

CHARITY REGISTRATION NUMBER 1119791
COMPANY REGISTRATION NUMBER 5999100

C3 TRUST UK
GROUP ACCOUNTS
FOR THE YEAR ENDED 31 MARCH 2024

C3 TRUST UK

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	C Davies O Olarinde M Muthiah J Hemmingfield L Davies N Anumba J Willis	(Appointed 8 May 2024) (Appointed 11 January 2024) (Appointed 11 January 2024)
Secretary	S M Sherwin	
Charity number	1119791	
Company number	5999100	
Principal address	The Hope Centre Bernard Road Sheffield South Yorkshire S2 5BQ	
Registered office	The Hope Centre Bernard Road Sheffield South Yorkshire S2 5BQ	
Auditors	UHY Hacker Young 6 Broadfield Court Broadfield Way Sheffield South Yorkshire S8 0XF	
Bankers	Barclays Bank plc City Office Sheffield S1 1NG	
Solicitors	Geldards Number One Pride Place Pride Park Derby DE24 8QR	

C3 TRUST UK

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C3 TRUST UK

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2024

The Trustees present their report and consolidated accounts for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Companies Act 2006 "Accounting and Reporting by Charities: Statement of Recommended Practice Applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and Activities

The Articles of Association restrict the objectives of the Church to:

- a) advance the Christian faith in accordance with the Statement in such way and in such parts of the United Kingdom or the world as the directors from time to time may think fit;
- b) to relieve sickness and financial hardship and to promote and preserve good health by the provision of funds, goods or services of any kind including through the provision of counselling and support in such parts of the United Kingdom or the world as the directors from time to time may think fit; and
- c) to advance education in such parts of the United Kingdom or the world as the directors from time to time may think fit.

Under the broad objects of the charity, each church congregation connected to C3 Trust UK has been granted the autonomy, under a formal and agreed 'Scheme of Delegation', to define a vision for their local church which reflects their aspirations for their location and their church community. In this year all churches have continued to operate under the terms of the scheme of delegation and work within the wider structure of the Board of Trustees through the Interim Chief Executive. From January 2025 the role of Interim Chief Executive will cease to exist with the Lead Pastor of C3 Hope being the most senior officer of the charity.

All other charitable activities undertaken by the C3 Trust UK and its churches are to further the attainment of the above objectives.

The trustees have paid due regard to the guidance issued by the Charity Commission in deciding what activities the charity should undertake.

C3 Trust UK Churches

Over the past year, we have continued to see an aggregated net growth in in-person attendance at church services, with C3 Hope (Sheffield) seeing an encouraging increase in membership over the period leading to the launch of a second Sunday service in September 2024. The overall number of those attending in-person has increased by 30% based on the previous year to 907 attendees, meaning that in-person attendance has increased by over 60% over the past two years. Despite membership numbers seeing moderate growth we are clearly now seeing a confident return to in-person church attendance despite online services being streamed and well attended.

At local church level the charity currently houses the remaining churches pending completion of the transition to independence. The work of the local churches is led by each of the Lead Pastors for each church. Each church then has its own local leadership which acts primarily to ensure that the local vision of the church is advanced, whilst recognising the connection and interdependence that remains across all the churches which form part of C3 Trust UK.

C3 TRUST UK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

Across all churches our current estimate is that we remain at approximately 1,855 members as of 31 March 2024. By the end of November 2024 this has risen slightly to approximately 1,942, although from April 2023, C3 Newcastle and C3 Sunderland became independent and are no longer included in these statistics. Figures for C3 Hope are approximated based on a proportion of the current size of the database which is due to be purged in 2025.

Church Membership (as per database)

Church Name	31/03/24	30/11/24	Average attendance in person
C3 Hope (Sheffield)	1500	1600	757
C3 YRKS (Leeds & York)	285	247	95
C3 Liverpool	70	95	55
TOTALS	1855	1942	907

Across all our churches there are more than 360 volunteers involved in serving and leading. This level of compares well with the previous year and reflects positive levels of engagement amongst church members and a healthy culture of volunteerism. In coming months, the charity intends to place a greater focus on building capacity through volunteering and is embarking on a process designed to create a leadership pipeline to encourage personal growth and leadership.

The churches, albeit not universally, operate numerous Sunday and midweek ministries including, service teams, small groups, youth and children's ministries, student and young adult ministries, men's and women's ministries, and missions and marketplace ministries, each focusing on teaching, equipping and releasing gifts and talents in others. Each is underpinned by the focus on prayer as a key foundational and intentional aspect of church design.

Movement Towards Independence

On 1 April 2024 C3 LIFE became independent from C3 Trust UK in line with the planned changes to the overall structure of the charity. Despite extensive delays in being awarded charitable status, C3 Liverpool was successfully registered as a CIO on 19 September 2024 and will transition no later than 31 March 2025. This will mark the end of a period of transition which began in 2020 which has been successfully led by the Interim Chief Executive with the support and guidance of trustees and the local leadership and cooperation of Lead Pastors. Lead Pastors have expressed their thanks to the Interim Chief Executive and trustees for their support throughout what has been a time of turbulence since 2020 recognising that despite considerable progress being made over this time, the journey has not been without the significant challenges associated with organisational change.

All churches and their Lead Pastors have focused on rebuilding a strong and renewed sense of trust, a new culture and vision for the future, assembling and growing new teams, engaging new church members, enabling a greater level of transparency, managing financial risk, and creating a fresh momentum. Churches and their pastors remain connected relationally through the C3 Global movement.

During this period C3 Liverpool has experienced a successful change of leadership and a change of venue whilst maintaining a mostly static membership, seeing new commitments to Christ and believers being baptised. The transition in leadership has been led well and John and Amelia Clark are now established as Lead Pastors, able to bring their own style, values and culture to the church in Liverpool.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

C3 LIFE has not only successfully set up a new charity in this period but also rebranded the church itself in both Leeds and York, moving away from the previous and temporary brand of C3 YRKS to make the commencement of a new start for the church in Leeds and York.

Trustees continue to review their role, focus and involvement to be able to revert to the place of strategic oversight, having confidence in appointed leadership and in the strength of governance which has been built in recent years. This has meant the appointment of new trustees and an intention to further strengthen the board of trustees in the coming year as C3 Trust UK reverts to being wholly Sheffield focused.

Organisational Development

Managing transition and change have been a priority for C3 Liverpool and C3 LIFE and have successfully achieved this whilst retaining overall church membership. This has not only seen structural and governance change but also been met with the opportunity and challenge of moving away from the past and setting their sights on the future, through vision casting, teaching, leadership development and team building and a continued determination to create and maintain an honest, open and transparent culture; a key component to facilitating healthy churches.

C3 Hope has placed a significant amount of effort in managing the growth of the church, which comes with its own unique challenges. Strategic goals include its investment in people and in the development of a leadership pipeline, strengthening discipleship and pastoral care as well as building volunteerism and strengthening a staff team which individually and collectively have carried a significant weight of work and responsibility. Managing the pace of change and growth has presented challenges, but they are challenges associated with the health and growth of the church and the impact of its work.

There continues to be a clear recognition that good strategy, planning, communication, management and learning and development are all integral and essential elements which underpin the vision and values of the local church. This has led to stronger teams, greater empathy, more informed decision-making, more robust dialogue, moderation of pace and greater clarity around priorities and focus.

Trustees are greatly encouraged by the clear signs of health in terms of numeric growth, growth in generosity and engagement in the mission and work of the church.

C3 Trust UK Property and Premises

C3 Trust UK's property portfolio has changed in line with wider changes in the organisation.

C3 Trust UK currently holds a lease for 85 City Road, Newcastle, NE1 2AQ. The building is sublet by agreement with the landlord to C3 Newcastle (formerly part of C3 Trust UK). C3 Newcastle provide regular management accounts to C3 Trust UK allowing their financial strength to be monitored. The church is strong and continues to meet the terms of the sublease. At the upcoming break clause, C3 Trust UK intend to explore whether the lease can be wholly assigned to C3 Newcastle.

