

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

CONTENTS

| | Page |
|--|---------|
| Reference and administrative details of the Charity, its Trustees and advisers | 1 |
| Trustees' report | 2 - 18 |
| Independent auditors' report on the financial statements | 19 - 22 |
| Consolidated statement of financial activities | 23 |
| Consolidated balance sheet | 24 - 25 |
| Charity balance sheet | 26 - 27 |
| Consolidated statement of cash flows | 28 |
| Notes to the financial statements | 29 - 48 |

MILTON KEYNES CHRISTIAN CENTRE
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2020**

Trustees

Fola Komolafe, Chair
Mark Sherratt, Senior Pastor
Billy Ritchie, Associate Pastor
Virginia Brown
Bola Odunlami
Andrew Kiff
Peter Takacs
Omotayo Kufeji
Joseph Amaeze

Company registered number

05982564

Charity registered number

1119304

Registered office

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Oldbrook
Milton Keynes
MK6 2TG

Company secretary

Ian Baird

Independent auditors

MHA MacIntyre Hudson
Chartered Accountants
Moorgate House
201 Silbury Boulevard
Milton Keynes
Buckinghamshire
MK9 1LZ

Bankers

NatWest Bank Plc
501 Silbury Boulevard
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Solicitors

Geldards LLP
Dumfries House
Dumfries Place
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MILTON KEYNES CHRISTIAN CENTRE
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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020

The Trustees present their annual report together with the audited financial statements of the Charity for the year 1 January 2020 to 31 December 2020. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the group and the Charity qualify as small under section 383 of the Companies Act 2006, the Group strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

MKCC provides benefit to the public through its provision of public worship facilities, pastoral care and discipleship courses – both for existing MKCC partners and those from our community who wish to benefit from what we offer. MKCC promotes Christian values and encourages our partners to actively serve others within their local communities and wider afield for the benefit of society as a whole. Details of our activities and the public benefit we provided throughout 2020 are detailed below.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Objectives and activities (continued)

b. Objectives and activities

Milton Keynes Christian Centre exists for the benefit of the public. Our charitable purposes as set out in the objects contained in our memorandum of association are to:

- advance the Christian faith;
- relieve sickness and financial hardship and to promote and preserve good health by the provision of funds, goods or services of any kind including through the provision of counselling and support; and
- advance education

Our vision statement at MKCC is to 'Bring people to Jesus and to equip them to be fully devoted followers of Christ'. Our values are:

- We're passionate about people - Lost people matter to God, so they must matter to us.
- We're committed to community - We do life together, building a loving community.
- We're moving towards maturity - We have made an intentional commitment to grow up in Christ.
- We're saved to serve - We are simply God's servants doing what he equipped us to do and watching him make the difference.
- We're forgiven to forgive - We will share radical grace with others in the same uncompromising way we received it from Christ.
- We're given to generosity - We will lead the way with irrational generosity, we truly believe it is more blessed to give than receive.
- We're bringing our best - We want to excel in all that we do so that we inspire others, honour God and bring a smile to His face.

Our strategic vision inspires us. Over the next five years we see

- A church that is for our city, positioned in the heart of our community; a church that is constantly celebrating people making decisions for Christ and growing in God.
- A church family outworking a unified vision to reach the next generation (equipping parents to be the primary influence on their child's spiritual formation).
- A church making an impact outside the walls of our building – in our community, nation and around the world (sharing the Good News and meeting practical needs).
- A church committed to equipping people for everyday, ordinary life (providing ideas, resources and events to empower people to experience healthy relationships, lead and impact in every sphere of life and grow in God).
- A church where Jesus is famous and all the glory goes to God.

MKCC is a family church that welcomes everyone to join us at one of our Sunday worship services. Before the national lockdown in March 2020, we operated four services each week attended by an average of 1,334 people.

In addition to attending Sunday services, we encourage everyone to engage in a Life Group and meet with others at least once a month. Life Groups encourage the building of community and enable people to do life together. Other core activities that MKCC initiates are children and youth ministries, senior citizens meetings, discipleship courses, a parent and toddler group and a food bank distribution centre. There are numerous opportunities for individuals to volunteer their time serving locally or further afield in projects throughout the world. MKCC operates Tiny Steps Day Nursery, provides accommodation and seeks to make the best use of our facilities through the provision of Strudwicks Coffee Shop and conferencing services. MKCC provides financial support and provision of facilities to our sister organisations Into The Community, registered charity no. 1084287, and LightForce International, registered charity no. 1050871.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Objectives and activities (continued)

c. Achievements and performance

The dust had barely settled from MKCC's 40th-anniversary celebrations when, along with the rest of the World, we entered a year unlike any we have faced before.

A working group was formed in February to consider the implications of the emerging Covid-19 pandemic and its impact on our charitable activities and our service users. As the pandemic gathered pace in March, senior management undertook a financial remodelling process and presented various forecast scenarios to the Governance Board. The Board approved an application for a £150,000 CBILs loan to ensure the charity held sufficient cash reserves through 2020. The loan was secured in May 2020 (repaid in full in May 2021).

Following the Government's announcement of a National lockdown, the church leadership took steps to cancel in-person church services from the weekend of Sunday 22nd March and fast-tracked their plans to enhance MKCC's online presence. With our centre closed to all but the children of key workers (Tiny Steps Day Nursery) and the provision of serving facilities for MK Food Bank much of our church ministry to adults, children and youth moved online.

MKCC's COVID strategy has been:

- Protecting people in the short term (implementing measures to safeguard the wellbeing of employees and all those MKCC engages with – financial, mental and emotional wellbeing).
- Implementing immediate cost-saving measures to minimise expenditure during the current COVID-19 crisis.
- Considering the longer-term implications for MKCC and what MKCC needs to look like, post-COVID-19.

The church leadership are extremely grateful to our staff team who worked tirelessly to connect with individuals and maintain a sense of community throughout the National lockdown(s). The church leadership are also grateful for the commitment of church partners who gave so generously of their finances throughout 2020. Thanks to the continued support of our partners and a combination of Government support (staff furlough, business rate relief, VAT payment deferral, CBILs funding) and the efforts of senior management to control costs/expenditure, MKCC was able to navigate the worst of the pandemic.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Objectives and activities (continued)

d. Sunday services

An average of 1,334 adults and children attended one of our three church services during the early stages of 2020 – the average adult attendance was 909 individuals. We averaged just over 500 core attendees at our online Sunday services – a 'core attendee' represents either an individual, couple or family taking in one of our Sunday services. Total reach (individuals coming across the live feed as they scroll through Facebook or check out MKCC's website) averaged 2,500 each week. An average of 176 individuals attended one of our two covid-secure, in-person services in the later months of 2020. Once again more people 'attended' our Easter and Christmas weekend services than at any other point in the year.

Throughout 2020 our teaching team have delivered a balanced and biblically-based teaching program that was well received by church partners and visitors. Our teaching program forms part of our strategy for fulfilling our vision of seeing individuals, and our church body as a whole, growing in spiritual maturity.

We are grateful to all who serve faithfully within our communications and creative arts team: leading our church in worship, operating audiovisual equipment, lights, or video cameras and all involved in our production team that works hard behind the scenes. Together the team enables us to provide an environment in which worshippers can focus on God and encountering Him for themselves through corporate worship and listening to the teaching of God's Word. The team played a crucial role during the pandemic; developing MKCC's digital strategy, ensuring our church family remained informed and connected, leading MKCC's transition from in-person to online and supporting departments in their use of digital media. Some 84 volunteers served alongside our small staff team of 4 throughout the year.

e. First impressions

With Sunday services moving online the first impressions team did not serve for a large portion of the year. Government guidance prevented the team meeting together, in-person, so leaders and facilitators got creative and reached out to teams members via video conferencing and one to one phone calls to offer support and practical assistance. An example of how the team came together during this difficult year was when two team members lost their dad during the initial lockdown - unable to comfort the sisters in person; team members sent cards and flowers, cooked meals (delivered on doorsteps) and made telephone calls which the sisters found to be a great source of comfort at an extremely difficult time in their lives.

