CARE NETWORK CAMBRIDGESHIRE

England & Wales · Charity number 1120693

Details

Status	Registered
Legal form	Charitable company
Company number	06297277
Registered	2007-08-29
Register	View on the Charity Commission register

Contact

Address	Care Network Cambridgeshire 18 Broadway House 149-151 St. Neots Road Hardwick Cambridge CB23 7QJ
Phone	01954211919
Email	admin@care-network.org.uk
Website	www.care-network.org.uk

Activities

Objects: TO FACILITATE THE RELIEF OF SICKNESS AND DISTRESS AND IMPROVE THE QUALITY OF LIFE BY REDUCING SOCIAL ISOLATION AND IMPROVING INDEPENDENCE FOR OLDER AND OTHERWISE VULNERABLE ADULTS, IN CAMBRIDGESHIRE AND NEIGHBOURING COUNTIES.

Activities: CNC aims to help older and vulnerable people maintain their independence and connections with their communities and avoid admision to hospital. We have a team of over 120 volunteers who provide direct support through our Help at Home service. Our Community Development team support local community groups who also share our aims. We also represent older people's interests wherever possible.

Classification

- **How:** Provides Human Resources, Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research, Acts As An Umbrella Or Resource Body
- **What:** The Advancement Of Health Or Saving Of Lives, Disability, Other Charitable Purposes
- **Who:** Elderly/old People, Other Charities Or Voluntary Bodies

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Geography

- **Area of benefit:** CAMBRIDGESHIRE AND NEIGHBOURING COUNTIES
- Cambridgeshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,152,846	£1,013,124	£661,873	29
2024-03-31	£1,068,762	£1,106,205	£530,240	31
2023-03-31	£914,613	£910,864	£567,683	28
2022-03-31	£1,094,600	£1,052,163	£563,934	34
2021-03-31	£1,096,254	£944,810	£521,497	34

Trustees

Name	Role	Appointed
Dr Bamidele Larry Olusola Amure		2025-08-15
Jane Stoner		2024-08-17
Laura Porro		2026-02-13
Margaret Pearce Higgins		2019-04-26
Michael John Hill		2020-03-26
Rowena Barnes		2024-02-24
Susan Mary Ellington		2018-06-08
Suzannah Gozna		2025-08-15
William Alexander Mortimer		2017-01-13

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CARE NETWORK CAMBRIDGESHIRE

England & Wales - Charity number 1120693

Accounts

Charity registration number 1120693

Company registration number 06297277 (England and Wales)

CARE NETWORK CAMBRIDGESHIRE

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

CARE NETWORK CAMBRIDGESHIRE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	W Mortimer S Ellington M Pearce Higgins M Hill R Barnes J Stoner	 (Appointed 15 August 2024)
Secretary	L Phillips	
Charity number	1120693	
Company number	06297277	
Registered office	18 Broadway House 149-151 St Neots Road Hardwick Cambridge United Kingdom CB23 7QJ	
Auditor	Azets Audit Services Westpoint Lynch Wood Peterborough Cambridgeshire United Kingdom PE2 6FZ	

CARE NETWORK CAMBRIDGESHIRE

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CARE NETWORK CAMBRIDGESHIRE

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Care Network was established as a charity in 1986, later becoming Care Network Cambridgeshire, recognising the need for our services across the county. Initially formed as a group of volunteers in the 1970s who worked with people in their own communities to support independent living and community collaboration, including transport, social groups, and befriending, Care Network Cambridgeshire has continued this work, developing a range of services that meet the demands of more complex ways of living in the 21st century, post-pandemic and during financial hardship.

Our Charitable Objects are:

To facilitate the relief of sickness and distress and improve the quality of life by reducing social isolation and improving independence for older and otherwise vulnerable adults, in Cambridgeshire and neighbouring counties.

We do this through our mission:

We support adults and communities to improve their health and wellbeing through a person-centred approach. Working alongside them to make informed choices that improve confidence and connection.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Achievements and performance

Care Network Cambridgeshire exists to enable individual clients and communities to live happier, healthier, and independent lives. We do this by giving practical and emotional support after a hospital stay, or a period of ill health and helping local people reconnect with their communities.

Our vision for communities and individuals to be empowered to live happier, healthier and independent lives, enabling individuals to choose their own independent lifestyle and social activities, provided with as much information and support as they need. The health and well-being of individuals is improved or maintained, hospital stays are minimised, and recovery is as fast as possible. Communities involve local people to support each other both individually and through groups and activities.

Our achievements within the last 12 months to deliver upon these goals of supporting residents of Cambridgeshire & Peterborough are:-

Help at Home: Our Help at Home service ensures people can be discharged from hospital, as soon as they are medically able, to a safe home, equipped for their needs, with the right support and resources to enable independent living and reconnecting with the community for post-recovery.

The service also prevents the need for admission to hospital or longer-term adult social care, ensuring retention of independence following a period of ill-health or a change of personal or health-related circumstances.

Our Help at Home service continued to work alongside our Voluntary Sector Alliance (VSA) partners, Age UK Cambridgeshire and Peterborough, and Caring Together. Through this partnership, we have been able to help hospitals discharge patients quicker, with referrals to the VSA coming through our virtual referral system which enables the three charities to work together to support the same client. We have worked hard with Cambridgeshire and Peterborough Integrated Care Board to develop this opportunity so that more wards are able to refer into the partnership in this way, increasing the reach and further reducing pressure on each of the acute hospitals. The VSA celebrated its first year of operation in November 2024, and the partnership continues to develop as the needs of the community and the hospitals change.



In the last year, our Help at Home service has helped 1,148 people (32.5% more than the previous year), with nearly half of these coming through our VSA referral route. The complexity of our referrals have increased this year, with many clients presenting with multiple needs, requiring greater involvement from us. 32% of our Help at Home services came directly from the community, supporting people to remain safe and independent at home and avoiding hospital admission. Our busiest areas in the community have been Cambridge City (26%), Huntingdonshire (25%), and Fenland (20%). The Help at Home team has grown to ensure response times are kept to a minimum and that our clients can be given the right amount of support as required. As such, we expect referrals in and around Peterborough to increase over the course of the forthcoming year as our services in the community become much more embedded.



Community Navigators: Our community navigators work with people to identify their needs and connect them to community services, events, and activities that will support those needs and reinforce independent living. At the end of this financial year, the service has a further six months of the contract period remaining, at which point Cambridgeshire County Council will retender the service. During the last contract period, the navigators' team have adapted the service to support more complex needs, as statutory services and the public purse are further stretched, and people are dealing with greater challenges, often juggling many life-changing events at the same time.

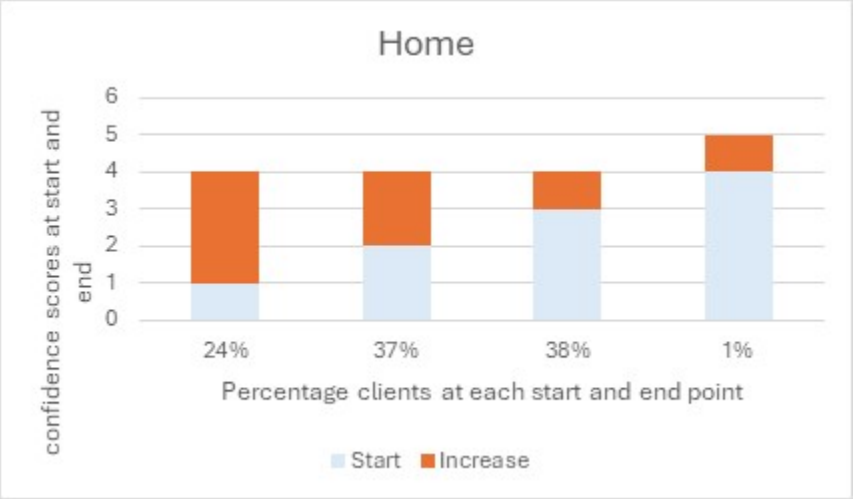
The service has taken in 2477 referrals over the course of this year. 17% of these were self-referrals, with the remainder coming from community sources, such as Social Care teams and GP surgeries. The service covers the whole of Cambridgeshire, except for Peterborough, which isn't funded by this contract. The majority of referrals come in from Huntingdonshire (24%), with Cambridge City and Fenland each making up 21% of the total referrals. Our Navigators work hard to build their knowledge of the geographical area they cover so they can always find services to best support the needs of the clients. The relationships they build with other agencies, voluntary groups, and statutory services is key to this success, enabling them to provide warm handovers to avoid clients dropping through a gap due to lack of confidence or a feeling of exclusion.

Each referral resulted in just over three signposts on average, where our Navigators were able to put the client in touch with the right expert to help them to meet their needs.

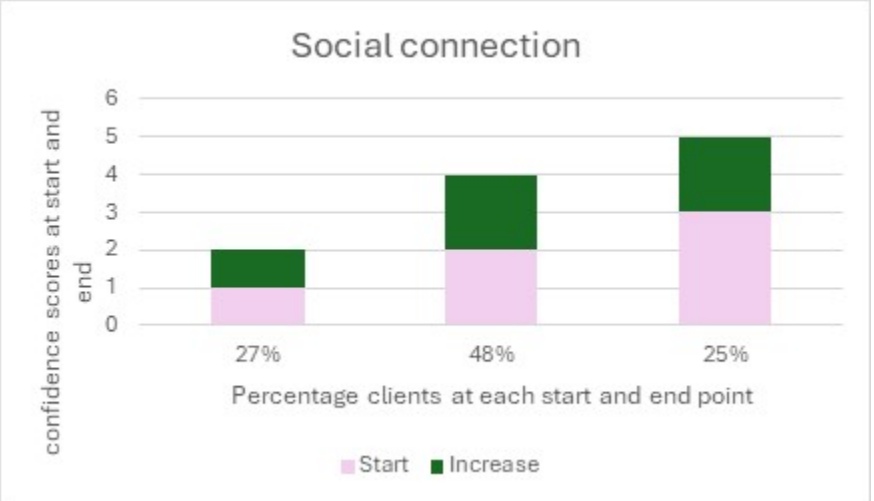
Over the course of this year, the top three needs most commonly addressed were:

Home – this includes housing and homelessness, safety, security, mobility, scams, cleaners, gardeners, adaptations, and furniture.
Social connection – this includes loneliness, isolation, befriending, groups, activities, and companionship.
Care and health – including mobile services, social care assessments, care agencies, respite, home care, care homes, and visiting care.

Many of our clients now have multiple needs, which is a changing picture from even three years ago, where most clients would ask us for support with up to three issues, and now in this last year this has increased to six. For some clients, this is the first time they have reached out for support, and they benefit from the opportunity to be heard, and to find confidence in the support they are being signposted to. We measure our impact using a Likert scale, recording how confident the client is before receiving the support, and how confident the client is three months following our intervention. Across the three most common issues noted above, all clients report feeling more confident to be independent because of the Navigators' intervention. The graphs below show the impact our Navigators' service has in relation to how confident people feel, where 1 is not at all confident and 5 is very confident.



This graph shows that over the year, 24% of our clients started with a score of 1 for how confident they feel they can handle their home issues independently, and we helped them achieve a confidence score of 4 by the end of their interaction with us.



This graph shows the biggest increase in confidence scores in relation to their social connections was achieved with those at a starting point of 2 or 3. We expect this to be the case, as those with a lower initial score will need more time to build that confidence.



In the Care and Health category, once again the biggest progress was made with those starting at a score of 1, with them ending up scoring a 4 by the end of their time with us.

We also identified that throughout this time, due to the complexities of the issues being raised, our Navigators are spending much more time with clients to unpick their needs and identify the best solutions for them. In this year, Navigators have spent an average of 72 minutes per client, focusing on longer consultations and assessment of need. To evaluate the impact of our services, we also conduct a client survey. In this year's survey, 96.3% of clients said they feel more independent and able to access support and information when needed, with 90% saying they felt more connected to their community.

At the end of this financial year, the service has a further six months of the contract period remaining, at which point, Cambridgeshire County Council will re-tender the service. Care Network's expertise in successfully delivering this service over 12 years, since the service began in Cambridgeshire, means we are determined to work with commissioners to keep this work going.

Wellbeing: Our wellbeing service enhances people's quality of life across the county, empowering people to work through transitions and challenges in life, building on good physical, mental, and emotional wellbeing through a focus on building self-confidence and resilience whilst retaining independence, and ensuring everyone has access to the resources they need to thrive. Our wellbeing service works on the New Economics Foundation's 'five ways to wellbeing' with each client, supporting them to connect with their community, improve self-esteem, and feel a greater sense of belonging. The service combats anxiety, depression, and loneliness through a person-centred and goal focused approach.

A number of wellbeing clients have gone onto volunteer within their community following their intervention as they realised the benefits of giving to others and being part of a community. As with our other services, the wellbeing team have found a greater need for support for those dealing with more complex life situations. Our volunteer team are well-utilised to deliver our wellbeing services, including for check and chat calls and befriending. The volunteer support here enables the team to deliver longer-term support to the clients, who often require this due to the length of time they have been experiencing issues without obtaining the right help at the right time.

During this year, the service was funded through Cambridgeshire County Council after they saw how this would complement the Navigators' service. We have also been successful in acquiring some funding for this service specifically for older people through the County Council's adult social inclusion grant. We continued to utilise our National Lottery Community Fund grant to support this service.

Throughout the year, the wellbeing team supported 315 individuals, with 13.7% of these finding us through our promotional activities, and the remainder being referred to us through a huge variety of community connections including mental health teams and GP surgeries. The majority of clients receiving support are in the 45-64 age bracket (38%) and those over 75 representing 30%. As with our other services, the wellbeing team have found a greater need for support for those dealing with more complex life situations. Our volunteer team are well-utilised to deliver our wellbeing services, including for check and chat calls and befriending. The volunteer support here enables the team to deliver longer-term support to the clients, who often require this due to the length of time they have been experiencing issues without obtaining the right help at the right time. The main reasons for referrals into this service are for mental health support (88%), however there are a large number of underlying

reasons or consequential reasons that require our team's help too, including social inclusion, which applied to 58% of our clients, and physical health, which applied to 48%. Over the course of this year, we have sadly received a greater number of calls from people at crisis point with their mental health. Our team are trained to identify those at risk of suicide and provide appropriate intervention to ensure the person's safety and wellbeing. Our wellbeing service works on the New Economics Foundation's five ways to wellbeing with each client, supporting them to connect with their community, improve self-esteem, and feel a greater sense of belonging. The service combats anxiety, depression, and loneliness through a person-centred and goal focused approach. A number of wellbeing clients have gone on to volunteer within their community following their intervention as they realised the benefits of giving to others and being part of a community. Professional referrers tell us how great the service is:

"I really don't know where I would have gone with this client as the waiting lists for other services were excessive. I was so grateful that you supported this elderly client following bereavement and equipped her with the tools that she needed to access some social activities. She now has a new friendship group as a result of your help." Claire P3 Charity.

"Care Network Wellbeing serves as a backdrop for Talking therapy as there is a long waiting list. There are lots of patients who are isolated and using the befriending service which is very helpful. It has not been possible to refer any patients to other services they do not have capacity. Patients have found Care Network support very helpful and supportive at the time of need." Salome SPLW St Ives.

Community Transport Infrastructure: Our infrastructure support for community car schemes, funded by South Cambridgeshire District Council, continues to support volunteer car schemes to assist the elderly and vulnerable in South Cambridgeshire. Many of the car schemes assist local people with getting to and from medical appointments. Some of the schemes also assist with transport to the shops, or to social activities.

We have once again delivered numerous activities to support the retention and development of car schemes including:

Wellbeing session, delivered by Care Network's Wellbeing Team, which helps volunteer drivers to assist passengers who are anxious or have concerns around their appointments. The session also focused on how volunteers can support each other, building resilience within their community.

Communications about events, such as the Community Transport Association's conference, information about changes to parking at hospitals, local transport consultations, surveys, and newsletters.

Meet ups, for volunteers to get together, share experiences and gain support from each other. We also hosted talks on subjects such as driving mobility, and training on moving and handling.