C3 Liverpool vacated their premises at 79-81 Kempston Street in agreement with trustees, and we were successfully in obtaining a new sub-tenant for the premises, Hillson Church in Liverpool. Hillsong church moved into the premises in early 2024 under a simple tenancy at will, whilst working towards a full assignment of the lease to Hillsong Church. The successful assignment was completed on 12 December 2024. Trustees are encouraged that the significant investment in the premises to create a purpose built facility to house a church, has been passed on to another church, who are by all accounts thriving in their new venue. As a result, C3 Trust UK's fixed assets will reduce, but so too will the risks associated with retaining a long lease of this nature.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

The Sheffield based Hope Centre, is a 54,000 ft² building which is the home of C3 Hope and comprises a large auditorium and overflow facility ('The Forge' with seating capacity for over 130 people) as well as varied and extensive conferencing and training rooms, lettable and dedicated office space, a community hub and café. In the financial year to which these accounts relate, the use of the building for conferencing continued to perform better than expected and a development plan is currently being revised to capitalise on this opportunity to fundraise for the charity using the physical asset. The recent appointment of a Development Manager is a strategic move to strengthen the team and to drive forward a strategy to maximise social value and financial yield from the building which is on the local authority's register of community assets.

Trustees will continue to focus on housing a mixture of church, community and business or social enterprise activities designed to deliver church health and growth, social value and longer-term financial sustainability for the building and the church in Sheffield.

Hope Centre Limited (a subsidiary of Hope Community Foundation) manages conferencing and room hire and licensed offices for local small businesses. The income from licensed offices has helped to replace income generated from a former charity linked to C3 Trust UK which vacated the premises in 2020.

With support from capital reserves and external funders such as Benefact Trust and Veolia and the Postcode Neighbourhood Trust we have been able to continue capital works in the building to improve visitor experience and upgrade key building infrastructure. A recent Low Carbon grant has also enabled us to introduce cost saving and green solutions to the building to reduce its carbon footprint and improve its environmental efficiency.

Our fundraising strategy is currently being revisited to enable us to fund a further phase of works to be undertaken over the next 3 years in order to provide further space for the growing church, additional accommodation for local businesses and new social projects targeted at local needs.

Funds previously raised for the Waverley project in Sheffield have now been successfully repurposed as part of a Special Scheme which was approved by Charity Commission in 2022. These funds have now been committed or invested into maintenance, refurbishment and efficiency of the Hope Centre.

Outreach, Social Action and Missions

The continued commitment to serving communities has been encouraging to see, with the churches continuing, where they can, to undertake outreach and social action projects commensurate with their capacity to undertake these activities. C3 Hope and C3 LIFE have continued to operate a range of social action and outreach projects whilst C3 Liverpool has focused on transitioning and strengthening the church in a period of change.

C3 YRKS, as a Christian community, operates a separate and independent charity called Project Hope (Charity No 1146856) which has continued to invest in social action projects in disadvantaged areas of Leeds, including a food hamper project providing 600 hampers for local families, and community family fun days. In York the church is partnering with York City Football club and the Lead Pastor of C3 Life in York has recently been appointed as Chaplain for the football club.

C3 Hope operates Hope Community Foundation (Charity No 1102542), part of the C3 Trust UK group which houses an early year setting and other regular community projects and groups, impacting the lives of thousands of local people each year including a community grocery, created in partnership with The Message Trust (Charity No 1081467), which has currently amassed over 2300 members.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

In April 2021 the Foundation Community Grocery launched, working with The Message Trust, a partner charity. At the three-year anniversary in April 2024, we reported that the grocery had 2095 members, of which 1400 were active. 65% of beneficiaries were in our immediate disadvantaged communities of S2 and S9 postcodes. Almost 7800 individual shopping visits have been completed in the previous year alone, with almost 20,000 shops completed since the project started, providing an estimated 400,000 meals over this time to local families, as well as 172 tonnes of food being rescued from landfill since 2021.

In recent months it has been agreed with The Message Trust that Hope Community Foundation will take on the running of the grocery in a social franchise model from 1 January 2025, whilst still receiving key support from the team at The Message Trust. This has been fully embraced by the team and trustees are hopeful that this will enable the grocery to reach more and more people in the area in need of the support the grocery offers.

In the next 2 years the charity aims to grow the grocery membership to 3,250 members, specifically targeting those disadvantaged communities close to the Hope Centre where deprivation is amongst the top 10% in the UK.

Hope Community Foundation has continued to deliver much needed services to the local community in Sheffield, including through its community nursery (Little Ark Nursery & Pre-School) and through a growing number of community projects which have overall continued to gain momentum in the last year.

All initiatives have added significantly to the social impact delivered under Hope Community Foundation. Community projects such as Polka Dots Play Group and Jigsaw Café have helped the charity to build its support for young families and the elderly respectively. The donation-based Foundation Café provides a vital and vibrant connection point from which the social value created through each project can be compounded for beneficiaries. These vital projects have been accompanied by the more recent addition of the Café Connect project which focuses on delivering conversational English tuition mainly to immigrants coming into Sheffield from Hong Kong and the implementation of short-term projects such as a school uniform project and a series of weekly drop-ins have also been introduced to provide targeted support working in partnership with organisations such as Reed, Manor & Castle Development Trust, Sparkle Sheffield, and Citadel Business Academy. These drop-ins have provided support around employability, the cost-of-living crisis, enterprise coaching and support for families with autistic children. In addition, Hope Community Foundation has developed a signposting and support service called Pathways which aims to help people access practical support available across the city of Sheffield. Having recently gained initial funding for the project from Benefact Trust, the charity has been able to employ a part time coordinator for the project.

C3 Hope has developed a chaplaincy service which aims to provide pastoral support and listening services to the local community, including those who visit the Hope Centre during the week.

Hope Community Foundation has continued to extend its scope and reach and retains over 90 regular volunteers supporting and enabling the work of the charity, mostly working as part of the community grocery.

C3 Hope also hosted the Global Leadership Summit for the second time in November 2023 and for the third time in November 2024. The Global Leadership Summit was established in the USA and the Hope Centre is one of several UK host venues for the event. This successful event attracted leaders from around the region to focus on leading people and organisations well. C3 Hope is committed to continuing to embed this leadership resource both externally and internally as part of its strategy to develop leadership capacity and capability, amongst staff, volunteers and local and regional partner organisations.

C3 Hope has also continued its commitment to international missions related work including a Missions trip to Romania and the continued strengthening of its partnership with Red Frogs. Founded in Australia, Red Frogs

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

has had a significant impact on students and young adults and aims to establish the model in the UK and Europe.

Although C3 Liverpool has now exited their former premises at Kempston Street, Liverpool, the church continued to provide a home for a community grocery whilst in the building. Since the building is now occupied by Hillsong Church, the church have installed a Community Grocery which they run in partnership with The Message Trust so the social impact being delivered in this space will continue for some time to come.

Annual Giving

From April 2021, most churches have continued to supplement regular giving with an additional annual one-off offering in the form of a 'Vision Builders' or 'Heart for the House' appeal. This separate offering varies with each church, but continues to mostly cover building and venue costs, local missions, and ministries as well as funding other usual and general local church activities. The funds raised from these campaigns is unrestricted but designated to operational running costs for the most part and at present forms part of the income required to cover the operating costs of the respective church.

For each annual campaign the giving consists of one-off donations, standing orders and financial pledges which are redeemed during the months following the initial commitment.

Staffing

Salary bands brought into effect in 2020-21 financial year are continuing to provide a framework and guidance for recruitment and selection and salary reviews and trustees continue to consider making every effort to manage pressure on real time salaries arising from recent the cost-of-living crisis. Final adjustments have been made in 2024 to bring the salary bands into line with medium term commitments. Trustees have also made several improvements to staff terms and conditions including additional leave and sickness entitlement.

Moving forward, Trustees are keen to ensure that salaries reflect those of similar positions in the faith and voluntary sectors. The continued uplift in national living wage has, however, placed pressure on the lower end of salary bands; something which is not unique to C3 Trust UK.

As the shape of the organisation continues to change, so too do staffing requirements. The HR function has been a vital part of ensuring that we manage recruitment, role changes and redundancy processes in line with good practice. In the past year through the HR function, we have been able to design and deliver an increased amount of staff and volunteer training and development and will continue to do this under the advice and guidance of a new HR subgroup.

C3 TRUST UK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

Subsidiary and other controlled companies

The achievements and performance of the church's subsidiaries and other controlled companies for the year ended 31 March 2024 were as follows:

- Hope Centre Limited through its trading activities made a loss of £17,061 (2023: profit of £6,169). Closing shareholders' funds were in deficit at £625,067 (2023: £608,006). Hope Centre Limited is a limited company incorporated in England and Wales and C3 Trust UK owns 100% of the share capital. The nature of its business is the provision of conference facilities, running a cafe and a children's play area.