At the onset of lockdown in March, a volunteer Befriending Team was launched to befriend isolated members of MKCC and engage them in regular conversation – the team did an amazing job, contacting over 250 people to offer practical and spiritual support and signpost them to organisations able to meet specific needs. In the final months of 2020, the befriending team stepped up once more and connected with over 400 people in our church family.

In-person church services recommenced in September with the team playing a key role in welcoming guests, implementing covid-secure protocols and ensuring everyone remained safe whilst on-site.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Objectives and activities (continued)

f. Pastoral care

One of our Core Values at Milton Keynes Christian Centre is “We are Passionate about People”. The pandemic and lockdowns have resulted in increased loneliness, health challenges, mental health difficulties and increased sense of loss with individuals unable to be present at loved one’s funerals. The Pastoral Care team gave their time and a listening ear but also sought to provide physical assistance and support where this was possible. Throughout 2020, this fantastic team have touched the lives of so many within our church family and the wider community. The team seek to demonstrate the love of Christ – an example of this in action was when the team became aware of a young mother whose washing machine had broken down and arranged for a replacement machine to be delivered within days.

During 2020, the team has supported 23 families who lost of loved one due to Covid and other health related issues. The team comforted family member, prayed with individuals and arranged for flowers to be sent on behalf of the wider church family.

g. Next steps

Through next steps we seek to fulfil our vision and equip our church to become ‘Fully Devoted Followers of Christ’ – they include growth track, life groups, baptism and serving.

Growth Track – We have four classes designed to help our members in their discipleship journey - Membership, Maturity, Ministry and Mission. During 2020 the classes transitioned online. We had 27 people attend Membership, 14 attend Maturity, 7 attend Ministry and 10 attend our Mission class. Here are a couple of comments from individuals attending one of the classes:

“The class refreshed my understanding of the different spiritual gifts. It helped me relate my natural abilities to the giftings, how to serve, what my calling is not, and where best to serve.” (Ministry Class)

“It was a great reminder how to connect and establish healthy relationships with friends, family, and work colleagues in relation to sharing the good news of the gospel in a non pushy way.” (Mission Class)

Baptisms - Baptisms usually take place 3-4 times per year but unfortunately we were unable to host baptismal services during 2020 due to Covid restrictions. However, some 26 people expressed an interest in baptism during the year and we look forward to helping them take the next step in the discipleship journey at some point in 2021 as restrictions ease.

Life Groups - Life groups encourage community, enable people to develop their relationship with God and with one another, to study the bible in greater depth, worship and pray together. Our life groups have played a vital role throughout 2020 keeping people connected and maintaining a sense of community at a time when individuals became increasingly isolated. The majority of our life groups transitioned online whilst 10 new groups were formed specifically to enable individuals to connect with others during lockdown – many of these groups have continued to meet, even as lockdown measures have eased. There are currently 34 Life Groups meeting actively online with an average of 293 people attending a life group during 2020.

Volunteering - Volunteering opportunities allow individuals to use their talents and gifts to glorify God and serve others in our church family and the wider community – 382 volunteers currently serve in our various teams. The pandemic has limited opportunities for our volunteers to serve but many of our volunteers have taken the opportunity to serve in newly created roles during lockdown or have expressed their desire to get serving once more when this is possible.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance

a. Global Mission

LightForce International (LFI) - exists to take the good news to the poor and practical help to people in need. MKCC provided financial support towards the work of LFI equating to £186,330. MKCC provided support in the form of cash donations (£121,878), provision of International Director's salary (£50,702) and use of office space at MKCC (equivalent to £13,750).

India - LFI continued its partnership with the Home of Faith and Indian Gospel Mission. Both projects are involved with child care - providing much-needed project management, accommodation, food and education.

In Albania, the LightForce Activity Centre was unable to operate children or youth summer camps due to the Covid-19 pandemic.

LFI's work in Northern Uganda continues to bring great benefit to the local people of Lira. The International Director was required to remain in Uganda for over 9 months due to travel restrictions. The children's day nursery and the primary school were closed for the majority of the year due to the pandemic but weekly homeschooling packs were provided for parents to collect, take home and return the completed homework the following week whilst collecting a new pack. LFI also operates a health clinic, agricultural and vocational training school and a home for vulnerable children and support for Victory Church in Masaka. Much progress was made on LFI's farming projects during 2020

Education for Life in Kenya is still supported by members of MKCC and LFI. They provide education and practical help to hundreds of children.

Morocco - Hannah and Hmad Naatit have been members of MKCC for many years and together they seek to provide education and hope to Berber people through their Hannan School project in El Borj. MKCC continued to encourage, support and promote their work during 2020.

Spain - MKCC provided financial amounting to approximately £5,000 to the ministry of Andrew Shearman and the G42 leadership academy in the training of young Christian men and women.

Burgess Hill - Pastor Mark continued to serve the International Bible Training Institute (IBTI) during 2020 undertaking lectures online and serving as a trustee. MKCC donated £1,200 to IBTI through 2020.

Dominican Republic – Through our relationship with Roger Blackmore, Lead Pastor of Genesis Church, Medford, New York, MKCC contributed £933 during 2020 to support the education of vulnerable children in The Dominican Republic.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

b. Local mission

MK Food Bank - MKCC supported MK Food Bank with food donations, volunteers, finance and leadership. MKCC also provided free use of the facilities as a serving centre, providing emergency food parcels to individuals and families in need. The Food Bank partnered with MK Council to deliver their 'Food Bank Xtra' project meeting the increased need for food throughout Milton Keynes and surrounding areas as the pandemic took hold. MKCC staff and volunteers gave of their time and energy sorting food and undertaking home deliveries during April, May and June.

Urban Saints – MKCC gave £600 in support of their work discipling young people.

Bridgebuilder Trust – MKCC gave £240 towards Bridgebuilder's work within local schools.

Benevolence – MKCC provided financial support to both church members and members of our local community who were in need. The pastoral team assisted numerous individuals through our benevolence fund. Individual gifts ranged from £50 upwards to several hundred pounds.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

c. forMK

Through our forMK ministry, MKCC seeks to actively and intentionally express the love of Christ by meeting the needs of our community. We are driven by the belief that 'Lost people matter to God, so they must matter to us'. At the heart of forMK is our 'Passion for People' and our desire to reach lost souls for Christ, through service to our community.

Milton Keynes Community Foundation's 'vital signs' report was used as a main point of reference to narrow down and identify 4 key priority areas - Poverty & Disadvantage, Homelessness, Safety & Crime Prevention and Mental Health & Well-Being.

The process by which we tackle these areas are by; **Connecting** with people & community organisations, **Partnering** with statutory bodies, organisations & key decision-makers, Investing in local initiatives & community projects and **Mobilising** our people to activate their passions and get involved through volunteering.

Over 2020, despite the significant impact of COVID-19 on the Voluntary & Community Sector, we maintained strong and positive connections with our voluntary sector friends and our partners such as Bus Shelter MK, MK Foodbank, The Safety Centre - Hazard Alley, Child Bereavement UK, Age UK MK, MK Hospital Cancer Centre, Chaplaincy & their Children's Ward, MK Watling Rotary, MK Council Family Support Team & Local Children Centres and Local Sheltered Accommodation Units. In so doing have been the conduit for MKCC to reach community groups and beneficiaries, spreading the love of Christ by responding to practical and financial needs. At the culmination of our Be-Rich teaching series in February 2020 over 500 church members expressed their passion for one of our 4 priority areas and an astounding sum of £6,483.00 was raised and distributed as follows:

- £1,000 to Bus Shelter MK to assist those resettling from the shelter in a new home
- £1,000 to MK Foodbank Xtra initiative contributing to their four-fold increase in demand in response to the COVID-19 crisis
- £1,000 to The Safety Centre, Hazard Alley to assist with re-establishing, their premises, facilities and becoming COVID prepared
- £500 to Child Bereavement UK to help with their ongoing support and digital services
- £500 to MKUH Cancer Centre to contribute to the landscaping & gardening of their newly built specialised unit
- £1,000 to Age UK MK to establish a hardship fund that will financially assist those in greatest need & eligible for their Individual Living Service Fund.
- MKUH Chaplaincy ~£1,500 spent to purchase 190 Bibles for the hospital chaplaincy and Campbell Centre

In addition, £6,100 of our MKCC fund (a £40,000 community fund ring-fenced to provide small grants for local projects & initiatives) was utilised to help 5 local community organisations addressing needs in the areas of education (School Readers), bereavement counselling (Harry's Rainbow), community sport (Newport Pagnell Town Panthers FC) and additional needs for young people and adults (Peak Empower & Autism Bedfordshire)

As part of MKCC's Christmas 2020 program of activities we:

- raised £1,704.10 for Prison Fellowship's Angel Tree campaign; assisting in the provision of 226 gifts for the children of prisoners,
- purchased 103 brand new gifts for needy /vulnerable families as identified by local Children Centres through our partnership with MK Council Family Support Team,
- distributed 120 Christ-centred Christmas children's books to local schools and MK Hospital Children's ward
- donated 90 brand new NIV bibles to MK Hospital Chaplaincy and the Campbell Centre to help replenish their stock,
- collected 4,120 food items at our drive-thru to Fill Santa's Sleigh' in support of MK Foodbank,

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

- distributed 130 Christmas goody bags to our older and more isolated neighbours across 4 local sheltered accommodation units,
- distribute 50 gift hampers to nominated MKCC members.

