CROSSGATE CHURCH LTD

England & Wales · Charity number 1119350

Details

Other names	LONGTON COMMUNITY CHURCH
Status	Registered
Legal form	Charitable company
Company number	06057378
Registered	2007-05-23
Register	View on the Charity Commission register

Contact

Address	The Benchmark 25 Ribbleton Street Preston Lancashire PR1 5BA
Phone	01772585257
Email	hello@crossgate.church
Website	www.crossgate.church

Activities

Objects: THE OBJECTS OF THE CHARITY ARE SPECIFICALLY RESTRICTED TO THE ADVANCEMENT OF THE CHRISTIAN FAITH, THE PREVENTION AND RELIEF OF POVERTY, THE ADVANCEMENT OF EDUCATION, THE RELIEF OF SICKNESS AND THE PRESERVATION OF HEALTH, THE RELIEF OF THOSE IN NEED BECAUSE OF YOUTH, AGE, ILL-HEALTH, DISABILITY, FINANCIAL HARDSHIP OR OTHER DISADVANTAGE AND THE REHABILITATION AND EDUCATION OF OFFENDERS IN SUCH WAYS AS THE TRUSTEES IN THEIR ABSOLUTE DISCRETION THINK FIT. WITHOUT PREJUDICE TO THE GENERALITY OF THE FOREGOING, THE CHARITY'S ACTIVITIES SHALL INCLUDE THE OPERATION OF A CHURCH IN CENTRAL LANCASHIRE (OR OTHER LOCATIONS) AND ASSOCIATED SERVICES ADVANCING THE CHRISTIAN FAITH AND THE PROVISION OF ADVICE, ASSISTANCE AND OTHER SERVICES.

Activities: The Charity exists in order to preach the Gospel to the unsaved, provide worship facilities to the membership and wider congregation and to provide fellowship and support for each other. At the same time, in recognition of our evangelistic role, it exists to continue the charitable work of Longton Community Church

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Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** Education/training, The Prevention Or Relief Of Poverty, Overseas Aid/famine Relief, Religious Activities
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE, LANCASHIRE
- Lancashire

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£455,560	£406,249	-	-
2023-12-31	£437,037	£445,052	-	-
2022-12-31	£862,261	£430,731	£1,637,079	9
2021-12-31	£497,543	£446,029	-	-
2020-12-31	£539,109	£519,449	£1,154,035	11

Trustees

Name	Role	Appointed
Adam Jonah Gardner	Chair	2020-06-21
Dr Arnold Wadzanayi Gangaidzo		2025-09-08
Ian Keith Ferguson		2021-07-14
Stephen Barratt		2022-10-13

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CROSSGATE CHURCH LTD

England & Wales - Charity number 1119350

Accounts

Company registration No. 06057378 (England & Wales)
Charity No. 1119350

Crossgate Church Ltd

Company Limited by Guarantee

Report and Financial Statements

For The Year Ended 31 December 2024

CROSSGATE CHURCH LTD

TRUSTEES REPORT & FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2024

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CROSSGATE CHURCH LTD

CHARITY REFERENCE & ADMINISTRATIVE DETAILS

YEAR ENDED 31 DECEMBER 2024

Registered charity name	Crossgate Church Ltd
Charity registration number	1119350
Company registration number	06057378
Registered office	The Benchmark 25 Ribbleton Street Preston Lancashire PR1 5BA
Trustees	Mr J L Bowen (resigned 21 July 2025) Mr A Gardner (Chair from 3 June 2025) Mr I K Ferguson Mr S Barratt Mr A Gangaidzo (appointed 26 June 2025)
Secretary	Mr S Barratt
Key Management personnel	Mr J Wright (Pastor)
Independent examiner	Cooper Parry Group Limited St James Building 79 Oxford Street Manchester M1 6HT

CROSSGATE CHURCH LTD

TRUSTEES' ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2024

The Trustees of the Charity, who are also Directors of the Company for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 December 2024.

Objectives and activities
The Charity exists in order to demonstrate the love of God in word and action, provide worship facilities to the membership and wider congregation and to provide fellowship and support for each other.

The Charity's vision is: To make fully devoted followers of Jesus Christ and the Charity hopes to achieve this through a biblically based purpose centred on two passages, Mark 12:30-31 and Matthew 28:19-20 (Jesus' Great Commandment and Great Commission) which describe loving God, loving your neighbour, making disciples and teaching Jesus' commandments. Crossgate Church summarises this purpose with the phrase:

To be a Christ Centred Community, Loving People Transforming Lives

This purpose encompasses and encourages the Charity's activities both internally and externally. The Charity continues to teach and demonstrate the love of God in Preston, offer multiple worship services throughout the week and provide both spiritual and tangible support for membership and the wider public. Simultaneously it extends its charitable work to meet a variety of social, spiritual and economic needs in the community, regardless of background, race or creed whilst keeping Jesus at the centre with the belief that it is not charitable action making a difference in their life but his transforming power.

The strategies we employ to fulfil our aims and objectives can be classified into two broad areas: looking inwards and looking outwards.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Internal Church Discipleship & Support
Sunday morning services are at the heart of Crossgate's ministry and offer a place where everybody can connect spiritually and meet with God through bible-based teaching, vibrant, modern and energetic worship and prayer. We believe that strong small groups are the foundation to a healthy church and seek to encourage community through small groups, as a growing church we are aware that this can often lead to isolation and people feeling left out, small groups are a way to combat this and strengthen community.

Sunday Services offer programmes for all ages held weekly for toddlers up to high school ages. Faith and evangelistic based courses such as Alpha support the charity's vision in making fully devoted followers of Jesus Christ. Simultaneously there are over 20 'small groups' which meet throughout the week at various locations.

Throughout 2024, Crossgate Church's online presence continued with all services recorded and aired live professionally via our website and YouTube for the congregation who are unable to attend in person. This continues to be a valuable outreach and is used by many including those in other countries.

Community Outreach & Support

Crossgate Church is blessed to be seen as a church of influence and significance and fully appreciates the opportunities that are offered to serve the local community and wider afield. This is particularly relevant within the immediate community and the relationship that has been developed with HMP Preston.

The café area has increased its service for HMP Preston and operated as a visitor centre for families of inmates. Going forwards this is an area of development and growth for Crossgate Church.

Crossgate continues to prepare meals for vulnerable members of the church and the local community to provide support. This continued throughout 2024 and basic groceries were also donated to those in need as well as the meals. On average over the year, some 7,000 community meals were prepared and 3,313 bags of groceries were delivered to many households. By seeing people regularly and building trust, we have been able to provide support to 709 individuals. This includes supporting families with debt problems, budgeting, mental health, addiction recovery, loneliness and benefits advice.

We have made relationships and gained trust with local homeless people, street workers and those battling addiction, providing food, toiletries and support with housing applications. Some of these people choose to meet with their mental health workers in our café so that we can also offer support, and we have some local addiction recovery groups that meet on our premises so that service users can come and receive prescription medicines by professionals, and support in other areas from us.

The building not only serves the church internally but is also used for serving the community externally and used for events for external parties.

The Church building has been used for a number of events throughout 2024 supporting various community organisations, such as No More Knives, Local Users Forum (LUF), NHS Mental Health Events, Maximus Refugee Employability Programme, and Recovery & Rehabilitation services (Emerging Futures and Inspire). We also introduced a community foodbank in 2024.

The church works closely with other churches and organisations both locally and nationwide and is a member of the Evangelical Alliance; the Pastors are members of a UK Leadership Network 'Partnering for Purpose' that meets bi-annually.

In December we had multiple Christmas events, our Christmas Celebration Services were once again a great success. We were able to host our annual special Carol Service in HMP Preston this year. The church was involved in distributing Christmas assistance to over 300 households by providing money gifts for gas and electricity, food hampers, Christmas lunches and Christmas gifts for families to give their children. Some families received 'Christmas Dinner in a bag' where we gave them a turkey, vegetables and all the trimmings so that they could cook their own Christmas lunches. Gifts were given to children who are known to us through the Community Hub and we provided a Christmas lunch party to over 100 of those who regularly attend the hub, this included vulnerable, homeless and street ladies. Gifts were also given to those who were nominated through our partnerships with other organisations, including gifts for children of serving offenders, social services and local schools.

Across the generations Crossgate Church is blessed to be able to be the 'hands and feet' of Jesus to those in need, whether it be close to home or overseas.

Structure, governance and management

The Charity is controlled by its governing document, a Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Following a review of the governance structure of the Charity in 2015 the previously separate groups of Trustees and Elders were consolidated into a new, single 'Leadership Board' in March 2016.

We have continued following the format of this structure since, however, it was reviewed in 2024 and agreed by the board that this approach was limiting the church's spiritual oversite as some members have gifting in the area of elder, without a gifting as trustee. We looked therefore, to introduce a Hybrid Model to our board, continuing with the approach of one board, but with different roles.

We are now one board of overseers of the church, but some within the board of Elders are nominated as trustees whilst some are solely Elders, due to calling and God's gifting. This approach allows us to add depth and strength to the team with more Elder's offering greater spiritual oversite and Godly wisdom. The new approach is currently being trialled, and Articles of Association is being updated accordingly.

Suitable candidates for new Trustees are identified and discussed by the current Trustees and Lead Pastor. Consensus is required on candidates to take forward before the appointment process proceeds further. A candidate evaluation and interview process then takes place. Successful candidates are then announced to the Membership and, provided there are no objections, the new Elders are formally appointed. If objections are raised, the Trustees will seek to clarify and endeavour to resolve the issue. However, should any doubt remain as to the integrity of the person in question, then approval will not be granted. All new leadership board members first come on the team as Elder, then after 6 months, they either remain as Elder, or become Elder / Trustee if suitable.

New Trustees are required to sign a copy of the Charity 'Statement of Affirmation,' confirming they have not been disqualified from acting as a Trustee, they have no criminal record and their personal financial affairs are above reproach. They are also given a copy of the latest available accounts, a copy of the Charity Commission publication 'The Essential Trustee - What You Need to Know' and a copy of the Memorandum and Articles of Association for information and reference.

Staff organisational structure

The day-to-day running of Crossgate Church is shouldered mainly by the Church Staff, under the leadership of the Senior Pastor and Pastors (Senior Leadership Team), who have been equipped by the Trustees to carry out their duties within an agreed process.

The Pastors and the Leadership Board are ultimately responsible for the spiritual health of the Church and oversee the pastoral care of the Congregation. They constantly seek to determine God's will for Crossgate Church, in order that they may lead the Church forward both in vision and direction. Within this remit they also strive to empower and release key people within the various Ministries. Ministry Leaders are directly responsible to the Pastors, who meet on a weekly basis.

Unfortunately, in December 2023, our newly appointed Senior Pastor, Martin Trench resigned from his role, due to personal circumstances which led to him returning to Canada with his family. Martin left with our full support and blessing.

As part of the previous recruitment process in November 2021, we selected 4 applicants for interview, who we felt were all suitable candidates. Martin Trench was appointed, however, Josh Wright, also applied for the role and finished a close second behind Martin. Josh remained as an associate Pastor in Crossgate Church during Martin's tenure and received both pastoral and spiritual development, and the board recognised an anointing on his life to take up this role.

This is therefore, a continuation of the process we started 2 years ago as the candidate already went through the interview process and finished very highly, therefore, Joshua Wright was appointed Lead Pastor of Crossgate Church, in December 2023.

Josh stepped up in an incredible way, serving and leading the church as the Lead Pastor throughout 2024. In 2024 it was clear that additional Pastoral Leadership was required in the church and the Board authorised the recruitment of an additional Pastor to support Josh. Following a thorough recruitment process, welcoming applicants both internally and externally, Nick Warner was appointed Associate Pastor in December 2024.

Relationships between the charity and related parties
None of our Trustees receive remuneration or other benefit from their work with the Charity. Any connection between a Trustee or senior manager of the charity with a partner organisation or supplier must be disclosed to the Trustees in the same way as any other contractual relationship with a related party and this is acknowledged within the Conflict of Interest policy.

Pay policy for senior staff
The Directors comprise the Board of Directors, who are the charity's Trustees, and the Senior Management Team comprise the key management personnel of the Charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis.

All Directors give their time freely and no Director received remuneration in the year.

The pay of the senior staff is reviewed annually.

Volunteers
The Trustees wish to place on record their undoubted appreciation of the tireless work carried out by volunteers on behalf of the Charity, without which the Church could not continue in its present form.

Risk management
The trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud irregularity and error.

Trustee approval is required for all significant items of expenditure. Receipts or invoices are required in support of payments, which are allocated against the appropriate cost centres in our accounting system to ensure that an audit trail is provided for all expenditure.

Appropriate insurance cover is in place and is regularly reviewed to ensure that the charity's risks are managed properly. We are adequately covered for Public and Employers Liability Insurance.

It is a requirement that all Trustees and persons working with children and/or vulnerable adults are cleared by the Police under the Disclosure and Barring Service scheme. The charity also subscribes to 'Thirtyone:eight' (formally the Churches Child Protection Advisory Service) to ensure compliance with the rules and regulations relating to children and vulnerable adults. Safeguarding is a priority of the charity and a dedicated safeguarding team comprising of a Leader and 2 deputies (split into age-appropriate groups) meet regularly for updates and to discuss potential safeguarding issues. This is also in close communication with Thirtyone:eight, an independent Christian safeguarding charity.

Financial review
During the year ended 31 December 2024 the Charity received total incoming resources of £455,560 of which £17,421 was received as restricted funding. Costs of £406,249 were incurred in connection with the delivery of direct charitable activities and associated support costs.

The Trustees would like to thank all those people and organisations who have given so generously in support of the church and the church's ongoing community and ministry work.

No material costs associated with fundraising were incurred during the year.

The Charity's main source of regular income is support from the membership. There is never certainty over the levels of donations that the Charity receives.

Reserves policy
At 31 December 2024 the Charity held total funds of £1,678,375 of which £26,021 was restricted for future use, as detailed in note 15. Unrestricted funds totalled £1,652,354, which included the designated fixed asset fund of £1,596,681 and general unrestricted funds of £55,673.

It is intended that sufficient reserves are retained in order to enable the Charity to undertake its financial commitments for a minimum of two months. The level of available, liquid unrestricted funds carried forward at 31 December 2024 was therefore below this target.

Going concern
The directors are taking all available steps to efficiently manage cash flow and manage it's business risks. This includes exploring all available support being made available from the UK Government.

After reviewing the Charity's forecasts and projections against the income generated through gifts, donations and events, the directors have a reasonable expectation that the Charity has adequate resources to continue operational existence for the foreseeable future. The directors therefore believe that it remains appropriate to prepare the financial statements on a going concern basis.

Plans for future periods
Heading in to 2025, we are excited to move to two services following the growth to church attendance and to further develop and grow our key ministries and continue using the building to serve the church and the community.

Our work with other faith based and secular organisations, government agencies and local community groups continues to flourish, in particular, with Stand by Me Ministries across the Globe. It is our aim to continue to develop these relationships, with the aim of 'Loving People and Transforming Lives'.

The development and continuation of small groups is to be extended and pushed as a key ministry area.

Signed by order of the trustees:

S. Barratt

Mr S Barratt, Secretary

Date: 9 September 2025

CROSSGATE CHURCH LTD

INDEPENDENT EXAMINATION REPORT

YEAR ENDED 31 DECEMBER 2024

I report to the Charity trustees on my examination of the accounts of the Company for the year ended 31 December 2024, which are set out on pages 9 to 21.

Responsibilities and basis of report

As the Charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA, which is one of the listed bodies.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Grayson ACA FCCA
For and on behalf of Cooper Parry Group Limited

St James Building
79 Oxford Street
Manchester
M1 6HT

Date: 9 September 2025

CROSSGATE CHURCH LTD

STATEMENT OF FINANCIAL ACTIVITIES (INCL INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 DECEMBER 2024

	Note	2024 Unrestricted funds £	2024 Restricted funds £	2024 Total £	2023 Total £
Income and endowments from:					
Donations and legacies	3	351,299	17,421	368,720	363,821
Charitable activities	4	74,941	-	74,941	57,311
Investments		794	-	794	1,093
Other		11,105	-	11,105	14,812
Total income		438,139	17,421	455,560	437,037
Expenditure on:					
Charitable activities	5	405,531	718	406,249	445,052
Total expenditure		405,531	718	406,249	445,052
Net income / (expenditure)		32,608	16,703	49,311	(8,015)
Transfers between funds		29,976	(29,976)	-	-
Net movement in funds		62,584	(13,273)	49,311	(8,015)
Reconciliation of funds:					
Total funds brought forward		1,589,770	39,294	1,629,064	1,637,079
Total funds carried forward	15	1,652,354	26,021	1,678,375	1,629,064

The Statement of Financial Activities includes all gains and losses in the year.

All of the above amounts relate to continuing activities.

CROSSGATE CHURCH LTD

BALANCE SHEET

YEAR ENDED 31 DECEMBER 2024

	Note	2024 Unrestricted funds £	2024 Restricted funds £	2024 Total £	2023 Total £
Fixed assets					
Tangible assets	**9**	2,103,882	1,942	2,105,824	2,132,182
Intangible assets	**10**	122	-	122	183
		2,104,004	1,942	2,105,946	2,132,365
Current assets					
Debtors	**11**	27,580	-	27,580	32,681
Cash at bank and in hand		62,323	24,079	86,402	51,704
		89,903	24,079	113,982	84,385
Creditors: amounts falling due within one year	**12**	(57,368)	-	(57,368)	(58,946)
Net current (liabilities)/assets		32,535	24,079	56,614	25,439
Total assets less current liabilities		2,136,539	26,021	2,162,560	2,157,804
Creditors: amounts falling due after more than one year	**13**	(484,185)	-	(484,185)	(528,740)
Net assets		1,652,354	26,021	1,678,375	1,629,064
Charity Funds					
Unrestricted funds		55,673	-	55,673	(4,593)
Designated fixed asset fund		1,596,681	-	1,596,681	1,594,363
Restricted funds		-	26,021	26,021	39,294
Total funds	**15**	1,652,354	26,021	1,678,375	1,629,064

For the period ended 31 December 2024 the Charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:
The members have not required the Charity to obtain an audit of its accounts for the year in question in accordance with section 476; and the trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. The financial statements were approved by the members of the committee and authorised for issue on 9 September 2025 and are signed on their behalf by:

Mr A Gardner, Trustee

Company registration number: 06057378

CROSSGATE CHURCH LTD

STATEMENT OF CASH FLOWS

YEAR ENDED 31 DECEMBER 2024

	Note	2024 £	2023 £
Cash flow from operating activities	**20**	76,196	(63,284)
Cash flow from investing activities			
Investment income		794	1,093
Purchase of tangible fixed assets		(4,214)	(138,053)
		(3,420)	(136,960)
Cash flow from financing activities			
Repayment of borrowings		(38,078)	(31,244)
		(38,078)	(31,244)
Net increase/(decrease) in cash and cash equivalents		34,698	(231,488)
Cash and cash equivalents at 1 January		51,704	283,192
Cash and cash equivalents at 31 December		86,402	51,704
Cash and cash equivalents consists of:			
Cash at bank and in hand		86,402	51,704
Cash and cash equivalents at 31 December		86,402	51,704

1 Accounting policies

Legal form

The charity constitutes a limited company, limited by guarantee as defined by the Companies Act 2006, incorporated in England and Wales. The registered office is The Benchmark, 25 Ribbleton Street, Preston, Lancashire, PR1 5BA.

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) which became effective 1 January 2015, the Financial Reporting Standard 102 and the Companies Act 2006.

Crossgate Church Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest £.

Preparation of the accounts on a going concern basis

Like many similar charities, Crossgate Church Ltd is reliant on donations and voluntary giving, the receipt of which can be unpredictable in terms of value and timing. However, the trustees are hopeful that giving will continue to remain at similar levels seen in previous years, and forecasts have been prepared on this basis. Therefore, the trustees have, at the time of approving the financial statements, a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when the funds are raised for particular restricted purposes.

1 **Accounting policies (continued)**

Resourced Expensed

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable objectives includes the costs of charitable activities undertaken directly to further the purposes of the charity and their associated support costs.

Donated assets and services

Assets donated for ongoing use by the Charity in carrying out its activities are recognised as tangible fixed assets with the corresponding gain recognised as income from donations within the Statement of Financial Activities.

Donated services are recognised as an expense on the Statement of Financial Activities on the basis of the value of the gift to the Charity where the Charity has control over the service, with a corresponding amount recognised as income.

Allocations of support costs

Support costs are those functions that assist the work of the Charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's activities. These costs have been allocated between expenditure on charitable activities on an actual basis where applicable. The remaining support costs have been allocated between each activity based on the proportionate direct costings.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairments.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Freehold property	2% straight line
Kitchen improvements	5% straight line
Technology/security	25% straight line
Fixtures and fittings	25% reducing balance
Motor vehicles	25% reducing balance

Land is not depreciated.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans, concessionary loans and hire purchase agreements which are subsequently measured at amortised cost using the effective interest method.

