

STREETSCENE ADDICTION RECOVERY

England & Wales · Charity number 1118773

Details

Status	Registered
Legal form	Charitable company
Company number	05841338
Registered	2007-04-12
Register	View on the Charity Commission register

Contact

Address	Streetscene 108 Cobham Road Ferndown Industrial Estate Wimborne BH21 7PQ
Phone	01202540337
Email	admin@streetscener.org.uk
Website	www.streetscene.org.uk

Activities

Objects: 1) TO ADVANCE PUBLIC EDUCATION, PARTICULARLY AMONG YOUNG PEOPLE, ABOUT ALL MATTERS RELATING TO DRUG ABUSE;2) TO RELIEVE AND REHABILITATE PERSONS WHO ARE SUFFERING OR HAVE SUFFERED FROM DRUG ADDICTION OR OTHER FORMS OF ADDICTION.

Activities: To relieve and rehabilitate those who are suffering or have suffered from past or present drug addiction or other forms of addiction.To advance public education particularly among young people about all matters relating to drug abuse.

Classification

- **How:** Makes Grants To Individuals, Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research, Other Charitable Activities
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives
- **Who:** Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** NOT DEFINED IN PRACTICE NATIONAL
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£3,245,808	£3,220,726	£1,362,709	66
2024-06-30	£2,858,952	£2,929,851	£1,337,627	62
2023-06-30	£2,923,762	£2,837,351	£1,408,526	63
2022-06-30	£2,768,853	£2,721,118	£1,322,116	63
2021-06-30	£2,694,586	£2,531,524	£1,274,381	68
2020-06-30	£2,440,629	£2,360,764	£1,111,336	60

Trustees

Name	Role	Appointed
Arlene Edna Rodgers		2021-04-15
Dr Dylan Phillips		2019-02-22
Joseph Dorrington		2022-03-18
Rebecca Pullan		2023-11-14

Accounts

Charity registration number 1118773 (England and Wales)

Company registration number 05841338

STREETSCENE ADDICTION RECOVERY
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

STREETSCENE ADDICTION RECOVERY

LEGAL AND ADMINISTRATIVE INFORMATION

Directors	Mr J Dorrington Dr D Phillips Mrs A Rodgers Ms R Pullan
Secretary	Lord T Howson-Green
Charity number	1118773
Company number	05841338
Registered office	108 Cobham Road Ferndown Industrial Estate Wimborne Dorset BH21 7PQ
Auditor	Fiander ETL Stag Gates House 63/64 The Avenue Southampton Hampshire SO17 1XS
Bankers	CAF Bank Limited 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ HSBC 165-176 High Street Poole BH15 1AV
Solicitors	Laccys Solicitors 9 Poole Road Bournemouth Dorset BH2 5QR

STREETSCENE ADDICTION RECOVERY

CONTENTS

	Page
Trustees' report	1 - 5
Independent auditor's report	6 - 8
Statement of financial activities	9
Balance sheet	10
Statement of cash flows	11
Notes to the financial statements	12 - 24

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 30 JUNE 2025

The trustees present their annual report and financial statements for the year ended 30 June 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

StreetScene Addiction Recovery is a charitable company governed by Memorandum and Articles of Association incorporated on the 8th June 2006. It represents the incorporation of the earlier charitable trust, StreetScene, originally declared in 1989, registration number 802521. It has two objectives:

- To relieve and rehabilitate persons who are suffering or have suffered from past or present drug addiction or other forms of addiction.
- To advance public education, particularly amongst young people, about all matters relating to drug abuse.

Assets

All the fixed assets are utilised for the work of the charitable company and are held by the company. All deeds are retained by the Solicitors; Lacey's. The company retains the reserves from the operations of the company, operating surpluses and prepaid accounts in the reserves account.

Operations

StreetScene operates three residential rehabilitation units being Allington House - Bournemouth (16 beds), Francis House - Southampton (18 beds) and Cornerways – Bournemouth (20 beds) where clients receive residential detoxification and treatment. Additionally, the Unity Project operates 50 tertiary beds as supported accommodation to assist clients to reintegrate.

StreetScene operates for the public benefit in both helping people suffering from addictions and educating both those suffering and those affected by addiction but the result of treating the clients means there is a benefit to society as a whole caused by the lifestyle of those people who are in active addiction.

Review of 2024 to 2025 operations.

This year we have been recovering from previous pressures (see annual report 23 to 24). Clearly inflation is still an unpredictable issue, and the world financial and political situation is very uncertain. We are aware that if finances become more strained in the UK, one of the areas traditionally cut is that of treatment services for addiction despite the increasing problems amongst the younger cohort, with newer drugs such as ketamine and nitazenes.

However, as an organisation we have seen improvements this year. We have had 262 individual clients (as opposed to 255 last year) and provided 115 assisted withdrawals (102 last year). This represents a 2.74% increase in clients and a 12.75% increase in assisted withdrawals. Detox's gave us an income of 167,950 with the prescribing practice receiving £76,120. This gave us an increase to overall turnover of £91,830.

The Buprenorphine injection detox has been proving very successful. For suitable clients it is a single injection administered by the GP which reduces slowly over time. It removed the need to attend the medication room repeatedly for detox medication, allowing the client to begin getting used to life without regular drug use, rather than focusing their attention on the reducing prescription and potential for physical discomfort through withdrawal.

We had an inspection with CQC during the year and were disappointed by the outcome where our 'requires improvement' had not been removed from the 'safe' rating. This is even though we completed the tasks necessary 5 years ago. Following an appeal, we were informed that the rating hadn't changed because only a few areas of 'safe' had been inspected this time, not a sufficient number of areas to increase the average overall, using their new rating method. We were assured that a subsequent visit would be done as soon as CQC are able, however CQC themselves have been found to be failing the care sector by a government investigation. We are not alone with our issues and suspect it will be a long time before this is sorted out. A grave disappointment to all who work here.

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Bursary Beds

This year we provided bursary treatment for 7 clients for 396 days, with one in a bursary bed at time of reporting. This includes 3 detox's. We provided assistance for far more clients who were only given limited funding but by virtue of the financial crisis and the lack of appropriate housing needed. This support provided free care for approximately 150 days.

Re-settlement (Unity projects)

At the Unity project we started this financial year with 37 clients, 7 of these are still with us at year end. During the year we worked with a further 64 clients, 36 of whom remained with at year end. This gives a total of 43 clients in our accommodation receiving support at year end.

There have been changes in Unity's running. Diana at Finance has been helping Karen (the manager) to keep better records by writing specific spreadsheets, tailored to her needs. Patrick has also been going regularly to the staff meetings. During the year the project has gone from strength to strength.

Resettlement accepts referrals from StreetScene, as well as from elsewhere, provided individuals are substancefree. These referrals may include probation services, prisons, other treatment providers, and family members.

Public benefit

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Reserves Policy

StreetScene's policy is to establish a reserve fund as defined by SORP 2000 and the Charity Commission advice CC19.

The reserve fund is to:

1. Provide short-term funding to ensure the company can meet its financial and legal obligations in the event of restricted or fluctuating cash flow. (FINANCIAL)
2. To meet the costs of any future legislation; such as the requirements of extra training, equipment or professional advice or to finance any exceptional unforeseen costs or repairs. (CONTINGENCIES AND RISKS)
3. To take advantage of market opportunities to expand or improve the service provided within the remit of the charities governing documents, including the funding of new projects, central development of management, the funding of furniture and equipment, the training and development needs of its staff and volunteers and the acquisition of suitable premises. (OPPORTUNITIES)

While no figure can be put on the level of the reserve needed as they are beyond the charities control, the Trustees have agreed it would be prudent that a policy that aims to achieve a level of reserves equivalent to one months' unrestricted expenditure is an ideal target.

This year our reserves have been used on occasion to assist short term cash shortfalls. We would like to retain one months running costs in reserve however this is difficult to achieve but is still our target. It was not possible or prudent to use our reserves to reduce the mortgages due to the very high penalties which would have become due. All reserves are held as cash with HSBC.

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Plans for 2025 to 2026

- Review current IT packages.
- Engage with Psychologists and Psychiatrists for referrals.
- Launch the first relapse prevention course.
- Commission and launch a new website to include the Streetscene Academy.
- Ensure a second full staff meeting.
- Organise volunteer training and action it.

Achievements for 2024 to 2025

- New auditor was appointed.
- One full meeting of all staff was set up.
- Chemsex program enhanced - In hand and currently expanding to Francis.
- Relapse prevention certificate was agreed with CPCAB, currently preparing to deliver the course.
- New fundraising strategy adopted.

Structure, governance and management

The company has a structure based on five tiers.

Tier 1: The board of Director/Trustees, who have overall control of the charity and meet at least 3 times each year to discuss the performance to date and future plans. A rotation of trustees aims to visit every unit each month to observe the work first hand and speak to clients and staff about their experiences with StreetScene Addiction Recovery. Their report is presented at the next Trustees meeting.

Tier 2: The operational responsibility is delegated to the four chiefs of staff, who make up a team of people who work together with particular areas of responsibility, which are:

- CEO - Tessa Corner - Developments, statistics, client advocacy, political and strategic developments.
- COM – Patrick Gormley - The upkeep and occupancy of units, relations with purchasers, expanding client base,
- CFO – Tim Howson-Green - Finance and legal matters
- COT – Zoe Marindale - Ensuring the treatment provided to clients is both consistent and of the highest standard.

Tier 2 meet on a regular basis to discuss the overall strategic planning for the organisation.

Tier 3: The Managers of each unit, the treatment units being Allington House, Cornerways, Francis House and the Re-settlement unit, based at Unity.

The Administration Managers providing support to all units are: Finance, IT, Purchasing and Maintenance.

Tier 4: The staff with external responsibilities, including the finance team, the in-house purchaser, the counsellors and project staff who have external responsibilities to our service purchasers.

Tier 5: The staff are those who work within the units but whose external responsibilities are generally through the unit manager. This includes weekend project staff, night staff, and volunteers.

Each staff member has their own role within the charity, covered by job descriptions, generally the roles are:

- Manager
- Team leader
- Counsellor / key worker
- Project worker
- Night care officer
- Administrator
- IT
- Maintenance

These staff members also have a voice in regular meetings held in each unit, line management meetings, supervision and regular training events.

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

All key management personnel salaries are approved by the trustees and inflationary increases are applied each year, which is set as a proportion of the inflationary increase applied to other members of staff.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr J Dorrington

Dr D Phillips

Mrs A Rodgers

Ms R Pullan

Recruitment and appointment of trustees

Any member of the body of Trustees is able to nominate further trustees to the board or applications can be received via the local Voluntary Services. If the person is willing to be considered after various checks have been undertaken, including CRB checks, the board can vote a new member on to the board by means of a majority vote.

Statement of trustees' responsibilities

The trustees, who are also the directors of Streetscene Addiction Recovery for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

In accordance with the company's articles, a resolution proposing that Fiander ETL be reappointed as auditor of the company will be put at a General Meeting.

In summary

These are challenging times for everyone. We need to remain vigilant to ensure we can continue to help and support people in need. We need to continually strive to do the best we possibly can for our clients and staff within the financial constraints we face, to help them move on from their addiction to become happy, healthy and valuable members of society, contributing to the community, whilst at the same time continuing to support all our staff and volunteers.

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

Ms R Pullan
Trustee

28 March 2026

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

Opinion

We have audited the financial statements of Streetscene Addiction Recovery (the 'charity') for the year ended 30 June 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The financial statements for the year ended 31 December 2024 were subject to a qualified audit opinion in respect of stock quantities. The audit team was engaged after the yearend stocktake had taken place and was therefore unable to obtain sufficient appropriate audit evidence regarding the completeness and accuracy of stock. This matter affected the 2024 financial statements only.

For the current year, the charity has changed the manner in which stock is accounted for, as explained in Note 2. The audit report for the current year remains unmodified as a result.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations.
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience.
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, employment, environmental and health and safety legislation.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management.

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud.
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

Audit response to risks identified

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships.
- tested journal entries to identify unusual transactions.
- tested a sample of bank payments to identify payments being made to unexpected bank accounts.
- performed transactional testing on payroll costs in respect of those employees with responsibility or authority in connection with the payroll function.
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias.
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation.
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Adam Buse FCA (Senior Statutory Auditor)

For and on behalf of Fiander ETL, Statutory Auditor

Chartered Accountants

Stag Gates House

63/64 The Avenue

Southampton

Hampshire

SO17 1XS

30 March 2026

STREETSCENE ADDICTION RECOVERY

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 JUNE 2025

		Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Notes							
Income and endowments from:							
Donations and legacies	3	35,807	750	36,557	21,036	-	21,036
Charitable activities	4	3,183,876	-	3,183,876	2,834,504	-	2,834,504
Investments	5	3,139	-	3,139	3,412	-	3,412
Other income	6	22,236	-	22,236	-	-	-
Total income		3,245,058	750	3,245,808	2,858,952	-	2,858,952
Expenditure on:							
Charitable activities	7	3,220,726	-	3,220,726	2,929,851	-	2,929,851
Total expenditure		3,220,726	-	3,220,726	2,929,851	-	2,929,851
Net income/(expenditure)		24,332	750	25,082	(70,899)	-	(70,899)
Transfers between funds							
		-	-	-	1,329	(1,329)	-
Net movement in funds	9	24,332	750	25,082	(69,570)	(1,329)	(70,899)
Reconciliation of funds:							
Fund balances at 1 July 2024		1,337,627	-	1,337,627	1,407,197	1,329	1,408,526
Fund balances at 30 June 2025		1,361,959	750	1,362,709	1,337,627	-	1,337,627

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

STREETSCENE ADDICTION RECOVERY

BALANCE SHEET

AS AT 30 JUNE 2025

		2025	2024
	Notes	£	£
Fixed assets			
Tangible assets	13	1,666,044	1,727,397
Current assets			
Stocks	14	-	34,240
Debtors	15	476,778	426,396
Cash at bank and in hand		238,459	135,171
		715,237	595,807
Creditors: amounts falling due within one year	17	(385,432)	(325,782)
Net current assets		329,805	270,025
Total assets less current liabilities		1,995,849	1,997,422
Creditors: amounts falling due after more than one year	18	(573,690)	(659,795)
Provision for other liabilities	19	(59,450)	-
Net assets		1,362,709	1,337,627
The funds of the charity			
Restricted income funds	21	750	-
Unrestricted funds	22	1,361,959	1,337,627
		1,362,709	1,337,627

The notes on pages 12 to 24 form part of these financial statements.

The financial statements were approved by the trustees on 28 March 2026

Ms R Pullan
Trustee

Company registration number 05841338 (England and Wales)

STREETSCENE ADDICTION RECOVERY

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	26		191,381		(67,762)
Investing activities					
Purchase of tangible fixed assets		(20,972)		(48,949)	
Proceeds from disposal of tangible fixed assets		9,187		-	
Repayment of loans		190		665	
Investment income received		3,139		3,412	
Net cash used in investing activities			(8,456)		(44,872)
Financing activities					
Repayment of bank loans		(79,637)		(72,417)	
Net cash used in financing activities			(79,637)		(72,417)
Net increase/(decrease) in cash and cash equivalents			103,288		(185,051)
Cash and cash equivalents at beginning of year			135,171		320,222
Cash and cash equivalents at end of year			<u>238,459</u>		<u>135,171</u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

Charity information

Streetscene Addiction Recovery is a private company limited by guarantee incorporated in England and Wales. The registered office is 108 Cobham Road, Ferndown Industrial Estate, Wimborne, Dorset, BH21 7PQ.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	2% straight line
Fixtures and fittings	20% on straight line
Computers	33% on straight line
Motor vehicles	25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Provisions

Provisions are recognised when the charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The trustees consider there to be no critical accounting estimates one key area of judgement has been considered below.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

2 Critical accounting estimates and judgements

(Continued)

Critical judgements

Consumable stock

The company holds consumable stock items such as food, toiletries and household supplied for use in the rehabilitation centres. The directors have exercised judgement in determining that these items do not meet the definition of inventory for recognition on the balance sheet, as they are held for internal consumption rather than sale and are used regularly therefore such items are expensed as incurred.

