set out in its governing document

1. To advance education
2. To alleviate poverty and suffering, and improve self sufficiency
3. To support people with physical, sensory and/or learning difficulties

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

#### **Crossroads School, Soroti.**

All secondary education in Uganda is fee paying. The school was re-opened by GC in 2007 to provide education for children who would not otherwise have the opportunity to attend school - those orphaned and/or come from very poor families. The school can currently accommodate up to 400 children. Fees are paid according to circumstances (many children pay no fees at all) and are in most cases lower than in state schools. Other charities also fund some children to attend Crossroads. GC funds teacher salaries and pensions, school lunches and some essential capital costs.

#### **2. Learning Difficulties and Special Needs**

GC funds operations and equipment to improve or correct disabilities along with walking aids and equipment in Soroti and the surrounding districts. Prosthetics have also been provided for both young people and adults needing them due to accidents and injury rather than birth defects. We currently fund 11 children to attend a specialist school for the deaf, at Ngora, through both primary and secondary phases.

These pupils have either never been to a local primary school or have had a very difficult time attending their mainstream local schools. 2 of the pupils have started on a new 2 year programme so they are learning a new skill (wood work, needlecraft) rather than starting in the Ngora Primary One class. As they are teenagers they are learning basic American Sign Language (ASL) alongside their new vocational skill curriculum.

Provision of nutritional foods for certain children on a monthly basis is ongoing.

Initial assessments of language, learning, sensory and medical needs are funded and any subsequent therapies are received where needed. Support for transport costs to and from the hospital appointments and surgeries is also provided.

Our vision is to provide further training to church leaders, medical and teaching staff to enable them to consider the needs of the disabled and to provide for them in their own settings.

#### **3. Livestock Project**

GC funds the purchase of sheep/goats/chickens for very poor families in the Soroti district, to help them become self-sufficient. Some families are now self-sufficient, enough to sell livestock to purchase a cow or just more goats/chickens/pigeons and medicine for their special needs children. These families also pass on livestock once their own have produced offspring so the cycle of supporting one another continues. Families train each other to care for the livestock within their own village.

#### **4. Annual Trustee Visits**



We review the charity's work during these visits. We provide support and encouragement to our coordinator, our special needs representative and to the teachers at the school. We attend meetings with interested parties. We talk to the children at Crossroads about their lives and their education. We visit families in outlying areas who have children with Special Needs. We visit families who are recipients of livestock and meet with the few volunteers who support and identify the special needs families in the surrounding villages and districts.

#### **5. Publicity and Fundraising**

We publicise our work widely (including social media) to create awareness about GC and hold various fundraising events throughout the year.

#### **Statutory Declaration**

The Trustees have had regard to the guidance issued by the Charity Commission on public benefit. We have many examples of people that have benefitted from our work - children who have had life changing operations, prosthetics or walking aids, the teachers and students at the school, and also families whose lives have been helped through the livestock project.

GC funds are used solely to further the charity's objectives. The Trustees are all volunteers and claim no payment for their work. Expenses are kept to a minimum. GC funds the salaries and lunches of the teachers at the school, and a charity coordinator and a special needs representative in Uganda.

#### **Additional details of objectives and activities (Optional information)**

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.



**Summary of the main achievements of the charity during the year**

**COVID-19**

The work of Global Challenge (GC) was affected due to the global impact of the Covid-19 pandemic. Our income and expenditure was largely in line with expectations, however, the operations of the charity were affected in a range of ways, including:

- no trustee visit due to travel restrictions
- Crossroads School was closed for most of the year due to government restrictions
- Additional expenditure was used for PPE and other expenditure due to the pandemic, in line with our objective 'to alleviate poverty and suffering' and to ensure the school could reopen in a limited capacity.

**Crossroads School**

During the reporting year Crossroads has been closed for the majority of this period, due to the Covid-19 pandemic. GC has continued to fund teacher salaries throughout the year, which was of great relief to the staff. The school provided some continued support to those pupils they could reach during the pandemic and reopened in the autumn for pupils in their final year of study. GC was able to fund PPE equipment and other resources such as thermometers to ensure the school met government requirements for the safe reopening of schools. Once the school reopened, GC continued to fund lunches for pupils.

Communication continues to be a challenge, which is being addressed by requesting regular updates from our co-ordinator based in Soroti. In addition, the trustees had forecast a deficit budget during this reporting year for Crossroads School support from GC. Due to the donations of supporters and some reduced expenditure, reductions in support for salaries were avoided. However, the plans for possible reductions in financial support have been generated and shared with stakeholders in Soroti, which may be needed if future deficits in the budget are identified.

**New School**

The charity has been steadily working towards the development of a new school to support the charity's aim to advance education. The first stage has been to identify and purchase suitable land for the building of a school. Following on from the identification of land during the 2019-20 reporting year, GC is pleased to report that the land was purchased in December 2020. This was purchased from allocated funds that had been raised, particularly from local schools in the UK, for the development of this project. The next phase is for a working party to continue to develop plans for the site and to explore funding options for the development of the new school. This has been delayed due to the Covid-19 pandemic, but it is hoped will progress during the next financial year.