Operating leases

Rentals payable are charged on a time basis over the lease term.

Concessionary Loans

For concessionary loans repayable on demand, the carrying amount of the loan has not been adjusted to reflect the below prevailing market rates of interest being charged.

Concessionary loans repayable in more than one year have been initially recognised at the amount received with the carrying amount adjusted in subsequent years to reflect repayments and adjusted if necessary for any impairments.

2 Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources, The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimated.

3 Income from donations

	Unrestricted Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
Gifts	298,829	540	299,369	300,440
Gift aid	52,470	161	52,631	52,081
Grants	-	16,720	16,720	11,300
Donated gifts in kind	-	-	-	-
	351,299	17,421	368,720	363,821

Included within donations is unrestricted income of £351,299 (2023: £351,705) and restricted income of £17,421 (2023: £12,116).

During the year the charity received gifts in kind totalling £nil (2023: £nil).

4 Incoming resources from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
Community based activities	21,982	-	21,982	17,614
Events	52,578	-	52,578	38,024
Youth services	66	-	66	3
Pastoral	134	-	134	640
Church services	181	-	181	1,030
	74,941	-	74,941	57,311

Income from charitable activities was £74,941 (2023: £57,311). All such income was unrestricted in the current and previous year.

5 Analysis of expenditure on charitable activities

Activity	Activities directly undertaken £	Support and governance costs (note 6) £	Total 2024 £	Total 2023 £
Discipleship & Church Events	1,996	2,706	4,702	10,426
Pastoral	4,636	7,588	12,224	11,176
Children's ministry	4,223	5,726	9,949	11,060
Creative	4,086	5,540	9,626	26,230
Corporate	14,940	20,259	35,199	32,916
Youth	680	922	1,602	4,735
Church services	45,754	61,913	107,667	102,958
Community based activities	90,923	126,173	217,096	244,612
Provision for doubtful debts	-	8,184	8,184	-
Irrecoverable VAT	-	-	-	939
	167,238	**239,011**	**406,249**	**445,052**

Expenditure on charitable activities was £406,239 (2023: £445,052) of which £405,531 (2023: £434,582) was unrestricted and £718 (2023: £10,470) was restricted.

6 Analysis of support and governance costs

	2024	2023
	£	£
Staff costs	139,842	191,331
Electricity, rates and water	1,102	-
Telephone, internet costs and IT support	5,452	4,717
Legal, professional and accountancy fees	162	1,483
Bank charges and loan interest	46,147	45,813
Depreciation	30,633	30,099
Insurance	874	8,034
Other support costs	5,302	4,629
Vehicle costs	1,313	1,399
Provision for doubtful debts	8,184	-
Irrecoverable VAT	-	939
	239,011	**288,444**

7 Net incoming resources

Net resources are stated after charging:	2024 £	2023 £
Depreciation	30,572	30,008
Amortisation	61	91
Operating lease charges	2,306	2,232
Independent examiner's remuneration:		
- Independent examination fee (exclusive of VAT)	3,800	3,500

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2024	2023
	£	£
Wages and salaries	132,386	178,079
Social security costs	4,184	8,701
Pension costs	3,272	4,551
	139,842	**191,331**

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel (continued)

Particulars of employees:

The average number of employees during the year was as follows:

	2024 No	2023 No
Number of staff	8	9

No employees had employee benefits in excess of £60,000 per annum in either the current or prior year.

The Charity trustees were not paid and did not receive any other benefits from employment with the Charity in either the current or prior year, nor did they receive any travel or other reimbursed expenses.

The employee benefits paid to key management personnel during the year was £44,500 (2023: £63,047)

9 Tangible fixed assets

	Freehold property & improvements	Fixtures & fittings	Motor vehicles	Total
	£	£	£	£
Cost:				
At 1 January 2024	**2,253,843**	**135,940**	**2,598**	**2,392,381**
Additions	4,214	-	-	4,214
Disposals	-	-	-	-
At 31 December 2024	**2,258,057**	**135,940**	**2,598**	**2,396,595**
Depreciation:				
At 1 January 2024	**133,604**	**125,094**	**1,501**	**260,199**
Charge for the year	27,521	2,777	274	30,572
Eliminated on disposals	-	-	-	-
At 31 December 2024	**161,125**	**127,871**	**1,775**	**290,771**
Net book value:				
At 31 December 2024	**2,096,932**	**8,069**	**823**	**2,105,824**
At 31 December 2023	**2,120,239**	**10,846**	**1,097**	**2,132,182**

10 Intangible assets

	2024 £
Cost:	
At 1 January 2024	617
Additions	-
At 31 December 2024	**617**
Amortisation:	
At 1 January 2024	434
Charge for the year	61
At 31 December 2024	**495**
Net book value:	
At 31 December 2024	**122**
At 31 December 2023	183

11 Debtors: Amounts falling due within one year

	2024 £	2023 £
Other debtors	25,406	30,776
Prepayments	2,174	1,905
	27,580	**32,681**

12 Creditors: Amounts falling within one year

	2024 £	2023 £
Taxation and social security costs	4,261	7,139
Other creditors	9,280	9,165
Accruals	5,146	10,438
Bank loans (note 14)	28,524	22,335
Bounce back loan	10,157	9,869
	57,368	**58,946**

13 Creditors: Amounts falling due in more than one year

	2024	2023
	£	£
Bank loans (note 14)	478,677	512,826
Bounce back loan	5.508	15,914
	484,185	**528,740**

14 Borrowings

Bank loans measured at amortised cost consist of the mortgage which falls due for repayment as follows:

	2024	2023
	£	£
In less than one year	28,524	22,335
In two to five years	114,094	89,341
In more than five years	364,583	423,485
	507,201	**535,161**

The mortgage is subject to an interest rate of 3% per annum over base rate. The mortgage is repayable over a 19 year period, with monthly repayments of £4,359. The mortgage is secured by way of a first legal charge provided over the freehold properties.

15 Analysis of charitable funds

	At 1 January 2024	Incoming resources	Outgoing resources	Transfers	At 31 December 2024
	£	£	£	£	£
Unrestricted funds					
General fund	(4,593)	438,139	(375,677)	(2,196)	55,673
Designated fixed asset fund	1,594,363	-	(29,854)	32,172	1,596,681
	1,589,770	438,139	(405,531)	29,976	1,652,354
Restricted Funds					
New Home	36,872	17,421	(59)	(29,976)	24,258
Crossgate Hope	1,906	-	(528)	-	1,378
Creative	428	-	(113)	-	315
Youth	88	-	(18)	-	70
	39,294	17,421	(718)	(29,976)	26,021
Total funds	**1,629,064**	**455,560**	**(406,249)**	-	**1,678,375**

The New Home fund relates to donations and grant funding received towards the building of a dedicated home for the Church. Upon completion of each stage of the capital work, a transfer is made from the restricted home fund to the designated fixed asset fund. This transfer reflects that the

terms of the gifts have been met, and the trustees are now able to use the property for the Charity's general charitable purposes.

The designated fixed asset fund balance carried forward is equal to the book value of fixed assets less the outstanding mortgage and concessionary loans.

The balance carried forward on the New Home fund relates to donations and grants received to fund the refurbishment project, which has been spent during 2024.

The Crossgate Hope, Creative and Youth funds relates to capital grant funding. These funds are reduced by the depreciation charged on such equipment each year.

16 Movement in funds – previous year

	At 1 January 2023	Incoming resources	Outgoing resources	Transfers	At 31 December 2023
	£	£	£	£	£
Unrestricted funds					
General fund	31,487	424,921	(405,564)	(55,437)	(4,593)
Designated fixed asset fund	1,331,922	-	(29,018)	291,459	1,594,363
	1,363,409	424,921	(434,582)	236,022	1,589,770
Restricted Funds					
New Home	262,805	12,116	(9,559)	(228,490)	36,872
Crossgate Hope	10,177	-	(739)	(7,532)	1,906
Creative	562	-	(134)	-	428
Youth	126	-	(38)	-	88
	273,670	12,116	(10,470)	(236,022)	39,294
				-	
Total funds	**1,637,079**	**437,037**	**(445,052)**	-	**1,629,064**

17 Analysis of net assets between funds – previous years

	Unrestricted Funds £	Designated fixed asset funds £	Restricted general funds £	At 31 December 2023 £
Fund balances at 31 December 2023 are represented by:				
Tangible fixed assets	-	2,129,524	2,658	2,024,137
Intangible assets	183	-	-	183
Current assets	47,749	-	36,636	84,385
Creditor's falling due within one year	(36,611)	(22,335)	-	(58,946)
Creditor's falling due after one year	(15,914)	(512,826)	-	(528,740)
	(4,593)	1,594,363	39,294	1,629,064

18 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2024 Land and Buildings	2024 Other Items	2023 Land and Buildings	2023 Other Items
	£	£	£	£
Within 1 year	-	1,312	-	1,312
Within 2 to 5 years	-	328	-	1,639
	-	1,640	-	2,951

19 Related parties

During the year the trustees made donations to the Charity totalling £12,232 (2023: £14,383).

There were no other transactions with related parties during the current or previous year.

20 Reconciliation of net movement in funds to net cash flow from operating activities

	2024	2023
	£	£
Net movement in funds	49,311	(8,015)
Depreciation charge	30,633	30,099
Investment income	(794)	(1,093)
Movement in debtors	5,101	1,851
Movement in creditors	(8,055)	(86,125)
	76,196	(63,283)

21 Taxation

As a charity, Crossgate Church Ltd is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

22 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

CROSSGATE CHURCH LTD

England & Wales - Charity number 1119350

Accounts

Company registration No. 06057378 (England & Wales)
Charity No. 1119350

Crossgate Church Ltd

Company Limited by Guarantee

Report and Financial Statements

For The Year Ended 31 December 2023

CROSSGATE CHURCH LTD

TRUSTEES REPORT & FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2023

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CROSSGATE CHURCH LTD

CHARITY REFERENCE & ADMINISTRATIVE DETAILS

YEAR ENDED 31 DECEMBER 2022

Registered charity name	Crossgate Church Ltd
Charity registration number	1119350
Company registration number	06057378
Registered office	The Benchmark 25 Ribbleton Street Preston Lancashire PR1 5BA
Trustees	Mr J L Bowen Mr A Gardner Mr I K Ferguson Mr S Barratt
Secretary	Mr J L Bowen
Key Management personnel	Rev J Wright (Pastor)
Independent examiner	UHY Hacker Young Manchester LLP Chartered Accountants St James Building 79 Oxford Street Manchester M1 6HT

CROSSGATE CHURCH LTD

TRUSTEES' ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2023

The Trustees of the Charity, who are also Directors of the Company for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 December 2023.

Objectives and activities
The Charity exists in order to demonstrate the love of God in word and action, provide worship facilities to the membership and wider congregation and to provide fellowship and support for each other.

The Charity's vision is: To make fully devoted followers of Jesus Christ and the Charity hopes to achieve this through a biblically based purpose centred on two passages, Mark 12:30-31 and Matthew 28:19-20 (Jesus' Great Commandment and Great Commission) which describe loving God, loving your neighbour, making disciples and teaching Jesus' commandments. Crossgate Church summarises this purpose with the phrase:

To be a Christ Centred Community, Loving People Transforming Lives

This purpose encompasses and encourages the Charity's activities both internally and externally. The Charity continues to teach and demonstrate the love of God in Preston, offer multiple worship services throughout the week and provide both spiritual and tangible support for membership and the wider public. Simultaneously it extends its charitable work to meet a variety of social, spiritual and economic needs in the community, regardless of background, race or creed whilst keeping Jesus at the centre with the belief that it is not charitable action making a difference in their life but his transforming power.

The strategies we employ to fulfil our aims and objectives can be classified into two broad areas: looking inwards and looking outwards.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Looking Inwards
Sunday morning services are at the heart of Crossgate's ministry and offer a place where everybody can connect spiritually and meet with God through bible-based teaching, vibrant, modern and energetic worship and prayer. Each Sunday the congregation are encouraged to share and pray for each other in a safe environment, offering support and encouragement to each other. There is also a practical element where visitors and guests can be introduced to the church via the 'Next Steps Desk' which keeps track of guest numbers and encourages sign ups to small group's which happen during the week in various guises. We believe that strong small groups are the foundation to a healthy church and seek to encourage community through small groups, as a growing church we are aware that this can often lead to isolation and people feeling left out, small groups are a way to combat this and strengthen community.

Sunday Services offer programmes for all ages held weekly for toddlers up to high school ages. There is also a parent and child room with comfortable seating, toys and a TV with live video stream of the main service for parents with younger babies. Crossgate completed the building work in early 2023, providing a 100-seater Youth room and a 60 seater children's room for use on Sunday mornings and throughout the week for various outreach involving our young people. Although Sunday morning is the busiest service attended, there are a number of classes and courses running throughout the week. Faith and evangelistic based courses such as Alpha and Christian Essentials support the charity's vision in making fully devoted followers of Jesus Christ. Simultaneously there are approximately 20 'small groups' or 'Hope Groups' which meet throughout the week at various locations for numerous purposes and online via Zoom, often with a practical aspect, hobby or theme. Completion of the upstairs building work also saw the completion of the Chapel room used as a designated space for quiet reflection, prayer, devotion and for pastoral care meetings.

Throughout 2023, Crossgate Church's online presence continued with all services recorded and aired live professionally via our website and YouTube for the congregation who are unable to attend in person. This continues to be a valuable outreach and is used by many including those in other countries.

Crossgate continues to prepare meals for vulnerable members of the church and the local community to provide support. This continued each week throughout 2023 and basic groceries were also donated to those in need as well as the meals. On average over the year, some 6,700 meals were prepared and 2065 bags of groceries were delivered to at least forty households or individuals per week. By seeing people regularly and building trust, we have been able to provide further support to some families with debt problems, budgeting, loneliness and support to access benefits. In the spring of 2023 we were able to introduce a new element to our Community Hub and opened our own Community Foodbank, Up to the end of the year we had given food / shopping on a weekly basis to approximately thirty five families or individuals on a weekly basis, as well as the regular food deliveries.

At the end of 2022 we started a drop-in community hub in our church coffee shop, where those we were helping with meals and others from the local community were able to come in for a coffee, chat and access support for debt management and benefits advice etc. This has continued throughout 2023 and remained a positive outreach for the community. We have made relationships and gained trust with local homeless people, street ladies and those battling addiction, providing food, toiletries and support with housing applications and benefit claims. Some of these people choose to meet with their mental health workers and support workers in our café so that we can also offer support, and we have some local addiction recovery groups that meet on our premises so that service users can come and receive prescription medicines by professionals, and support in other areas from us. We have also introduced groups run by our own staff and volunteers including a 12 step recovery programme and Hope in Mental Health groups. The introduction of the Foodbank means that even more people are coming in and able to access support from us.

Looking Outwards

The completion of the building works not only serve the church internally but are used for serving the community externally also. The newly renovated spaces are used for events for external parties and includes a shower for those in need.

We work closely with three local prisons in a number of ways. Practically HMP Preston used Landmark and Benchmark for probation training for prisoners, as well as other training purposes for prison staff. Crossgate has a team of volunteers who support the existing chaplaincy team in HMP Wymott & HMP Preston.

The Church coffee shop which is located within Landmark is open for limited hours Monday - Friday and is of particular importance to HMP Preston who use it on a regular basis for visitors and family members for whom we provide support if needed.

The church works closely with other churches and organisations both locally and nationwide and is a member of the Evangelical Alliance and Lancashire Churches Together; the Pastors are members of a UK Leadership Network that meets bi-annually. Crossgate is also a member of the Grow Leadership Network that meets twice a year. Crossgate Hub is now a registered Warm Welcome Space in Lancashire and appears on the Warm Spaces website. ("*Warm Welcome Spaces come in all shapes and sizes: community centres, libraries, churches, community cafes, arts centres, local businesses, and schools. No matter where they are based, you can be assured of a warm and friendly welcome.*")

Crossgate Church is blessed to be seen as a church of influence and significance and fully appreciates the opportunities that are offered to serve the local community and wider afield. This is particularly relevant within the immediate community and the relationship that has been developed with HMP Preston.

Across the generations Crossgate Church is blessed to be able to be the 'hands and feet' of Jesus to those in need, whether it be close to home or overseas.

Achievements and performance

The continuation of Landmark's building and development work throughout the year has been the ongoing story for Crossgate Church. The gradual transformation from a garage and warehouse to a multi-functional place of worship continues to be a story of both encouragement and ambition for the future of the Church in Preston. This major project was overseen by a dedicated building team made up of industry experts and professionals. The venue serves both members of the Church and the local community. It is also hired out for larger one-off corporate events.

The café area has increased its service for HMP Preston and operated as a visitor centre for families of inmates. Going forwards this is an area of development and growth for Crossgate Church.

In December we had multiple Christmas events, our Christmas Celebration Services were once again a great success both online and in person. We were able to host our annual special Carol Service in HMP Preston again this year. The church was involved in distributing Christmas assistance to over 285 households by providing food hampers, Christmas lunches, gift bags and white goods. Some families received 'Christmas Dinner in a bag' where we gave them a turkey, vegetables and all the trimmings so that they could cook their own Christmas lunches. Gifts were given to children who are known to us through the Community Hub and we provided a Christmas lunch party for those who regularly attend the hub. Gifts were also given to those who were nominated through our partnerships with other organisations, including gifts for children of serving offenders, social services and local schools.

Structure, governance and management

The Charity is controlled by its governing document, a Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Following a review of the governance structure of the Charity in 2015 the previously separate groups of Trustees and Elders were consolidated into a new, single 'Leadership Board' in March 2016. The purpose of this change was to improve communication, facilitate management efficiency and streamline decision making. The Board provides accountability and oversight for both the spiritual aspects and legal responsibilities of the charity.

Suitable candidates for new Trustees are identified and discussed by the current Trustees and Lead Pastor. Consensus is required on candidates to take forward before the appointment process proceeds further. A candidate evaluation and interview process then takes place. Successful candidates are then announced to the Membership and, provided there are no objections, the new Trustees are formally appointed. If objections are raised, the Trustees will seek to clarify and endeavour to resolve the issue. However, should any doubt remain as to the integrity of the person in question, then approval will not be granted.

New Trustees are required to sign a copy of the Charity 'Statement of Affirmation,' confirming they have not been disqualified from acting as a Trustee, they have no criminal record and their personal financial affairs are above reproach. They are also given a copy of the latest available accounts, a copy of the Charity Commission publication 'The Essential Trustee - What You Need to Know' and a copy of the Memorandum and Articles of Association for information and reference.

Organisational structure

The day-to-day running of Crossgate Church is shouldered mainly by the Church Staff, under the leadership of the Lead Pastor (Josh Wright), who has been empowered by the Trustees to carry out their duties within an agreed process. The Pastors attend Trustees meetings and the Lead Pastor acts as intermediary between the Trustees and the Staff Team.

The Pastors and the Leadership Board are ultimately responsible for the spiritual health of the Church and oversee the pastoral care of the Congregation. They constantly seek to determine God's will for Crossgate Church, in order that they may lead the Church forward both in vision and direction. Within this remit they also strive to empower and release key people within the various Ministries. Ministry Leaders are directly responsible to the Pastors, who meet on a weekly basis.

Dr Martin Trench started his role as the Senior Pastor of Crossgate Church in May 2022, which sadly came to an end in December 2023 due to personal circumstances which led to Martin and his family returning to Canada. We were sad to see Martin leave but he left with the full support and blessing from the Trustees and the whole church. This returned Crossgate to a position of needing to identify and appoint a Senior or Lead Pastor.

Back in November 2021, we selected 4 applicants for interview, who we felt were all suitable candidates. During the interviews, God made it abundantly clear to all of us that Dr Martin Trench was to be appointed. Pastor Joshua Wright also applied for the role and finished a close second behind Martin Trench, after going through the process where he was independently and objectively assessed by the internal and external individuals involved on the interview team.

The board, along with Joshua himself, did not feel the timing was right for him in 2021. However, following 2 further years of professional, pastoral, and spiritual development in his continued role at Crossgate Church along with 18 months of direct mentorship from Dr Martin Trench, we were confident Joshua is now in the position to lead the church in a permanent position and we believe there is an anointing on his life to take up this role. This is therefore, a continuation of the process that was started 2 years prior being as Joshua already went through the interview process and finished very highly.

We conducted further discussions with Joshua following news of Martins departure and we were all in agreement to offer him the position without going down an unnecessary lengthy new process across several months.

Pastor Joshua Wright was appointed Lead Pastor, of Crossgate Church, on the 18th December 2023.

Relationships between the charity and related parties
None of our Trustees receive remuneration or other benefit from their work with the Charity. Any connection between a Trustee or senior manager of the charity with a partner organisation or supplier must be disclosed to the Trustees in the same way as any other contractual relationship with a related party and this is acknowledged within the Conflict of Interest policy.