3 Income from donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	35,807	750	36,557	21,036	-	21,036

Donated goods and services

The charity in line with its charitable objectives offers assistance and treatment to ex clients at below market cost in circumstances deemed to be appropriate to all concerned. During the year the charity provided the equivalent of 396 (2024 - 105) days of such assistance at a valuation of £56,854 (2024 - £16,350).

4 Income from charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Rehabilitation income		
Fees receivable	2,503,583	2,282,398
Resettlement income		
Fees receivable	680,293	552,106
	<u>3,183,876</u>	<u>2,834,504</u>

5 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	3,139	3,412

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

6 Other income

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Net gain on disposal of tangible fixed assets	6,644	-
Other income	15,592	-
	<u>22,236</u>	<u>-</u>

7 Expenditure on charitable activities

	Rehabilitation services 2025 £	Resettlement services 2025 £	Total 2025 £	Rehabilitation services 2024 £	Resettlement services 2024 £	Total 2024 £
Direct costs						
Staff costs	619,347	124,675	744,022	992,520	279,577	1,272,097
Allington House	254,361	-	254,361	200,011	-	200,011
Francis House	176,946	-	176,946	187,456	-	187,456
Cornerways	153,823	-	153,823	176,325	-	176,325
Resettlement	-	371,329	371,329	-	370,138	370,138
	<u>1,204,477</u>	<u>496,004</u>	<u>1,700,481</u>	<u>1,556,312</u>	<u>649,715</u>	<u>2,206,027</u>
Share of support and governance costs (see note 8)						
Support	1,332,891	162,453	1,495,344	707,386	4,993	712,379
Governance	24,901	-	24,901	11,445	-	11,445
	<u>2,562,269</u>	<u>658,457</u>	<u>3,220,726</u>	<u>2,275,143</u>	<u>654,708</u>	<u>2,929,851</u>
Analysis by fund						
Unrestricted funds	<u>2,562,269</u>	<u>658,457</u>	<u>3,220,726</u>	<u>2,275,143</u>	<u>654,708</u>	<u>2,929,851</u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

8 Support costs allocated to activities

	2025 £	2024 £
Staff costs	1,009,601	349,422
Depreciation	79,782	79,240
Operating lease charges	26,737	23,391
Cost of finance	5,535	6,787
Client welfare	16,424	22,413
Loan interest	52,905	62,266
Premises costs	67,409	18,131
Office expenses	112,359	65,833
Motor	20,235	22,375
Insurance	44,260	37,814
Misc	15,886	17,438
Bad debts	-	1,146
Staff costs	44,211	6,123
Governance costs	24,901	11,445
	<u>1,520,245</u>	<u>723,824</u>
Analysed between:		
Rehabilitation services	1,357,792	718,831
Resettlement services	162,453	4,993
	<u>1,520,245</u>	<u>723,824</u>

9 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	21,000	9,571
Depreciation of owned tangible fixed assets	79,782	79,240
Profit on disposal of tangible fixed assets	(6,644)	-
Operating lease charges	26,737	23,391
	<u>21,000</u>	<u>23,391</u>

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

11 Employees

The average monthly number of employees during the year was:

2025 Number	2024 Number
66	62
<u>66</u>	<u>62</u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

11 Employees (Continued)

Employment costs	2025 £	2024 £
Wages and salaries	1,539,005	1,449,128
Social security costs	144,297	117,526
Other pension costs	70,321	54,865
	<u>1,753,623</u>	<u>1,621,519</u>

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2025 Number	2024 Number
£60,001 to £70,000	<u>3</u>	<u>-</u>

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2025 £	2024 £
Aggregate compensation	<u>336,162</u>	<u>316,596</u>

Remuneration is paid to Mrs P Howson-Green who is the wife of Lord T Howson-Green, a member of Key management. This totalled £13,200 (2024: £13,200)

12 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

13 Tangible fixed assets

	Freehold land and buildings	Fixtures and fittings	Computers	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 July 2024	2,539,976	220,792	73,746	33,750	2,868,264
Additions	-	6,236	599	14,137	20,972
Disposals	-	-	-	(17,100)	(17,100)
At 30 June 2025	2,539,976	227,028	74,345	30,787	2,872,136
Depreciation and impairment					
At 1 July 2024	898,202	149,401	69,569	23,695	1,140,867
Depreciation charged in the year	50,800	21,624	3,594	3,764	79,782
Eliminated in respect of disposals	-	-	-	(14,557)	(14,557)
At 30 June 2025	949,002	171,025	73,163	12,902	1,206,092
Carrying amount					
At 30 June 2025	1,590,974	56,003	1,182	17,885	1,666,044
At 30 June 2024	1,641,774	71,391	4,177	10,055	1,727,397

Land and buildings comprise Freehold properties purchased in Streetscene Addiction Recovery at £1,416,886 and Freehold properties transferred from Streetscene Charitable Trust on the winding down of that charity's activities. The properties transferred from the latter were revalued in 2005 at £1,500,000 and were transferred in 2008 at £1,322,640 being the valuations less depreciation to date of transfer.

14 Stocks

	2025	2024
	£	£
Consumables	-	34,240

15 Debtors

	2025	2024
	£	£
Amounts falling due within one year:		
Trade debtors	352,299	270,460
Other debtors	8,181	10,710
Prepayments and accrued income	116,298	145,226
	476,778	426,396

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

16 Loans and overdrafts

	2025 £	2024 £
Bank loans	660,219	739,857
Payable within one year	86,529	80,062
Payable after one year	573,690	659,795
Amounts included above which fall due after five years:		
Payable by instalments	151,792	269,432

The long-term loans are secured by fixed charges over the properties 20 Bradley Road, Bournemouth, 46 Dean Park Road, Bournemouth and 2 Hulse Road, Southampton dated 2 September 2016. The loan is for a period of 15 years ending in September 2031.

17 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Bank loans	16	86,529	80,062
Other taxation and social security		40,865	28,380
Trade creditors		210,887	152,161
Other creditors		6,452	7,152
Accruals and deferred income		40,699	58,027
		385,432	325,782

18 Creditors: amounts falling due after more than one year

	Notes	2025 £	2024 £
Bank loans	16	573,690	659,795

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

19	Provisions for liabilities	2025 £	2024 £
	Dilapidation & Legal	59,450	-
		<u> </u>	<u> </u>

Movements on provisions:

	Dilapidation & Legal £
Additional provisions in the year	59,450
	<u> </u>

20	Retirement benefit schemes	2025 £	2024 £
	Defined contribution schemes		
	Charge to profit or loss in respect of defined contribution schemes	70,321	54,865
		<u> </u>	<u> </u>

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

No contributions were outstanding at the balance sheet date (2024: £8,885).

21 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 July 2024 £	Incoming resources £	Transfers £	At 30 June 2025 £
Football	-	750	-	750
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 July 2023 £	Incoming resources £	Transfers £	At 30 June 2024 £
Motor	148	-	(148)	-
Football	81	-	(81)	-
Other	1,100	-	(1,100)	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	1,329	-	(1,329)	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Football

This restricted fund represents income received for the Boscombe Celtic community football team. The funds are restricted for the purpose of supporting the team's activities, including the purchase of kit and other necessary equipment.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

22 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 July 2024	Incoming resources	Resources expended	Transfers	At 30 June 2025
	£	£	£	£	£
General funds	1,337,627	3,245,058	(3,220,726)	-	1,361,959
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 July 2023	Incoming resources	Resources expended	Transfers	At 30 June 2024
	£	£	£	£	£
General funds	1,407,197	2,858,952	(2,929,851)	1,329	1,337,627
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

23 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total
	2025	2025	2025
	£	£	£
At 30 June 2025:			
Tangible assets	1,666,044	-	1,666,044
Current assets/(liabilities)	329,055	750	329,805
Long term liabilities	(573,690)	-	(573,690)
Provisions	(59,450)	-	(59,450)
	<u>1,361,959</u>	<u>750</u>	<u>1,362,709</u>
	<u> </u>	<u> </u>	<u> </u>
	Unrestricted funds	Restricted funds	Total
	2024	2024	2024
	£	£	£
At 30 June 2024:			
Tangible assets	1,727,397	-	1,727,397
Current assets/(liabilities)	270,025	-	270,025
Long term liabilities	(659,795)	-	(659,795)
	<u>1,337,627</u>	<u>-</u>	<u>1,337,627</u>
	<u> </u>	<u> </u>	<u> </u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2025

24 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	65,745	65,745
Between two and five years	143,279	196,179
In over five years	16,056	28,901
	<u>225,080</u>	<u>290,825</u>

During the year, a lease agreement relating to the prior year was identified which had not been available when the prior year financial statements were prepared. As a result, the comparative information has been restated to include the required operating lease commitment disclosure. The restatement relates to the disclosure only.

25 Related party transactions

Transactions with related parties

One of the Streetscene trustees is also a director of Imperial Homes South Limited.

Purchases of £nil (2024: £5,679) were made from Imperial Homes South Limited in the year.

During the year, the spouse of the CFO was employed by the charity to provide additional support to the finance team. The CFO subsequently requested to reduce their salary to offset the cost of the additional support.

The recruitment, and a decision on the request to reduce the CFO's salary, were approved by the Board of Trustees, without any input from the finance director in accordance with the charity's conflict of interest policy.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

26	Cash generated from/(absorbed by) operations	2025 £	2024 £	
	Surplus/(deficit) for the year	25,082	(70,899)	
	Adjustments for:			
	Investment income recognised in statement of financial activities	(3,139)	(3,412)	
	Gain on disposal of tangible fixed assets	(6,644)	-	
	Depreciation and impairment of tangible fixed assets	79,782	79,240	
	Movements in working capital:			
	Decrease/(increase) in stocks	34,240	(11,260)	
	(Increase) in debtors	(50,572)	(106,500)	
	Increase in creditors	53,182	45,069	
	Increase in provisions	59,450	-	
	Cash generated from/(absorbed by) operations	<u>191,381</u>	<u>(67,762)</u>	
27	Analysis of changes in net (debt)/funds			
		At 1 July 2024 £	Cash flows £	At 30 June 2025 £
	Cash at bank and in hand	135,171	103,288	238,459
	Loans falling due within one year	(80,062)	(6,467)	(86,529)
	Loans falling due after more than one year	(659,795)	86,105	(573,690)
		<u>(604,686)</u>	<u>182,926</u>	<u>(421,760)</u>

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.

Accounts

Charity registration number 1118773

Company registration number 05841338 (England and Wales)

**STREETSCENE ADDICTION RECOVERY
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

STREETSCENE ADDICTION RECOVERY

LEGAL AND ADMINISTRATIVE INFORMATION

Directors	Mr J Dorrington Dr D Phillips Mrs A Rodgers Ms R Pullan	(Appointed 23 November 2023)
Secretary	Lord T Howson-Green	
Chief Executive Charity number	1118773	
Company number	05841338	
Registered office	108 Cobham Road Ferndown Industrial Estate Wimborne Dorset BH21 7PQ	
Auditor	Fiander Tovell Limited Stag Gates House 63/64 The Avenue Southampton Hampshire SO17 1XS	
Bankers	CAF Bank Limited 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ HSBC 165-176 High Street Poole BH15 1AV	
Solicitors	Laceys Solicitors 9 Poole Road Bournemouth Dorset BH2 5QR	

STREETSCENE ADDICTION RECOVERY

CONTENTS

	Page
Trustees' report	1 - 4
Independent auditor's report	5 - 8
Statement of financial activities	9
Balance sheet	10
Statement of cash flows	11
Notes to the financial statements	12 - 23

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 30 JUNE 2024

The trustees present their annual report and financial statements for the year ended 30 June 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

StreetScene Addiction Recovery is a charitable company governed by Memorandum and Articles of Association incorporated on the 8th June 2006. It represents the incorporation of the earlier charitable trust, StreetScene, originally declared in 1989, registration number 802521. It has two objectives:

- To relieve and rehabilitate persons who are suffering or have suffered from past or present drug addiction or other forms of addiction.
- To advance public education, particularly amongst young people, about all matters relating to drug abuse.

Assets

All the fixed assets are utilised for the work of the charitable company and are held by the company. All deeds are retained by the Solicitors; Laceys. The company retains the reserves from the operations of the company, operating profits and prepaid accounts in the reserves account.

Operations

StreetScene operates three residential rehabilitation units being Allington House - Bournemouth (16 beds), Francis House - Southampton (18 beds) and Cornerways – Bournemouth (20 beds) where clients receive residential detoxification and treatment. Additionally, the Unity Project operates 50 tertiary beds as supported accommodation to assist clients to reintegrate.

StreetScene operates for the public benefit in both helping people suffering from addictions and educating both those suffering and those affected by addiction but the result of treating the clients means there is a benefit to society as a whole caused by the lifestyle of those people who are in active addiction.

Review of 2023 – 2024 operations.

StreetScene faced some challenges in this year due to a lower than expected occupancy rate (79% compared to 89% in the 22-23 year), however procedures were put in place to mitigate this and although the year was challenging, and a small deficit of £70,899 was made (compared to a £86,410 surplus in 2023), the charity was in a strong position going into 2024-2025.

The vast majority of statutory clients paid a weekly fee of between £850 and £910, with 18 paying £990 per week since the price increase on 1 April 2024. There was also a price increase for private clients which has helped contribute to the performance for the year, despite the drop in occupancy.

The detoxification program was expanded and price rises were minimised to enable StreetScene to be accessible to more people and Bursary beds were still offered to those people who would not have been able to access treatment anywhere else.

We have retained access to Avensure for HR matters and QCS for online policies. We are involved in introducing a new HR system with Moorepay, which will give staff greater access to their own records. This will bed-in during the coming year and overall should improve efficiency, reduce paper use, speed up communication between different parts of the organisation and hopefully free up extra time for staff to be with clients, rather than dealing with paper.

We had an inspection with CQC at the beginning of the year, where the findings came out as an overall rating of Good across all houses. CQC have recently announced that they have been found unfit for purpose so we are waiting to see what happens next. At present there is little confidence in the system with regards to the specialist field of addiction rehabilitation.

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

Bursary Beds

This year we provided bursary treatment for 3 clients for 105 days, with one in a bursary bed at time of reporting. This includes one detox. We also provided assistance for far more clients who were only given limited funding by virtue of the financial crisis and the lack of appropriate housing available. This support provided free care for approximately 350 days.

Public benefit

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Reserves Policy

StreetScene's policy is to establish a reserve fund as defined by SORP 2000 and the Charity Commission advice CC19.

The reserve fund is to:

1. Provide short-term funding to ensure the company can meet its financial and legal obligations in the event of restricted or fluctuating cash flow. (FINANCIAL)
1. To meet the costs of any future legislation; such as the requirements of extra training, equipment or professional advice or to finance any exceptional unforeseen costs or repairs. (CONTINGENCIES AND RISKS)
1. To take advantage of market opportunities to expand or improve the service provided within the remit of the charities governing documents, including the funding of new projects, central development of management, the funding of furniture and equipment, the training and development needs of its staff and volunteers and the acquisition of suitable premises. (OPPORTUNITIES)

While no figure can be put on the level of the reserve needed as they are beyond the charities control, the Trustees have agreed it would be prudent that a policy that aims to achieve a level of reserves equivalent to one months' unrestricted expenditure is an ideal target.

This year our reserves have been used on occasion to assist short term cash shortfalls. We would like to retain one months running costs in reserve however this is difficult to achieve but is still our target. It was not possible or prudent to use our reserves to reduce the mortgages due to the very high penalties which would have become due. All reserves are held as cash with HSBC.

Plans for 2024 to 2025

- Investigate potential alternative financial plans and income sources
- Look at alternative mortgage lenders
- Expand and restructure resettlement
- Budget for staff recruitment.
- Budget for staff training.
- Paint outside of Allington House
- Slim down / simplify paperwork
- Develop a training package suitable for certification
- Enhance Chemsex program
- Look at recommencing fundraising

Achievements for 2023 – 2024

- New auditor was appointed
- Set up volunteer package
- Set up one full meeting of all staff each year
- New admissions team trained
- Detoxification treatment expanded
- Major cost savings implemented especially in energy savings
- Computer systems and data backup upgraded

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

Structure, governance and management

The company has a structure based on five tiers.