Liaison with groups and associations, such as meetings with Addenbrooke's Hospital car park manager to discuss the restrictions on parking for volunteer transport. The meeting resulted in additional space being offered to volunteer transport. We also took part in Cambridgeshire and Peterborough Combined Authority's consultation which aimed to identify how proposed changes might affect community transport schemes. Through our work with many volunteer schemes, we were able to appropriately represent and advocate for all schemes to support future sustainability.

Finally, we have provided promotional materials and practical support to volunteer transport schemes to support their running and ensure they are able to not only make the public aware of their services, but also to recruit more volunteers to keep their schemes going. This includes information that we send out to groups and associations to promote the use of community transport.

"Thank you so much for your support, and for the publicity materials for our Open Day on Saturday 25th. Also for the biscuits, which were very well received by people visiting our stall (and us!)… We had quite a few people who seemed to be interested in volunteering, and who have taken away our contact details, so we will see how many of them now come forward to us. It was actually interesting to meet visitors to the exhibition who were not actually Fulbourn residents." Fulbourn Car Scheme, January 2025

"*Thank you for taking the time to assemble all this information. It is exceedingly helpful. We have continued to build in outings to some of the discussions and find it an on-going challenge to arrange transport that is affordable. I'm hoping to include the costs in the budget as I prepare Bid submissions, but know that this may be a difficult ask*." COPE October 2024

Fundraising policy
The charity does not actively fundraise amongst the public, although it does hold occasional fundraising events (online fundraising campaigns etc).

The charity does not use any outside or third party fundraisers. Where the charity does receive donations (which it considers unsolicited) it monitors the source to ensure it is suitable to receive the donation in terms of potential vulnerability of the donor or reputational risk to the charity.

No complaints have been received by the charity.

Financial review
We finished the financial year with a surplus of £131,633. This is mostly due to unexpected recruitment challenges. All posts are now filled. As a result of the surpluses, we have designated an amount of £3,038 towards the running of the Help at Home service next year, and we have designated £25,933 towards capacity and development work towards our strategic plan, which involves additional staff time for researching and partnership working. Our wellbeing service has been funded this year through the County Council, however the majority of this funding expires on 31 March. The Board has agreed to continue to fund the wellbeing service through reserves for a further three months whilst alternative funding is sourced. This would be a maximum cost of £34,772.

Charities hold reserves to fund shortfalls in income, for working capital, to cover unexpected expenditure, or short term cashflow deficit, to fund other known liabilities, or to engage with new opportunities as they arise, thus enabling the Charity to continue its work helping local people. Our reserves policy is to have between three and six months' running costs, and with this surplus excluding the designated funds, our reserves total £200,971 unrestricted and £372,294 restricted. This equates to 2.5 months of unrestricted reserves, and 7.5 months including the restricted funds. The Trustees are satisfied that the reserves are at an acceptable level. Some of the reserves are held in a business current account which allows for usual spend, with 96% of the reserves being held in high-interest bank accounts via the CAF Charity Platform, and other deposit accounts with a variety of terms which allow us early access to funds should they be required. These accounts enable us to gain interest which can be utilised for future development, whilst being quickly accessible should the need arise. One of our challenges is the risk of non-payment, or late payment from our statutory sector partners, which can arise due to political changes. In the last financial year, these delays resulted in us using £72,254 of our reserves to cover the running costs of services.
Sadly our fundraiser left Care Network in June 2024, and we have been unable to find an alternative in-house fundraiser. With the knowledge that we were developing our strategy and part of that work would involve investigating other sources of funding to cover our developing projects, the decision was made to continue without a dedicated trusts and foundations fundraiser. We will be maximising our efforts in increasing individual and corporate donations throughout the course of next year, in addition to utilising existing staff to work on bids through trusts and foundations, potentially bringing in consultant support should this be required for larger bids.

Risk management
The trustees has assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

The trustees are committed to an ongoing policy of identifying, monitoring and managing all operational, financial and strategic risk. The trustees regularly review key risks which are rated based on severity and likelihood of occurrence and ensure that appropriate mitigations are in place to protect the charity.

Structure, governance and management
The charity is a company limited by guarantee with charitable status, formed on 29th June 2007, and governed by a Memorandum and Articles of Association. Its unincorporated predecessor charity, Care Network, was originally formed in October 1994.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:
W Mortimer
J Worth (Resigned 7 February 2025)
S Ellington

M Pearce Higgins
M Hill
R Barnes
J Stoner (Appointed 15 August 2024)

During our AGM in January 2025, the members voted to amend the Articles of Association through two Special resolutions, and following permission from Charity Commission to change the Trustee Benefits clause, as such:

Special Resolution 1
THAT pursuant to the prior written consent of the Charity Commission required in accordance with section 198 of the Charities Act 2011 in respect of regulated alterations to the trustee benefit provisions, with effect from the conclusion of the meeting the new Articles of Association in the form annexed to this resolution and, for the purpose of identification marked "A", are approved and adopted as the Articles of Association of the Company in substitution for, and to the exclusion of, the existing Articles of Association.

Special Resolution 2 (resolution carried by each of the four classes of membership)
THAT in accordance with article 3(3) of the Articles of Association of the Company this separate general meeting of the members of the X Class of the Company, hereby irrevocably consents to and sanctions the passing of the resolution set out in the notice of general meeting of the Company to be held on 6 January 2025 (a copy of which has been produced to the meeting) and every variation, modification or abrogation of the rights, privileges and restrictions attaching to the X Class each as a class of members which will or may be effected thereby, including the fact that the members of the X Class will immediately cease to be members of the Company upon the passing of the resolution set out in the notice of general meeting of the Company referred to above.

These changes were made to enable Care Network Cambridgeshire to respond better to client and stakeholder needs whilst ensuring the stability of the Board of Trustees.

The diversity of experience and expertise of the Board was strengthened In August 2024, when we welcomed Jane Stoner as a new Trustee to the Board. Jane has expertise in IT and extensive private sector and international experience as a Board Director. We said goodbye and thank you to long-term Trustee, Jill Worth, who retired in February 2025. Jill has brought a wealth of private sector experience, firmly and constructively challenging Trustees in Board discussions, and adding a real and much-valued diversity of view and opinion that has made a big difference to the charity. We have historically recruited Board members through word of mouth, and the Board are recognising a need to reach a wider audience to encourage greater diversity at Board level to broaden perspectives and experience. As such, we plan to develop an initiative to encourage young people, those with lived experience, and those from the communities we serve to consider a Board position and where needed, to be supported to apply and serve.

The Board delegates the day-to-day running of the organisation to the CEO, within a set scheme of delegation. The Board oversees governance policies including safeguarding, health and safety, financial procedures, reserves, and investments. In addition, the Board oversees the organisation's risk register, which is reviewed quarterly. The Board has a finance subcommittee and a safeguarding subcommittee, at which more detailed discussions take place and actions can be agreed, with assurance being provided to the Board. The Board undertake standard Trustee training which includes roles and responsibilities of Trustees, in addition to developing an understanding of the organisation's policies and procedures.

Staff salaries are discussed at the finance subcommittee and proposals are put through to the entire Board for authorisation. Benchmarking of salaries takes place against the CPI and in line with other similar organisations within the county, including our partner organisations.

Strategy, goals and future plans
Our focus over the course of this year was to review all of our processes and our activities to ensure they match the ever-changing environment within which we work. Our work is heavily reliant upon funding, which for the most part, comes through the Integrated Care Board and the Councils. The organisation has strived to understand the needs of our statutory partners and work with them to develop and deliver initiatives to support the Cambridgeshire population. Meanwhile, the needs of the community we serve have changed, with more complex health and social care needs, mixed with greater demand. As such our activities this year have included expanding our teams and building our knowledge through more training and development for all staff across all our services. Throughout this year, we have also spent time developing our next five-year strategic plan. This has involved a wide range of internal and external stakeholders, gathering their knowledge and experience in their areas of expertise to help inform our planning. The final draft of our plan was signed off in February 2025 and went live on 1 April. This is setting us some key objectives for the forthcoming year which include:

- Retention and development of our existing staff and volunteer base, matching skills and experience to need and identifying gaps
- Developing further partnerships to adapt and build our existing services to fill gaps and ensure the right person with the right expertise is there at the right time to support our clients
- Promoting our services to deepen public awareness and improve access
- Strengthen our systems and processes to better evaluate our social return and impact

These elements will form the foundation of our five-year plan, which is ambitiously set to develop Care Network Cambridgeshire's offer deep into communities through its volunteer base, creating a Caring Network of support.

Resources
At the end of the financial year, Care Network has a staff team of 31, with three of these posts forming the senior leadership team, including the CEO, the Head of Finance, and the Head of Services. We are proud to have a larger volunteer team of 45, working across all our services and over the entire county. Over the year, our volunteers provided 386 hours of support, enabling us to extend the length of our provision and reach communities that are the most deprived. Our people have a broad range of skills and experience, including 18 different languages. They come from a range of backgrounds which adds to the knowledge within the organisation, including nursing, mental health services, leadership and management, employment services, disability services, and education. In addition, the majority of our people have lived experience of the issues that our clients are facing. Because we cover the entire county, we have an office base in Chatteris, in the North of the county and another in Hardwick, just outside of Cambridge in the South of the county. We also have hospital-based staff who are able to work from hospital offices as part of their multi-disciplinary teams. At other times, staff work from their homes or community buildings. These working arrangements enable our people to work at locations that make access easier for clients.

Investment powers
The trustees having regards for the operational needs of the charity and security of funds have kept available funds in interest bearing deposit accounts.

Public benefit
In order to fulfil its charitable objects and for the public benefit, Care Network Cambridgeshire delivers direct services to adults and vulnerable people and supports community groups to do the same. In developing strategy and planning service delivery, the trustees comply with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

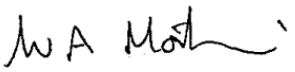
Pay policy and senior staff
The pay of senior staff is reviewed annually be the trustees and normally increased annually for rises in the cost of living. Specific roles have salary levels set commensurable with salaries set by similar organisations for comparable roles.

Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.



W Mortimer
Trustee
Dated: 13 June 2025

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2025

The trustees, who are also the directors of Care Network Cambridgeshire for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP;

- make judgements and estimates that are reasonable and prudent; and

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

CARE NETWORK CAMBRIDGESHIRE

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Opinion

We have audited the financial statements of Care Network Cambridgeshire (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Mr Mark Jackson FCA DChA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services 3 September 2025

Chartered Accountants
Statutory Auditor

Westpoint
Lynch Wood
Peterborough
Cambridgeshire
United Kingdom
PE2 6FZ

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
Income from:									
Donations and legacies	**3**	1,878	-	1,000	2,878	8,598	-	-	8,598
Charitable activities	**4**	5,000	-	1,109,993	1,114,993	5,000	-	1,036,846	1,041,846
Investments	**5**	26,886	-	-	26,886	18,318	-	-	18,318
Total income		33,764	-	1,110,993	1,144,757	31,916	-	1,036,846	1,068,762
Expenditure on:									
Raising funds	**6**	-	-	-	-	-	-	19,470	19,470
Charitable activities	**7**	8,195	2,881	1,002,048	1,013,124	17,865	3,729	1,065,141	1,086,735
Total resources expended		8,195	2,881	1,002,048	1,013,124	17,865	3,729	1,084,611	1,106,205
Net incoming/(outgoing) resources before transfers		25,569	(2,881)	108,945	131,633	14,051	(3,729)	(47,765)	(37,443)

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

	Unrestricted funds general 2025	**Unrestricted funds designated 2025**	**Restricted funds 2025**	**Total 2025**	Unrestricted funds general 2024	Unrestricted funds designated 2024	Restricted funds 2024	Total 2024
	£	**£**	**£**	**£**	**£**	**£**	**£**	**£**
Net incoming/(outgoing) resources before transfers	25,569	(2,881)	108,945	131,633	14,051	(3,729)	(47,765)	(37,443)
Gross transfers between funds	(14,967)	12,014	2,953	-	(9,683)	4,683	5,000	-
Net income/(expenditure) for the year/ Net movement in funds	10,602	9,133	111,898	131,633	4,368	954	(42,765)	(37,443)
Fund balances at 1 April 2024	190,369	79,475	260,396	530,240	186,001	78,521	303,161	567,683
Fund balances at 31 March 2025	200,971	88,608	372,294	661,873	190,369	79,475	260,396	530,240

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Tangible assets	**12**		4,608		5,425
Current assets					
Debtors	**13**	10,773		6,912	
Cash at bank and in hand		813,920		860,834	
		824,693		867,746	
Creditors: amounts falling due within one year	**14**	(167,428)		(342,931)	
Net current assets			657,265		524,815
Total assets less current liabilities			661,873		530,240
Income funds					
Restricted funds	**16**		372,294		260,396
Unrestricted funds					
Designated funds	**17**	88,608		79,475	
General unrestricted funds		200,971		190,369	
			289,579		269,844
			661,873		530,240

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 13 June 2025

W Mortimer
Trustee

Company Registration No. 06297277

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	2025 £	2024 £	2024 £
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	**21**		(71,736)		155,001
Investing activities					
Purchase of tangible fixed assets		(2,064)		(4,683)	
Investment income received		26,886		18,318	
Net cash generated from investing activities			24,822		13,635
Net cash used in financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(46,914)		168,636
Cash and cash equivalents at beginning of year			860,834		692,198
Cash and cash equivalents at end of year			813,920		860,834

1 Accounting policies

Charity information

Care Network Cambridgeshire is a private company limited by guarantee incorporated in England and Wales. The registered office is 18 Broadway House, 149-151 St Neots Road, Hardwick, Cambridge, CB23 7QJ, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In common with many charities, the future of the organisation is dependent on continued success in being awarded funding. At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future and so the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1 Accounting policies **(Continued)**

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	10% Straight line basis
Computers	33.33% Straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

It is the policy of the charity to capitalise assets acquired with a value in excess of £1,000.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1 Accounting policies **(Continued)**

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds general 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds general 2024 £
Donations and gifts	1,878	1,000	2,878	8,598

4 Charitable activities

	Charitable Activities 2025 £	Charitable Activities 2024 £
Income from charitable activities	1,106,904	1,038,389
Other income	8,089	3,457
	1,114,993	1,041,846
Analysis by fund		
Unrestricted funds - general	5,000	5,000
Restricted funds	1,109,993	1,036,846
	1,114,993	1,041,846

Included within income from charitable activities is funding from the following organisations:-

- Cambridgeshire County Council
- NHS Cambridgeshire and Peterborough ICB
- National Lottery Community Fund
- South Cambridgeshire District Council
- The Pye Foundation
- The Betty Lawes Foundation
- City & University of Cambridge Masonic Trust
- The Childwick Trust

5 Investments

	Unrestricted funds general 2025 £	Unrestricted funds general 2024 £
Interest receivable	26,886	18,318

6 Raising funds

	Total	Restricted funds
	2025	2024
	£	£
Fundraising and publicity		
Other fundraising costs	-	19,470
	-	19,470

7 Charitable activities

	Charitable Activities 2025	Charitable Activities 2024
	£	£
Staff costs	570,605	604,097
Depreciation and impairment	2,881	3,729
Staff training and travel	30,827	24,824
Project and volunteer costs	63,594	80,905
Office running costs	12,921	3,893
	680,828	717,448
Share of support costs (see note 8)	324,136	361,127
Share of governance costs (see note 8)	8,160	8,160
	1,013,124	1,086,735
Analysis by fund		
Unrestricted funds - general	8,195	17,865
Unrestricted funds - designated	2,881	3,729
Restricted funds	1,002,048	1,065,141
	1,013,124	1,086,735

8 Support costs

	Support costs	Governance costs	2025	2024
	£	£	£	£
Staff costs	216,747	-	216,747	274,924
Staff training and travel	11,223	-	11,223	1,012
Project and volunteer costs	3,140	-	3,140	3,134
Office accommodation costs	43,808	-	43,808	38,477
Office running costs	30,483	-	30,483	36,880
Professional fees	18,192	8,160	26,352	14,280
Financing costs	543	-	543	580
	324,136	8,160	332,296	369,287
Analysed between				
Charitable activities	324,136	8,160	332,296	369,287

Governance costs includes payments to the auditors of £8,160 (2024- £8,160) for audit fees.

