SALFORD RED DEVILS FOUNDATION

England & Wales · Charity number 1119133

Details

Other names	SALFORD CITY REDS FOUNDATION
Status	Registered
Legal form	Charitable company
Company number	05843571
Registered	2007-05-09
Register	View on the Charity Commission register

Contact

Address	Eccles College Chatsworth Road Eccles Manchester M30 9FJ
Phone	01618202739
Email	Paul.trainor@salfordreddevils.net
Website	www.salfordreddevilsfoundation.co.uk

Activities

Objects: FOR THE BENEFIT OF THE PUBLIC GENERALLY AND, IN PARTICULAR, THE INHABITANTS OF SALFORD, GREATER MANCHESTER AND CHESHIRE AND THEIR SURROUNDING AREAS:3.1 TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF RUGBY AND OTHER SPORTS CAPABLE OF IMPROVING HEALTH ("FACILITIES" IN THIS CLAUSE 3 MEANS LAND, BUILDINGS, EQUIPMENT AND ORGANISING SPORTING ACTIVITIES);3.2 TO PROVIDE AND ASSIST IN PROVIDING FACILITIES FOR SPORT, RECREATION OR OTHER LEISURE TIME OCCUPATION OF SUCH PERSONS WHO HAVE NEED FOR SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE; AND3.3 TO ADVANCE THE EDUCATION OF CHILDREN AND YOUNG PEOPLE THROUGH SUCH MEANS AS THE TRUSTEES THINK FIT IN ACCORDANCE WITH THE LAW OF CHARITY.

Activities: Mission Statment - To provide and promote sport, health and education based activities for the benefit of all regardless of background and ability, with the specific aim of helping the people of our

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community.Specific current projects include employment courses,Tackle uneployment, N V Q sports leadership, REDS (Rugby Education Development Scheme), Team Read schemes.Red devils Leaning Zone

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services
- **What:** Education/training, Disability, Amateur Sport
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** SALFORD, GREATER MANCHESTER AND CHESHIRE AND THEIR SURROUNDING AREAS
- Cheshire East
- Cheshire West & Chester
- Lancashire
- Manchester City
- Salford City
- Trafford

Finances

Period end	Income	Expenditure	Assets	Employees
2024-11-30	£190,971	£226,240	-	-
2023-11-30	£214,646	£255,068	-	-
2022-11-30	£287,432	£289,242	-	-
2021-11-30	£291,569	£241,203	-	-
2020-11-30	£251,663	£233,754	-	-

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Trustees

Name	Role	Appointed
ASIF LATIEF		2014-05-16
Adrian Morley		2020-12-10
George Thomas Tapp		2020-12-11
JANICE LOWNDES		2013-02-18
Mark Pearson		2025-11-25
Michael Burke		2018-10-18
Paul Andrew King		2018-10-18

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SALFORD RED DEVILS FOUNDATION

England & Wales - Charity number 1119133

Accounts

Company Registration Number	**05843571**
Charity Registration Number	**1119133**

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2024

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2024

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of part 8 of the Charities Act 2011.

The Trustees (who are also the Directors for the purpose of Company Law) have pleasure in presenting their annual report and the financial statements for the year ended 30 November 2024. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

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ACHIEVEMENTS AND PERFORMANCE

Review of the year

2024 has seen the Salford Red Devils Foundation continue to deliver sport, health and wellbeing programmes across our community, making a difference to people of all ages and abilities. The ever-changing funding landscape has presented some challenges throughout the year in terms of accessing funding to deliver a range of programmes.

It has also been a year of change as long serving Foundation Director and Chair of Trustees left the Foundation. Both colleagues have had great impact in their respective roles over a number of years, steering the Foundation through some challenging times and leave with our best wishes.

The Development Academy has continued to grow, both in terms of numbers accessing the programme as well as those progressing further along the club's player pathway programme. The club's successful 2024-2027 Elite Academy Licence bid is a huge bonus for the pathway programme, which will provide further opportunities to increase the numbers into the Development Academy from the newly established Scholarship programme as well as from our usual recruitment methods. This is a hugely exciting step for the Foundation as two of our staff have been appointed as part of the Elite Academy coaching staff, alongside their Foundation roles. These deserved appointments will support further professional development for both of them, as well as providing additional opportunities for boys and girls on the Foundation programmes.

Disability Rugby League programme has continued to grow, with numbers attending our Wheelchair, Learning Disability and Physical Disability provision. The greater profile of Disability Rugby League and Disability sport in general can be a catalyst to see this growth continue in the future.

FINANCIAL REVIEW

The financial position is set out in the attached financial statements.

The challenges of the financial year have been minimised with cost management and careful planning. The Trustees and leadership will continue to be cautious to ensure that the Foundation can be in a stronger position, leading to sustainable growth.

FUTURE PLANS

2025 promises to be an exciting year for the Foundation.

A key driver for 2025 will be to further develop the alignment between the Foundation and club. The appointment of the Director of Foundation and Rugby Partnerships working across both organisations is evidence of this enhanced relationship between the club and foundation, ensuring greater collaboration between the two organisations.

The first ever Foundation Takeover Super League game will take place for the Castleford Tigers fixture in July 2025. This will allow us to highlight the best of the Foundation's work to a wider audience on a matchday through a range of activities on show, media content as well as the opportunity for people to donate to support our programmes.

At the start of 2025, the Foundation will undertake a rebrand, with a new logo and branding. This will be aligned with the club's logo and branding, further evidence of the new aligned approach.

2025 will see the Foundation team launch a new revised vision, mission and values of the Foundation, alongside the creation of 7 themes to ensure our work is focused on achieving our aims, whilst addressing the needs of our community.

Our new vision is to be a dynamic, ambitious Foundation which works with people of all ages and abilities across our communities to empower better lives through Rugby League. Our new mission at Salford Red Devils Foundation is that we raise aspirations and inspire potential in all, improving the life chances of people in our communities.

FUTURE PLANS (continued)

Our 7 themes for 2025 are:-

- Increasing Rugby League participation
- Raising Aspirations
- Empowering Healthy Lifestyles
- Creating Belonging in our communities
- Enhancing Disability Rugby League
- Developing Pathways on and off the field
- Providing Training & Careers opportunities

Every programme we deliver will be aligned to one or more of these themes. This ensures coherence with our delivery in order to achieve our aims, whilst also demonstrating the breadth of our work to our local community and beyond.

Raising awareness of the incredible work of the Foundation is a key action for 2025. We will be partnering with the University of Salford to provide internships for Masters students to support with developing our media output to share our work. This will allow us to develop our content range to share stories, as well as reporting on the programmes being delivered.

We will be seeking a significant increase in commercial income for 2025. Early in the year, we will be launching our Commercial Brochure with the new branding to formalise the breadth of opportunities for local and regional businesses to support the Foundation at varying levels of financial commitment. These will range from general programme support, to team and individual opportunities for our Disability Rugby League programmes and sponsorship of the annual Lance Todd Trophy Presentation Dinner.

There will be a significant increase in the breadth and number of school-based programmes for 2025 to allow us to have a greater impact on more young people in schools across Salford, Greater Manchester, Lancashire and Cheshire. Our programme offer will be split into four categories, Aspire, Active, Belong and Lead. Each of these categories will contain a range of programmes to engage students from both primary and secondary schools.

The launch of the club's Elite Academy and Scholarship programmes will be a significant moment for the whole pathway across the Foundation and Club. The Foundation led school programmes, Rising Stars and Development Academy will have even greater importance in providing a quality pipeline of talent into the Elite Performance programmes at the club.

There will be significant growth in the Disability Rugby League programme during 2025. Early in 2025, we will be starting our 3-year Disability Rugby League Strategy, engaging with a range of stakeholders to create sustainable growth. A key part of this is to raise the profile of our Disability Rugby League teams. For 2025, these teams will have the same profile on the club's website as our Men's and Women's First Grade, the Foundation's social media will follow the club's process for squad announcements and game day promotion. Early in the 2025 season, we will be having the club's first ever Disability Team Media Day, again replicating the model used by our first grade teams. These aspects will promote our Disability Rugby League programme to a wider audience whilst also ensuring our existing players see themselves as an integral part of the club, feel valued and belong.

For 2025, the Wheelchair Team will be playing competitive games for the first time, following their promotion to Wheelchair Rugby League's Championship West competition. There will also be the launch of a Development Squad and a Junior Squad, as part of the Wheelchair Team growth strategy for 2025. We will be looking to increase the number of players for our Learning Disability and Physical Disability teams.

We will be looking to further develop the reach of our community programmes. This will include growing the number of venues where we deliver our Older Movers and Reminiscence programmes, walking and men's health initiatives, as well as innovative programme to support people with Parkinsons Disease in partnership with Mind 2 Muscle, an external partner.

FUTURE PLANS (continued)

As the amount and breadth of programmes continues to grow, our staffing will need to mirror this both in numbers and expertise. The existing Foundation staff and volunteer team are first class, delivering high quality programmes to inspire and engage, underpinned by a real sense of purpose to deliver the Foundation's vision of 'empowering better lives through Rugby League'. As an outward facing organisation, we will ensure that our staff are seeking opportunities for professional development, both within and outside Rugby League, to ensure we are providing the highest quality programmes. Using our existing partnership with Coach Core, we will explore employing additional apprentices to develop a strong succession plan.

2025 promises to be a very exciting year for the Salford Red Devils Foundation. The team of staff and volunteers are driven to have an even greater impact on our community through our programmes.

Since the production of these accounts, the Club have suffered severe financial problems which have been well publicised and they face a HMRC winding up order on 29th October 2025. The Trustees are currently looking at all potential options for the Foundation should the Club fold.

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2024

REFERENCE AND ADMINISTRATIVE DETAILS

Charity Name:	Salford Red Devils Foundation
Charity Registration:	1119133
Company Registration:	05843571
Registered Office:	Eccles Sixth Form College Chatsworth Road Eccles Manchester M30 9FJ
Web-site:	www.salfordreddevilsfoundation.co.uk
Company Secretary:	Taylored Business Secretaries Limited
Bankers:	Co-operative Bank PO Box 250 Delf House Southway Skelmersdale WN8 6WT
Independent Examiner:	M G Garrett Xeinadin 100 Barbirolli Square Manchester M2 3DB

Directors and Trustees of the charity who served during the year and to the date of this report were:

A P Morley
A P A Snape - *resigned 14 November 2024*
A Latief
G T Tapp
J Lowndes
M Pearson
M Burke - *resigned 3 October 2024*
P A King

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Salford Red Devils Foundation ("SRDF") is a company limited by guarantee and is governed by its Memorandum and Articles of Association dated 31 May 2006 (revised 20 May 2015). It is a charity registered with the Charity Commission on 9 May 2007.

Recruitment and appointment of trustees

The subscribers to the Memorandum are the first trustees of the charity. Membership of the charity is open to trustees of the charity and each trustee will automatically become a member on his or her appointment. Further trustees are elected by the members. The number of trustees shall not be less than three but shall not be subject to a maximum.

At each Annual General Meeting 1/3 of the trustees are subject to retirement by rotation and can be reappointed by the other trustees if he so wishes.

Related Parties

The charity is supported by Salford City Reds (2013) Limited ("the Club"), in that it has the facility to utilise the Salford Red Devils brand.

OBJECTIVES AND ACTIVITIES

The objectives of the charity are for the benefit of the public generally and, in particular, the inhabitants of Salford, Greater Manchester and Cheshire and their surrounding areas;

- To promote community participation in healthy recreation by providing facilities for the playing of rugby and other sports capable of improving health ('facilities' in this clause means land, buildings, equipment and organising sporting activities);
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the trustees think fit and in accordance with the law of charity.

Each year the trustees review the objectives and activities of the charity to ensure they continue to reflect our aims and to provide public benefit. The trustees are more than satisfied that they do.

Further details on the Foundation's activities can be found on the web-site at :

www.salfordreddevilsfoundation.co.uk

PUBLIC BENEFIT

The Trustees of SRDF believe they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

SRDF exists to meet local needs by providing a range of sport, health and educated based activities for the benefit of all across Salford, Greater Manchester and beyond, regardless of background and ability. SRDF strongly believes it operates to provide more than just a positive experience when engaging with the Foundation. The benefits it regularly achieves are more significant and it instead strives to achieve a real difference to peoples' lives by helping them back to work, stop smoking, lose weight, become more aware of the dangers of cancer, engage in volunteer opportunities, learn new skills such as driving and much more.

TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Salford Red Devils Foundation for the purpose of company law) are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements comply with current statutory requirements, the company's Memorandum and Articles of Association and the Charities SORP.

The Trustees report was approved and signed on behalf of the Trustees by:

M R Pearson
M R Pearson (Sep 29, 2025 15:04:52 GMT+1)

M Pearson
Trustee

Date : Sep 29, 2025

SALFORD RED DEVILS FOUNDATION

Independent Examiner's Report to the Trustees of Salford Red Devils Foundation
For the year ended 30 November 2024

I report to the trustees (who are also Directors for the purpose of company law) on my examination of the financial statements of Salford Red Devils Foundation ('the charitable company') for the year ended 30 November 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

Responsibilities and basis of report

As the trustees of charitable company you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Use of my report

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.



M G Garrett FCA
Xeinadin
100 Barbirolli Square
Manchester
M2 3DB
Date : Sep 29, 2025

SALFORD RED DEVILS FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account)
For the year ended 30 November 2024

	Note	Restricted Funds 2024	Unrestricted Funds 2024	Total Funds 2024	Total Funds 2023
Income		**£**	**£**	**£**	£
Donations and legacies	**3**	**-**	**1,604**	**1,604**	21,600
Income from charitable activities					
Provision of community development					
- Grants and contracts	**5**	**172,361**	**-**	**172,361**	178,675
Income from other trading activities					
Fundraising	**4**	**-**	**17,006**	**17,006**	14,371
Government grants		**-**	**-**	**-**	-
Total income		**172,361**	**18,610**	**190,971**	214,646
Expenditure					
Costs of raising funds					
Fundraising	**6**	**-**	**16,328**	**16,328**	11,086
Expenditure on charitable activities					
- Provision of community development	**6**	**172,361**	**13,606**	**185,967**	232,262
- Governance costs	**7**	**-**	**23,945**	**23,945**	11,720
Total expenditure		**172,361**	**53,879**	**226,240**	255,068
Net income (expenditure) and net movement in funds for the year	**8**	**-**	**(35,269)**	**(35,269)**	(40,422)
Funds at 1 December 2023		**-**	**49,691**	**49,691**	90,113
Total funds at 30 November 2024	**14**	**-**	**14,422**	**14,422**	49,691

The statement of financial activities includes all gains and losses in the year.

All income and expenditure derive from continuing activities.

SALFORD RED DEVILS FOUNDATION

Balance Sheet
As at 30 November 2024

Company registered no: **05843571**
Charity registered no: **1119133**

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	**11**	**4,507**	5,691
Current assets			
Debtors	**12**	**-**	47,627
Cash at bank and in hand		**24,224**	14,927
		24,224	62,554
Creditors : amounts falling due within one year	**13**	**(14,309)**	(18,554)
Net current assets		**9,915**	44,000
Net assets		**14,422**	49,691
Funds			
Restricted funds	**14**	**-**	-
Unrestricted funds	**14**	**14,422**	49,691
Total funds		**14,422**	49,691

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. The directors acknowledge their responsibility for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 30 November 2024 and of its surplus or deficit for the year then ended in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to the financial statements so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements on pages 10 to 19 were approved by the Board of Trustees:

M R Pearson
M R Pearson (Sep 29, 2025 15:04:52 GMT+1)

M Pearson
Trustee

Date : Sep 29, 2025

SALFORD RED DEVILS FOUNDATION

Statement of Cash Flows
For the year ended 30 November 2024

	2024	2023
	£	£
Cash flow from operating activities	**9,297**	(57,109)
Cash flow from investing activities		
Payments to acquire tangible fixed assets	**-**	-
Increase/(decrease) in cash and cash equivalents	**9,297**	(57,109)
Cash and cash equivalents		
At 1 December 2023	**14,927**	72,036
At 30 November 2024	**24,224**	14,927
Cash and cash equivalents consists of:		
Cash at bank and in hand	**24,224**	14,927

Reconciliation of net income/(expenditure) to net cash flow from operating activities	**2024** £	2023 £
Net income/(expenditure) for year	**(35,269)**	(40,422)
Depreciation	**1,184**	2,954
(Increase) decrease in debtors	**47,627**	(12,383)
Decrease in creditors	**(4,245)**	(7,258)
Net cash flow from operating activities	**9,297**	(57,109)

Notes to the Financial Statements
For the year ended 30 November 2024

1 General information

Salford Red Devils Foundation Limited is a registered charity and a company limited by guarantee in the United Kingdom. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the charity information on page 6 of these financial statements. The Charity's operations and principal activities are the provision of education and sports activities.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with the Statement of Recommended Practice : Accounting and Reporting by Charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019.