Tier 1: The board of Director/Trustees, who have overall control of the charity and meet at least 3 times each year to discuss the performance to date and future plans. A rotation of trustees aims to visit every unit each month to observe the work first hand and speak to clients and staff about their experiences with StreetScene Addiction Recovery. Their report is presented at the next Trustees meeting.

Tier 2: The operational responsibility is delegated to the five chiefs of staff, who make up a team of people who work together with particular areas of responsibility, which are:

- CEO - Tessa Corner - Developments, statistics, client advocacy, political and strategic developments.
- COM – Patrick Gormley - The upkeep and occupancy of units, relations with purchasers, expanding client base,
- CFO – Tim Howson-Green - Finance and legal matters
- CHR – Sharon Leonard - Ensuring adherence to legislation, policy and procedure within the units regarding HR
- COT – Zoe Martindale - Ensuring the treatment provided to clients is both consistent and of the highest standard.

Tier 2 meet on a regular basis to discuss the overall strategic planning for the organisation.

Tier 3: The Managers of each unit, the treatment units being Allington House, Cornerways, Francis House and the Re-settlement unit, based at Unity.

The Administration Managers providing support to all units are: Finance, IT, Purchasing and Maintenance.

Tier 4: The staff with external responsibilities, including the finance team, DSS Liaison, the in-house purchaser, the counsellors and project staff who have external responsibilities to our service purchasers.

Tier 5: The staff are those who work within the units but whose external responsibilities are generally through the unit manager, this includes weekend project staff, night staff, maintenance staff and volunteers.

Each staff member has their own role within the charity, covered by job descriptions, generally the roles are:

- Manager
- Team leader
- Counsellor / key worker
- Project worker
- Night care officer
- Administrator
- Maintenance

These staff members also have a voice in regular meetings held in each unit, line management meetings, supervision and regular training events.

All key management personnel salaries are approved by the trustees and inflationary increases are applied each year, which is set as a proportion of the inflationary increase applied to other members of staff.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr J Dorrington

Dr D Phillips

Mrs A Rodgers

Ms R Pullan

(Appointed 23 November 2023)

Mrs H Corner

(Deceased 24 December 2023)

Recruitment and appointment of trustees

Any member of the body of Trustees is able to nominate further trustees to the board or applications can be received via the local Voluntary Services. If the person is willing to be considered after various checks have been undertaken, including CRB checks, the board can vote a new member on to the board by means of a majority vote.

STREETSCENE ADDICTION RECOVERY

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2024

Statement of trustees' responsibilities

The trustees, who are also the directors of Streetscene Addiction Recovery for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

In accordance with the company's articles, a resolution proposing that Fiander Tovell Limited be reappointed as auditor of the company will be put at a General Meeting.

In summary

These are challenging times for everyone. We need to remain vigilant to ensure we can continue to help and support people in need. We need to continually strive to do the best we possibly can for our clients and staff within the financial constraints we face, to help them move on from their addiction to become valuable members of society, contributing to the community, whilst at the same time continuing to support all our staff and volunteers.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

Rebecca Pullan

Ms R Pullan

Trustee

30/4/2025 | 15:59 BST

Date:

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

Qualified opinion

We have audited the financial statements of Streetscene Addiction Recovery (the 'charity') for the year ended 30 June 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for qualified opinion

We have not been able to gain significant audit evidence in relation to the existence of a stock balance of £34,240 due to a year end count not being completed as at 30 June 2024. Consequently we were unable to determine whether any adjustment to this balance was necessary.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

In respect solely of the limitation on our work relating to existence of stock described above:

- we have not obtained all the information and explanations that we considered necessary for the purpose of our audit; and
- we were unable to determine whether adequate accounting records had been maintained.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made.
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations.
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience.
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, employment, environmental and health and safety legislation.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud.
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships.
- tested journal entries to identify unusual transactions.
- tested a sample of bank payments to identify payments being made to unexpected bank accounts.
- performed transactional testing on payroll costs in respect of those employees with responsibility or authority in connection with the payroll function.
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias.
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation.
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

STREETSCENE ADDICTION RECOVERY

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF STREETSCENE ADDICTION RECOVERY

Adam Buse FCA (Senior Statutory Auditor)
for and on behalf of Fiander Tovell Limited

Chartered Accountants
Statutory Auditor

Adam Buse 30/4/2025 | 17:13 BST
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Stag Gates House
63/64 The Avenue
Southampton
Hampshire
SO17 1XS

STREETSCENE ADDICTION RECOVERY

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 JUNE 2024

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Notes							
Income and endowments from:							
Donations and legacies	3	21,036	-	21,036	27,682	1,100	28,782
Charitable activities	4	2,834,504	-	2,834,504	2,893,106	-	2,893,106
Investments	5	3,412	-	3,412	1,180	-	1,180
Other income	6	-	-	-	694	-	694
Total income		2,858,952	-	2,858,952	2,922,662	1,100	2,923,762
Expenditure on:							
Charitable activities	7	2,929,851	-	2,929,851	2,833,303	4,049	2,837,352
Total expenditure		2,929,851	-	2,929,851	2,833,303	4,049	2,837,352
Net income/(expenditure)		(70,899)	-	(70,899)	89,359	(2,949)	86,410
Transfers between funds							
		1,329	(1,329)	-	-	-	-
Net movement in funds	9	(69,570)	(1,329)	(70,899)	89,359	(2,949)	86,410
Reconciliation of funds:							
Fund balances at 1 July 2023		1,407,197	1,329	1,408,526	1,317,838	4,278	1,322,116
Fund balances at 30 June 2024		1,337,627	-	1,337,627	1,407,197	1,329	1,408,526

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

STREETSCENE ADDICTION RECOVERY

BALANCE SHEET
AS AT 30 JUNE 2024

		2024		2023	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	13		1,727,397		1,757,688
Current assets					
Stocks	14	34,240		22,980	
Debtors	15	426,396		320,561	
Cash at bank and in hand		135,171		320,222	
		595,807		663,763	
Creditors: amounts falling due within one year	17	(325,782)		(331,774)	
Net current assets			270,025		331,989
Total assets less current liabilities			1,997,422		2,089,677
Creditors: amounts falling due after more than one year	18		(659,795)		(681,151)
Net assets			1,337,627		1,408,526
The funds of the charity					
Restricted income funds	20		-		1,329
Unrestricted funds	21		1,337,627		1,407,197
			1,337,627		1,408,526

The notes on pages 12 to 23 form part of these financial statements.

The financial statements were approved by the trustees on 30/4/2025 | 15:59 BST

Rebecca Pullan
Ms R Pullan
Trustee

Company registration number 05841338 (England and Wales)

STREETSCENE ADDICTION RECOVERY

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2024

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	25		(67,762)		285,239
Investing activities					
Purchase of tangible fixed assets		(48,949)		(4,500)	
Proceeds recieved on loans		-		(1,663)	
Repayment of loans		665		-	
Investment income received		3,412		1,180	
Net cash used in investing activities			(44,872)		(4,983)
Financing activities					
Repayment of bank loans		(72,417)		(75,145)	
Net cash used in financing activities			(72,417)		(75,145)
Net (decrease)/increase in cash and cash equivalents			(185,051)		205,111
Cash and cash equivalents at beginning of year			320,222		115,111
Cash and cash equivalents at end of year			135,171		320,222

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

1 Accounting policies

Charity information

Streetscene Addiction Recovery is a private company limited by guarantee incorporated in England and Wales. The registered office is 108 Cobham Road, Ferndown Industrial Estate, Wimborne, Dorset, BH21 7PQ.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	2% straight line
Fixtures and fittings	20% on straight line
Computers	33% on straight line
Motor vehicles	25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

The policies detailed in the 2023 financial statements were not consistent with the accounting policies being applied in the fixed asset register, therefore the policies noted above have been updated to correctly reflect the depreciation being charged. This is not a change of accounting estimate.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

1 Accounting policies

(Continued)

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The trustees consider there to be no critical accounting estimates.

3 Income from donations and legacies

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Donations and gifts	21,036	-	21,036	14,402	1,100	15,502
Donated goods and services	-	-	-	13,280	-	13,280
	<u>21,036</u>	<u>-</u>	<u>21,036</u>	<u>27,682</u>	<u>1,100</u>	<u>28,782</u>

Donated goods and services

The charity in line with its charitable objectives offers assistance and treatment to ex clients at below market cost in circumstances deemed to be appropriate to all concerned. During the year the charity provided the equivalent of 105 (2023 - 48) days of such assistance at a valuation of £16,350 (2023 - £13,280).

4 Income from charitable activities

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Rehabilitation income		
Fees receivable	2,282,398	2,355,830
Resettlement income		
Fees receivable	552,106	537,276
	<u>2,834,504</u>	<u>2,893,106</u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

5 Income from investments

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	3,412	1,180

6 Other income

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Other income	-	694

7 Expenditure on charitable activities

	Rehabilitation services 2024 £	Resettlement services 2024 £	Total 2024 £	Rehabilitation services 2023 £	Resettlement services 2023 £	Total 2023 £
Direct costs						
Staff costs	992,520	279,577	1,272,097	946,930	285,161	1,232,091
Depreciation and impairment	-	-	-	49	-	49
Allington House	200,011	-	200,011	142,572	-	142,572
Francis House	187,456	-	187,456	158,559	-	158,559
Cornerways	176,325	-	176,325	167,994	-	167,994
Resettlement	-	370,138	370,138	-	272,499	272,499
	1,556,312	649,715	2,206,027	1,416,104	557,660	1,973,764
Share of support and governance costs (see note 8)						
Support	707,386	4,993	712,379	824,757	31,331	856,088
Governance	11,445	-	11,445	7,500	-	7,500
	2,275,143	654,708	2,929,851	2,248,361	588,991	2,837,352
Analysis by fund						
Unrestricted funds	2,275,143	654,708	2,929,851	2,244,312	588,991	2,833,303
Restricted funds	-	-	-	4,049	-	4,049
	2,275,143	654,708	2,929,851	2,248,361	588,991	2,837,352

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

8 Support costs allocated to activities

	2024 £	2023 £
Staff costs	349,422	330,165
Depreciation	79,240	69,253
Operating lease charges	23,391	19,382
Cost of finance	6,787	4,892
Client welfare	22,413	66,059
Loan interest	62,266	49,335
Premesis costs	18,131	82,824
Office expenses	65,833	94,409
Motor	22,375	12,050
Insurance	37,814	25,186
Misc	17,438	29,155
Bad debts	1,146	69,834
Staff costs	6,123	3,544
Governance costs	11,445	7,500
	<u>723,824</u>	<u>863,588</u>
Analysed between:		
Rehabilitation services	718,831	832,257
Resettlement services	4,993	31,331
	<u>723,824</u>	<u>863,588</u>

9 Net movement in funds

	2024 £	2023 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	9,571	3,465
Depreciation of owned tangible fixed assets	79,240	69,302
Operating lease charges	23,391	19,382
	<u></u>	<u></u>

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

11 Employees

The average monthly number of employees during the year was:

2024 Number	2023 Number
<u>62</u>	<u>63</u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

11 Employees (Continued)

Employment costs	2024 £	2023 £
Wages and salaries	1,449,128	1,410,966
Social security costs	117,526	104,080
Other pension costs	54,865	47,210
	<u>1,621,519</u>	<u>1,562,256</u>

There were no employees whose annual remuneration was more than £60,000.

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2024 £	2023 £
Aggregate compensation	<u>316,596</u>	<u>295,132</u>

12 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

13 Tangible fixed assets

	Freehold land and buildings £	Fixtures and fittings £	Computers £	Motor vehicles £	Total £
Cost					
At 1 July 2023	2,539,976	180,187	69,952	29,200	2,819,315
Additions	-	40,605	3,794	4,550	48,949
	<u>2,539,976</u>	<u>220,792</u>	<u>73,746</u>	<u>33,750</u>	<u>2,868,264</u>
At 30 June 2024					
	<u>2,539,976</u>	<u>220,792</u>	<u>73,746</u>	<u>33,750</u>	<u>2,868,264</u>
Depreciation and impairment					
At 1 July 2023	847,402	129,908	62,970	21,347	1,061,627
Depreciation charged in the year	50,800	19,493	6,599	2,348	79,240
	<u>898,202</u>	<u>149,401</u>	<u>69,569</u>	<u>23,695</u>	<u>1,140,867</u>
At 30 June 2024					
	<u>898,202</u>	<u>149,401</u>	<u>69,569</u>	<u>23,695</u>	<u>1,140,867</u>
Carrying amount					
At 30 June 2024	<u>1,641,774</u>	<u>71,391</u>	<u>4,177</u>	<u>10,055</u>	<u>1,727,397</u>
At 30 June 2023	<u>1,692,574</u>	<u>50,279</u>	<u>6,982</u>	<u>7,853</u>	<u>1,757,688</u>

Land and buildings comprise Freehold properties purchased in Streetscene Addiction Recovery at £1,416,886 and Freehold properties transferred from Streetscene Charitable Trust on the winding down of that charity's activities. The properties transferred from the latter were revalued in 2005 at £1,500,000 and were transferred in 2008 at £1,322,640 being the valuations less depreciation to date of transfer.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

14 Stocks

	2024 £	2023 £
Finished goods and goods for resale	34,240	22,980

15 Debtors

	2024 £	2023 £
Amounts falling due within one year:		
Trade debtors	270,460	216,082
Other debtors	10,710	9,211
Prepayments and accrued income	145,226	95,268
	426,396	320,561

16 Loans and overdrafts

	2024 £	2023 £
Bank loans	739,857	812,275
Payable within one year	80,062	131,124
Payable after one year	659,795	681,151
Amounts included above which fall due after five years:		
Payable by instalments	269,432	156,655

The long-term loans are secured by fixed charges over the properties 20 Bradley Road, Bournemouth, 46 Dean Park Road, Bournemouth and 2 Hulse Road, Southampton dated 2 September 2016. The loan is for a period of 15 years ending in September 2031.

17 Creditors: amounts falling due within one year

	Notes	2024 £	2023 £
Bank loans	16	80,062	131,124
Other taxation and social security		28,380	24,005
Trade creditors		152,161	130,612
Other creditors		7,152	8,245
Accruals and deferred income		58,027	37,788
		325,782	331,774

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

18 Creditors: amounts falling due after more than one year

	Notes	2024 £	2023 £
Bank loans	16	659,795	681,151

19 Retirement benefit schemes

Defined contribution schemes	2024 £	2023 £
Charge to profit or loss in respect of defined contribution schemes	54,865	47,210

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

A total of £8,885 (2023 - £7,675) of these contributions were unpaid as at the balance sheet date.

20 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 July 2023 £	Incoming resources £	Resources expended £	Transfers £	At 30 June 2024 £
Motor	148	-	-	(148)	-
Football	81	-	-	(81)	-
Other	1,100	-	-	(1,100)	-
	<u>1,329</u>	<u>-</u>	<u>-</u>	<u>(1,329)</u>	<u>-</u>

Previous year:	At 1 July 2022 £	Incoming resources £	Resources expended £	Transfers £	At 30 June 2023 £
Motor	197	-	(49)	-	148
Football	81	-	-	-	81
Fire	4,000	-	(4,000)	-	-
Other	-	1,100	-	-	1,100
	<u>4,278</u>	<u>1,100</u>	<u>4,049</u>	<u>-</u>	<u>1,329</u>

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

21 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 July 2023	Incoming resources	Resources expended	Transfers	At 30 June 2024
	£	£	£	£	£
General funds	1,407,197	2,858,952	(2,929,851)	1,329	1,337,627
Previous year:	At 1 July 2022	Incoming resources	Resources expended	Transfers	At 30 June 2023
	£	£	£	£	£
General funds	1,317,838	2,922,662	(2,833,303)	-	1,407,197

22 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total
	2024	2024	2024
	£	£	£
At 30 June 2024:			
Tangible assets	1,727,397	-	1,727,397
Current assets/(liabilities)	270,025	-	270,025
Long term liabilities	(659,795)	-	(659,795)
	1,337,627	-	1,337,627
	Unrestricted funds	Restricted funds	Total
	2023	2023	2023
	£	£	£
At 30 June 2023:			
Tangible assets	1,757,688	-	1,757,688
Current assets/(liabilities)	330,660	1,329	331,989
Long term liabilities	(681,151)	-	(681,151)
	1,407,197	1,329	1,408,526

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2024

23 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2024 £	2023 £
Within one year	38,845	-
Between two and five years	142,379	-
In over five years	28,901	-
	210,125	-

24 Related party transactions

Transactions with related parties

Within the year, the employees of Imperial Homes South Limited undertook fundraising for Streetscene which generated £11k of donations. One of the Streetscene trustees is a director of Imperial Homes.