9 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. Expenses were reimbursed to them totalling £nil (2024- £nil).

10 Employees

Number of employees

The average full time equivalent monthly number of employees during the year was:

	2025 Number	2024 Number
Projects	26	28
Administration	3	3
	29	31

Employment costs	2025 £	2024 £
Wages and salaries	705,325	788,730
Social security costs	56,787	62,735
Other pension costs	25,240	27,556
	787,352	879,021

The total gross number of staff both full and part time was 29 (2024 - 31).

During the year 3 (2024 - 4) key management personnel, being the senior leadership team, received remuneration totalling £151,036 (2024 - £151,073).

The number of employees whose annual remuneration was £60,000 or more were:

	2025 Number	2024 Number
£60,001 - £70,000	-	1

11 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxationof Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

12 Tangible fixed assets

	Fixtures and fittings	Computers	Total
	£	£	£
Cost			
At 1 April 2024	2,493	32,794	35,287
Additions	-	2,064	2,064
At 31 March 2025	2,493	34,858	37,351
Depreciation and impairment			
At 1 April 2024	2,493	27,369	29,862
Depreciation charged in the year	-	2,881	2,881
At 31 March 2025	2,493	30,250	32,743
Carrying amount			
At 31 March 2025	-	4,608	4,608
At 31 March 2024	-	5,425	5,425

13 Debtors

	2025	2024
Amounts falling due within one year:	£	£
Other debtors	5,976	6,390
Prepayments and accrued income	4,797	522
	10,773	6,912

14 Creditors: amounts falling due within one year

	Notes	2025	2024
		£	£
Other taxation and social security		16,091	16,335
Deferred income	**15**	118,419	294,863
Trade creditors		6,618	7,032
Other creditors		7,156	5,328
Accruals		19,144	19,373
		167,428	342,931

15 Deferred income

	2025	2024
	£	£
Other deferred income	118,419	294,863

15 Deferred income **(Continued)**

Deferred income is included in the financial statements as follows:

	2025	2024
	£	£
Deferred income is included within:		
Current liabilities	118,419	294,863
Movements in the year:		
Deferred income at 1 April 2024	294,863	165,753
Resources deferred in the year	(176,444)	129,110
Deferred income at 31 March 2025	118,419	294,863

16 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds				
	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Balance at 1 April 2024	Incoming resources	Resources expended	Transfers	Balance at 31 March 2025
	£	£	£	£	£	£	£	£	£
Direct Services	148,701	271,497	(248,828)	-	171,370	179,669	(149,548)	(3,201)	198,290
Community Development	7,820	7,592	(6,712)	-	8,700	8,000	(6,448)	(228)	10,024
Head Office	-	48,257	(48,257)	-	-	32,856	(32,856)	-	-
Community Navigators	2,625	337,578	(328,599)	5,000	16,604	345,728	(343,456)	5,000	23,876
Healthy Fenland	39,998	103,537	(143,535)	-	-	-	-	-	-
Wellbeing Service	74,802	35,739	(93,998)	-	16,543	172,083	(150,056)	17,687	56,257
Primary Care Networks	29,215	51,481	(63,237)	-	17,459	-	-	(17,459)	-
Help at Home	-	181,165	(151,445)	-	29,720	372,657	(319,684)	(2,047)	80,646
Emergency Discretionary Fund	-	-	-	-	-	-	-	3,201	3,201
	303,161	1,036,846	(1,084,611)	5,000	260,396	1,110,993	(1,002,048)	2,953	372,294

16 Restricted funds **(Continued)**

Direct Services - To support the core costs for the delivery of Care Network Cambridgeshire services. The transfer relates to the separation of the Emergency Discretionary Fund.

Community Development - Delivery of community development work in Cambridgeshire. The transfer relates to 0.5 hours of a coordinator post for the Wellbeing Service.

Head Office - Supporting the delivery of Care Network Cambridgeshire services.

Community Navigators - Delivery of the Community Navigators projects in Cambridgeshire. The transfer relates to costs initially allocated to this project but allocated against an unrestricted grant.

Healthy Fenland - To support Fenland communities to address health and well-being needs.

Wellbeing - To provide one-to-one support to boost mood, confidence and independence. The transfer relates to 0.5 hours of a coordinator post from the Community Development fund (£228) and a coordinator post from the Primary Care Networks fund (£17,459).

Primary Care Networks - To provide personalised care services and support. The transfer relates to a coordinator post for the Wellbeing Service.

Help at Home - To develop a collaborative voluntary sector alliance in partnership with Age UK Cambridgeshire and Peterborough and Caring Together. The transfer relates to a 5% development & sustainability allowance included within designated funds.

Emergency Discretionary Fund - To provide small emergency payments to enable client discharge from hospital or assistance in cases of need.

17 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2023	Resources expended	Transfers	Balance at 1 April 2024	Resources expended	Transfers	Balance at 31 March 2025
	£	£	£	£	£	£	£
Property fund	10,000	-	-	10,000	-	-	10,000
Development fund	64,050	-	-	64,050	-	9,950	74,000
Fixed asset fund	4,471	(3,729)	4,683	5,425	(2,881)	2,064	4,608
	78,521	(3,729)	4,683	79,475	(2,881)	12,014	88,608

The property fund is a provision in the event of dilapidation costs.

The development fund is for delivering projects identified in the Strategic Plan 2025-2030.

The fixed asset fund represents the book value of assets held by the charity.

18 Analysis of net assets between funds

	Unrestricted 2025	Designated 2025	Restricted 2025	Total 2025	Total 2024
	£	£	£	£	£
Fund balances at 31 March 2025 are represented by:					
Tangible assets	-	4,608	-	4,608	5,425
Current assets/(liabilities)	200,971	84,000	372,294	657,265	524,815
	200,971	88,608	372,294	661,873	530,240

19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025	2024
	£	£
Within one year	21,980	7,666
Between two and five years	33,760	216
	55,740	7,882

20 Related party transactions

The trustees are drawn from the community and one of the trustees is also a councillor for South Cambridgeshire District Council. During the year Care Network Cambridgeshire received funding from the Council.

21	Cash generated from operations	2025 £	2024 £
	Surplus/(deficit) for the year	131,633	(37,443)
	Adjustments for:		
	Investment income recognised in statement of financial activities	(26,886)	(18,318)
	Depreciation and impairment of tangible fixed assets	2,881	3,729
	Movements in working capital:		
	(Increase)/decrease in debtors	(3,861)	71,932
	Increase in creditors	941	5,991
	(Decrease)/increase in deferred income	(176,444)	129,110
	Cash (absorbed by)/generated from operations	(71,736)	155,001

CARE NETWORK CAMBRIDGESHIRE

England & Wales - Charity number 1120693

Accounts

Charity registration number 1120693

Company registration number 06297277 (England and Wales)

CARE NETWORK CAMBRIDGESHIRE

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

CARE NETWORK CAMBRIDGESHIRE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	W Mortimer J Worth S Ellington M Pearce Higgins M Hill R Barnes	 (Appointed 24 March 2024)
Charity number	1120693	
Company number	06297277	
Registered office	18 Broadway House 149-151 St Neot's Road Hardwick Cambridge United Kingdom CB23 7QJ	
Auditor	Azets Audit Services Westpoint Lynch Wood Peterborough Cambridgeshire United Kingdom PE2 6FZ	

CARE NETWORK CAMBRIDGESHIRE

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CARE NETWORK CAMBRIDGESHIRE

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

The trustees present their annual report and financial statements for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's objects are "To facilitate the relief of sickness and distress and improve the quality of life by reducing social isolation and improving independence for older and otherwise vulnerable adults, in Cambridgeshire and neighbouring counties".

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Achievements and performance

Care Network Cambridgeshire exists to enable individual clients and communities to live happier, healthier, and independent lives. We do this by giving practical and emotional support after a hospital stay, or a period of ill health and helping local people reconnect with their communities.

Our vision for communities and individuals to be empowered to live happier, healthier and independent lives, enabling individuals to choose their own independent lifestyle and social activities, provided with as much information and support as they need. The health and well-being of individuals is improved or maintained, hospital stays are minimised, and recovery is as fast as possible. Communities involve local people to support each other both individually and through groups and activities.

Our achievements within the last 12 months to deliver upon these goals of supporting residents of Cambridgeshire & Peterborough are:-

Help at Home: Received 794 referrals and had 6,580 contacts delivering 2,104 hours of support to clients, hospital teams and community services over the year, including a surge in demand around winter, and the continued challenges faced by Covid, when hospital admissions were at their highest. Through our Coordinators and wonderful network of volunteers, we provided practical and emotional support to individuals and their families to allow that person to recover from a spell in hospital, or to avoid hospital admittance and remain independent. Our volunteers provided help with tasks such as shopping, collecting prescriptions, light housework and laundry and providing welfare checks, invaluable help to the people we support. At the heart of everything we do is the principle of 'What Matters to Me', ensuring individual circumstances and needs are always upper most in our consideration and support. Help at Home provides a wrap-around service that works in partnership with organisations across different sectors to achieve outcomes that matter to the person in terms of their health and wellbeing. To achieve this, we work closely with our colleagues within Care Network, signposting to local services, and encouraging involvement in local community activities, to help reduce loneliness and isolation.

Community Navigators: Received 2,670 referrals and had 18,357 contacts, delivering 3,052 hours of support to Cambridgeshire people, to provide information and guidance to help people consider their options and live well improving personal circumstances and wellbeing. The team are local experts working alongside clients to provide information and guidance to help them live well, aiming to bridge the gap between local communities, statutory and voluntary organisations to maintain and improve the health, wellbeing, and independence of clients by helping them find and access localised solutions. The team help people to use information to answer questions and enable them to do things for themselves, assisting them to overcome barriers and to make use of relevant activities and services. The Navigator team continue to focus on utilising a data-led approach to inform their work, helping to raise awareness of unmet needs in the community.

Wellbeing Service: The escalation of mental ill health in our high-risk client groups in recent years prompted us to invest in further development of our bespoke Wellbeing service. Wellbeing staff and trained volunteers worked alongside clients to enable them to feel better equipped to cope with their concerns and feelings so they could enjoy life more. The service also offered regular telephone calls from a 14 Check and Chat volunteers, or support accessing their local community from 6 local Trusted Friend volunteers.

Through 243 referrals and 1,847 contacts with clients delivering 676 hours of support, our specialist team and volunteer support empowers people by providing the information and support to tackle underlying issues, and strategies and resources to manage longer-term emotional stability. The service has proven positive outcomes, boosting confidence, independence, and social connection, providing strength-based tailored one-to-one support for people feeling low or anxious to help them develop coping strategies, make personal connections, and building resilience.

Healthy Fenland: Supported 164 groups, providing community development with a specific aim to help the residents of Fenland identify and address their health and wellbeing needs, as well as taking ownership of their communities and challenges. The project was designed to improve Community Resilience, Health and Wellbeing (Public Health England, 2015) and used an asset-based approach to community engagement with a small pot of funding that groups could access to develop their projects. The project ended at the end of the contract in December 23, in the final 9 months the team focused on combating increased health inequalities by offering guidance and support to local groups, to follow regulations ensuring psychological and practical safety and confidence.

VSA: Last year we formally collaborated with two other local voluntary sector partners and formed The Voluntary Sector Alliance. together we agreed our key vision, looking for synergies and how to make the best use of our resources by leading the way in providing a single point of access for Voluntary and Community Sector support for hospital discharges and admissions avoidance to support more people to leave hospital safely, to help avoid unnecessary admissions to hospital and to aid independence at home for the population of Cambridgeshire and Peterborough. The VSA provides a collaborative approach to wraparound support to provide the best outcomes for the patient and confidence for the referrer that their patient will be supported in a timely and holistic manner. Working in partnership, each member of the VSA can flex and adapt their resourcing across the county with the support of the other organisations, enabling more referrals to be managed and more people supported. A bespoke portal was developed to accept referrals, the service become operational and was rolled into hospitals from October 2023 and continues to develop, providing an innovative hospital discharge support service across discharge planning in the three acute hospitals in the area. Since the start of the service in October, we have accepted 103 referrals and have had 1,053 contacts.

In next 12 month period, challenges remain to resources both within the NHS and social care, we face both continuing demand for our services, together with an increasingly complex caseload whilst changes in national health and social care policy continue to come into effect and implications of possible political change on the horizon is unknown. Whilst exciting, this creates challenge within the sector. CNC will continue to use its presence within the local system, where we are highly valued, to ensure that decisions are made, and ways of working explored and developed to support identified need. We believe in 'working with' people and communities; not 'doing to' them. We will continue to approach this through collaboration with partners, clients, and communities to adapt and develop services to meet needs, help and empower people. We will seek ways to expand, evaluate and further develop the VSA service, including the aim to further deploy the system to hospital wards. Our Wellbeing service has been redesigned to meet current user needs, the team has been expanded and now provides cover across the county. Unfortunately, the Healthy Fenland project was not recommissioned at the end of the last contract and sadly ended at the end of December 2023. Internally we will be reviewing our volunteer offering, to deliver a more rewarding experience and remain focused on trustee recruitment, to provide succession planning. Work will continue on the development of a new strategic plan, determining the charity's development over the next 3-year period.

We would like to express our thanks and gratitude to our staff, volunteers and partners for their continued professional commitment and dedication to 'keeping people at the heart of everything.' If you like what you see, come and join us!

Fundraising policy
The charity does not actively fundraise amongst the public, although it does hold occasional fundraising events (online fundraising campaigns etc).

The charity does not use any outside or third party fundraisers. Where the charity does receive donations (which it considers unsolicited) it monitors the source to ensure it is suitable to receive the donation in terms of potential vulnerability of the donor or reputational risk to the charity.

No complaints have been received by the charity.

Financial review
The charity had total funds of £530,240 (2023 - £567,683) at the year end, of which it considers £190,369 free (2023 - £186,001). The trustees consider the position satisfactory. The principal financial risk to the charity is the withdrawal of grant income from its main funders. The trustees consider the reserve level sufficient to cover such funding shortfall in the short term.

As part of the annual budgeting process, trustees consider the desirable level of free unrestricted reserves for the coming year. The charity uses these reserves in a variety of ways including pump priming of new services, support for existing services where funding has fallen short of expenditure and to fund the liabilities in the event of closure of the charity. The annual review takes into account the current level of expenditure for Care Network Cambridgeshire, an assessment of the risk regarding the main source of income, the trends and pressures on grant funding and the level of reserves that can be realistically achieved. The trustees will annually review the evidence and agree an appropriate level of reserves. This review will incorporate an action plan to increase reserves if necessary and set guidelines for spending against the reserves. Progress against the action plan will be monitored by the trustees at their regular meeting and any investment decisions will take into account the required reserve level. The trustees also take into account that some of their designated funds and restricted funds cover some of the charity's core activities and have decided that a two-step process is appropriate to quantifying an appropriate range of reserves:

- To maintain free, unrestricted funds at a minimum level of 2 months operating costs (currently estimated at £175.402). Actual free reserves are currently above this level.
- To maintain free, unrestricted funds plus designated and restricted funds that cover some of the charity's core activities between 3 and 6 months operating costs. This equates to between £263,203 and £526,206 and the relevant reserves cover this.

Risk management
The trustees has assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

The trustees are committed to an ongoing policy of identifying, monitoring and managing all operational, financial and strategic risk. The trustees regularly review key risks which are rated based on severity and likelihood of occurrence and ensure that appropriate mitigations are in place to protect the charity.