- Hope Community Foundation, made a surplus of £11,581 (2023: deficit of £14,327). Closing funds were £5,299 (2023: £(6,282)) of which £27,112 (2023: £12,339) were restricted and £(21,813) (2023: £(18,621)) were unrestricted. Hope Community Foundation is a charitable company registered in England and Wales. C3 Trust UK are able to appoint and remove the trustees of this charitable company and the nature of its business is the provision of nursery education and care and community based activities.

Financial review

The trustees make strategic decisions based on the financial position of the church by reference to the financial information (i.e. budgets, cash flows) provided to them. They do not however carry out the routine day to management of the church, for which the budget leader for each department is responsible.

The Statement of Financial Activities shows a net decrease in funds of £117,528 (2023: £309,655 decrease). The church has general unrestricted reserves of £696,524 excluding the revaluation reserve, compared with £846,042 the previous year. The trustees have identified that the reserves are at a low level, representing 80% (including the revaluation reserve) of annual net resources expended (2023: 84%). This percentage is slightly lower than the previous year. The freely available unrestricted reserves were £172,726.

The Consolidated Statement of Financial Activities shows a net decrease in funds of £104,420 (2023: £306,718). The group has general unrestricted reserves of £1,380,012 excluding the revaluation reserve, compared with £1,514,134 the previous year. The trustees have identified that the reserves are at a low level, representing more than 62% (including the revaluation reserve) of annual net resources expended (2023: 64%). The freely available unrestricted reserves were £145,482.

Trustees are mindful of inflationary and economic pressures which inevitably have an impact on the operational costs of the organisation. Interest rates have affected mortgage rates, which has a direct impact on C3 Hope. In addition, trustees are mindful of the general financial risks which C3 Trust UK continues to manage effectively at a time of economic volatility.

The financial results for the subsidiary entities are shown in note 26 to the accounts.

Reserves

C3 Trust UK policy in general is to continue to work towards building three months' worth of cash reserves.

Trustees are mindful of inflationary and economic pressures which inevitably have an impact on the operational costs of the organisation. Interest rates have continued to affect mortgage rates, which has a direct impact on C3 Hope. In addition, trustees are mindful of the general financial risks which C3 Trust UK continues to manage effectively at a time of economic volatility.

Trustees are cognisant of the fact that the continued move towards devolution and independence of the churches, whilst serving a longer-term goal, has short term impact on the audited financial position of C3 Trust UK. Divesting itself of fixed assets either by assignment of leases or by gifting of locally accumulated

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

assets and cash reserves will impact on both the Balance Sheet and Depreciation. This should not detract from the underlying operational financial health of C3 Trust UK which continues to outwork a medium to long-term plan to operate with adequate financial margin and build unrestricted cash reserves.

Recent investments

Given the more recent history and learning which has taken place across the Charity, significant attention and investment has been devoted to health and wellbeing and towards strengthening organisational infrastructure and cultural change. As well as supporting church leaders and many of their teams through their own journey the Charity has continued to invest in building and strengthening policy and procedure particularly as it relates to the safeguarding of staff, volunteers, and the wider congregations.

Trustees remain committed to investing in change and improvement which will manage risk, promote shared values and healthy culture, and provide a sound basis for the future for everyone who has found their home in our churches irrespective of the future structure of the Charity itself.

This is reflected specifically in an intentional and coordinated approach to role-related training and development with learning needs being identified systematically and a programme of training interventions being developed to meet those needs, as well as our continued strengthening of the Human Resources function by appointing Croner as our HR Advisers.

Goals and Developments

The goals stated in the Trustees' Annual report 2022-23 have either been fully met or are well underway and Trustees are pleased with this progress. This coming year continues to be a pivotal time which will culminate in the final stages of independence for our churches with, the founding church, C3 Hope, being the one remaining component of C3 Trust UK from 1 April 2025.

The key goals of C3 Trust UK for the forthcoming 12-18 months are:

1. To conclude the successful transition to independence of C3 Liverpool.
2. To consolidate all remaining operations into C3 Hope, Sheffield and reorient the C3 Trust UK's charity and spiritual governance commensurate with that change.
3. To continue with the remedial works required to The Hope Centre by beginning to design the next phase of works.
4. To continue to build staff and volunteering capacity and capability by scaling up, designing and implementing targeted, blended learning and development under the auspices of the leadership development pipeline.
5. To continue to establish and strengthen healthy church culture in every aspect of church life.
6. To further strengthen engagement in the quality and number of groups across the church and to cultivate community, discipleship, leadership development and mission.
7. To continue to effectively manage risk and build the underlying solutions which will strengthen financial sustainability over the long term, including trading income generation, fundraising and cost control.
8. To continue to establish a missional and outward-focused church bringing the good news of Jesus Christ to the world around us.

The goals represent clear intentionality around continuing to further the core objects of the charity.

Structure, Governance and Management

C3 Trust UK is a company limited by guarantee and a registered charity. The Company was incorporated on 15 November 2006 and commenced activities on 1 April 2007 when it took over the assets, liabilities and

C3 TRUST UK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

running of the Church. C3 Trust UK was formerly Hope City Church until its change of name was approved by Charity Commission on 23 September 2021.

The Trustees, who are also directors for the purpose of company law, and who served during the period are:

C Davies	
C W Davies	(Resigned 11 January 2024)
O Olarinde	
M Muthiah	
J Hemmingfield	
L Davies	(Appointed 8 May 2024)
N Anumba	(Appointed 11 January 2024)
J Willis	(Appointed 11 January 2024)

Secretary:	
A E Ibbotson	(Resigned 31 July 2024)
S M Sherwin	(Appointed 31 July 2024)

Trustees would like to extend their sincere thanks and appreciation to C W Davies and A E Ibbotson who have served the charity and the group faithfully for many years, successfully helping to steer the charity through challenging seasons.

C3 Trust UK is a registered charity which governs a group of churches now exclusively in the North of England. Each church has been affiliated with C3 Church Global since 2013 and all seek spiritual oversight from C3 whilst being accountable in charity and company terms to the trustees and directors of C3 Trust UK as an independent and autonomous organisation. Each church belonging to C3 Trust UK has its own local identity.

- C3 Hope – (Sheffield) serving the Sheffield City Region
- C3 LIFE – Formerly C3 YRKS, (Leeds and York) and became independent on 1st April 2024
- C3 Liverpool – located in Liverpool and serving this city and the surrounding areas

The release of C3 LIFE to become their own independent charity (No 1206272) from 1st April 2024 has meant that only C3 Liverpool is yet to transition to independence. C3 Liverpool's charity registration was delayed and has now been completed (No 1210127), meaning that C3 Liverpool will become independent no later than 1 April 2025. At this stage C3 Hope will be the only congregation of C3 Trust UK until any future plans for church planting are enacted.

Those churches which are now independent across the UK and internationally have now been operating autonomously for some time within the wider C3 movement Globally. C3 Global is a worldwide community of over 620 Christian churches that come together as one movement under the spiritual direction and leadership of C3 Church Global Directors and their Team.

In accordance with both the charity's governing documents and C3's recommendations, there are at least three Managing Trustees at any one time and Trustees who are not on the charity's payroll should be in the majority. None of the Trustees have any beneficial interest in the company. All the Trustees are also the Members of the company and guarantee to contribute £1 in the event of a dissolution or winding up. Following recent recommendations, when a Trustee vacancy occurs, potential candidates with the relevant experience, skill set, and expertise will be identified and discussed at Board meetings. Once this process has taken place, one of the Trustees will then approach the prospective candidate, with further due diligence taking place before any official appointment is made.

C3 TRUST UK

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

C3 Trust UK is a registered charity (number 1119791), and a company limited by guarantee (number 05999100).

Hope Centre Limited is now a wholly owned trading subsidiary of Hope Community Foundation (as of 1 April 2024). Hope Centre Limited operates under licence from C3 Trust UK to fundraise through secondary purpose trading activities for the benefit, and long-term sustainability of, Hope Community Foundation and the operation of the Hope Centre. Both Hope Community Foundation and Hope Centre Limited form part of the consolidated financial accounts and are part of the group of companies.

Hope Community Foundation, is a company limited by guarantee with separate charitable objects and status relates to C3 Trust UK with C3 Trust UK being a Corporate Member, effectively making Hope Community Foundation the community arm of C3 Trust UK. With its primary focus of operation and area of benefit in Sheffield at the time of this report, it operates an Ofsted Registered Early Years Day Nursery on the Sheffield church premises (The Hope Centre), and several community projects intended to deliver the social mission of C3 Trust UK and more specifically its church in Sheffield, C3 Hope.