Purchases of £5,679 (2023: £7,365) were also made from Imperial Homes South Limited in the year.

During the year, the spouse of the CFO was employed by the charity to provide additional support to the finance team. The CFO subsequently requested to reduce their salary to offset the cost of the additional support.

The recruitment, and a decision on the request to reduce the CFO's salary, were approved by the Board of Trustees, without any input from the finance director in accordance with the charity's conflict of interest policy.

STREETSCENE ADDICTION RECOVERY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2024

25 Cash generated from operations	2024	2023
	£	£
(Deficit)/surplus for the year	(70,899)	86,410
Adjustments for:		
Investment income recognised in statement of financial activities	(3,412)	(1,180)
Depreciation and impairment of tangible fixed assets	79,240	69,302
Movements in working capital:		
(Increase)/decrease in stocks	(11,260)	10,219
(Increase)/decrease in debtors	(106,500)	125,622
Increase/(decrease) in creditors	45,069	(5,134)
Cash (absorbed by)/generated from operations	(67,762)	285,239
26 Analysis of changes in net (debt)/funds		
	At 1 July 2023	Cash flows At 30 June 2024
	£	£
Cash at bank and in hand	320,222	(185,051) 135,171
Loans falling due within one year	(131,124)	51,062 (80,062)
Loans falling due after more than one year	(681,151)	21,356 (659,795)
	(492,053)	(112,633) (604,686)

Accounts

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2023

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

CONTENTS OF THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2023

	Page
Company Information	1
Report of the Directors	2
Statement of Financial Activities	12
Income and Expenditure Account	13
Balance Sheet	14
Notes to the Financial Statements	15
Independent Auditors Report	20

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

COMPANY INFORMATION
For the Year Ended 30 June 2023

DIRECTORS:	D Phillips A Rodgers H Corner J Dorrington
SECRETARY:	Lord T Howson-Green
CHIEF EXECUTIVE:	T Corner
REGISTERED OFFICE:	108 Cobham Road Ferndown Dorset BH21 7PQ
REGISTERED NUMBER:	05841338 (England and Wales)
CHARITY NO:	1118773
SENIOR STATUTORY AUDITOR:	Chris Osmond
AUDITORS:	Stone Osmond Limited Accountants and Registered Auditors 75 Bournemouth Road Chandlers Ford Eastleigh Hampshire SO53 3AP
SOLICITORS:	Laceys 3 Poole Road Bournemouth BH2 5QL
PRINCIPAL BANKERS:	HSBC 165-176 High Street Poole BH15 1AV CAF 25 Kinghill Avenue Kings Hill West Malling ME19 4JQ

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

The directors present their report with the financial statements of the company for the year ended 30 June 2023.

GOVERNANCE

StreetScene Addiction Recovery is a charitable company governed by Memorandum and Articles of Association incorporated on 8 June 2006. It represents the incorporation of the earlier charitable trust, StreetScene, originally declared in 1989, registration number 802521. It has two objectives:

To relieve and rehabilitate persons who are suffering or have suffered from past or present drug addiction or other forms of addiction.

To advance public educations particularly, amongst young people, about all matter relating to drug abuse.

OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT

The principal activity of the company in the period under review was to relieve and rehabilitate those who are suffering or have suffered from past or present drug addiction or other forms of addiction, together with the advancement of public education, particularly amongst young people, about all matters relating to drug abuse. The directors confirm that they have complied with the duty in Section 4 of the 2011 Charities Act having due regard to the guidance published by the Charity Commission, including public benefit guidance.

The company carried out its activities at the following addresses:

Allington House, 46 Dean Park Road, Bournemouth, Dorset, BH1 1QA – primary and secondary care unit.

Cornerways, 20 Braidley Road, Bournemouth, Dorset, BH2 6JX – primary and secondary care unit.

Francis House, 2 Hulse Road, Southampton, Hants, SO15 2WG – primary and secondary care unit.

Unity House, 77-79 West Hill Road, West Cliff, Bournemouth, BH2 5PQ – supported accommodation

108 Cobham Road, Ferndown, Dorset, BH21 7PQ – Administration offices

51 Churchfield Road, Poole, Dorset, BH15 2QL – Development office

DIRECTORS AND TRUSTEES

The directors of the charitable company are its trustees for the purposes of Charity Law and throughout this report are collectively referred to as the directors.

The directors who have held office during the year of review and to the date of this report were:

D Phillips
A Rogers
J Dorrington
H Corner (deceased December 2023)
R Pullen

The company provides Directors Indemnity Insurance, this is provided free of charge under the current policy.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

Any member of the above body of directors is able to nominate further directors to the board. If the person is willing to be considered, after various checks have been undertaken, including CRB checks, the board can vote a new member onto the board by means of a majority vote.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with the Companies Act 2006 relating to Small Companies, with the Financial Reporting Standard for Smaller Entities and the Charities Act 2011. The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.
- observe the method and principles in The Charities Statement of Recommended Practice SORP 2015 (FRS102).
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006 and the Charities Act 2011, the Charity (Accounts and Reports) Regulations. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that ought to have been taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

DIRECTORS' REVIEW

STRUCTURE

The company has a structure based on five tiers.

Tier 1: The Board of Directors, who have overall control of the charity and meet at least 3 times each year to discuss the performance to date and future plans. A rotation of directors aims to visit every unit each month to observe the work first hand and speak to clients and staff about their experiences with StreetScene Addiction Recovery. Their report is presented at the next Directors meeting.

Tier 2: The operational responsibility is delegated to the five chiefs of staff, who make up a team of people who work together with particular areas of responsibility, which are:

- CEO – Developments, statistics, client advocacy, political and strategic developments.
- COM – The upkeep and occupancy of units, relations with purchasers, expanding client base.
- CFO – Finance and legal matters.
- CHR – Ensuring adherence to legislation, policy and procedure within the units regarding HR.
- COT – Ensuring the treatment provided to clients is both consistent and of the highest standard.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

Tier 2 meet on a regular basis to discuss the overall strategic planning for the organisation.

Tier 3: The Managers of each unit, the treatment units being Allington House, Cornerways, Francis House and the Resettlement unit, based at Unity.

The Administration Managers providing support to all units are: Finance, IT, Purchasing and Maintenance.

Tier 2 and 3 representatives comprise the Steering Committee, which, depending on input required works on immediate issues such as amending policies and procedures, training events, staff recruitment, refurbishment needs.

Tier 4: The staff with external responsibilities, including the finance team, DSS Liaison, the in-house purchaser, the counsellors and project staff who have external responsibilities to our service purchasers.

Tier 5: The staff are those who work within the units but whose external responsibilities are generally through the unit manager, this includes weekend project staff, night staff, maintenance staff and volunteers.

Each staff member has their own role within the charity, covered by job descriptions, generally the roles are:

- Manager
- Team leader
- Counsellor/key worker
- Project worker
- Night care officer
- Administrator
- Maintenance

These staff members also have a voice in weekly meetings held in each unit, line management meetings, supervision and regular training events.

Assets

All the fixed assets have all been utilised for the work of the charitable company. All deeds are retained by the Solicitors, Lacey's. The company retains the reserves from the operations of the company, operating profits and prepaid accounts in the reserves account.

Operating during 2022-2023

With the release of the Dame Carol Black report more funds become available for addiction treatment, to be disbursed during the coming five years, including funding for residential treatment. The increased levels of funding became apparent almost immediately, with local authorities allowing increases in the prices charged due to the financial crisis, and the increased number of clients referred to treatment. This year, as demonstrated below, we had an increase of 4%.

We have felt the effect of the financial crisis, we had to restrict the temperature of the heating system to 19 degrees during the day, which is still 1 degree above that required for living. Despite that our bill for gas did greatly increase during the year as care homes received no government support. We did secure a relatively good deal on electricity for one year, however this was only good in the face of the price increases at the time and still resulted in a large increase in costs. Food bills also increased extensively.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

We have had more assisted withdrawal clients', and this has helped increase business and helped those clients who cannot afford to go to a detoxification centre. We did increase the price to cover using extra staff whilst people were detoxing.

During this year we have installed more computer packages to increase efficiency. We have a medication system, a care plan system, a new staff welfare package and as of the year end we are beginning to implement a new HR package and an updated accounts package. We also have access to Avenure for HR matters and QCS for online policies. These changes will continue to be in during the coming year but overall this should improve efficiency, reduce paper and waste costs, speed up communication between different parts of the organisation and hopefully free up extra time for staff to be with clients, rather than dealing with paper.

This coming year there are going to be changes to the CQC inspection requirements, all managers have received training however the changes seem to be continuing to come without an actual date for change over being achieved. We are going to lose our current CQC lead person and have to build a relationship with another new person who initially knows nothing of our service. This is proving very stressful as it is impossible to work towards an outstanding rating when firstly it is unclear what that looks like for our type of service and secondly we do not know who is actually going to be doing the assessing as each assessor has their own way of doing things. In our last report we found evidence of text being copied and pasted from the report from a different provider, this was highlighted but never altered. We do want to do the best for our clients and have no problem with being inspected, however at present there is little confidence in the system with regards to addiction rehabilitation.

Plans for 2022-2023

- Reduce fuel use as far as possible, including heating to 18 degrees, checking lighting etc. This has been a very challenging year for everyone. All costs increased and we worked very hard to maximise income and reduce outgoings.
Outcome: Heating was restricted to 19 degrees in all houses and staff were on a constant mission to turn off all unused electrical items. Doors were constantly monitored to ensure they were kept closed. However, our gas and electric bills increased by 64% for electricity and 66% for gas. Considering the times we were living through this is an amazing achievement for both the purchasing department and the houses, however it does amount to an increase of many thousands of pounds that had to be met.
- Reduce house expenditure, senior team to discuss any and all possible cutbacks.
Outcome: everyone tried to limit expenditure as much as possible as all staff were aware of the situation. This enables us to provide reasonable pay increases in April between 3% and 8%, with the lowest paid getting the greater pay increase.
- Increase income from lower paying authorities to a sustainable amount.
Outcome: the admissions team worked hard to increase payments from the lowest paying local authorities. This was because with the rapid inflation we were experiencing some authorities were paying us less than it cost to treat their clients. The prices received have now improved.
- Increase number of private clients where possible.
Outcome: this is an ongoing aim. Inflation in the last year has hit everyone.
- Implement online care package.
Outcome: by the year end the majority of staff are now using the online care package. Like all new computer systems there have been teething problems.
- Look at any and all grant possibilities.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

Plans for 2023 to 2024

- Update Quickbooks to the latest online version.
- Have time and attendance system/HR working.
- Investigate potential alternative financial plans.
- Look at alternative mortgage lenders.
- Expand and restructure resettlement.
- Cash cards available for house managers and admissions.
- Budget for staff recruitment.
- Budget for staff training.
- Refurbish Unity.
- Paint outside of Allington House.
- Slim down/simplify paperwork.

Review of service provision 2022-2023

2021 to 2022

House	Nos of clients	Nos of days	Percentage % Occupancy
Allington	96	5538	96
Cornerways	110	6029	83
Francis	91	4961	76
TOTAL	297	16528	85

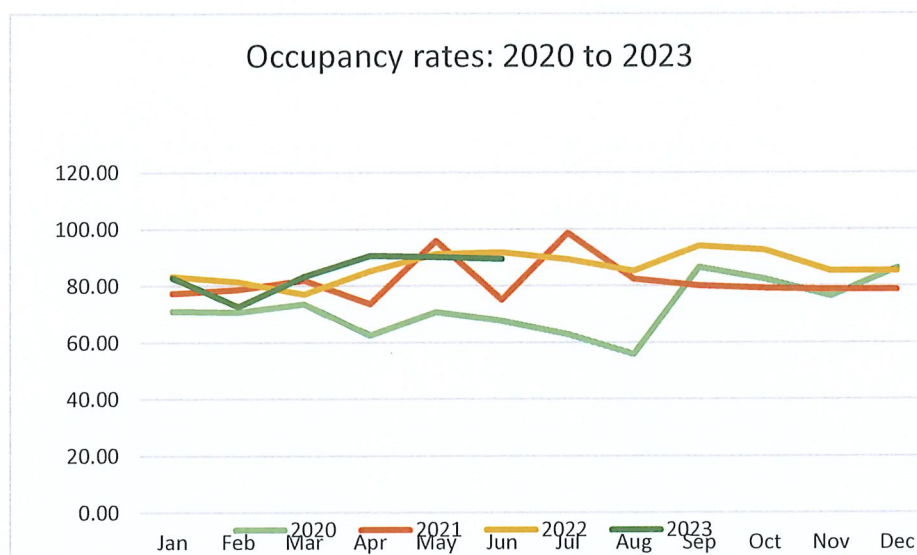
2022 to 2023

House	Nos of clients	Nos of days	Percentage % Occupancy
Allington	89	5466	94
Cornerways	111	6685	92
Francis	106	5227	80
TOTAL	306	17387	89

As can be seen, all three houses improved their occupancy rate this year giving an overall occupancy rate of 89%, this is an increase of 4% from last year.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023



This year we had a total of 285 clients compared with 266 in the previous year. We provided 154 detoxes, including dual detoxes for combined alcohol and drugs providing £156,550, up from £119,670 in the previous year. Of this £65,224 was paid to prescribing services, this left a surplus of £91,326 for us.

Private Clients

Private clients varied from £750 to £1,650 (mean average being £1,47, reduced from last year, the minimum spend was £942.86, the maximum spend was £19,360, with the mean average spend on rehab being £8,583.23 (excluding detox expenses).

We have 30 clients this year, a significant drop on last year where we had 38 (a drop of 21%). But the actual retention and average spend was greatly improved. The drop may have several causes: our website was offline for 12 weeks as it was being renewed, the new funding money came online from the Dame Carol Black report and we were suddenly overrun with statutory clients and we were reluctant to turn them down, the recession began to bite into the finances of everyone in the UK. We do need to find a way to increase the number of private clients if at all possible in the current financial climate – bearing in mind the current financial squeeze is hitting our target private group hard.

Statutory Clients

This year we received clients from a total of 42 different local authorities, plus Transport for London and private clients. Of these, one local authority paid £740,000 and one paid £820 however each only referred one client during the year. The vast majority, 33, paid a weekly fee of £850 with 7 paying around £910 per week.

Bursary Beds

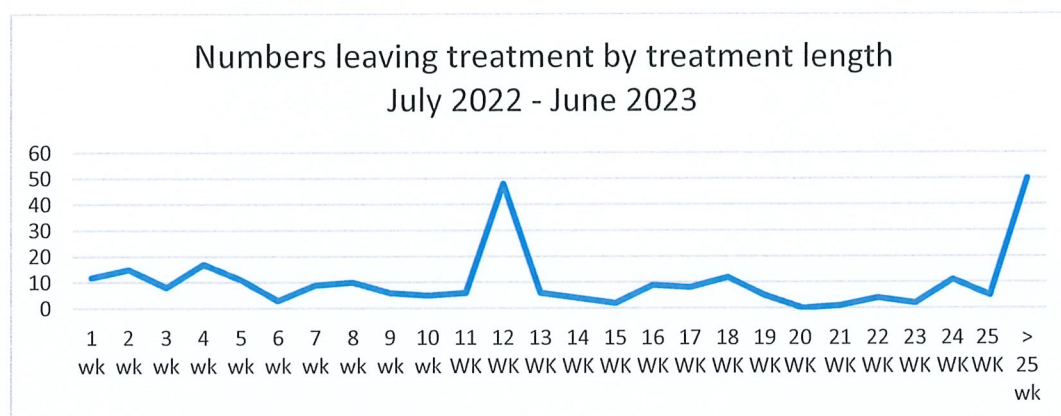
This year we provided bursary treatment for three clients for 48 days, with one in a bursary bed at time of reporting. This includes one detox. We also provided assistance for far more for clients who were only given limited funding but by virtue of the financial crisis and the lack of appropriate housing needed. This support provided free care for approximately 350 days.