Structure, governance and management
The charity is a company limited by guarantee with charitable status, formed on 29th June 2007, and governed by a Memorandum and Articles of Association. Its unincorporated predecessor charity, Care Network, was originally formed in October 1994.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

W Mortimer	
J Worth	
S Ellington	
M Pearce Higgins	
G Barron	(Resigned 8 June 2023)
M Hill	
R Barnes	(Appointed 24 March 2024)

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

Care Network Cambridgeshire is controlled by a Board of Trustees (6 Trustees in 2023/24). The board meets every 2 months with the Chief Executive Officer to set policy and strategic direction, monitor performance, approve policies and agree areas for research or action. The day to day management of the charity is delegated to the Chief Executive Officer. Trustees are recruited seeking a spread of skills and/or client group representation to ensure a diverse board, representative of the community the charity serves. New trustees provide a personal summary and references, and are elected in accordance with the Articles of Association. These articles provide for the election of trustees for a full term with a three year rotational retirement, and also for the co-option of trustees until the next AGM. New trustees receive an induction pack, details of staff, services and a copy of written policies. Appropriate training is offered for relevant skills development. The trustees periodically review these procedures with reference to guidance published by the Charity Commission.

Future plans
Looking to the next 12 months, with the cost of living crisis, challenges on resources within health and social care, CNC anticipates continuing demand for our services. We will approach this as always, through co-production between partners, clients and communities to understand need and where we are best placed to empower people to realise their goals. Internally we will be looking to achieve continued accreditation of 'Investing in Volunteers' to demonstrate our commitment to delivering a volunteering experience that is safe and meaningful for volunteers and clients alike. We will be entering the final year of our current strategic plan reviewing progress, and conducting a strategic assessment to assist with determining what the next 3 years will for like for the charity. We look forward to keeping you updated on our progress.

Investment powers
The trustees having regards for the operational needs of the charity and security of funds have kept available funds in interest bearing deposit accounts.

Public benefit
In order to fulfil its charitable objects and for the public benefit, Care Network Cambridgeshire delivers direct services to adults and vulnerable people and supports community groups to do the same. In developing strategy and planning service delivery, the trustees comply with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

Pay policy and senior staff
The pay of senior staff is reviewed annually be the trustees and normally increased annually for rises in the cost of living. Specific roles have salary levels set commensurable with salaries set by similar organisations for comparable roles.

Further information about the activities of Care Network Cambridgeshire is contained in the Annual Report.

Auditor
In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

W A Mortimer

W Mortimer
Trustee
Dated: 14 June 2024

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2024

The trustees, who are also the directors of Care Network Cambridgeshire for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP;

- make judgements and estimates that are reasonable and prudent; and

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

CARE NETWORK CAMBRIDGESHIRE

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Opinion

We have audited the financial statements of Care Network Cambridgeshire (the 'charity') for the year ended 31 March 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Mr Mark Jackson FCA DChA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services

2-9-2024

Chartered Accountants
Statutory Auditor

Westpoint
Lynch Wood
Peterborough
Cambridgeshire
United Kingdom
PE2 6FZ

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £
Income and endowments from:									
Donations and legacies	3	8,598	-	-	8,598	4,226	-	4,836	9,062
Charitable activities	4	5,000	-	1,033,389	1,038,389	5,000	-	884,944	889,944
Investments	5	18,318	-	-	18,318	5,227	-	-	5,227
Other income	6	-	-	3,457	3,457	-	-	10,380	10,380
Total income		31,916	-	1,036,846	1,068,762	14,453	-	900,160	914,613
Expenditure on:									
Raising funds	7	-	-	19,470	19,470	-	-	29,520	29,520
Charitable activities	8	17,865	3,729	1,065,141	1,086,735	7,676	5,769	867,899	881,344
Total resources expended		17,865	3,729	1,084,611	1,106,205	7,676	5,769	897,419	910,864
Net incoming/(outgoing) resources before transfers		14,051	(3,729)	(47,765)	(37,443)	6,777	(5,769)	2,741	3,749

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £
Net incoming/(outgoing) resources before transfers	14,051	(3,729)	(47,765)	(37,443)	6,777	(5,769)	2,741	3,749
Gross transfers between funds	(9,683)	4,683	5,000	-	(6,587)	1,587	5,000	-
Net income/(expenditure) for the year/ Net movement in funds	4,368	954	(42,765)	(37,443)	190	(4,182)	7,741	3,749
Fund balances at 1 April 2023	186,001	78,521	303,161	567,683	185,811	82,703	295,420	563,934
Fund balances at 31 March 2024	190,369	79,475	260,396	530,240	186,001	78,521	303,161	567,683

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

BALANCE SHEET

AS AT 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
Fixed assets					
Tangible assets	13		5,425		4,471
Current assets					
Debtors	14	6,912		78,844	
Cash at bank and in hand		860,834		692,198	
		867,746		771,042	
Creditors: amounts falling due within one year	15	(342,931)		(207,830)	
Net current assets			524,815		563,212
Total assets less current liabilities			530,240		567,683
Income funds					
Restricted funds	17		260,396		303,161
Unrestricted funds					
Designated funds	18	79,475		78,521	
General unrestricted funds		190,369		186,001	
			269,844		264,522
			530,240		567,683

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 14 June 2024

W A Mortimer

W Mortimer
Trustee

Company Registration No. 06297277

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash generated from operations	22		155,001		76,349
Investing activities					
Purchase of tangible fixed assets		(4,683)		(1,587)	
Investment income received		18,318		5,227	
Net cash generated from investing activities			13,635		3,640
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			168,636		79,989
Cash and cash equivalents at beginning of year			692,198		612,209
Cash and cash equivalents at end of year			860,834		692,198

1 Accounting policies

Charity information

Care Network Cambridgeshire is a private company limited by guarantee incorporated in England and Wales. The registered office is 18 Broadway House, 149-151 St Neot's Road, Hardwick, Cambridge, CB23 7QJ, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1 Accounting policies **(Continued)**

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	10% Straight line basis
Computers	33.33% Straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

It is the policy of the charity to capitalise assets acquired with a value in excess of £1,000.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1 Accounting policies **(Continued)**

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds general 2024 £	Total 2023 £
Donations and gifts	8,598	9,062

4 Charitable activities

	Charitable Activities 2024 £	Charitable Activities 2023 £
Income from charitable activities	1,038,389	889,944
Analysis by fund		
Unrestricted funds - general	5,000	5,000
Restricted funds	1,033,389	884,944
	1,038,389	889,944

Included within income from charitable activities is funding from the following organisations:-

- Cambridgeshire County Council
- NHS Cambridgeshire and Peterborough ICB
- NHS England
- South Cambridgeshire District Council
- Cambridgeshire Community Foundation
- Cambridgeshire and Peterborough NHS Foundation Trust
- The Pye Foundation
- The Betty Lawes Foundation
- The Evelyn Trust
- The Garfield Weston Foundation
- Age UK Cambridgeshire and Peterborough
- The Sobell Foundation

5 Investments

	Unrestricted funds general 2024 £	Unrestricted funds general 2023 £
Interest receivable	18,318	5,227

6 Other income

	Restricted funds 2024 £	Unrestricted funds general 2023 £	Restricted funds 2023 £	Total 2023 £
Other income	3,457	-	10,380	10,380

7 Raising funds

	Restricted funds 2024 £	Restricted funds 2023 £
Fundraising and publicity		
Other fundraising costs	19,470	29,520
	19,470	29,520

8 Charitable activities

	Charitable Activities 2024 £	Charitable Activities 2023 £
Staff costs	604,097	488,152
Depreciation and impairment	3,729	5,769
Staff training and travel	24,824	34,694
Project and volunteer costs	80,905	1,851
Office running costs	3,893	8,054
	717,448	538,520
Share of support costs (see note 9)	361,127	335,824
Share of governance costs (see note 9)	8,160	7,000
	1,086,735	881,344
Analysis by fund		
Unrestricted funds - general	17,865	7,676
Unrestricted funds - designated	3,729	5,769
Restricted funds	1,065,141	867,899
	1,086,735	881,344
For the year ended 31 March 2023		
Unrestricted funds - general	7,676	
Unrestricted funds - designated	5,769	
Restricted funds	867,899	
	881,344	

9 Support costs

	Support costs	Governance costs	2024	2023
	£	£	£	£
Staff costs	274,924	-	274,924	247,902
Staff training and travel	1,012	-	1,012	3,470
Project and volunteer costs	3,134	-	3,134	1,755
Office accommodation costs	38,477	-	38,477	36,088
Office running costs	36,880	-	36,880	34,165
Professional fees	6,120	8,160	14,280	18,939
Financing costs	580	-	580	505
	361,127	8,160	369,287	342,824
Analysed between				
Charitable activities	361,127	8,160	369,287	342,824

Governance costs includes payments to the auditors of £8,160 (2023- £7,000) for audit fees.

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. Expenses were reimbursed to them totalling £nil (2023- £nil).

11 Employees

Number of employees

The average full time equivalent monthly number of employees during the year was:

	2024 Number	2023 Number
Projects	28	25
Administration	3	3
	31	28

Employment costs	2024 £	2023 £
Wages and salaries	788,730	657,266
Social security costs	62,735	54,408
Other pension costs	27,556	24,380
	879,021	736,054

The total gross number of staff both full and part time was 31 (2023 - 28).

During the year 4 (2023 - 4) key management personnel, being the senior leadership team, received remuneration totalling £151,073 (2023 - £173,907).

The number of employees whose annual remuneration was £60,000 or more were:

	2024 Number	2023 Number
60,001 - 70,000	1	-

12 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxationof Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

13 Tangible fixed assets

	Fixtures and fittings	Computers	Total
	£	£	£
Cost			
At 1 April 2023	2,493	28,111	30,604
Additions	-	4,683	4,683
At 31 March 2024	2,493	32,794	35,287
Depreciation and impairment			
At 1 April 2023	2,493	23,640	26,133
Depreciation charged in the year	-	3,729	3,729
At 31 March 2024	2,493	27,369	29,862
Carrying amount			
At 31 March 2024	-	5,425	5,425
At 31 March 2023	-	4,471	4,471

14 Debtors

	2024	2023
Amounts falling due within one year:	£	£
Other debtors	6,390	72,633
Prepayments and accrued income	522	6,211
	6,912	78,844

15 Creditors: amounts falling due within one year

	Notes	2024	2023
		£	£
Other taxation and social security		16,335	15,175
Deferred income	16	294,863	165,753
Trade creditors		7,032	2,240
Other creditors		5,328	4,945
Accruals		19,373	19,717
		342,931	207,830

16 Deferred income

	2024	2023
	£	£
Other deferred income	294,863	165,753

16 Deferred income (Continued)

Deferred income is included in the financial statements as follows:

	2024	2023
	£	£
Deferred income is included within:		
Current liabilities	294,863	165,753
Movements in the year:		
Deferred income at 1 April 2023	165,753	67,816
Resources deferred in the year	129,110	97,937
Deferred income at 31 March 2024	294,863	165,753

17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds					Movement in funds			
	Balance at 1 April 2022	Incoming resources	Resources expended	Transfers	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Balance at 31 March 2024
	£	£	£	£	£	£	£	£	£
Direct Services	147,975	285,927	(285,201)	-	148,701	271,497	(248,828)	-	171,370
Community Development	7,496	6,704	(6,380)	-	7,820	7,592	(6,712)	-	8,700
Head Office	-	17,416	(17,416)	-	-	48,257	(48,257)	-	-
Community Navigators	12,208	315,844	(330,427)	5,000	2,625	337,578	(328,599)	5,000	16,604
Reaching Communities Ensure	15,446	-	(15,446)	-	-	-	-	-	-
Healthy Fenland	49,538	108,000	(117,540)	-	39,998	103,537	(143,535)	-	-
Wellbeing Service	33,466	143,149	(101,813)	-	74,802	35,739	(93,998)	-	16,543
Primary Care Networks	29,291	23,120	(23,196)	-	29,215	51,481	(63,237)	-	17,459
Voluntary Sector Alliance	-	-	-	-	-	181,165	(151,445)	-	29,720
	295,420	900,160	(897,419)	5,000	303,161	1,036,846	(1,084,611)	5,000	260,396

17 Restricted funds **(Continued)**

Direct Services - To support the core costs for the delivery of Care Network Cambridgeshire services.

Community Development - Delivery of community development work in Cambridgeshire.

Head Office - Supporting the delivery of Care Network Cambridgeshire services.

Community Navigators - Delivery of the Community Navigators projects in Cambridgeshire. The transfer relates to costs initially allocated to this project but allocated against an unrestricted grant.

Healthy Fenland - To support Fenland communities to address health and well-being needs.

Wellbeing - To provide one-to-one support to boost mood, confidence and independence.

Primary Care Networks - To provide personalised care services and support.

Voluntary Sector Alliance - To develop a collaborative voluntary sector alliance in partnership with Age UK Cambridgeshire and Peterborough and Caring Together.

18 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2022	Resources expended	Transfers	Balance at 1 April 2023	Resources expended	Transfers	Balance at 31 March 2024
	£	£	£	£	£	£	£
Property fund	10,000	-	-	10,000	-	-	10,000
Development fund	64,050	-	-	64,050	-	-	64,050
Fixed asset fund	8,653	(5,769)	1,587	4,471	(3,729)	4,683	5,425
	82,703	(5,769)	1,587	78,521	(3,729)	4,683	79,475

The property fund is a provision in the event of dilapidation costs.

The development fund is for exploring new opportunities and developing as required.

The fixed asset fund represents the book value of assets held by the charity.

19 Analysis of net assets between funds

	Unrestricted 2024	Designated 2024	Restricted 2024	Total 2024	Total 2023
	£	£	£	£	£
Fund balances at 31 March 2024 are represented by:					
Tangible assets	-	5,425	-	5,425	4,471
Current assets/(liabilities)	190,370	74,050	260,395	524,815	563,212
	190,370	79,475	260,395	530,240	567,683

20 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2024	2023
	£	£
Within one year	7,666	14,816
Between two and five years	216	8,044
	7,882	22,860

21 Related party transactions

The trustees are drawn from the community and one of the trustees is also a councillor for South Cambridgeshire District Council. During the year Care Network Cambridgeshire received funding from the Council.

22 Cash generated from operations	2024	2023
	£	£
(Deficit)/surpus for the year	(37,443)	3,749
Adjustments for:		
Investment income recognised in statement of financial activities	(18,318)	(5,227)
Depreciation and impairment of tangible fixed assets	3,729	5,769
Movements in working capital:		
Decrease in debtors	71,932	57,877
Increase/(decrease) in creditors	5,991	(83,756)
Increase in deferred income	129,110	97,937
Cash generated from operations	155,001	76,349

CARE NETWORK CAMBRIDGESHIRE

England & Wales - Charity number 1120693

Accounts

Charity registration number 1120693

Company registration number 06297277 (England and Wales)

CARE NETWORK CAMBRIDGESHIRE

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

CARE NETWORK CAMBRIDGESHIRE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	W Mortimer J Worth S Ellington M Pearce Higgins M Hill
Charity number	1120693
Company number	06297277
Registered office	18 Broadway House 149-151 St Neot's Road Hardwick Cambridge United Kingdom CB23 7QJ
Auditor	Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough Cambridgeshire United Kingdom PE1 2SP

CARE NETWORK CAMBRIDGESHIRE

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CARE NETWORK CAMBRIDGESHIRE

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2023

The trustees present their annual report and financial statements for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's objects are "To facilitate the relief of sickness and distress and improve the quality of life by reducing social isolation and improving independence for older and otherwise vulnerable adults, in Cambridgeshire and neighbouring counties".

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Achievements and performance

Care Network Cambridgeshire exists to enable individual clients and communities to live happier, healthier and independent lives.

Our vision is for individuals to choose their own independent lifestyle and social activities, provided with as much information and support as they need. The health and well-being of individuals is improved or maintained, hospital stays are minimised and recovery is as fast as possible. Communities involve local people to support each other both individually and through groups and activities.