In the business, figures, finances and data capture of our daily activity, we remain mindful of the impact of our actions on individual lives. One of the many residents of the local sheltered accommodation unit who received a gift bag of food items as part of our outreach to senior citizens was a gentleman who expressed his heartfelt response of gratitude to us. He highlighted the fact that a simple token of 'neighbourly' love could help reach the heart of a lonely, isolated and bereaved person, opening up a window of hope for the future as he considered visiting MKCC when services & 'normality' resumes.

d. Children

Discovery Kids exists to 'encourage every child to dig deeper and discover Jesus for themselves' and it does this through the filter of our four values: Fun, Safety, Relationships and Age appropriate.

This vision is outworked through several different programs that run throughout the week and calendar year. We have our Sunday Discovery Kids services, this takes place in four age-appropriate settings, on Wednesday's during term time we have DK Groups - which are fixed small groups based on school years, during our Sunday services we also have 'Konnnect' which is our ministry for children who have additional needs – this makes sure that 'every child' can enjoy Discovery Kids at their own level.

From January – March 2020 we met in person on MKCC premises and saw an average of 277 children each Sunday and 160 children registered for the 2019-2020 intake.

From March we moved to connect with families online through social media with weekly lessons that kids can engage with and dig deeper activities to help them and their families explore our subject for the week at home. We also ran a weekly Q&A session to help children ask questions they had as well as family games nights on zoom to keep relational connections. Online engagement is lower than in person but on average we are seeing around 70 families connect with our weekly lesson. We are also trying to stay connected to families through calls and have sent 'we miss you' postcards.

This year more than ever we tried to focus on equipping parents to nurture faith at home. We gave out activity packs called summer camp@Home and Advent@home that gave parents great tools to have faith conversations at home.

A couple of great things happened through 2020 – during summer camp at home, families explored what 'kind' of a family they wanted to be! What were their values and one family went all out setting up a camp area at home and contacted us after to share how special it had been for them and had helped them to refocus on what was truly important to them! They described it as a defining moment for their family!

During Advent at home, another family messaged to say thank you for turning their 'stressed out, tense house' into a place of 'fun and laughter' after they were able to use the activities to come together and have fun and help one another on the run-up to Christmas.

Toward the end of the year, we opened registration for DK Groups @ home that will be the 2020-21 intake and we saw 67 families sign up who we will coach and connect with as they work through this resource at home due to restrictions.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

e. Youth

Fuse is our ministry to secondary students aged 11 to 18 years. The vision for Fuse is 'connecting young people to Jesus so they can treasure him' and it is worked out through the values; Belong, Grow, and Be Real. All our ministry activities and programs are intentionally focused on fulfilling our vision for our young people.

The primary Fuse event takes place on Friday nights with activities and a church service tailored specifically for young people. In early 2020 we met in person each Friday rotating between large group services and small group discussions but from March we made use of various mediums and moved our activities online. We alternated between a streamed YouTube service that individuals could watch and engage with via the live chat and using Instagram Live which was also streamed live with chat functionality. The services are interactive and vary between 'classroom-style' activities and short messages. Each week the young people receive one clear takeaway they can think more on and seek to apply within their lives. Small groups are crucial to our success enabling young people to connect with one another, their designated leaders and an opportunity to connect with the Bible to understand what God is saying to them and helping them grow their faith. We have been running these small groups online via zoom in the form of various series that young people can choose to sign up for. Our group leaders invest in the lives of young people, seeking to build a relationship and speak into their lives

At a time where it's harder to engage as many young people as we did when meeting in person, our small groups continue to be an effective strategy. One young person spoke to our leaders after completing one of our series saying "This is the best thing I have ever done in my life!". This came from a young person that was on the fringes when we met physically and had been struggling to connect with other members of the group. Throughout the small group series, he opened up and found his group to be a place where he could be himself, speak his mind and learn and grow with others. It's a reminder for us of the importance of what we do and the impact that these online sessions can have.

Fuse has been able to support MK Food Bank throughout the pandemic, encouraging young people to get involved by donating food. In July, Fuse was able to provide food that would go to making pack lunches for school children from deprived circumstances. The young people and leaders were able to help MK Food Bank reach and surpass their initial goal of 1,000 food packs! The young people have been incredibly generous and many continue to give towards MK Food Bank now.

In the middle of November Fuse leaders volunteered to help form a team that would individually phone each young person that had attended at least 30% of the time from September 2019 – March 2020 (157 young people). The goal was to help young people and their families feel cared for. Each leader was given several young people to contact and to have a conversation around how they're getting on, how their families are doing and if there was anything the leader and the wider Fuse team could pray for. This has been successful so far with lots of young people feeling appreciative of the call and very happy to speak to leaders that they knew when we were meeting in person.

Before moving online in March we saw an average of 116 young people engage with Fuse over 10 Friday nights. Since moving online, attendance was initially between 50 – 70 for the first couple of weeks before slowly dropping to around 20 – 30 before the summer break. Since September attendance has varied between 15 – 30 on our Friday night programs. Our small groups have run mid-week with the first set of groups had between 30 - 35 young people attend each week. The second set in September had between 25 - 30 young people attend each week with 18 leaders.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

f. Seniors

This has been a particularly difficult time for many of our seniors, especially those who have had to shield themselves due to underlying health conditions. Many have suffered from anxiety and the fear of being on their own for such a prolonged period - 37 of our members are over the age of 70. During this difficult period, our wonderful Time Out volunteers have been in constant contact with everyone demonstrating a commitment and faithfulness in caring for our elderly folks.

We have 48 members who would normally regularly attend Timeout plus an additional three individuals who are now in nursing homes. The team contacted everyone by phone and visited many to have a chat at the door when guidance permitted. We have taken flowers and gifts to those who were struggling as well as delivering gifts bags provided by the church - which they were thrilled to receive. We send hand-made cards of encouragement, birthday cards and produce the "Time Out Telegraph" a newsletter with quizzes, poems, recipes, interesting items and thought for the day. Those with particular needs often send in their prayer requests to us, which is great as many of them are not committed Christians but do see the value of prayer.

In the lead up to Christmas, we delivered gift bags to all our members. It was so wonderful to see people face to face again (although we were wearing our masks!!) - they miss meeting together in person and look forward to doing so again when guidance permits.

g. Facilities

The Accommodation Unit, initially constructed as a training facility to house bible school students and their classroom space, has fulfilled several purposes over the years. In recent times the unit has provided single occupancy accommodation for young professionals working throughout the city. MKCC continues to rent out a property in Oldbrook which made a small contribution to the running costs of the centre. Throughout 2020 occupancy levels remained high though we did have a few vacancies which we held off advertising until the autumn when Covid-19 infection levels had reduced within Milton Keynes. Rental income generated over £74,500. Tenants tend to be single professionals working in and around Milton Keynes.

Whilst finance generated from the provision of accommodation assists in covering the general running costs of MKCC, such accommodation greatly benefits members of our local community who find themselves in great need and often unable to afford accommodation offered elsewhere in Milton Keynes.