Length of treatment

The chart below shows the length of time clients remained in treatment if their entire treatment journey ended before 30 June 2023. This is a total of 272.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023



The main times of departure are:

- Around the four week mark, often selected by private clients as the maximum many of them can withdraw from their lives without it being noticed.
- Around the three month mark, a more traditional time for a completion of treatment funded by local authorities.
- Around the 6 month mark, generally given for clients who are deemed to have more complex needs.
- There are quite a number who leave in the first week to ten days, these are always those who have underestimated detox or the amount of work required in recovering from addiction. Although addiction is eminently treatable and long term recovery is achievable for anyone wanting it, it isn't easy and to begin with can seem impossible.

Finances

Income for the year, fees and donations was £2,910,482 reflecting an increase of £175,778 from the income of 2022 of £2,734,704.

Expenditure was £2,824,071 reflecting an increase of £137,102 from the expenditure of 2022 of £2,686,969.

Included in the above figures is the Valuation of Donations in Kind (for assisted treatment) of £13,280 (2021 £34,149).

Total Reserves amount to £1,408,526 including fixed assets of £1,757,688.

The fixed assets include Land and Buildings of £1,692,572.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

Policies on Reserves and investments

This year our reserves have been used on occasion to assist short term cash shortfalls. We would like to retain one month's running costs in reserve however this is difficult to achieve but is still our target. It was not possible or prudent to use our reserves to reduce the mortgages due to the very high penalties which would have become due. All reserves are held as cash with HSBC.

Reserves Policy

StreetScene's policy is to establish a reserve fund under the principles of SORP 2015 (FRS 102).

The reserve fund is to:

1. Provide short-term funding to ensure the company can meet its financial and legal obligations in the event of restricted or fluctuating cash flow. (FINANCIAL)
2. To meet the costs of any future legislation; such as the requirements of extra training, equipment or professional advice or to finance any exceptional unforeseen costs or repairs. (CONTINGENCIES AND RISKS)
3. To take advantage of market opportunities to expand or improve the service provided within the remit of the charities governing documents, including the funding of new projects, central development of management, the funding of furniture and equipment, the training and development needs of its staff and volunteers and the acquisition of suitable premises. (OPPORTUNITIES)

While no figure can be put on the level of the reserve needed as they are beyond the charities control the directors have agreed it would be prudent that a policy that aims to achieve a level of reserves equivalent to one month's unrestricted expenditure is an ideal target.

Risk Register and Management

Our risk register this year is based on the NCVO template.

Likelihood of risk occurring

- 1 Rare: not likely to happen or will only happen in exception circumstances.
- 2 Unlikely: not expected to happen, but there is a remote possibility that it will occur.
- 3 Possible: may occur on some occasions, but not frequently
- 4 Likely: is likely to occur or will happen on more occasions than not.
- 5 Certain: likely to occur in the majority of cases.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

Level of impact		Possible consequents if risk occurs
1	Insignificant	No impact on service No impact on reputation Complaint unlikely Litigation risk remote
2	Minor	Slight impact on service Slight impact on reputation Complaint possible Litigation possible
3	Moderate	Some service disruption Potential for adverse publicity – avoidable with careful handling Complaint probable Litigation probable
4	Significant	Service disrupted Adverse publicity not avoidable (local media) Complaint probable Litigation probable
5	Major	Service interrupted for significant time Major adverse publicity not avoidable (national media) Major litigation expected Resignation of senior management and board Widespread loss of beneficiary confidence

The calculation for the total risk score is likelihood score multiplied by double the impact score.

Resultant scores indicate the following:

Initial risk score	Level	Action level
1-8	Low risk	Accept risk. To be managed at the activity level
9-16	Medium risk	Management action required to reduce risk level to low
17-25	High risk	Significant risk. Board action/awareness required.

Risks are calculated both before and after our current level of controls.

In summary

These are challenging times for everyone. We need to remain vigilant to ensure we can continue to help and support people in need. We need to continually strive to do the best we possibly can for our clients within the financial constraints we face, to help them move on from their addiction to become valuable members of society, contributing to the community, whilst at the same time continuing to support all our staff and volunteers.

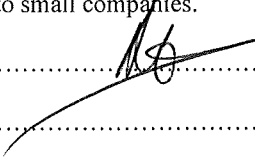
STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2023

AUDITORS

The auditors, Stone Osmond Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

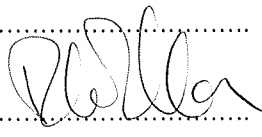
This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed  (D Phillips)

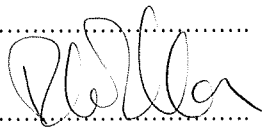
Dated 29/04/24

Signed (A Rogers)

Dated

Signed  (J Dorrington)

Dated

Signed  (R Pullen)

Dated 29/04/24

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

STATEMENT OF FINANCIAL ACTIVITIES
For the Year ended 30 June 2023

	<u>Note</u>	<u>Unrestricted</u> <u>Funds</u>	<u>Restricted</u> <u>Funds</u>	<u>Total</u>	<u>2022</u> <u>Total</u> <u>Funds</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
INCOME AND EXPENDITURE					
Incoming Resources					
Fees		2,894,980	-	2,894,980	2,705,928
Donations and grants	10	14,402	1,100	15,502	28,776
Donations in Kind	11	13,280	-	13,280	34,149
TOTAL INCOMING RESOURCES		<u>2,922,662</u>	<u>1,100</u>	<u>2,923,762</u>	<u>2,768,853</u>
Resources Expended					
Direct Charitable Expenditure	12	2,820,022	4,049	2,824,071	2,686,969
Donations in Kind	11	13,280	-	13,280	34,149
Fundraising and publicity		-	-	-	-
TOTAL RESOURCES EXPENDED		<u>2,833,302</u>	<u>4,049</u>	<u>2,837,351</u>	<u>2,721,118</u>
Net Incoming/(Outgoing) Resources Before Transfers		89,359	(2,949)	86,410	47,735
Transfers between funds		-	-	-	-
Net Incoming/(Outgoing) Resources For The Year		89,359	(2,949)	86,410	47,735
Gains/(Losses) on Investments		-	-	-	-
BALANCES BROUGHT FORWARD AS AT 1 JULY 2022		<u>1,317,838</u>	<u>4,278</u>	<u>1,322,116</u>	<u>1,274,381</u>
TRANSFER FROM STREETSCENE CHARITABLE TRUST		-	-	-	-
BALANCES CARRIED FORWARD AS AT 30 JUNE 2023		<u>1,407,197</u>	<u>1,329</u>	<u>1,408,526</u>	<u>1,322,116</u>

The notes form part of these financial statements

**STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE**

INCOME AND EXPENDITURE ACCOUNT
For the Year Ended 30 June 2023

	<u>Notes</u>	<u>2023</u> <u>£</u>	<u>2022</u> <u>£</u>
TURNOVER		2,922,581	2,734,679
Administrative expenses		<u>2,788,016</u>	<u>2,658,002</u>
OPERATING (DEFICIT) SURPLUS	3	134,565	76,677
Interest receivable and similar income		<u>1,180</u>	<u>25</u>
		135,745	76,702
Interest payable and similar charges		<u>49,335</u>	<u>28,967</u>
SURPLUS/(DEFICIT) ON ORDINARY ACTIVITIES BEFORE TAXATION		86,410	47,735
Tax on surplus on ordinary activities	4	<u>-</u>	<u>-</u>
SURPLUS/(DEFICIT)/FOR THE FINANCIAL YEAR AFTER TAXATION		<u>86,410</u>	<u>47,735</u>

The notes form part of these financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

BALANCE SHEET
30 June 2023

	Notes	2023	2022
		£	£
FIXED ASSETS			
Tangible assets	5	1,757,688	1,823,347
CURRENT ASSETS			
Stock		22,980	33,199
Debtors	6	320,561	444,521
Bank balances and funds in hand		<u>320,222</u>	<u>115,111</u>
		663,763	592,831
CREDITORS			
Amounts falling due within one year	7	<u>331,774</u>	<u>326,567</u>
NET CURRENT ASSETS/(LIABILITIES)		<u>331,989</u>	<u>266,264</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		2,089,677	2,089,611
CREDITORS			
Amounts falling due after more than one year	8	<u>681,151</u>	<u>767,495</u>
NET ASSETS		<u>1,408,526</u>	<u>1,322,116</u>
RESERVES			
Unrestricted reserves	9	1,407,197	1,317,838
Restricted reserves	17	<u>1,329</u>	<u>4,278</u>
		<u>1,408,526</u>	<u>1,322,116</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to Small Companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

ON BEHALF OF THE BOARD

Director –

Director –

Approved by the Board on 29/4/24 .

The notes form part of these financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2023

1. STATUTORY INFORMATION

Streetscene Addiction Recovery is a private company, limited by Guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Turnover

Turnover represents provision of services, donations and grants.

INCOMING RESOURCES

Grants, donations and donations in kind

Income from grants, donations and donations in kind are included in the Statement of Financial Activities when these are received.

Fees, contributions and other income

Fees, contributions and other income are included in the Statement of Financial Activities on an accruals basis.

RESOURCES EXPENDED

Resources expended are included in the Statement of Financial Activities on an accruals basis, and allocated to each House and Administration (note 10 and 11).

Tangible fixed assets

Capitalisation Policy – Capital items relating to the administration/office furniture of the company are capitalised, capital items for the benefit of clients are not capitalised as they are subject to heavy usage and have a short life.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or if held under a finance lease, over the lease term, whichever is the shorter.

Freehold property	- 2% straight line
Fixtures and fittings	- 20% on reducing balance
Motor vehicles	- 25% on reducing balance
Computer equipment	- 20% on reducing balance

Pension

The company has a defined contribution scheme available to all employees.

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2023

3. OPERATING (DEFICIT)/SURPLUS

The operating deficit is stated after charging:

	<u>2023</u>	<u>2022</u>
	<u>£</u>	<u>£</u>
Depreciation – owned assets	69,302	78,313
Audit	<u>3,465</u>	<u>3,150</u>
Directors emoluments and other benefits etc. (see note 13)	<u>-</u>	<u>-</u>

4. TAXATION

No liability to UK corporation tax arose on ordinary activities for the year ended 30 June 2023 or for the year to 30 June 2022 due to its charitable status.

5. TANGIBLE FIXED ASSETS

	<u>Freehold Land and Buildings</u>	<u>Fixtures and Fittings</u>	<u>Motor Vehicles</u>	<u>Computer Equipment</u>	<u>Total</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
COST OR VALUATION:					
At 1 July 2022	2,539,976	179,319	27,000	69,952	2,812,556
Additions	-	868	4,500	-	5,368
Disposals	-	-	2,300	-	2,300
At 30 June 2023	<u>2,539,976</u>	<u>180,187</u>	<u>29,200</u>	<u>69,952</u>	<u>2,819,315</u>
DEPRECIATION:					
At 1 July 2022	796,603	115,769	19,304	61,225	992,901
Charge for year	50,799	14,139	2,618	1,745	69,301
Eliminated on disposals	-	-	575	-	575
At 30 June 2023	<u>847,402</u>	<u>129,908</u>	<u>21,347</u>	<u>62,970</u>	<u>1,061,427</u>
NET BOOK VALUE:					
At 30 June 2023	<u>1,692,574</u>	<u>50,279</u>	<u>7,853</u>	<u>6,982</u>	<u>1,757,688</u>
At 30 June 2022	<u>1,743,371</u>	<u>63,553</u>	<u>7,696</u>	<u>8,727</u>	<u>1,823,347</u>

Land and buildings comprise Freehold properties purchased in StreetScene Addiction Recovery at £1,416,886 and Freehold properties transferred from StreetScene Charitable Trust on the winding down of that charity's activities. The properties transferred from the latter were revalued in 2005 at £1,500,000 and were transferred in 2008 at £1,322,640, being the valuation less depreciation to date of transfer.

6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>2023</u>	<u>2022</u>
	<u>£</u>	<u>£</u>
Fees receivable	296,201	425,312
Other debtors	<u>24,360</u>	<u>19,209</u>
	<u>320,561</u>	<u>444,521</u>

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2023

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>2023</u>	<u>2022</u>
	<u>£</u>	<u>£</u>
Social Security and other taxes	24,004	27,912
Payments in advance	95,358	106,205
Other and accruals	81,288	72,525
Loan - re properties	<u>131,124</u>	<u>119,925</u>
	<u>331,774</u>	<u>326,567</u>

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	<u>2023</u>	<u>2022</u>
	<u>£</u>	<u>£</u>
Loan repayable by instalments:		
Loan - re properties – one to two years	131,124	119,924
Loan - re properties – two to five years	393,372	359,772
Loan - re properties – over five years	<u>156,655</u>	<u>287,799</u>
	<u>681,151</u>	<u>767,495</u>

The loan is secured by a legal charge over the freehold properties 20 Bradley Road, Bournemouth, 46 Dean Park Road, Bournemouth and 2 Hulse Road, Southampton dated 2 September 2016. The loan is for a period of 15 years ending in September 2031.

9. RESERVES

	<u>Income</u> <u>and</u> <u>Expenditure</u> <u>Account</u> <u>2023</u> <u>£</u>	<u>Income</u> <u>and</u> <u>Expenditure</u> <u>Account</u> <u>2022</u> <u>£</u>
At 1 July 2022	1,322,116	1,274,381
Retained surplus/deficit for year	86,410	47,735
Transfer Streetscene Charitable Trust	<u>-</u>	<u>-</u>
	<u>1,408,526</u>	<u>1,322,116</u>

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2023

Analysis of Total Net Asset by Fund

	<u>Unrestricted</u> <u>Funds</u> <u>£</u>	<u>Restricted</u> <u>Funds</u> <u>£</u>	<u>Total</u> <u>Funds</u> <u>£</u>
Fixed assets	1,757,688	-	1,757,688
Cash at bank and in hand	318,893	1,329	320,222
Other net current assets/liabilities	11,767	-	11,767
Other long term liabilities	(681,151)	-	(681,151)
	<u>1,407,197</u>	<u>1,329</u>	<u>1,408,526</u>

10. DONATIONS AND GRANTS

Grants have been received from the Coronavirus Job Retention Scheme amounting to £Nil (2022 - £7,091)

Donations and grants of £15,502 have been received from other sources who wish to remain anonymous (2022 - £21,685).

11. DONATIONS IN KIND

The company in line with its charitable objectives offers assistance and treatment to ex clients at below market cost in circumstances deemed to be appropriate to all concerned. During the year the company provided the equivalent of 48 (2022 - 288) days of such assistance at a valuation of £13,280 (2022-£34,149).

12. DIRECT CHARITABLE EXPENDITURE

	<u>2023</u> <u>£</u>	<u>2022</u> <u>£</u>
Allington House	490,610	464,652
Francis House	546,266	511,473
Cornerways	529,254	559,357
Resettlement	615,040	592,250
Depreciation	69,302	78,313
Administration salaries	248,866	257,688
Loan interest	49,335	28,967
Rent of administration office	19,382	32,934
General office	243,624	150,162
Cost of Finance	4,892	4,363
Governance	7,500	6,810
	<u>2,824,071</u>	<u>2,686,969</u>

All direct charitable costs are allocated to the relevant areas and the support costs are allocated on the basis of bed numbers at each location.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2023

13. EMPLOYEES

The company employs a full time equivalent of 63 (2022 - 63) employees. The number of employees was categorised as to 48 (2022 - 48) direct charitable for clients and 15 (2022 - 15) to administration. The total cost of all employees is £1,547,884 (2022 - £1,534,179) which is allocated to each individual House and Administration. There are no employees earning at a rate of over £60,000. The company has a defined benefits contribution scheme, the company contributed £54,792 during the year (2022 £47,848)

14. DIRECTORS BENEFIT/REMUNERATION

The company provides Directors indemnity insurance, this is provided free of charge under the current policy (2022- £Nil). The company also reimbursed expenses and travel costs of £Nil (2022 - £Nil), the number of directors is four. The Memorandum and Articles preclude the payment of any remuneration.