Our achievements within the last 12-months to deliver upon these goals of supporting residents of Cambridgeshire & Peterborough are:

Community Navigators: Received 3,101 referrals and had 20,782 contacts with clients, providing information and advice using a person centred, strengths-based, and outcome-focused approach. The team are local experts who work alongside clients to provide information and guidance to help them live well. The service aims to bridge the gap between local communities, statutory and voluntary organisations to maintain and improve the health, wellbeing and independence of clients by helping them find and access localised solutions. The team help people to use information to answer questions and enable them to do things for themselves, assisting them to overcome barriers and to make use of relevant activities and services. In this past year, the Navigator team have particularly focused on utilising a data-led approach to inform their work, especially around raising awareness of unmet needs in the community.

Wellbeing Service (Project Catalyst) Through 197 referrals and 1760 contacts with clients, the team provided focused support to adults experiencing low mood, stress and isolation. Wellbeing staff and trained volunteers worked alongside clients to enable them to feel better equipped to cope with their concerns and feelings so they could begin to enjoy life more, through advising on a wide range of person-centered strategies and options. The service also offered regular telephone calls from a Check and Chat volunteer, or support accessing their local community from a local Trusted Friend volunteer. 6 community groups were supported with start-up funding and advice to increase social impact and build social cohesion and wellbeing.

Help at Home: Received 830 referrals and had 6,322 contacts with clients, hospital teams and community services over the year, including a surge in demand around winter, and the continued challenges faced by Covid, when hospital admissions were at their highest. Through our Coordinators and wonderful network of volunteers, we provided practical and emotional support to individuals and their families to allow that person to recover from a spell in hospital, or to avoid hospital admittance and remain independent. At the heart of everything we do is the principle of 'What Matters to Me', ensuring individual circumstances and needs are always upper most in our consideration and support. Help at Home provides a wrap-around service that works in partnership with organisations across different sectors to achieve outcomes that matter to the client in terms of their health and wellbeing. To achieve this, we work closely with our colleagues across Care Network, signposting to local services, and encouraging involvement in local community activities, to help reduce loneliness and isolation.

Healthy Fenland: Supported 351 groups via 89 support sessions, providing community development with a specific aim to help the residents of Fenland identify and address their health and wellbeing needs, as well as taking ownership of their communities and challenges. Healthy Fenland Project was designed to improve Community Resilience, Health and Wellbeing (Public Health England, 2015) and uses an asset based approach to community engagement with a small pot of funding that groups can access to develop their projects. In the past 12-months the team has focused on combating increased health inequalities as a result of the pandemic by; protecting community assets and space at risk because of sustainability challenges, offering guidance and support to follow regulations and to reconnect safely, ensuring psychological and practical safety and confidence to re-emerge from lockdowns.

Looking to the next 12-months, with the continued cost of living crisis and challenges on resources both within the NHS and social care, CNC anticipates continuing demand for our services, together with a period when changes in national health and social care policy are coming into effect. Whilst this is exciting, it is not without its challenges. It is important for CNC to use its presence within the local system to ensure that decisions are made and ways of working developed that support identified need. We believe in 'working with' people and communities; not 'doing to' them. We will approach this as always, through collaboration with partners, clients and communities to adapt and develop services to meet needs, help and empower people. We look forward to engaging with our partners in the newly formed Voluntary Sector Alliance to provide an innovative hospital discharge support service and will look to redefine our Wellbeing service to meet current user needs. Sadly, we have been advised that our Healthy Fenland project will not be recommissioned at the end of the current contract in December 23, and it currently appears the project will end at the end of the year. Internally we will be looking to further develop our volunteer base, to help expand our service delivery and aim to focus on trustee recruitment, to provide succession planning. We will look to develop a new strategic plan to determine the charity's development over the next 3 year period.

We would like to express our thanks and gratitude to our staff, volunteers and partners for their continued professional commitment and dedication to 'keeping people at the heart of everything.'

Fundraising policy

The charity does not actively fundraise amongst the public, although it does hold occasional fundraising events (online fundraising campaigns etc).

The charity does not use any outside or third party fundraisers. Where the charity does receive donations (which it considers unsolicited) it monitors the source to ensure it is suitable to receive the donation in terms of potential vulnerability of the donor or reputational risk to the charity.

No complaints have been received by the charity.

Financial review

The charity had total funds of £567,683 (2022 - £563,934) at the year end, of which it considers £186,001 free (2022 - £185,811). The trustees consider the position satisfactory. The principal financial risk to the charity is the withdrawal of grant income from its main funders. The trustees consider the reserve level sufficient to cover such funding shortfall in the short term.

As part of the annual budgeting process, trustees consider the desirable level of free unrestricted reserves for the coming year. The charity uses these reserves in a variety of ways including pump priming of new services, support for existing services where funding has fallen short of expenditure and to fund the liabilities in the event of closure of the charity. The annual review takes into account the current level of expenditure for Care Network Cambridgeshire, an assessment of the risk regarding the main source of income, the trends and pressures on grant funding and the level of reserves that can be realistically achieved. The trustees will annually review the evidence and agree an appropriate level of reserves. This review will incorporate an action plan to increase reserves if necessary and set guidelines for spending against the reserves. Progress against the action plan will be monitored by the trustees at their regular meeting and any investment decisions will take into account the required reserve level. The trustees also take into account that some of their designated funds and restricted funds cover some of the charity's core activities and have decided that a two-step process is appropriate to quantifying an appropriate range of reserves:

- To maintain free, unrestricted funds at a minimum level of 2 months operating costs (currently estimated at £244,657). Actual free reserves are currently below this level but have grown during the period.
- To maintain free, unrestricted funds plus designated and restricted funds that cover some of the charity's core activities between 3 and 6 months operating costs. This equates to between £366,986 and £616,717 and the relevant reserves fall within this range.

Risk management

The trustees has assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

The trustees are committed to an ongoing policy of identifying, monitoring and managing all operational, financial and strategic risk. The trustees regularly review key risks which are rated based on severity and likelihood of occurrence and ensure that appropriate mitigations are in place to protect the charity.

Structure, governance and management

The charity is a company limited by guarantee with charitable status, formed on 29th June 2007, and governed by a Memorandum and Articles of Association. Its unincorporated predecessor charity, Care Network, was originally formed in October 1994.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

W Mortimer
J Worth
S Ellington
M Pearce Higgins
G Barron (Resigned 8 June 2023)
M Hill

Care Network Cambridgeshire is controlled by a Board of Trustees (6 Trustees in 2022/23). The board meets every 2 months with the Chief Executive Officer to set policy and strategic direction, monitor performance, approve policies and agree areas for research or action. The day to day management of the charity is delegated to the Chief Executive Officer. Trustees are recruited seeking a spread of skills and/or client group representation to ensure a diverse board, representative of the community the charity serves. New trustees provide a personal summary and references, and are elected in accordance with the Articles of Association. These articles provide for the election of trustees for a full term with a three year rotational retirement, and also for the co-option of trustees until the next AGM. New trustees receive an induction pack, details of staff, services and a copy of written policies. Appropriate training is offered for relevant skills development. The trustees periodically review these procedures with reference to guidance published by the Charity Commission.

Future plans
Looking to the next 12-months, with the cost of living crisis, challenges on resources within health and social care, CNC anticipates continuing demand for our services. We will approach this as always, through co-production between partners, clients and communities to understand need and where we are best placed to empower people to realise their goals. Internally we will be looking to achieve continued accreditation of 'Investing in Volunteers' to demonstrate our commitment to delivering a volunteering experience that is safe and meaningful for volunteers and clients alike. We will be entering the final year of our current strategic plan reviewing progress, and conducting a strategic assessment to assist with determining what the next 3 years will for like for the charity. We look forward to keeping you updated on our progress.

Investment powers
The trustees having regards for the operational needs of the charity and security of funds have kept available funds in interest bearing deposit accounts.

Public benefit
In order to fulfil its charitable objects and for the public benefit, Care Network Cambridgeshire delivers direct services to adults and vulnerable people and supports community groups to do the same. In developing strategy and planning service delivery, the trustees comply with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

Pay policy and senior staff
The pay of senior staff is reviewed annually be the trustees and normally increased annually for rises in the cost of living. Specific roles have salary levels set commensurable with salaries set by similar organisations for comparable roles.

Further information about the activities of Care Network Cambridgeshire is contained in the Annual Report.

Auditor
In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

WAMort

W Mortimer
Trustee
Dated: 16/9/23

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2023

The trustees, who are also the directors of Care Network Cambridgeshire for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP;

- make judgements and estimates that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

CARE NETWORK CAMBRIDGESHIRE

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Opinion

We have audited the financial statements of Care Network Cambridgeshire (the 'charity') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services 10.10.2023

Chartered Accountants
Statutory Auditor

Ruthlyn House
90 Lincoln Road
Peterborough
Cambridgeshire
United Kingdom
PE1 2SP

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds general 2022 £	Unrestricted funds designated 2022 £	Restricted funds 2022 £	Total 2022 £
Income and endowments from:									
Donations and legacies	3	4,226	-	4,836	9,062	7,260	-	-	7,260
Charitable activities	4	5,000	-	884,944	889,944	5,000	-	1,077,451	1,082,451
Investments	5	5,227	-	-	5,227	1,383	-	-	1,383
Other income	6	-	-	10,380	10,380	100	-	3,406	3,506
Total income		14,453	-	900,160	914,613	13,743	-	1,080,857	1,094,600
Expenditure on:									
Raising funds	7	-	-	29,520	29,520	-	-	28,800	28,800
Charitable activities	8	7,676	5,769	867,899	881,344	2,076	9,494	1,011,793	1,023,363
Total resources expended		7,676	5,769	897,419	910,864	2,076	9,494	1,040,593	1,052,163
Net incoming resources before transfers		6,777	(5,769)	2,741	3,749	11,667	(9,494)	40,264	42,437

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2023

	Unrestricted funds general 2023	**Unrestricted funds designated 2023**	**Restricted funds 2023**	**Total 2023**	Unrestricted funds general 2022	Unrestricted funds designated 2022	Restricted funds 2022	Total 2022
	£	**£**	**£**	**£**	**£**	**£**	**£**	**£**
Net incoming resources before transfers	6,777	(5,769)	2,741	3,749	11,667	(9,494)	40,264	42,437
Gross transfers between funds	(6,587)	1,587	5,000	-	(2,268)	2,268	-	-
Net income for the year/ Net movement in funds	190	(4,182)	7,741	3,749	9,399	(7,226)	40,264	42,437
Fund balances at 1 April 2022	185,811	82,703	295,420	563,934	176,412	89,929	255,156	521,497
Fund balances at 31 March 2023	186,001	78,521	303,161	567,683	185,811	82,703	295,420	563,934

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

BALANCE SHEET

AS AT 31 MARCH 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	12		4,471		8,653
Current assets					
Debtors	13	78,844		136,721	
Cash at bank and in hand		692,198		612,209	
		771,042		748,930	
Creditors: amounts falling due within one year	14	(207,830)		(193,649)	
Net current assets			563,212		555,281
Total assets less current liabilities			567,683		563,934
Income funds					
Restricted funds	16		303,161		295,420
Unrestricted funds					
Designated funds	17	78,521		82,703	
General unrestricted funds		186,001		185,811	
			264,522		268,514
			567,683		563,934

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2023, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on ....16/9/2023..

W A Mortimer

W Mortimer
Trustee

Company Registration No. 06297277

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	21		76,349		(60,902)
Investing activities					
Purchase of tangible fixed assets		(1,587)		(2,268)	
Investment income received		5,227		1,383	
Net cash generated from/(used in) investing activities			3,640		(885)
Net cash used in financing activities			-		-
Net increase/(decrease) in cash and cash equivalents			79,989		(61,787)
Cash and cash equivalents at beginning of year			612,209		673,996
Cash and cash equivalents at end of year			692,198		612,209

1 Accounting policies

Charity information

Care Network Cambridgeshire is a private company limited by guarantee incorporated in England and Wales. The registered office is 18 Broadway House, 149-151 St Neot's Road, Hardwick, Cambridge, CB23 7QJ, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1 Accounting policies **(Continued)**

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	10% Straight line basis
Computers	33.33% Straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

It is the policy of the charity to capitalise assets acquired with a value in excess of £1,000.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1 Accounting policies **(Continued)**

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds general 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Donations and gifts	4,226	4,836	9,062	7,260

4 Charitable activities

	Charitable Activities 2023 £	Charitable Activities 2022 £
Income from charitable activities	889,944	1,082,451
Analysis by fund		
Unrestricted funds - general	5,000	5,000
Restricted funds	884,944	1,077,451
	889,944	1,082,451

Included within income from charitable activities is funding from the following organisations:-

- Cambridgeshire County Council
- NHS Cambridgeshire and Peterborough ICB
- NHS England
- South Cambridgeshire District Council
- Cambridgeshire Community Foundation
- Cambridgeshire and Peterborough NHS Foundation Trust
- The Pye Foundation
- The Betty Lawes Foundation
- The Evelyn Trust
- The Harry Cureton Charitable Trust
- The Garfield Weston Foundation
- Sir Jules Thorn
- Alan Boswell Group

5 Investments

	Unrestricted funds general 2023	Unrestricted funds general 2022
	£	£
Interest receivable	5,227	1,383

6 Other income

	Restricted funds 2023	Unrestricted funds general 2022	Restricted funds 2022	Total 2022
	£	£	£	£
Other income	10,380	100	3,406	3,506

7 Raising funds

	Restricted funds 2023	Restricted funds 2022
	£	£
Fundraising and publicity		
Other fundraising costs	29,520	28,800
	29,520	28,800

8 Charitable activities

	Charitable Activities 2023 £	Charitable Activities 2022 £
Staff costs	488,152	560,261
Depreciation and impairment	5,769	6,944
Staff training and travel	34,694	26,544
Project and volunteer costs	1,851	104,715
Office running costs	8,054	4,246
Professional fees	-	7,480
	538,520	710,190
Share of support costs (see note 9)	335,824	307,773
Share of governance costs (see note 9)	7,000	5,400
	881,344	1,023,363
Analysis by fund		
Unrestricted funds - general	7,676	2,076
Unrestricted funds - designated	5,769	9,494
Restricted funds	867,899	1,011,793
	881,344	1,023,363
For the year ended 31 March 2022		
Unrestricted funds - general	2,076	
Unrestricted funds - designated	9,494	
Restricted funds	1,011,793	
	1,023,363	

9 Support costs

	Support costs	Governance costs	2023	2022
	£	£	£	£
Staff costs	247,902	-	247,902	227,213
Staff training and travel	3,470	-	3,470	3,270
Project and volunteer costs	1,755	-	1,755	96
Office accommodation costs	36,088	-	36,088	35,658
Office running costs	34,165	-	34,165	31,676
Professional fees	11,939	7,000	18,939	14,746
Financing costs	505	-	505	514
	335,824	7,000	342,824	313,173
Analysed between				
Charitable activities	335,824	7,000	342,824	313,173

Governance costs includes payments to the auditors of £7,000 (2022- £5,400) for audit fees.

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. Expenses were reimbursed to them totalling £nil (2022- £nil).