The covid-19 pandemic resulted in many of our plans for 2020 being pushed to one side but with the centre closed for the majority of 2020 to all but nursery children and residential tenants we were able to progress the construction of our sensory suite. The suite was constructed and furnished by The New Factory at a total cost of just under £200,000 thanks to the faithful giving of our church members and the support of Milton Keynes Foundation. MK Foundation provided grant funding which enabled us to furnish and equip the sensory suite. We took ownership of the suite in late November but ongoing covid restrictions have limited our ability to open up our facilities to families in our local community. However, strong links have been forged with the Milton Keynes Disability Team and also the Inclusion Team and we look forward to welcoming more and more families to experience and benefit from our sensory suite facilities once covid restrictions ease.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

h. Tiny Steps Day Nursery

Tiny Steps Day Nursery strives to provide a nurturing, warm environment for children from the local community and surrounding areas in which they feel valued, celebrated and successful. Management is extremely passionate in their endeavours, upholding our core values and ethos, ensuring a safe and stimulating environment and "encouraging every child to take their unique next steps in life."

Building positive relationships with the parents has remained a key theme throughout the year and something often recognised by visitors, other professionals and parents alike. Our newly introduced open mornings provided parents with an opportunity to come in and spend the morning with their child, witnessing first-hand what their child likes, being able to get involved in activities, share ideas and ask any questions so we can better partner with parents. It has been heart-warming to see members of our local community come into the setting and become involved at a deeper level.

Using the environment as a third teacher has enabled our staff to focus on following the children's lead, particularly as they cultivate a love for learning through open-ended resources and equipment. We have officially embarked upon the first steps of our journey towards a 'Curiosity Approach' which aims to create home from home and develop a sense of exploration, awe and wonder in the children. The outside physical environment has changed with the addition of a sun shelter and the installation of open-ended large play equipment within each area of the garden. As our environment has transformed our children, parents and staff have become increasingly excited to see what's next for our children.

Once again, we celebrated numerous staff members obtaining their NVQ level 2 & 3 qualifications which benefitted the setting and maintained care and education standards at a high level.

One of our biggest success stories during 2019 related to one of the children whose start in life had been difficult – born some 24 weeks prematurely parents unsure of what the future held when they registered their child in the nursery all several years previous. This same child graduated from our setting in 2019 and left with an Education, Health and Care Plan in place that outlines the support the child is required to receive at school. The same plan will protect the child until they reach the age of 25. It was a truly emotional day when we reflected with the family on the child's time in the setting and looked forward to the future that lay before them. Tiny Steps Day Nursery exists for families such as this, it exists to make such moments a reality in the lives of individual children – is at the heart of everything we do.

We ended 2019 with a Full-Time Occupancy Equivalent (FTE) of 54.9 with an expectation that attendance would continue to rise through to summer 2020.

i. MKCC Limited

MKCC Limited

MKCC Ltd is a subsidiary company that is wholly owned by Milton Keynes Christian Centre incorporated on 21st December 2015 and which commenced trading on 1st February 2016.

MKCC LTD's main business activities comprise the enterprise aspects of Milton Keynes Christian Centre activity including:

- Conferencing and venue hire
- Coffee shop

MKCC Ltd turnover equated to £61,903 for the period 1st January to 31st December 2020, making a trading loss of £6.847.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Achievements and performance (continued)

j. Strudwicks Coffee Shop

The coffee shop exists to provide a warm welcome to people visiting the centre, a reception point for conferences and a relaxing environment for visitors to the coffee shop itself. We have seen regular visitors from local walking groups, a local school for pupils with additional needs, parents and toddlers and other community groups, alongside our conferencing clients and people working remotely.

Strudwicks closed towards the end of March in line with Government guidance and staff were furloughed. Every effort was made to support staff through the pandemic but unfortunately, projecting significant financial loss through 2020 and into 2021, the difficult decision was made in July to make staff redundant. We will look to re-open the coffee shop at some point in 2021 when the Covid restrictions have lifted and it is financially viable for us to recommence offering a service to our MKCC church members, service users and our local community.

k. MK Conferencing

MK Conferencing exists to provide conferencing and event services to local and national organisations and whilst making use of MKCC's facilities to generate funds. MKCC Ltd is able to gift aid surplus funds to cover the central overheads of the charity and ensure donations received can be used for the local/global mission of MKCC.

The business model is built around a combination of nurturing existing clientele (such as local government agencies and their partners, various sectors of the NHS, other commercial clients) and engaging new business and commercial clients.

Following a strong February, the growing pandemic and national lockdown had a significant impact on our March bookings and ultimately caused us to cease trading. Unable to provide conferencing facilities, we furloughed staff and battened down the hatches until July when once again we were able to host key worker training events for the NHS and care sector organisations. At a time when many commercial venues remained closed and unwilling to open their doors to limited business, we were pleased to offer our facilities and to support these organisations.

These small, regular training event bookings formed our conferencing business in the second half of the year and, together with Government support measures (furlough scheme, vat relief) enabled us to generate a small profit of just over £4,000 towards the central overheads of the trading subsidiary.

Government support in the form of the furlough scheme has enabled us to retain our staff through 2020 providing us with a strong platform to build on when Covid restrictions ease completely, we seek to comprehend our 'new normal' and rebuild our conferencing business.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Financial review

a. Statement relating to Going Concern (COVID-19)

We are pleased to report that the charity ended 2020 in a strong financial position thanks to the continued support of our partners and a combination of Government support (staff furlough, business rate relief, VAT payment deferral, CBILs funding) and the efforts of senior management to control costs/expenditure. Cash reserves increased further during the first few months of 2021 and we were able to repay the £150,000 CIBLs loan in May 2021.

Rigorous risk assessments have been undertaken within each area of the charity (church, staff offices, day nursery, conferencing) resulting in the implementation of robust systems to safeguard staff, volunteers and visitors to MKCC during these unprecedented times.

The Governance Board can confirm Milton Keynes Christian Centre is able to continue operating in 2020 and further, with no concerns regarding financial viability.

b. Financial review

Towards the end of each calendar year, detailed budgets for the following year are prepared and submitted to the trustees for approval. Having originally budgeted to generate a net profit of £31,808 during 2020 we ended the year with a consolidated surplus of £232,181 and a positive variance of £200,373. Whilst our trading activities made a small loss for the year, cost saving measures more than compensated for a decrease in income across all our charitable activities. Total church income was down 6.5% compared with 2019 but expenditure was 45% less compared to 2019. Our income streams made a loss of £20,523 for the year which was £40,000 ahead of the £62,282 we had originally budgeted. We agreed a 6-month capital repayment holiday with NatWest but still managed to pay down our long term debt (mortgage) by £36,999 during 2020. The Board obtained £150,000 CBILs funding at the outset of the pandemic and held these funds in reserve through 2020 before repaying the loan in full before interest became payable in May 2021.

The Statement of Financial Activities for the year is presented in the financial statements. Our total income during the year ending 31st December 2020 amounted to £1,939,275 whilst total expenditure was £1,812,023. Governance costs continued to be well controlled at approximately 0.4% of total expenditure.

c. Fundraising effectiveness

Our partners have given generously to our 2019-20 All In campaign, entitled 'Core', which ended in September. An incredible £153,974 (including Gift Aid) was received which enabled us to give to LightForce International, redevelop church infrastructure and equipment, invest further in children and youth ministry and provide financial assistance to members of our local community.

In October MKCC ran a teaching series called 'Limitless' which culminated with an opportunity for partners to commit to our 2020-21 All In campaign. We are seeking to raise £20,000 to work with and support community organisations working in four key areas: homelessness, crime and safety, poverty and disadvantage and mental health. We are also seeking to raise £20,000 to support individuals and families impacted by the Covid-19 crisis and a further £60,000 in support of LightForce International and its work in Uganda, India and Albania. An incredible £125,552 was pledged by our church congregation.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

d. Reserves policy

Our reserve policy is to reserve sufficient funds to cover MKCC in the event of a major setback and to facilitate our capital replacement strategy. We aim to hold £150,000 as free cash flow to cover outgoings for staff costs & utilities and additional funds to meet the requirements of our 12-month rolling capital replacement program. At 31st December 2020, MKCC had cash reserves of £540,385 of which £210,321 was restricted (being the funds held concerning our All In strategies) resulting in free cash flow of £330,064 (inclusive of the £150,000 CBILs funds). One-off loan overpayments will only be made once cash reserves have grown more than the desired free cash flow reserve.

e. Future developments

Throughout 2021 MKCC will continue to provide public benefit through the delivery of our charitable activities. We will continue to deliver our charitable objectives through:

- On-going development and implementation of a strategy which encourages and facilitates church growth;
- Continuing to maximise our volunteer participation;
- Assisting every individual to identify and take the next step in their spiritual journey;
- Continued support of LightForce International and Into The Community;
- Continually seeking to develop and enhance the services Tiny Steps Day Nursery, Conferencing @ MKCC and (a relaunched) Strudwicks Coffee Shop provide to the members of our local community, Milton Keynes and surrounding areas.
- Promotion of our Sensory Suite to families throughout Milton Keynes who have at least one child with additional needs.