15. AUDITOR LIABILITY LIMITATION AGREEMENT

The liability of the auditor is limited to ten times the fee, per agreement dated 26 July 2012.

16. RELATED PARTY TRANSACTIONS

The company is related to StreetScene Charitable Trust due to its mutual Directors. Details of transactions are shown in the Reserves note.

17. RESTRICTED FUNDS

	<u>Motor</u>	<u>Football</u>	<u>Fire</u>	<u>Other</u>	<u>Total</u>
Balance brought forward	197	81	4,000	-	4,278
Donation	-	-	-	1,100	1,100
Less Expenditure	-	-	4,000	-	4,000
Less Depreciation	49	-	-	-	49
Balance carried forward	148	81	-	1,100	1,329

These notes form part of the financial statements.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2023

Independent Auditors' Report to the directors of StreetScene Addiction Recovery

Opinion

We have audited the financial statements of StreetScene Addiction Recovery for the year ended 30 June 2023 which comprise the statement of financial affairs and the balance sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 June 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 2 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you were:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorized for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2023

whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Director's Annual Report (including the Strategic Report).

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- we have not obtained all the information and explanations necessary for the purposes of our audit;
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and take advantage of the small companies' exemption from the requirement to prepare a strategic report.

Responsibilities of the directors

As explained more fully in the directors responsibilities statement (set on page 3), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

The directors have elected for the financial statements to be audited in accordance with the Charities Act 2011 rather than the Companies Act 2006. Accordingly, we have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2023

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at (www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charity's directors, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Charity's directors those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's directors as a body, for our audit work, for this report, or for the opinions we have formed.



C D Osmond (Senior Statutory Auditor)
For and on behalf of Stone Osmond Ltd
Statutory Auditor
75 Bournemouth Road
Chandlers Ford
Eastleigh
Hants
SO53 3AP

Date 28/4/24 .

Accounts

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2022

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

CONTENTS OF THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2022

	Page
Company Information	1
Report of the Directors	2
Statement of Financial Activities	11
Income and Expenditure Account	12
Balance Sheet	13
Notes to the Financial Statements	14
Independent Auditors Report	19

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

COMPANY INFORMATION
For the Year Ended 30 June 2022

DIRECTORS:	M Venter (resigned 13 January 2023) D Phillips A Rodgers H Corner J Dorrington
SECRETARY:	Lord T Howson-Green
CHIEF EXECUTIVE:	T Corner
REGISTERED OFFICE:	108 Cobham Road Ferndown Dorset BH21 7PQ
REGISTERED NUMBER:	05841338 (England and Wales)
CHARITY NO:	1118773
SENIOR STATUTORY AUDITOR:	Chris Osmond
AUDITORS:	Stone Osmond Limited Accountants and Registered Auditors 75 Bournemouth Road Chandlers Ford Eastleigh Hampshire SO53 3AP
SOLICITORS:	Laceys 3 Poole Road Bournemouth BH2 5QL
PRINCIPAL BANKERS:	HSBC 165-176 High Street Poole BH15 1AV CAF 25 Kinghill Avenue Kings Hill West Malling ME19 4JQ

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

The directors present their report with the financial statements of the company for the year ended 30 June 2022.

GOVERNANCE

StreetScene Addiction Recovery is a charitable company governed by Memorandum and Articles of Association incorporated on 8 June 2006. It represents the incorporation of the earlier charitable trust, StreetScene, originally declared in 1989, registration number 802521. It has two objectives:

To relieve and rehabilitate persons who are suffering or have suffered from past or present drug addiction or other forms of addiction.

To advance public educations particularly, amongst young people, about all matter relating to drug abuse.

OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT

The principal activity of the company in the period under review was to relieve and rehabilitate those who are suffering or have suffered from past or present drug addiction or other forms of addiction, together with the advancement of public education, particularly amongst young people, about all matters relating to drug abuse. The directors confirm that they have complied with the duty in Section 4 of the 2011 Charities Act having due regard to the guidance published by the Charity Commission, including public benefit guidance.

The company carried out its activities at the following addresses:

Allington House, 46 Dean Park Road, Bournemouth, Dorset, BH1 1QA – primary and secondary care unit.

Cornerways, 20 Braidley Road, Bournemouth, Dorset, BH2 6JX – primary and secondary care unit.

Francis House, 2 Hulse Road, Southampton, Hants, SO15 2WG – primary and secondary care unit.

Unity House, 77-79 West Hill Road, West Cliff, Bournemouth, BH2 5PQ – supported accommodation

108 Cobham Road, Ferndown, Dorset, BH21 7PQ – Administration offices

51 Churchfield Road, Poole, Dorset, BH15 2QL – Development office

DIRECTORS AND TRUSTEES

The directors of the charitable company are its trustees for the purposes of Charity Law and throughout this report are collectively referred to as the directors.

The directors who have held office during the year of review and to the date of this report were:

H Corner
M Venter (resigned 13 January 2023)
D Phillips
A Rogers
J Dorrington

The company provides Directors Indemnity Insurance, this is provided free of charge under the current policy.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

Any member of the above body of directors is able to nominate further directors to the board. If the person is willing to be considered, after various checks have been undertaken, including CRB checks, the board can vote a new member onto the board by means of a majority vote.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with the Companies Act 2006 relating to Small Companies, with the Financial Reporting Standard for Smaller Entities and the Charities Act 2011. The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.
- observe the method and principles in The Charities Statement of Recommended Practice SORP 2015 (FRS102).
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006 and the Charities Act 2011, the Charity (Accounts and Reports) Regulations. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that ought to have been taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

DIRECTORS' REVIEW

STRUCTURE

The company has a structure based on five tiers.

Tier 1: The Board of Directors, who have overall control of the charity and meet at least 3 times each year to discuss the performance to date and future plans. A rotation of directors aims to visit every unit each month to observe the work first hand and speak to clients and staff about their experiences with StreetScene Addiction Recovery. Their report is presented at the next Directors meeting.

Tier 2: The operational responsibility is delegated to the five chiefs of staff, who make up a team of people who work together with particular areas of responsibility, which are:

- CEO – Developments, statistics, client advocacy, political and strategic developments.
- COM – The upkeep and occupancy of units, relations with purchasers, expanding client base.
- CFO – Finance and legal matters.
- CHR – Ensuring adherence to legislation, policy and procedure within the units regarding HR.
- COT – Ensuring the treatment provided to clients is both consistent and of the highest standard.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

Tier 2 meet on a regular basis to discuss the overall strategic planning for the organisation.

Tier 3: The Managers of each unit, the treatment units being Allington House, Cornerways, Francis House and the Resettlement unit, based at Unity.

The Administration Managers providing support to all units are: Finance, IT, Purchasing and Maintenance.

Tier 2 and 3 representatives comprise the Steering Committee, which, depending on input required works on immediate issues such as amending policies and procedures, training events, staff recruitment, refurbishment needs.

Tier 4: The staff with external responsibilities, including the finance team, DSS Liaison, the in-house purchaser, the counsellors and project staff who have external responsibilities to our service purchasers.

Tier 5: The staff are those who work within the units but whose external responsibilities are generally through the unit manager, this includes weekend project staff, night staff, maintenance staff and volunteers.

Each staff member has their own role within the charity, covered by job descriptions, generally the roles are:

- Manager
- Team leader
- Counsellor/key worker
- Project worker
- Night care officer
- Administrator
- Maintenance

These staff members also have a voice in weekly meetings held in each unit, line management meetings, supervision and regular training events.

Assets

All the fixed assets have all been utilised for the work of the charitable company. All deeds are retained by the Solicitors, Lacey's. The company retains the reserves from the operations of the company, operating profits and prepaid accounts in the reserves account.

Operating during 2021-2022

The ongoing Covid-19 pandemic has made this a challenging year to operate in. Like most charitable organisations at this time we had no clear idea of what was to come and planning a strategy was difficult. Covid appeared to have been in decline only to mutate and cause further chaos for a second year. As an organisation with around 60 staff and 30 volunteers we are of a sufficiently small size to make rapid changes as Covid guidelines changed and yet of large enough to ride out many challenges that would be difficult for smaller organisation to stand..

With the release of the Dame Carol Black report more funds appeared to become available for addiction treatment, to be disbursed during the coming five years, including funding for residential treatment.. We were also able to use the furlough scheme to help when occupancy was down, and grants for all the extra PPE we required was provided.

One of the down sides of this being included as part of the NHS in order to receive grants. This has always been a grey area for drug treatment, we do not carry out any personal care (bathing, feeding etc), we cannot prescribe drugs, we do not carry any medication not prescribed by a doctor, we do not have a licence to destroy drugs, we do not carry out any medical procedure beyond that suitable for a first aider, and yet as 'part of the NHS' we are now expected to conform to things that are not relevant, one being medical malpractice insurance. During this current year it has been established that although we are part of the NHS this form of insurance is not applicable to use as we have no direct exposure to risk.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

We continue to work in the LGBTQ++ clients, especially working with Chemsex clients and this has continued to grow. Notably many of the Chemsex clients enter treatment with good life skills unlike those who have been using substances for years.

Once again we have had more assisted withdrawal clients' and this has helped increased business and helped those clients who cannot afford to go to a detoxification centre.

During this year, up until the lifting of all Covid restrictions, we have had to replace outside self-help meetings with Zoom meetings all shopping for clients have been undertaken by staff, visits have needed to be cancelled, outings drastically altered. We did experience hostility when going out for a walk as a group. We faced challenges when each lockdown began to ease, especially in Bournemouth as so many people from outside the area flooded into the town centre. For our sector there was little specific guidance or specific support with regard to Covid-19 and the continually changing restrictions. We continually monitored case numbers, hospital numbers and death rates along with vaccination rates in order to try and estimate what was coming next. We have had outbreaks in all our houses early in the past year, however no one died or even required hospitalisation from any of our facilities, for which we are very grateful. We have now drastically reduced our Covid security, although all new clients are still tested before becoming part of the group, masks are optional although at this time staff still regularly self-test. We are aware that the next challenge with Covid is likely to be in the Autumn.

Plans for 2021-2022

- Introduce the computerised HR package – this is being restarted as the original package did not meet out needs.
- Introduce the computerised medication package – this has been a great success, medication errors are now significantly decreased and staff find the new system easy to follow.
- Introduce the computerised Care planning package – this is in hand. The package purchased turned out to need much more input than had been expected, however, we had the expertise on site and so the system was completed and now needs to be rolled out to the staff.
- Review everyone's role within the organisation post Covid – this is in hand at the moment, we now have access to the Quality Compliance System (QCS) for all our policy needs, this is a system which once policies have been agreed and uploaded will ensure all our policies are current with new government guidelines. This includes in the area of HR.

Statistics 2021-2022

Client Numbers 2021-2022

House	No of clients	No of days	Percentage Occupancy	Previous year % occupancy
Allington	96	5,538	96	92
Cornerways	110	6,029	83	80
Francis	91	4,961	76	71

As can be seen, all three houses improved their occupancy rate this year giving an overall occupancy rate of 85%, this is an increase of 4% from last year.

This year we had a total of 266 clients compared with 250 in the previous year. We provided 137 detoxes, including dual detoxes for combined alcohol and drugs providing £119,670, of which £60,300 was paid to prescribing services, this left a surplus of £59,370 for us for administration and monitoring services, an increase

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

of £22,992 on the previous year. This has covered costs of increased training on medication and overnight monitoring for people on detox.

Private Clients

Private clients varied from £775 to £1,650 (mean average being £1,504.67 – the mean average last year being £1,391.30 an increase of 8%), the minimum spend was £942.86 the maximum spend was £19,360.00 with the mean average spend on rehab being £8,583.23 (excluding detox expenses). We had 38 clients this year, a significant drop on last year where we had 51 (a drop of 25.49%). The actual retention and average spend was greatly improved. The drop may have several causes: our website was offline for twelve weeks as it was being renewed, the new funding money came online and we were suddenly overrun with statutory clients and we were reluctant to turn them down, the recession began to bite, including the professional classes where the majority of our private clients come from. We do need to find a way to increase the number of private clients if at all possible in the current financial climate – bearing in mind the current financial squeeze is hitting our target private group the hardest.

Statutory Clients

Local authorities who place more than five clients with us per annum need to be paying between £820.00 and £850.00 per week. We do need to stop taking clients on at £795.00 as this price is no longer cost effective in these times. Comparing clients who pay the previous £795.00 per week with clients who complete treatment and whose fees are £850.00, there is a £660 increase in the price paid for their treatment. If we have increased all our prices to £850.00 per client we could increase our income by £81,000 over the year which could help cover the massive increase in fuel and food costs, food being presently £144,043, gas being £38,877 and electricity being £22,148 for 2021 to 2022. Without help the gas price could rise to £116,631 and the electricity to £66,444, a total of £183,075 this being an actual increase of £122,050 therefore the increase by local authorities of £81,000 would help massively.

Bursary Beds

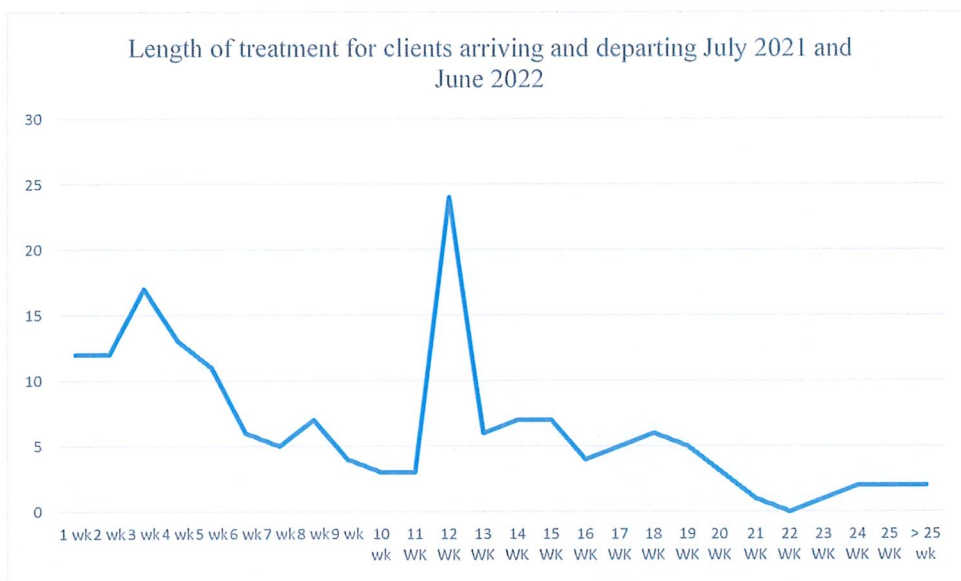
This year we provided 288 bursary days and 2 free detoxes. This provided free treatment for four people and supported treatment for a further three whereby they contributed to their detox costs.

Length of treatment

The chart below shows the length of time clients remained in treatment if their entire treatment journey was during our financial year, this being 175, all the remaining clients (90) were either admitted before the beginning of this financial year or still resident at the end.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022



There are two main times of departure on this chart, these being around the 4 week mark, often a time period selected by private clients as it is deemed to be the maximum many of them can withdraw from their lives without being noticed as absent, the biggest spike is around the 3 month mark, a more traditional time for a completed treatment program. There are quite a number who leave in the first week to 10 days, these are always those who have underestimated detox or the amount of work required in recovering from addiction. Although addiction is eminently treatable and long term recovery is achievable for anyone wanting it, it isn't easy and to begin with can seem impossible.

Finances

Income for the year, fees and donations was £2,734,704 reflecting an increase of £40,118 from the income of 2021 of £2,694,586.

Expenditure was £2,686,969 reflecting an increase of £155,445 from the expenditure of 2021 of £2,531,524.

Included in the above figures is the Valuation of Donations in Kind (for assisted treatment) of £34,149 (2021 £24,809).

Total Reserves amount to £1,322,116 including fixed assets of £1,823,347.

The fixed assets include Land and Buildings of £1,743,371.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

Plans for 2022-2023

- Reduce fuel use as far as possible, including reducing heating to 18 degrees, checking lighting etc.
- Reduce house expenditure, senior team to discuss any and all possible cutbacks.
- Increase income from lower paying authorities to a sustainable amount.
- Increase number of private clients where possible.
- Implement online care package.
- Look at any and all grant possibilities.