The Trustees have continued to identify and assess and manage the major risks to which C3 Trust UK is exposed and are satisfied that the mitigation and systems are in place to limit exposure to these risks.

Disclosure of Information to Auditors

Each of the Trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

On behalf of the Board of Trustees

C Davies

Trustee

Dated: 19 December 2024

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2023

The trustees, who are also the directors of C3 Trust UK for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C3 TRUST UK

Opinion

We have audited the financial statements of C3 Trust UK (the 'charitable company') for the year ended 31 March 2024 which comprise the consolidated Statement of Financial Activities, the parent Statement of Financial Activities, the consolidated Balance Sheet, the parent Balance Sheet, the consolidated Statement of Cash Flows, the parent Statement of Cash Flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the accounts:

- give a true and fair view of the state of the group and the parent charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been properly prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of accounts section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusion relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C3 TRUST UK (CONTINUED)

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of company law, for the financial year of which the accounts are prepared is consistent with the financial statements; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit, or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C3 TRUST UK (CONTINUED)

Responsibilities of the trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity and the sector in which it operates, we identified the principal risks of non-compliance with laws and regulations related to the acts by the charity, which were contrary to applicable laws and regulations including fraud, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to inflated revenue and the charity's net income for the year.

Audit procedures performed included: review of the financial statement disclosures to underlying supporting documentation, review of correspondence with and reports to the regulators, including correspondence with the Charity Commission, review of correspondence with legal advisors, enquiries of management in so far as they related to the financial statements, and in testing of journals and evaluating whether there was evidence of bias by the trustees that represented a risk of material misstatement due to fraud.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C3 TRUST UK (CONTINUED)

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with section 391 of Companies Act 2014. Our audit work has been undertaken, so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purposes. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Mealing (Senior Statutory Auditor)
for and on behalf of UHY Hacker Young

19 December 2024

Chartered Accountants
Statutory Auditor

C3 TRUST UK

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Unrestricted funds £	Restricted funds £	Total 2023 £
<u>Income from:</u>							
Donations and gifts	3	1,161,692	58,099	1,219,791	1,158,185	43,567	1,201,752
Grants	3	-	55,897	55,897	-	30,000	30,000
Charitable activities	4	371,497	-	371,497	329,996	-	329,996
Other trading activities	5	69,556	-	69,556	67,090	-	67,090
Investments	6	989	-	989	1,611	-	1,611
Other income	7	4,954	-	4,954	-	-	-
Total income		<u>1,608,688</u>	<u>113,996</u>	<u>1,722,684</u>	<u>1,556,882</u>	<u>73,567</u>	<u>1,630,449</u>
<u>Expenditure on:</u>							
Raising funds	8	118,756	1,279	120,035	100,282	1,929	102,211
Charitable activities	9	1,645,590	61,479	1,707,069	1,692,075	143,731	1,835,806
Other	14	-	-	-	-	-	-
Total expenditure		<u>1,764,346</u>	<u>62,758</u>	<u>1,827,104</u>	<u>1,792,357</u>	<u>145,660</u>	<u>1,938,017</u>
Net incoming/(outgoing) resources before associated undertakings and transfers		(155,658)	51,238	(104,420)	(235,475)	(72,093)	(307,568)
Gross transfers between funds		<u>4,475</u>	<u>(4,475)</u>	-	<u>393,419</u>	<u>(393,419)</u>	-
Net incoming/(outgoing) resources		(151,183)	46,763	(104,420)	157,944	(465,512)	(307,568)
Other recognised gains and losses							
Revaluation of tangible fixed assets		-	-	-	850	-	850

C3 TRUST UK

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Unrestricted funds £	Restricted funds £	Total 2023 £
Net movement in funds		(151,183)	46,763	(104,420)	158,794	(465,512)	(306,718)
Fund balances at 31 March 2023		<u>1,221,984</u>	<u>12,339</u>	<u>1,234,323</u>	<u>1,063,190</u>	<u>477,851</u>	<u>1,541,041</u>
Fund balances at 31 March 2024		<u>1,070,801</u>	<u>59,102</u>	<u>1,129,903</u>	<u>1,221,984</u>	<u>12,339</u>	<u>1,234,323</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

C3 TRUST UK

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Unrestricted funds £	Restricted funds £	Total 2023 £
<u>Income from:</u>							
Donations and gifts	3	1,145,900	55,897	1,201,797	1,130,796	30,000	1,160,796
Charitable activities	4	102,671	-	102,671	33,596	-	33,596
Other trading activities	5	-	-	-	1,506	-	1,506
Investments	6	971	-	971	1,611	-	1,611
Other income	7	4,954	-	4,954	-	-	-
Total income		<u>1,254,496</u>	<u>55,897</u>	<u>1,310,393</u>	<u>1,167,509</u>	<u>30,000</u>	<u>1,197,509</u>
<u>Expenditure on:</u>							
Raising funds	8	28,154	-	28,154	20,565	-	20,565
Charitable activities	9	1,363,260	23,907	1,387,167	1,381,195	99,754	1,480,949
Other	14	<u>12,600</u>	<u>-</u>	<u>12,600</u>	<u>6,500</u>	<u>-</u>	<u>6,500</u>
Total expenditure		<u>1,404,014</u>	<u>23,907</u>	<u>1,427,921</u>	<u>1,408,260</u>	<u>99,754</u>	<u>1,508,014</u>
Net incoming/(outgoing) resources before associated undertakings and transfers		(149,518)	31,990	(117,528)	(240,751)	(69,754)	(310,505)
Gross transfers between funds		-	-	-	390,930	(390,930)	-
Net incoming/(outgoing) resources		(149,518)	31,990	(117,528)	150,179	(460,684)	(310,505)
Other recognised gains and losses							
Revaluation of tangible fixed assets		-	-	-	850	-	850
Net movement in funds		(149,518)	31,990	(117,528)	151,029	(460,684)	(309,655)

C3 TRUST UK

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Unrestricted funds £	Restricted funds £	Total 2023 £
Fund balances at 1 April 2023		<u>1,266,006</u>	<u>-</u>	<u>1,266,006</u>	<u>1,114,977</u>	<u>460,684</u>	<u>1,575,661</u>
Fund balances at 31 March 2024		<u>1,116,488</u>	<u>31,990</u>	<u>1,148,478</u>	<u>1,266,066</u>	<u>-</u>	<u>1,266,006</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

C3 TRUST UK**CONSOLIDATED BALANCE SHEET****AS AT 31 MARCH 2024**

	Notes	2024		2023	
		£	£	£	£
Fixed assets					
Tangible assets	15		1,549,001		1,688,112
Current assets					
Stocks	16	100		150	
Debtors	17	52,236		67,343	
Cash at bank and in hand		<u>288,614</u>		<u>332,759</u>	
		340,950		400,252	
Creditors: amounts falling due within one year	18	<u>(136,366)</u>		<u>(172,222)</u>	
Net current assets			<u>204,584</u>		<u>228,030</u>
Total assets less current liabilities			1,753,585		1,916,142
Creditors: amounts falling due after one year	19		<u>(623,682)</u>		<u>(681,819)</u>
Net assets			<u>1,129,903</u>		<u>1,234,323</u>
Income funds					
Restricted funds	22		59,102		12,339
<u>Unrestricted funds:</u>					
Retained within the charity		1,380,012		1,514,134	
Revaluation reserve		<u>315,956</u>		<u>315,956</u>	
			1,695,968		1,830,090
Non-charitable trading funds			<u>(625,167)</u>		<u>(608,106)</u>
			<u>1,129,903</u>		<u>1,234,323</u>

The financial statements were approved by the board of directors and authorised for issue on 19 December 2024 and are signed on its behalf by:

C Davies
Trustee

Company Registration No. 5999100

C3 TRUST UK

BALANCE SHEET

AS AT 31 MARCH 2024

	Notes	2024 £	2023 £
Fixed assets			
Tangible assets	15	1,545,763	1,687,113
Current assets			
Stocks	16	100	100
Debtors	17	53,975	65,139
Cash at bank and in hand		<u>254,711</u>	<u>296,939</u>
		308,786	362,178
Creditors: amounts falling due within one year	18	<u>(104,070)</u>	<u>(138,138)</u>
Net current assets		<u>204,716</u>	<u>224,040</u>
Total assets less current liabilities		1,750,479	1,911,153
Creditors: amounts falling due in more than one year	19	<u>(602,001)</u>	<u>(645,147)</u>
Net assets		<u>1,148,478</u>	<u>1,266,006</u>
Income funds			
Restricted funds	22	31,990	-
<u>Unrestricted funds:</u>			
General unrestricted funds		696,524	846,042
Revaluation reserve		<u>419,964</u>	<u>419,964</u>
		<u>1,116,488</u>	<u>1,266,006</u>
		<u>1,148,478</u>	<u>1,266,006</u>