Pay policy for senior staff
The Directors comprise the Board of Directors, who are the charity's Trustees, and the Senior Management Team comprise the key management personnel of the Charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis. The Leadership Team at the start of the year comprised of Josh Wright (Pastor) only but with more intentional and regular support from the board of Trustees. He was later joined by Rev Dr Martin Trench who overtook the role as Pastor upon joining the church.

All Directors give their time freely and no Director received remuneration in the year.

The pay of the senior staff is reviewed annually. A salary framework for all roles within the church is in place. This has been benchmarked against pay levels in other similar organisations of comparable size. In addition to defining pay bandings for each role type this framework also provides a mechanism by which staff can be awarded pay increments in recognition of additional responsibilities.

Volunteers
The Trustees wish to place on record their undoubted appreciation of the tireless work carried out by volunteers on behalf of the Charity, without which the Church could not continue in its present form.

Risk management
The trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud irregularity and error.

Trustee approval is required for all significant items of expenditure. Receipts or invoices are required in support of payments, which are allocated against the appropriate cost centres in our accounting system to ensure that an audit trail is provided for all expenditure.

Appropriate insurance cover is in place and is regularly reviewed to ensure that the charity's risks are managed properly. We are adequately covered for Public and Employers Liability Insurance.

It is a requirement that all Trustees and persons working with children and/or vulnerable adults are cleared by the Police under the Disclosure and Barring Service scheme. The charity also subscribes to 'Thirtyone:eight' (formally the Churches Child Protection Advisory Service) to ensure compliance with the rules and regulations relating to children and vulnerable adults. Safeguarding is a priority of the charity and a dedicated safeguarding team comprising of a Leader and 2 deputies (split into age-appropriate groups) meet regularly for updates and to discuss potential safeguarding issues. This is also in close communication with Thirtyone:eight, an independent Christian safeguarding charity.

Financial review

During the year ended 31 December 2023 the Charity received total incoming resources of £437,037 of which £12,116 was received as restricted funding. Costs of £445,052 were incurred in connection with the delivery of direct charitable activities and associated support costs.

No material costs associated with fundraising were incurred during the year.

Cash at the year end was £51,704 (2022: £283,192) with the decrease being due to the planned expenditure incurred in the completion of the building works on the first floor of the Church.

The Charity's main source of regular income is support from the membership. There is never certainty over the levels of donations that the Charity receives.

Reserves policy

At 31 December 2023 the Charity held total funds of £1,629,064 of which £39,294 was restricted for future use, as detailed in note 15. Unrestricted funds totalled £1,589,770, which included the designated fixed asset fund of £1,594,363 and general unrestricted funds of £(4,593).

It is intended that sufficient reserves are retained in order to enable the Charity to undertake its financial commitments for a minimum of two months. The level of available, liquid unrestricted funds carried forward at 31 December 2023 was therefore below this target.

Going concern

The directors are taking all available steps to efficiently manage cash flow, to reduce costs and to plan appropriate commercial actions to take during this period of instability across the UK economy. This includes exploring all available support being made available from the UK Government.

The directors believe that the Charity is well placed to manage its business risks successfully despite the current uncertain economic outlook.

After reviewing the Charity's forecasts and projections and obtaining additional loan funding through the Governments available loan schemes, the directors have a reasonable expectation that the Charity has adequate resources to continue operational existence for the foreseeable future. The directors therefore believe that it remains appropriate to prepare the financial statements on a going concern basis.

Plans for future periods

Crossgate currently has both online and in-person services on Sunday morning. However, one of the core principles is that of Small Groups and we see these as the foundation of our Church 'family' enabling members to invite new people to various groups throughout the week outside a regular church service. The development and continuation of small groups is to be extended and pushed as a key ministry area.

Our work with other faith based and secular organisations, government agencies and local community groups continues to flourish. It is our aim to continue to develop these relationships, with the aim of 'Loving People and Transforming Lives'.

Heading into 2024 we are excited to develop the way in which our rooms are being used to best serve the church, the community and to generate further income allowing us to even further serve and support the community. Having completed the main works on the mezzanine, we are now keen to develop the ground floor, adjust the floorplan and re-purpose the space to optimise the churches reach and impact.

Signed by order of the trustees:

Mr J L Bowen, Secretary

Date: 23 September 2024

CROSSGATE CHURCH LTD

INDEPENDENT EXAMINATION REPORT

YEAR ENDED 31 DECEMBER 2022

I report to the Charity trustees on my examination of the accounts of the Company for the year ended 31 December 2023, which are set out on pages 9 to 21.

Responsibilities and basis of report

As the Charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA, which is one of the listed bodies.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Grayson ACA FCCA
For and on behalf of UHY Hacker Young Manchester LLP

Chartered Accountants
St James Building
79 Oxford Street
Manchester
M1 6HT

Date: 23 September 2024

CROSSGATE CHURCH LTD

STATEMENT OF FINANCIAL ACTIVITIES (INCL INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 DECEMBER 2023

	Note	2023 Unrestricted funds £	2023 Restricted funds £	2023 Total £	2022 Total £
Income and endowments from:					
Donations and legacies	3	351,705	12,116	363,821	799,814
Charitable activities	4	57,311	-	57,311	50,548
Investments		1,093	-	1,093	517
Other		14,812	-	14,812	11,382
Total income		424,921	12,116	437,037	862,261
Expenditure on:					
Charitable activities	5	434,582	10,470	445,052	430,731
Total expenditure		434,582	10,470	445,052	430,731
Net income / (expenditure)		(9,661)	1,646	(8,015)	431,530
Transfers between funds		236,022	(236,022)	-	-
Net movement in funds		226,361	(234,376)	(8,015)	431,530
Reconciliation of funds:					
Total funds brought forward		1,363,409	273,670	1,637,079	1,205,549
Total funds carried forward	15	1,589,770	39,294	1,629,064	1,637,079

The Statement of Financial Activities includes all gains and losses in the year.

All of the above amounts relate to continuing activities.

CROSSGATE CHURCH LTD

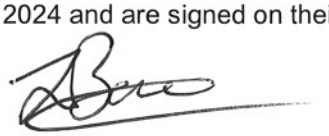
BALANCE SHEET

YEAR ENDED 31 DECEMBER 2023

	Note	2023 Unrestricted funds £	2023 Restricted funds £	2023 Total £	2022 Total £
Fixed assets					
Tangible assets	9	2,129,524	2,658	2,132,182	2,024,137
Intangible assets	10	183	-	183	274
		2,129,707	2,658	2,132,365	2,024,411
Current assets					
Debtors	11	32,681	-	32,681	34,532
Cash at bank and in hand		15,068	36,636	51,704	283,192
		47,749	36,636	84,385	317,724
Creditors: amounts falling due within one year	12	(58,946)	-	(58,946)	(149,673)
Net current (liabilities)/assets		(11,197)	36,636	25,439	168,051
Total assets less current liabilities		2,118,510	39,294	2,157,804	2,192,462
Creditors: amounts falling due after more than one year	13	(528,740)	-	(528,740)	(555,383)
Net assets		1,589,770	39,294	1,629,064	1,637,079
Charity Funds					
Unrestricted funds		(4,593)	-	(4,593)	31,487
Designated fixed asset fund		1,594,363	-	1,594,363	1,331,922
Restricted funds		-	39,294	39,294	273,670
Total funds	15	1,589,770	39,294	1,629,064	1,637,079

For the period ended 31 December 2023 the Charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:
The members have not required the Charity to obtain an audit of its accounts for the year in question in accordance with section 476; and the trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. The financial statements were approved by the members of the committee and authorised for issue on 23 September 2024 and are signed on their behalf by:



Mr J L Bowen, Trustee

Company registration number: 06057378

CROSSGATE CHURCH LTD

STATEMENT OF CASH FLOWS

YEAR ENDED 31 DECEMBER 2023

	Note	2023 £	2022 £
Cash flow from operating activities	**20**	(63,284)	529,987
Cash flow from investing activities			
Investment income		1,093	517
Purchase of tangible fixed assets		(138,053)	(288,909)
		(136,960)	(288,392)
Cash flow from financing activities			
Repayment of borrowings		(31,244)	(56,754)
		(31,244)	(56,754)
Net increase/(decrease) in cash and cash equivalents		(231,488)	184,841
Cash and cash equivalents at 1 January 2023		283,192	98,351
Cash and cash equivalents at 31 December 2023		51,704	283,192
Cash and cash equivalents consists of:			
Cash at bank and in hand		51,704	283,192
Cash and cash equivalents at 31 December 2023		51,704	283,192

1 Accounting policies

Legal form

The charity constitutes a limited company, limited by guarantee as defined by the Companies Act 2006, incorporated in England and Wales. The registered office is The Benchmark, 25 Ribbleton Street, Preston, Lancashire, PR1 5BA.

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) which became effective 1 January 2015, the Financial Reporting Standard 102 and the Companies Act 2006.

Crossgate Church Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest £.

Preparation of the accounts on a going concern basis

Like many similar charities, Crossgate Church Ltd is reliant on donations and voluntary giving, the receipt of which can be unpredictable in terms of value and timing. However, the trustees are hopeful that giving will continue to remain at similar levels seen in previous years, and forecasts have been prepared on this basis. Therefore, the trustees have, at the time of approving the financial statements, a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when the funds are raised for particular restricted purposes.

1 **Accounting policies (continued)**

Resourced Expensed

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable objectives includes the costs of charitable activities undertaken directly to further the purposes of the charity and their associated support costs.

Donated assets and services

Assets donated for ongoing use by the Charity in carrying out its activities are recognised as tangible fixed assets with the corresponding gain recognised as income from donations within the Statement of Financial Activities.

Donated services are recognised as an expense on the Statement of Financial Activities on the basis of the value of the gift to the Charity where the Charity has control over the service, with a corresponding amount recognised as income.

Allocations of support costs

Support costs are those functions that assist the work of the Charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's activities. These costs have been allocated between expenditure on charitable activities on an actual basis where applicable. The remaining support costs have been allocated between each activity based on the proportionate direct costings.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairments.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Freehold property	2% straight line
Kitchen improvements	5% straight line
Technology/security	25% straight line
Fixtures and fittings	25% reducing balance
Motor vehicles	25% reducing balance

Land is not depreciated.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans, concessionary loans and hire purchase agreements which are subsequently measured at amortised cost using the effective interest method.

Operating leases

Rentals payable are charged on a time basis over the lease term.

Concessionary Loans

For concessionary loans repayable on demand, the carrying amount of the loan has not been adjusted to reflect the below prevailing market rates of interest being charged.

Concessionary loans repayable in more than one year have been initially recognised at the amount received with the carrying amount adjusted in subsequent years to reflect repayments and adjusted if necessary for any impairments.

2 Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources, The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimated.

3 Income from donations

	Unrestricted Funds £	Restricted Funds £	Total 2023 £	Total 2022 £
Gifts	299,800	640	300,440	663,329
Gift aid	51,905	176	52,081	46,184
Grants	-	11,300	11,300	90,301
Donated gifts in kind	-	-	-	-
	351,705	12,116	363,821	799,814

Included within donations is unrestricted income of £351,705 (2022: £400,204) and restricted income of £12,116 (2022: £399,610).

During the year the charity received gifts in kind totalling £nil (2022: £nil).

4 Incoming resources from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2023 £	Total 2022 £
Community based activities	17,614	-	17,614	10,454
Events	38,024	-	38,024	39,270
Youth services	3	-	3	-
Pastoral	640	-	640	664
Church services	1,030	-	1,030	160
	57,311	-	57,311	50,548

Income from charitable activities was £57,311 (2022: £50,548). All such income was unrestricted in the current and previous year.

5 Analysis of expenditure on charitable activities

Activity	Activities directly undertaken £	Support and governance costs (note 6) £	Total 2023 £	Total 2022 £
Discipleship & Church Events	3,676	6,750	10,426	6,916
Pastoral	3,941	7,235	11,176	9,288
Children's ministry	3,900	7,160	11,060	3,050
Creative	9,249	16,981	26,230	21,274
Corporate	11,607	21,309	32,916	20,736
Youth	1,670	3,065	4,735	3,343
Church services	36,307	66,651	102,958	161,630
Community based activities	86,258	158,354	244,612	192,434
Irrecoverable VAT	-	939	939	12,060
	156,608	**288,444**	**445,052**	**430,731**

Expenditure on charitable activities was £445,052 (2022: £430,731) of which £434,582 (2022: £380,194) was unrestricted and £10,470 (2022: £50,537) was restricted.

6 Analysis of support and governance costs

	2023	2022
	£	£
Staff costs	191,331	163,470
Electricity, rates and water	-	1,401
Telephone, internet costs and IT support	4,717	3,271
Legal, professional and accountancy fees	1,483	801
Bank charges and loan interest	45,813	30,612
Depreciation	30,099	23,161
Insurance	8,034	9,900
Other support costs	4,629	(79)
Vehicle costs	1,399	-
Irrecoverable VAT	939	12,060
	288,444	**244,597**

7 Net incoming resources

Net resources are stated after charging:	2023 £	2022 £
Depreciation	30,008	23,161
Amortisation	91	137
Operating lease charges	2,232	2,232
Independent examiner's remuneration:		
- Independent examination fee (exclusive of VAT)	3,500	4,000

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2023	2022
	£	£
Wages and salaries	178,079	153,516
Social security costs	8,701	6,624
Pension costs	4,551	3,330
	191,331	**163,470**

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel (continued)

Particulars of employees:

The average number of employees during the year was as follows:

	2023 No	2022 No
Number of staff	9	9

No employees had employee benefits in excess of £60,000 per annum in either the current or prior year.

The Charity trustees were not paid and did not receive any other benefits from employment with the Charity in either the current or prior year, nor did they receive any travel or other reimbursed expenses.

The employee benefits paid to key management personnel during the year was £63,047 (2022: £48,864)

9 Tangible fixed assets

	Freehold property & improvements	Fixtures & fittings	Motor vehicles	Total
	£	£	£	£
Cost:				
At 1 January 2023	**2,120,726**	**131,004**	**2,598**	**2,254,328**
Additions	133,117	4,936	-	138,053
Disposals	-	-	-	-
At 31 December 2023	**2,253,843**	**135,940**	**2,598**	**2,392,381**
Depreciation:				
At 1 January 2023	**106,757**	**122,298**	**1,136**	**230,191**
Charge for the year	26,847	2,796	365	30,008
Eliminated on disposals	-	-	-	-
At 31 December 2023	**133,604**	**125,094**	**1,501**	**260,199**
Net book value:				
At 31 December 2023	**2,120,239**	**10,846**	**1,097**	**2,132,182**
At 31 December 2022	**2,013,969**	**8,706**	**1,462**	**2,024,137**

10 Intangible assets

	2023 £
Cost:	
At 1 January 2023	617
Additions	-
At 31 December 2023	**617**
Amortisation:	
At 1 January 2023	343
Charge for the year	91
At 31 December 2023	**434**
Net book value:	
At 31 December 2023	**183**
At 31 December 2022	**274**

11 Debtors: Amounts falling due within one year

	2023 £	2022 £
Other debtors	30,776	32,757
Prepayments	1,905	1,775
	32,681	**34,532**

12 Creditors: Amounts falling within one year

	2023 £	2022 £
Taxation and social security costs	7,139	3,918
Other creditors	9,165	100,027
Accruals	10,438	8,923
Bank loans (note 14)	22,335	27,179
Bounce back loan	9,869	9,626
	58,946	**149,673**

13 Creditors: Amounts falling due in more than one year

	2023	2022
	£	£
Bank loans (note 14)	512,826	529,358
Bounce back loan	15,914	26,025
	528,740	**555,383**

14 Borrowings

Bank loans measured at amortised cost consist of the mortgage which falls due for repayment as follows:

	2023	2022
	£	£
In less than one year	22,335	27,179
In two to five years	89,341	108,718
In more than five years	423,485	420,640
	535,161	**556,537**

The mortgage is subject to an interest rate of 3% per annum over base rate. The mortgage is repayable over a 19 year period, with monthly repayments of £4,359. The mortgage is secured by way of a first legal charge provided over the freehold properties.

15 Analysis of charitable funds

	At 1 January 2023	Incoming resources	Outgoing resources	Transfers	At 31 December 2023
	£	£	£	£	£
Unrestricted funds					
General fund	31,487	424,921	(405,564)	(55,437)	(4,593)
Designated fixed asset fund	1,331,922	-	(29,018)	291,459	1,594,363
	1,363,409	424,921	(434,582)	236,022	1,589,770
Restricted Funds					
New Home	262,805	12,116	(9,559)	(228,490)	36,872
Crossgate Hope	10,177	-	(739)	(7,532)	1,906
Creative	562	-	(134)	-	428
Youth	126	-	(38)	-	88
	273,670	12,116	(10,470)	(236,022)	39,294
Total funds	**1,637,079**	**437,037**	**(445,052)**	-	**1,629,064**

The New Home fund relates to donations and grant funding received towards the building of a dedicated home for the Church. Upon completion of each stage of the capital work, a transfer is made from the restricted home fund to the designated fixed asset fund. This transfer reflects that the terms of the gifts have been met, and the trustees are now able to use the property for the Charity's general charitable purposes.

The designated fixed asset fund balance carried forward is equal to the book value of fixed assets less the outstanding mortgage and concessionary loans.

The balance carried forward on the New Home fund relates to donations and grants received to fund the refurbishment project, which has been spent during 2023.

The Overseas Mission fund includes donations received towards the work of the Church in Uganda and Macedonia.

The Creative and Youth funds relates to capital grant funding. These funds are reduced by the depreciation charged on such equipment each year.

16 Movement in funds – previous year

	At 1 January 2022	Incoming resources	Outgoing resources	Transfers	At 31 December 2022
	£	£	£	£	£
Unrestricted funds					
General fund	91,426	462,651	(358,405)	(164,185)	31,487
Designated fixed asset fund	1,061,149	-	(21,789)	292,562	1,331,922
	1,152,575	462,651	(380,194)	128,377	1,363,409
Restricted Funds					
New Home	33,204	399,610	(41,632)	(128,377)	262,805
Crossgate Hope	18,788	-	(8,611)	-	10,177
Creative	805	-	(243)	-	562
Youth	177	-	(51)	-	126
	52,974	399,610	(50,537)	(128,377)	273,670
				-	
Total funds	**1,205,549**	**862,261**	**(430,731)**	-	**1,637,079**

17 Analysis of net assets between funds – previous years

	Unrestricted Funds £	Designated fixed asset funds £	Restricted general funds £	At 31 December 2022 £
Fund balances at 31 December 2022 are represented by:				
Tangible fixed assets	132,031	1,888,458	3,648	2,024,137
Intangible assets	274	-	-	274
Current assets	47,702	-	270,022	317,724
Creditor's falling due within one year	(122,494)	(27,179)	-	(149,673)
Creditor's falling due after one year	(26,026)	(529,357)	-	(555,383)
	31,487	1,331,922	273,670	1,637,079

18 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2023 Land and Buildings	2023 Other Items	2022 Land and Buildings	2022 Other Items
	£	£	£	£
Within 1 year	-	1,312	-	2,152
Within 2 to 5 years	-	1,639	-	2,951
	-	**2,951**	**-**	**5,103**

19 Related parties

During the year the trustees made donations to the Charity totalling £14,383 (2022: £18,636).

There were no other transactions with related parties during the current or previous year.

20 Reconciliation of net movement in funds to net cash flow from operating activities

	2023	2022
	£	£
Net movement in funds	(8,015)	431,530
Depreciation charge	30,099	23,298
Investment income	(1,093)	(517)
Movement in debtors	1,851	(12,438)
Movement in creditors	(86,125)	88,114
	(63,283)	529,987

21 Taxation

As a charity, Crossgate Church Ltd is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

22 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

CROSSGATE CHURCH LTD

England & Wales - Charity number 1119350

Accounts

Company registration No. 06057378 (England & Wales)
Charity No. 1119350

Crossgate Church Ltd

Company Limited by Guarantee

Report and Financial Statements

For The Year Ended 31 December 2022

CROSSGATE CHURCH LTD

TRUSTEES REPORT & FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2022

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CROSSGATE CHURCH LTD

CHARITY REFERENCE & ADMINISTRATIVE DETAILS

YEAR ENDED 31 DECEMBER 2022

Registered charity name	Crossgate Church Ltd
Charity registration number	1119350
Company registration number	06057378
Registered office	The Benchmark 25 Ribbleton Street Preston Lancashire PR1 5BA
Trustees	Mr J L Bowen Mr A Gardner Mr I K Ferguson Mr S Barratt (Appointed 13 October 2022)
Secretary	Mr J L Bowen
Key Management personnel	Rev Dr M Trench (Pastor)
Independent examiner	UHY Hacker Young Manchester LLP Chartered Accountants St James Building 79 Oxford Street Manchester M1 6HT

CROSSGATE CHURCH LTD

TRUSTEES' ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2022

The Trustees of the Charity, who are also Directors of the Company for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 December 2022.