Policies on Reserves and investments

This year our reserves have been used on occasion to assist short term cash shortfalls. We would like to retain one month's running costs in reserve however this is difficult to achieve but is still our target. It was not possible or prudent to use our reserves to reduce the mortgages due to the very high penalties which would have become due. All reserves are held as cash with HSBC.

Reserves Policy

StreetScene's policy is to establish a reserve fund under the principles of SORP 2015 (FRS 102).

The reserve fund is to:

1. Provide short-term funding to ensure the company can meet its financial and legal obligations in the event of restricted or fluctuating cash flow. (FINANCIAL)
2. To meet the costs of any future legislation; such as the requirements of extra training, equipment or professional advice or to finance any exceptional unforeseen costs or repairs. (CONTINGENCIES AND RISKS)
3. To take advantage of market opportunities to expand or improve the service provided within the remit of the charities governing documents, including the funding of new projects, central development of management, the funding of furniture and equipment, the training and development needs of its staff and volunteers and the acquisition of suitable premises. (OPPORTUNITIES)

While no figure can be put on the level of the reserve needed as they are beyond the charities control the directors have agreed it would be prudent that a policy that aims to achieve a level of reserves equivalent to one month's unrestricted expenditure is an ideal target.

Risk Register and Management

Our risk register this year is based on the NCVO template.

Likelihood of risk occurring

- 1 Rare: not likely to happen or will only happen in exception circumstances.
- 2 Unlikely: not expected to happen, but there is a remote possibility that it will occur.
- 3 Possible: may occur on some occasions, but not frequently
- 4 Likely: is likely to occur or will happen on more occasions than not.
- 5 Certain: likely to occur in the majority of cases.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

Level of impact	Possible consequents if risk occurs
1 Insignificant	No impact on service No impact on reputation Complaint unlikely Litigation risk remote
2 Minor	Slight impact on service Slight impact on reputation Complaint possible Litigation possible
3 Moderate	Some service disruption Potential for adverse publicity – avoidable with careful handling Complaint probable Litigation probable
4 Significant	Service disrupted Adverse publicity not avoidable (local media) Complaint probable Litigation probable
5 Major	Service interrupted for significant time Major adverse publicity not avoidable (national media) Major litigation expected Resignation of senior management and board Widespread loss of beneficiary confidence

The calculation for the total risk score is likelihood score multiplied by double the impact score.

Resultant scores indicate the following:

Initial risk score	Level	Action level
1-8	Low risk	Accept risk. To be managed at the activity level
9-16	Medium risk	Management action required to reduce risk level to low
17-25	High risk	Significant risk. Board action/awareness required.

Risks are calculated both before and after our current level of controls.

In summary

These are challenging times for everyone. We need to remain vigilant to ensure we can continue to help and support people in need. We need to continually strive to do the best we possibly can for our clients within the financial constraints we face, to help them move on from their addiction to become valuable members of society, contributing to the community, whilst at the same time continuing to support all our staff and volunteers.

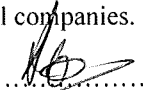
STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2022

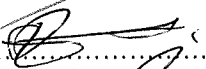
AUDITORS

The auditors, Stone Osmond Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

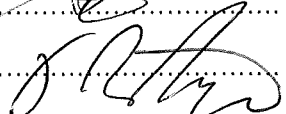
This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed  (D Phillips)

Dated 30/3/23

Signed  (A Rogers)

Dated 30/3/23

Signed  (J Dorrington)

Dated 30/3/23

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

STATEMENT OF FINANCIAL ACTIVITIES
For the Year ended 30 June 2022

	Note	Unrestricted Funds	Restricted Funds	Total	2021 Total Funds
		£	£	£	£
INCOME AND EXPENDITURE					
Incoming Resources					
Fees		2,705,928	-	2,705,928	2,552,921
Donations and grants	10	28,401	375	28,776	116,856
Donations in Kind	11	34,149	-	34,149	24,809
TOTAL INCOMING RESOURCES		<u>2,768,478</u>	<u>375</u>	<u>2,768,853</u>	<u>2,694,586</u>
Resources Expended					
Direct Charitable Expenditure	12	2,684,890	2,079	2,686,969	2,506,715
Donations in Kind	11	34,149	-	34,149	24,809
Fundraising and publicity		-	-	-	-
TOTAL RESOURCES EXPENDED		<u>2,719,039</u>	<u>2,079</u>	<u>2,721,118</u>	<u>2,531,524</u>
Net Incoming/(Outgoing) Resources Before Transfers		49,439	(1,704)	47,735	163,062
Transfers between funds		-	-	-	-
Net Incoming/(Outgoing) Resources For The Year		49,439	(1,704)	47,735	163,062
Gains/(Losses) on Investments		-	-	-	-
BALANCES BROUGHT FORWARD AS AT 1 JULY 2021		<u>1,268,399</u>	<u>5,982</u>	<u>1,274,381</u>	<u>1,111,336</u>
TRANSFER FROM STREETSCENE CHARITABLE TRUST		-	-	-	(17)
BALANCES CARRIED FORWARD AS AT 30 JUNE 2022		<u>1,317,838</u>	<u>4,278</u>	<u>1,322,116</u>	<u>1,274,381</u>

The notes form part of these financial statements

**STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE**

INCOME AND EXPENDITURE ACCOUNT
For the Year Ended 30 June 2022

	<u>Notes</u>	<u>2022</u> <u>£</u>	<u>2021</u> <u>£</u>
TURNOVER		2,734,679	2,669,777
Administrative expenses		<u>2,658,002</u>	<u>2,477,850</u>
OPERATING (DEFICIT) SURPLUS	3	76,677	191,927
Interest receivable and similar income		<u>25</u>	<u>-</u>
		76,702	191,927
Interest payable and similar charges		<u>28,967</u>	<u>28,865</u>
SURPLUS/(DEFICIT) ON ORDINARY ACTIVITIES BEFORE TAXATION		47,735	163,062
Tax on surplus on ordinary activities	4	<u>-</u>	<u>-</u>
SURPLUS/(DEFICIT)/FOR THE FINANCIAL YEAR AFTER TAXATION		<u>47,735</u>	<u>163,062</u>

The notes form part of these financial statements

**STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE**

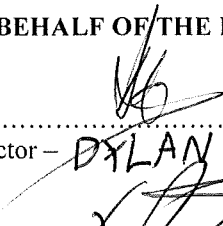
BALANCE SHEET
30 June 2022

	Notes	£	2022 £	£	2021 £
FIXED ASSETS					
Tangible assets	5		1,823,347		1,849,165
CURRENT ASSETS					
Stock		33,199		8,355	
Debtors	6	444,521		305,630	
Bank balances and funds in hand		<u>115,111</u>		<u>184,770</u>	
		592,831		498,755	
CREDITORS					
Amounts falling due within one year	7	<u>326,567</u>		<u>213,608</u>	
NET CURRENT ASSETS/(LIABILITIES)			<u>266,264</u>		<u>285,147</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			2,059,757		2,134,312
CREDITORS					
Amounts falling due after more than one year	8		<u>767,495</u>		<u>859,931</u>
NET ASSETS			<u>1,322,116</u>		<u>1,274,381</u>
RESERVES					
Unrestricted reserves	9		1,317,838		1,268,399
Restricted reserves	17		<u>4,278</u>		<u>5,982</u>
			<u>1,322,116</u>		<u>1,274,381</u>

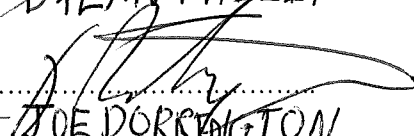
These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to Small Companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

ON BEHALF OF THE BOARD

Director –

 DYLAN PHILLIPS

Director –

 JOE DORRINGTON

Approved by the Board on

The notes form part of these financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2022

1. STATUTORY INFORMATION

Streetscene Addiction Recovery is a private company, limited by Guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Turnover

Turnover represents provision of services, donations and grants.

INCOMING RESOURCES

Grants, donations and donations in kind

Income from grants, donations and donations in kind are included in the Statement of Financial Activities when these are received.

Fees, contributions and other income

Fees, contributions and other income are included in the Statement of Financial Activities on an accruals basis.

RESOURCES EXPENDED

Resources expended are included in the Statement of Financial Activities on an accruals basis, and allocated to each House and Administration (note 10 and 11).

Tangible fixed assets

Capitalisation Policy – Capital items relating to the administration/office furniture of the company are capitalised, capital items for the benefit of clients are not capitalised as they are subject to heavy usage and have a short life.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or if held under a finance lease, over the lease term, whichever is the shorter.

Freehold property	- 2% straight line
Fixtures and fittings	- 20% on reducing balance
Motor vehicles	- 25% on reducing balance
Computer equipment	- 20% on reducing balance

Pension

The company has a defined contribution scheme available to all employees.

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2022

3. OPERATING (DEFICIT)/SURPLUS

The operating deficit is stated after charging:

	<u>2022</u>	<u>2021</u>
	<u>£</u>	<u>£</u>
Depreciation – owned assets	78,313	75,375
Audit	<u>3,150</u>	<u>3,000</u>
Directors emoluments and other benefits etc. (see note 13)	<u>-</u>	<u>-</u>

4. TAXATION

No liability to UK corporation tax arose on ordinary activities for the year ended 30 June 2022 or for the year to 30 June 2021 due to its charitable status.

5. TANGIBLE FIXED ASSETS

	<u>Freehold Land and Buildings</u>	<u>Fixtures and Fittings</u>	<u>Motor Vehicles</u>	<u>Computer Equipment</u>	<u>Total</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
COST OR VALUATION:					
At 1 July 2021	2,539,976	135,673	20,600	69,071	2,765,320
Additions	-	43,643	8,300	881	52,824
Disposals	-	-	1,900	-	1,900
At 30 June 2022	2,539,976	179,316	27,000	69,952	2,816,244
DEPRECIATION:					
At 1 July 2021	745,805	98,538	18,310	53,502	916,155
Charge for year	50,800	17,225	2,565	7,723	78,313
Eliminated on disposals	-	-	1,571	-	1,571
At 30 June 2022	695,005	115,763	19,304	61,225	992,897
NET BOOK VALUE:					
At 30 June 2022	<u>1,743,371</u>	<u>63,553</u>	<u>7,696</u>	<u>8,727</u>	<u>1,823,347</u>
At 30 June 2021	<u>1,794,171</u>	<u>37,135</u>	<u>2,290</u>	<u>15,569</u>	<u>1,849,165</u>

Land and buildings comprise Freehold properties purchased in StreetScene Addiction Recovery at £1,416,886 and Freehold properties transferred from StreetScene Charitable Trust on the winding down of that charity's activities. The properties transferred from the latter were revalued in 2005 at £1,500,000 and were transferred in 2008 at £1,322,640, being the valuation less depreciation to date of transfer.

6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>2022</u>	<u>2021</u>
	<u>£</u>	<u>£</u>
Fees receivable	425,312	288,305
Other debtors	<u>19,209</u>	<u>17,325</u>
	<u>444,521</u>	<u>305,630</u>

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2022

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>2022</u>	<u>2021</u>
	<u>£</u>	<u>£</u>
Social Security and other taxes	27,912	25,219
Payments in advance	106,205	24,642
Other and accruals	72,525	54,620
Loan - re properties	<u>119,925</u>	<u>109,127</u>
	<u>326,567</u>	<u>213,608</u>

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	<u>2022</u>	<u>2021</u>
	<u>£</u>	<u>£</u>
Loan repayable by instalments:		
Loan - re properties – one to two years	110,924	109,127
Loan - re properties – two to five years	359,772	327,381
Loan - re properties – over five years	<u>287,799</u>	<u>423,423</u>
	<u>767,495</u>	<u>859,931</u>

The loan is secured by a legal charge over the freehold properties 20 Bradley Road, Bournemouth, 46 Dean Park Road, Bournemouth and 2 Hulse Road, Southampton dated 2 September 2016. The loan is for a period of 15 years ending in September 2031.

9. RESERVES

	<u>Income</u> <u>and</u> <u>Expenditure</u> <u>Account</u> <u>2022</u> <u>£</u>	<u>Income</u> <u>and</u> <u>Expenditure</u> <u>Account</u> <u>2021</u> <u>£</u>
At 1 July 2021	1,274,381	1,111,336
Retained surplus/deficit for year	47,735	163,062
Transfer Streetscene Charitable Trust	<u>-</u>	<u>(17)</u>
	<u>1,322,116</u>	<u>1,274,381</u>

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2022

Analysis of Total Net Asset by Fund

	<u>Unrestricted</u> <u>Funds</u> <u>£</u>	<u>Restricted</u> <u>Funds</u> <u>£</u>	<u>Total</u> <u>Funds</u> <u>£</u>
Fixed assets	1,823,347	-	1,823,347
Cash at bank and in hand	110,833	4,278	115,111
Other net current assets/liabilities	151,153	-	151,153
Other long term liabilities	(767,495)	-	(767,495)
	<u>1,317,838</u>	<u>4,278</u>	<u>1,322,116</u>

10. DONATIONS AND GRANTS

Grants have been received from the Coronavirus Job Retention Scheme amounting to £7,091 (2021 - £106,492)

Donations and grants of £21,685 have been received from other sources who wish to remain anonymous.

11. DONATIONS IN KIND

The company in line with its charitable objectives offers assistance and treatment to ex clients at below market cost in circumstances deemed to be appropriate to all concerned. During the year the company provided the equivalent of 288 (2021 - 191) days of such assistance at a valuation of £34,149 (2021-£24,009).

12. DIRECT CHARITABLE EXPENDITURE

	<u>2022</u> <u>£</u>	<u>2021</u> <u>£</u>
Allington House	464,652	450,461
Francis House	511,473	430,083
Cornerways	559,357	511,568
Resettlement	592,250	545,790
Depreciation	78,313	75,505
Administration salaries	257,688	334,056
Loan interest	28,967	28,865
Rent of administration office	32,934	16,960
General office	150,162	100,303
Cost of Finance	4,363	6,644
Governance	6,810	6,480
	<u>2,686,969</u>	<u>2,506,715</u>

All direct charitable costs are allocated to the relevant areas and the support costs are allocated on the basis of bed numbers at each location.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2022

13. EMPLOYEES

The company employs a full time equivalent of 63 (2021 - 63) employees. The number of employees was categorised as to 48 (2021 - 48) direct charitable for clients and 15 (2021 - 15) to administration. The total cost of all employees is £1,534,179 (2021 - £1,458,745) which is allocated to each individual House and Administration. There are no employees earning at a rate of over £60,000. The company has a defined benefits contribution scheme, the company contributed £47,848 during the year (2021 £46,976). The company received £7,091 from the Coronavirus Job Retention Scheme; this income is included in Grants (Note 10).

14. DIRECTORS BENEFIT/REMUNERATION

The company provides Directors indemnity insurance, this is provided free of charge under the current policy (2021- £Nil). The company also reimbursed expenses and travel costs of £nil (2021 - £nil), the number of directors is four. The Memorandum and Articles preclude the payment of any remuneration.

15. AUDITOR LIABILITY LIMITATION AGREEMENT

The liability of the auditor is limited to ten times the fee, per agreement dated 26 July 2012.

16. RELATED PARTY TRANSACTIONS

The company is related to StreetScene Charitable Trust due to its mutual Directors. Details of transactions are shown in the Reserves note. The Chief Executive (T Corner) is related to a Trustee (H Corner). The Trustee has no involvement in fixing remuneration for the Chief Executive.

17. RESTRICTED FUNDS

	<u>Motor</u>	<u>Football</u>	<u>Fire</u>	<u>Other</u>	<u>Total</u>
Balance brought forward	262	720	5,000	-	5,982
Donation	-	145	-	230	375
Less Expenditure	-	(784)	-	(230)	(1,014)
Less Depreciation	4(65)	-	(1,000)	-	(1,065)
Balance carried forward	197	81	4,000	-	4,278

These notes form part of the financial statements.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2022

Independent Auditors' Report to the directors of StreetScene Addiction Recovery

Opinion

We have audited the financial statements of StreetScene Addiction Recovery for the year ended 30 June 2022 which comprise the statement of financial affairs and the balance sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 June 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 2 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you were:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorized for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2022

whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Director's Annual Report (including the Strategic Report).