The financial statements were approved by the board of directors and authorised for issue on 19 December 2024 and are signed on its behalf by:

C Davies
Trustee

Company Registration No. 5999100

C3 TRUST UK

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Group		2023	
		2024	2023	2024	2023
		£	£	£	£
Cash flow from operating activities					
Cash generated from operations	27		78,238		(219,992)
Investing activities					
Purchase of tangible fixed assets		(66,111)		(59,858)	
Tangible fixed assets funded by hire purchase		-		24,999	
Interest received		<u>989</u>		<u>1,611</u>	
Net cash (used in)/ generated from investing activities			(65,122)		(33,248)
Financing activities					
Repayment of bank loans		(51,011)		(50,780)	
Payment of obligations under finance lease		<u>(6,250)</u>		<u>(1,562)</u>	
Net cash (used in)/generated from financing activities			<u>(57,261)</u>		<u>(52,342)</u>
Net (decrease)/increase in cash and cash equivalents			(44,145)		(305,582)
Cash and cash equivalents at beginning of year			<u>332,759</u>		<u>638,341</u>
Cash and cash equivalents at end of year			<u>288,614</u>		<u>332,759</u>

	Notes	Charity		2023	
		2024	2023	2024	2023
		£	£	£	£
Cash flows from operating activities					
Cash generated from operations	27		65,591		(222,086)
Investing activities					
Purchase of tangible fixed assets		(63,062)		(59,858)	
Tangible fixed assets funded by hire purchase		-		24,999	
Interest received		<u>971</u>		<u>1,611</u>	
Net cash (used in)/ generated from investing activities			(62,091)		(33,248)
Financing activities					
Repayment of bank loans		(39,478)		(45,784)	
Payment of obligations under finance lease		<u>(6,250)</u>		<u>(1,561)</u>	
Net cash used in financing activities			<u>(45,728)</u>		<u>(47,345)</u>
Net (decrease)/increase in cash and cash equivalents			(42,228)		(302,679)
Cash and cash equivalents at beginning of year			<u>296,939</u>		<u>599,618</u>
Cash and cash equivalents at end of year			<u>254,711</u>		<u>296,939</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

Company information

C3 Trust UK is a private company limited by guarantee incorporated in England and Wales. The registered office is The Hope Centre, Bernard Road, Sheffield, S2 5BQ.

1.1 Accounting convention

The accounts have been prepared in accordance with the charity's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The accounts are prepared in sterling, which is the main functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and leasehold properties. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future whilst recognising the issues raised in respect of going concern.

Since 2020 the charity has undergone significant internal restructure including the ongoing release of churches into independence. This has been an intentional decision made by trustees whilst recognising that this strategy would inevitably impact on the short to medium term position of the charity's net worth. The incremental impact of this devolutionary transition has been evidenced in the successive annual accounts since this time and will be reflected further in the projected position for Financial Year 2024/25 resulting from the finalisation of the transition process, through the planned release of C3 Liverpool.

Whilst the release of churches has had an impact, it has also served to divest the charity of the risks associated with a multi-site model of church, and the need to offer additional support for churches who have been unable to support themselves through local giving.

From April 2025, the intention is that the charity will comprise C3 Hope (Sheffield) only, on a reduced operating cost basis with further cost reductions being made from restructure and no requirement to provide support to other churches. C3 Hope has seen encouraging financial results in the past year which are projected to continue beyond April 2025, improving the cash position of the charity as a result. The charity continues to work closely to ensure tight monitoring, review and controls are in place to ensure the season of transition is concluded well and the medium to long term financial strength of the charity is established and strengthened.

All these things considered, the Trustees are confident that the charity can continue as a going concern both throughout the next twelve months and the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts.

1.4 Incoming resources

Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable except insofar as they are incapable of financial measurement. Gifts donated for resale are included as income when they are sold. Donated assets are included at the value to the charity where this can be quantified and a third party is bearing the cost. The value of services provided by volunteers has not been included.

Grants, including grants for the purchase of fixed assets, are recognised in full in the Statement of Financial Activities in the year in which they are receivable.

Rental income, income from the sale of resources, investment income and income from charitable activities is included in the year in which it is receivable.

Turnover from Hope Centre Limited activities represents amounts receivable for goods and services net of VAT.

1.5 Resources expended

Resources expended are recognised in the year in which they are incurred.

Charitable activities comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes grants made to projects, costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Costs of generating funds relate to costs incurred by trading subsidiaries.

Grant expenditure is included based on the date that individual projects' expenditure has been incurred, rather than the date that the grants are defrayed to the projects.

Governance costs included those costs associated with meeting constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource, and include irrecoverable VAT.

Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of the resources.

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Freehold property	- 2% straight line
Leasehold property	- 2%/10%/33% straight line and over the period of lease
Fixtures, fittings and equipment	- 20% straight line

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

Fixed assets costing less than £500 are not capitalised.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/ (expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/(expenditure) for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured at cost.

1.10 Leasing and hire purchase commitments

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

1.11 Pensions

The charity operates a defined contribution pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

1.12 Basis of consolidation

The financial statements consolidate the accounts of C3 Trust UK and all of its subsidiary undertakings ('subsidiaries').

1.13 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowing in current liabilities.

1.14 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the charity becomes party to the contractual provisions of the instrument.

Financial assets are offset, with the net amounts presented in the accounts when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Impairment of financial assets

Financial assets, other than those held at fair value through income and expenditure, are assessed for indicators of impairment at each reporting date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected.

If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in net income/(expenditure) for the year.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in net income/(expenditure) for the year.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the charity transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Basic financial liabilities

Basic financial liabilities, including trade and other payables, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Debt instruments are subsequently carried at amortisation cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.15 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Valuation of land and buildings

The estimates and assumptions which have a significant risk of causing material adjustment to the carrying amount of assets and liabilities are as follows.

The charity has revalued its land and buildings and depreciated from each revaluation. The trustees will ensure that valuations will be made regularly and will review the values of the land and buildings shown in the accounts each year to make a judgement as to whether any evidence exists that their values are materially different to the values in the financial statements. This may take into account the state of the fabric of the buildings and the conditions in the market for the types of property owned.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

3 Donations and gifts

	Group					
	Unrestricted funds	Restricted funds	Total 2024	Unrestricted funds	Restricted funds	Total 2023
	£	£	£	£	£	£
Donations and gifts	1,161,692	58,099	1,219,791	1,158,185	43,567	1,201,752
Grants	-	55,897	55,897	-	30,000	30,000
	<u>1,161,692</u>	<u>113,996</u>	<u>1,275,688</u>	<u>1,158,185</u>	<u>73,567</u>	<u>1,231,752</u>

	Charity					
	Unrestricted funds	Restricted funds	Total 2024	Unrestricted funds	Restricted funds	Total 2023
	£	£	£	£	£	£
Donations and gifts	1,145,900	-	1,145,900	1,130,796	-	1,130,796
Grants	-	55,897	55,897	-	30,000	30,000
	<u>1,145,900</u>	<u>55,897</u>	<u>1,201,797</u>	<u>1,130,796</u>	<u>30,000</u>	<u>1,160,796</u>

4 Charitable activities

	Group		Charity	
	2024	2024	2024	2023
	£	£	£	£
Sales within charitable activities	277,454	320,647	811	1,608
Charitable rental income, recharges and other income	<u>94,043</u>	<u>9,349</u>	<u>101,860</u>	<u>31,988</u>
	<u>371,497</u>	<u>329,996</u>	<u>102,671</u>	<u>33,596</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

5 Other trading activities

		Group	
		2024	2023
		£	£
Hope Centre Limited		69,556	65,584
Sales of books and resources		<u>-</u>	<u>1,506</u>
		<u>69,556</u>	<u>67,090</u>

		Charity	
		2024	2023
		£	£
Sales of books and resources		<u>-</u>	<u>1,506</u>

6 Investments

		Group				
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds
		2024	2023	2024	2023	2023
		£	£	£	£	£
Interest receivable		<u>989</u>	<u>-</u>	<u>989</u>	<u>1,611</u>	<u>-</u>
						<u>1,611</u>