2 Accounting policies

Basis of accounting

These financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in the functional currency of the Charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Income

Income from donations is included in the financial statements for the period in which payment was received.

Investment income comprises of interest, and is accounted for on a receivable basis.

Grants and contract income receivable is credited to the SOFA in the period in which the charity becomes entitled to receive the grant. Grants which are for a specific future period are deferred to that period.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Expenditure is recognised when it is incurred and is reported gross of related income on the following basis:

- Costs of generating funds comprise costs associated with attracting voluntary income and the costs of other income generated.
- Charitable expenditure comprises direct expenditure including direct staff costs attributable to its activities. Where costs cannot be directly attributable, they have been allocated to activities on a basis consistent with the use of those resources.
- Governance costs, including those incurred in the governance of its assets and are directly associated with constitutional and statutory requirements.

Tax

The Charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Notes to the Financial Statements
For the year ended 30 November 2024

2 Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets costing more than £250 are capitalised and included on the Balance Sheet initially at cost, any related grants being shown as restricted fixed asset funds if appropriate, which fund future depreciation of the assets.

Donated assets are included at an estimated value at the date of acquisition.

Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life as follows:

Motor vehicles	4 years
Office furniture & equipment	3 - 10 years

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Fund balances

Unrestricted funds are incoming resources receivable or generated for the objects of the charity, without restriction, and are available as general funds to be applied as the charity sees fit.

Restricted funds are to be used for a specific purpose as stipulated by the donor. Expenditure within this criterion is charged to the fund, together with a fair allocation of management and administration overheads.

Leases

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities in the year in which they accrue.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

3 Donations and legacies

	Restricted 2024 £	Unrestricted 2024 £	Total 2024 £	Total 2023 £
Sundry donations	-	**1,604**	**1,604**	21,600

4 Fundraising

	Restricted 2024 £	Unrestricted 2024 £	Total 2024 £	Total 2023 £
Events	-	**17,006**	**17,006**	14,371

SALFORD RED DEVILS FOUNDATION

Notes to the Financial Statements
For the year ended 30 November 2024

5 Grants and contracts

	Restricted Funds 2024 £	Unrestricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
Armed Forces Covenant	**5,210**	**-**	**5,210**	9,300
Bury MBC	**1,527**	**-**	**1,527**	-
Cheshire Business	**536**	**-**	**536**	-
Coachcare	**-**	**-**	**-**	5,250
Community Organisation	**17,658**	**-**	**17,658**	-
Cost of Living Fund	**-**	**-**	**-**	11,496
ESC Lottery Fund	**9,970**	**-**	**9,970**	-
Great Places Housing	**2,145**	**-**	**2,145**	6,500
Heritage Film	**-**	**-**	**-**	2,634
Heritage Lottery	**-**	**-**	**-**	24,091
OCL New Cluster	**-**	**-**	**-**	1,225
RFL	**31,938**	**-**	**31,938**	25,500
Salford City College	**29,064**	**-**	**29,064**	28,884
Salford City Council	**1,945**	**-**	**1,945**	19,995
Salford Community	**9,852**	**-**	**9,852**	12,167
Salford Community CVS	**7,500**	-	**7,500**	-
Schools	**28,616**	**-**	**28,616**	30,934
SJP Foundation	**1,250**	**-**	**1,250**	-
University of Manchester	**3,200**	**-**	**3,200**	-
University of Salford	**-**	**-**	**-**	700
Veterans	**9,950**	**-**	**9,950**	-
Workers Educational	**12,000**	**-**	**12,000**	-
	172,361	**-**	**172,361**	178,675

Notes to the Financial Statements
For the year ended 30 November 2024

6 Expenditure

	Charitable activities	Fundraising	TOTAL 2024	2023
	£	**£**	**£**	£
Wages				
- Community development	**127,348**	**-**	**127,348**	144,622
- Running costs	**26,628**	**2,627**	**29,255**	29,255
Direct costs	**24,824**	**12,994**	**37,818**	53,791
Administrative costs	**7,167**	**707**	**7,874**	15,680
Governance costs	**23,945**	**-**	**23,945**	11,720
	209,912	**16,328**	**226,240**	255,068

7 Governance costs

	2024	2023
	£	£
Unrestricted expenditure		
Company secretarial	**1,159**	380
Accountancy and independent examination fees	**4,668**	4,886
Other professional fees	**18,118**	6,454
	23,945	11,720

8 Net income (expenditure) and net movement in funds for the year

	2024	2023
	£	£
Net income (expenditure) is stated after charging:		
Independent examiner's fees		
Independent examination fees	**4,668**	4,886
Other services	**1,134**	475
Depreciation of tangible fixed assets	**1,184**	2,954

9 Staff costs

	2024	2023
	£	£
Wages and salaries	**146,519**	162,608
Social security costs	**7,390**	8,302
Pension costs	**2,694**	2,967
	156,603	173,877

Notes to the Financial Statements
For the year ended 30 November 2024

9 Staff costs (continued)

The average monthly number of employees during the year was:	**2024 Number**	2023 Number
Management	**4**	4
Community development	**3**	4
	7	8

No employee received remuneration in excess of £60,000.

10 Trustee remuneration and expenses

None of the trustees received any remuneration during either of the two years.

11 Tangible fixed assets

	Motor vehicles	**Office furniture & equipment**	**Total**
Cost or valuation	**£**	**£**	**£**
At 1 December 2023	8,490	26,575	35,065
Additions	-	-	-
Disposals	-	-	-
At 30 November 2024	8,490	26,575	35,065
Depreciation			
At 1 December 2023	8,490	20,884	29,374
Charge for the year	-	1,184	1,184
Disposals	-	-	-
At 30 November 2024	8,490	22,068	30,558
Net book value			
At 30 November 2024	**-**	**4,507**	**4,507**
At 30 November 2023	-	5,691	5,691

12 Debtors

	2024	2023
	£	£
Other debtors	**-**	47,627
	-	47,627

Notes to the Financial Statements
For the year ended 30 November 2024

13	**Creditors : amounts falling due within one year**	**2024**	2023
		£	£
	Other taxes and social security costs	**2,275**	4,300
	Accruals	**6,994**	8,421
	Deferred Income	**5,040**	5,833
		14,309	18,554

14	**Movement in funds**	Note	**At 1 Dec 2023**	**Income**	**Expenditure**	**At 30 Nov 2024**
	Restricted funds:		**£**	**£**	**£**	**£**
	Abbott	i	-	8,353	(8,353)	-
	Armed Forces Covenant	ii	-	5,210	(5,210)	-
	Bishop Fraser	iii	-	750	(750)	-
	Blessed Thomas Holford	iii	-	6,664	(6,664)	-
	Bridgewater Primary	iii	-	2,355	(2,355)	-
	Bury MBC	i	-	1,527	(1,527)	-
	Cheshire Business	i	-	536	(536)	-
	Clifton Primary	i	-	2,941	(2,941)	-
	Community Organisation	iii	-	17,658	(17,658)	-
	ESC Lottery Fund	iii	-	9,970	(9,970)	-
	Great Places Housing	iii	-	2,145	(2,145)	-
	Lewis Street Primary	i	-	1,430	(1,430)	-
	Link Education Irlam Primary	i	-	2,860	(2,860)	-
	RFL	iii	-	31,938	(31,938)	-
	Salford City College	i	-	29,064	(29,064)	-
	Salford City Council	i	-	1,945	(1,945)	-
	Salford Community	iii	-	9,852	(9,852)	-
	Salford Community CVS	iii	-	7,500	(7,500)	-
	Schools	i	-	1,203	(1,203)	-
	SJP Foundation	iii	-	1,250	(1,250)	-
	St Teresas	i	-	2,060	(2,060)	-
	University of Manchester	i	-	3,200	(3,200)	-
	Veterans	iii	-	9,950	(9,950)	-
	Workers Educational	iii	-	12,000	(12,000)	-
			-	172,361	(172,361)	-
	Unrestricted funds:					
	General funds		49,691	18,610	(53,879)	14,422
	Total funds		**49,691**	**190,971**	**(226,240)**	**14,422**

Notes to the Financial Statements
For the year ended 30 November 2024

14 Movement in funds (continued)

Funds were received from the following to fund specific projects:

i Education coaching/delivery
ii Veterans grant
iii Community activities

15 Related party transactions

The Foundation operates entirely independently of Salford City Reds (2013) Limited ("the Club") but works very closely with it to help maximise income opportunities for both parties.

There are agreed recharges of income and expenditure which are intended to be financially neutral for both parties.

At the year end there were no outstanding balances either due to or from the Club.

16 Post balance sheet note

Since the production of these accounts, the Club have suffered severe financial problems which have been well publicised and they face a HMRC winding up order on 29th October 2025. The Trustees are currently looking at all potential options for the Foundation should the Club fold.

SALFORD RED DEVILS FOUNDATION

England & Wales - Charity number 1119133

Accounts

Company Registration Number	**05843571**
Charity Registration Number	**1119133**

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2023

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2023

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of part 8 of the Charities Act 2011

The Trustees (who are also the Directors for the purpose of Company Law) have pleasure in presenting their annual report and the financial statements for the year ended 30 November 2023. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

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ACHIEVEMENTS AND PERFORMANCE

Review of the year

2023 has seen Salford Red Devils Foundation continue to deliver life changing programmes throughout its community whilst continuing to deliver sport, health and wellbeing activities to some of the most deprived areas in the UK. There have been challenges as the heavy reliance on funded bids has seen the organisation's overall turnover drop with a manageable deficit shown in this year's accounts. Salford Red Devils Foundation (SRDF) senior management and Trustees remain positive and maintain outstanding working relationships with partners, grant funders, and commissioners. With the return to relative normality in the sport and education sector, covid related funding and bounce back pots are now no longer available, and the organisation is fully focussed on actively seeking new opportunities to achieve the Foundation's aims and objectives through funded and commercial opportunities.

SRDF continues to be at the heart of the community with a tireless commitment to ensure that our local residents have access to services that benefit them. As in previous years SRDF has been able to provide Government Funded HAF Camps to residents across Salford ensuring that the most vulnerable are able to access lunch whilst in a managed environment providing activity and wellbeing sessions.

As is always key, the continued sustainability of the foundation is a focus and to continue delivering the successful programmes new funding and commercial opportunities must be sourced and secured. The foundation remains fully solvent and through prudent financial management the next year is looking positive with exciting collaborations in the pipeline.

Continued engagement with a bid writing consultant SRDF has been able to maximise opportunities with a good success rate. This year has seen two established members of the team move onto new challenges which has allowed for a new influx of young talent who will become the future of SRDF as the organisation adapts and grows. Coach Core apprenticeship opportunities have again been utilised and the young coaches have been a valued addition to the team.

After the success in 2022 of the Salford Red Devils Women's run by SRDF, winning their cup competition and successfully gaining promotion to super league 2, this team has been taken under the club's umbrella. Due to the additional requirements in Super league the decision was taken that the team needed a more professional environment, and this has allowed SRDF to focus more on the development of a girl's pathway and introduction of a college ladies team. The female pathway development programme has seen a marked increase in engagement that will hopefully provide the next generation of Salford Red Devils with international honours well within the reach for several of our Girls.

SRDF's Dual Development Academy has continued to grow in numbers and has been successful both on and off field. Participants on programme are increasingly successful in forging professional contracts on the back of the outstanding coaches nurturing its youth through enhancing their skills. One previous student is now playing full time in Super league for Leeds Rhinos. Another two students have been able to enter the professional rank's after successfully completing their education with SRDF at Eccles Sixth Form College. The Dual College Pathway has continued to attract a high number of boys into the programme alongside the continuing development of the female pathway which has seen Salford Red Devils compete in several festivals.

Salford Red Devils Foundation continues to offer services to the most vulnerable in society and has continued to develop and enhance the disability programme delivery. SRDF has been able to increase our offering and has growing teams competing in Physical Disability (PDRL) and Learning Disability (LDSL) competitions. The Wheelchair rugby league team has developed into a large group of participants that will initially play friendlies as and when appropriate. The disability sport element to our delivery is growing exponentially and really does highlight that there is a need locally for activities for participants with disabilities. However it is imperative to source funding and sponsors to sustain the delivery. Enhancing existing and developing new partnerships will hopefully allow the programmes to become fully self-funding ensuring all activities can be delivered free of charge to service users.

ACHIEVEMENTS AND PERFORMANCE (continued)

Head of Youth Danny Barton continues to oversee the running of our development pathway and remains involved with the Salford Red Devils reserves team. As part of his continued development Danny has completed the level 4 UKCC coaching course that now puts him alongside some of the highest qualified coaches in the country. A good number of development academy students are regularly involved in the clubs newly established REDS programme for elite players .The club has now regained an Elite Academy Licence, creating an environment of excellence for young players to progress to represent Salford Red Devils in the Super League.

Foundation Director Neil Blackburn will continue to work closely with the Club, their board and all stakeholders to ensure that aims and objectives are aligned to ensure that the community is best served by the whole organisation.

FINANCIAL REVIEW

The financial position is set out in the attached financial statements.

Cash levels were steady at the year-end but we are not complacent. Successful funding bids have been welcome, but these are never guaranteed. SRDF will continue to engage with a bid writing consultant to ensure that all possible opportunities are explored and secured. The Club's commercial team are actively seeking appropriate community focused funds to support the Foundation.

FUTURE PLANS

2024 will be a year of consolidation for SRDF with exciting opportunities to develop new programmes. In Greater Manchester, after taking control of Manchester Rangers Community Foundation new opportunities are being sought... As an important third sector organisation and one of the local area's premier deliverers in the community SRDF's reputation for excellence can help develop delivery in new areas as well as in existing territory.

Funding opportunities are extremely competitive and SRDF needs to continue to be a viable option when sourcing new funds as well as receiving extensions to existing offers. SRDF will continue to utilise partnerships in order to ensure the best possible outcomes for the local community. Joint funding bids will be key to the on-going sustainability for SRDF and working closely with Salford Council looks likely to be important moving forward especially with the upcoming citywide rugby strategy. SRDF is looking to further enhance the schools offering with the introduction of a new school's partner programme as part of the building the future strategy. Schools from across the Greater Manchester area can become partners which will open up the chance for additional paid work.

Thanks to the success of our current apprentices who have breathed new enthusiasm to the organisation, SRDF will look to take on a new cohort in 2024 to further add to the delivery team. Working with Coach Core we have secured funding for the apprentices who will be fully supported through their education journey whilst being an important part of the

SRDF will continue building new programmes and funded bids to further enhance current delivery while focusing on its strengths as a provider of health wellbeing, sports and education delivery. Partnering with THE RFL and other Foundations within the sport will give additional funding opportunities. All types of activities will continue being sold into education institutions including but not limited to karate, dance and Gymnastics and wellbeing, with 1-1 Mentoring being introduced. Alongside this there will be a programme of free rugby activities for schools.

FUTURE PLANS (continued)

After the 2023 refocus on SRDF core areas of Salford, Manchester and Trafford, there is now an opportunity to look at broadening our reach. A contact with schools in the Stockport area has identified new potential and with joining forces with Manchester Rangers Community Foundation gives a wider workforce opportunity to expand. New activity partners getting the opportunity to continue to engage via attending open access festivals and events in the three core delivery areas has broadened our reach and joining forces with other Coach Core providers such as Nuffield Health has strengthened our brand. Additional new partners will be engaged, and new activities will be delivered in partnership with community clubs to ensure a joined-up approach to local rugby league development that delivers increasing participation numbers. There will also be a continued push in the women and girls' delivery as we look to boost numbers for the Women's super league team while also adding partway activities that provided and equivalent to the existing male pathways delivered by SRDF.