Structure, governance and management

a. Constitution

Milton Keynes Christian Centre is incorporated as a charitable company limited by guarantee (charity number 1119304, company number 5982564) governed by its Memorandum and Articles of Association.

b. Governance

Our Governance Board currently comprises the Chair and eight other trustees whose names are listed on the association information page of this document. We have all declared that we will carry out our responsibilities as trustees of MKCC per the Charity Commission guidelines. Trustees have also considered the Good Governance Code for the voluntary sector. As part of our induction and training as trustees, we were provided with detailed information about MKCC and its various activities, including its memorandum and articles, accounts, financial reports and minutes of previous trustees' meetings. We, the trustees, form the membership of the charitable company.

We have overall responsibility for overseeing MKCC's strategy and operations, approving its budgets and for all its major decisions. The leadership of the church and management of the organisation's activities is delegated to the Church Leadership and senior management which report directly to the trustees providing feedback on performance and informing trustees of future planning. Trustee's meetings are held at least four times a year.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Structure, governance and management (continued)

c. Risk management

We regularly assess the major risks to which the charity is exposed and in particular; those related to reputation and stakeholder confidence in senior leadership, safeguarding children and vulnerable adults, Health and Safety, the fulfilment of regulatory requirements, business continuity and ensuring the long-term financial security of MKCC. The Governance board record all major risks identified within a risk register. Responsibility for maintaining/updating the risk register is delegated to Peter Takacs who serves on our Governance board.

The Governance board review all risks identified within our register at least once a year and the key policy and procedures which relate to the major risks and receive regular reports from senior management and church leadership.

d. Management

The Church Leadership comprises Mark Sherratt (Senior Pastor), Billy Ritchie (Associate Pastor), Nicola Ritchie (Family Pastor), Fola Komolafe (Director For MK) and Sam Francis (Director of communications and Creative Arts). Ian Baird acts as Operations Manager. All report to the Trustee Board.

MKCC is reliant upon the involvement and commitment of the church membership, who volunteer their time and energy, to operate the numerous community-focused activities. We are extremely grateful to all who serve alongside us.

e. Remuneration

Senior management submits annual staff salary proposals to a sub-committee of the Governance Board in April each year. In addition to reviewing and approving proposals from senior management, the sub-committee is tasked with reviewing the salaries of senior management and agreeing on annual increases. Annual salaries are reviewed in line with MKCC's salary scale, individual performance appraisals and a view on the financial health of both MKCC and the UK economy at large.

f. Related party relationships

God has blessed the church from the very beginning from the commitment and devotion of church families and the Board appreciates all that they do. There are specific staff policies around the recruitment and employment of family members and other related parties. The controls are in place to address areas such as nepotism, conflicts of interest and overdue control by any family.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

The auditors, MHA MacIntyre Hudson, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Fola Komolafe
Trustee

Date: 15th September 2021

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MILTON KEYNES CHRISTIAN CENTRE

Opinion

We have audited the financial statements of Milton Keynes Christian Centre (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2020 which comprise the Consolidated statement of financial activities, the Consolidated balance sheet, the Charity balance sheet, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2020 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MILTON KEYNES CHRISTIAN CENTRE
(CONTINUED)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- the parent charitable company has not kept sufficient accounting records; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MILTON KEYNES CHRISTIAN CENTRE
(CONTINUED)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management around actual and potential litigation and claims;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rational of significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MILTON KEYNES CHRISTIAN CENTRE
(CONTINUED)

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



MHA MacIntyre Hudson
Chartered Accountants
Statutory Auditors
Milton Keynes

Date: 21 September 2021

MHA MacIntyre Hudson are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND
EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2020**

| | Note | Unrestricted funds 2020 £ | Restricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|------------------------------------|------|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| Income from: | | | | | |
| Donations and legacies | 3 | 851,909 | 174,524 | 1,026,433 | 1,027,930 |
| Other trading activities | 4 | 692,546 | 650 | 693,196 | 1,129,150 |
| Investments | 5 | 74,927 | - | 74,927 | 90,438 |
| Other income | 6 | 144,719 | - | 144,719 | 36,638 |
| | | <u>1,764,101</u> | <u>175,174</u> | <u>1,939,275</u> | <u>2,284,156</u> |
| Total income | | | | | |
| Expenditure on: | | | | | |
| Raising funds | 7 | 75,019 | - | 75,019 | 232,231 |
| Charitable activities | 8 | 1,522,652 | 206,085 | 1,728,737 | 1,888,716 |
| Other expenditure | 9 | 8,267 | - | 8,267 | 40,077 |
| | | <u>1,605,938</u> | <u>206,085</u> | <u>1,812,023</u> | <u>2,161,024</u> |
| Total expenditure | | | | | |
| Net income/(expenditure) | | 158,163 | (30,911) | 127,252 | 123,132 |
| Transfers between funds | 20 | 13,810 | (13,810) | - | - |
| | | <u>171,973</u> | <u>(44,721)</u> | <u>127,252</u> | <u>123,132</u> |
| Net movement in funds | | | | | |
| Reconciliation of funds: | | | | | |
| Total funds brought forward | | 2,539,624 | 255,156 | 2,794,780 | 2,671,648 |
| Net movement in funds | | 171,973 | (44,721) | 127,252 | 123,132 |
| | | <u>2,711,597</u> | <u>210,435</u> | <u>2,922,032</u> | <u>2,794,780</u> |
| Total funds carried forward | | | | | |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)
REGISTERED NUMBER: 05982564

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2020

| | Note | 2020 £ | 2019 £ |
|---|------|-------------------------|-------------------------|
| Fixed assets | | | |
| Tangible assets | 13 | 2,936,192 | 2,842,527 |
| | | <u>2,936,192</u> | <u>2,842,527</u> |
| Current assets | | | |
| Stocks | 15 | 1,125 | 1,228 |
| Debtors | 16 | 26,084 | 59,588 |
| Cash at bank and in hand | | 540,485 | 360,937 |
| | | <u>567,694</u> | <u>421,753</u> |
| Creditors: amounts falling due within one year | 17 | (162,763) | (191,945) |
| Net current assets | | <u>404,931</u> | <u>229,808</u> |
| Total assets less current liabilities | | <u>3,341,123</u> | <u>3,072,335</u> |
| Creditors: amounts falling due after more than one year | 18 | (419,091) | (277,555) |
| Net assets excluding pension asset | | <u>2,922,032</u> | <u>2,794,780</u> |
| Total net assets | | <u><u>2,922,032</u></u> | <u><u>2,794,780</u></u> |
| Charity funds | | | |
| Restricted funds | 20 | 210,435 | 255,156 |
| Unrestricted funds | 20 | 2,711,597 | 2,539,624 |
| Total funds | | <u><u>2,922,032</u></u> | <u><u>2,794,780</u></u> |

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 151 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)
REGISTERED NUMBER: 05982564

CONSOLIDATED BALANCE SHEET (CONTINUED)
AS AT 31 DECEMBER 2020

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


Fola Komolafe
Date 15th September 2021


Mark Sherratt

The notes on pages 29 to 48 form part of these financial statements.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)
REGISTERED NUMBER: 05982564