12 Tangible fixed assets

	Fixtures and fittings	Computers	Total
	£	£	£
Cost			
At 1 April 2022	2,493	28,930	31,423
Additions	-	1,587	1,587
Disposals	-	(2,406)	(2,406)
At 31 March 2023	2,493	28,111	30,604
Depreciation and impairment			
At 1 April 2022	2,493	20,277	22,770
Depreciation charged in the year	-	5,769	5,769
Eliminated in respect of disposals	-	(2,406)	(2,406)
At 31 March 2023	2,493	23,640	26,133
Carrying amount			
At 31 March 2023	-	4,471	4,471
At 31 March 2022	-	8,653	8,653

13 Debtors

	2023	2022
Amounts falling due within one year:	£	£
Trade debtors	-	1
Other debtors	72,633	125,702
Prepayments and accrued income	6,211	11,018
	78,844	136,721

14 Creditors: amounts falling due within one year

	Notes	2023	2022
		£	£
Other taxation and social security		15,175	16,272
Deferred income	15	165,753	67,816
Trade creditors		2,240	934
Other creditors		4,945	6,860
Accruals		19,717	101,767
		207,830	193,649

15 Deferred income

	2023	2022
	£	£
Other deferred income	165,753	67,816

Deferred income is included in the financial statements as follows:

	2023	2022
	£	£
Deferred income is included within:		
Current liabilities	165,753	67,816
Movements in the year:		
Deferred income at 1 April 2022	67,816	138,453
Resources deferred in the year	97,937	(70,637)
Deferred income at 31 March 2023	165,753	67,816

16 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			
	Balance at 1 April 2021	Incoming resources	Resources expended	Balance at 1 April 2022	Incoming resources	Resources expended	Transfers	Balance at 31 March 2023
	£	£	£	£	£	£	£	£
Direct Services	68,903	361,478	(282,406)	147,975	285,927	(285,201)	-	148,701
Community Development	-	18,500	(11,004)	7,496	6,704	(6,380)	-	7,820
Head Office	-	137	(137)	-	17,416	(17,416)	-	-
Community Navigators	25,372	317,817	(330,981)	12,208	315,844	(330,427)	5,000	2,625
Reaching Communities Ensure	7,124	68,681	(60,359)	15,446	-	(15,446)	-	-
Healthy Fenland	54,643	231,168	(236,273)	49,538	108,000	(117,540)	-	39,998
Wellbeing Service	85,314	31,979	(83,827)	33,466	143,149	(101,813)	-	74,802
Primary Care Networks	13,800	51,097	(35,606)	29,291	23,120	(23,196)	-	29,215
	255,156	1,080,857	(1,040,593)	295,420	900,160	(897,419)	5,000	303,161

16 Restricted funds **(Continued)**

Direct Services - To support the core costs for the delivery of Care Network Cambridgeshire services.

Community Development - Delivery of community development work in Cambridgeshire.

Head Office - Supporting the delivery of Care Network Cambridgeshire services.

Community Navigators - Delivery of the Community Navigators projects in Cambridgeshire.

Reaching Communities Ensure - Supporting older people in Hunts and Fenland to promote confidence and independence at home, reduce social isolation and improve emotional well-being.

Healthy Fenland - To support Fenland communities to address health and well-being needs.

Regain Control - To fund community initiatives in diabetes management.

Project Catalyst - To provide one-to-one support to boost mood, confidence and independence.

Primary Care Networks - To provide personalised care services and support.

17 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2021	Resources expended	Transfers	Balance at 1 April 2022	Resources expended	Transfers	Balance at 31 March 2023
	£	£	£	£	£	£	£
Property fund	10,000	-	-	10,000	-	-	10,000
Development fund	66,600	(2,550)	-	64,050	-	-	64,050
Fixed asset fund	13,329	(6,944)	2,268	8,653	(5,769)	1,587	4,471
	89,929	(9,494)	2,268	82,703	(5,769)	1,587	78,521

The property fund is a provision in the event of dilapidation costs.

The development fund is for exploring new opportunities and developing as required.

The fixed asset fund represents the book value of assets held by the charity.

18 Analysis of net assets between funds

	Unrestricted 2023	Designated 2023	Restricted 2023	Total 2023	Total 2022
	£	£	£	£	£
Fund balances at 31 March 2023 are represented by:					
Tangible assets	-	4,471	-	4,471	8,653
Current assets/(liabilities)	186,001	74,050	303,161	563,212	555,281
	186,001	78,521	303,161	567,683	563,934

19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2023	2022
	£	£
Within one year	14,816	13,947
Between two and five years	8,044	22,860
	22,860	36,807

20 Related party transactions

The trustees are drawn from the community and one of the trustees is also a councillor for South Cambridgeshire District Council. During the year Care Network Cambridgeshire received funding from the Council.

21	**Cash generated from operations**	**2023**	**2022**
		£	**£**
	Surplus for the year	3,749	42,437
	Adjustments for:		
	Investment income recognised in statement of financial activities	(5,227)	(1,383)
	Depreciation and impairment of tangible fixed assets	5,769	6,944
	Movements in working capital:		
	Decrease/(increase) in debtors	57,877	(98,243)
	(Decrease)/increase in creditors	(83,756)	59,980
	Increase/(decrease) in deferred income	97,937	(70,637)
	Cash generated from/(absorbed by) operations	76,349	(60,902)

CARE NETWORK CAMBRIDGESHIRE

England & Wales - Charity number 1120693

Accounts

Charity Registration No. 1120693

Company Registration No. 06297277 (England and Wales)

CARE NETWORK CAMBRIDGESHIRE

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

CARE NETWORK CAMBRIDGESHIRE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	W Mortimer J Worth S Ellington M Pearce Higgins G Barron M Hill
Secretary	S Willis
Charity number	1120693
Company number	06297277
Registered office	18 Broadway House 149-151 St Neot's Road Hardwick Cambridge United Kingdom CB23 7QJ
Auditor	Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough United Kingdom PE1 2SP

CARE NETWORK CAMBRIDGESHIRE

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CARE NETWORK CAMBRIDGESHIRE

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

The trustees present their report and financial statements for the year ended 31 March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The charity's objects are "To facilitate the relief of sickness and distress and improve the quality of life by reducing social isolation and improving independence for older and otherwise vulnerable adults, in Cambridgeshire and neighbouring counties".

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Achievements and performance

Covid-19 continued to be the central influencing factor of this year, in the context of working through 3 national lockdowns and multiple changes in legislation and guidance announced by the Government, Care Network Cambridgeshire (CNC) maintained a responsive, flexible and collaborative approach. Our performance and activities report for the previous year ended by acknowledging the need for CNC to not only survive during this time of uncertainty, but to thrive so that it could continue to work alongside people and communities. It is because of the steadfast commitment of trustees, staff and volunteers that we have been able to achieve this objective and once more, the charity offers a heartfelt ‘thank you’ to all of you for your professional passion, commitment and care.

A primary factor of CNC’s success is the avoidance of vision and mission drift. The importance of our vision to be relevant is pivotal and as such we consulted with staff and volunteers this year over; a) the need to review these and b) what changes should be made. From this, the Board of Trustees approved that CNC’s vision be revised to *“For communities and individuals to be empowered to live happier, healthier and independent lives”* which will be delivered through the mission of *“We support adults and communities to improve their health and wellbeing through a person-centred approach. Working alongside them to make informed choices that improve confidence and connection.”* With these in mind, CNC is pleased to update on the following activities within our services:

Community Navigators

“It was so good to talk to someone who’d understand and not judge.”

Received 3,749 referrals and had 24,773 contacts with clients, providing information and advice using a person-centred, strengths-based, community connected, and outcome-focused approach. The team provide a 3-tiered model of support in-line with ‘changing the conversation’ ethos, for adults who are affected by learning and or physical disability, sensory impairments, mental health problems, older people and or their carers in Cambridgeshire. The service aims to bridge the gap between local communities, statutory and voluntary organisations to maintain and improve the health wellbeing and independence of clients by helping them find and access localised solutions. The team help people to use information to answer questions and enable them to do things for themselves, assisting them to overcome barriers and to make use of relevant activities and services.

Wellbeing Service (Project Catalyst)

“Absolutely fantastic support when nobody else was able to help….a great listener and supportive in setting goals - I don't know what I would have done without you!”

At the start of Lockdown 1, CNC rapidly identified the impact of the pandemic on wellbeing and sourced funding to expand the current wellbeing provision within Community Navigators. Through 189 referrals and 962 contacts with clients, the team supported adults, with mild to moderate levels of anxiety and/or depression, providing time-limited interventions to support clients to enhance their wellbeing, as well as

targeting those newly experiencing low mood or stress. The team worked with clients to identify feelings and appropriate solutions including self-help and coping skills and other relevant opportunities that would help achieve wellbeing goals. During this time, volunteers and staff also provided a 'Check and Chat' support service; a weekly check and chat phone call for people who were feeling isolated and lonely. 'Trusted friends' supported clients to engage with activities they enjoyed before the pandemic, but were now reticent to engage with due to concerns of infection. In response to the continued need and uptake of our Wellbeing Service, CNC plans to expand provision over the next two years.

Help at Home

"You have been absolutely marvelous thank you so much for your time. I didn't know people like you existed! You have given me a boost."

Received 1,286 referrals and had 9,452 contacts, providing practical and emotional support through staff or volunteers at times when independence was low or required support. For example support following a hospital discharge or within the community following a time of illness. Through an approach of co-design with clients, developing support based on 'What Matters to Me' principles, Help at Home provides a wrap-around service that works in partnership with organisations across different sectors to achieve outcomes that matter to the client in terms of their health and wellbeing. The team work with clients to achieve self-realisation, enabling people to address areas of unhappiness in their life, and gain strength via their community. This is achieved through a community based case management approach, adopting motivational interviewing and strength-based questioning, so clients can live their happiest lives.

Healthy Fenland Project

"Our confidence levels [to run our group] have grown in the past few months because of your support. Thank you."

Supported 150 groups via 283 support sessions, providing community development with a specific aim to help the residents of Fenland identify and address their health and wellbeing needs, as well as taking ownership of their communities and challenges. Healthy Fenland Project was designed upon the model to improve Community Resilience, Health and Wellbeing (Public Health England, 2015) and uses an assets based approach to community engagement with a small pot of funding that groups can access to develop their projects. In the past 12-months the team have focused on combating increased health inequalities as a result of the pandemic by; protecting community assets and space at risk because of sustainability challenges, offering guidance and support to follow regulations and to reconnect safely, ensuring psychological and practical safety and confidence to re-emerge from lockdowns.

We end this section of our report in the way we started it, expressing our thanks and gratitude to our staff, volunteers and partners, who during times of unprecedented experiences have not waivered in their professional commitment and dedication of working with CNC in 'keeping people at the heart of everything.'

Fundraising policy

The charity does not actively fundraise amongst the public, although it does hold occasional fundraising events (online fundraising campaigns etc).

The charity does not use any outside or third party fundraisers. Where the charity does receive donations (which it considers unsolicited) it monitors the source to ensure it is suitable to receive the donation in terms of potential vulnerability of the donor or reputational risk to the charity.

No complaints have been received by the charity.

Financial review

The charity had total funds of £563,934 (2021 - £521,497) at the year end, of which it considers £185,811 free (2021 - £176,412). The trustees consider the position satisfactory. The principal financial risk to the charity is the withdrawal of grant income from its main funders. The trustees consider the reserve level sufficient to cover such funding shortfall in the short term.

As part of the annual budgeting process, trustees consider the desirable level of free unrestricted reserves for the coming year. The charity uses these reserves in a variety of ways including pump priming of new services, support for existing services where funding has fallen short of expenditure and to fund the liabilities in the event of closure of the charity. The annual review takes into account the current level of expenditure for Care Network Cambridgeshire, an assessment of the risk regarding the main source of income, the trends and pressures on grant funding and the level of reserves that can be realistically achieved. The trustees will annually review the evidence and agree an appropriate level of reserves. This review will incorporate an action plan to increase reserves if necessary and set guidelines for spending against the reserves. Progress against the action plan will be monitored by the trustees at their regular meeting and any investment decisions will take into account the required reserve level. The trustees also take into account that some of their designated funds and restricted funds cover some of the charity's core activities and have decided that a two-step process is appropriate to quantifying an appropriate range of reserves:

- To maintain free, unrestricted funds at a minimum level of 2 months operating costs (currently estimated at £244,657). Actual free reserves are currently below this level but have grown during the period.
- To maintain free, unrestricted funds plus designated and restricted funds that cover some of the charity's core activities between 3 and 6 months operating costs. This equates to between £366,986 and £616,717 and the relevant reserves fall within this range.

Risk management

The trustees has assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

The trustees are committed to an ongoing policy of identifying, monitoring and managing all operational, financial and strategic risk. The trustees regularly review key risks which are rated based on severity and likelihood of occurrence and ensure that appropriate mitigations are in place to protect the charity.

Structure, governance and management

The charity is a company limited by guarantee with charitable status, formed on 29th June 2007, and governed by a Memorandum and Articles of Association. Its unincorporated predecessor charity, Care Network, was originally formed in October 1994.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

W Mortimer
J Worth
S Ellington
P Beecroft (Resigned 30 April 2021)
M Pearce Higgins
G Barron
M Hill

Care Network Cambridgeshire is controlled by a Board of Trustees (6 Trustees in 2021/22). The board meets every 2 months with the Chief Executive Officer to set policy and strategic direction, monitor performance, approve policies and agree areas for research or action. The day to day management of the charity is delegated to the Chief Executive Officer. Trustees are recruited seeking a spread of skills and/or client group representation to ensure a diverse board, representative of the community the charity serves. New trustees provide a personal summary and references, and are elected in accordance with the Articles of Association. These articles provide for the election of trustees for a full term with a three year rotational retirement, and also for the co-option of trustees until the next AGM. New trustees receive an induction pack, details of staff, services and a copy of written policies. Appropriate training is offered for relevant skills development. The trustees periodically review these procedures with reference to guidance published by the Charity Commission.

Future plans
Looking to the next 12-months, with the cost of living crisis, challenges on resources within health and social care, CNC anticipates continuing demand for our services. We will approach this as always, through co-production between partners, clients and communities to understand need and where we are best placed to empower people to realise their goals. Internally we will be looking to achieve continued accreditation of 'Investing in Volunteers' to demonstrate our commitment to delivering a volunteering experience that is safe and meaningful for volunteers and clients alike. We will be entering the final year of our current strategic plan reviewing progress, and conducting a strategic assessment to assist with determining what the next 3 years will for like for the charity. We look forward to keeping you updated on our progress.

Investment powers
The trustees having regards for the operational needs of the charity and security of funds have kept available funds in interest bearing deposit accounts.

Public benefit
In order to fulfil its charitable objects and for the public benefit, Care Network Cambridgeshire delivers direct services to adults and vulnerable people and supports community groups to do the same. In developing strategy and planning service delivery, the trustees comply with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

Pay policy and senior staff
The pay of senior staff is reviewed annually be the trustees and normally increased annually for rises in the cost of living. Specific roles have salary levels set commensurable with salaries set by similar organisations for comparable roles.

Further information about the activities of Care Network Cambridgeshire is contained in the Annual Report.

Auditor
In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

W Mortimer
Trustee
Dated: 1 November 2022

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2022

The trustees, who are also the directors of Care Network Cambridgeshire for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP;

- make judgements and estimates that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

CARE NETWORK CAMBRIDGESHIRE

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Opinion

We have audited the financial statements of Care Network Cambridgeshire (the 'charity') for the year ended 31 March 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Mr Mark Jackson FCA DChA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services

16 November 2022

Chartered Accountants
Statutory Auditor

Ruthlyn House
90 Lincoln Road
Peterborough
United Kingdom
PE1 2SP

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds general 2022 £	Unrestricted funds designated 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds general 2021 £	Unrestricted funds designated 2021 £	Restricted funds 2021 £	Total 2021 £
Income and endowments from:									
Donations and legacies	**3**	7,260	-	-	7,260	29,258	-	2,645	31,903
Charitable activities	**4**	5,000	-	1,077,451	1,082,451	39,429	-	1,018,876	1,058,305
Investments	**5**	1,383	-	-	1,383	2,028	-	-	2,028
Other income	**6**	100	-	3,406	3,506	2,700	-	1,318	4,018
Total income		13,743	-	1,080,857	1,094,600	73,415	-	1,022,839	1,096,254
Expenditure on:									
Raising funds	**7**	-	-	28,800	28,800	30,000	-	-	30,000
Charitable activities	**8**	2,076	9,494	1,011,793	1,023,363	2,809	5,286	906,715	914,810
Total resources expended		2,076	9,494	1,040,593	1,052,163	32,809	5,286	906,715	944,810
Net incoming resources before transfers		11,667	(9,494)	40,264	42,437	40,606	(5,286)	116,124	151,444

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

	Unrestricted funds general 2022	**Unrestricted funds designated 2022**	**Restricted funds 2022**	**Total 2022**	Unrestricted funds general 2021	Unrestricted funds designated 2021	Restricted funds 2021	Total 2021
	£	**£**	**£**	**£**	**£**	**£**	**£**	**£**
Net incoming resources before transfers	11,667	(9,494)	40,264	42,437	40,606	(5,286)	116,124	151,444
Gross transfers between funds	(2,268)	2,268	-	-	(95,215)	95,215	-	-
Net income for the year/ Net movement in funds	9,399	(7,226)	40,264	42,437	(54,609)	89,929	116,124	151,444
Fund balances at 1 April 2021	176,412	89,929	255,156	521,497	231,021	-	139,032	370,053
Fund balances at 31 March 2022	185,811	82,703	295,420	563,934	176,412	89,929	255,156	521,497

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

BALANCE SHEET

AS AT 31 MARCH 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Fixed assets					
Tangible assets	**12**		8,653		13,329
Current assets					
Debtors	**13**	136,721		38,478	
Cash at bank and in hand		612,209		673,996	
		748,930		712,474	
Creditors: amounts falling due within one year	**14**	(193,649)		(204,306)	
Net current assets			555,281		508,168
Total assets less current liabilities			563,934		521,497
Income funds					
Restricted funds	**16**		295,420		255,156
Unrestricted funds					
Designated funds	**17**	82,703		89,929	
General unrestricted funds		185,811		176,412	
			268,514		266,341
			563,934		521,497

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2022, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 1 November 2022

W Mortimer
Trustee

Company Registration No. 06297277

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	**21**		(60,902)		200,881
Investing activities					
Purchase of tangible fixed assets		(2,268)		(5,559)	
Investment income received		1,383		2,028	
Net cash used in investing activities			(885)		(3,531)
Net cash used in financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(61,787)		197,350
Cash and cash equivalents at beginning of year			673,996		476,646
Cash and cash equivalents at end of year			612,209		673,996

1 Accounting policies

Charity information

Care Network Cambridgeshire is a private company limited by guarantee incorporated in England and Wales. The registered office is 18 Broadway House, 149-151 St Neot's Road, Hardwick, Cambridge, CB23 7QJ, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the company cannot reclaim it.