SRDF will continue to be the community face of Salford Red Devils delivering activities and promoting the Club to the best of its abilities. A new venture will look at the organisations becoming more closely aligned. A renewed focus on increasing participation and promoting match day activities will be key in attempting to increase weekly attendances creating new lifelong fans. SRDF will continue working with the clubs to develop new partnerships and gaining new investment into both organisations targeting specific new funding around Women, PDRL and LDSL teams. SRDF will offer to meet the corporate social responsibilities for club sponsors and any local businesses looking to harness professional sports clubs' power, thus playing an integral role in delivering key local and national wide messages to the local community. Multiple joint funding opportunities will be explored, and the hope is that many new funding streams can be developed for the benefit of both organisations.

Super league games will remain as a showcase event to invite local community clubs, youth groups and schools to engage with community activities. Match days and the opportunity to use live elite sport to further enhance delivery programmes gives SRDF a unique vantage for engagement. Across the season SRDF will bring in excess of 2,000 spectators to live games as part of the "building the future' strategy.

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Charity Name:	Salford Red Devils Foundation
Charity Registration:	1119133
Company Registration:	5843571
Registered Office:	Eccles Sixth Form College Chatsworth Road Eccles Manchester M30 9FJ
Web-site:	www.salfordreddevilsfoundation.co.uk
Company Secretary:	Taylored Business Secretaries Limited
Bankers:	Co-operative Bank PO Box 250 Delf House Southway Skelmersdale WN8 6WT
Independent Examiner:	M G Garrett Xeinadin 100 Barbirolli Square Manchester M2 3DB

Directors and Trustees of the charity who served during the year and to the date of this report were:

A P A Snape
M Pearson
J Lowndes
A Latief
M Burke
P A King
A P Morley
G T Tapp

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Salford Red Devils Foundation ("SRDF") is a company limited by guarantee and is governed by its Memorandum and Articles of Association dated 31 May 2006 (revised 20 May 2015). It is a charity registered with the Charity Commission on 9 May 2007.

Recruitment and appointment of trustees

The subscribers to the Memorandum are the first trustees of the charity. Membership of the charity is open to trustees of the charity and each trustee will automatically become a member on his or her appointment. Further trustees are elected by the members. The number of trustees shall not be less than three but shall not be subject to a maximum.

At each Annual General Meeting 1/3 of the trustees are subject to retirement by rotation and can be reappointed by the other trustees if he so wishes.

Related Parties

The charity is supported by Salford City Reds (2013) Limited ("the Club"), in that it has the facility to utilise the Salford Red Devils brand.

OBJECTIVES AND ACTIVITIES

The objectives of the charity are for the benefit of the public generally and, in particular, the inhabitants of Salford, Greater Manchester and Cheshire and their surrounding areas;

- To promote community participation in healthy recreation by providing facilities for the playing of rugby and other sports capable of improving health ('facilities' in this clause means land, buildings, equipment and organising sporting activities);
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the trustees think fit and in accordance with the law of charity.

Each year the trustees review the objectives and activities of the charity to ensure they continue to reflect our aims and to provide public benefit. The trustees are more than satisfied that they do.

Further details on the Foundation's activities can be found on the web-site at :

www.salfordreddevilsfoundation.co.uk

PUBLIC BENEFIT

The Trustees of SRDF believe they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

SRDF exists to meet local needs by providing a range of sport, health and educated based activities for the benefit of all across Salford, Greater Manchester and beyond, regardless of background and ability. SRDF strongly believes it operates to provide more than just a positive experience when engaging with the Foundation. The benefits it regularly achieves are more significant and it instead strives to achieve a real difference to peoples' lives by helping them back to work, stop smoking, lose weight, become more aware of the dangers of cancer, engage in volunteer opportunities, learn new skills such as driving and much more.

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2023

TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Salford Red Devils Foundation for the purpose of company law) are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements comply with current statutory requirements, the company's Memorandum and Articles of Association and the Charities SORP.

The Trustees report was approved and signed on behalf of the Trustees by:

C Taylor

C Taylor (Jun 28, 2024 12:12 GMT+1)

Taylored Business Secretaries Limited
Secretary

Date : Jun 26, 2024

SALFORD RED DEVILS FOUNDATION

Independent Examiner's Report to the Trustees of Salford Red Devils Foundation
For the year ended 30 November 2023

I report to the trustees (who are also Directors for the purpose of company law) on my examination of the financial statements of Salford Red Devils Foundation ('the charitable company') for the year ended 30 November 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

Responsibilities and basis of report

As the trustees of charitable company you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Use of my report

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.



M G Garrett FCA
Xeinadin
100 Barbirolli Square
Manchester
M2 3DB
Date : 28 June 2024

SALFORD RED DEVILS FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account)
For the year ended 30 November 2023

	Note	Restricted Funds 2023	Unrestricted Funds 2023	Total Funds 2023	Total Funds 2022
Income		**£**	**£**	**£**	£
Donations and legacies	**3**	**-**	**21,600**	**21,600**	2,783
Income from charitable activities					
Provision of community development					
- Grants and contracts	**5**	**178,675**	**-**	**178,675**	264,482
Income from other trading activities					
Fundraising	**4**	**-**	**14,371**	**14,371**	20,167
Total income		**178,675**	**35,971**	**214,646**	287,432
Expenditure					
Costs of raising funds					
Fundraising		**-**	**11,086**	**11,086**	14,682
Expenditure on charitable activities					
- Provision of community development	**6**	**178,675**	**53,587**	**232,262**	264,868
- Governance costs	**7**	**-**	**11,720**	**11,720**	9,692
Total expenditure		**178,675**	**76,393**	**255,068**	289,242
Net income (expenditure) and net movement in funds for the year	**8**	**-**	**(40,422)**	**(40,422)**	(1,810)
Funds at 1 December 2022		**-**	**90,113**	**90,113**	91,923
Total funds at 30 November 2023	**14**	**-**	**49,691**	**49,691**	90,113

The statement of financial activities includes all gains and losses in the year.

All income and expenditure derive from continuing activities.

SALFORD RED DEVILS FOUNDATION

Balance Sheet
As at 30 November 2023

Company registered no: **05843571**
Charity registered no: **1119133**

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	**11**	**5,691**	8,645
Current assets			
Debtors	**12**	**47,627**	35,244
Cash at bank and in hand		**14,927**	72,036
		62,554	107,280
Creditors : amounts falling due within one year	**13**	**(18,554)**	(25,812)
Net current assets		**44,000**	81,468
Net assets		**49,691**	90,113
Funds			
Restricted funds	**14**	**-**	-
Unrestricted funds	**14**	**49,691**	90,113
Total funds		**49,691**	90,113

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. The directors acknowledge their responsibility for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 30 November 2023 and of its surplus or deficit for the year then ended in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to the financial statements so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime .

The financial statements on pages 10 to 19 were approved by the Board of Trustees :

Paul Snape
Paul Snape (Jun 26, 2024 17:37 GMT+1)

A P A Snape
Trustee

Date : Jun 26, 2024

SALFORD RED DEVILS FOUNDATION

Statement of Cash Flows
For the year ended 30 November 2023

	2023	2022
	£	£
Cash flow from operating activities	**(57,109)**	(72,131)
Cash flow from investing activities		
Payments to acquire tangible fixed assets	-	(3,000)
Increase/(decrease) in cash and cash equivalents	**(57,109)**	(75,131)
Cash and cash equivalents		
At 1 December 2022	**72,036**	147,167
At 30 November 2023	**14,927**	72,036
Cash and cash equivalents consists of:		
Cash at bank and in hand	**14,927**	72,036

Reconciliation of net income/(expenditure) to net cash flow from operating activities	**2023** £	2022 £
Net income/(expenditure) for year	**(40,422)**	(1,810)
Depreciation	**2,954**	4,480
(Increase) decrease in debtors	**(12,383)**	(27,934)
Decrease in creditors	**(7,258)**	(46,867)
Net cash flow from operating activities	**(57,109)**	(72,131)

Notes to the Financial Statements
For the year ended 30 November 2023

1 General information

Salford Red Devils Foundation Limited is a registered charity and a company limited by guarantee in the United Kingdom. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the charity information on page 6 of these financial statements. The Charity's operations and principal activities are the provision of education and sports activities.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with the Statement of Recommended Practice : Accounting and Reporting by Charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019.

2 Accounting policies

Basis of accounting

These financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in the functional currency of the Charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Income

Income from donations is included in the financial statements for the period in which payment was received.

Investment income comprises of interest, and is accounted for on a receivable basis.

Grants and contract income receivable is credited to the SOFA in the period in which the charity becomes entitled to receive the grant. Grants which are for a specific future period are deferred to that period.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Expenditure is recognised when it is incurred and is reported gross of related income on the following basis:

- Costs of generating funds comprise costs associated with attracting voluntary income and the costs of other income generated.
- Charitable expenditure comprises direct expenditure including direct staff costs attributable to its activities. Where costs cannot be directly attributable, they have been allocated to activities on a basis consistent with the use of those resources.
- Governance costs, including those incurred in the governance of its assets and are directly associated with constitutional and statutory requirements.

Tax

The Charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Notes to the Financial Statements
For the year ended 30 November 2023

2 Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets costing more than £250 are capitalised and included on the Balance Sheet initially at cost, any related grants being shown as restricted fixed asset funds if appropriate, which fund future depreciation of the assets.

Donated assets are included at an estimated value at the date of acquisition.

Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life as follows:

Motor vehicles	4 years
Office furniture & equipment	3 - 10 years

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Fund balances

Unrestricted funds are incoming resources receivable or generated for the objects of the charity, without restriction, and are available as general funds to be applied as the charity sees fit.

Restricted funds are to be used for a specific purpose as stipulated by the donor. Expenditure within this criterion is charged to the fund, together with a fair allocation of management and administration overheads.

Leases

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities in the year in which they accrue.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

3 Donations and legacies

	Restricted 2023 £	Unrestricted 2023 £	Total 2023 £	Total 2022 £
Sundry donations	-	**21,600**	**21,600**	2,783

4 Fundraising

	Restricted 2023 £	Unrestricted 2023 £	Total 2023 £	Total 2022 £
Events	-	**14,371**	**14,371**	20,167

SALFORD RED DEVILS FOUNDATION

Notes to the Financial Statements
For the year ended 30 November 2023

5	**Grants and contracts**	**Restricted Funds 2023 £**	**Unrestricted Funds 2023 £**	**Total Funds 2023 £**	Total Funds 2022 £
	ESC Lottery	-	-	-	9,650
	Salford City College	**28,884**	-	**28,884**	33,364
	Schools Sports Delivery	**30,934**	-	**30,934**	38,749
	Sponsorship WRL	-	-	-	6,280
	RFL	**25,500**	-	**25,500**	23,982
	RFL LG Development Plan	-	-	-	15,000
	Kickstart	-	-	-	16,774
	Postcode Neighbour	-	-	-	10,744
	Salford City Council	**19,995**	-	**19,995**	17,132
	Salford Community	**12,167**	-	**12,167**	16,258
	Armed Forces Covenant	**9,300**	-	**9,300**	7,575
	Purple WIFI Sponsor PDRL Kit	-	-	-	840
	Heritage Lottery	**24,091**	-	**24,091**	20,354
	Workers Educational	-	-	-	12,883
	Supporters Trust	-	-	-	900
	Veterans Foundation	-	-	-	11,667
	Cheshire Community	-	-	-	2,475
	Main Grants	-	-	-	9,405
	Trafford MBC	-	-	-	10,450
	Coachcare	**5,250**	-	**5,250**	-
	OCL New Cluster	**1,225**	-	**1,225**	-
	University of Salford	**700**		**700**	
	Great Places Housing	**6,500**	-	**6,500**	-
	Heritage Film	**2,634**	-	**2,634**	-
	Cost of Living Fund	**11,496**	-	**11,496**	-
		178,675	-	**178,675**	264,482

6	**Expenditure**	**Charitable activities £**	**Fundraising £**	**TOTAL 2023 £**	2022 £
	Wages				
	- Community development	**144,622**	-	**144,622**	172,897
	- Running costs	**27,077**	**2,178**	**29,255**	29,255
	Direct costs	**46,050**	**7,741**	**53,791**	63,153
	Administrative costs	**14,513**	**1,167**	**15,680**	14,245
	Governance costs	**11,720**	-	**11,720**	9,692
		243,982	**11,086**	**255,068**	289,242

Notes to the Financial Statements
For the year ended 30 November 2023

7 Governance costs

	2023	2022
	£	£
Unrestricted expenditure		
Company secretarial	**380**	1,581
Accountancy and independent examination fees	**4,886**	4,471
Other professional fees	**6,454**	3,640
	11,720	9,692

8 Net income (expenditure) and net movement in funds for the year

	2023	2022
	£	£
Net income (expenditure) is stated after charging:		
Independent examiner's fees		
Independent examination fees	**4,886**	4,471
Other services	**475**	676
Depreciation of tangible fixed assets	**2,954**	4,480

9 Staff costs

	2023	2022
	£	£
Wages and salaries	**162,608**	187,004
Social security costs	**8,302**	12,302
Pension costs	**2,967**	2,846
	173,877	202,152

The average monthly number of employees during the year was:	**2023**	2022
	Number	Number
Management	**4**	3
Community development	**4**	4
	8	7

No employee received remuneration in excess of £60,000.

10 Trustee remuneration and expenses

None of the trustees received any remuneration during either of the two years.

Notes to the Financial Statements
For the year ended 30 November 2023

11 Tangible fixed assets

	Motor vehicles	Office furniture & equipment	Total
Cost or valuation	**£**	**£**	**£**
At 1 December 2022	8,490	26,575	35,065
Additions	-	-	-
Disposals	-	-	-
At 30 November 2023	8,490	26,575	35,065
Depreciation			
At 1 December 2022	6,720	19,700	26,420
Charge for the year	1,770	1,184	2,954
Disposals	-	-	-
At 30 November 2023	8,490	20,884	29,374
Net book value			
At 30 November 2023	**-**	**5,691**	**5,691**
At 30 November 2022	1,770	6,875	8,645

12 Debtors

	2023	2022
	£	£
Other debtors	**47,627**	30,382
Prepayments	**-**	4,862
Grants receivable	**-**	-
	47,627	35,244

13 Creditors : amounts falling due within one year

	2023	2022
	£	£
Other taxes and social security costs	**4,300**	4,912
Loans	**-**	-
Accruals	**8,421**	6,933
Deferred Income	**5,833**	13,967
	18,554	25,812

Notes to the Financial Statements
For the year ended 30 November 2023

14 Movement in funds

	Note	At 1 Dec 2022	Income	Expenditure	At 30 Nov 2023
Restricted funds:		**£**	**£**	**£**	**£**
Schools Sports Delivery	i	-	30,934	(30,934)	-
Armed Forces Covenant	ii	-	9,300	(9,300)	-
Coachcare	iii	-	5,250	(5,250)	-
Cost of Living Fund		-	11,496	(11,496)	-
Great Places Housing	iv	-	6,500	(6,500)	-
Heritage Film		-	2,634	(2,634)	-
Heritage Lottery	v	-	24,091	(24,091)	-
OCL New Cluster		-	1,225	(1,225)	-
RFL	vi	-	25,500	(25,500)	-
Salford City College	vii	-	28,884	(28,884)	-
Salford City Council	viii	-	19,995	(19,995)	-
Salford Community		-	12,167	(12,167)	-
University of Salford		-	700	(700)	-
		-	178,675	(178,675)	-
Unrestricted funds:					
General funds		90,113	35,971	(76,393)	49,691
Total funds		**90,113**	**214,646**	**(255,068)**	**49,691**

Funds were received from the following to fund specific projects:

i Schools coaching delivery
ii Veteran's activity programme
iii Apprentice contribution funding
iv Community inclusion programme
v Grant funding RLWC/SRDF heritage exhibition
vi NGB led funding development plans
vii Community transition
viii Community activation

15 Related party transactions

The Foundation operates entirely independently of Salford City Reds (2013) Limited ("the Club") but works very closely with it to help maximise income opportunities for both parties.