CHARITY BALANCE SHEET
AS AT 31 DECEMBER 2020

| | Note | 2020 £ | 2019 £ |
|---|------|-------------------------|-------------------------|
| Fixed assets | | | |
| Tangible assets | 13 | 2,935,684 | 2,841,395 |
| Investments | 14 | 100 | 100 |
| | | <u>2,935,784</u> | <u>2,841,495</u> |
| Current assets | | | |
| Stocks | 15 | 1,125 | 1,125 |
| Debtors | 16 | 43,003 | 125,877 |
| Cash at bank and in hand | | 525,452 | 284,340 |
| | | <u>569,580</u> | <u>411,342</u> |
| Creditors: amounts falling due within one year | 17 | (157,508) | (180,713) |
| Net current assets | | <u>412,072</u> | <u>230,629</u> |
| Total assets less current liabilities | | <u>3,347,856</u> | <u>3,072,124</u> |
| Creditors: amounts falling due after more than one year | 18 | (419,091) | (277,555) |
| Net assets excluding pension asset | | <u>2,928,765</u> | <u>2,794,569</u> |
| Total net assets | | <u><u>2,928,765</u></u> | <u><u>2,794,569</u></u> |
| Charity funds | | | |
| Restricted funds | 20 | 210,435 | 255,156 |
| Unrestricted funds | 20 | 2,718,330 | 2,539,413 |
| Total funds | | <u><u>2,928,765</u></u> | <u><u>2,764,569</u></u> |

The Charity's net movement in funds for the year was £134,193 (2019 - £112,799).

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 151 of the Charities Act 2011.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)
REGISTERED NUMBER: 05982564

CHARITY BALANCE SHEET (CONTINUED)
AS AT 31 DECEMBER 2020

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Date: 15th September 2021



Fola Komolafe



Mark Sherratt

The notes on pages 29 to 48 form part of these financial statements.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2020

| | 2020 £ | 2019 £ |
|--|------------------|------------------|
| Cash flows from operating activities | | |
| Net cash used in operating activities | 215,806 | 103,442 |
| Cash flows from investing activities | | |
| Investment income | 74,927 | 90,438 |
| Proceeds from the sale of tangible fixed assets | - | 679 |
| Purchase of tangible fixed assets | (224,186) | (88,640) |
| Net cash (used in)/provided by investing activities | (149,259) | 2,477 |
| Cash flows from financing activities | | |
| Cash inflows from new borrowing | 113,001 | (170,777) |
| Net cash provided by/(used in) financing activities | 113,001 | (170,777) |
| Change in cash and cash equivalents in the year | 179,548 | (64,858) |
| Cash and cash equivalents at the beginning of the year | 360,937 | 425,795 |
| Cash and cash equivalents at the end of the year | 540,485 | 360,937 |

The notes on pages 29 to 48 form part of these financial statements

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

1. General information

The charity is a private company limited by guarantee, registered in England and Wales and is a registered in England and Wales. The address of the registered office is Strudwick Drive, Oldbrook, Milton Keynes, MK6 2TG.

The accounts have been prepared in sterling and rounded to the nearest £.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Milton Keynes Christian Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated statement of financial activities (SOFA) and Consolidated balance sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of financial activities in these financial statements.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the Consolidated statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

2. Accounting policies (continued)

2.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

| | |
|-----------------------|-----------------|
| Freehold property | - 2% / 10% |
| Motor vehicles | - 20% |
| Fixtures and fittings | - 20%/25%/33.3% |

2.6 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.7 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated statement of financial activities as a finance cost.

2.11 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

3. Income from donations and legacies

| | Unrestricted funds 2020 £ | Restricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|----------------------|------------------------------------|----------------------------------|--------------------------------|-----------------------------|
| Donations | | | | |
| Tithes and offerings | 723,854 | - | 723,854 | 749,996 |
| All In income | - | 79,046 | 79,046 | 81,201 |
| Mission income | - | 95,478 | 95,478 | 70,403 |
| Gift aid received | 128,055 | - | 128,055 | 126,330 |
| | <u>851,909</u> | <u>174,524</u> | <u>1,026,433</u> | <u>1,027,930</u> |
| Total 2019 | <u><u>876,326</u></u> | <u><u>151,604</u></u> | <u><u>1,027,930</u></u> | |

During the year, MKCC Limited (trading company of Milton Keynes Christian Centre), donated funds of £nil (2019: £42,575) to the Charity.

4. Income from other trading activities

Income from fundraising events

| | Unrestricted funds 2020 £ | Restricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|-------------------------------------|------------------------------------|----------------------------------|--------------------------------|-----------------------------|
| Other ministry income | 23,541 | - | 23,541 | 59,592 |
| Childcare income | 607,117 | 650 | 607,767 | 800,337 |
| Coffee shop and conferencing income | 61,888 | - | 61,888 | 269,221 |
| | <u>692,546</u> | <u>650</u> | <u>693,196</u> | <u>1,129,150</u> |
| Total 2019 | <u><u>1,115,745</u></u> | <u><u>13,405</u></u> | <u><u>1,129,150</u></u> | |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

5. Investment income

| | Unrestricted funds 2020 £ | Total funds 2020 £ | <i>Total funds 2019 £</i> |
|---------------|--|---------------------------------------|---------------------------------------|
| Rental income | 74,552 | 74,552 | 89,544 |
| Bank interest | 375 | 375 | 894 |
| | <u>74,927</u> | <u>74,927</u> | <u>90,438</u> |

6. Other incoming resources

| | Unrestricted funds 2020 £ | Total funds 2020 £ | <i>Total funds 2019 £</i> |
|------------------|--|---------------------------------------|---------------------------------------|
| Insurance income | - | - | 36,638 |
| Furlough income | 144,719 | 144,719 | - |
| | <u>144,719</u> | <u>144,719</u> | <u>36,638</u> |

7. Expenditure on raising funds

Fundraising trading expenses

| | Unrestricted funds 2020 £ | Total funds 2020 £ | <i>Total funds 2019 £</i> |
|-------------------------------|--|---------------------------------------|---------------------------------------|
| Trading costs | 68,844 | 68,844 | 226,791 |
| Charges against rental income | 6,175 | 6,175 | 5,440 |
| | <u>75,019</u> | <u>75,019</u> | <u>232,231</u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

8. Analysis of expenditure on charitable activities

Summary by fund type

| | Unrestricted funds 2020 £ | Restricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|-----------------------------|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| Childcare costs | 614,611 | 2,213 | 616,824 | 602,562 |
| Ministry costs | 525,082 | 108,394 | 633,476 | 684,076 |
| Mission giving | 8,524 | 95,478 | 104,002 | 138,534 |
| Property and administration | 366,773 | - | 366,773 | 455,170 |
| Governance costs | 7,662 | - | 7,662 | 8,374 |
| | <u>1,522,652</u> | <u>206,085</u> | <u>1,728,737</u> | <u>1,888,716</u> |
| <i>Total 2019</i> | <u><u>1,768,145</u></u> | <u><u>120,571</u></u> | <u><u>1,888,716</u></u> | |

9. Other expenditure

| | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|----------------------------|------------------------------------|-----------------------------|-----------------------------|
| 40th Anniversary events | - | - | 26,281 |
| Other ministry expenditure | 8,267 | 8,267 | 13,796 |
| | <u>8,267</u> | <u>8,267</u> | <u>40,077</u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

10. Analysis of expenditure by activities

| | Activities undertaken directly 2020 £ | Support costs 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|-----------------------------|---|-------------------------------|-----------------------------|-----------------------------|
| Childcare costs | 70,427 | 546,397 | 616,824 | 602,562 |
| Ministry costs | 279,308 | 354,168 | 633,476 | 684,076 |
| Mission giving | 104,002 | - | 104,002 | 138,534 |
| Property and administration | 251,600 | 115,173 | 366,773 | 455,170 |
| Governance costs | - | 7,662 | 7,662 | 8,374 |
| Total 2020 | <u>705,337</u> | <u>1,023,400</u> | <u>1,728,737</u> | <u>1,888,716</u> |
| <i>Total 2019</i> | <u>889,776</u> | <u>998,940</u> | <u>1,888,716</u> | |

11. Auditors' remuneration

| | 2020 £ | 2019 £ |
|--|---------------------|--------------|
| Fees payable to the Charity's auditor for the audit of the Charity's annual accounts | <u>4,950</u> | <u>6,170</u> |

12. Trustees' remuneration and expenses

During the year, one or more Trustees has been paid remuneration or has received other benefits from an employment with the Charity. The value of Trustees' remuneration and other benefits was as follows:

| | | 2020 £ | 2019 £ |
|---------------|----------------------------|---------------|-----------|
| Billy Ritchie | Remuneration | 43,137 | 42,855 |
| | Pension contributions paid | 2,588 | 2,571 |
| Mark Sherratt | Fees | 53,209 | 52,793 |
| Fola Komolafe | Fees | 42,300 | 14,000 |

During the year ended 31 December 2020, no Trustee expenses have been incurred (2019 - £255).