		Charity				
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds
		2024	2023	2024	2023	2023
		£	£	£	£	£
Interest receivable		<u>971</u>	<u>-</u>	<u>971</u>	<u>1,611</u>	<u>-</u>
						<u>1,611</u>

7 Other income

		Group		Charity	
		2024	2023	2024	2023
		£	£	£	£
Sundry income		<u>4,954</u>	<u>-</u>	<u>4,954</u>	<u>-</u>
		<u>4,954</u>	<u>-</u>	<u>4,954</u>	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

8 Raising funds

	Group					
	Unrestricted funds	Restricted funds	Total 2024	Unrestricted funds	Restricted funds	Total 2023
	£	£	£	£	£	£
<u>Fundraising and publicity</u>						
Staging fundraising events	<u>27,967</u>	<u>-</u>	<u>27,967</u>	<u>20,216</u>	<u>-</u>	<u>20,216</u>
	<u>27,967</u>	<u>-</u>	<u>27,967</u>	<u>20,216</u>	<u>-</u>	<u>20,216</u>
<u>Trading costs</u>						
Other trading activities	<u>90,789</u>	<u>1,279</u>	<u>92,068</u>	<u>80,066</u>	<u>1,929</u>	<u>81,995</u>
	<u>118,756</u>	<u>1,279</u>	<u>120,035</u>	<u>100,282</u>	<u>1,929</u>	<u>102,211</u>

	Charity					
	Unrestricted funds	Restricted funds	Total 2024	Unrestricted funds	Restricted funds	Total 2023
	£	£	£	£	£	£
<u>Fundraising and publicity</u>						
Staging fundraising events	<u>27,967</u>	<u>-</u>	<u>27,967</u>	<u>20,216</u>	<u>-</u>	<u>20,216</u>
	<u>27,967</u>	<u>-</u>	<u>27,967</u>	<u>20,216</u>	<u>-</u>	<u>20,216</u>
<u>Trading costs</u>						
Other trading activities	<u>187</u>	<u>-</u>	<u>187</u>	<u>349</u>	<u>-</u>	<u>349</u>
	<u>28,154</u>	<u>-</u>	<u>28,154</u>	<u>20,565</u>	<u>-</u>	<u>20,565</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

9 Charitable activities

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Staff costs	752,949	803,087	492,565	506,937
Depreciation and impairment	85,930	72,896	85,121	72,087
Church departments and events	17,511	14,392	17,511	14,392
Hospitality and gifts	36,066	32,157	36,066	32,157
Rent, rates, and service charges	165,260	180,429	154,913	168,676
Insurance and utilities	89,240	73,918	86,607	71,698
Repairs and cleaning	98,311	312,421	88,204	308,017
Hire of office equipment	13,121	15,791	11,568	15,533
Subscriptions	39,244	39,212	38,925	39,090
Postage, stationery and adverts	6,889	9,480	5,359	6,408
Telephone and fax	2,630	3,642	2,586	2,522
Motor and travel expenses	38,312	23,688	38,312	23,688
Bad and doubtful debts	(2,550)	4,466	-	-
Legal, professional and consultancy fees	90,364	116,219	80,544	101,702
Staff recruitment and training	-	2,161	-	-
General expenses	55,235	96,257	34,713	87,903
Bank interest and charges	48,923	30,040	34,713	25,139
Loss on disposal of tangible fixed assets	<u>119,294</u>	<u>-</u>	<u>119,294</u>	<u>-</u>
	1,656,729	1,830,256	1,336,827	1,475,949
Grant funding of activities (see note 10)	44,340	-	44,340	-
Share of governance costs (see note 11)	<u>6,000</u>	<u>5,550</u>	<u>6,000</u>	<u>5,000</u>
	<u>1,707,069</u>	<u>1,835,806</u>	<u>1,387,167</u>	<u>1,480,949</u>
Analysis by fund				
Unrestricted funds	1,645,590	1,692,075	1,363,260	1,381,195
Restricted funds	<u>61,479</u>	<u>143,731</u>	<u>23,907</u>	<u>99,754</u>
	<u>1,707,069</u>	<u>1,835,806</u>	<u>1,387,167</u>	<u>1,480,949</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

10 Grants payable

	Group	
	2024	2023
	£	£
Grants to institutions	44,340	-
Grants to individuals	-	-
	<u>44,340</u>	<u>-</u>

Grants of £7,933 (2023: £nil) was paid to C3 Sunderland, £16,407 (2023: £nil) to C3 Newcastle and £20,000 (2023: £nil) to C3 Life on leaving the C3 Trust UK group during the year.

	Charity	
	2023	2023
	£	£
Grants to institutions	44,340	-
Grants to individuals	-	-
	<u>44,340</u>	<u>-</u>

11 Support costs

	Group and Charity					
	Support costs	Governance costs	2024	Support costs	Governance costs	2023
	£	£	£	£	£	£
Audit fees	-	6,000	6,000	-	5,550	5,550
	-	6,000	6,000	-	5,550	5,550
Analysed between						
Charitable activities	-	6,000	6,000	-	5,550	5,550

Group

Governance costs includes payments to the auditors of £6,000 (2023: £5,550) for audit fees. Charitable activities costs includes payments of £9,450 (2023: £8,130) to the auditors for other services.

Charity

Governance costs includes payments to the auditors of £6,000 (2023: £5,000) for audit fees. Charitable activities costs includes payments of £6,450 (2023: £5,800) to the auditors for other services.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

12 Trustees

C Davies received emoluments of £48,325 (2023: £39,859) and pension contributions of £2,550 (2023: £2,550) during the year. A company owned and controlled by C Davies and his wife received £676 (2023: £7,387) for providing payroll and consultancy services to the charity. They received £1,947 (2023: £8,751) for providing payroll and consultancy services to the group. C Davies and his wife made donations totaling £11,405 (2023: £12,555) to the church with donations being made personally by both of them and also making donations from their business.

None of the other trustees received emoluments or benefits during the year (2023: £nil).

The church's constitution expressly permits trustees to be remunerated provided certain conditions are met.

13 Employees

Number of employees

The average number of employees during the year was:

	Group		Charity	
	2024 Number	2023 Number	2024 Number	2023 Number
Trustees of C3 Trust UK	6	6	6	6
Trustees / directors of subsidiaries	6	6	-	-
Employees	<u>52</u>	<u>53</u>	<u>19</u>	<u>24</u>
	<u>64</u>	<u>65</u>	<u>25</u>	<u>30</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

13 Employees (continued)

Employment costs

	Group						Charity	
	Raising funds	Charitable activities	2024	Raising funds	Charitable activities	2023	2024	2023
	£	£	£	£	£	£	£	£
Wages and salaries	56,528	679,877	736,405	42,215	723,955	783,102	439,681	450,649
Social security costs	2,951	49,800	52,751	2,265	52,156	54,421	35,856	35,603
Other pension costs	<u>1,274</u>	<u>23,272</u>	<u>24,546</u>	<u>961</u>	<u>26,976</u>	<u>27,937</u>	<u>17,028</u>	<u>20,685</u>
	<u>60,753</u>	<u>752,949</u>	<u>813,702</u>	<u>45,441</u>	<u>803,087</u>	<u>865,460</u>	<u>492,565</u>	<u>506,937</u>

	Group and Charity	
	2024	2023
The number of employees whose annual remuneration was £60,000 or more were;	—	—

Contributions totalling £nil (2023: £nil) were made to defined contribution pension schemes on behalf of employees whose emoluments exceed £60,000.