There are agreed recharges of income and expenditure which are intended to be financially neutral for both parties.

At the year end there were no outstanding balances either due to or from the Club

Salford Red Devils Foundation - 2023 Financial Statements

Final Audit Report 2024-06-28

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By:	Mike Garrett (mikegarrett@kjgllp.com)
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SALFORD RED DEVILS FOUNDATION

England & Wales - Charity number 1119133

Accounts

Company Registration Number	**05843571**
Charity Registration Number	**1119133**

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2022

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2022

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of part 8 of the Charities Act 2011

The Trustees (who are also the Directors for the purpose of Company Law) have pleasure in presenting their annual report and the financial statements for the year ended 30 November 2022. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

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ACCOUNT REVIEW



Key Numbers

Over 40,000 participant hits 2021 t0 2022

3602 Community tickets to vulnerable

OVER 250 PLAYERS received high quality coaching through the SRDF Rising Stars Development pathway

SRDF engaged 6230 school children 2021 to 2022

50 young adults in full time education with SRDF

£8000+ raised for good causes

£6million+ invested into the local community*

2000+ items delivered across Greater Manchester throughout the Covid 19 Pandemic

Delivery programmes across Greater Manchester

Three SRDF Disability Rugby League Teams competing

Achievements and performance



2022 has seen Salford Red Devils Foundation build back stronger as the organisation continues to recover from the previous two years of disruptions. There has again been challenges but as the sporting and education landscape returns to relative normal the Foundation finds itself in a strong position to thrive. Salford Red Devils Foundation (SRDF), senior management and Trustees continue to maintain fantastic working relationships with partners, grant funders, and commissioners whilst actively seeking new opportunities to achieve the Foundation's growth

SRDF continues to work tirelessly to ensure that our local community has access to services that fully enhance their lives. Important services especially for the young continue be delivered by SRDF working with Salford, Bolton and Trafford councils which has seen SRDF continue being a primary deliverer of government funded Healthy Activity Fund (HAF) programmes in designated holidays across Trafford and Salford.

Achievements and performance

Education & Womens team

The long-term sustainability of the Foundation is key and new funding opportunities must be sourced and secured. The Foundation remains in a fully solvent position through prudent financial management. Working with a bid writing consultant SRDF has been able to maximise opportunities with a good success rate. This year has seen additional members of staff be taken on as SRDF makes use of an innovative apprenticeship programme in collaboration with Coach Core. The programme has seen two apprentices start which has added valuable capacity to the development team.

2022 has seen the Salford Red Devils Womens run by SRDF win their cup competition and successfully gain promotion to Super League 2. After this fantastic success the team has been integrated into the club's performance department, but the Foundation will continue to play a major role in the day do day running of the team. This success on the field has helped boost the uptake of the female pathway development programme, which has seen girls doing sessions alongside the well-established boys pathway



BROGAN EVANS
SALFORD RED DEVILS WOMENS PLAYER



Achievements and performance

College Dual Development Academy

SALFORD RED DEVILS DEVELOPMENT ACADEMY



SRDF's Dual Development Academy has been able to restart the face-to-face activity sessions and hosted a very well attended open evening. Participants on the programme are increasingly successful in forging professional contracts on the back of the outstanding coaches, nurturing its youth through enhancing their skills.

Another two students have been able to enter the professional ranks after successfully completing their education with SRDF at Eccles Sixth Form College with one taking part in the RLWC2021 for Wales. The Dual College Pathway has continued to attract a high number of boys into the programme alongside the continuing development of the female pathway.



Achievements and performance

Disability Sport



SALFORD RED DEVILS PDRL

Salford Red Devils Foundation continue to offer services to the most vulnerable in society and has continued to develop and enhance the disability programme delivered. SRDF has been able to increase our offering and has growing teams competing in Physical Disability (PDRL) and Learning Disability (LDSL) competitions. Building on the success of the Rugby League World Cup SRDF has been able to announce the introduction of a new Wheelchair rugby league team that will initially play friendlies. The disability sport element to our delivery is growing exponentially and really does highlight that there is a need locally for activities for participants with disabilities.

Rugby League truly is a sport for all and at SRDF we are continually looking towards extending and developing in all delivery areas to maintain sustainability after funding has been exhausted. Enhancing existing and developing new partnerships will hopefully allow the programmes to become fully self-funding ensuring all activities can be delivered free of charge to service users. For all competing teams, there are opportunities to sell sponsorship and if done well this can be a new and valuable income stream to be reinvested into the Foundation.

Achievements and performance

Offload

OFFLOAD

An increased need for health and wellbeing activities has seen the SRDF Health programmes grow and develop as we look to meet the need of schools and individuals in the community. The Offload programme remains an important part of the SRDF delivery programme that has been a long standing project which continues to make a difference to the mental health of the local community. SRDF continues to be reactive to local community needs and has developed its health offer and is hoping to be commissioned to deliver an innovative community programme aimed at helping Key Stage 2 (primary school) children with their transition as research with schools has found that these are the children most effected by the pandemic with the effects still clearly present within this demographic. Programmes currently delivered and in development fit into the Salford Suicide prevention strategy which is key to ensure we are aligned to enable the maximum number of participants to benefit.



Achievements and performance

Eccles Sixth Form College & Development Academy



Salford Red Devils Foundation have successfully extended the partnership with Eccles Sixth Form College (ESFC) for an additional 3 years. The partnership is thriving, and the collaborative workings are going from strength to strength.

Achievements and performance

Development Academy

SALFORD RED DEVILS DEVELOPMENT ACADEMY





Head of Youth Danny Barton continues to oversee the running of our development pathway and remains involved with the Salford Red Devils reserves team. As part of his continued development Danny has enrolled upon the level 4 UKCC coaching course that once completed will put him alongside some of the highest qualified coaches in the country. A good number of development academy students are regularly involved in the clubs newly established REDS programme for elite players as the club hopes to regain a licence for a Category 1 Academy in the near future.

Achievements and performance

Schools

BRIDGEWATER PRIMARY SCHOOL ATTENDING THE SALFORD MUSEUM



SRDF's outstanding track record of high-quality delivery in schools across Greater Manchester has enabled a full return to schools coaching and the number of partner schools has increased. SRDF is looking to further enhance this offering with the introduction of a new school's partner programme as part of the building the future strategy.

Achievements and performance

RLWC 2021



CADISHEAD RHINOS

WITH THE 2021 WORLD CUP TROPHIES

The delayed Rugby League World Cup 2021 went ahead this year as planned and was a great success. It was the most inclusive rugby league world cup ever and saw England Wheelchair team win the final in front of a sellout crowd in Manchester. As part of the world cup legacy SRDF is well positioned to build on its success and develop rugby league hubs across Greater Manchester where there is currently little or no activities currently taking place.

Bolton and Stockport Red Devils have already been set up and teams have been competing in the Greater Manchester Development league which SRDF has been instrumental in setting up and running in partnership with the RFL. Development plan for Salford remains in place and ensures that the local community continues to receive targeted rugby league coaching to increase participation.

Achievements and performance

Disability Sport



SALFORD RED DEVILS WHEELCHAIR RUGBY LEAGUE

SRDF will continue building new programmes and funded bids to further enhance current delivery while focusing on its strengths as a provider of health, wellbeing, sports and education delivery. The outstanding schools programme will continue to grow. All types of activities will continue being sold into education institutions including but not limited to karate, dance and Gymnastics and wellbeing alongside a programme of free rugby activities for schools.



GIRLS FUTURES SESSIONS

Financial Review



Cash levels were healthy at the year end but we are not complacent. Successful funding bids have been welcome and adding a bid writing consultant has opened up additional opportunities.

7 FUTURE PLANS

TAMZIN CORCORAN



SRDF has been adapt and resilient over the past 36 months being able to continue serving its community and stakeholders. 2023 will be a year of growth where SRDF starts to expand into areas in Greater Manchester that were building pre pandemic. As an important third sector organisation (Charities and not for profit organisations) and one of the local area's premier deliverers in the community SRDF's reputation for excellence can help develop delivery in new areas as well as new opportunities in existing territory.

Sourcing funding is extremely competitive and SRDF needs to continue to be a reputable an viable option when sourcing new opportunities. It is also important to try to gain repeat funding for existing programmes that have a proven track record of success. SRDF will continue to utilise partnerships in order to ensure the best possible outcomes for the local community. Joint funding bids will be key to the ongoing sustainability for SRDF and working closely with Salford Council looks likely to be important moving forward. After a break period SRDF will likely reengage with a bid writing consultant to increase capacity ensuring maximum opportunities are taken.

7 FUTURE PLANS



SRDF APPRENTICE NATHAN CONNELL COACHING



Thanks to the success of our current apprentices who have breathed new enthusiasm to the organisation, SRDF will look to take on a new cohort in 2023 to further add to the delivery team. Working with Coach Core we have secured finding for the apprentices who will be fully supported through their education journey whilst being an important part of the team

7 FUTURE PLANS



SRDF will continue to be the community face of Salford Red Devils delivering activities and promoting the Club to the best of its abilities. A renewed focus on increasing participation and promoting match day activities will be key in attempting to increase weekly attendances creating new lifelong fans. SRDF will continue working with the club to develop new partnerships and attract new investment into both organisations targeting specific new funding around Women, PDRL and LDSL teams. SRDF will offer to meet the corporate social responsibilities for club sponsors and any local businesses looking to harness professional sports clubs' power, thus playing an integral role in delivering key local and national wide messages to the local community. Multiple joint funding opportunities will be explored, and the hope is that many new funding streams can be developed for the benefit of both organisations.

7 FUTURE PLANS

After having some successes in new areas with developing players and school links in the wider Greater Manchester community, 2023 will see a refocus on SRDF core areas of Salford, Manchester and Trafford with new activity partners getting the opportunity to continue to engage via attending open access festivals and events in the three core delivery areas. New partners will be engaged, and new activities will be delivered in partnership with community clubs to ensure a joined-up approach to local rugby league development that delivers increasing participation numbers. There will also be a huge push in the women and girls' delivery as we look to boost numbers for the Women's Super League team while also adding pathway activities that provide the equivalent to the existing male pathways.

GREATER MANCHESTER FESTIVALS



7 FUTURE PLANS



Super league games will again be used as a showcase to invite local community clubs, youth groups and schools to engage with community activities around the main event and curtain raisers of women's and reserve games. Across the season SRDF will bring in excess of 1,500 spectators to live games as part of the "building the future' strategy. 2023 will see the celebration of the clubs 150th year and the foundation will working in collaboration to host some fundraising celebrations.

REFERENCE AND ADMINISTRATIVE DETAILS

Charity Name:	Salford Red Devils Foundation
Charity Registration:	1119133
Company Registration:	5843571
Registered Office:	Eccles Sixth Form College Chatsworth Road Eccles Manchester M30 9FJ
Web-site:	www.salfordreddevilsfoundation.co.uk
Company Secretary:	Taylored Business Secretaries Limited
Bankers:	Co-operative Bank PO Box 250 Delf House Southway Skelmersdale WN8 6WT
Independent Examiner:	M G Garrett Kay Johnson Gee Limited 100 Barbirolli Square Manchester M2 3DB

Directors and Trustees of the charity who served during the year and to the date of this report were:

A P A Snape
M Pearson
J Lowndes
A Latief
M Burke
P A King
A P Morley
G T Tapp

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Salford Red Devils Foundation ("SRDF") is a company limited by guarantee and is governed by its Memorandum and Articles of Association dated 31 May 2006 (revised 20 May 2015). It is a charity registered with the Charity Commission on 9 May 2007.

Recruitment and appointment of trustees

The subscribers to the Memorandum are the first trustees of the charity. Membership of the charity is open to trustees of the charity and each trustee will automatically become a member on his or her appointment. Further trustees are elected by the members. The number of trustees shall not be less than three but shall not be subject to a maximum.

At each Annual General Meeting 1/3 of the trustees are subject to retirement by rotation and can be reappointed by the other trustees if he so wishes.

Related Parties

The charity is supported by Salford City Reds (2013) Limited ("the Club"), in that it has the facility to utilise the Salford Red Devils brand.

OBJECTIVES AND ACTIVITIES

The objectives of the charity are for the benefit of the public generally and, in particular, the inhabitants of Salford, Greater Manchester and Cheshire and their surrounding areas;

- To promote community participation in healthy recreation by providing facilities for the playing of rugby and other sports capable of improving health ('facilities' in this clause means land, buildings, equipment and organising sporting activities);
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the trustees think fit and in accordance with the law of charity.

Each year the trustees review the objectives and activities of the charity to ensure they continue to reflect our aims and to provide public benefit. The trustees are more than satisfied that they do.

Further details on the Foundation's activities can be found on the web-site at :

www.salfordreddevilsfoundation.co.uk

PUBLIC BENEFIT

The Trustees of SRDF believe they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

SRDF exists to meet local needs by providing a range of sport, health and educated based activities for the benefit of all across Salford, Greater Manchester and beyond, regardless of background and ability. SRDF strongly believes it operates to provide more than just a positive experience when engaging with the Foundation. The benefits it regularly achieves are more significant and it instead strives to achieve a real difference to peoples' lives by helping them back to work, stop smoking, lose weight, become more aware of the dangers of cancer, engage in volunteer opportunities, learn new skills such as driving and much more.

TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Salford Red Devils Foundation for the purpose of company law) are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements comply with current statutory requirements, the company's Memorandum and Articles of Association and the Charities SORP.

The Trustees report was approved and signed on behalf of the Trustees by:

Taylored Business Secretaries Limited
Secretary

Date :

SALFORD RED DEVILS FOUNDATION

Independent Examiner's Report to the Trustees of Salford Red Devils Foundation For the year ended 30 November 2022

I report to the trustees (who are also Directors for the purpose of company law) on my examination of the financial statements of Salford Red Devile Foundation ('the charitable company') for the year ended 30 November 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

Responsibilities and basis of report

As the trustees of charitable company you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Use of my report

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

M G Garrett FCA
Kay Johnson Gee Limited
100 Barbirolli Square
Manchester
M2 3DB
Date :

SALFORD RED DEVILS FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account)
For the year ended 30 November 2022

	Note	Restricted Funds 2022	Unrestricted Funds 2022	Total Funds 2022	Total Funds 2021
Income		**£**	**£**	**£**	£
Donations and legacies	**3**	**-**	**2,783**	**2,783**	8,367
Income from charitable activities					
Provision of community development					
- Grants and contracts	**5**	**231,118**	**33,364**	**264,482**	208,775
Income from other trading activities					
Fundraising	**4**	**-**	**20,167**	**20,167**	3,391
Government grants	**6**		**-**	**-**	71,036
Total income		**231,118**	**56,314**	**287,432**	291,569
Expenditure					
Costs of raising funds					
Fundraising		**-**	**14,682**	**14,682**	2,161
Expenditure on charitable activities					
- Provision of community development	**7**	**231,118**	**33,750**	**264,868**	230,809
- Governance costs	**8**	**-**	**9,692**	**9,692**	8,233
Total expenditure		**231,118**	**58,124**	**289,242**	241,203
Net income (expenditure) and net movement in funds for the year	**9**	**-**	**(1,810)**	**(1,810)**	50,366
Funds at 1 December 2021		**-**	**91,923**	**91,923**	41,557
Total funds at 30 November 2022	**15**	**-**	**90,113**	**90,113**	91,923

The statement of financial activities includes all gains and losses in the year.

All income and expenditure derive from continuing activities.

SALFORD RED DEVILS FOUNDATION

Balance Sheet
As at 30 November 2022

Company registered no: 05843571
Charity registered no: 1119133

	Note	2022	2021
		£	£
Fixed assets			
Tangible assets	**12**	**8,645**	10,125
Current assets			
Debtors	**13**	**35,244**	7,310
Cash at bank and in hand		**72,036**	147,167
		107,280	154,477
Creditors : amounts falling due within one year	**14**	**(25,812)**	(72,679)
Net current assets		**81,468**	81,798
Net assets		**90,113**	91,923
Funds			
Restricted funds	**15**	**-**	-
Unrestricted funds	**15**	**90,113**	91,923
Total funds		**90,113**	91,923

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. The directors acknowledge their responsibility for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 30 November 2022 and of its surplus or deficit for the year then ended in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to the financial statements so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime .