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

13. Tangible fixed assets

Group

| | Freehold property £ | Motor vehicles £ | Fixtures and fittings £ | Total £ |
|--------------------------|---------------------------|------------------------|-------------------------------|-------------------------|
| Cost or valuation | | | | |
| At 1 January 2020 | 3,595,302 | 14,750 | 292,881 | 3,902,933 |
| Additions | 203,874 | - | 20,312 | 224,186 |
| Disposals | (2,569) | - | (21,463) | (24,032) |
| At 31 December 2020 | <u>3,796,607</u> | <u>14,750</u> | <u>291,730</u> | <u>4,103,087</u> |
| Depreciation | | | | |
| At 1 January 2020 | 842,534 | 6,883 | 210,989 | 1,060,406 |
| Charge for the year | 97,071 | 2,950 | 30,500 | 130,521 |
| On disposals | (2,569) | - | (21,463) | (24,032) |
| At 31 December 2020 | <u>937,036</u> | <u>9,833</u> | <u>220,026</u> | <u>1,166,895</u> |
| Net book value | | | | |
| At 31 December 2020 | <u><u>2,859,571</u></u> | <u><u>4,917</u></u> | <u><u>71,704</u></u> | <u><u>2,936,192</u></u> |
| At 31 December 2019 | <u><u>2,752,768</u></u> | <u><u>7,867</u></u> | <u><u>81,892</u></u> | <u><u>2,842,527</u></u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

13. Tangible fixed assets (continued)

Charity

| | Freehold property £ | Motor vehicles £ | Fixtures and fittings £ | Total £ |
|--------------------------|---------------------------|------------------------|-------------------------------|-------------------------|
| Cost or valuation | | | | |
| At 1 January 2020 | 3,595,302 | 14,750 | 289,097 | 3,899,149 |
| Additions | 203,874 | - | 20,312 | 224,186 |
| Disposals | (2,569) | - | (21,463) | (24,032) |
| At 31 December 2020 | <u>3,796,607</u> | <u>14,750</u> | <u>287,946</u> | <u>4,099,303</u> |
| Depreciation | | | | |
| At 1 January 2020 | 842,534 | 6,883 | 208,337 | 1,057,754 |
| Charge for the year | 97,071 | 2,950 | 29,876 | 129,897 |
| On disposals | (2,569) | - | (21,463) | (24,032) |
| At 31 December 2020 | <u>937,036</u> | <u>9,833</u> | <u>216,750</u> | <u>1,163,619</u> |
| Net book value | | | | |
| At 31 December 2020 | <u><u>2,859,571</u></u> | <u><u>4,917</u></u> | <u><u>71,196</u></u> | <u><u>2,935,684</u></u> |
| At 31 December 2019 | <u><u>2,752,768</u></u> | <u><u>7,867</u></u> | <u><u>80,760</u></u> | <u><u>2,841,395</u></u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

14. Fixed asset investments

| Charity | Investments in subsidiary companies £ |
|--------------------------|--|
| Cost or valuation | |
| At 1 January 2020 | 100 |
| At 31 December 2020 | <u>100</u> |
| Net book value | |
| At 31 December 2020 | 100 |
| At 31 December 2019 | <u>100</u> |

Principal subsidiaries

The following was a subsidiary undertaking of the Charity:

| Name | Company number | Registered office or principal place of business | Holding |
|--------------|---------------------------|--|----------------|
| MKCC Limited | 09924457 | Christian Centre Strudwick Drive, Oldbrook, Milton Keynes, Buckinghamshire, United Kingdom, MK6 2TG | 100% |

The financial results of the subsidiary for the year were:

| Name | (Loss) for the year £ | Net assets £ |
|--------------|--------------------------------------|-------------------------|
| MKCC Limited | (6,941) | (6,733) |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

15. Stocks

| | Group 2020 £ | <i>Group 2019 £</i> | Charity 2020 £ | <i>Charity 2019 £</i> |
|-------------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Finished goods and goods for resale | 1,125 | <i>1,228</i> | 1,125 | <i>1,125</i> |

16. Debtors

| | Group 2020 £ | <i>Group 2019 £</i> | Charity 2020 £ | <i>Charity 2019 £</i> |
|------------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Due within one year | | | | |
| Trade debtors | 7,533 | <i>23,102</i> | 4,341 | <i>4,356</i> |
| Amounts owed by group undertakings | - | <i>-</i> | 20,191 | <i>85,876</i> |
| Other debtors | 194 | <i>6,707</i> | 114 | <i>6,021</i> |
| Prepayments and accrued income | 5,457 | <i>11,902</i> | 5,457 | <i>11,747</i> |
| Tax recoverable | 12,900 | <i>17,877</i> | 12,900 | <i>17,877</i> |
| | 26,084 | <i>59,588</i> | 43,003 | <i>125,877</i> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

17. Creditors: Amounts falling due within one year

| | Group 2020 £ | <i>Group 2019 £</i> | Charity 2020 £ | <i>Charity 2019 £</i> |
|--|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Bank loans | 23,718 | 52,253 | 23,718 | 52,253 |
| Trade creditors | 36,820 | 52,613 | 36,792 | 50,035 |
| Other taxation and social security | 17,129 | 20,844 | 16,157 | 15,860 |
| Other creditors | 15,978 | 18,418 | 11,723 | 18,382 |
| Accruals and nursery grant deferred income | 69,118 | 47,817 | 69,118 | 44,183 |
| | 162,763 | 191,945 | 157,508 | 180,713 |

Included within other creditors is a credit card liability amounting to £4,972 (2019: £11,603).

18. Creditors: Amounts falling due after more than one year

| | Group 2020 £ | <i>Group 2019 £</i> | Charity 2020 £ | <i>Charity 2019 £</i> |
|------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Bank loans | 419,091 | 277,555 | 419,091 | 277,555 |

Included within creditors: amounts falling due after more than one year is an amount £419,091 (2019: £277,555).

Based on the payment profiles, the amount payable or repayable by instalments which falls due for payment after more than five years from the reporting date is £85,651.

The bank loan has been secured against the property held by Milton Keynes Christian Centre and terms were originally, per the loan agreement in 2010, tied to the LIBOR rate and are over a 20 year period. The loan agreement was revised in 2016 applicable to the remaining balance of £900,000 with terms then tied to the base rate and some additional capital repayments made subsequently. This has now reverted to no change in the complete period to repay the total loan.

During the year, the Charity also secured a CBILS loan of £150,000. This was repaid by May 2021 before the interest became payable. The amount was secured to ensure the Charity had sufficient general reserves in place throughout the COVID-19 pandemic.