Objectives and activities
The Charity exists in order to demonstrate the love of God in word and action, provide worship facilities to the membership and wider congregation and to provide fellowship and support for each other.

The Charity's vision is: To make fully devoted followers of Jesus Christ and the Charity hopes to achieve this through a biblically based purpose centred on two passages, Mark 12:30-31 and Matthew 28:19-20 (Jesus' Great Commandment and Great Commission) which describe loving God, loving your neighbour, making disciples and teaching Jesus' commandments. Crossgate Church summarises this purpose with the phrase:

To be a Christ Centred Community, Loving People Transforming Lives

This purpose encompasses and encourages the Charity's activities both internally and externally. The Charity continues to teach and demonstrate the love of God in Preston, offer multiple worship services throughout the week and provide both spiritual and tangible support for membership and the wider public. Simultaneously it extends its charitable work to meet a variety of social, spiritual and economic needs in the community, regardless of background, race or creed whilst keeping Jesus at the centre with the belief that it is not charitable action making a difference in their life but His transforming power.

The strategies we employ to fulfil our aims and objectives can be classified into two broad areas; looking inwards and looking outwards.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Looking Inwards
Sunday morning services are at the heart of Crossgate's ministry and offer a place where everybody can connect spiritually and meet with God through bible-based teaching, vibrant, modern and energetic worship and prayer. Each Sunday the congregation are encouraged to share and pray for each other in a safe environment, offering support and encouragement to each other. There is also a practical element where visitors and guests can be introduced to the church via the 'Next Steps Desk' which keeps track of guest numbers and encourages sign ups to small group's which happen during the week in various guises. We believe that strong small groups are the foundation to a healthy church and seek to encourage community through small groups, as a growing church we are aware that this can often lead to isolation and people feeling left out, small groups are a way to combat this and strengthen community.

Sunday Services offer programmes for all ages held weekly for toddlers up to high school ages. There is also a parent and child room with comfortable seating, toys and a TV with live video stream of the main service for parents with younger babies. Crossgate completed the building work in early 2023, providing a 100 seater Youth room and a 60 seater children's room for use on Sunday mornings and throughout the week for various outreach involving our young people. Although Sunday morning is the busiest service attended, there are a number of classes and courses running throughout the week. Faith and evangelistic based courses such as Alpha and Christian Essentials support the charity's vision in making fully devoted followers of Jesus Christ. Simultaneously there are over 30 'small groups' which meet throughout the week at various locations for numerous purposes and online via Zoom, often with a practical aspect, hobby or theme. Completion of the upstairs building work also saw the completion of the Chapel room used as a designated space for quiet reflection, prayer, devotion and for pastoral care meetings. The Chapel remains available at all times throughout the week as a safe space for members of the church or anyone from the community to drop in and spend some time praying in a quiet Holy space.

Throughout 2022, Crossgate Church's online presence continued with all services recorded and aired live professionally via our website and YouTube for the congregation who are unable to attend in person. This continues to be a valuable outreach and is used by many including those in other countries.

Crossgate continues to prepare meals for vulnerable members of the church and the local community to provide support. This continued each week throughout 2022 and basic groceries were also donated to those in need as well as the meals. On average over the year, some 6,200 meals were prepared and 1800 bags of groceries were delivered to at least thirty households per week. By seeing people regularly and building trust, we have been able to provide further support to some families with debt problems, budgeting, loneliness and support to access benefits.

At the end of 2021 we started a drop-in community hub in our church coffee shop, where those we were helping with meals and others from the local community were able to come in for a coffee, chat and access support for debt management and benefits advice etc. This has continued throughout 2022 and remained a positive outreach for the community. We have made relationships and gained trust with local homeless people, street workers and those battling addiction, providing food, toiletries and support with housing applications. Some of these people choose to meet with their mental health workers in our café so that we can also offer support, and we have some local addiction recovery groups that meet on our premises so that service users can come and receive prescription medicines by professionals, and support in other areas from us.

Looking Outwards

Crossgate is still dedicated to the ongoing building programme within 'Landmark' however this has not changed the aim of Crossgate in meeting the needs of the world around us and there are continual opportunities to do so. The completion of the building works not only serve the church internally but are used for serving the community externally also. The newly renovated spaces are used for events for external parties and includes a shower for those in need.

We work closely with three local prisons in a number of ways. Practically HMP Preston used Landmark and Benchmark for probation training for prisoners, as well as other training purposes for prison staff. Crossgate has a team of volunteers who support the existing chaplaincy team in HMP Wymott & HMP Preston.

The Church coffee shop 'Redwood Coffee' which is located within Landmark is open for limited hours Monday - Friday and is of particular importance to HMP Preston who use it on a regular basis for visitors and family members for whom we provide support if needed.

The church works closely with other churches and organisations both locally and nationwide and is a member of the Evangelical Alliance; the Pastors are members of a UK Leadership Network that meets bi-annually.

Crossgate Church is blessed to be seen as a church of influence and significance and fully appreciates the opportunities that are offered to serve the local community and wider afield. This is particularly relevant within the immediate community and the relationship that has been developed with HMP Preston.

Across the generations Crossgate Church is blessed to be able to be the 'hands and feet' of Jesus to those in need, whether it be close to home or overseas.

Achievements and performance

The continuation of Landmark's building and development work throughout the year has been the ongoing story for Crossgate Church. The gradual transformation from a garage and warehouse to a multi-functional place of worship continues to be a story of both encouragement and ambition for the future of the Church in Preston. This major project is overseen by a dedicated building team made up of industry experts and professionals. The venue serves both members of the Church and the local community with groups such as Slimming World, exercise groups and specific ministry areas. It is also hired out for larger one off corporate events.

The café area has increased its service for HMP Preston and operated as a visitor centre for families of inmates. Going forwards this is an area of development and growth for Crossgate Church.

As Crossgate looked to progress the building project, a number of grants were applied for, and a staggering £433,000 was pledged to Crossgate Church in Grants, granted by six different funders / trusts.
The project finally progressed and in September 2022 the grant funding was all provided, and after a vigorous tender process, the building work started.

In December we had multiple Christmas events, our Christmas Celebration Services were once again a great success both online and in person. We were able to host our annual special Carol Service in HMP Preston this year after missing 2021 due to the pandemic restrictions. The church was involved in distributing Christmas assistance to over 250 households by providing money gifts for gas and electricity, food hampers, Christmas lunches, gift bags and white goods. Some families received 'Christmas Dinner in a bag' where we gave them a turkey, vegetables and all the trimmings so that they could cook their own Christmas lunches. Gifts were given to children who are known to us through the Community Hub and we provided a Christmas lunch party for those who regularly attend the hub. Gifts were also given to those who were nominated through our partnerships with other organisations, including gifts for children of serving offenders, social services and local schools.

Structure, governance and management

The Charity is controlled by its governing document, a Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Following a review of the governance structure of the Charity in 2015 the previously separate groups of Trustees and Elders were consolidated into a new, single 'Leadership Board' in March 2016. The purpose of this change was to improve communication, facilitate management efficiency and streamline decision making. The Board provides accountability and oversight for both the spiritual aspects and legal responsibilities of the charity.

Suitable candidates for new Trustees are identified and discussed by the current Trustees and Senior Pastor. Consensus is required on candidates to take forward before the appointment process proceeds further. A candidate evaluation and interview process then takes place. Successful candidates are then announced to the Membership and, provided there are no objections, the new Trustees are formally appointed. If objections are raised, the Trustees will seek to clarify and endeavour to resolve the issue. However, should any doubt remain as to the integrity of the person in question, then approval will not be granted.

New Trustees are required to sign a copy of the Charity 'Statement of Affirmation,' confirming they have not been disqualified from acting as a Trustee, they have no criminal record and their personal financial affairs are above reproach. They are also given a copy of the latest available accounts, a copy of the Charity Commission publication 'The Essential Trustee - What You Need to Know' and a copy of the Memorandum and Articles of Association for information and reference.

Organisational structure

The day-to-day running of Crossgate Church is shouldered mainly by the Church Staff, under the leadership of the Senior Pastor and Pastors (Senior Leadership Team), who have been equipped by the Trustees to carry out their duties within an agreed process. The Pastors attend Trustees meetings and the Senior Pastor acts as intermediary between the Trustees and the Staff Team.

The Pastors and the Leadership Board are ultimately responsible for the spiritual health of the Church and oversee the pastoral care of the Congregation. They constantly seek to determine God's will for Crossgate Church, in order that they may lead the Church forward both in vision and direction. Within this remit they also strive to empower and release key people within the various Ministries. Ministry Leaders are directly responsible to the Pastors, who meet on a weekly basis.

Following the departure of our previous Pastor, the Leadership Board underwent a vigorous recruitment process which started at the end of 2021 and continued in to early 2022, during this period Pastor Josh Wright stepped up as Interim Lead Pastor.

The board of Trustees formed a dedicated team, along with members of the church congregation and external advisers to help support the recruitment process as we looked to appoint a new Senior Pastor. In November, the team reviewed the applications at length and agreed on four elite candidates who should be taken through to the interview process. After an incredibly blessed interview day, the whole team involved agreed to progress with one standout candidate who would continue to the next staged interview in early 2022. Following which, Dr. Martin Trench was appointed the new Senior Pastor and moved with his family from Canada in May 2022 to start his role at Crossgate Church.

Relationships between the charity and related parties
None of our Trustees receive remuneration or other benefit from their work with the Charity. Any connection between a Trustee or senior manager of the charity with a partner organisation or supplier must be disclosed to the Trustees in the same way as any other contractual relationship with a related party and this is acknowledged within the Conflict of Interest policy.

Pay policy for senior staff
The Directors comprise the Board of Directors, who are the charity's Trustees, and the Senior Management Team comprise the key management personnel of the Charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis. The Senior Management Team at the start of the year comprised of Josh Wright (Pastor) only but with more intentional and regular support from the board of Trustees. He was later joined by Rev Dr Martin Trench who overtook the role as Pastor upon joining the church.

All Directors give their time freely and no Director received remuneration in the year.

The pay of the senior staff is reviewed annually. A salary framework for all roles within the church is in place. This has been benchmarked against pay levels in other similar organisations of comparable size. In addition to defining pay bandings for each role type this framework also provides a mechanism by which staff can be awarded pay increments in recognition of additional responsibilities.

Volunteers
The Trustees wish to place on record their undoubted appreciation of the tireless work carried out by volunteers on behalf of the Charity, without which the Church could not continue in its present form.

Risk management
The trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud irregularity and error.

Trustee approval is required for all significant items of expenditure. Receipts or invoices are required in support of payments, which are allocated against the appropriate cost centres in our accounting system to ensure that an audit trail is provided for all expenditure.

Appropriate insurance cover is in place and is regularly reviewed to ensure that the charity's risks are managed properly. We are adequately covered for Public and Employers Liability Insurance.

It is a requirement that all Trustees and persons working with children and/or vulnerable adults are cleared by the Police under the Disclosure and Barring Service scheme. The charity also subscribes to 'Thirtyone:eight' (formally the Churches Child Protection Advisory Service) to ensure compliance with the rules and regulations relating to children and vulnerable adults. Safeguarding is a priority of the charity and a dedicated safeguarding team comprising of a Leader and 2 deputies (split into age-appropriate groups) meet regularly for updates and to discuss potential safeguarding issues. This is also in close communication with Thirtyone:eight, an independent Christian safeguarding charity.

Financial review
During the year ended 31 December 2022 the Charity received total incoming resources of £862,261 of which £399,610 was received as restricted funding. Costs of £430,731 were incurred in connection with the delivery of direct charitable activities and associated support costs.

Included within this year's incoming resources are one off donations received from members, given towards the new building, and grants received. The Trustees would like to thank all those people and organisations who have given so generously in support of the church's new home and the church's ongoing community and ministry work.

No material costs associated with fundraising were incurred during the year.

The Charity's main source of regular income is support from the membership. There is never certainty over the levels of donations that the Charity receives.

Reserves policy
At 31 December 2022 the Charity held total funds of £1,637,079 of which £273,670 was restricted for future use, as detailed in note 16. Unrestricted funds totalled £1,363,409, which included the designated fixed asset fund of £1,331,922 and general unrestricted funds of £31,487.

It is intended that sufficient reserves are retained in order to enable the Charity to undertake its financial commitments for a minimum of two months. The level of available, liquid unrestricted funds carried forward at 31 December 2022 was therefore below this target.

Going concern
The directors are taking all available steps to efficiently manage cash flow, to reduce costs and to plan appropriate commercial actions to take during this period of instability across the UK economy. This includes exploring all available support being made available from the UK Government.

The directors believe that the Charity is well placed to manage its business risks successfully despite the current uncertain economic outlook.

After reviewing the Charity's forecasts and projections and obtaining additional loan funding through the Governments available loan schemes, the directors have a reasonable expectation that the Charity has adequate resources to continue operational existence for the foreseeable future. The directors therefore believe that it remains appropriate to prepare the financial statements on a going concern basis.

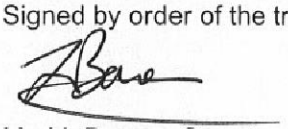
Plans for future periods

Crossgate currently has both online and in-person services on Sunday morning. However, one of the core principles is that of Small Groups and we see these as the foundation of our Church 'family' enabling members to invite new people to various groups throughout the week outside a regular church service. The development and continuation of small groups is to be extended and pushed as a key ministry area.

Our work with other faith based and secular organisations, government agencies and local community groups continues to flourish, in particular, with Open Arms Ministries in Kenya. It is our aim to continue to develop these relationships, with the aim of 'Loving People and Transforming Lives'.

Heading in to 2023 we are excited to complete the mezzanine floor ready to use the spaces to serve the church and the community.

Signed by order of the trustees:



Mr J L Bowen, Secretary

Date: 20 September 2023

CROSSGATE CHURCH LTD

INDEPENDENT EXAMINATION REPORT

YEAR ENDED 31 DECEMBER 2022

I report to the Charity trustees on my examination of the accounts of the Company for the year ended 31 December 2022, which are set out on pages 8 to 23.

Responsibilities and basis of report

As the Charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA, which is one of the listed bodies.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Grayson FCCA
For and on behalf of UHY Hacker Young Manchester LLP

Chartered Accountants
St James Building
79 Oxford Street
Manchester
M1 6HT

Date: 20 September 2023

CROSSGATE CHURCH LTD

STATEMENT OF FINANCIAL ACTIVITIES (INCL INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 DECEMBER 2022

	Note	2022 Unrestricted funds £	2022 Restricted funds £	2022 Total £	2021 Total £
Income and endowments from:					
Donations and legacies	3	400,204	399,610	799,814	414,514
Charitable activities	4	50,548	-	50,548	51,164
Investments		517	-	517	19,994
Other		11,382	-	11,382	11,871
Total income		462,651	399,610	862,261	497,543
Expenditure on:					
Charitable activities	5	380,194	50,537	430,731	446,029
Total expenditure		380,194	50,537	430,731	446,029
Net income / (expenditure)		82,457	349,073	431,530	51,514
Transfers between funds		128,377	(128,377)	-	-
Net movement in funds		210,834	220,696	431,530	51,514
Reconciliation of funds:					
Total funds brought forward		1,152,575	52,974	1,205,549	1,154,035
Total funds carried forward	16	1,363,409	273,670	1,637,079	1,205,549

The Statement of Financial Activities includes all gains and losses in the year.

All of the above amounts relate to continuing activities

CROSSGATE CHURCH LTD

BALANCE SHEET

YEAR ENDED 31 DECEMBER 2022

	Note	2022 Unrestricted funds £	2022 Restricted funds £	2022 Total £	2021 Total £
Fixed assets					
Tangible assets	9	2,020,489	3,648	2,024,137	1,758,388
Intangible assets	10	274	-	274	411
		2,020,763	3,648	2,024,411	1,758,800
Current assets					
Debtors	11	34,532	-	34,532	22,094
Cash at bank and in hand		13,170	270,022	283,192	98,351
		47,702	270,022	317,724	120,445
Creditors: amounts falling due within one year	12	(149,673)	-	(149,673)	(88,038)
Net current (liabilities)/assets		(101,971)	270,022	168,051	32,406
Total assets less current liabilities		1,918,792	273,670	2,192,462	1,791,206
Creditors: amounts falling due after more than one year	13	(555,383)	-	(555,383)	(585,657)
Net assets		1,363,409	273,670	1,637,079	1,205,549
Charity Funds					
Unrestricted funds		31,487	-	31,487	91,426
Designated fixed asset fund		1,331,922	-	1,331,922	1,061,149
Restricted funds		-	273,670	273,670	52,974
Total funds	16	1,363,409	273,670	1,637,079	1,205,549

For the period ended 31 December 2022 the Charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:
The members have not required the Charity to obtain an audit of its accounts for the year in question in accordance with section 476; and the trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. The financial statements were approved by the members of the committee and authorised for issue on 20 September 2023 and are signed on their behalf by:

Mr J L Bowen, Trustee

Company registration number: 06057378

CROSSGATE CHURCH LTD

STATEMENT OF CASH FLOWS

YEAR ENDED 31 DECEMBER 2022

	Note	2022 £	2021 £
Cash flow from operating activities	**21**	529,987	46,913
Cash flow from investing activities			
Investment income		517	19,994
Purchase of tangible fixed assets		(288,909)	(1,942)
Proceeds in disposal of tangible assets		-	4,629
		(288,392)	22,681
Cash flow from financing activities			
Repayment of borrowings		(56,754)	(46,958)
New loans		-	-
		(56,754)	(46,958)
Net increase/(decrease) in cash and cash equivalents		184,841	22,636
Cash and cash equivalents at 1 January 2022		98,351	75,715
Cash and cash equivalents at 31 December 2022		283,192	98,351
Cash and cash equivalents consists of:			
Cash at bank and in hand		283,192	98,351
Cash and cash equivalents at 31 December 2022		283,192	98,351

1 Accounting policies

Legal form

The charity constitutes a limited company, limited by guarantee as defined by the Companies Act 2006, incorporated in England and Wales. The registered office is The Benchmark, 25 Ribbleton Street, Preston, Lancashire, PR1 5BA.

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) which became effective 1 January 2015, the Financial Reporting Standard 102 and the Companies Act 2006.

Crossgate Church Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest £.

Preparation of the accounts on a going concern basis

Like many similar charities, Crossgate Church Ltd is reliant on donations and voluntary giving, the receipt of which can be unpredictable in terms of value and timing. However, the trustees are hopeful that giving will continue to remain at similar levels seen in previous years, and forecasts have been prepared on this basis. Therefore, the trustees have, at the time of approving the financial statements, a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when the funds are raised for particular restricted purposes.

1 **Accounting policies (continued)**

Resourced Expensed

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable objectives includes the costs of charitable activities undertaken directly to further the purposes of the charity and their associated support costs.

Donated assets and services

Assets donated for ongoing use by the Charity in carrying out its activities are recognised as tangible fixed assets with the corresponding gain recognised as income from donations within the Statement of Financial Activities.

Donated services are recognised as an expense on the Statement of Financial Activities on the basis of the value of the gift to the Charity where the Charity has control over the service, with a corresponding amount recognised as income.

Allocations of support costs

Support costs are those functions that assist the work of the Charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's activities. These costs have been allocated between expenditure on charitable activities on an actual basis where applicable. The remaining support costs have been allocated between each activity based on the proportionate direct costings.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairments.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Freehold property	2% straight line
Kitchen improvements	5% straight line
Technology/security	25% straight line
Fixtures and fittings	25% reducing balance
Motor vehicles	25% reducing balance

Land is not depreciated.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans, concessionary loans and hire purchase agreements which are subsequently measured at amortised cost using the effective interest method.

Operating leases

Rentals payable are charged on a time basis over the lease term.

Concessionary Loans

For concessionary loans repayable on demand, the carrying amount of the loan has not been adjusted to reflect the below prevailing market rates of interest being charged.

Concessionary loans repayable in more than one year have been initially recognised at the amount received with the carrying amount adjusted in subsequent years to reflect repayments and adjusted if necessary for any impairments.

2 Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources, The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimated.

3 Income from donations

	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
Gifts	265,028	398,301	663,329	337,619
Gifts from Lancaster Foundation	-	-	-	-
Gift aid	44,875	1,309	46,184	58,399
Grants	90,301	-	90,301	18,496
Donation from Crossgate Hope	-	-	-	-
Donated gifts in kind	-	-	-	-
	400,204	399,610	799,814	414,514

Included within donations is unrestricted income of £400,204 (2021: £393,880) and restricted income of £399,610 (2021: £20,634)

During the year the charity received gifts in kind totalling £nil (2021: £nil).