The financial statements on pages 22 to 30 were approved by the Board of Trustees :

A P A Snape
Trustee

Date :

SALFORD RED DEVILS FOUNDATION

Statement of Cash Flows
For the year ended 30 November 2022

	2022	2021
	£	£
Cash flow from operating activities	**(72,131)**	89,913
Cash flow from investing activities		
Payments to acquire tangible fixed assets	**(3,000)**	(325)
Disposal of fixed assets	**-**	-
Increase/(decrease) in cash and cash equivalents	**(75,131)**	89,588
Cash and cash equivalents		
At 1 December 2021	**147,167**	57,579
At 30 November 2022	**72,036**	147,167
Cash and cash equivalents consists of:		
Cash at bank and in hand	**72,036**	147,167

Reconciliation of net income/(expenditure) to net cash flow from operating activities	**2022** £	2021 £
Net income/(expenditure) for year	**(1,810)**	50,366
Depreciation	**4,480**	4,480
(Increase) decrease in debtors	**(27,934)**	2,813
Decrease in creditors	**(46,867)**	32,254
Net cash flow from operating activities	**(72,131)**	89,913

1 General information

Salford Red Devils Foundation Limited is a registered charity and a company limited by guarantee in the United Kingdom. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the charity information on page 2 of these financial statements. The Charity's operations and principal activities are the provision of education and sports activities.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015.

2 Accounting policies

Basis of accounting

These financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in the functional currency of the Charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Income

Income from donations is included in the financial statements for the period in which payment was received.

Investment income comprises of interest, and is accounted for on a receivable basis.

Grants and contract income receivable is credited to the SOFA in the period in which the charity becomes entitled to receive the grant. Grants which are for a specific future period are deferred to that period.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Expenditure is recognised when it is incurred and is reported gross of related income on the following basis:

- Costs of generating funds comprise costs associated with attracting voluntary income and the costs of other income generated.
- Charitable expenditure comprises direct expenditure including direct staff costs attributable to its activities. Where costs cannot be directly attributable, they have been allocated to activities on a basis consistent with the use of those resources.
- Governance costs, including those incurred in the governance of its assets and are directly associated with constitutional and statutory requirements.

Tax

The Charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

2 Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets costing more than £250 are capitalised and included on the Balance Sheet initially at cost, any related grants being shown as restricted fixed asset funds if appropriate, which fund future depreciation of the assets.

Donated assets are included at an estimated value at the date of acquisition.

Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life as follows:

Motor vehicles	4 years
Office furniture & equipment	3 - 10 years

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Fund balances

Unrestricted funds are incoming resources receivable or generated for the objects of the charity, without restriction, and are available as general funds to be applied as the charity sees fit.

Restricted funds are to be used for a specific purpose as stipulated by the donor. Expenditure within this criterion is charged to the fund, together with a fair allocation of management and administration overheads.

Leases

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities in the year in which they accrue.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

3 Donations and legacies

	Restricted 2022 £	Unrestricted 2022 £	Total 2022 £	Total 2021 £
Sundry donations	-	**2,783**	**2,783**	8,367

4 Fundraising

	Restricted 2022 £	Unrestricted 2022 £	Total 2022 £	Total 2021 £
Events	-	**20,167**	**20,167**	3,391

5 Grants and contracts

	Restricted Funds 2022 £	Unrestricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
ESC Lottery	**9,650**	**-**	**9,650**	3,575
Salford City College	**-**	**33,364**	**33,364**	26,340
Covid-19 Project	**-**	**-**	**-**	9,600
Schools Sports Delivery	**38,749**	**-**	**38,749**	24,003
Sponsorship WRL	**6,280**	**-**	**6,280**	-
RL Cares	**-**	**-**	**-**	1,510
RFL	**23,982**	**-**	**23,982**	20,289
RFL LG Development Plan	**15,000**	**-**	**15,000**	-
Kickstart	**16,774**	**-**	**16,774**	-
Sky Try	**-**	**-**	**-**	60,170
Bury MBC	**-**	**-**	**-**	1,820
Postcode Neighbour	**10,744**	**-**	**10,744**	3,581
Salford City Council	**17,132**	**-**	**17,132**	10,259
Salford Community	**16,258**	**-**	**16,258**	14,000
Armed Forces Covenant	**7,575**	**-**	**7,575**	6,782
Purple WIFI Sponsor PDRL Kit	**840**	**-**	**840**	-
Heritage Lottery	**20,354**	**-**	**20,354**	4,071
Workers Educational	**12,883**	**-**	**12,883**	2,842
Supporters Trust	**900**	**-**	**900**	925
Veterans Foundation	**11,667**	**-**	**11,667**	2,333
Cheshire Community	**2,475**	**-**	**2,475**	7,475
Main Grants	**9,405**	**-**	**9,405**	-
Trafford MBC	**10,450**	**-**	**10,450**	9,200
	231,118	**33,364**	**264,482**	208,775

6 Government grants

	Restricted 2022 £	Unrestricted 2022 £	Total 2022 £	Total 2021 £
Furlough income	**-**	**-**	**-**	71,036

7 Expenditure

	Charitable activities £	Fundraising £	TOTAL 2022 £	2021 £
Wages				
- Community development	**172,897**	**-**	**172,897**	141,443
- Running costs	**27,182**	**2,073**	**29,255**	29,255
Direct costs	**51,553**	**11,600**	**63,153**	47,933
Administrative costs	**13,236**	**1,009**	**14,245**	14,339
Governance costs	**9,692**	**-**	**9,692**	8,233
	274,560	**14,682**	**289,242**	241,203

8 Governance costs

	2022	2021
	£	£
Unrestricted expenditure		
Company secretarial	**1,581**	527
Accountancy and independent examination fees	**4,471**	4,040
Other professional fees	**3,640**	3,666
	9,692	8,233

9 Net income (expenditure) and net movement in funds for the year

	2022	2021
	£	£
Net income (expenditure) is stated after charging:		
Independent examiner's fees		
Independent examination fees	**4,471**	4,040
Other services	**676**	3,666
Depreciation of tangible fixed assets	**4,480**	4,480

10 Staff costs

	2022	2021
	£	£
Wages and salaries	**187,004**	155,550
Social security costs	**12,302**	12,302
Pension costs	**2,846**	2,846
	202,152	170,698

The average monthly number of employees during the year was:	2022	2021
	Number	Number
Management	**3**	3
Community development	**4**	4
	7	7

No employee received remuneration in excess of £60,000.

11 Trustee remuneration and expenses

None of the trustees received any remuneration during either of the two years.

12 Tangible fixed assets

	Motor vehicles	Office furniture & equipment	Total
Cost or valuation	**£**	**£**	**£**
At 1 December 2021	8,490	23,575	32,065
Additions	-	3,000	3,000
Disposals	-	-	-
At 30 November 2022	8,490	26,575	35,065
Depreciation			
At 1 December 2021	4,598	17,342	21,940
Charge for the year	2,122	2,358	4,480
Disposals	-	-	-
At 30 November 2022	6,720	19,700	26,420
Net book value			
At 30 November 2022	**1,770**	**6,875**	**8,645**
At 30 November 2021	3,892	6,233	10,125

13 Debtors

	2022	2021
	£	£
Other debtors	**30,382**	7,310
Prepayments	**4,862**	-
Grants receivable	**-**	-
	35,244	7,310

14 Creditors : amounts falling due within one year

	2022	2021
	£	£
Other taxes and social security costs	**4,912**	4,096
Loans	**-**	-
Accruals	**6,933**	16,447
Deferred Income	**13,967**	52,136
	25,812	72,679

15 Movement in funds

	Note	At 1 Dec 2021 £	Income £	Expenditure £	At 30 Nov 2022 £
Restricted funds:					
ESC Lottery		-	9,650	(9,650)	-
Schools Sports Delivery	i.	-	38,749	(38,749)	-
Sponsorship WRL		-	6,280	(6,280)	-
RFL	ii.	-	23,982	(23,982)	-
RFL LG Development Plan		-	15,000	(15,000)	-
Kickstart		-	16,774	(16,774)	-
Postcode Neighbour	iii.	-	10,744	(10,744)	-
Salford City Council	iv.	-	17,132	(17,132)	-
Salford Community	v.	-	16,258	(16,258)	-
Armed Forces Covenant		-	7,575	(7,575)	-
Purple WIFI Sponsor PDRL Kit		-	840	(840)	-
Heritage Lottery	vi.	-	20,354	(20,354)	-
Workers Educational		-	12,883	(12,883)	-
Supporters Trust		-	900	(900)	-
Veterans Foundation		-	11,667	(11,667)	-
Cheshire Community		-	2,475	(2,475)	-
Main Grants		-	9,405	(9,405)	-
Trafford MBC	vii.	-	10,450	(10,450)	-
		-	231,118	(231,118)	-
Unrestricted funds:					
General funds		91,923	56,314	(58,124)	90,113
Total funds		**91,923**	**287,432**	**(289,242)**	**90,113**

Funds were received from the following to fund specific projects:

i. Schools delivery – bespoke packages of activities including rugby, karate, mental health & wellbeing and dance.
ii. The RFL – NGB led funding for inclusion, diversity and participation activities
iii. Armed Forces Covenant - specific targeted programme
iv. Salford City Council – SEND physical activity delivery
v. Salford Community - Healthy Activities Fund camp activities
vi. Heritage Lottery - RL World Cup based
vii. Trafford MBC – Healthy Activities Fund camp activities

16 Related party transactions

The Foundation operates entirely independently of Salford City Reds (2013) Limited ("the Club") but works very closely with it to help maximise income opportunities for both parties.

There are agreed recharges of income and expenditure which are intended to be financially neutral for both parties.

At the year end there were no outstanding balances either due to or from the Club

SALFORD RED DEVILS FOUNDATION

England & Wales - Charity number 1119133

Accounts

Company Registration Number	**05843571**
Charity Registration Number	**1119133**

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2021

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2021

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SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2021

Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of part 8 of the Charities Act 2011

The Trustees (who are also the Directors for the purpose of Company Law) have pleasure in presenting their annual report and the financial statements for the year ended 30 November 2021. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

1 REFERENCE AND ADMINISTRATIVE DETAILS

Charity Name:	Salford Red Devils Foundation
Charity Registration:	1119133
Company Registration:	5843571
Registered Office:	Eccles Sixth Form College Chatsworth Road Eccles Manchester M30 9FJ
Web-site:	www.salfordreddevilsfoundation.co.uk
Company Secretary:	Taylored Business Secretaries Limited
Bankers:	Co-operative Bank PO Box 250 Delf House Southway Skelmersdale WN8 6WT
Independent Examiner:	M G Garrett Kay Johnson Gee Limited 1 City Road East Manchester M15 4PN

Directors and Trustees of the charity who served during the year and to the date of this report were:

A P A Snape	
M Pearson	
J Lowndes	
A Latief	
M Burke	
P A King	
A P Morley	appointed 10 December 2020
G T Tapp	appointed 11 December 2020

2 STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Salford Red Devils Foundation ("SRDF") is a company limited by guarantee and is governed by its Memorandum and Articles of Association dated 31 May 2006 (revised 20 May 2015). It is a charity registered with the Charity Commission on 9 May 2007.

Recruitment and appointment of trustees

The subscribers to the Memorandum are the first trustees of the charity. Membership of the charity is open to trustees of the charity and each trustee will automatically become a member on his or her appointment. Further trustees are elected by the members. The number of trustees shall not be less than three but shall not be subject to a maximum.

At each Annual General Meeting 1/3 of the trustees are subject to retirement by rotation and can be reappointed by the other trustees if he so wishes.

Related Parties

The charity is supported by Salford City Reds (2013) Limited ("the Club"), in that it has the facility to utilise the Salford Red Devils brand.

3 OBJECTIVES AND ACTIVITIES

The objectives of the charity are for the benefit of the public generally and, in particular, the inhabitants of Salford, Greater Manchester and Cheshire and their surrounding areas;

- To promote community participation in healthy recreation by providing facilities for the playing of rugby and other sports capable of improving health ('facilities' in this clause means land, buildings, equipment and organising sporting activities);
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the trustees think fit and in accordance with the law of charity.

Each year the trustees review the objectives and activities of the charity to ensure they continue to reflect our aims and to provide public benefit. The trustees are more than satisfied that they do.

Further details on the Foundation's activities can be found on the web-site at :

www.salfordreddevilsfoundation.co.uk

4 ACHIEVEMENTS AND PERFORMANCE

Review of the year

2021 has again been a challenging year with the Covid 19 pandemic continuing to cause disruption throughout the world.

4 ACHIEVEMENTS AND PERFORMANCE (continued)

Review of the year (continued)

The collaboration with Salford City Council has seen SRDF remain active in emergency response, regularly delivering food, medication and other essentials as part of the “Spirit of Salford" with the organisation being recognised for its ongoing contribution. SRDF was involved in the delivery of a programme with Salford Clinical Commissioning Group that was nominated for a Greater Manchester Health and Care Champion Award 2021. This programme designed to help social isolation and loneliness saw SRDF staff making and receiving calls from people greatly affected by the pandemic with it ultimately being nominated for a local award. SRDF continues to work tirelessly to ensure that we can continue to service our community to the best of our abilities. Additional links have also been established with Trafford Council which has seen SRDF be a primary deliverer of government funded Holiday activities and food programme (HAF) in designated holidays across Trafford and Salford. The need for such programmes was highlighted in the media with Marcus Rashford leading a campaign to feed school children on free school meals in holidays and while not in school.

SRDF senior management and trustees have continued working closely with partners, grant funders, and commissioners to ensure that the Foundation’s growth objectives for the coming years are still achievable with the immediate sustainability secured. The Foundation remains in a fully solvent position and through prudent financial management and utilising the extended government’s coronavirus job retention scheme to its end, there has been no reduction of staff.

There has actually been an important addition to the team with a new Equality and Diversity Lead taken on to be the driving force behind the Foundation's new and exciting programmes. 2021 sees the official launch of Salford Red Devils Women’s team that will compete in the Championship, just under Super League. This launch has been possible on the back of multiple years of female pathway development which has seen a girl's rising stars programme sit alongside the well-established boy pathway. SRDF has worked hard to continue to engage talented sporting boys and girls through its Academy programme which has an increasingly successful record in nurturing its youth through to professional status. Numerous students have been able to enter the professional ranks after successfully completing their education with SRDF at Eccles Sixth Form College. The Dual College Pathway has continued to attract good numbers throughout the Pandemic and there have been strides taken in the development of the female pathway with a ladies' college team looking to compete in a league from 2023. Recruitment for SRDF’s education programmes has remained consistent despite the reduced face-to-face activities throughout long periods.

Throughout the Pandemic SRDF has been able to continue offering services to the most vulnerable in society and those that have been particularly hard hit by the restrictions and reduction in services. After seeing first hand the effects, SRDF has been able to increase our offering and now has competing Physical Disability (PDRL) and Learning Disability (LDSL) rugby league teams. The disability sport element to our delivery is growing exponentially and really does highlight that rugby league truly is a sport for all. SRDF is looking towards this development areas sustainability and an as part of this process we are enhancing existing and developing new partnerships to hopefully allow the programme to become fully self-funding. We feel that this increased provision which we hope you can help support will also increase our participant numbers which could ultimately open up additional revenue streams. Alongside funded projects and grants, opportunities such as sponsorship will allow the ongoing delivery of a fantastic programme.

4 ACHIEVEMENTS AND PERFORMANCE (continued)

Review of the year (continued)

The SRDF Health programmes have again been invaluable through the ongoing disruptions to lives across the community. The Offload programme which was adapted quickly to an online offering early in the year to ensure that our participants were fully supported throughout initial lockdowns has been able to bring back live sessions but our online presence has and will continue. SRDF continues to develop its health offer and is hoping to be commissioned to deliver an innovative community programme as there is ongoing need to provide services that have been inaccessible for so long. The male focus of Offload fits into the Salford's Suicide prevention strategy which is key to ensure we are aligned to enable the maximum number of participants to benefit from the programme, especially in such uncertain times as there are large increases in local deaths. This has been sadly highlighted by an individual who signed up to SRD Offload programme but tragically took his own life before attending. There has been a fund raiser on his behalf with monies being donated to help local children build their mental fitness and hopefully help reduce future suicides.