**Special Needs project**

This year 14 children have received operations to provide greater mobility and to clear any bone infections. Surgery is completed at local hospitals in and around Soroti with our special needs coordinator (a medical officer) ensuring the most competitive prices are secured. After care is given by him and his team at his new clinic in Soroti town.



This year we have purchased a further 4 new wheelchairs to enable pupils to be able to get to school.

Our special needs playground has not been open for much of the year due to the pandemic but will remain as a place for physio therapy support and advice as well as a venue to medical clinics once the restrictions are lifted in Soroti.

One of our long term children who requires ongoing nutritional support, physiotherapy, further tests and assessments also broke his left femur this year when being lifted out of his bed at home. He has needed further medical attention including blood tests, treatment for leukaemia and anaemia. He required private hospitalisation to avoid the covid wards and hospitals and so we were able to support his mum financially with these additional expenses.

4 of the 11 children at Ngora school have been attending since the return to school but others remain at home during the pandemic and have not felt it safe to return as yet, but we continue to finance the board and education for those willing to attend.

PPE and masks as well as sanitizers and hand wash have been purchased for our volunteers and special needs coordinator during these challenging times too, to help with on gong home and hospital visits (when it has been safe to do so).

We continue to maintain the motorbike for our special needs coordinator so that he can visit the remote villages to assess recovery after medical treatment, to visit new children and families identified by the volunteers in the 4 districts.

#### **Livestock Project**

One young person has received the cow that she has requested in order to be able to help support herself, her on going medical needs and when possible her family.

32 other families have been identified who would benefit from goats/chickens but it has been difficult to provide these and deliver them to the different districts at this time.

#### **Publicity and fundraising**

Social media is the main source of publicity and for advertising our fundraising events. Monthly updates on QRBC YouTube broadcasts are helping to share our events further afield.

Local schools in Broadstairs and Thanet receive updates and newsletters together with our regular supporters who have signed up to our mailing list. Legacies have been received from several members and their grieving families at QRBC.



**Section E****Financial review****Brief statement of the charity's policy on reserves**

We currently have sufficient funds to keep the project running for approximately 6 months should we stop receiving gifts. As this is a project being run through Queens Road Baptist Church, this is unlikely and should we have cash flow issues, the church would not let this project fail.

**Details of any funds materially in deficit**

None

**Further financial review details (Optional information)**

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

The Charity's principal sources of funding come from the membership of Queens Road Baptist Church plus friends and family and from local schools and fund raising functions.

We are encouraged by the regular donations from our many supporters – we have lost a few and gained others. However, funds allocated for Crossroads are projected to be below the required expenditure. As stated in Section D, plans have been prepared to reduce expenditure and a full budget for 2021-22 has been drafted.

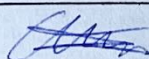
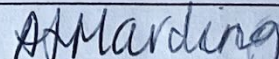
We continue to commit to improving the quality of life of children in Soroti, Eastern Uganda.

**Section F****Other optional information****Section G****Declaration**

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)

Full name(s)

Christopher Knight

Angela Harding

Position (eg Secretary, Chair, etc)

Chairman

Special Needs

Date

28/02/2021



# GLOBAL CHALLENGE

Accounts for the period 01/03/20 to 28/02/21

## Income

Crossroads	26521.66
Further Education	0.00
New School	0.00
Livestock	120.00
Special Needs	7758.56
That's Pants	10.50
Other	3161.51
Gift Aid	5690.64
Elderly Support	315.00
QRBC/Mission in Uganda	1000.00
Salary Advances	337.77
Reserve	2606.17

**47521.81**

## Expenditure

Crossroads	24625.46
Further Education	0.00
New School	31566.66
Livestock	170.00
Special Needs	7946.59
That's Pants	0.00
Other	3098.50
Gift Aid	3222.79
Elderly Support	240.00
QRBC/Mission in Uganda	1254.89
Salary Advances	546.66

**72671.55**

Excess of Income over Expenditure	<b>-25149.74</b>
Balance brought forward February 2019	<b>58416.53</b>
Income available	<b>33266.79</b>

Represented by 28/02/2021:	Bank Account UK	28396.03
	Ugandan Bank Account	4870.76
	Total	33266.79

## Designated Funds

Crossroads	6498.29
Further Education	<b>-44.28</b>
New School	4196.00
Livestock	61.82
Special Needs	4906.86
That's Pants	151.50
Expenses	1072.72
Gift Aid	5174.67
Elderly Support	124.41
QRBC/Mission in Uganda	8518.63
Reserve	2606.17

**33266.79**





CHARITY COMMISSION  
FOR ENGLAND AND WALES

## Independent examiner's report on the accounts

### Section A

### Independent Examiner's Report

Report to the trustees/  
members of

Charity Name

GLOBAL CHALLENGE

On accounts for the year  
ended

FEB 21

Charity no  
(if any)

1121686.

Set out on pages

1-1.

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended DD / MM / YYYY.

Responsibilities and  
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent  
examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [ ] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below \*) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

Jeanette Harris

Date:

14-9-21.

Name:

JEANETTE HARRIS

Relevant professional  
qualification(s) or body

ASSISTANT.  
MANAGEMENT ACCOUNTANT



(if any):

Address:

14 BOUGHTON AVENUE  
BROADSTAIRS  
KENT

## Section B

### Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.