4 Incoming resources from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
Community based activities	10,454	-	10,454	2,408
Events	39,270	-	39,270	47,018
Youth services	-	-	-	-
Pastoral	664	-	664	1,132
Church services	160	-	160	606
	50,548	-	50,548	51,164

Income from charitable activities was £50,548 (2021: £51,164). All such income was unrestricted in the current and previous year.

5 Analysis of expenditure on charitable activities

Activity	Activities directly undertaken £	Support and governance costs (note 6) £	Total 2022 £	Total 2021 £
Discipleship & Church Events	3,075	3,841	6,916	2,516
Pastoral	4,129	5,159	9,288	10,927
Mission	-	-	-	1,371
Children's ministry	1,356	1,694	3,050	3,401
Creative	9,458	11,816	21,274	10,259
Corporate	9,219	11,517	20,736	9,011
Youth	1,486	1,857	3,343	7,609
Church services	50,133	111,497	161,630	257,899
Community based activities	107,278	85,156	192,434	143,036
Irrecoverable VAT	-	12,060	12,060	-
	186,134	**244,597**	**430,731**	**446,029**

Expenditure on charitable activities was £430,731 (2021: £446,029) of which £380,194 (2021: £444,122) was unrestricted and £50,537 (2021: £1,907) was restricted.

6 Analysis of support and governance costs

	2022	2021
	£	£
Staff costs	163,470	130,038
Rent and room hire	-	-
Electricity, rates and water	1,401	-
Telephone, internet costs and IT support	3,271	6,104
Legal, professional and accountancy fees	801	2,375
Bank charges and loan interest	30,612	22,318
Depreciation	23,161	27,561
Profit/Loss on disposal	-	(1,202)
Insurance	9,900	9,695
Other support costs	(79)	3,777
Irrecoverable VAT	12,060	-
	244,597	**200,666**

7 Net incoming resources

Net resources are stated after charging:	2022 £	2021 £
Depreciation	23,161	27,355
Amortisation	137	206
Operating lease charges	2,232	2,464
Independent examiner's remuneration:		
- Independent examination fee (exclusive of VAT)	4,000	2,250

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2022	2021
	£	£
Wages and salaries	153,516	204,524
Social security costs	6,624	10,283
Pension costs	3,330	5,259
	163,470	**220,067**

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel (continued)

Particulars of employees:

The average number of employees during the year was as follows:

	2022 No	2021 No
Number of staff	9	13

No employees had employee benefits in excess of £60,000 per annum in either the current or prior year.

The Charity trustees were not paid and did not receive any other benefits from employment with the Charity in either the current or prior year, nor did they receive any travel or other reimbursed expenses.

The employee benefits paid to key management personnel during the year was £48,864 (2021: £90,029)

9 Tangible fixed assets

	Freehold property & improvements	Fixtures & fittings	Motor vehicles	Total
	£	£	£	£
Cost:				
At 1 January 2022	**1,831,816**	**131,004**	**2,598**	**1,965,418**
Additions	288,910	-	-	288,910
Disposals	-	-	-	-
At 31 December 2022	**2,120,726**	**131,004**	**2,598**	**2,254,328**
Depreciation:				
At 1 January 2022	**87,205**	**119,176**	**650**	**207,030**
Charge for the year	19,552	3,122	487	23,161
Eliminated on disposals	-	-	-	-
At 31 December 2022	**106,757**	**122,298**	**1,137**	**230,191**
Net book value:				
At 31 December 2022	**2,013,969**	**8,706**	**1,461**	**2,024,137**
At 31 December 2021	**1,744,611**	**11,828**	**1,948**	**1,758,388**

10 Intangible assets

	2022 £
Cost:	
At 1 January 2022	617
Additions	-
At 31 December 2022	**617**
Amortisation:	
At 1 January 2022	206
Charge for the year	137
At 31 December 2022	**343**
Net book value:	
At 31 December 2022	**274**
At 31 December 2021	411

11 Debtors: Amounts falling due within one year

	2022 £	2021 £
Other debtors	32,757	21,294
Prepayments	1,775	800
	34,532	**22,094**

12 Creditors: Amounts falling within one year

	2022 £	2021 £
Taxation and social security costs	3,918	7,394
Other creditors	100,027	13,778
Accruals	8,923	3,581
Bank loans (note 14)	27,179	33,295
Bounce back loan	9,626	10,000
Concessionary loans (note 15)	-	19,990
	149,673	**88,038**

13 Creditors: Amounts falling due in more than one year

	2022	2021
	£	£
Bank loans (note 14)	529,358	550,379
Bounce back loan	26,025	35,278
Concessionary loans (note 15)	-	-
	555,383	**585,657**

14 Borrowings

Bank loans measured at amortised cost consist of the mortgage which falls due for repayment as follows:

	2022	2021
	£	£
In less than one year	27,179	33,295
In two to five years	108,718	133,179
In more than five years	420,640	417,200
	556,537	**583,674**

The mortgage is subject to an interest rate of 3% per annum over base rate. The mortgage is repayable over a 19 year period, with monthly repayments of £4,359. The mortgage is secured by way of a first legal charge provided over the freehold properties.

15 Concessionary loans

Concessionary loans fall due for repayment as follows:

	2022	2021
	£	£
In less than one year	-	19,990
In two to five years	-	-
	-	**19,990**

An interest free loan of £100,000 was received during the year ended 31 December 2017 as funding towards the New Home capital project. This was repayable over a 5 year period and was repaid in full during the year.

16 Analysis of charitable funds

	At 1 January 2022	Incoming resources	Outgoing resources	Transfers	At 31 December 2022
	£	£	£	£	£
Unrestricted funds					
General fund	91,426	462,651	(358,405)	(164,185)	31,487
Designated fixed asset fund	1,061,149	-	(21,789)	292,562	1,331,922
	1,152,575	462,651	(380,194)	128,377	1,363,409
Restricted Funds					
New Home	33,205	399,610	(41,632)	(128,377)	262,806
Crossgate Hope	18,788	-	(8,611)	-	10,177
Creative	805	-	(243)	-	562
Youth	177	-	(51)	-	126
	52,974	399,610	(50,537)	(128,377)	273,670
Total funds	**1,205,549**	**862,261**	**(430,731)**	-	**1,637,079**

The New Home fund relates to donations and grant funding received towards the building of a dedicated home for the Church. Upon completion of each stage of the capital work, a transfer is made from the restricted home fund to the designated fixed asset fund. This transfer reflects that the terms of the gifts have been met, and the trustees are now able to use the property for the Charity's general charitable purposes.

The designated fixed asset fund balance carried forward is equal to the book value of fixed assets less the outstanding mortgage and concessionary loans.

The balance carried forward on the New Home fund relates to donations and grants received to fund the refurbishment project, which has been spent during 2022.

The Overseas Mission fund includes donations received towards the work of the Church in Uganda and Macedonia.

The Creative and Youth funds relates to capital grant funding. These funds are reduced by the depreciation charged on such equipment each year.

17 Movement in funds – previous year

	At 1 January 2021	Incoming resources	Outgoing resources	Transfers	At 31 December 2021
	£	£	£	£	£
Unrestricted funds					
General fund	33,192	476,909	(418,675)	-	91,426
Designated fixed asset fund	1,083,949	-	(25,447)	2,647	1,061,149
	1,117,141	476,909	(444,122)	2,647	1,152,575
Restricted Funds					
New Home	15,358	20,634	(140)	(2,647)	33,205
Crossgate Hope	20,249	-	(1,462)	-	18,788
Creative	1,043	-	(238)	-	805
Youth	244	-	(67)	-	177
	36,894	20,634	(1,907)	(2,647)	52,974
Total funds	**1,154,035**	**497,543**	**(446,029)**	-	**1,205,549**

18 Analysis of net assets between funds – previous years

	Unrestricted Funds	Designated fixed asset funds	Restricted general funds	At 31 December 2022
	£	£	£	£
Fund balances at 31 December 2021 are represented by:				
Tangible fixed assets	88,555	1,664,813	5,020	1,758,388
Intangible assets	411	-	-	411
Current assets	72,491	-	47,954	120,445
Creditor's falling due within one year	(34,753)	(53,285)	-	(88,038)
Creditor's falling due after one year	(35,278)	(550,379)	-	(585,657)
	91,426	1,061,149	52,974	1,205,549

19 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 Land and Buildings	2022 Other Items	2021 Land and Buildings	2021 Other Items
	£	£	£	£
Within 1 year	-	2,152	-	2,152
Within 2 to 5 years	-	2,951	-	5,103
	-	**5,103**	-	**7,255**

20 Related parties

During the year, the Charity paid £nil (2021: £5,621) to Red Sky Core Limited. A company which is controlled by the family of Mr Farrington, the previous Senior Pastor. At 31 December 2022 the charity owed £nil (2021: £nil) to Red Sky Core Limited.

During the year the trustees made donations to the Charity totalling £18,636 (2021: £13,115).

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2022	2021
	£	£
Net movement in funds	431,530	51,514
Depreciation charge	23,298	27,561
Loss on disposal of tangible fixed assets	-	(1,202)
Investment income	(517)	(19,994)
Movement in debtors	(12,438)	(8,788)
Movement in creditors	88,114	(2,178)
	529,987	46,913

23 Taxation

As a charity, Crossgate Church Ltd is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

CROSSGATE CHURCH LTD

England & Wales - Charity number 1119350

Accounts

Company registration No. 06057378 (England & Wales)
Charity No. 1119350

Crossgate Church Ltd

Company Limited by Guarantee

Report and Financial Statements

For The Year Ended 31 December 2021

CROSSGATE CHURCH LTD

TRUSTEES REPORT & FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2021

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CROSSGATE CHURCH LTD

CHARITY REFERENCE & ADMINISTRATIVE DETAILS

YEAR ENDED 31 DECEMBER 2021

Registered charity name	Crossgate Church Ltd	
Charity registration number	1119350	
Company registration number	06057378	
Registered office	The Benchmark 25 Ribbleton Street Preston Lancashire PR1 5BA	
Trustees	Mr J L Bowen	
	Mr S Barratt	Resigned 14 July 2021
	Mr A Gardner	
	Mr R G Awde	Appointed 14 July 2021 and resigned 14 July 2022
	Mr I K Ferguson	Appointed 14 July 2021
Secretary	Mr J L Bowen	
Key Management personnel	Mr J Wright (Pastor)	
	Mr R Farrington (Senior Pastor)	Resigned 5 September 2021
	Mr B Farrington (Pastor)	Resigned 5 September 2021
	Rev Dr M Trench	Appointed 5 May 2022
Independent examiner	UHY Hacker Young Manchester LLP Chartered Accountants St James Building 79 Oxford Street Manchester M1 6HT	

CROSSGATE CHURCH LTD

TRUSTEES' ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2021

The Trustees of the Charity, who are also Directors of the Company for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 December 2021.

Objectives and activities
The Charity exists in order to demonstrate the love of God in word and action, provide worship facilities to the membership and wider congregation and to provide fellowship and support for each other.

The Charity's vision is: To make fully devoted followers of Jesus Christ and the Charity hopes to achieve this through a biblically based purpose centred on two passages, Mark 12:30-31 and Matthew 28:19-20 (Jesus' Great Commandment and Great Commission) which describe loving God, loving your neighbour, making disciples and teaching Jesus' commandments. Crossgate Church summarises this purpose with the phrase:

To be a Christ Centred Community, Loving People Transforming Lives

This purpose encompasses and encourages the Charity's activities both internally and externally. The Charity continues to teach and demonstrate the love of God in Preston, offer multiple worship services throughout the week and provide both spiritual and tangible support for membership and the wider public. Simultaneously it extends its charitable work to meet a variety of social, spiritual and economic needs in the community, regardless of background, race or creed whilst keeping Jesus at the centre with the belief that it is not charitable action making a difference in their life but His transforming power.

The strategies we employ to fulfil our aims and objectives can be classified into two broad areas; looking inwards and looking outwards.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Looking Inwards
Sunday morning services are at the heart of Crossgate's ministry and offer a place where everybody can connect spiritually and meet with God through bible-based teaching, vibrant, modern and energetic worship and prayer. Each Sunday the congregation are encouraged to share and pray for each other in a safe environment, offering support and encouragement to each other. There is also a practical element where visitors and guests can be introduced to the church via the 'Info Point' which keeps track of guest numbers and encourages sign ups to small group's which happen during the week in various guises. We believe that strong small groups are the foundation to a healthy church and seek to encourage community through small groups, as a growing church we are aware that this can often lead to isolation and people feeling left out, small groups are a way to combat this and strengthen community.

Sunday Services offer programmes for all ages held weekly for toddlers up to high school ages. There is also a parent and child room with comfortable seating, toys and a TV with live video stream of the main service for parents with younger babies. Although Sunday morning is the busiest service attended, there are a number of classes and courses running throughout the week. Faith and evangelistic based courses such as Alpha and Christian Essentials support the charity's vision in making fully devoted followers of Jesus Christ. Simultaneously there are over 30 'small groups' which meet throughout the week at various locations for numerous purposes and online via Zoom, often with a practical aspect, hobby or theme.

Sadly, much of this again proved to be difficult through 2021 due to the global pandemic, Covid 19. This obviously had a major impact on the church and the whole community and significantly affected Crossgate with its plans for the year. However, this presented a new opportunity to reach people in a different way and it was incredible seeing God's hand continuing on this church and the city of Preston during this time, just like it was in 2020. The start of January 2021 saw England enter its third national lockdown so once again the church was unable to meet together despite only recently coming back together at the end of 2020. Thankfully, the infrastructure was already in place for our online church as the intention was for this new ministry area to continue indefinitely.

Throughout lockdown Crossgate's main areas of focus was communication, community and care. 16 hubs were formed across the community in 2020 and this continued as a great source of comfort and support throughout 2021. Members of the church volunteered to lead a hub in their area and became responsible for communications with the members of their hub. Crossgate encouraged regular interactions within the hubs to ensure communication, community and care was maintained for all throughout the period. Crossgate also prepared meals for vulnerable members of the church and the community to support during this time. This continued each week throughout 2021 and basic groceries were also donated to those who needed as well as the meals. On average over 180-200 meals were prepared, bags of groceries were delivered to 25 – 30 households per week and over 8,800 meals were prepared and delivered throughout 2021. By delivering regularly and building trust we have been able to provide further support to some families with debt problems and loneliness. Some of these issues were a direct consequence of the pandemic, although, some households were already struggling daily, and the pandemic enabled us to make contact with them. When the hub leaders dropped off the meals, they would stop and communicate, support and encourage the recipient from a safe distance. For many recipients, and many volunteers, this was the only weekly interaction, and this became a real lifeline for many people in our community as we journeyed through a strange and unprecedented period of time together. This is just one example of how members of our church stepped up to serve God by serving our community during this period, and we saw lives changed through these interactions. When lockdown finally ended during 2021 we were able to start a drop-in community hub in our church coffee shop, where those we were helping with meals and others from the local community were able to come in for a coffee, chat and access support for debt management and benefits advice etc.

Online Church continued to be a huge success throughout 2021 as Crossgate continued to provide a professional and high-quality service, highly appreciated by members and visitors located further afield. Our services continued online only from January to early March when we eventually opened back up, maintaining Government guidelines and with several restrictions and limitations in place to ensure everyone stayed safe whilst in the building. As better processes were put in place and members became more comfortable, we slowly increased the attendees each week and eventually returned to normal in July 2021.

Looking Outwards

Crossgate is still dedicated to the ongoing building programme within 'Landmark' however this has not changed the aim of Crossgate in meeting the needs of the world around us and there are continual opportunities to do so.

We work closely with 3 local prisons in a number of ways. Practically HMP Preston use Landmark and Benchmark for probation training for prisoners, as well as other training purposes. We also have a small number of prisoners helping with our community work from HMP Kirkham. Crossgate has a team of volunteers who support the existing chaplaincy team in HMP Wymott.

The Church coffee shop 'Redwood Coffee' which is located within Landmark was only open for a limited time until June / July due to the pandemic. It is intended to remain open going forward and is of particular importance to HMP Preston who use it on a regular basis for visitors and family members.

The church works closely with other churches and organisations both locally and nationwide; the Senior Pastor, Ron Farrington, sits on the board of Churches Together in Lancashire and the Pastors are members of a UK Leadership Network that meets bi-annually.

Crossgate Church is blessed to be seen as a church of influence and significance and fully appreciates the opportunities that are offered to serve the local community and wider afield. This is particularly relevant within the immediate community and the relationship that has been developed with HMP Preston.

Across the generations Crossgate Church is blessed to be able to be the 'hands and feet' of Jesus to those in need, whether it be close to home or overseas.

Achievements and performance

The continuation of Landmark's building and development work throughout the year has been the ongoing story for Crossgate Church. The gradual transformation from a garage and warehouse to a multi-functional place of worship continues to be a story of both encouragement and ambition for the future of the Church in Preston. This major project is overseen by a dedicated building team made up of industry experts and professionals. The venue serves both members of the Church and the local community with groups such as Slimming World, exercise groups and specific ministry areas. It is also hired out for larger one off corporate events.

The Charity continues to approach the building work phase-by-phase which means that much of the major construction work on the ground floor was completed in 2017 however it has taken until 2019 for the first floor, staircases and lift to be installed throughout the year and these were significant hurdles to cross both financially and practically.

The café area has increased its service for HMP Preston and operated as a visitor centre for families of inmates. Going forwards this is an area of development and growth for Crossgate Church.

As the building work continues this is naturally a significant area of both fund raising and expenditure, most of which has historically been funded by the membership of Crossgate Church through bi-annual 'Imagine Gift Days', but these gift days were postponed in 2021 due to the pandemic. However, amazingly, as Crossgate looked to progress the building project, a number of grants were applied for and a staggering £403,000 was pledged to Crossgate Church in Grants, granted by 6 different funders / trusts. None of this money was given in 2021 so does not show in any of the accounts as the money will be provided when the work is due to commence. Crossgate Church had hoped to progress with this building work in 2021, however, following the aftermath of Brexit and Covid 19, the building and construction industry was unpredictable with high rises in costs and long delays for materials and labour, therefore, it was agreed with the Crossgate Board of Trustees and the funders for the work to be postponed until 2022.

Despite Covid 19, the day-to-day activities of the charity have continued wherever possible. Programmes, meetings and seminars have been run throughout the year using zoom.

In December we had multiple Christmas events, our Christmas Celebration Services were once again a great success both online and in person. Sadly, we were not able to host our Carol Service in HMP Preston this year due to the pandemic restrictions but look forward to leading this service in the future. The church was involved in distributing Christmas assistance to over 200 households by providing money gifts for gas and electricity, food hampers, Christmas lunches, gift bags and white goods. Gifts were given to children who are known to us through CAP, the Community Hub and Inside out. Gifts were also given to those who were nominated through our partnerships with other organisations, including gifts for children of serving offenders, social services and local schools.

Structure, governance and management

The Charity is controlled by its governing document, a Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Following a review of the governance structure of the Charity in 2015 the previously separate groups of Trustees and Elders were consolidated into a new, single 'Leadership Board' in March 2016. The purpose of this change was to improve communication, facilitate management efficiency and streamline decision making. The Board provides accountability and oversight for both the spiritual aspects and legal responsibilities of the charity.

Suitable candidates for new Trustees are identified and discussed by the current Trustees and Senior Pastor. Consensus is required on candidates to take forward before the appointment process proceeds further. A candidate evaluation and interview process then takes place. Successful candidates are then announced to the Membership and, provided there are no objections, the new Trustees are formally appointed. If objections are raised, the Trustees will seek to clarify and endeavour to resolve the issue. However, should any doubt remain as to the integrity of the person in question, then approval will not be granted.

On the contrary, the Charity found itself in a position with only two Trustees following the sudden resignation of Steve Barratt in 2021. This left the Charity in a difficult position where it was inquorate. The charity did not formerly accept Steve Barratt's resignation until suitable replacements were found, however, Steve was no longer eligible to attend meetings, therefore, Crossgate no longer had a functioning board. This required swift remedial action as the remaining trustees were unable to make any decisions as the charity requires a minimum of 3 trustees. The Articles of Association document explains that in exceptional circumstances such as this, the Board does not need to follow the normal process for appointing new Board Members including the 21 days of consultation with the Charity members. Instead, the existing Trustees can co-opt anyone who is eligible to fill the vacancy and become a trustee immediately for a period of 1 year. Therefore, the trustees approached and appointed Geoff Awde and Ian Ferguson, increasing the Board of Trustees to 4 members which re-instated a functioning Board of Trustees. Ian Ferguson and Geoff Awde brought a wealth of wisdom and experience to the board which allowed us to immediately steady the ship.