Although this year has again been tough, we have managed to keep engagement in our health programmes high. Our targeted over 50's activities has seen a walking rugby team established which sees a regular 15 people attend improving health, Wellbeing and mental fitness. This group has also been able to engage with our funded veterans' programmes. Thanks to the Veteran Foundation and the veterans covenant funding we have been able to establish sessions that promote health and fitness whilst also increasing participants employability with back to work sessions delivered in stand alone sessions. We would also not exclude anyone from attending our programmes but there is always targeted marketing for specific groups, and we have found that the targeted approach is working well with good group numbers.

SRDF's partnership with Eccles Sixth Form College (ESFC) is growing in strength as we form joint delivery programmes and enhance each other's delivery opportunities. As we enter the final year of the initial contract we have formally agreed to extend the partnership for a further 3 years. SRDF and ESFC have been successfully re accredited as a Dual Development Academy which is just one of a handful nationwide. Head of Youth Danny Barton continues to head the running of our development pathway and remains involved with the club's reserves team which has restarted in 2022 after the suspension of the competition in 2000. Multiple current and ex development academy players are to be involved with the reserve's setup which is a fantastic achievement and clearly highlights the pathway to success at Salford Red Devils. The Club and SRDF compiled an application bid to hopefully be granted the opportunity to run a Category 1 Academy that would sit under the reserves and above the development academy in the player pathway. The bid was comprehensive but due to a number of issues outside SRD control the licence was not granted. However due in part to the fantastic work SRDF has done over the last 7 years in developing local talent and pathways there has been an opportunity for the club to run U'16 and U'18 games this year with a view too hopefully being able to deliver a full programme from 2023.

Towards the end of the fiscal year schools and other sporting outlets have started to return to some form of relative normality and thanks to SRDF's outstanding track record of high-quality delivery our links remain strong, and we are seeing a return of service demand. It is envisaged that our outstanding school delivery programme will be a growth area and the organization is established as a premier supply of school sports delivery across Greater Manchester, ready to return to our core deliveries. The Rugby League World Cup 2021 is now scheduled to take place in 2022 as Covid Restrictions meant that it was not possible for multiple teams to travel to the UK. SRDF continues to be a key partner in spreading opportunities to play rugby into additional areas within Greater Manchester. SRDF has been successful in establishing new playing clubs in Stockport and Bolton that have competed in the Greater Manchester Development League. Indeed, the league has been set up through collaboration with the RFL and SRDF are the founding club helping to develop this concept and we were able to host 2 festivals at the AJ Bell Stadium. The RLWC2021 Legacy programme in the form of Salford Area Development Plan has allowed us to provide additional outreach blocks of activity for free to areas and organisations that have previously missed out on rugby league due to their geographical location.

Foundation Director Neil Blackburn continues to work closely with the Club, their board and all stakeholders to ensure that aims and objectives are aligned to ensure that the community is best served by the whole organisation.

5 PUBLIC BENEFIT

The Trustees of SRDF believe they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

SRDF exists to meet local needs by providing a range of sport, health and educated based activities for the benefit of all across Salford, Greater Manchester and beyond, regardless of background and ability. SRDF strongly believes it operates to provide more than just a positive experience when engaging with the Foundation. The benefits it regularly achieves are more significant and it instead strives to achieve a real difference to peoples' lives by helping them back to work, stop smoking, lose weight, become more aware of the dangers of cancer, engage in volunteer opportunities, learn new skills such as driving and much more.

6 FINANCIAL REVIEW

Financial review

Whilst the pandemic affected our core business, due to sensible financial management and continuation of the furlough scheme the financial position of the Foundation is stable. Cash levels were healthy at the year end but we are not complacent. Successful funding bids have been welcome to reduce the impact of Sky Try coming to an end.

Reserves Policy

The Foundation's policy is to accumulate free reserves in proportion to the risk associated with one or more income streams failing to deliver to profile. The free reserves target equates to three months operational costs, which are now considerably smaller than before and are predominantly wage costs.

The board of Trustees has judged this amount to be sufficient to enable the Foundation to effectively manage its affairs.

The Trustees are confident that the level of free reserves will continue to increase.

Surpluses generated in excess of the reserves target will be reinvested in activities which accord with the Foundation's objectives.

7 FUTURE PLANS

This year has again been challenging due to the ongoing impact that the COVID-19 Pandemic is having. SRDF has been able to adapt and continue to serve its community and stakeholders remaining an important third sector organisation and one of the local area's premier deliverers in the community.

Having, in partnership with SRD, engaged a funding consultant, we have been able to make several successful bids that will take us into the new fiscal year with the ability to build upon our successes and develop further our outstanding delivery programmes.

The current climate sees an incredibly competitive market for receiving funding, but SRDF is well positioned to be successful and we continue to build our community programmes via funded bids. We are bouncing back stronger as we are returning to full activities with the ambition now to take on new schools and build up our diverse offer. As an organisation it is key for us to evolve and adapt and with this in mind it is planned to take on some young apprentices who can breathe new enthusiasm to the organisation.

SRDF has found success partnering with other third sector organisations to ensure that funders are offered the best possible outcomes for their money and it is believed that partnership work and collaboration is the best way to successfully source new large-scale funding. Existing partnerships are well developed but the Foundation is always open to working with new organisations such as Manchester Academy of Gymnastics with whom we are currently working.

7 FUTURE PLANS (continued)

Recognising the new challenges young people face, we are committed to going further in creating a new 'Young Trustee' group. It has not been possible to establish this during the pandemic but now is the time to put this ambition into action. SRDF wants to champion our work with children and young people in Salford and the surrounding region and what better way to do this than to give these very people the opportunity to do it with us. This group will be made up of young people from our projects who will take part in a range of activity that helps inform our future provision to ensure we retain a focus on needs led delivery and ties in with the new apprenticeship opportunities that we will be creating. We are also signed up to the government's Kick Start programme to give opportunities to young people claiming Universal Credit.

SRDF will build up new programmes and funded bids to enhance current delivery while focusing on its strengths as a provider of health wellbeing, sports and education delivery. The outstanding schools programme will continue to grow with a newly designed delivery model that will be sold into education institutions along with activities including but not limited to karate, dance and boxing.

The Rugby League World Cup 2021 now taking place in 2022 will be a key event to help spread the Rugby League delivery and engagement across the wider Greater Manchester area. SRDF delivery in Stockport and Bolton will continue to grow with new club development being the key focus. New partners will be engaged and Trafford will see the development of a new partnership seeing SRDF female pathway joining forced with Trafford MV RFCC to run joint sessions in Trafford. Whilst we will continue delivering a quality offer for players, coaches and volunteers across Salford as our core area Greater Manchester deliveries will be the legacy delivery plan.

SRDF will continue to be the community face of Salford Red Devils delivering activities and promoting the Club to the best of its abilities increasing participation and promoting match day activities. SRDF will continue working with the club's Commercial Director in developing new partnerships and gaining new investment into the organisation targeting specific new funding around Women, PDRL and LDSL teams. SRDF will offer to meet the corporate social responsibilities for club sponsors and any local businesses looking to harness professional sports clubs power, thus playing an integral role in delivering key local and national wide messages to the local community.

The new season is poised to provide SRDF the opportunity return to delivering 'Red Devils in the Community' events around all first team matches. These exhibitions will include local schools and community clubs providing mascots and flag bearers for each fixture and with their omission for so long, already people are excited to re-engage. Across the season SRDF will bring in excess of 1,500 spectators to live games as part of the "building the future' strategy.

8 TRUSTEE INDEMNITY INSURANCE

Indemnity insurance in respect of the trustees has been provided during the year at a cost of £432 (2020 - £432).

9 TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Salford Red Devils Foundation for the purpose of company law) are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements comply with current statutory requirements, the company's Memorandum and Articles of Association and the Charities SORP.

The Trustees report was approved and signed on behalf of the Trustees by:

C Taylor

C Taylor (May 31, 2022 08:10 GMT+1)

Taylored Business Secretaries Limited
Secretary

Date : 31 May 2022

SALFORD RED DEVILS FOUNDATION

Independent Examiner's Report to the Trustees of Salford Red Devils Foundation
For the year ended 30 November 2021

I report to the trustees (who are also Directors for the purpose of company law) on my examination of the financial statements of Salford Red Devile Foundation ('the charitable company') for the year ended 30 November 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

Responsibilities and basis of report

As the trustees of charitable company you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Use of my report

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.



M G Garrett FCA
Kay Johnson Gee Limited
1 City Road East
Manchester
M15 4PN
Date : 31 May 2022

SALFORD RED DEVILS FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account)
For the year ended 30 November 2021

	Note	Restricted Funds 2021	Unrestricted Funds 2021	Total Funds 2021	Total Funds 2020
Income		**£**	**£**	**£**	£
Donations and legacies	**3**	**-**	**8,367**	**8,367**	1,669
Income from charitable activities					
Provision of community development					
- Grants and contracts	**5**	**182,435**	**26,340**	**208,775**	196,626
Income from other trading activities					
Fundraising	**4**	**-**	**3,391**	**3,391**	-
Government grants	**6**		**71,036**	**71,036**	53,369
Total income		**182,435**	**109,134**	**291,569**	251,664
Expenditure					
Costs of raising funds					
Fundraising		**-**	**2,161**	**2,161**	-
Expenditure on charitable activities					
- Provision of community development	**7**	**182,435**	**48,374**	**230,809**	227,171
- Governance costs	**8**	**-**	**8,233**	**8,233**	6,583
Total expenditure		**182,435**	**58,768**	**241,203**	233,754
Net income (expenditure) and net movement in funds for the year	**9**	**-**	**50,366**	**50,366**	17,909
Funds at 1 December 2020		**-**	**41,557**	**41,557**	23,648
Total funds at 30 November 2021	**15**	**-**	**91,923**	**91,923**	41,557

The statement of financial activities includes all gains and losses in the year.

All income and expenditure derive from continuing activities.

SALFORD RED DEVILS FOUNDATION

Company registered no: 05843571
Charity registered no: 1119133

Balance Sheet
As at 30 November 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	**12**	**10,125**	14,280
Current assets			
Debtors	**13**	**7,310**	10,123
Cash at bank and in hand		**147,167**	57,579
		154,477	67,702
Creditors : amounts falling due within one year	**14**	**(72,679)**	(40,425)
Net current assets		**81,798**	27,277
Net assets		**91,923**	41,557
Funds			
Restricted funds	**15**	**-**	-
Unrestricted funds	**15**	**91,923**	41,557
Total funds		**91,923**	41,557

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. The directors acknowledge their responsibility for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 30 November 2021 and of its surplus or deficit for the year then ended in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to the financial statements so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime .

The financial statements on pages 10 to 18 were approved by the Board of Trustees :

paulsnape
paulsnape (May 31, 2022 09:34 GMT+1)

A P A Snape
Trustee

Date : 31 May 2022

SALFORD RED DEVILS FOUNDATION

Statement of Cash Flows
For the year ended 30 November 2021

	2021	2020
	£	£
Cash flow from operating activities	**89,913**	42,118
Cash flow from investing activities		
Payments to acquire tangible fixed assets	**(325)**	-
Disposal of fixed assets	**-**	-
Increase/(decrease) in cash and cash equivalents	**89,588**	42,118
Cash and cash equivalents		
At 1 December 2020	**57,579**	15,461
At 30 November 2021	**147,167**	57,579
Cash and cash equivalents consists of:		
Cash at bank and in hand	**147,167**	57,579

Reconciliation of net income/(expenditure) to net cash flow from operating activities	**2021** £	2020 £
Net income/(expenditure) for year	**50,366**	17,909
Depreciation	**4,480**	4,447
(Increase) decrease in debtors	**2,813**	5,606
Decrease in creditors	**32,254**	14,156
Net cash flow from operating activities	**89,913**	42,118

1 General information

Salford Red Devils Foundation Limited is a registered charity and a company limited by guarantee in the United Kingdom. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the charity information on page 2 of these financial statements. The Charity's operations and principal activities are the provision of education and sports activities.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015.

2 Accounting policies

Basis of accounting

These financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in the functional currency of the Charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Income

Income from donations is included in the financial statements for the period in which payment was received.

Investment income comprises of interest, and is accounted for on a receivable basis.

Grants and contract income receivable is credited to the SOFA in the period in which the charity becomes entitled to receive the grant. Grants which are for a specific future period are deferred to that period.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Expenditure is recognised when it is incurred and is reported gross of related income on the following basis:

- Costs of generating funds comprise costs associated with attracting voluntary income and the costs of other income generated.
- Charitable expenditure comprises direct expenditure including direct staff costs attributable to its activities. Where costs cannot be directly attributable, they have been allocated to activities on a basis consistent with the use of those resources.
- Governance costs, including those incurred in the governance of its assets and are directly associated with constitutional and statutory requirements.

Tax

The Charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

2 Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets costing more than £250 are capitalised and included on the Balance Sheet initially at cost, any related grants being shown as restricted fixed asset funds if appropriate, which fund future depreciation of the assets.

Donated assets are included at an estimated value at the date of acquisition.

Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life as follows:

Motor vehicles	4 years
Office furniture & equipment	3 - 10 years

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Fund balances

Unrestricted funds are incoming resources receivable or generated for the objects of the charity, without restriction, and are available as general funds to be applied as the charity sees fit.

Restricted funds are to be used for a specific purpose as stipulated by the donor. Expenditure within this criterion is charged to the fund, together with a fair allocation of management and administration overheads.

Leases

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities in the year in which they accrue.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

3 Donations and legacies

	Restricted 2021 £	Unrestricted 2021 £	Total 2021 £	Total 2020 £
Sundry donations	-	8,367	8,367	1,669

4 Fundraising

	Restricted 2021 £	Unrestricted 2021 £	Total 2021 £	Total 2020 £
Events	-	3,391	3,391	-

5 Grants and contracts

	Restricted Funds 2021 £	Unrestricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
ESC Lottery	**3,575**	**-**	**3,575**	-
Salford City College	**-**	**26,340**	**26,340**	31,608
Covid-19 Project	**9,600**	**-**	**9,600**	-
Schools Sports Delivery	**24,003**	**-**	**24,003**	24,066
RL Cares	**1,510**	**-**	**1,510**	10,355
RFL	**20,289**	**-**	**20,289**	
Sky Try	**60,170**	**-**	**60,170**	104,714
Bury MBC	**1,820**	**-**	**1,820**	20,426
Postcode Neighbour	**3,581**	**-**	**3,581**	-
Salford City Council	**10,259**	**-**	**10,259**	-
Salford Community	**14,000**	**-**	**14,000**	4,957
Armed Forces Covenant	**6,782**	**-**	**6,782**	-
Heritage Lottery	**4,071**	**-**	**4,071**	-
Workers Educational	**2,842**	**-**	**2,842**	-
Supporters Trust	**925**	**-**	**925**	500
Veterans Foundation	**2,333**	**-**	**2,333**	-
Cheshire Community	**7,475**	**-**	**7,475**	-
Trafford MBC	**9,200**	**-**	**9,200**	-
	182,435	**26,340**	**208,775**	196,626

6 Government grants

	Restricted 2021 £	Unrestricted 2021 £	Total 2021 £	Total 2020 £
Furlough income	**-**	**71,036**	**71,036**	53,369

7 Expenditure

	Charitable activities £	Fundraising £	TOTAL 2021 £	2020 £
Wages				
- Community development	**141,443**	**-**	**141,443**	161,929
- Running costs	**28,787**	**468**	**29,255**	29,255
Direct costs	**46,469**	**1,464**	**47,933**	22,073
Administrative costs	**14,110**	**229**	**14,339**	13,914
Governance costs	**8,233**	**-**	**8,233**	6,583
	239,042	**2,161**	**241,203**	233,754

8 Governance costs

	2021	2020
	£	£
Unrestricted expenditure		
Company secretarial	**527**	830
Accountancy and independent examination fees	**4,040**	4,000
Other professional fees	**3,666**	1,753
	8,233	6,583

9 Net income (expenditure) and net movement in funds for the year

	2021	2020
	£	£
Net income (expenditure) is stated after charging:		
Independent examiner's fees		
Independent examination fees	**4,040**	4,000
Other services	**3,666**	1,623
Depreciation of tangible fixed assets	**4,480**	4,447

10 Staff costs

	2021	2020
	£	£
Wages and salaries	**155,550**	173,824
Social security costs	**12,302**	14,100
Pension costs	**2,846**	3,260
	170,698	191,184

The average monthly number of employees during the year was:	2021	2020
	Number	Number
Management	**3**	3
Community development	**4**	5
	7	8

No employee received remuneration in excess of £60,000.