14 Other

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Bad debts	<u>—</u>	<u>—</u>	<u>12,600</u>	<u>6,500</u>
	<u>—</u>	<u>—</u>	<u>12,600</u>	<u>6,500</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

15 Tangible fixed assets

	Group		Total
	Long leasehold property £	Fixtures fittings & equipment £	£
Cost			
At 1 April 2023	1,778,180	863,349	2,641,529
Additions at cost	-	66,111	66,111
Disposals	<u>(181,206)</u>	<u>-</u>	<u>(181,206)</u>
At 31 March 2024	<u>1,596,974</u>	<u>929,461</u>	<u>2,526,435</u>
Depreciation and impairment			
At 1 April 2023	168,252	785,165	953,417
Charge for the year	55,656	30,274	85,930
Eliminated on disposals	<u>(61,912)</u>	<u>-</u>	<u>(61,912)</u>
At 31 March 2024	<u>161,995</u>	<u>815,439</u>	<u>977,434</u>
Carrying amount			
At 31 March 2024	<u>1,434,979</u>	<u>114,022</u>	<u>1,549,001</u>
At 31 March 2023	<u>1,609,928</u>	<u>78,184</u>	<u>1,688,112</u>

	Charity		Total
	Long leasehold property £	Fixtures fittings & equipment £	£
Cost			
At 1 April 2023	1,778,180	801,661	2,579,841
Additions at cost	-	63,062	63,062
Disposals	<u>(181,206)</u>	<u>-</u>	<u>(181,206)</u>
At 31 March 2024	<u>1,596,974</u>	<u>864,724</u>	<u>2,461,698</u>
Depreciation and impairment			
At 1 April 2023	168,252	724,476	892,728
Charge for the year	55,656	29,465	85,121
Eliminated on disposals	<u>(61,912)</u>	<u>-</u>	<u>(61,912)</u>
At 31 March 2024	<u>161,995</u>	<u>753,940</u>	<u>915,935</u>
Carrying amount			
At 31 March 2024	<u>1,434,979</u>	<u>110,784</u>	<u>1,545,763</u>
At 31 March 2023	<u>1,609,928</u>	<u>77,185</u>	<u>1,687,113</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

15 Tangible fixed assets (continued)

Some of the church's leasehold land and buildings were externally revalued at £1,300,000 at their open market value in March 2023 by White & Co, Chartered Surveyors. Improvements to leasehold premises with a net book value of £14,671 are included within the fixed assets of Hope Community Foundation (a charitable company controlled by C3 Trust UK) which has a sublease on part of the premises. The trustees are of the opinion that the value at 31 March 2024 would not differ significantly from this valuation.

Group

Some of the charity's leasehold and freehold land and buildings are subject to a mortgage with the balance owed at 31 March 2024 amounting to 50% (2023: 52%) of their net book value as stated in these accounts.

Charity

Some of the charity's leasehold and freehold land and buildings are subject to a mortgage with the balance owed at 31 March 2024 amounting to 50% (2023: 52%) of their net book value as stated in these accounts.

Comparable historical cost for the land and buildings included at valuation:

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Cost	1,517,030	1,517,030	1,401,120	1,401,120
Accumulated depreciation	<u>719,959</u>	<u>687,162</u>	<u>618,720</u>	<u>590,711</u>
At 31 March 2024	<u>797,071</u>	<u>829,868</u>	<u>782,400</u>	<u>810,409</u>

All other tangible fixed assets are stated at historical cost.

16 Stocks

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Goods for resale	<u>100</u>	<u>150</u>	<u>100</u>	<u>100</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

17 Debtors

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Trade debtors	29,385	15,398	9,624	2,716
Amounts due from subsidiary undertakings	-	-	21,500	10,478
Other debtors	14,630	49,085	14,630	49,085
Prepayments and accrued income	<u>8,221</u>	<u>2,860</u>	<u>8,221</u>	<u>2,860</u>
	<u>52,236</u>	<u>67,343</u>	<u>53,975</u>	<u>65,139</u>

18 Creditors: amounts falling due within one year

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Bank loans and overdrafts	69,627	68,749	51,137	53,716
Obligations under finance leases	6,250	6,250	6,250	6,250
Trade creditors	2,979	34,815	2,139	31,068
Taxation and social security	10,757	11,133	8,576	8,365
Other creditors	23,982	26,540	16,814	18,034
Accruals	<u>22,771</u>	<u>24,735</u>	<u>19,154</u>	<u>20,705</u>
	<u>136,366</u>	<u>172,222</u>	<u>104,070</u>	<u>138,138</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

19 Creditors: amounts falling due after more than one year

	Group	
	2024	2023
	£	£
Mortgage and hire purchase	<u>623,682</u>	<u>681,819</u>
Analysis of mortgage and loan		
Not wholly repayable within five years by instalments	293,487	395,454
Wholly repayable within five years	<u>393,404</u>	<u>354,663</u>
	686,891	750,117
Included in current liabilities	<u>(63,209)</u>	<u>(68,298)</u>
	<u>623,682</u>	<u>681,819</u>
Loan maturity analysis		
Debt due in one year or less	69,458	68,298
In more than one year but not more than two years	89,302	69,985
In more than two years but not more than five years	234,644	216,380
In more than five years	<u>293,487</u>	<u>395,454</u>
	<u>686,891</u>	<u>750,117</u>

The mortgages are secured by first legal charges over the group's freehold and leasehold land and buildings.

	Charity	
	2024	2023
	£	£
Mortgage and hire purchase	<u>602,001</u>	<u>645,147</u>
Analysis of loans		
Not wholly repayable within five years by instalments	293,487	395,454
Wholly repayable within five years	<u>365,900</u>	<u>309,658</u>
	659,387	705,112
Included in current liabilities	<u>(57,386)</u>	<u>(59,965)</u>
	<u>602,001</u>	<u>645,147</u>
Loan maturity analysis,		
Debt due in one year or less	57,386	59,965
In more than one year but not more than two years	77,230	61,652
In more than two years but not more than five years	231,284	188,041
In more than five years	<u>293,487</u>	<u>395,454</u>
	<u>659,387</u>	<u>705,112</u>

The mortgage is secured by a first legal charge over the charity's freehold land and buildings.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

20 Finance lease commitments

	Group and Charity	
	2024	2023
	£	£
Payable within one year	6,250	6,250
Payable after one year	<u>10,937</u>	<u>17,187</u>
	<u>17,187</u>	<u>23,437</u>

21 Pension and other post-retirement benefit commitments
Defined contribution

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Contributions payable by the group and charity for the year	<u>24,546</u>	<u>27,937</u>	<u>12,798</u>	<u>14,775</u>

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in independently administered funds. The pension cost charge represents contributions payable by the group to the fund.

C3 TRUST UK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

22 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Group Movement in funds								
	Balance at 1 April 2022	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2023	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2024 £
Dream Offering	430,684	-	(39,754)	(390,930)	-	-	-	-	-
Garfield Weston Foundation	30,000	-	(30,000)	-	-	-	-	-	-
Bernard Sunley Foundation	-	30,000	(30,000)	-	-	-	-	-	-
Benedict Trust	-	-	-	-	-	7,200	(7,200)	-	-
Viola	-	-	-	-	-	48,697	(16,707)	-	31,990
Henry Smith Charity	3,930	33,550	(31,370)	-	6,110	17,000	(28,249)	5,139	-
Hope Hampers	3,338	-	(530)	-	2,808	-	-	(2,808)	-
Neon Schools Programme	4,666	-	(4,653)	-	13	-	(7)	-	6
Befriending/ Jigsaw Services	1,319	102	(1,125)	-	296	10,044	(1,568)	-	8,772
Kickstart	2,050	7,815	(6,987)	(2,878)	-	-	-	-	-
Pola Dot Playgroup	-	500	(890)	390	-	600	(1,713)	1,113	-
Share the Light	1,864	975	-	-	2,839	5,265	(185)	(7,919)	-
Pathways	-	625	(352)	-	273	190	(271)	-	192
Postcode Funds	-	-	-	-	-	25,000	(6,858)	-	18,142
	477,851	73,567	(145,661)	(393,418)	12,339	113,996	(62,758)	(4,475)	59,102

C3 TRUST UK

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

	Charity Movement in funds								
	Balance at 1 April 2022	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2024 £
Dream Offering	430,684	-	(39,754)	(390,930)	-	-	-	-	-
Garfield Weston Foundation	30,000	-	(30,000)	-	-	-	-	-	-
Bernard Sunley Foundation	-	30,000	(30,000)	-	-	-	-	-	-
Benedict Trust	-	-	-	-	-	7,200	(7,200)	-	-
Viola	-	-	-	-	-	48,697	(16,707)	-	31,990
	460,684	30,000	(99,754)	(390,930)	-	55,897	(23,907)	-	31,990

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

22 Restricted funds (continued)

Funds previously raised under the Dream Offering for the Waverley project in Sheffield have now been successfully repurposed as part of a Special Scheme which was approved by the Charity Commission in 2022. This means that the remaining funds can be used to invest into the Hope Centre in Sheffield and committed in full after 07 April 2023. This capital work will be considerable and ongoing, but has started with essential repairs to the roof and brickwork. Initial work has been part funded by external funders such as Garfield Weston Foundation, Bernard Sunley Foundation and All Churches Trust (now Benefact Trust). A fundraising strategy is currently being developed to leverage additional external funding, with remaining funds being deployed to cover the extensive works required to maintain and, in some areas, redevelop the building.