New Trustees are required to sign a copy of the Charity 'Statement of Affirmation' confirming they have not been disqualified from acting as a Trustee, they have no criminal record and their personal financial affairs are above reproach. They are also given a copy of the latest available accounts, a copy of the Charity Commission publication 'The Essential Trustee - What You Need to Know' and a copy of the Memorandum and Articles of Association for information and reference.

Organisational structure

The day-to-day running of Crossgate Church is shouldered mainly by the Church Staff, under the leadership of the Senior Pastor and two Pastors (Senior Leadership Team), who have been equipped by the Trustees to carry out their duties within an agreed process. The Senior Pastor attends Trustees meetings and acts as intermediary between the Trustees and the Staff Team.

The three Pastors and the Leadership Board are ultimately responsible for the spiritual health of the Church and oversee the pastoral care of the Congregation. They constantly seek to determine God's will for Crossgate Church, in order that they may lead the Church forward both in vision and direction. Within this remit they also strive to empower and release key people within the various Ministries. Ministry Leaders are directly responsible to the Pastors, who meet on a weekly basis.

Ron Farrington was one of the founding members of Crossgate Church and has given 26 years of service, sacrifice and commitment. Ron became the Senior Pastor in 2013 and has served our church in the role for the past 8 years. Ron did an incredible job in loving and serving our church family and community, particularly whilst dealing with the Covid 19 pandemic which made it especially difficult to pastor a church whilst navigating the Government restraints. When Ron took on the role of Senior Pastor in 2013 it was with the intention of it being a 6–8 year position before stepping down, therefore, Ron and the Board of Trustees had been working on a Succession plan to identify and appoint an appropriate replacement ready for Ron's retirement from this position towards the end of 2021.

At the end of July 2021 the Board of Trustees advised the Pastoral team of the decision to look both externally and internally for the next Senior Pastor of Crossgate Church. The Board of Trustees felt this was a fair, professional, and the most appropriate way to proceed. Each of the Trustees also felt God had independently directed them to take this approach, therefore, this decision honoured the Spiritual duty as elders and the governance duty as Trustees. The Trustees wholeheartedly encouraged our Pastors, Josh Wright and Ben Farrington to consider applying for the role of Senior Pastor as the process continued both internally and externally.

In August 2021 Pastor Ben Farrington, resigned from his position as Pastor at the church along with his wife, Jen Farrington who resigned from her role as the Kids Champion. Later that same month, Ron Farrington also tendered his resignation before departing on the 5 September 2021 which marked 26 years since the church was founded.

Following the departures of these three significant roles in early 2021, Crossgate Church were in a pressured position to appoint a new Senior Pastor, and strengthen the staff team, however, the Board of Trustees felt the appointment process should not be rushed and time should be taken before then to regroup, reflect and use the season to draw closer to God and allow Him to restore the church to its former glory. Through this period the Board of Trustees took a much more active approach in the day to day running and management of the church whilst members of the church stepped up to support wherever they could. Our only remaining Pastor, Josh Wright stepped up in incredible ways to fill the gap during this transitional period. Josh took a lot on his shoulders to support the church and the board without hesitation, Josh led the church from the front as the church went through a season of healing and restoration. The Board of Trustees therefore, honoured Josh with a temporary title change to 'Interim Lead Pastor'.

The board of Trustees formed a dedicated team, along with members of the church congregation and external advisers to help support the recruitment process as we looked to appoint a new Senior Pastor. After much work the advert for the role of Senior Pastor was launched in October 2021 and was published on two Christian job sites and shared with all members of the church to pass on by word of mouth. The closing date for the applications was Monday 08th November, by then we had received full applications from 12 candidates. In November the team reviewed the applications at length and agreed on 4 elite candidates who should be taken through to the interview process. After an incredibly blessed interview day, the whole team involved agreed to progress with one standout candidate who would continue to the next staged interview in early 2022.

Relationships between the charity and related parties
None of our Trustees receive remuneration or other benefit from their work with the Charity. Any connection between a Trustee or senior manager of the charity with a partner organisation or supplier must be disclosed to the Trustees in the same way as any other contractual relationship with a related party and this is acknowledged within the Conflict of Interest policy.

Pay policy for senior staff
The Directors comprise the Board of Directors, who are the charity's Trustees, and the Senior Management Team comprise the key management personnel of the Charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis. The Senior Management Team during the year comprised of Ron Farrington (Senior Pastor), Ben Farrington (Pastor) and Josh Wright (Pastor) from the start of January until the 5 September 2021. From the 5 September 2021 onwards the management consisted of Josh Wright (Pastor) only, but with more intentional and regular support from the board of Trustees.

All Directors give their time freely and no Director received remuneration in the year.

The pay of the senior staff is reviewed annually. A salary framework for all roles within the church is in place. This has been benchmarked against pay levels in other similar organisations of comparable size. In addition to defining pay bandings for each role type this framework also provides a mechanism by which staff can be awarded pay increments in recognition of additional responsibilities.

Volunteers
The Trustees wish to place on record their undoubted appreciation of the tireless work carried out by volunteers on behalf of the Charity, without which the Church could not continue in its present form. This is especially true during the Covid 19, Pandemic and even more so in Quarter 4 of 2021 when the church staff team had particularly low available resource.

Risk management
The trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud irregularity and error.

Trustee approval is required for all significant items of expenditure. Receipts or invoices are required in support of payments and these are allocated against the appropriate cost centres in our accounting system to ensure that an audit trail is provided for all expenditure.

Appropriate insurance cover is in place and is regularly reviewed to ensure that the charity's risks are managed properly. We are adequately covered for Public and Employers Liability Insurance.

It is a requirement that all Trustees and persons working with children and/or vulnerable adults are cleared by the Police under the Disclosure and Barring Service scheme. The charity also subscribes to the Churches Child Protection Advisory Service to ensure compliance with the rules and regulations relating to children and vulnerable adults. Safeguarding is a priority of the charity and a dedicated safeguarding team comprising of a Leader and 2 deputies (split into age-appropriate groups) meet regularly for updates and to discuss potential safeguarding issues. This is also in close communication with CCPAS, an independent Christian safeguarding charity.

Financial review
During the year ended 31 December 2021 the Charity received total incoming resources of £497,543 of which £20,634 was received as restricted funding. Costs of £446,029 were incurred in connection with the delivery of direct charitable activities and associated support costs.

Included within this year's incoming resources are one off donations received from members, given towards the new building, and grants received. The Trustees would like to thank all those people and organisations who have given so generously in support of the church's new home and the church's ongoing community and ministry work.

No material costs associated with fundraising were incurred during the year.

Through the second half of 2021, the church saw a significant drop in monthly donations from members of the church and an increase in the expenses, which was emphasized by the conclusion of governments grants and furlough which came to an end at a similar time, this resulted in potential cash flow difficulties. The church at this time still had a healthy balance in the current account, however, the charity was making a significant loss month on month which could not be sustained moving forwards. Following a detailed financial review in October 2021, the situation was communicated to the members of the church. Significant strides were then taken to reduce costs and increase income through renting the property and spaces for corporate events. Through November and December, the church saw an increase in attendees and a significant increase in monthly giving as members of the church were keen to back the church's ministry and vision going forward and support the Trustees as they sought to find the new Senior Pastor.

The Charity's main source of regular income is support from the membership. There is never certainty over the levels of donations that the Charity receives.

As the development of the building progresses, there will increasingly be opportunity to rent out rooms in order to generate investment income, 2021 has seen some progress in this area but this has obviously been directly impacted by the Covid 19 pandemic.

Reserves policy
At 31 December 2021 the Charity held total funds of £1,205,549 of which £52,974 was restricted for future use, as detailed in note 16. Unrestricted funds totalled £1,152,575, which included the designated fixed asset fund of £1,061,149, leaving available, general unrestricted funds of £91,426.

It is intended that sufficient reserves are retained in order to enable the Charity to undertake its financial commitments for a minimum of two months. The level of available, liquid unrestricted funds carried forward at 31 December 2021 was therefore above this target.

Going concern
The risks related to the Covid-19 pandemic have been assessed by the Board. Due to the actions that the board have taken this is not having a detrimental impact on its financial performance. The Charity has sufficient financial resources, including the support of its bankers to be able to meet short term debt as it falls due. As a consequence, the directors believe that the Charity is well placed to manage its business risks successfully despite the current uncertain economic outlook related to the Covid-19 pandemic and the financial concerns raised earlier in the year.

The directors are taking all available steps to efficiently manage cash flow, to reduce costs and to plan appropriate commercial actions to take during this period of instability across the UK economy. This includes exploring all available support being made available from the UK Government.

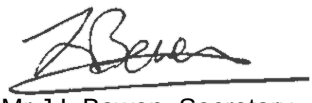
After reviewing the Charity's forecasts and projections and obtaining additional loan funding through the Governments available loan schemes, the directors have a reasonable expectation that the Charity has adequate resources to continue operational existence for the foreseeable future. The directors therefore believe that it remains appropriate to prepare the financial statements on a going concern basis.

Plans for future periods

Crossgate currently has both online and in-person services on Sunday morning. However, one of the core principles is that of Small Groups and we see these as the foundation of our Church 'family' enabling members to invite new people to various groups throughout the week outside a regular church service. The development and continuation of small groups is to be extended and pushed as a key ministry area.

Our work with other faith based and secular organisations, government agencies and local community groups continues to flourish, in particular, with Open Arms Ministries in Kenya. It is our aim to continue to develop these relationships, with the aim of 'Loving People and Transforming Lives'.

Signed by order of the trustees:



Mr J L Bowen, Secretary Date: 21 September 2022

CROSSGATE CHURCH LTD

INDEPENDENT EXAMINATION REPORT

YEAR ENDED 31 DECEMBER 2021

I report to the Charity trustees on my examination of the accounts of the Company for the year ended 31 December 2021, which are set out on pages 8 to 23.

Responsibilities and basis of report

As the Charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA, which is one of the listed bodies.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Grayson FCCA
For and on behalf of UHY Hacker Young Manchester LLP

Chartered Accountants
St James Building
79 Oxford Street
Manchester
M1 6HT

Date: 21 September 2022

CROSSGATE CHURCH LTD

STATEMENT OF FINANCIAL ACTIVITIES (INCL INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 DECEMBER 2021

	Note	2021 Unrestricted funds £	2021 Restricted funds £	2021 Total £	2020 Total £
Income and endowments from:					
Donations and legacies	**3**	393,880	20,634	414,514	516,763
Charitable activities	**4**	51,164	-	51,164	13,235
Investments		19,994	-	19,994	13
Other		11,871	-	11,871	9,098
Total income		476,909	20,634	497,543	539,109
Expenditure on:					
Charitable activities	**5**	444,122	1,907	446,029	519,449
Total expenditure		444,122	1,907	446,029	519,449
Net income / (expenditure)		32,787	18,727	51,514	19,660
Transfers between funds		2,647	(2,647)	-	-
Net movement in funds		35,434	16,080	51,514	19,660
Reconciliation of funds:					
Total funds brought forward		1,117,141	36,894	1,154,035	1,134,375
Total funds carried forward	**16**	1,152,575	52,974	1,205,549	1,154,035

The Statement of Financial Activities includes all gains and losses in the year.

All of the above amounts relate to continuing activities

CROSSGATE CHURCH LTD

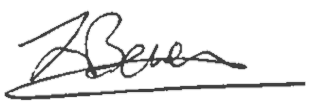
BALANCE SHEET

YEAR ENDED 31 DECEMBER 2021

	Note	2021 Unrestricted funds £	2021 Restricted funds £	2021 Total £	2020 Total £
Fixed assets					
Tangible assets	**9**	1,753,368	5,020	1,758,388	1,787,228
Intangible assets	**10**	411	-	411	617
		1,753,779	5,020	1,758,800	1,787,845
Current assets					
Debtors	**11**	22,094	-	22,094	13,306
Cash at bank and in hand		50,397	47,954	98,351	75,716
		72,491	47,954	120,445	89,022
Creditors: amounts falling due within one year	**12**	(88,038)	-	(88,038)	(46,931)
Net current (liabilities)/assets		(15,547)	47,954	32,406	42,091
Total assets less current liabilities		1,738,232	52,974	1,791,206	1,829,936
Creditors: amounts falling due after more than one year	**13**	(585,657)	-	(585,657)	(675,901)
Net assets		1,152,575	52,974	1,205,549	1,154,035
Charity Funds					
Unrestricted funds		91,426	-	91,426	33,192
Designated fixed asset fund		1,061,149	-	1,061,149	1,083,949
Restricted funds		-	52,974	52,974	36,894
Total funds	**16**	1,152,575	52,974	1,205,549	1,154,035

For the period ended 31 December 2021 the Charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:
The members have not required the Charity to obtain an audit of its accounts for the year in question in accordance with section 476; and the trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. The financial statements were approved by the members of the committee and authorised for issue on 21 September 2022 and are signed on their behalf by:



Mr J L Bowen, Trustee

Company registration number: 06057378

CROSSGATE CHURCH LTD

STATEMENT OF CASH FLOWS

YEAR ENDED 31 DECEMBER 2021

	Note	2021 £	2020 £
Cash flow from operating activities	**21**	46,913	44,050
Cash flow from investing activities			
Investment income		19,994	13
Purchase of tangible fixed assets		(1,942)	(25,239)
Proceeds in disposal of tangible assets		4,629	-
		22,681	(25,226)
Cash flow from financing activities			
Repayment of borrowings		(46,958)	(30,464)
New loans		-	50,000
		(46,958)	19,536
Net increase/(decrease) in cash and cash equivalents		22,636	38,360
Cash and cash equivalents at 1 January 2021		75,715	37,355
Cash and cash equivalents at 31 December 2021		98,351	75,715
Cash and cash equivalents consists of:			
Cash at bank and in hand		98,351	75,715
Cash and cash equivalents at 31 December 2021		98,351	75,715

1 Accounting policies

Legal form

The charity constitutes a limited company, limited by guarantee as defined by the Companies Act 2006, incorporated in England and Wales. The registered office is The Benchmark, 25 Ribbleton Street, Preston, Lancashire, PR1 5BA.

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) which became effective 1 January 2015, the Financial Reporting Standard 102 and the Companies Act 2006.

Crossgate Church Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest £.

Preparation of the accounts on a going concern basis

Like many similar charities, Crossgate Church Ltd is reliant on donations and voluntary giving, the receipt of which can be unpredictable in terms of value and timing. However, the trustees are hopeful that giving will continue to remain at similar levels seen in previous years, and forecasts have been prepared on this basis. Therefore, the trustees have, at the time of approving the financial statements, a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when the funds are raised for particular restricted purposes.

1 Accounting policies (continued)

Resourced Expensed

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable objectives includes the costs of charitable activities undertaken directly to further the purposes of the charity and their associated support costs.

Donated assets and services

Assets donated for ongoing use by the Charity in carrying out its activities are recognised as tangible fixed assets with the corresponding gain recognised as income from donations within the Statement of Financial Activities.

Donated services are recognised as an expense on the Statement of Financial Activities on the basis of the value of the gift to the Charity where the Charity has control over the service, with a corresponding amount recognised as income.

Allocations of support costs

Support costs are those functions that assist the work of the Charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's activities. These costs have been allocated between expenditure on charitable activities on an actual basis where applicable. The remaining support costs have been allocated between each activity based on the proportionate direct costings.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairments.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Freehold property	2% straight line
Kitchen improvements	5% straight line
Technology/security	25% straight line
Fixtures and fittings	25% reducing balance
Motor vehicles	25% reducing balance

Land is not depreciated.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans, concessionary loans and hire purchase agreements which are subsequently measured at amortised cost using the effective interest method.

Operating leases

Rentals payable are charged on a time basis over the lease term.

Concessionary Loans

For concessionary loans repayable on demand, the carrying amount of the loan has not been adjusted to reflect the below prevailing market rates of interest being charged.

Concessionary loans repayable in more than one year have been initially recognised at the amount received with the carrying amount adjusted in subsequent years to reflect repayments and adjusted if necessary for any impairments.

2 Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources, The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimated.

3 Income from donations

	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
Gifts	335,895	1,724	337,619	371,082
Gifts from Lancaster Foundation	-	-	-	50,000
Gift aid	57,985	414	58,399	57,217
Grants	-	18,496	18,496	18,216
Donation from Crossgate Hope	-	-	-	20,248
Donated gifts in kind	-	-	-	-
	393,880	20,634	414,514	516,763

Included within donations is unrestricted income of £393,880 (2020: £469,652) and restricted income of £20,634 (2020: £47,111)

During the year the charity received gifts in kind totalling £nil (2020: £nil).

4 Incoming resources from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
Community based activities	2,408	-	2,408	6,754
Events	47,018	-	47,018	6,139
Youth services	-	-	-	100
Pastoral	1,132	-	1,132	237
Church services	606	-	606	5
	51,164	-	51,164	13,235

Income from charitable activities was £51,164 (2020: £13,235). All such income was unrestricted in the current and previous year.

5 Analysis of expenditure on charitable activities

Activity	Activities directly undertaken £	Support and governance costs (note 6) £	Total 2021 £	Total 2020 £
Discipleship & Church Events	1,384	1,132	2,516	5,422
Pastoral	6,011	4,916	10,927	3,974
Mission	754	617	1,371	46,169
Children's ministry	1,871	1,530	3,401	5,354
Creative	5,644	4,615	10,259	5,356
Corporate	4,957	4,054	9,011	8,254
Youth	4,186	3,423	7,609	16,919
Church services	141,871	116,028	257,899	258,381
Community based activities	78,685	64,351	143,036	170,732
Irrecoverable VAT	-	-	-	(1,912)
	245,363	**200,666**	**446,029**	**519,449**

Expenditure on charitable activities was £446,029 (2020: £519,449) of which £444.122 (2020: £518,854) was unrestricted and £1,907 (2020: £595) was restricted.

6 Analysis of support and governance costs

	2021	2020
	£	£
Staff costs	130,038	110,605
Rent and room hire	-	-
Electricity, rates and water	-	-
Telephone, internet costs and IT support	6,104	7,375
Legal, professional and accountancy fees	2,375	2,138
Bank charges and loan interest	22,318	21,639
Depreciation	27,561	39,051
Profit/Loss on disposal	(1,202)	-
Insurance	9,695	19,477
Other support costs	3,777	6,531
Irrecoverable VAT	-	(1,912)
	200,666	**204,904**

7 Net incoming resources

	2021	2020
Net resources are stated after charging:	£	£
Depreciation	27,355	39,051
Amortisation	206	-
Operating lease charges	2,464	22,500
Independent examiner's remuneration:		
- Independent examination fee (exclusive of VAT)	2,250	2,250

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2021	2020
	£	£
Wages and salaries	204,524	195,282
Social security costs	10,283	10,216
Pension costs	5,259	4,065
	220,067	**209,563**

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel (continued)

Particulars of employees:

The average number of employees during the year was as follows:

	2021 No	2020 No
Number of staff	13	11

No employees had employee benefits in excess of £60,000 per annum in either the current or prior year.

The Charity trustees were not paid and did not receive any other benefits from employment with the Charity in either the current or prior year, nor did they receive any travel or other reimbursed expenses.

The employee benefits paid to key management personnel during the year was £90,029 (2020: £98,958)

9 Tangible fixed assets

	Freehold property & improvements	Fixtures & fittings	Motor vehicles	Total
	£	£	£	£
Cost:				
At 1 January 2021	**1,829,874**	**131,004**	**9,005**	**1,969,883**
Additions	1,942	-	-	1,942
Disposals	-	-	(6,408)	(6,407)
At 31 December 2021	**1,831,816**	**131,004**	**2,598**	**1,965,418**
Depreciation:				
At 1 January 2021	**68,181**	**111,907**	**2,567**	**182,655**
Charge for the year	19,024	7,269	1,062	27,355
Eliminated on disposals	-	-	(2,980)	(2,980)
At 31 December 2021	**87,205**	**119,176**	**650**	**207,030**
Net book value:				
At 31 December 2021	**1,744,611**	**11,828**	**1,948**	**1,758,388**
At 31 December 2020	**1,761,693**	**19,097**	**6,438**	**1,787,228**

10 Intangible assets

	2021 £
Cost:	
At 1 January 2021	617
Additions	-
At 31 December 2021	**617**
Amortisation:	
At 1 January 2021	-
Charge for the year	206
At 31 December 2021	**206**
Net book value:	
At 31 December 2021	**411**
At 31 December 2020	617

11 Debtors: Amounts falling due within one year

	2021 £	2020 £
Other debtors	21,294	12,477
Prepayments	800	829
	22,094	**13,306**

12 Creditors: Amounts falling within one year

	2021 £	2020 £
Taxation and social security costs	7,394	8,047
Other creditors	13,778	14,656
Accruals	3,581	4,228
Bank loans (note 14)	33,295	-
Bounce back loan	10,000	-
Concessionary loans (note 15)	19,990	20,000
	88,038	**46,931**

13 Creditors: Amounts falling due in more than one year

	2021	2020
	£	£
Bank loans (note 14)	550,379	605,911
Bounce back loan	35,278	50,000
Concessionary loans (note 15)	-	19,990
	585,657	**675,901**

14 Borrowings

Bank loans measured at amortised cost consist of the mortgage which falls due for repayment as follows:

	2021	2020
	£	£
In less than one year	33,295	-
In two to five years	133,179	134,651
In more than five years	417,200	471,260
	583,674	**605,911**

The mortgage is subject to an interest rate of 3% per annum over base rate. The mortgage is repayable over a 19 year period, with monthly repayments of £4,317. The mortgage is secured by way of a first legal charge provided over the freehold properties.