11 Trustee remuneration and expenses

None of the trustees received any remuneration during either of the two years.

12 Tangible fixed assets

	Motor vehicles	Office furniture & equipment	Total
Cost or valuation	**£**	**£**	**£**
At 1 December 2020	8,490	23,250	31,740
Additions	-	325	325
Disposals	-	-	-
At 30 November 2021	8,490	23,575	32,065
Depreciation			
At 1 December 2020	2,476	14,984	17,460
Charge for the year	2,122	2,358	4,480
Disposals	-	-	-
At 30 November 2021	4,598	17,342	21,940
Net book value			
At 30 November 2021	**3,892**	**6,233**	**10,125**
At 30 November 2020	6,014	8,266	14,280

13 Debtors

	2021	2020
	£	£
Other debtors	**7,310**	7,489
Prepayments	**-**	-
Grants receivable	**-**	2,634
	7,310	10,123

14 Creditors : amounts falling due within one year

	2021	2020
	£	£
Other taxes and social security costs	**4,096**	5,836
Loans	**-**	-
Accruals	**16,447**	3,801
Deferred Income	**52,136**	30,788
	72,679	40,425

15 Movement in funds

	Note	At 1 Dec 2020 £	Income £	Expenditure £	At 30 Nov 2021 £
Restricted funds:					
ESC Lottery		-	3,575	(3,575)	-
Covid-19 Project	i.	-	9,600	(9,600)	-
Schools Sports Delivery	ii.	-	24,003	(24,003)	-
RL Cares		-	1,510	(1,510)	-
RFL	iii.	-	20,289	(20,289)	-
Sky Try	iv.	-	60,170	(60,170)	-
Bury MBC		-	1,820	(1,820)	-
Postcode Neighbour		-	3,581	(3,581)	-
Salford City Council	v.	-	10,259	(10,259)	-
Salford Community	vi.	-	14,000	(14,000)	-
Armed Forces Covenant	vii.	-	6,782	(6,782)	-
Heritage Lottery	viii.	-	4,071	(4,071)	-
Workers Educational	ix.	-	2,842	(2,842)	-
Supporters Trust		-	925	(925)	-
Veterans Foundation		-	2,333	(2,333)	-
Cheshire Community	x.	-	7,475	(7,475)	-
Trafford MBC	xi.	-	9,200	(9,200)	-
		-	182,435	(182,435)	-
Unrestricted funds:					
General funds		41,557	109,134	(58,768)	91,923
Total funds		**41,557**	**291,569**	**(241,203)**	**91,923**

Funds were received from the following to fund specific projects:

i. Covid 19 Project - Sport England Back to Activity
ii. Schools delivery – bespoke packages of delivery featuring activities including rugby, karate and dance.
iii. RFL - Sport England Participation Development Plan
iv. Sky Try funding – NGB led for multi faceted schools programme to increase participation.
v. Salford City Council - Holiday Camps, Hunger delivery
vi. Salford Community - CVS local delivery - mental health, disability, special needs
vii. Armed Forces Covenant - specific targeted programme
viii. Heritage Lottery - RL World Cup based
ix. Workers Educational - Back to Work programmes
x. Cheshire Community - World Cup related
xi. Trafford MBC - Children's summer camps

16 Related party transactions

The Foundation operates entirely independently of Salford City Reds (2013) Limited ("the Club") but works very closely with it to help maximise income opportunities for both parties.

There are agreed recharges of income and expenditure which are intended to be financially neutral for both parties.

At the year end there were no outstanding balances either due to or from the Club

SALFORD RED DEVILS FOUNDATION

England & Wales - Charity number 1119133

Accounts

Company Registration Number	**05843571**
Charity Registration Number	**1119133**

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2020

SALFORD RED DEVILS FOUNDATION

Trustees' Report and Financial Statements
For the year ended 30 November 2020

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Directors' Report for the purposes of section 417 of the Companies Act 2006 and Trustees' Report for the purposes of part 8 of the Charities Act 2011

The Trustees (who are also the Directors for the purpose of Company Law) have pleasure in presenting their annual report and the financial statements for the year ended 30 November 2020. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

1 REFERENCE AND ADMINISTRATIVE DETAILS

Charity Name:	Salford Red Devils Foundation
Charity Registration:	1119133
Company Registration:	5843571
Registered Office:	Eccles Sixth Form College Chatsworth Road Eccles Manchester M30 9FJ
Web-site:	www.salfordreddevilsfoundation.co.uk
Company Secretary:	Taylored Business Secretaries Limited
Bankers:	Co-operative Bank PO Box 250 Delf House Southway Skelmersdale WN8 6WT
Independent Examiner:	M G Garrett Kay Johnson Gee Limited 1 City Road East Manchester M15 4PN

Directors and Trustees of the charity who served during the year and to the date of this report were:

A P A Snape
M Pearson
J Lowndes
A Latief
M Burke
P A King
A Morley (appointed 10 December 2020)
G Tapp (appointed 11 December 2020)

2 STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Salford Red Devils Foundation ("SRDF") is a company limited by guarantee and is governed by its Memorandum and Articles of Association dated 31 May 2006 (revised 20 May 2015). It is a charity registered with the Charity Commission on 9 May 2007.

Recruitment and appointment of trustees

The subscribers to the Memorandum are the first trustees of the charity. Membership of the charity is open to trustees of the charity and each trustee will automatically become a member on his or her appointment. Further trustees are elected by the members. The number of trustees shall not be less than three but shall not be subject to a maximum.

At each Annual General Meeting 1/3 of the trustees are subject to retirement by rotation and can be reappointed by the other trustees if he so wishes.

Related Parties

The charity is supported by Salford City Reds (2013) Limited ("the Club"), in that it has the facility to utilise the Salford Red Devils brand.

3 OBJECTIVES AND ACTIVITIES

The objectives of the charity are for the benefit of the public generally and, in particular, the inhabitants of Salford, Greater Manchester and Cheshire and their surrounding areas;

- To promote community participation in healthy recreation by providing facilities for the playing of rugby and other sports capable of improving health ('facilities' in this clause means land, buildings, equipment and organising sporting activities);
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life; and
- To advance the education of children and young people through such means as the trustees think fit and in accordance with the law of charity.

Each year the trustees review the objectives and activities of the charity to ensure they continue to reflect our aims and to provide public benefit. The trustees are more than satisfied that they do.

Further details on the Foundation's activities can be found on the web-site at :

www.salfordreddevilsfoundation.co.uk

4 ACHIEVEMENTS AND PERFORMANCE

Review of the year

2020 has been a year unlike any other in living memory and has brought unexpected challenges to all organisations. Whilst the Salford Red Devils Foundation (SRDF) senior management and Trustees were able to work with partners, grant funders, and commissioners to mitigate paused physical delivery (primarily through adopting virtual delivery means) to protect income at the start of the pandemic, like many third sector organisations, loss of 'unrestricted income' through planned fundraising has challenged the Foundation's growth objectives for the coming years. The Foundation remains in a fully solvent position through prudent financial management and utilising the government's coronavirus job retention scheme, and no compulsory redundancies have been made.

4 ACHIEVEMENTS AND PERFORMANCE (continued)

Review of the year (continued)

Between September and December 2020, the Foundation Director led a 'bounce back exercise' with staff, partners, public sector bodies and participants. The task was to explore new development opportunities that would support communities to rebuild at a time of need, directly engage those most vulnerable, and derive income opportunities to support the Foundation's long term sustainability. Amongst areas identified for progression was enhancing the Foundation's work with children and young people through progressing new trading relationships specifically with primary schools in Salford that extended away from core sport and physical education sessions.

Salford Red Devils Foundation (SRDF) has settled into its new home at Eccles Sixth Form College (ESFC) which has seen a smooth transition with all staff now fully integrated into the new base. ESFC is a highly rated educational facility that, as SRDF's education partner has seen an improvement in the range of courses that can be delivered. SRDF and ESFC have been successfully accredited as a Dual Development Academy which is just one of 4 nationwide. Recruitment for SRDF's education programmes has seen a slight increase despite the lack of face-to-face activities throughout long periods of 2020.

SRDF has worked hard to engage the future sporting stars through its Academy programme which has an admirable record in nurturing its youth. Numerous students have been selected for representative honours which attests to the calibre of player being attracted to this outstanding programme .With a new partnership formed with Wales RL there is potential to see additional opportunities for players to develop. The pathway is now Dual and there has been strides taken in the development of the female pathway and despite restrictions SRDF will be looking forward to seeing a ladies team develop in 2021/22.

Head of Youth Danny Barton has been at the forefront of running the development pathway and saw some success with the newly developed Reserves team. Sadly, this league competition was suspended and has now been postponed till 2022. However, two of our players have progressed through our pathway and have earned professional contracts and seen first team action. This is a fantastic achievement and clearly highlights the pathway to success at Salford Red Devils. The club has recently employed Paul Rowley as Head of Rugby Transmission, Talent & Pathways showing a renewed focus on youth development. This is exciting times and SRDF will be integral to ensuring the outcomes of the renewed pathways are achieved.

SRDF's continues to develop and refine its outstanding school delivery programme which has been a growth area and the organization is established as a premier supply of school sports delivery across Greater Manchester. The Rugby League World Cup is scheduled to take place in the UK in autumn 2021 and this gives a major opportunity to reach out to additional areas within Greater Manchester that do not currently have rugby league delivery with associated new funding available. RLWC2021 has aims to increase participation and develop new clubs and SRD is integral to these plans with Stockport having a particular focus as a new area for SRDF to develop delivery plans. The RLWC2021 Legacy programme has allowed us to source small funding to provide blocks of activity for free to areas and organisations that have previously missed out on rugby league. New provision always allows development of additional programmes that in the main lead to specialised delivery which is a chargeable provision. SRDF has excellent relationships within the GM community which sees us continue to deliver high quality sport, karate, wheelchair rugby, mental fitness and 'animalates' sessions.

As an organisation, we take pride in our approach of empowering children and young people to participate in designing and delivering our projects. Whilst we recognise the importance of working with statutory, third sector, and private industry partners to identify need, understand available evidence, and facilitate integrated delivery systems, our belief is that creating constructive opportunities for children and young people to tell us what they want to participate in, why, when and how, is of most importance. Throughout the Pandemic SRDF has worked tirelessly to ensure that we can continue to service our community. Where possible, COVID-19 Safe activity sessions have been run with the focus on engaging with those most vulnerable and negatively affected. SRDF have been prominent in local initiatives where online activity sessions have been created as a free resource to be used by schools and the local community.

4 ACHIEVEMENTS AND PERFORMANCE (continued)

Review of the year (continued)

There has been much collaboration with Salford City Council which has seen SRDF active in the emergency response and regularly delivering food, medication and other essentials as part of the "spirit of Salford". Additional links were made with the Lighthouse Church to help provide food and care packages for distribution to the homeless in partnership with Manchester City Council.

The SRDF Health department has continued to offer its Offload Mental Health programme which was adapted quickly to an online platform early in the year to ensure that our participants were fully supported throughout lockdown 1. This is also reflected in the Captain Confidence programme which again has been adapted to see elements delivered online. Schools have been able to access resources and physical sessions delivered online SRDF has continued to develop its health offer and is hoping to be commissioned to deliver an innovative community programme that builds provision for families from birth to adulthood in 2020. The male focus of Offload fits into the Salford Suicide prevention strategy which is key to ensuring that the maximum number of participants can benefit from the programme, especially in such uncertain times. Although this year has been tough for all, we have found that the programme has been well received and engagement has been high. We have seen additional demand and are proposing (subject to funding) to increase our capacity through additional sessions. These would include stand-alone online content and a targeted over 50's session (We have found that loneliness and isolation has become an even bigger issue throughout the Pandemic and our research highlights men over 50 as being at a much higher risk). We are also looking to partner with a local organisation to introduce a new weekly mental and physical fitness class. This class would be open to all as we find that after the initial session there is usually a need to engage with participant's families in some form to help maximise the impact that we are making. Therefore females and young people would be actively encouraged to attend with our participants. We would also not exclude anyone from attending our programmes but there is always targeted marketing for specific groups.

SRDF is looking towards the programme's sustainability and as part of this process we are making partnerships to hopefully allow the programme to become self-funding. We feel that with this increased provision and participant numbers we could ultimately open up additional revenue streams. Opportunities such as sponsorship and the potential for the Foundation to brand the delivery programme to sell commercially to businesses could fund the community-based sessions.

The 'Sky Try' project again underpins the majority of SRDF's mass participation programme as it continues into the final year of its existence, again funded to its maximum figure. The organisation continues to plan for the end of this programme by creating additional commercial revenues and looking at additional funding streams independently and in collaboration with The RFL that can in part replace the Sky Try funds.

The club has again been successful in making an appearance at Wembley for its first challenge cup final appearance for 50 years. Whilst this has created a huge feel-good factor across the community there was disappointment in that crowds were not able to attend this game or indeed most of the season. It is imperative that both club and foundation can harness this success and build upon it for the coming years by increasing youngsters playing the game and ensuring that at the earliest opportunity we can get them to watch a live game. Foundation Director Neil Blackburn continues to work closely with the Club and their board to ensure that aims and objectives are closely aligned to ensure that the community is best served by the whole organisation.

SRDF is always open to enhancing its board of trustees and is open to welcoming new individuals on board that have a passion for the club and a wealth of skill and experience to share. SRDF is pleased to be able to confirm that there have been two new additions to the Board of Trustees with prominent local ex Councillor George Tapp and rugby league legend Adrian Morley joining us. Both will bring expertise and enthusiasm to the board with Adrian Morley having a huge impact in the community already as one of the most recognisable rugby league players worldwide.

4 ACHIEVEMENTS AND PERFORMANCE (continued)

Review of the year (continued)

Recognising the new challenges young people face, we are committed to going further in creating a new 'Young Trustee' group within our governance arrangements that champions our work with children and young people in Salford and the surrounding region. This group will be made up of young people from our projects who will take part in a range of activity that helps inform our future provision to ensure we retain a focus on needs led delivery. Depending on how government restrictions progress, this activity may be done virtually, and should this be the case, we will work with the Manchester Safeguarding Partnership to ensure we approach this in a safe and secure way.

Although this year has been extremely challenging due to the COVID-19 Pandemic and its ongoing uncertainty that will unfortunately continue to have effects in the next financial year, SRDF has been able to adapt and continue to serve its community and stakeholders. Although may factors must be considered SRDF has been able to ensure a stable financial base that will allow the organisation to continue to develop and continue to be one of the local area's premier deliverers in the community.

5 PUBLIC BENEFIT

The Trustees of SRDF believe they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

SRDF exists to meet local needs by providing a range of sport, health and educated based activities for the benefit of all across Salford, Greater Manchester and beyond, regardless of background and ability. SRDF strongly believes it operates to provide more than just a positive experience when engaging with the Foundation. The benefits it regularly achieves are more significant and it instead strives to achieve a real difference to peoples' lives by helping them back to work, stop smoking, lose weight, become more aware of the dangers of cancer, engage in volunteer opportunities, learn new skills such as driving and much more.

6 FINANCIAL REVIEW

Financial review

As we anticipated last year, the expected improvement in our financial position did materialise following the large reduction in our cost base, resulting from the move from the AJ Bell Stadium to Eccles College.

With COVID-19 significantly reducing our work in schools, the furlough scheme helped us maintain jobs and avoid compulsory redundancies.

Cash levels were healthy at the year end but we are not complacent and know the importance of finding funding alternatives to replace Sky Try which will end in the current year.

Reserves Policy

The Foundation's policy is to accumulate free reserves in proportion to the risk associated with one or more income streams failing to deliver to profile. The free reserves target equates to three months operational costs, which are now considerably smaller than before and are predominantly wage costs.