1 Accounting policies **(Continued)**

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	10% Straight line basis
Computers	33.33% Straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

It is the policy of the charity to capitalise assets acquired with a value in excess of £1,000.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 ‘Basic Financial Instruments’ and Section 12 ‘Other Financial Instruments Issues’ of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

1 Accounting policies **(Continued)**

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds general 2022	Total 2021
	£	£
Donations and gifts	7,260	9,015
Government grant income	-	22,888
	7,260	31,903

4 Charitable activities

	Charitable Activities 2022 £	Charitable Activities 2021 £
Income from charitable activities	1,082,451	1,058,305
Analysis by fund		
Unrestricted funds - general	5,000	39,429
Restricted funds	1,077,451	1,018,876
	1,082,451	1,058,305

Included within income from charitable activities is funding from the following organisations:-

- Cambridgeshire County Council
- Cambridgeshire & Peterborough Clinical Commissioning Group
- NHS England
- National Lottery Community Fund – Reaching Communities
- South Cambridgeshire District Council
- Cambridgeshire Community Foundation
- The Sobell Foundation
- The Pye Foundation
- The Betty Lawes Foundation
- The Edward Gostling Foundation
- The Britford Bridge Trust
- The Arnold Clark Community Fund
- The Hospital Saturday Fund
- The W.G. Edwards Charitable Foundation
- Cambridgeshire and Peterborough NHS Foundation Trust

5 Investments

	Unrestricted funds general 2022 £	Unrestricted funds general 2021 £
Interest receivable	1,383	2,028

6 Other income

	Unrestricted funds general 2022 £	**Restricted funds 2022 £**	**Total 2022 £**	Unrestricted funds general 2021 £	Restricted funds 2021 £	Total 2021 £
Other income	100	3,406	3,506	2,700	1,318	4,018

7 Raising funds

	Restricted funds 2022 £	Unrestricted funds general 2021 £
Fundraising and publicity		
Other fundraising costs	28,800	30,000
	28,800	30,000

8 Charitable activities

	Charitable Activities 2022 £	Charitable Activities 2021 £
Staff costs	560,261	493,346
Depreciation and impairment	6,944	5,286
Staff training and travel	26,544	16,423
Project and volunteer costs	104,715	70,763
Office accommodation costs	-	46
Office running costs	4,246	8,719
Professional fees	7,480	3,065
	710,190	597,648
Share of support costs (see note 9)	307,773	310,945
Share of governance costs (see note 9)	5,400	6,217
	1,023,363	914,810
Analysis by fund		
Unrestricted funds - general	2,076	2,809
Unrestricted funds - designated	9,494	5,286
Restricted funds	1,011,793	906,715
	1,023,363	914,810
For the year ended 31 March 2021		
Unrestricted funds - general	2,809	
Unrestricted funds - designated	5,286	
Restricted funds	906,715	
	914,810	

9 Support costs

	Support costs	Governance costs	2022	2021
	£	£	£	£
Staff costs	227,213	-	227,213	220,986
Staff training and travel	3,270	-	3,270	3,596
Project and volunteer costs	96	-	96	-
Trustee expenses	-	-	-	1,117
Office accommodation costs	35,658	-	35,658	42,019
Office running costs	31,676	-	31,676	35,300
Professional fees	9,346	5,400	14,746	13,663
Financing costs	514	-	514	481
	307,773	5,400	313,173	317,162
Analysed between				
Charitable activities	307,773	5,400	313,173	317,162

Governance costs includes payments to the auditors of £5,400 (2021- £5,100) for audit fees.

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. Expenses were reimbursed to them totalling £nil (2021- £40).

11 Employees

Number of employees

The average full time equivalent monthly number of employees during the year was:

	2022 Number	2021 Number
Projects	22	19
Administration	3	3
	25	22

Employment costs	2022 £	2021 £
Wages and salaries	704,334	638,386
Social security costs	56,221	45,775
Other pension costs	26,919	30,171
	787,474	714,332

The total gross number of staff both full and part time was 34 (2021 - 34).

During the year 4 (2021 - 5) key management personnel, being the senior leadership team, received remuneration totalling £172,781 (2021 - £156,181).

There were no employees whose annual remuneration was £60,000 or more.

12 Tangible fixed assets

	Fixtures and fittings	Computers	Total
	£	£	£
Cost			
At 1 April 2021	2,493	26,662	29,155
Additions	-	2,268	2,268
At 31 March 2022	2,493	28,930	31,423
Depreciation and impairment			
At 1 April 2021	2,333	13,493	15,826
Depreciation charged in the year	160	6,784	6,944
At 31 March 2022	2,493	20,277	22,770
Carrying amount			
At 31 March 2022	-	8,653	8,653
At 31 March 2021	160	13,169	13,329

13 Debtors

	2022	2021
Amounts falling due within one year:	**£**	**£**
Trade debtors	1	-
Other debtors	125,702	15,609
Prepayments and accrued income	11,018	22,869
	136,721	38,478

14 Creditors: amounts falling due within one year

	Notes	2022	2021
		£	**£**
Other taxation and social security		16,272	16,813
Deferred income	**15**	67,816	138,453
Trade creditors		934	24,451
Other creditors		6,860	6,460
Accruals		101,767	18,129
		193,649	204,306

15 Deferred income

	2022	2021
	£	**£**
Other deferred income	67,816	138,453

16 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

		Movement in funds		
	Balance at 1 April 2021	Incoming resources	Resources expended	Balance at 31 March 2022
	£	£	£	£
Direct Services	68,903	361,478	(282,406)	147,975
Community Development	-	18,500	(11,004)	7,496
Head Office	-	137	(137)	-
Community Navigators	25,372	317,817	(330,981)	12,208
Reaching Communities Ensure	7,124	68,681	(60,359)	15,446
Healthy Fenland	54,643	181,168	(194,493)	41,318
Regain Control	-	50,000	(41,780)	8,220
Project Catalyst	85,314	31,979	(83,827)	33,466
Primary Care Networks	13,800	51,097	(35,606)	29,291
	255,156	1,080,857	(1,040,593)	295,420

Direct Services - To support the core costs for the delivery of Care Network Cambridgeshire services.

Community Development - Delivery of community development work in Cambridgeshire.

Head Office - Supporting the delivery of Care Network Cambridgeshire services.

Community Navigators - Delivery of the Community Navigators projects in Cambridgeshire.

Reaching Communities Ensure - Supporting older people in Hunts and Fenland to promote confidence and independence at home, reduce social isolation and improve emotional well-being.

Healthy Fenland - To support Fenland communities to address health and well-being needs.

Regain Control - To fund community initiatives in diabetes management.

Project Catalyst - To help improve the confidence and resilience of people and communities emerging from lockdown.

Primary Care Networks - Link worker recruitment & induction service.

17 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2020	Resources expended	Transfers	Balance at 1 April 2021	Resources expended	Transfers	Balance at 31 March 2022
	£	£	£	£	£	£	£
Property fund	-	-	10,000	10,000	-	-	10,000
Development fund	-	-	66,600	66,600	(2,550)	-	64,050
Fixed asset fund	-	(5,286)	18,615	13,329	(6,944)	2,268	8,653
	-	(5,286)	95,215	89,929	(9,494)	2,268	82,703

Property - Dilapidation costs.

Development - Exploring new opportunities and developing as required, including website updates and database software for Community Navigators.

The fixed asset fund represents the book value of assets held by the charity.

18 Analysis of net assets between funds

	Unrestricted 2022	Designated 2022	Restricted 2022	Total 2022	Total 2021
	£	£	£	£	£
Fund balances at 31 March 2022 are represented by:					
Tangible assets	-	8,653	-	8,653	13,329
Current assets/(liabilities)	185,811	74,050	295,420	555,281	508,168
	185,811	82,703	295,420	563,934	521,497

19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022	2021
	£	£
Within one year	13,947	20,458
Between two and five years	22,860	781
	36,807	21,239

20 Related party transactions

The trustees are drawn from the community and one of the trustees is also a councillor for South Cambridgeshire District Council. During the year Care Network Cambridgeshire received funding from the Council.

21 Cash generated from operations

	2022	2021
	£	£
Surplus for the year	42,437	151,444
Adjustments for:		
Investment income recognised in statement of financial activities	(1,383)	(2,028)
Depreciation and impairment of tangible fixed assets	6,944	5,286
Movements in working capital:		
(Increase) in debtors	(98,243)	(24,391)
Increase in creditors	59,980	9,201
(Decrease)/increase in deferred income	(70,637)	61,369
Cash (absorbed by)/generated from operations	(60,902)	200,881

CARE NETWORK CAMBRIDGESHIRE

England & Wales - Charity number 1120693

Accounts

Charity Registration No. 1120693

Company Registration No. 6297277 (England and Wales)

CARE NETWORK CAMBRIDGESHIRE

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

CARE NETWORK CAMBRIDGESHIRE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	W Mortimer J Worth S Ellington M Pearce Higgins G Barron M Hill
Secretary	S Willis
Charity number	1120693
Company number	6297277
Registered office	18 Broadway House 149-151 St Neot"s Road Hardwick Cambridge United Kingdom CB23 7QJ
Auditor	Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough United Kingdom PE1 2SP

CARE NETWORK CAMBRIDGESHIRE

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CARE NETWORK CAMBRIDGESHIRE

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2021

The trustees present their report and financial statements for the year ended 31 March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The charity's objects are "To facilitate the relief of sickness and distress and improve the quality of life by reducing social isolation and improving independence for older and otherwise vulnerable adults, in Cambridgeshire and neighbouring counties".

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Achievements and performance

Care Network Cambridgeshire exists to help people to stay healthy, independent and to keep in touch with their community.

Our vision is for individuals to choose their own independent lifestyle and social activities, provided with as much information and support as they need. The health and well-being of individuals is improved or maintained, hospital stays are minimised and recovery is as fast as possible. Communities involve local people to support each other both individually and through groups and activities.

This report documents our activities over the past 12-months, and as such is our account of the Covid-19 pandemic, the way it has impacted our clients, volunteers, staff and the charity as a whole. Care Network Cambridgeshire (CNC) is here to enable individual clients and communities to live happier, healthier and independent lives, as such it is right that we should firstly report on how we achieved this in a year filled with lockdowns and uncertainty:

- **Help At Home**
  Received a total of 1,237 referrals, with 8,210 contacts of support. This included following a discharge from hospital, when clients are at high risk of a hospital readmission as well as community-based support of staff and volunteers ensuring that clients were able to maintain independence during times of emotional or physical ill-health.

- **Community Navigators**
  Received 3,107 referrals, the team provided 18,416 contact session providing information, advice and guidance. During a time when many services and activities were suspended, the Community Navigators still found solutions.

- **Covid-19 Rapid Response Service**
  This was our initial response to community need at the start of Lockdown 1, where we swiftly mobilised to support local residents, collaborating and partnering across sectors to ensure there was ‘no wrong front door’ to people getting the support needed. In a 3-month period this service received 197 referrals, providing 643 contact sessions. From August 2020 this became an established service, Project Catalyst, with a focus on wellbeing and supporting community groups. Herein there have been 353 referrals to our wellbeing service, which provided 1,100 contact sessions. Moreover, our wonderful volunteers gave 804 hours of Check and Chat support to clients at risk of loneliness, isolation and low mood.

- **Community Development**
  Through the period of the pandemic the team contacted 314 community groups (including Community Car Schemes) and hubs, the resulting 1,169 contact sessions included our offer and activities to assist and support as need increased within communities. During the easing of the lockdown periods, we have been in touch to offer advice on health and safety, social distancing, any queries, or concerns, being a supportive friend in the background. Via our small grant award for community groups, £1,975.43 was awarded to provide funding for PPE and other resources to operate in the new normal, enabling groups to safely re-emerge from lockdown via Project Catalyst.

Reflecting on what these numbers mean in the context of Covid-19, it describes how from the end of March 2020, when so much was unknown and in many ways the country felt paralysed with fear, CNC was able to rapidly mobilise and adapt to completely new ways of working, all the time holding safety of clients, staff and volunteers at the forefront of our minds. This data tells the story of 29,538 times when CNC was able to ensure that we were there, alongside local people. We saw the pandemic increase health inequalities within our local landscape, increase requests for support relating to food poverty, and as a result, we are committed to continuing to work alongside partners, colleagues and communities to address this, together we are all stronger and can make more of a difference.

CNC saw how Covid-19 brought out the best in communities and it has been an honour and inspiration to work with them. Throughout this time, we maintained our ethos of ‘people at the heart of everything’ this means working with and not doing to, whether that is supporting individual client of community groups to achieve their ambitions and goals.

The Board of Trustees are exceptionally proud of our Leadership Team and Senior Coordinators who managed to not only deliver these unprecedented changes in service provision, but also maintained focus on delivering our 3-year strategic goals. Each year the charity strives to remain on target to achieve these through reviewing our strategic priorities for the next 12-months and this has enabled us to perform to the levels that we have during this new reality which has become the way we all now work and live. CNC would like to note our gratitude and appreciation to our trustees for their unwavering commitment and support during this time.

More challenges stand before CNC over the next 12-months, we must not only survive but continue to adapt in order to thrive and support local need. It is because of the dedication of all our staff and volunteers, we are hopeful about the future. To these wonderful people, as well as partners across systems and sectors we say thank you for your friendship, collaboration, and commitment.

Fundraising policy
The charity does not actively fundraise amongst the public, although it does hold occasional fundraising events (online fundraising campaigns etc).

The charity does not use any outside or third party fundraisers. Where the charity does receive donations (which it considers unsolicited) it monitors the source to ensure it is suitable to receive the donation in terms of potential vulnerability of the donor or reputational risk to the charity.

No complaints have been received by the charity,

Financial review

The charity had total funds of £521,497 (2020 - £370,053) at the year end, of which it considers £176,412 free (2020 - £217,965). The trustees consider the position satisfactory. The principal financial risk to the charity is the withdrawal of grant income from its main funders. The trustees consider the free reserve level sufficient to cover such funding shortfall in the short term.