15 Concessionary loans

Concessionary loans fall due for repayment as follows:

	2021	2020
	£	£
In less than one year	19,990	20,000
In two to five years	-	19,990
	19,990	**39,990**

An interest free loan of £100,000 was received during the year ended 31 December 2017 as funding towards the New Home capital project. This is repayable over a 5 year period, with an expected payment of £19,990 in the next 12 months.

16 Analysis of charitable funds

	At 1 January 2021	Incoming resources	Outgoing resources	Transfers	At 31 December 2021
	£	£	£	£	£
Unrestricted funds					
General fund	33,192	476,909	(418,675)	-	91,426
Designated fixed asset fund	1,083,949	-	(25,447)	2,647	1,061,149
	1,117,141	476,909	(444,122)	2,647	1,152,575
Restricted Funds					
New Home	15,358	20,634	(140)	(2,647)	33,205
Crossgate Hope	20,249	-	(1,462)	-	18,788
Creative	1,043	-	(238)	-	805
Youth	244	-	(67)	-	177
	36,894	20,634	(1,907)	(2,647)	52,974
Total funds	**1,154,035**	**497,543**	**(446,029)**	-	**1,205,549**

The New Home fund relates to donations and grant funding received towards the building of a dedicated home for the Church. Upon completion of each stage of the capital work, a transfer is made from the restricted home fund to the designated fixed asset fund. This transfer reflects that the terms of the gifts have been met, and the trustees are now able to use the property for the Charity's general charitable purposes.

The designated fixed asset fund balance carried forward is equal to the book value of fixed assets less the outstanding mortgage and concessionary loans.

The balance carried forward on the New Home fund relates to donations and grants received to fund the refurbishment project, which has been spent during 2021.

The Overseas Mission fund includes donations received towards the work of the Church in Uganda and Macedonia.

The Creative and Youth funds relates to capital grant funding. These funds are reduced by the depreciation charged on such equipment each year.

17 Movement in funds – previous year

	At 1 January 2020	Incoming resources	Outgoing resources	Transfers	At 31 December 2020
	£	£	£	£	£
Unrestricted funds					
General fund	17,298	491,998	(480,398)	4,294	33,192
Designated fixed asset fund	1,114,553	-	(38,456)	7,852	1,083,949
	1,131,851	491,998	(518,854)	12,146	1,117,141
Restricted Funds					
New Home	891	26,862	(249)	(12,146)	15,358
Crossgate Hope	-	20,249	-	-	20,249
Creative	1,268	-	(225)	-	1,043
Youth	365	-	(121)	-	244
	2,524	47,111	(595)	(12,146)	36,894
Total funds	**1,134,375**	**539,109**	**(519,449)**	-	**1,154,035**

18 Analysis of net assets between funds – previous years

	Unrestricted Funds £	Designated fixed asset funds £	Restricted general funds £	At 31 December 2020 £
Fund balances at 31 December 2020 are represented by:				
Tangible fixed assets	-	1,779,850	7,378	1,787,228
Intangible assets	617	-	-	617
Current assets	59,506	-	29,516	89,022
Creditor's falling due within one year	(26,931)	(20,000)	-	(46,931)
Creditor's falling due after one year	-	(675,901)	-	(675,901)
	33,192	1,083,949	36,894	1,154,035

19 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021 Land and Buildings	2021 Other Items	2020 Land and Buildings	2020 Other Items
	£	£	£	£
Within 1 year	-	2,152	22,500	-
Within 2 to 5 years	-	5,103	-	-
	-	**7,255**	**22,500**	**-**

20 Related parties

During the year, the Charity paid £5,621 (2020: £10,039) to Red Sky Core Limited. A company which is controlled by the family of Mr Farrington, the previous Senior Pastor. At 31 December 2021 the charity owed £nil (2020: £nil) to Red Sky Core Limited.

During the year the trustees made donations to the Charity totalling £13,115 (2020: £22,018).

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2021	2020
	£	£
Net movement in funds	51,514	19,660
Depreciation charge	27,561	39,051
Loss on disposal of tangible fixed assets	(1,202)	-
Investment income	(19,994)	(13)
Movement in debtors	(8,788)	3,708
Movement in creditors	(2,178)	(18,355)
	46,913	44,050

23 Taxation

As a charity, Crossgate Hope Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

CROSSGATE CHURCH LTD

England & Wales - Charity number 1119350

Accounts

Company registration No. 06057378 (England & Wales)
Charity No. 1119350

Crossgate Church Ltd

Company Limited by Guarantee

Report and Financial Statements

For The Year Ended 31 December 2020

CROSSGATE CHURCH LTD

TRUSTEES REPORT & FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2020

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CROSSGATE CHURCH LTD

CHARITY REFERENCE & ADMINISTRATIVE DETAILS

YEAR ENDED 31 DECEMBER 2020

Registered charity name	Crossgate Church Ltd
Charity registration number	1119350
Company registration number	06057378
Registered office	The Benchmark 25 Ribbleton Street Preston Lancashire PR1 5BA

Trustees

Mr W J Bagley	Resigned 29 July 2020
Mrs D Mayers	Resigned 29 July 2020
Mrs J A Auta	Resigned 2 November 2020
Mr J L Bowen	
Mr M Saville	Resigned 20 January 2020
Mr S Barratt	Appointed 21 June 2020 and resigned 14 July 2021
Mr A Gardner	Appointed 21 June 2020
Mr R G Awde	Appointed 14 July 2021
Mr I K Ferguson	Appointed 14 July 2021

Secretary	Mr J L Bowen
Key Management personnel	Mr R Farrington (Senior Pastor) Mr B Farrington (Pastor) Mr J Wright (Pastor)
Independent examiner	UHY Hacker Young Manchester LLP Chartered Accountants St James Building 79 Oxford Street Manchester M1 6HT

CROSSGATE CHURCH LTD

TRUSTEES' ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2020

The Trustees of the Charity, who are also Directors of the Company for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 December 2020.

Objectives and activities
The Charity exists in order to demonstrate the love of God in word and action, provide worship facilities to the membership and wider congregation and to provide fellowship and support for each other.

The Charity's vision is: To make fully devoted followers of Jesus Christ and the Charity hopes to achieve this through a biblically based purpose centred on two passages, Mark 12:30-31 and Matthew 28:19-20 (Jesus' Great Commandment and Great Commission) which describe loving God, loving your neighbour, making disciples and teaching Jesus' commandments. Crossgate Church summarises this purpose with the phrase:

To be a Christ Centred Community, Loving People Transforming Lives

This purpose encompasses and encourages the Charity's activities both internally and externally. The Charity continues to teach and demonstrate the love of God in Preston, offer multiple worship services throughout the week and provide both spiritual and tangible support for membership and the wider public. Simultaneously it extends its charitable work to meet a variety of social, spiritual and economic needs in the community, regardless of background, race or creed whilst keeping Jesus at the centre with the belief that it is not charitable action making a difference in their life but His transforming power.

The strategies we employ to fulfil our aims and objectives can be classified into two broad areas; looking inwards and looking outwards.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Looking Inwards
Sunday morning services are at the heart of Crossgate's ministry and offer a place where everybody can connect spiritually and meet with God through bible-based teaching, vibrant, modern and energetic worship and prayer. After a successful trial period at the end of 2019, the start of 2020 continued with 2 services each Sunday morning. This meant that Crossgate first met at 9:30am each Sunday, with a second, identical, service at 11:30am. Despite having challenges practically in terms of volunteer numbers and getting timings right this has continued to be successful for Crossgate, allowing more people to enjoy Sunday morning services and engage with the Church on a weekly basis. Each Sunday the congregation are encouraged to share and pray for each other in a safe environment, offering support and encouragement to each other. There is also a practical element where visitors and guests can be introduced to the church via the 'Info Point' which keeps track of guest numbers and encourages sign ups to small group's which happen during the week in various guises. We believe that strong small groups are the foundation to a healthy church and seek to encourage community through small groups, as a growing church we are aware that this can often lead to isolation and people feeling left out, small groups are a way to combat this and strengthen community.

Sunday Services offer programmes for all ages with our Kids Church and Axis programmes held weekly for toddlers up to high school ages. There is also a parent and child room with comfortable seating, toys and a TV with live video stream of the main service for parents with younger babies. Sunday evening sees the main auditorium transformed for the Youth service 'Element' which hosts appropriate teaching and worship for 11-18 year olds. The Youth also have regular 'hangouts' which are casual events and an opportunity for young people to meet and engage with each other on a social level at various locations – such as cinema trips, movie nights and attending other local events.

Although Sunday morning is the busiest service attended, there are a number of classes and courses running throughout the week. Faith and evangelistic based courses such as Alpha and Christian Essentials support the charity's vision in making fully devoted followers of Jesus Christ. Simultaneously there are over 30 'small groups' which meet throughout the week at various locations for numerous purposes, often with a practical aspect, hobby or theme.

Crossgate also puts on a meal on the first Sunday of every month. This is for anyone who wants to come and is held immediately after the Sunday Service, tickets are only £5 which includes a main course, dessert, and drinks. These are hugely popular and are a way not only for a congregation to spend time with friends but also to meet and engage with new people outside their usual social circles. This is particularly important for lonely members of our church who value the time spent with them and it has become a regular event in the calendar for many, especially from the older generations.

Most of the above was only possible for the first 3 months of 2020 as we were then faced by the global pandemic, Covid 19. This obviously had a major impact on the church and the whole community and significantly affected Crossgate with its plans for the year. However, this presented a new opportunity to reach people in a different way and it was incredible seeing God's hand on His church and the city of Preston during this time. The first lockdown began on 23rd March 21 so we were no longer able to meet together as a church from this date, but this was also the start of our online church. Crossgate had been reviewing and considering starting an online church for approximately 18 months, prior to Covid, but the finances and resources were never available to pursue this, however, following the countries lock down, Crossgate immediately made the arrangements to implement online church services straight away and streamed the first service on Sunday 20th March.

This was hugely successful throughout 2020. There were some minor hiccups in the start and additional equipment was required to ensure Crossgate were able to provide a professional and high-quality service, this was costly, but members donated the finances required.

Throughout lockdown Crossgate's main areas of focus was communication, community and care. 16 hubs were formed across the community, members of the church volunteered to lead a hub in their area and became responsible for communications with the members of their hub. Crossgate encouraged regular interactions within the hubs to ensure communication, community and care was maintained for all throughout the period. Crossgate also prepared meals for vulnerable members of the church and the community to support during this time. This continued each week throughout 2020 and basic groceries were also donated to those who needed as well as the meals. On average over 200 meals were prepared and 25 bags of groceries were delivered per week and over 8,800 meals were prepared and delivered throughout 2020. When the hub leaders dropped off the meals, they would stop and communicate, support and encourage the recipient from a safe distance. For many recipients, and many volunteers, this was the only weekly interaction, and this became a real lifeline for many people in our community as we journeyed through a strange and unprecedented period of time together. This is just one example of how members of our church stepped up to serve God by serving our community during this period, and we saw lives changed through these interactions.

The church re-opened briefly in 2020 before closing for the second lockdown and then re-opened again in December 2020 in line with Government guidance. Significant restrictions and limitations were put in place to ensure everyone remained safe whilst in the building. We were blown away by the success of the online services and identified it allowed many more people to engage with our Sunday morning services in praise and worship from all over the world than was previously possible. For instance, prior to Covid, we would typically have 300-500 attendees across the two services, however, during lockdown we regularly had around 300 online viewers and over 1000 Youtube viewers. On Sunday 26th April for instance, the online service was attended by 377 live stream viewers, followed by 3,200 viewers via Youtube on catch up. The online church services were then considered as a new ministry that must continue in to the future, therefore, we made arrangements to ensure the recording and live streaming would continue and be conducted at the same time as in person services.

The return of in person services brought a time of much needed relief, peace and interaction for many of our members and it was incredible to be together again as a community. As numbers were very limited, members had to sign up online to attend, which grew and restrictions were reduced and our policies improved. Both the in person service and the online service continued to be a great success throughout 2020.

Looking Outwards

Crossgate is still dedicated to the ongoing building programme within 'Landmark' however this has not changed the aim of Crossgate in meeting the needs of the world around us and there are continual opportunities to do so.

Crossgate's sister charity, Serve Our Community, was rebranded and named 'Crossgate Hope' in October 2018 to greater emphasise the relationship between the two charities and this has been widely regarded as a successful and meaningful change, strengthening the dynamic between both charities and allowing members to have a more conscious awareness of the work done outside the Church.

We work closely with 3 local prisons in a number of ways. Practically HMP Preston use Landmark and Benchmark for probation training for prisoners, as well as other training purposes. We also have a small number of prisoners helping with our community work from HMP Kirkham. Crossgate has a team of volunteers who support the existing chaplaincy team in HMP Wymott. The Volunteers from Kirkham work in the Charity Shop, midweek on Church projects and also occasionally on a Sunday morning (setting up chairs, preparing food for the monthly meal etc).

Our Youth team was restructured late in 2019 and Crossgate has split the Youth Ministry into age groups with an appropriate worker for each department. Although a big change in stepping away from an organisation that has supported Crossgate in the past, PAIS, it was felt that this was the right move to ensure the accountability and ownership of the future of the Youth Ministry instead of depending on different volunteers on an annual cycle. The Youth Team supports local schools, speaking in RE classes and assemblies as well as attending lunch clubs, Christian Unions and small groups. 2019 also saw the addition of a Student Ministry set up to serve the students of UCLan University. Sadly, this was massively restricted by Covid, instead, all interactions, were online based using Zoom or WhatsApp. As the student's ministry was only just started, it was very difficult to get this off the ground with online interaction only. We also saw a significant reduction in our committed youth during this season as the lock down restrictions made interactions very difficult.

Crossgate worked closely with HopeBags, an initiative set up by a young member of the church which hands out reusable bags full of essential items (toothbrush, foil blanket, wipes, tissues, energy snacks, water, socks etc) to the homeless and those less fortunate. All of these activities aim to address the unmet needs of the different people we meet through person-centred services. Our aim is to make a powerful change in people's lives and impact them to make a lasting difference. The family who set up HopeBags moved on from Crossgate in October 2020 and the initiative was therefore closed at this time. Any donations that had been given to church for HopeBags was donated to a charity supporting homeless people at that time.

Our 'Lift' ministry collects and transports members to the Sunday morning/evening service and our midweek 'Seasons' programme who otherwise wouldn't be able to attend.

The Church coffee shop 'Redwood Coffee' which is located within Landmark was only open for the first 3 months of the year, but then this too had to close due to the pandemic. It is intended to remain open to the public and is of particular importance to HMP Preston who use it on a regular basis for visitors and family members.

In 2019 a large team of 14 visited and supported various projects of Open Arms Ministries in Kenya. This was planned again for 2020 but sadly this had to be cancelled due to Covid 19 and the subsequent travel restrictions.

The church works closely with other churches and organisations both locally and nationwide; the Senior Pastor, Ron Farrington, sits on the board of Churches Together in Lancashire and the Pastors are members of a UK Leadership Network that meets bi-annually.

Crossgate Church is blessed to be seen as a church of influence and significance and fully appreciates the opportunities that are offered to serve the local community and wider afield. This is particularly relevant within the immediate community and the relationship that has been developed with HMP Preston.

Across the generations Crossgate Church is blessed to be able to be the 'hands and feet' of Jesus to those in need, whether it be close to home or overseas.

Achievements and performance

The continuation of Landmark's building and development work throughout the year has been the ongoing story for Crossgate Church. The gradual transformation from a garage and warehouse to a multi-functional place of worship continues to be a story of both encouragement and ambition for the future of the Church in Preston. This major project is overseen by a dedicated building team made up of industry experts and professionals. The venue serves both members of the Church and the local community with groups such as Slimming World, exercise groups and specific ministry areas.

The Charity continues to approach the building work phase-by-phase which means that much of the major construction work on the ground floor was completed in 2017 however it has taken until 2019 for the first floor, staircases and lift to be installed throughout the year and these were significant hurdles to cross both financially and practically.

The café area has increased its service for HMP Preston and operated as a visitor centre for families of inmates at the start of the year. Going forwards this is an area of development and growth once Covid 19 restrictions are lifted.

As the building work continues this is naturally a significant area of both fund raising and expenditure, most of which is funded by the membership of Crossgate Church through bi-annual 'Imagine Gift Days'. However, these gift days, were postponed in 2020 due to the pandemic.

Despite Covid 19, the day-to-day activities of the charity have continued wherever possible. Programmes, meetings and seminars have been run throughout the year using zoom.

The Global Leadership Summit was hosted by Crossgate, at landmark for the 3 years prior, however, this sadly had to be cancelled in 2020 due to the Covid 19 pandemic. This two-day leadership development event catered for church and secular business leaders from across the North West of England and is a global event that we are privileged to host as part of an ongoing relationship.

In December we had multiple Christmas events, our Christmas Celebration Services were once again a great success both online and in person. Sadly, we were not able to host our Carol Service in HMP Preston this year due to the pandemic restrictions but look forward to leading this service in the future. The church was involved in distributing Christmas assistance to over 200 households by way of food hampers, Christmas lunch, gift bags, white goods, and gifts to children to those known to us through CAP, the Community Hub, Inside out and also to those who were nominated through our partnerships with other organisations, social services and local schools.

Structure, governance and management

The Charity is controlled by its governing document, a Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Following a review of the governance structure of the Charity in 2015 the previously separate groups of Trustees and Elders were consolidated into a new, single 'Leadership Board' in March 2016. The purpose of this change was to improve communication, facilitate management efficiency and streamline decision making. The Board provides accountability and oversight for both the spiritual aspects and legal responsibilities of the charity.

Suitable candidates for new Trustees are identified and discussed by the current Trustees and Senior Pastor. Consensus is required on candidates to take forward before the appointment process proceeds further. A candidate evaluation and interview process then take place. Successful candidates are then announced to the Membership and, provided there are no objections, the new Trustees are formally appointed. If objections are raised, the Trustees will seek to clarify and endeavour to resolve the issue. However, should any doubt remain as to the integrity of the person in question, then approval will not be granted.

New Trustees are required to sign a copy of the Charity 'Statement of Affirmation' confirming they have not been disqualified from acting as a Trustee, they have no criminal record and their personal financial affairs are above reproach. They are also given a copy of the latest available accounts, a copy of the Charity Commission publication 'The Essential Trustee - What You Need to Know' and a copy of the Memorandum and Articles of Association for information and reference.

Organisational structure
The day-to-day running of Crossgate Church is shouldered mainly by the Church Staff, under the leadership of the Senior Pastor and two Pastors (Senior Leadership Team), who have been equipped by the Trustees to carry out their duties within an agreed process. The Senior Pastor attends Trustees meetings and acts as intermediary between the Trustees and the Staff Team.

The three Pastors and the Leadership Board are ultimately responsible for the spiritual health of the Church and oversee the pastoral care of the Congregation. They constantly seek to determine God's will for Crossgate Church, in order that they may lead the Church forward both in vision and direction. Within this remit they also strive to empower and release key people within the various Ministries. Ministry Leaders are directly responsible to the Pastors, who meet on a weekly basis.

During 2020 there was an average of 15 staff receiving some level of remuneration from the church through the year.

Relationships between the charity and related parties
None of our Trustees receive remuneration or other benefit from their work with the Charity. Any connection between a Trustee or senior manager of the charity with a partner organisation or supplier must be disclosed to the Trustees in the same way as any other contractual relationship with a related party and this is acknowledged within the Conflict of Interest policy.

The Charity has a close relationship with Serve our Community (Crossgate Hope as of January 2019), a charity which shares the Christian foundation of the church and seeks to put this into practice by striving to meet the needs of people in the local community, regardless of their background, ethnicity, social status or beliefs. The two charities have common Trustees and work closely together.

Pay policy for senior staff
The Directors comprise the Board of Directors, who are the charity's Trustees, and the Senior Management Team comprise the key management personnel of the Charity, in charge of directing and controlling, running and operating the Charity on a day-to-day basis. The Senior Management Team comprises of Ron Farrington (Senior Pastor), Ben Farrington (Pastor) and Josh Wright (Pastor).

All Directors give their time freely and no Director received remuneration in the year.