Funds received from Benedict Trust and Viola during the year are all towards significant capital work, specifically reception and café area refurbishments along with solar panels and new signage on the Hope Centre.

The charity has received its final instalment of a three year grant from the Henry Smith Charity. The grant has been awarded to assist with capacity building or projects and to strengthen the role of volunteering in the charity and has funded a Volunteer Coordinator for the whole of the period of the funding.

Various funders contributed to our efforts to tackle the immediate impact of COVID-19 and the cost of living crisis by providing emergency food provision through our Hope Hampers to those affected either directly or indirectly.

In order to contribute to a planned project working with young people in schools, funds were raised largely through Aviva Community Fund to the Neon Schools Programme. This project has continued during the year with one person employed for one day a week.

Jigsaw services are now providing two weekly sessions for over 55s. In the last year 1,170 attendees have participated in Jigsaw activities.

Kickstart provides work placements for young people. This project has completed during the year.

Polka Dots Playgroup has delivered weekly sessions during term time. In the last year 234 attendees have participated in Polka Dots activities.

Pathways is a listening and signposting process designed to enable us to meet the multiple needs of our service users. It recognises that people connect with us often and mostly at a single point of need but meeting that need doesn't necessarily provide that person with the full support they need to help them to move forward in life. The signposting process helps to identify other needs and connect people with other services which they may find useful as well as providing them with an opportunity to connect with one of our chaplaincy team form the church if they so wish who can provide them with pastoral support.

Postcode Funds has been received in order to carry out necessary capital upgrades.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

23 Analysis of net assets between funds

	Unrestricted funds 2024 £	Restricted funds 2024 £	Group Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 31 March 2024 are represented by:						
Tangible assets	1,549,001	-	1,549,001	1,688,112	-	1,688,112
Current assets/(liabilities)	145,482	59,102	204,584	215,691	12,339	228,030
Long term liabilities	(623,682)	-	(623,682)	(681,819)	-	(681,819)
	<u>1,070,801</u>	<u>59,102</u>	<u>1,129,903</u>	<u>1,221,984</u>	<u>12,339</u>	<u>1,234,323</u>
	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Unrealised gains included above:						
On tangible fixed assets	<u>315,956</u>	<u>-</u>	<u>315,956</u>	<u>315,956</u>	<u>-</u>	<u>315,956</u>
	<u>315,956</u>	<u>-</u>	<u>315,956</u>	<u>315,956</u>	<u>-</u>	<u>315,956</u>
Reconciliation of movements in unrealised gains:						
Unrealised gains at 1 April 2023	315,956	-	315,956	315,106	-	315,106
Revalued element of fixed assets sold during period	-	-	-	-	-	-
Revaluation of tangible fixed asset	<u>-</u>	<u>-</u>	<u>-</u>	<u>850</u>	<u>-</u>	<u>850</u>
Unrealised gains at 31 March 2024	<u>315,956</u>	<u>-</u>	<u>315,956</u>	<u>315,956</u>	<u>-</u>	<u>315,956</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

23 Analysis of net assets between funds (continued)

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Charity		Total 2023 £
				Unrestricted funds 2023 £	Restricted funds 2023 £	
Fund balances at 31 March 2024 are represented by:						
Tangible assets	1,545,763	-	1,545,763	1,687,113	-	1,687,113
Current assets/(liabilities)	172,726	31,990	204,716	224,040	-	224,040
Long term liabilities	(602,001)	-	(602,001)	(645,147)	-	(645,147)
	<u>1,116,488</u>	<u>31,990</u>	<u>1,148,478</u>	<u>1,266,006</u>	<u>-</u>	<u>1,266,006</u>
	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £			Total 2023 £
				Unrestricted funds 2023 £	Restricted funds 2023 £	
Unrealised gains included above:						
On tangible fixed assets	<u>419,964</u>	<u>-</u>	<u>419,964</u>	<u>419,964</u>	<u>-</u>	<u>419,964</u>
	<u>419,964</u>	<u>-</u>	<u>419,964</u>	<u>419,964</u>	<u>-</u>	<u>419,964</u>
Reconciliation of movements in unrealised gains:						
Unrealised gains at 1 April 2023	419,964	-	419,964	419,114	-	419,114
Revalued element of fixed assets sold during period	-	-	-	-	-	-
Revaluation of tangible fixed asset	<u>-</u>	<u>-</u>	<u>-</u>	<u>850</u>	<u>-</u>	<u>850</u>
Unrealised gains at 31 March 2024	<u>419,964</u>	<u>-</u>	<u>419,964</u>	<u>419,964</u>	<u>-</u>	<u>419,964</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

24 Operating lease commitments

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Within one year	77,750	107,856	77,750	107,856
Between two and five years	-	238,767	-	2238,767
In over five years	-	<u>55,500</u>	-	<u>55,500</u>
	<u>77,750</u>	<u>402,123</u>	<u>77,750</u>	<u>402,123</u>

Capital commitments

The group and charity had no capital commitments at 31 March 2024.

25 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Aggregate compensation	<u>107,321</u>	<u>66,340</u>	<u>107,321</u>	<u>66,340</u>

The trustees review payments made to employees in similar managerial positions in other churches and similar organisations when considering the levels of pay for key managers. The trustees also take into consideration the ability of the charitable company to be able to pay such salaries.

26 Subsidiaries

These financial statements are separate company financial statements for C3 Trust UK.

The charity has control of 100% of the assets and trade of **Hope Community Foundation** a charitable company limited by guarantee. The company operates as a children's nursery on church premises utilising assets purchased by the charity and carries out other community based activities. Hope Community Foundation became a registered charity in March 2004 (charity number 1102542). At the year-end Hope Community Foundation had net assets of £5,299 (2023: £6,282 net liabilities). During the year ended 31 March 2024 its total incoming resources were £350,534 (2023: £389,996) and its total resources expended were £338,953 (2023: £404,323) leaving a net increase in funds of £11,581 (2023: £14,327 net decrease).

C3 Trust UK owns 100% of the ordinary share capital of **Hope Centre Limited** a trading company which generates funds for the church. Hope Centre Limited began trading on 1 April 2003, it operates from church premises and its principal activity is the letting of conference facilities and running a children's play area and café. At 31 March 2024 the net liabilities of Hope Centre were £625,067 (2023: £608,006). Its turnover for the year ended 31 March 2023 was £75,145 (2023: £70,627) and its total resources expended were £92,206 (2023: £64,458) leaving a loss for the year of £17,061 (2023: profit £6,169).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Cash generated from operations

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Deficit for the year	(104,420)	(307,568)	(117,528)	(310,505)
Adjustments for:				
Investment income recognised in statement of financial activities	(989)	(1,611)	(971)	(1,611)
Loss/(gain) on disposal of tangible fixed assets	119,294	-	119,294	-
Depreciation and impairment of tangible fixed assets	85,930	72,896	85,121	72,087
Movements in working capital:				
Decrease/(increase) in stock	50	-	-	-
Decrease/(increase) in debtors	15,107	(13,936)	11,164	(14,786)
(Decrease)/increase in creditors	(36,734)	30,227	(31,489)	32,729
Increase/(decrease) in deferred income	-	-	-	-
Cash generated from/(absorbed by) operations	<u>78,238</u>	<u>(219,992)</u>	<u>65,591</u>	<u>(222,086)</u>

27 Analysis of changes in net (debt)/funds

	Group			
	At 1 April 2023	Cash flows	New finance leases	At 31 March 2024
		£	£	£
Cash at bank and in hand	332,759	(44,145)	-	288,614
Loans falling due within one year	(62,049)	(1,160)	-	(63,209)
Loans falling due after more than one year	(681,819)	58,137	-	(623,682)
Obligations under finance leases	<u>(23,437)</u>	<u>6,250</u>	<u>-</u>	<u>(17,187)</u>
	<u>(434,546)</u>	<u>19,082</u>	<u>-</u>	<u>(415,464)</u>
	Charity			
	At 1 April 2023	Cash flows	New finance leases	At 31 March 2024
		£	£	£
Cash at bank and in hand	296,938	(42,227)	-	254,711
Loans falling due within one year	(53,716)	2,579	-	(51,137)
Loans falling due after more than one year	(627,961)	36,897	-	(591,064)
Obligations under finance leases	<u>(23,437)</u>	<u>6,250</u>	<u>-</u>	<u>(17,187)</u>
	<u>(408,176)</u>	<u>3,499</u>	<u>-</u>	<u>(404,677)</u>