As part of the annual budgeting process, trustees consider the desirable level of free unrestricted reserves for the coming year. The charity uses these reserves in a variety of ways including pump priming of new services, support for existing services where funding has fallen short of expenditure and to fund the liabilities in the event of closure of the charity. The annual review takes into account the current level of expenditure for Care Network Cambridgeshire, an assessment of the risk regarding the main source of income, the trends and pressures on grant funding and the level of reserves that can be realistically achieved. The trustees will annually review the evidence and agree an appropriate level of reserves. This review will incorporate an action plan to increase reserves if necessary and set guidelines for spending against the reserves. Progress against the action plan will be monitored by the trustees at their regular meeting and any investment decisions will take into account the required reserve level. In quantifying a range of free reserves the trustees consider free reserves between £150,000 and £300,000 acceptable with the upper figure being more desirable.

Risk management

The trustees has assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

The trustees are committed to an ongoing policy of identifying, monitoring and managing all operational, financial and strategic risk. The trustees regularly review key risks which are rated based on severity and likelihood of occurrence and ensure that appropriate mitigations are in place to protect the charity.

Structure, governance and management

The charity is a company limited by guarantee with charitable status, formed on 29th June 2007, and governed by a Memorandum and Articles of Association. Its unincorporated predecessor charity, Care Network, was originally formed in October 1994.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

W Mortimer	
S McGrady	(Resigned 20 June 2020)
J Worth	
S Ellington	
P Beecroft	(Resigned 30 April 2021)
M Pearce Higgins	
G Barron	
M Hill	

Care Network Cambridgeshire is controlled by a Board of Trustees (7 Trustees in 2020/21). The board meets every 2 months with the Chief Executive Officer to set policy and strategic direction, monitor performance, approve policies and agree areas for research or action. The day to day management of the charity is delegated to the Chief Executive Officer. Trustees are recruited seeking a spread of skills and/or client group representation to ensure a diverse board, representative of the community the charity serves. New trustees provide a personal summary and references, and are elected in accordance with the Articles of Association. These articles provide for the election of trustees for a full term with a three year rotational retirement, and also for the co-option of trustees until the next AGM. New trustees receive an induction pack, details of staff, services and a copy of written policies. Appropriate training is offered for relevant skills development. The trustees periodically review these procedures with reference to guidance published by the Charity Commission.

Future plans
Within the last 12-months so much has been achieved, all driven by our ethos of *"people at the heart of everything".* As such, following our strategic priority setting session in February 2020, our focus on delivering innovative services is going to draw upon improving organisational learning, development, and processes.

As one would expect, much of our 2021-2022's plans will be centred around support and recovery from Covid-19. We have proven how agile and responsive we are to address the impact of this pandemic and will continue to work alongside local communities and residents in a person centred approach as our journey with this devastating virus in our lives continues.

Investment powers
The trustees having regards for the operational needs of the charity and security of funds have kept available funds in interest bearing deposit accounts.

Public benefit
In order to fulfil its charitable objects and for the public benefit, Care Network Cambridgeshire delivers direct services to older and vulnerable people and supports community groups to do the same. In developing strategy and planning service delivery, the trustees comply with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

Pay policy and senior staff
The pay of senior staff is reviewed annually be the trustees and normally increased annually for rises in the cost of living. Specific roles have salary levels set commensurable with salaries set by similar organisations for comparable roles.

Further information about the activities of Care Network Cambridgeshire is contained in the Annual Report.

Auditor
In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.

W Mortimer
Trustee
Dated: 25 June 2021

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2021

The trustees, who are also the directors of Care Network Cambridgeshire for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP;

- make judgements and estimates that are reasonable and prudent; and

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

CARE NETWORK CAMBRIDGESHIRE

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF CARE NETWORK CAMBRIDGESHIRE

Opinion

We have audited the financial statements of Care Network Cambridgeshire (the 'charity') for the year ended 31 March 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Mr Mark Jackson FCA DChA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services 17 August 2021

Statutory Auditor

Ruthlyn House
90 Lincoln Road
Peterborough
United Kingdom
PE1 2SP

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Unrestricted funds general 2021 £	Unrestricted funds designated 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds general 2020 £	Unrestricted funds designated 2020 £	Restricted funds 2020 £	Total 2020 £
Income and endowments from:									
Donations and legacies	**3**	29,258	-	2,645	31,903	5,421	-	23,712	29,133
Charitable activities	**4**	39,429	-	1,018,876	1,058,305	71,775	-	910,540	982,315
Investments	**5**	2,028	-	-	2,028	1,769	-	-	1,769
Other income	**6**	2,700	-	1,318	4,018	7,296	-	1,823	9,119
Total income		73,415	-	1,022,839	1,096,254	86,261	-	936,075	1,022,336
Expenditure on:									
Raising funds	**7**	30,000	-	-	30,000	-	-	-	-
Charitable activities	**8**	2,809	5,286	906,715	914,810	34,114	16,817	951,864	1,002,795
Total resources expended		32,809	5,286	906,715	944,810	34,114	16,817	951,864	1,002,795
Net incoming resources before transfers		40,606	(5,286)	116,124	151,444	52,147	(16,817)	(15,789)	19,541

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2021

Net incoming resources before transfers	40,606	(5,286)	116,124	151,444	52,147	(16,817)	(15,789)	19,541
Gross transfers between funds	(95,215)	95,215	-	-	-	-	-	-
Net (expenditure)/income for the year/ Net movement in funds	(54,609)	89,929	116,124	151,444	52,147	(16,817)	(15,789)	19,541
Fund balances at 1 April 2020	231,021	-	139,032	370,053	178,874	16,817	154,821	350,512
Fund balances at 31 March 2021	176,412	89,929	255,156	521,497	231,021	-	139,032	370,053

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CARE NETWORK CAMBRIDGESHIRE

BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	2021 £	2020 £	2020 £
Fixed assets					
Tangible assets	**12**		13,329		13,056
Current assets					
Debtors	**13**	38,478		14,087	
Cash at bank and in hand		673,996		476,646	
		712,474		490,733	
Creditors: amounts falling due within one year	**14**	(204,306)		(133,736)	
Net current assets			508,168		356,997
Total assets less current liabilities			521,497		370,053
Income funds					
Restricted funds	**16**		255,156		139,032
Unrestricted funds					
Designated funds	**17**	89,929		-	
General unrestricted funds		176,412		231,021	
			266,341		231,021
			521,497		370,053

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2021, although an audit has been carried out under section 144 of the Charities Act 2011.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 25 June 2021

W Mortimer
Trustee

Company Registration No. 6297277

CARE NETWORK CAMBRIDGESHIRE

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	2021 £	2020 £	2020 £
Cash flows from operating activities					
Cash generated from operations	**21**		200,881		13,347
Investing activities					
Purchase of tangible fixed assets		(5,559)		(14,433)	
Interest received		2,028		1,769	
Net cash used in investing activities			(3,531)		(12,664)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			197,350		683
Cash and cash equivalents at beginning of year			476,646		475,963
Cash and cash equivalents at end of year			673,996		476,646

1 Accounting policies

Charity information

Care Network Cambridgeshire is a private company limited by guarantee incorporated in England and Wales. The registered office is 18 Broadway House, 149-151 St Neot"s Road, Hardwick, Cambridge, CB23 7QJ, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the company cannot reclaim it.

1 Accounting policies **(Continued)**

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	10% Straight line basis
Computers	33.33% Straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

It is the policy of the charity to capitalise assets acquired with a value in excess of £1,000.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 ‘Basic Financial Instruments’ and Section 12 ‘Other Financial Instruments Issues’ of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

1 Accounting policies **(Continued)**

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds general	**Restricted funds**	**Total**	Total
	2021	**2021**	**2021**	2020
	£	**£**	**£**	£
Donations and gifts	6,370	2,645	9,015	29,133
Government grant income	22,888	-	22,888	-
	29,258	2,645	31,903	29,133

4 Charitable activities

	Charitable Activities 2021 £	Charitable Activities 2020 £
Income from charitable activities	1,058,305	982,315
Analysis by fund		
Unrestricted funds - general	39,429	71,775
Restricted funds	1,018,876	910,540
	1,058,305	982,315

Included within income from charitable activities is funding from the following organisations:-

- Cambridgeshire County Council
- Cambridge City Council
- Cambridgeshire & Peterborough Clinical Commissioning Group
- NHS England
- National Lottery Community Fund – Reaching Communities
- National Lottery Community Fund – Building Connections
- National Lottery Community Fund – COVID response
- South Cambridgeshire District Council
- Cambridgeshire Community Foundation
- The Sobell Foundation
- The Pye Foundation
- The Betty Lawes Foundation
- The Edward Gostling Foundation
- The Britford Bridge Trust
- Tesco
- The Souter Charitable Trust
- The Simon Gibson Charitable Trust
- The Schroder Charitable Trust
- Independent Age
- The Evelyn Trust
- The Harry Cureton Charitable Trust
- The Childwick Trust
- The Frank Litchfield Charitable Trust
- The Julia & Hans Rausing Trust
- The Grace Trust

5 Investments

	Unrestricted funds general 2021 £	Unrestricted funds general 2020 £
Interest receivable	2,028	1,769

6 Other income

	Unrestricted funds general 2021 £	**Restricted funds 2021 £**	**Total 2021 £**	Unrestricted funds general 2020 £	Restricted funds 2020 £	Total 2020 £
Other income	2,700	1,318	4,018	7,296	1,823	9,119

7 Raising funds

	Unrestricted funds general 2021 £	Total 2020 £
Fundraising and publicity		
Other fundraising costs	30,000	-
	30,000	-

8 Charitable activities

	Charitable Activities 2021 £	Charitable Activities 2020 £
Staff costs	493,346	553,456
Depreciation and impairment	5,286	2,916
Staff training and travel	16,423	25,413
Project and volunteer costs	70,763	97,989
Office accommodation costs	46	2,221
Office running costs	8,719	11,993
Professional fees	3,065	9,413
	597,648	703,401
Share of support costs (see note 9)	310,945	294,534
Share of governance costs (see note 9)	6,217	4,860
	914,810	1,002,795
Analysis by fund		
Unrestricted funds - general	2,809	34,114
Unrestricted funds - designated	5,286	16,817
Restricted funds	906,715	951,864
	914,810	1,002,795
For the year ended 31 March 2020		
Unrestricted funds - general	34,114	
Unrestricted funds - designated	16,817	
Restricted funds	951,864	
	1,002,795	

9 Support costs

	Support costs	Governance costs	2021	2020
	£	£	£	£
Staff costs	220,986	-	220,986	182,144
Staff training and travel	3,596	-	3,596	3,332
Trustee expenses	-	1,117	1,117	60
Office accommodation costs	42,019	-	42,019	54,213
Office running costs	35,300	-	35,300	47,181
Professional fees	8,563	5,100	13,663	11,954
Financing costs	481	-	481	510
	310,945	6,217	317,162	299,394
Analysed between				
Charitable activities	310,945	6,217	317,162	299,394

Governance costs includes payments to the auditors of £5,100 (2020- £4,800) for audit fees.

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. Expenses were reimbursed to them totalling £40 (2020- £60).

11 Employees

Number of employees

The average full time equivalent monthly number of employees during the year was:

	2021 Number	2020 Number
Projects	19	21
Administration	3	3
	22	24

Employment costs	2021 £	2020 £
Wages and salaries	638,386	657,412
Social security costs	45,775	45,115
Other pension costs	30,171	33,073
	714,332	735,600

The total gross number of staff both full and part time was 34 (2020 - 41).

During the year 5 (2020 - 5) key management personnel, being the senior leadership team, received remuneration totalling £156,181 (2020 - £165,736).

There were no employees whose annual remuneration was £60,000 or more.

12 Tangible fixed assets

	Fixtures and fittings £	Computers £	Total £
Cost			
At 1 April 2020	2,493	21,103	23,596
Additions	-	5,559	5,559
At 31 March 2021	2,493	26,662	29,155
Depreciation and impairment			
At 1 April 2020	2,084	8,456	10,540
Depreciation charged in the year	249	5,037	5,286
At 31 March 2021	2,333	13,493	15,826
Carrying amount			
At 31 March 2021	160	13,169	13,329
At 31 March 2020	409	12,647	13,056

13 Debtors

	2021	2020
Amounts falling due within one year:	**£**	**£**
Other debtors	15,609	8,902
Prepayments and accrued income	22,869	5,185
	38,478	14,087

14 Creditors: amounts falling due within one year

	Notes	2021	2020
		£	**£**
Other taxation and social security		16,813	13,176
Deferred income	**15**	138,453	77,084
Trade creditors		24,451	8,517
Other creditors		6,460	7,033
Accruals		18,129	27,926
		204,306	133,736

15 Deferred income

	2021	2020
	£	**£**
Other deferred income	138,453	77,084

16 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

		Movement in funds			
	Balance at 1 April 2020	Incoming resources	Resources expended	Transfers	Balance at 31 March 2021
	£	£	£	£	£
Direct Services	98,137	255,523	(244,786)	(39,971)	68,903
Community Development	-	23,100	(23,100)	-	-
Head Office	-	11,214	(11,214)	-	-
Community Navigators	14,658	323,948	(313,234)	-	25,372
Reaching Communities Ensure	5,281	98,393	(96,550)	-	7,124
Healthy Fenland	20,956	161,750	(128,063)	-	54,643
COVID-19	-	26,062	(26,062)	-	-
Project Catalyst	-	109,049	(63,706)	39,971	85,314
Primary Care Networks	-	13,800	-	-	13,800
	139,032	1,022,839	(906,715)	-	255,156

Direct Services - To support the core costs for the delivery of Care Network Cambridgeshire services. The main funding provider gave permission to transfer an underspend of £39,971 to Project Catalyst.

Community Development - Delivery of community development work in Cambridgeshire.

Head Office - Supporting the delivery of Care Network Cambridgeshire services.

Community Navigators - Delivery of the Community Navigators projects in Cambridgeshire.

Reaching Communities Ensure - Supporting older people in Hunts and Fenland to promote confidence and independence at home, reduce social isolation and improve emotional well-being.

Healthy Fenland - To support Fenland communities to address health and well-being needs.

COVID-19 - To help people stay connected during the COVID-19 outbreak.

Project Catalyst - To help improve the confidence and resilience of people and communities emerging from lockdown.

Primary Care Networks - Link worker recruitment & induction service.

17 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 April 2019	Resources expended	Balance at 1 April 2020	Resources expended	Transfers	Balance at 31 March 2021
	£	£	£	£	£	£
Community Development	16,817	(16,817)	-	-	-	-
Property fund	-	-	-	-	10,000	10,000
Development & sustainability fund	-	-	-	-	66,600	66,600
Fixed asset fund	-	-	-	(5,286)	18,615	13,329
	16,817	(16,817)	-	(5,286)	95,215	89,929

Community Development - Delivery of community development work in Cambridgeshire.

Property - Dilapidation costs.

Development & Sustainability - Exploring new opportunities and developing as required, including website updates and database software for Community Navigators.

The fixed asset fund represents the book value of assets held by the charity.

18 Analysis of net assets between funds

	Unrestricted 2021	Designated 2021	Restricted 2021	Total 2021	Total 2020
	£	£	£	£	£
Fund balances at 31 March 2021 are represented by:					
Tangible assets	-	13,329	-	13,329	13,056
Current assets/(liabilities)	176,412	76,600	255,156	508,168	356,997
	176,412	89,929	255,156	521,497	370,053

19 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021	2020
	£	£
Within one year	20,458	28,083
Between two and five years	781	23,171
	21,239	51,254

20 Related party transactions

The trustees are drawn from the community and one of the trustees is also a councillor for South Cambridgeshire District Council. During the year Care Network Cambridgeshire received funding from the Council.

21 Cash generated from operations

	2021	2020
	£	£
Surplus for the year	151,444	19,541
Adjustments for:		
Investment income recognised in statement of financial activities	(2,028)	(1,769)
Depreciation and impairment of tangible fixed assets	5,286	2,916
Movements in working capital:		
(Increase) in debtors	(24,391)	(1,733)
Increase in creditors	9,201	1,043
Increase/(decrease) in deferred income	61,369	(6,651)
Cash generated from operations	200,881	13,347