The pay of the senior staff is reviewed annually. A salary framework for all roles within the church is in place. This has been benchmarked against pay levels in other similar organisations of comparable size. In addition to defining pay bandings for each role type this framework also provides a mechanism by which staff can be awarded pay increments in recognition of additional responsibilities.

Volunteers
The Trustees wish to place on record their undoubted appreciation of the tireless work carried out by volunteers on behalf of the Charity, without which the Church could not continue in its present form.

Risk management
The trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud irregularity and error.

Trustee approval is required for all significant items of expenditure. Receipts or invoices are required in support of payments and these are allocated against the appropriate cost centres in our accounting system to ensure that an audit trail is provided for all expenditure.

Appropriate insurance cover is in place and is regularly reviewed to ensure that the charity's risks are managed properly. We are adequately covered for Public and Employers Liability Insurance.

It is a requirement that all Trustees and persons working with children and/or vulnerable adults are cleared by the Police under the Disclosure and Barring Service scheme. The charity also subscribes to the Churches Child Protection Advisory Service to ensure compliance with the rules and regulations relating to children and vulnerable adults. Safeguarding is a priority of the charity and a dedicated safeguarding team comprising of a Leader and 2 deputies (split into age-appropriate groups) meet regularly for updates and to discuss potential safeguarding issues. This is also in close communication with CCPAS, an independent Christian safeguarding charity.

Financial review
During the year ended 31 December 2020 the Charity received total incoming resources of £539,109 of which £47,111 was received as restricted funding. Costs of £519,449 were incurred in connection with the delivery of direct charitable activities and associated support costs.

Included within this year's incoming resources are donations received from the 'Gift Days', held to raise money for the new building, and grants received. The Trustees would like to thank all those people and organisations who have given so generously in support of the church new home.

No material costs associated with fundraising were incurred during the year.

The significant levels of donations enabled the refurbishments on the new church home, Landmark, alongside the ongoing delivery of the charitable activities of the church.

The Charity's main source of regular income is support from the membership. There is never certainty over the levels of donations that the Charity receives.

As the development of the building progresses, there will increasingly be opportunity to rent out rooms in order to generate investment income, 2020 has seen some progress in this area but this has obviously been directly impacted by the Covid 19 pandemic.

Reserves policy
At 31 December 2020 the Charity held total funds· of £1,154,035 of which £36,894 was restricted for future use, as detailed in note 16. Unrestricted funds totalled £1,117,141, which included the designated fixed asset fund of £1,083,949, leaving available, general unrestricted funds of £33,192.

It is intended that sufficient reserves are retained in order to enable the Charity to undertake its financial commitments for a minimum of two months. The level of available, liquid unrestricted funds carried forward at 31 December 2020 was therefore less than this target. The trustees intend to gradually increase the levels of reserves over the medium term to the level required by this policy.

Going concern
The risks related to the Covid-19 pandemic have been assessed by the Board. Due to the actions that the board have taken this is not having a detrimental impact on its financial performance. The company has sufficient financial resources, including the support of its bankers to be able to meet short term debt as it falls due. As a consequence, the directors believe that the company is well placed to manage its business risks successfully despite the current uncertain economic outlook related to the Covid-19 pandemic.

The directors are taking all available steps to efficiently manage cash flow, to reduce costs and to plan appropriate commercial actions to take during this period of instability across the UK economy. This includes exploring all available support being made available from the UK Government.

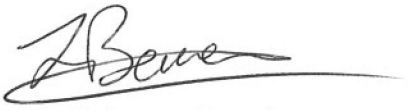
After reviewing the company's forecasts and projections and obtaining additional loan funding through the Governments available loan schemes, the directors have a reasonable expectation that the company has adequate resources to continue operational existence for the foreseeable future. The directors therefore believe that it remains appropriate to prepare the financial statements on a going concern basis.

Plans for future periods

Crossgate currently has both online and in-person services on Sunday morning. However, one of the core principles is that of Small Groups and we see these as the foundation of our Church 'family' enabling members to invite new people to various groups throughout the week outside a regular church service. The development and continuation of small groups is to be extended and pushed as a key ministry area.

Our work with other faith based and secular organisations, government agencies and local community groups continues to flourish, in particular, with Open Arms Ministries in Kenya. It is our aim to continue to develop these relationships, with the aim of 'Loving People and Transforming Lives'.

Signed by order of the trustees:



Mr J L Bowen, Secretary

Date: 27 September 2021

CROSSGATE CHURCH LTD

INDEPENDENT EXAMINATION REPORT

YEAR ENDED 31 DECEMBER 2020

I report to the Charity trustees on my examination of the accounts of the Company for the year ended 31 December 2020, which are set out on pages 9 to 24.

Responsibilities and basis of report

As the Charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ACCA, which is one of the listed bodies.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Grayson FCCA
For and on behalf of UHY Hacker Young Manchester LLP

Chartered Accountants
St James Building
79 Oxford Street
Manchester
M1 6HT

Date: 27 September 2021

CROSSGATE CHURCH LTD

STATEMENT OF FINANCIAL ACTIVITIES (INCL INCOME AND EXPENDITURE ACCOUNT)

YEAR ENDED 31 DECEMBER 2020

	Note	2020 Unrestricted funds £	2020 Restricted funds £	2020 Total £	2019 Total £
Income and endowments from:					
Donations and legacies	3	469,652	47,111	516,763	483,265
Charitable activities	4	13,235	-	13,235	47,782
Investments		13	-	13	63
Other		9,098	-	9,098	9,457
Total income		491,998	47,111	539,109	540,567
Expenditure on:					
Charitable activities	5	518,854	595	519,449	496,556
Total expenditure		518,854	595	519,449	496,556
Net income / (expenditure)		(26,856)	46,516	19,660	44,011
Transfers between funds		12,146	(12,146)	-	-
Net movement in funds		(14,710)	34,370	19,660	44,011
Reconciliation of funds:					
Total funds brought forward		1,131,851	2,524	1,134,375	1,090,364
Total funds carried forward	16	1,117,141	36,894	1,154,035	1,134,375

The Statement of Financial Activities includes all gains and losses in the year.

All of the above amounts relate to continuing activities

CROSSGATE CHURCH LTD

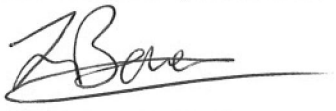
BALANCE SHEET

YEAR ENDED 31 DECEMBER 2020

	Note	Unrestricted funds £	2020 Restricted funds £	Total £	2019 Total £
Fixed assets					
Tangible assets	9	1,779,850	7,378	1,787,228	1,793,348
Intangible assets	10	617	-	617	-
		1,780,467	7,378	1,787,845	1,793,348
Current assets					
Debtors	11	13,306	-	13,306	17,014
Cash at bank and in hand		46,200	29,516	75,716	37,355
		59,506	29,516	89,022	54,369
Creditors: amounts falling due within one year	12	(46,931)	-	(46,931)	(76,320)
Net current assets/(liabilities)		12,575	29,516	42,091	(21,951)
Total assets less current liabilities		1,793,042	36,894	1,829,936	1,771,397
Creditors: amounts falling due after more than one year	13	(675,901)	-	(675,901)	(637,022)
Net assets		1,117,141	36,894	1,154,035	1,134,375
Charity Funds					
Restricted funds		33,192	-	33,192	2,524
Designated fixed asset fund		1,083,949	-	1,083,949	1,114,553
Unrestricted funds		-	36,894	36,894	17,298
Total funds	16	1,117,141	36,894	1,154,035	1,134,375

For the period ended 31 December 2020 the Charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:
The members have not required the Charity to obtain an audit of its accounts for the year in question in accordance with section 476; and the trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. The financial statements were approved by the members of the committee and authorised for issue on 27 September 2021 and are signed on their behalf by:



Mr J L Bowen, Trustee

Company registration number: 06057378

CROSSGATE CHURCH LTD

STATEMENT OF CASH FLOWS

YEAR ENDED 31 DECEMBER 2020

	Note	2020 £	2019 £
Cash flow from operating activities	**21**	44,050	91,871
Cash flow from investing activities			
Investment income		13	63
Purchase of tangible fixed assets		(25,239)	(85,258)
		(25,226)	(85,195)
Cash flow from financing activities			
Repayment of borrowings		(30,464)	(17,612)
Payment of finance lease obligations		-	(9,660)
New loans		50,000	-
		19,536	(27,272)
Net increase/(decrease) in cash and cash equivalents		38,360	(20,596)
Cash and cash equivalents at 1 January 2020		37,355	57,951
Cash and cash equivalents at 31 December 2020		75,715	37,355
Cash and cash equivalents consists of:			
Cash at bank and in hand		75,715	37,355
Cash and cash equivalents at 31 December 2020		75,715	37,355

1 Accounting policies

Legal form

The charity constitutes a limited company, limited by guarantee as defined by the Companies Act 2006, incorporated in England and Wales. The registered office is The Benchmark, 25 Ribbleton Street, Preston, Lancashire, PR1 5BA.

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) which became effective 1 January 2015, the Financial Reporting Standard 102 and the Companies Act 2006.

Crossgate Church Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest £.

Preparation of the accounts on a going concern basis

Like many similar charities, Crossgate Church Ltd is reliant on donations and voluntary giving, the receipt of which can be unpredictable in terms of value and timing. However, the trustees are hopeful that giving will continue to remain at similar levels seen in previous years, and forecasts have been prepared on this basis. Therefore the trustees have, at the time of approving the financial statements, a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when the funds are raised for particular restricted purposes.

1 **Accounting policies (continued)**

Resourced Expensed

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable objectives includes the costs of charitable activities undertaken directly to further the purposes of the charity and their associated support costs.

Donated assets and services

Assets donated for ongoing use by the Charity in carrying out its activities are recognised as tangible fixed assets with the corresponding gain recognised as income from donations within the Statement of Financial Activities.

Donated services are recognised as an expense on the Statement of Financial Activities on the basis of the value of the gift to the Charity where the Charity has control over the service, with a corresponding amount recognised as income.

Allocations of support costs

Support costs are those functions that assist the work of the Charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charity's activities. These costs have been allocated between expenditure on charitable activities on an actual basis where applicable. The remaining support costs have been allocated between each activity based on the proportionate direct costings.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairments.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Freehold property	2% straight line
Kitchen improvements	5% straight line
Technology/security	25% straight line
Fixtures and fittings	25% reducing balance
Motor vehicles	25% reducing balance

Land is not depreciated.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans, concessionary loans and hire purchase agreements which are subsequently measured at amortised cost using the effective interest method.

Operating leases

Rentals payable are charged on a time basis over the lease term.

Concessionary Loans

For concessionary loans repayable on demand, the carrying amount of the loan has not been adjusted to reflect the below prevailing market rates of interest being charged.

Concessionary loans repayable in more than one year have been initially recognised at the amount received with the carrying amount adjusted in subsequent years to reflect repayments and adjusted if necessary for any impairments.

2 Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are require to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources, The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimated.

3 Income from donations

	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Gifts	362,681	8,402	371,082	363,892
Gifts from Lancaster Foundation	50,000	-	50,000	50,000
Gift aid	56,972	245	57,217	66,873
Grants	-	18,216	18,216	-
Donation from Crossgate Hope	-	20,249	20,249	-
Donated gifts in kind	-	-	-	2,500
	469,652	47,111	516,763	483,265

Included within donations is unrestricted income of £469,652 (2019: £400,031) and restricted income of £47,111 (2019: £83,234)

During the year the charity received gifts in kind totalling £nil (2019: £2,500).

4 Incoming resources from charitable activities

	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Community based activities	6,754	-	6,754	23,183
Events	6,139	-	6,139	22,258
Youth services	100	-	100	430
Pastoral	237	-	237	398
Church services	5	-	5	1,514
	13,235	-	13,235	47,782

Income from charitable activities was £13,235 (2019: £47,782). All such income was unrestricted in the current and previous year.

5 Analysis of expenditure on charitable activities

Activity	Activities directly undertaken £	Support and governance costs (note 6) £	Total 2020 £	Total 2019 £
Discipleship & Church Events	2,242	3,180	5,422	4,898
Pastoral	1,643	2,331	3,974	21,783
Mission	19,422	27,547	46,169	3,281
Children's ministry	2,214	3,140	5,354	9,477
Creative	2,215	3,141	5,356	19,910
Corporate	3,413	4,841	8,254	27,723
Youth	6,996	9,923	16,919	33,707
Church services	205,801	52,580	258,381	283,034
Community based activities	70,599	100,133	170,732	84,903
Irrecoverable VAT	-	(1,912)	(1,912)	7,840
	314,545	**204,904**	**519,449**	**496,556**

Expenditure on charitable activities was £519,449 (2019: £496,556) of which £518,854 (2019: £495,763) was unrestricted and £595 (2019: £793) was restricted.

6 Analysis of support and governance costs

	2020	2019
	£	£
Staff costs	110,605	65,844
Rent and room hire	-	500
Electricity, rates and water	-	6,755
Telephone, internet costs and IT support	7,375	6,159
Legal, professional and accountancy fees	2,138	7,050
Bank charges and loan interest	21,639	23,420
Depreciation	39,051	39,584
Insurance	19,477	11,177
Other support costs	6,531	8,611
Irrecoverable VAT	(1,912)	7,840
	204,904	**176,940**

7 Net incoming resources

Net resources are stated after charging:	2020 £	2019 £
Depreciation	39,051	39,584
Operating lease charges	22,500	22,500
Independent examiner's remuneration:		
- Independent examination fee (exclusive of VAT)	2,250	2,250

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2020	2019
	£	£
Wages and salaries	195,282	153,043
Social security costs	10,216	8,033
Pension costs	4,065	3,724
	209,563	**164,799**

8 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel (continued)

Particulars of employees:

The average number of employees during the year was as follows:

	2020 No	2019 No
Number of staff	11	8

No employees had employee benefits in excess of £60,000 per annum in either the current or prior year.

The Charity trustees were not paid and did not receive any other benefits from employment with the Charity in either the current or prior year, nor did they receive any travel or other reimbursed expenses.

The employee benefits paid to key management personnel during the year was £98,958 (2019: £98,786)

9 Tangible fixed assets

	Freehold property £	Fixtures & fittings £	Motor vehicles £	Total £
Cost:				
At 1 January 2020	**1,804,635**	**127,182**	**5,135**	**1,936,952**
Additions	25,239	-	-	25,239
Additions – business combination	-	3,822	3,870	7,692
At 31 December 2020	**1,829,874**	**131,004**	**9,005**	**1,969,883**
Depreciation:				
At 1 January 2020	**48,529**	**93,364**	**1,711**	**143,604**
Charge for the year	19,652	18,543	856	39,051
At 31 December 2020	**68,181**	**111,907**	**2,567**	**182,655**
Net book value:				
At 31 December 2020	**1,761,693**	**19,097**	**6,438**	**1,787,228**
At 31 December 2019	**1,756,106**	**33,818**	**3,424**	**1,793,348**

Including within the closing net book value are tangible fixed assets with a carrying value of Nil (2019: £nil) which are held under finance leases or hire purchase contracts. The depreciation charged on such assets during the year amounted to Nil (2019: £nil).

10 Intangible assets

	2020	2019
	£	£
Software		
At 1 January 2019	-	-
Additions – business combination	617	-
	617	**-**

11 Debtors: Amounts falling due within one year

	2020	2019
	£	**£**
Other debtors	12,477	4,764
Prepayments	829	12,250
	13,306	**17,014**

12 Creditors: Amounts falling within one year

	2020	2019
	£	**£**
Taxation and social security costs	8,047	6,449
Other creditors	14,656	29,028
Accruals	4,228	1,500
Bank loans (note 14)	-	29,343
Concessionary loans (note 15)	20.000	10,000
	46,931	**76,320**

13 Creditors: Amounts falling due in more than one year

	2020	2019
	£	£
Bank loans (note 14)	605,911	577,032
Bounce back loan	50,000	-
Concessionary loans (note 15)	19,990	59,990
	675,901	**637,022**

14 Borrowings

Bank loans measured at amortised cost consist of the mortgage which falls due for repayment as follows:

	2020	2019
	£	£
In less than one year	-	29,343
In two to five years	134,651	134,651
In more than five years	471,260	442,381
	605,911	**606,375**

The mortgage is subject to an interest rate of 3% per annum over base rate. The mortgage is repayable over a 19 year period, with weekly repayments of £945. The mortgage is secured by way of a first legal charge provided over the freehold properties.

15 Concessionary loans

Concessionary loans fall due for repayment as follows:

	2020	2019
	£	£
In less than one year	20,000	10,000
In two to five years	19,990	59,990
	39,990	**69,990**

An interest free loan of £100,000 was received during the year ended 31 December 2017 as funding towards the New Home capital project. This is repayable over a 5 year period, with an expected annual payment of £10,000 in the next 12 months.

16 Analysis of charitable funds

	At 1 January 2020	Incoming resources	Outgoing resources	Transfers	At 31 December 2020
	£	£	£	£	£
Unrestricted funds					
General fund	17,298	491,998	(480,398)	4,294	33,192
Designated fixed asset fund	1,114,553	-	(38,456)	7,852	1,083,949
	1,131,851	491,998	(518,854)	12,146	1,117,141
Restricted Funds					
New Home	891	26,862	(249)	(12,146)	15,358
Crossgate Hope	-	20,249	-	-	20,249
Creative	1,268	-	(225)	-	1,043
Youth	365	-	(121)	-	244
	2,524	47,111	(595)	(12,146)	36,894
Total funds	**1,134,375**	**539,109**	**(519,449)**	-	**1,154,035**

The New Home fund relates to donations and grant funding received towards the building of a dedicated home for the Church. Upon completion of each stage of the capital work, a transfer is made from the restricted home fund to the designated fixed asset fund. This transfer reflects that the terms of the gifts have been met, and the trustees are now able to use the property for the Charity's general charitable purposes.

The designated fixed asset fund balance carried forward is equal to the book value of fixed assets less the outstanding mortgage and concessionary loans.

The balance carried forward on the New Home fund relates to donations and grants received to fund the refurbishment project, which has been spent during 2020.

The Overseas Mission fund includes donations received towards the work of the Church in Uganda and Macedonia.

The Creative and Youth funds relates to capital grant funding. These funds are reduced by the depreciation charged on such equipment each year.

17 Movement in funds – previous year

	At 1 January 2019	Incoming resources	Outgoing resources	Transfers	At 31 December 2019
	£	£	£	£	£
Unrestricted funds					
General fund	21,012	457,333	(456,972)	(4,075)	17,298
Designated fixed asset fund	1,050,523	-	(38,791)	102,821	1,114,553
	1,071,535	457,333	(495,763)	98,746	1,131,851
Restricted Funds					
New Home	16,652	83,234	(249)	(98,746)	891
Overseas Mission					
Creative	1,691	-	(423)	-	1,268
Youth	486	-	(121)	-	365
	18,829	83,234	(793)	(98,746)	2,524
Total funds	**1,090,364**	**540,567**	**(496,556)**	-	**1,134,375**

18 Analysis of net assets between funds – previous years

	Unrestricted Funds	Designated fixed asset funds	Restricted general funds	At 31 December 2019
	£	£	£	£
Fund balances at 31 December 2019 are represented by:				
Tangible fixed assets	-	1,790,968	2,380	1,793,348
Current assets	49,688	-	4,681	54,369
Creditor's falling due within one year	(32,390)	(39,393)	(4,537)	(76,320)
Creditor's falling due after one year	-	(637,022)	-	(637,022)
	17,298	1,114,553	2,524	1,134,375

19 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2020 Land and Buildings £	2020 Other Items £	2019 Land and Buildings £	2019 Other Items £
Within 1 year	-	-	22,500	-
Within 2 to 5 years	-	-	-	-
	-	-	22,500	-

20 Related parties

The trustees of Crossgate Church Ltd also act as trustees for Crossgate Hope Limited. During the year Crossgate Church Ltd made a donation of £49,796 (2019: £60,368) to Crossgate Hope Limited. At 31 December 2020 Crossgate Hope Limited owed Crossgate Church Ltd £nil (2019: £nil).

Crossgate Hope Limited was closed as at 31 December 2020 and any remaining activities were transferred to Crossgate Church Ltd at book value. Accordingly the remaining assets totalling £20,249 were donated to Crossgate Church Ltd.

During the year, the Charity paid £10,039 (2019: £5,879) to Red Sky Core Limited. A company which is controlled by the family of Mr Farrington, Senior Pastor. At 31 December 2020 the charity owed £nil (2019: £nil) to Red Sky Core Limited.

During the year the trustees made donations to the Charity totalling £22,018 (2019: £30,378).

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2020 £	2019 £
Net movement in funds	19,660	44,011
Depreciation charge	39,051	39,584
Loss on disposal of tangible fixed assets	-	-
Investment income	(13)	(63)
Movement in debtors	3,708	(8,286)
Movement in creditors	(18,355)	16,625
	44,050	91,871

23 Taxation

As a charity, Crossgate Hope Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.