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

19. Financial instruments

| | Group 2020 £ | <i>Group 2019 £</i> | Charity 2020 £ | <i>Charity 2019 £</i> |
|----------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Financial assets | | | | |
| Measured at amortised cost | 540,483 | 360,936 | 525,453 | 284,340 |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

20. Statement of funds

Statement of funds - current year

| | Balance at 1 January 2020 £ | Income £ | Expenditure £ | Transfers in/out £ | Balance at 31 December 2020 £ |
|---------------------------|--------------------------------------|-------------------------|---------------------------|--------------------------|---|
| Unrestricted funds | | | | | |
| Fixed asset | 518,442 | - | - | - | 518,442 |
| Unrestricted | 2,021,182 | 1,764,101 | (1,605,938) | 13,810 | 2,193,155 |
| | <u>2,539,624</u> | <u>1,764,101</u> | <u>(1,605,938)</u> | <u>13,810</u> | <u>2,711,597</u> |
| Restricted funds | | | | | |
| All In | 251,546 | 79,046 | (108,394) | (13,810) | 208,388 |
| Mission | - | 95,478 | (95,478) | - | - |
| Konnect | 333 | - | - | - | 333 |
| Nursery | 3,277 | 650 | (2,213) | - | 1,714 |
| | <u>255,156</u> | <u>175,174</u> | <u>(206,085)</u> | <u>(13,810)</u> | <u>210,435</u> |
| Total of funds | <u><u>2,794,780</u></u> | <u><u>1,939,275</u></u> | <u><u>(1,812,023)</u></u> | <u><u>-</u></u> | <u><u>2,922,032</u></u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

20. Statement of funds (continued)

Statement of funds - prior year

| | <i>Balance at 1 January 2019 £</i> | <i>Income £</i> | <i>Expenditure £</i> | <i>Transfers in/out £</i> | <i>Balance at 31 December 2019 £</i> |
|---------------------------|--|---------------------|--------------------------|-----------------------------------|--|
| Unrestricted funds | | | | | |
| Fixed asset | 518,442 | - | - | - | 518,442 |
| Unrestricted | 1,859,966 | 2,119,147 | (2,024,584) | 66,653 | 2,021,182 |
| | <u>2,378,408</u> | <u>2,119,147</u> | <u>(2,024,584)</u> | <u>66,653</u> | <u>2,539,624</u> |
| Restricted funds | | | | | |
| All In | 283,105 | 81,201 | (46,107) | (66,653) | 251,546 |
| Mission | - | 70,403 | (70,403) | - | - |
| Konnect | 333 | - | - | - | 333 |
| Nursery | 9,802 | 13,405 | (19,930) | - | 3,277 |
| | <u>293,240</u> | <u>165,009</u> | <u>(136,440)</u> | <u>(66,653)</u> | <u>255,156</u> |
| Total of funds | <u>2,671,648</u> | <u>165,009</u> | <u>(2,161,024)</u> | <u>-</u> | <u>2,794,780</u> |

21. Summary of funds

Summary of funds - current year

| | <i>Balance at 1 January 2020 £</i> | <i>Income £</i> | <i>Expenditure £</i> | <i>Transfers in/out £</i> | <i>Balance at 31 December 2020 £</i> |
|------------------|--|---------------------|--------------------------|-----------------------------------|--|
| General funds | 2,539,624 | 1,764,101 | (1,605,938) | 13,810 | 2,711,597 |
| Restricted funds | 255,156 | 175,174 | (206,085) | (13,810) | 210,435 |
| | <u>2,794,780</u> | <u>1,939,275</u> | <u>(1,812,023)</u> | <u>-</u> | <u>2,922,032</u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

21. Summary of funds (continued)

Summary of funds - prior year

| | <i>Balance at 1 January 2019 £</i> | <i>Income £</i> | <i>Expenditure £</i> | <i>Transfers in/out £</i> | <i>Balance at 31 December 2019 £</i> |
|------------------|--|---------------------|--------------------------|-----------------------------------|--|
| General funds | 2,378,408 | 2,119,147 | (2,024,584) | 66,653 | 2,539,624 |
| Restricted funds | 293,240 | 165,009 | (136,440) | (66,653) | 255,156 |
| | <u>2,671,648</u> | <u>2,284,156</u> | <u>(2,161,024)</u> | <u>-</u> | <u>2,794,780</u> |

22. Analysis of net assets between funds

Analysis of net assets between funds - current period

| | Unrestricted funds 2020 £ | Restricted funds 2020 £ | Total funds 2020 £ |
|-------------------------------------|--|--|---------------------------------------|
| Tangible fixed assets | 2,936,192 | - | 2,936,192 |
| Current assets | 357,255 | 210,435 | 567,690 |
| Creditors due within one year | (162,763) | - | (162,763) |
| Creditors due in more than one year | (419,091) | - | (419,091) |
| Total | <u>2,711,595</u> | <u>210,435</u> | <u>2,922,030</u> |

Analysis of net assets between funds - prior period

| | <i>Unrestricted funds 2019 £</i> | <i>Restricted funds 2019 £</i> | <i>Total funds 2019 £</i> |
|-------------------------------------|--|--|---------------------------------------|
| Tangible fixed assets | 2,842,527 | - | 2,842,527 |
| Current assets | - | 421,752 | 421,752 |
| Creditors due within one year | (25,349) | (166,596) | (191,945) |
| Creditors due in more than one year | (277,555) | - | (277,555) |
| Total | <u>2,539,623</u> | <u>255,156</u> | <u>2,794,779</u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

22. Analysis of net assets between funds (continued)

23. Reconciliation of net movement in funds to net cash flow from operating activities

| | Group 2020 £ | <i>Group 2019 £</i> |
|--|-----------------------------|-----------------------------|
| Net income for the period (as per Statement of Financial Activities) | 127,252 | 123,132 |
| Adjustments for: | | |
| Depreciation charges | 130,521 | 125,642 |
| Other interest receivable and similar income | (74,927) | (90,438) |
| Loss/(profit) on the sale of fixed assets | - | (679) |
| Decrease in stocks | 103 | 22 |
| Decrease/(increase) in debtors | 33,604 | (6,602) |
| Decrease in creditors | (747) | (11,676) |
| Other adjustments | - | (35,959) |
| Net cash provided by operating activities | 215,806 | 103,442 |

24. Analysis of cash and cash equivalents

| | Group 2020 £ | <i>Group 2019 £</i> |
|--------------|-----------------------------|-----------------------------|
| Cash in hand | 540,485 | 360,937 |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

25. Analysis of changes in net debt

| | At 1 January 2020 £ | Cash flows £ | At 31 December 2020 £ |
|--------------------------|------------------------------|-----------------|--------------------------------|
| Cash at bank and in hand | 360,936 | 179,547 | 540,483 |
| Debt due within 1 year | (52,253) | 28,535 | (23,718) |
| Debt due after 1 year | (277,555) | (141,536) | (419,091) |
| | <u>31,128</u> | <u>66,546</u> | <u>97,674</u> |

26. Operating lease commitments

At 31 December 2020 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

| | Group 2020 £ | Group 2019 £ | Charity 2020 £ | Charity 2019 £ |
|--|--------------------|--------------------|----------------------|----------------------|
| Not later than 1 year | 4,211 | 4,211 | 4,211 | 4,211 |
| Later than 1 year and not later than 5 years | 3,158 | 7,369 | 3,158 | 7,369 |
| | <u>7,369</u> | <u>11,580</u> | <u>7,369</u> | <u>11,580</u> |

MILTON KEYNES CHRISTIAN CENTRE
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

27. Related party transactions

The following transactions with related parties took place in the year:

| Name of related party | Relationship | Nature of transaction | Amount |
|-----------------------|--------------------------------|-----------------------|---------|
| N Ritchie | Wife of W Ritchie (Trustee) | Salary | £39,667 |
| | | Pension contribution | £3,967 |
| M Sherratt | Trustee/Director | Fees | £53,209 |
| F Komolafe | Trustee/Director | Fees | £42,300 |
| O Kiff | Trustee/Director | Salary | £29,510 |
| | | Pension contribution | £1,197 |

The Trustees recognise that LightForce International, the missions arm of the church, is a related party. A Memorandum of Understanding exists between MKCC and LFI defining their relationship. LFI has a separate constitution and Trustee Body from that of MKCC. MKCC pioneered the work of LightForce International and the partnership between the two charities enable the church to effectively fulfil its mission whilst enriching the church in many ways.

George Ridley is contracted as a pastor (Minister of Religion) at MKCC. Mark Sherratt's appointment as senior pastor in 2001 has enabled MKCC to release more of George Ridley's time to develop the work of the overseas mission. This equates to £50,702 (2019: £50,372). In addition, other donations were made to LFI amounting to £121,878 (2019: £131,107) and £13,750 (2019: £13,750) in kind, being the provision of office space.

The Trustees also recognised that Into the Community, a secular charity, is a related party. Some of the Trustees of Into the Community are also directors of MKCC.

The principal contacts and addresses of LightForce International and Into the Community are:

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Milton Keynes
MK6 2TG
www.lightforce.org.uk

Mr Ian Baird
Into the Community
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Milton Keynes
MK6 2TG
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