The board of Trustees has judged this amount to be sufficient to enable the Foundation to effectively manage its affairs.

The Trustees are confident that the level of free reserves will continue to increase.

Surpluses generated in excess of the reserves target will be reinvested in activities which accord with the Foundation's objectives.

7 FUTURE PLANS

Although this year has been extremely challenging due to the COVID-19 Pandemic and its ongoing uncertainty that will unfortunately continue to have effects in the next financial year, SRDF has been able to adapt and continue to serve its community and stakeholders. Although may factors must be considered SRDF has been able to ensure a stable financial base that will allow the organisation to continue to develop and continue to be one of the local area's premier deliverers in the community.

In the current climate there are many pots of funding that have been made available to help the Covid 19 recovery. SRDF will look to access many of these that will enable the immediate deliveries to bounce back stronger when we can return to full activities. These bids are mainly short term focused and it is important to also look at larger more long-term funds. With the loss of SkyTry it is imperative for SRDF to realign its focus and be able to continue delivering outstanding programmes in the long term.

SRDF will actively look to partner with other third sector organisations to ensure that funders are offered the best possible outcomes for their money and it is believed that partnership work and collaboration is the best way to successfully source new large-scale funding. New partnerships have been formed with Foundation 92 which has seen some innovative new delivery in Salford. It is planned that this partnership will be developed further and lead to some largescale funding that will provide activities across Greater Manchester.

SRDF is looking towards the Offloads programme sustainability and as part of this process we are making partnerships to hopefully allow the programme to become self-funding. We feel that with increasing provision and participant numbers we could ultimately open up additional revenue streams. Opportunities such as sponsorship and the potential for the Foundation to brand the delivery programme to sell commercially to businesses could fund the community based sessions. Versions of Offload delivery will be integrated into most of the new and developing programmes as this will be an area that needs to be invested in as we all look to recover from the pandemic emotionally and physically.

SRDF will consolidate its position and continue to build up new programmes and funded bids to enhance current delivery while focusing on strengths. The outstanding schools programme will continue to grow with new inspiration acaedmy at the forefront of the new delivery model that will be sold into education institutions along with activities including but not limited to karate, dance and boxing.

Recognising the new challenges young people face, we are committed to going further in creating a new ‘Young Trustee’ group within our governance arrangements that champions our work with children and young people in Salford and the surrounding region. This group will be made up of young people from our projects who will take part in a range of activity that helps inform our future provision to ensure we retain a focus on needs led delivery. Depending on how government restrictions progress, this activity may be done virtually, and should this be the case, we will work with the Manchester Safeguarding Partnership to ensure we approach this in a safe and secure way.

SRDF will use the Rugby League World Cup 2021 to help spread the Rugby League delivery and engagement. While we will continue delivering a quality offer for players, coaches and volunteers across Salford, Manchester, Trafford, Bolton and Bury, SRDF will look to expand deliveries into the Stockport area hoping to establish a new club a s part of the legacy delivery plan.

SRDF will continue to be the community face of Salford Red Devils delivering activities and promoting the Club to the best of its abilities. SRDF will actively work with the clubs new Commercial Director in developing new partnerships and gaining new investment into the organisaton. SRDF can meet the corporate social responsibilities for local businesses looking to harness professional sports clubs power, playing an integral role in delivering key local and national wide messages to the local community.

At the earliest opportunity SRDF will return to delivering ‘Red Devils in the Community’ events around all first team matches. These exhibitions will include local schools and community clubs providing mascots and flag bearers for each fixture. Across the season SRDF will bring in excess of 1,500 spectators to live games as part of the final year of Sky Try commitment.

7 FUTURE PLANS (continued)

SRDF is always open to enhancing its board of trustees and is open to welcoming new individuals on board that have a passion for the club and a wealth of skill and experience to share that will continue to enhance SRDF's reputation of excellence.

Finally, although we all hope that the pandemic will be soon brought under control, unfortunately there will likely be some long-term effects that are not yet fully known. The effects of the Pandemic will have a detrimental effect to SRDF both financially and in its ability to deliver physical activities in the short term and the organisation must prepare accordingly.

8 TRUSTEE INDEMNITY INSURANCE

Indemnity insurance in respect of the trustees has been provided during the year at a cost of £432 (2019 - £424).

9 TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Salford Red Devils Foundation for the purpose of company law) are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements comply with current statutory requirements, the company's Memorandum and Articles of Association and the Charities SORP.

The Trustees report was approved and signed on behalf of the Trustees by:



Taylored Business Secretaries Limited
Secretary

26 March 2021

SALFORD RED DEVILS FOUNDATION

Independent Examiner's Report to the Trustees of Salford Red Devils Foundation
For the year ended 30 November 2020

I report on the financial statements of the company for the year ended 30 November 2020 as set out on pages 10 to 18.

Respective responsibilities of trustees and examiner

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of financial statements. The trustees consider that an audit is not required for this year under Section 144(2) of the Charities Act 2011 (the '2011 Act') and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the ICAEW.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the financial statements under Section 145 of the 2011 Act;
- to follow the procedures laid down in the General Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state where particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

Your attention is drawn to the fact that the charity has prepared accounts in accordance with Accounting and reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has not been withdrawn. I understand that this has been done in order for the charity to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In connection with my examination, no matter has come to my attention:

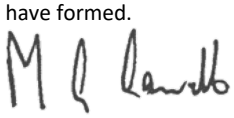
a) which gives me reasonable cause to believe that in any material respect the requirements:
   - to keep accounting records in accordance with section 386 of the Companies Act 2006; and
   - to prepare financial statements which accord with the accounting records and to comply with the accounting requirements of the section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

   have not been met; or

b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

Use of my report

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.



M G Garrett FCA
Kay Johnson Gee Limited
1 City Road East
Manchester
M15 4PN
26 March 2021

SALFORD RED DEVILS FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account)
For the year ended 30 November 2020

	Note	Restricted Funds 2020	Unrestricted Funds 2020	Total Funds 2020	Total Funds 2019
Income		**£**	**£**	**£**	£
Donations and legacies	**3**	**-**	**1,669**	**1,669**	16,580
Income from charitable activities					
Provision of community development					
- Grants and contracts	**5**	**165,018**	**31,608**	**196,626**	202,630
Income from other trading activities					
Fundraising	**4**	**-**	**-**	**-**	25,137
Government grants	**6**		**53,369**	**53,369**	
Total income		**165,018**	**86,646**	**251,663**	244,347
Expenditure					
Costs of raising funds					
Fundraising		**-**	**-**	**-**	13,463
Expenditure on charitable activities					
- Provision of community development	**7**	**165,018**	**62,154**	**227,171**	233,648
- Governance costs	**8**	**-**	**6,583**	**6,583**	6,142
Total expenditure		**165,018**	**68,737**	**233,754**	253,253
Net income (expenditure) and net movement in funds for the year	**9**	**-**	**17,909**	**17,909**	(8,906)
Funds at 1 December 2019		**-**	**23,648**	**23,648**	32,554
Total funds at 30 November 2020	**15**	**-**	**41,557**	**41,557**	23,648

The statement of financial activities includes all gains and losses in the year.

All income and expenditure derive from continuing activities.

SALFORD RED DEVILS FOUNDATION

Company registered no: 05843571
Charity registered no: 1119133

Balance Sheet
As at 30 November 2020

	Note	2020	2019
		£	£
Fixed assets			
Tangible assets	**12**	**14,280**	18,727
Current assets			
Debtors	**13**	**10,123**	15,729
Cash at bank and in hand		**57,579**	15,461
		67,702	31,190
Creditors : amounts falling due within one year	**14**	**(40,425)**	(26,269)
Net current assets		**27,277**	4,921
Net assets		**41,557**	23,648
Funds			
Restricted funds	**15**	**-**	-
Unrestricted funds	**15**	**41,557**	23,648
Total funds		**41,557**	23,648

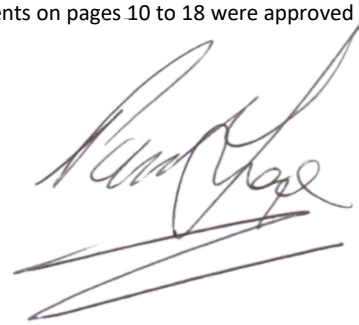
The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. The directors acknowledge their responsibility for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 30 November 2020 and of its surplus or deficit for the year then ended in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to the financial statements so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime .

The financial statements on pages 10 to 18 were approved by the Board of Trustees :

A P A Snape
Trustee

26 March 2021



SALFORD RED DEVILS FOUNDATION

Statement of Cash Flows
For the year ended 30 November 2020

	2020	2019
	£	£
Cash flow from operating activities	**42,118**	12,647
Cash flow from investing activities		
Payments to acquire tangible fixed assets	-	(11,193)
Disposal of fixed assets	-	10,000
Increase/(decrease) in cash and cash equivalents	**42,118**	11,454
Cash and cash equivalents		
At 1 December 2019	**15,461**	4,007
At 30 November 2020	**57,579**	15,461
Cash and cash equivalents consists of:		
Cash at bank and in hand	**57,579**	15,461

Reconciliation of net income/(expenditure) to net cash flow from operating activities	**2020** £	2019 £
Net income/(expenditure) for year	**17,909**	(8,906)
Depreciation	**4,447**	11,238
(Increase) decrease in debtors	**5,606**	3,271
Decrease in creditors	**14,156**	7,044
Net cash flow from operating activities	**42,118**	12,647

1 General information

Salford Red Devils Foundation Limited is a registered charity and a company limited by guarantee in the United Kingdom. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the charity information on page 2 of these financial statements. The Charity's operations and principal activities are the provision of education and sports activities.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015.

2 Accounting policies

Basis of accounting

These financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in the functional currency of the Charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Income

Income from donations is included in the financial statements for the period in which payment was received.

Investment income comprises of interest, and is accounted for on a receivable basis.

Grants and contract income receivable is credited to the SOFA in the period in which the charity becomes entitled to receive the grant. Grants which are for a specific future period are deferred to that period.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Expenditure is recognised when it is incurred and is reported gross of related income on the following basis:

- Costs of generating funds comprise costs associated with attracting voluntary income and the costs of other income generated.
- Charitable expenditure comprises direct expenditure including direct staff costs attributable to its activities. Where costs cannot be directly attributable, they have been allocated to activities on a basis consistent with the use of those resources.
- Governance costs, including those incurred in the governance of its assets and are directly associated with constitutional and statutory requirements.

Tax

The Charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

2 Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets costing more than £500 are capitalised and included on the Balance Sheet initially at cost, any related grants being shown as restricted fixed asset funds if appropriate, which fund future depreciation of the assets.

Donated assets are included at an estimated value at the date of acquisition.

Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life as follows:

Motor vehicles	4 years
Office furniture & equipment	3 - 10 years

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Fund balances

Unrestricted funds are incoming resources receivable or generated for the objects of the charity, without restriction, and are available as general funds to be applied as the charity sees fit.

Restricted funds are to be used for a specific purpose as stipulated by the donor. Expenditure within this criterion is charged to the fund, together with a fair allocation of management and administration overheads.

Leases

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities in the year in which they accrue.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

3 Donations and legacies

	Restricted 2020 £	Unrestricted 2020 £	Total 2020 £	Total 2019 £
Sundry donations	-	1,669	1,669	16,580

4 Fundraising

	Restricted 2020 £	Unrestricted 2020 £	Total 2020 £	Total 2019 £
Events	-	-	-	25,137

5 Grants and contracts

	Restricted Funds 2020 £	Unrestricted Funds 2020 £	Total Funds 2020 £	Total Funds 2019 £
Onside Education	-	-	-	35,193
Salford City College	-	31,608	31,608	7,902
Rugby Football League	-	-	-	1,500
Schools Sports Delivery	24,066	-	24,066	36,895
RL Cares	10,355	-	10,355	1,646
Sky Try	104,714	-	104,714	76,151
Start in Salford	20,426	-	20,426	20,426
Salford Primary Care	-	-	-	6,069
Salford City Council	-	-	-	2,900
Salford Community	4,957	-	4,957	750
Charities Trust	-	-	-	1,699
Funding Network	-	-	-	1,399
Lowry Trust	-	-	-	750
Supporters Trust	500	-	500	500
Salford Red Devils	-	-	-	6,200
Trafford MBC	-	-	-	2,650
	165,018	**31,608**	**196,626**	202,630

6 Government grants

	Restricted 2020 £	Unrestricted 2020 £	Total 2020 £	Total 2019 £
Furlough income	-	53,369	53,369	-

7 Expenditure

	Charitable activities £	Fundraising £	TOTAL 2020 £	2019 £
Wages				
- Community development	161,929	-	161,929	146,086
- Running costs	29,255	-	29,255	29,255
Direct costs	22,073	-	22,073	46,275
Administrative costs	13,914	-	13,914	25,495
Governance costs	6,583	-	6,583	6,142
	233,754	-	**233,754**	253,253

8 Governance costs

	2020	2019
	£	£
Unrestricted expenditure		
Company secretarial	**830**	1,195
Accountancy and independent examination fees	**4,000**	4,000
Legal fees	**1,753**	947
	6,583	6,142

9 Net income (expenditure) and net movement in funds for the year

	2020	2019
	£	£
Net income (expenditure) is stated after charging:		
Independent examiner's fees		
Independent examination fees	**4,000**	4,000
Other services	**1,623**	375
Depreciation of tangible fixed assets	**4,447**	11,328

10 Staff costs

	2020	2019
	£	£
Wages and salaries	**173,824**	159,231
Social security costs	**14,100**	13,488
Pension costs	**3,260**	2,622
	191,184	175,341

The average monthly number of employees during the year was:	2020	2019
	Number	Number
Management	**3**	3
Community development	**5**	4
	8	7

No employee received remuneration in excess of £60,000.

11 Trustee remuneration and expenses

None of the trustees received any remuneration during either of the two years.

12 Tangible fixed assets

	Motor vehicles	Office furniture & equipment	Total
Cost or valuation	**£**	**£**	**£**
At 1 December 2019	8,490	23,250	31,740
Additions	-	-	-
Disposals	-	-	-
At 30 November 2020	8,490	23,250	31,740
Depreciation			
At 1 December 2019	354	12,659	13,013
Charge for the year	2,122	2,325	4,447
Disposals	-	-	-
At 30 November 2020	2,476	14,984	17,460
Net book value			
At 30 November 2020	**6,014**	**8,266**	**14,280**
At 30 November 2019	8,136	10,591	18,727

13 Debtors

	2020	2019
	£	£
Other debtors	**7,489**	-
Prepayments	**-**	3,000
Grants receivable	**2,634**	12,729
	10,123	15,729

14 Creditors : amounts falling due within one year

	2020	2019
	£	£
Other taxes and social security costs	**5,836**	3,230
Loans	**-**	1,000
Accruals	**3,801**	8,459
Deferred Income	**30,788**	13,580
	40,425	26,269

15 Movement in funds

	Note	At 1 Dec 2019 £	Income £	Expenditure £	At 30 Nov 2020 £
Restricted funds:					
Schools Sports Delivery	i.	-	24,066	(24,066)	-
RL Cares	ii.	-	10,355	(10,355)	-
Sky Try	iii.	-	104,714	(104,714)	-
Start in Salford	iv.	-	20,426	(20,426)	-
Salford Community		-	4,957	(4,957)	-
Supporters Trust		-	500	(500)	-
		-	165,018	(165,018)	-
Unrestricted funds:					
General funds		23,648	86,646	(68,737)	41,557
Total funds		**23,648**	**251,663**	**(233,754)**	**41,557**

Funds were received from the following to fund specific projects:

i. Schools delivery – bespoke packages of delivery featuring activities including rugby, karate and dance.
ii. RL Cares dance – community engagement with a focus on providing opportunities for performing at marquee RL events.
iii. Sky Try funding – NGB led for multi faceted schools programme to increase participation.
iv. Funding to deliver the Captain Confidence programme, a mental fitness project delivered in Salford primary schools.

16 Related party transactions

The Foundation operates entirely independently of Salford City Reds (2013) Limited ("the Club") but works very closely with it to help maximise income opportunities for both parties.

There are agreed recharges of income and expenditure which are intended to be financially neutral for both parties.

At the year end there were no outstanding balances either due to or from the Club