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- we have not obtained all the information and explanations necessary for the purposes of our audit;
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and take advantage of the small companies' exemption from the requirement to prepare a strategic report.

Responsibilities of the directors

As explained more fully in the directors responsibilities statement (set on page 3), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

The directors have elected for the financial statements to be audited in accordance with the Charities Act 2011 rather than the Companies Act 2006. Accordingly, we have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2022

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at (www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charity's directors, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Charity's directors those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's directors as a body, for our audit work, for this report, or for the opinions we have formed.



C D Osmond (Senior Statutory Auditor)
For and on behalf of Stone Osmond Ltd
Statutory Auditor
75 Bournemouth Road
Chandlers Ford
Eastleigh
Hants
SO53 3AP

Date 30/3/23

Accounts

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2021

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

CONTENTS OF THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2021

	Page
Company Information	1
Report of the Directors	2
Statement of Financial Activities	9
Income and Expenditure Account	10
Balance Sheet	11
Notes to the Financial Statements	12
Independent Auditors Report	17

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

COMPANY INFORMATION
For the Year Ended 30 June 2021

DIRECTORS:

H Corner
M Venter
D Phillips
A Rogers

SECRETARY:

Lord T Howson-Green

CHIEF EXECUTIVE:

T Corner

REGISTERED OFFICE:

108 Cobham Road
Ferndown
Dorset
BH21 7PQ

REGISTERED NUMBER:

05841338 (England and Wales)

CHARITY NO:

1118773

SENIOR STATUTORY AUDITOR:

Peter Graham Stone

AUDITORS:

Stone Osmond Limited
Accountants and Registered Auditors
75 Bournemouth Road
Chandlers Ford
Eastleigh
Hampshire
SO53 3AP

SOLICITORS:

Laceys
3 Poole Road
Bournemouth
BH2 5QL

PRINCIPAL BANKERS:

HSBC
165-176 High Street
Poole
BH15 1AV

CAF
25 Kinghill Avenue
Kings Hill
West Malling
ME19 4JQ

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

The directors present their report with the financial statements of the company for the year ended 30 June 2021.

GOVERNANCE

StreetScene Addiction Recovery is a charitable company governed by Memorandum and Articles of Association incorporated on 8 June 2006. It represents the incorporation of the earlier charitable trust, StreetScene, originally declared in 1989, registration number 802521. It has two objectives:

To relieve and rehabilitate persons who are suffering or have suffered from past or present drug addiction or other forms of addiction.

To advance public educations particularly, amongst young people, about all matter relating to drug abuse.

OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT

The principal activity of the company in the period under review was to relieve and rehabilitate those who are suffering or have suffered from past or present drug addiction or other forms of addiction, together with the advancement of public education, particularly amongst young people, about all matters relating to drug abuse. The directors confirm that they have complied with the duty in Section 4 of the 2011 Charities Act having due regard to the guidance published by the Charity Commission, including public benefit guidance.

The company carried out its activities at the following addresses:

Allington House, 46 Dean Park Road, Bournemouth, Dorset, BH1 1QA – primary and secondary care unit.

Cornerways, 20 Braidley Road, Bournemouth, Dorset, BH2 6JX – primary and secondary care unit.

Francis House, 2 Hulse Road, Southampton, Hants, SO15 2WG – primary and secondary care unit.

Unity House, 77-79 West Hill Road, West Cliff, Bournemouth, BH2 5PQ – supported accommodation

108 Cobham Road, Ferndown, Dorset, BH21 7PQ – Administration offices

51 Churchfield Road, Poole, Dorset, BH15 2QL – Development office

DIRECTORS AND TRUSTEES

The directors of the charitable company are its trustees for the purposes of Charity Law and throughout this report are collectively referred to as the directors,

The directors who have held office during the year of review and to the date of this report were:

H Corner
M Venter
D Phillips
A Rodgers

The company provides Directors Indemnity Insurance, this is provided free of charge under the current policy.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

Any member of the above body of directors is able to nominate further directors to the board. If the person is willing to be considered, after various checks have been undertaken, including CRB checks, the board can vote a new member onto the board by means of a majority vote.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with the Companies Act 2006 relating to Small Companies, with the Financial Reporting Standard for Smaller Entities and the Charities Act 2011. The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.
- observe the method and principles in The Charities Statement of Recommended Practice SORP 2015 (FRS102).
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006 and the Charities Act 2011, the Charity (Accounts and Reports) Regulations. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that ought to have been taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

DIRECTORS' REVIEW

STRUCTURE

The company has a structure based on five tiers.

Tier 1: The Board of Directors, who have overall control of the charity and meet at least 3 times each year to discuss the performance to date and future plans. A rotation of directors aims to visit every unit each month to observe the work first hand and speak to clients and staff about their experiences with StreetScene Addiction Recovery. Their report is presented at the next Directors meeting.

Tier 2: The operational responsibility is delegated to the five chiefs of staff, who make up a team of people who work together with particular areas of responsibility, which are:

- CEO – Developments, statistics, client advocacy, political and strategic developments.
- COM – The upkeep and occupancy of units, relations with purchasers, expanding client base.
- CFO – Finance and legal matters.
- CHR – Ensuring adherence to legislation, policy and procedure within the units regarding HR.
- COT – Ensuring the treatment provided to clients is both consistent and of the highest standard.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

Tier 2 meet on a regular basis to discuss the overall strategic planning for the organisation.

Tier 3: The Managers of each unit, the treatment units being Allington House, Cornerways, Francis House and the Resettlement unit, based at Unity.

The Administration Managers providing support to all units are: Finance, IT, Purchasing and Maintenance.

Tier 2 and 3 representatives comprise the Steering Committee, which, depending on input required works on immediate issues such as amending policies and procedures, training events, staff recruitment, refurbishment needs.

Tier 4: The staff with external responsibilities, including the finance team, DSS Liaison, the in-house purchaser, the counsellors and project staff who have external responsibilities to our service purchasers.

Tier 5: The staff are those who work within the units but whose external responsibilities are generally through the unit manager, this includes weekend project staff, night staff, maintenance staff and volunteers.

Each staff member has their own role within the charity, covered by job descriptions, generally the roles are:

- Manager
- Team leader
- Counsellor/key worker
- Project worker
- Night care officer
- Administrator
- Maintenance

These staff members also have a voice in weekly meetings held in each unit, line management meetings, supervision and regular training events.

Assets

All the fixed assets have all been utilised for the work of the charitable company. All deeds are retained by the Solicitors, Lacey's. The company retains the reserves from the operations of the company, operating profits and prepaid accounts in the reserves account.

Operating during 2020-2021

The ongoing Covid-19 pandemic has made this a challenging year to operate in. Like most charitable organisations at this time we had no clear idea of what was to come and planning a strategy was difficult. As an organisation with around 60 staff and 30 volunteers we are of a sufficiently small size to make rapid changes as Covid guidelines changed and yet of large enough to ride out many challenges that would be difficult for smaller organisation to stand.

With the release of the Dame Carol Black report more funds appeared to become available for addiction treatment, including residential treatment. We were also able to use the furlough scheme to help when occupancy was down, and grants for all the extra PPE we required were finally distributed to drug rehabilitation as well as care homes.

One of the down sides of this being included as part of the NHS in order to receive grants. This has always been a grey area for drug treatment, we do not carry out any personal care (bathing, feeding etc), we cannot prescribe drugs, we do not carry any medication not prescribed by a doctor, we do not have a licence to destroy drugs, we do not carry out any medical procedure beyond that suitable for a first aider, and yet as 'part of the NHS' we are now expected to conform to things that are not relevant, one being medical malpractice insurance.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

We continue to work in the LGBTQ++ clients, especially working with Chemsex clients and this had increased growth and positive outcomes. Notably many of the Chemsex clients enter treatment with good life skills unlike those who have been using substances for years.

We have had more assisted withdrawal clients' and this has helped increased business and helped those clients who cannot afford to go to a detoxification centre.

To cope with the ongoing pandemic we have had to drastically alter and change back various parts of our treatment program. At various times outside self-help meetings have been replaced with Zoom meetings, all shopping for clients has been undertaken by staff, visits have needed to be cancelled, outings drastically altered. We did experience hostility when going out for a walk as a group. We faced challenges when each lockdown began to ease, especially in Bournemouth as so many people from outside the area flooded into the town centre. For our sector there was little specific guidance or specific support with regard to Covid-19 and the continually changing restrictions. We continually monitored case numbers, hospital numbers and death rates along with vaccination rates in order to try and estimate what was coming next. We have had outbreaks in all our houses in the past year, however no one died or even require hospitalisation from any of our facilities, for which we are grateful.

Plans for 2020-2021

The only plan we can be sure of at this time is that we want to continue to operate during these COVID-19 times, where nothing is currently certain. We need to remain flexible and innovate to negotiate these difficult times.

The financial year 2020-2021 began in July 2020, August showed some of the lowest occupancy rates we have ever experienced, with record lows of 55.55% occupancy, this was due to Covid-19 and the effect on various Social Service departments, causing them to either shut down or staff to work from home and basically unable to see and refer clients. If it were not for furlough operating it would have been impossible for us to continue to operate all three units. From here however things began to improve and since then we have continued to follow a generally positive trajectory overall, although it is noticeably quite jagged.

This year we again made a surplus as opposed to the losses experienced in previous years. This is partially due to the ability to furlough staff when occupancy was down.

Statistics 2020-2021

This is the second year we have worked with the Covid restrictions, which has to some extent distorted out annual results. With every client needing to go into isolation on admissions for 28 days after a positive case, we have been restricted in the services we could provide. However our statistics are as shown below:-

Client Numbers 2020-2021

House	No of clients	No of days	Percentage Occupancy	Previous year % occupancy
Allington	91	5363	92	90
Cornerways	94	5851	80	84
Francis	84	4639	71	68

Overall this is an 81% occupancy for the year an increase of .25% on the previous year. In total we admitted 250 clients. 225 were admitted to only 1 rehab, 19 to 2 rehabs and only 1 client visited all 3 rehabs.

We had a daily received price of £129.87, a weekly average price of £909.10 an increase from £872.73 in the previous year of £36.37 per week.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

We had 87 detox's giving a total of £87,130.00 with £50,752.00 going to the doctors prescribing service. This gave a gross surplus on Detox's of £36,378.00 an increase on last years surplus for this service of £12,766.00.

This year we altered our bursary scheme. Four clients had a full bursary receiving 58 days of residential support followed by further non-residential support. Other clients were encouraged to pay something towards the costs, varying according to ability to pay, resulting in a further 4 clients receiving 141 days at a less than cost price.

This year we had only 51 private clients, compared with 67 in the previous year, however the length of time stayed over all by private clients was 1932 days giving a mean average of 38 days per client, 2 days longer per client than in the previous year. The shortest stay was 4 days and the longest was 138 days.

Finances

Income for the year, fees and donations was £2,694,586 reflecting an increase of £253,957 from the income of 2020 of £2,440,629.

Expenditure was £2,531,524 reflecting an increase of £170,760 from the expenditure of 2020 of £2,360,764.

Included in the above figures is the Valuation of Donations in Kind (for assisted treatment) of £24,809 (2020 £26,045).

Total Reserves amount to £1,274,381 including fixed assets of £1,849,165.

The fixed assets include Land and Buildings of £1,794,171.

Plans for 2021-2022

This year we are hopeful that the pandemic will move to the stage of being something we are able to live with, rather than society being shut down each time there is a spike in infections. There is obviously the danger of further variations of the virus so it is important we remain vigilant, but we do need to move forward as an organisation. Therefore for the following year we are hopeful to be able to:

- Introduce the computerised HR package.
 - Introduce the computerised medication package.
 - Introduce the computerised Care planning package.
 - Review everyone's role within the organisation – during Covid all staff needed to 'muck in' at different times, performing tasks outside of their usual remit in the interest of client welfare e.g. supporting clients in isolation on admission, completing new paperwork relating to PPE and other grants.
- However as life changes again it is important to aid all staff to return to their usual roles.

We are both hopeful and alert to any problems in the year ahead. The report on addiction submitted by Dame Carol Black has suggested the need for serious investment into the addiction field. At this time £80M has been made available for this year to ensure the continued survival of treatment facilities including Residential Rehabilitation, such as ours. We await the full response by the government to the report. At this time we are still aware of the potential of further trouble from Covid-19. Although the figures are good at present there is no guarantee that they will remain so, with some experts warning of further trouble as the weather gets colder, plus concerns being raised with regard to transportation of goods and increased inflation.

Policies on Reserves and investments

This year our reserves have been used on occasion to assist short term cash shortfalls. We would like to retain one month's running costs in reserve however this is difficult to achieve but is still our target. It was not possible or prudent to use our reserves to reduce the mortgages due to the very high penalties which would have become due. All reserves are held as cash with HSBC.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

Reserves Policy

StreetScene's policy is to establish a reserve fund under the principles of SORP 2015 (FRS 102).

The reserve fund is to:

1. Provide short-term funding to ensure the company can meet its financial and legal obligations in the event of restricted or fluctuating cash flow. (FINANCIAL)
2. To meet the costs of any future legislation; such as the requirements of extra training, equipment or professional advice or to finance any exceptional unforeseen costs or repairs. (CONTINGENCIES AND RISKS)
3. To take advantage of market opportunities to expand or improve the service provided within the remit of the charities governing documents, including the funding of new projects, central development of management, the funding of furniture and equipment, the training and development needs of its staff and volunteers and the acquisition of suitable premises. (OPPORTUNITIES)

While no figure can be put on the level of the reserve needed as they are beyond the charities control the directors have agreed it would be prudent that a policy that aims to achieve a level of reserves equivalent to one month's unrestricted expenditure is an ideal target.

Risk Register and Management

Our risk register this year is based on the NCVO template.

Likelihood of risk occurring

- 1 Rare: not likely to happen or will only happen in exception circumstances.
- 2 Unlikely: not expected to happen, but there is a remote possibility that it will occur.
- 3 Possible: may occur on some occasions, but not frequently
- 4 Likely: is likely to occur or will happen on more occasions than not.
- 5 Certain: likely to occur in the majority of cases.

Level of impact	Possible consequents if risk occurs
1 Insignificant	No impact on service No impact on reputation Complaint unlikely Litigation risk remote
2 Minor	Slight impact on service Slight impact on reputation Complaint possible Litigation possible
3 Moderate	Some service disruption Potential for adverse publicity – avoidable with careful handling Complaint probable Litigation probable

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS
For the Year Ended 30 June 2021

- | | | |
|---|-------------|--|
| 4 | Significant | Service disrupted
Adverse publicity not avoidable (local media)
Complaint probable
Litigation probable |
| 5 | Major | Service interrupted for significant time
Major adverse publicity not avoidable (national media)
Major litigation expected
Resignation of senior management and board
Widespread loss of beneficiary confidence |

The calculation for the total risk score is likelihood score multiplied by double the impact score.

Resultant scores indicate the following:

Initial risk score	Level	Action level
1-8	Low risk	Accept risk. To be managed at the activity level
9-16	Medium risk	Management action required to reduce risk level to low
17-25	High risk	Significant risk. Board action/awareness required.

Risks are calculated both before and after our current level of controls.

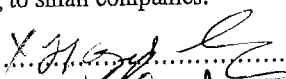
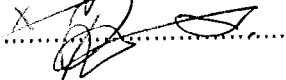
In summary

These are challenging times for everyone. We need to remain vigilant to ensure we can continue to help and support people in need. We need to remain vigilant to ensure we can continue to help and support people in need. We need to continually strive to do the best we possibly can for our clients within the restrictions we face, to help them move on from their addiction to become valuable members of society, contributing to the community, whilst at the same time continuing to support all of our staff and volunteers..

AUDITORS

The auditors, Stone Osmond Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed  (Mrs Hazel Corner)
Signed  (Mrs Matilda Venter)
Signed  (Mr D Phillips)
Signed  (Mrs A Rodgers)

Dated 18-3-2022
Dated 18/3/22
Dated 18/3/22
Dated 19/03/22

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

STATEMENT OF FINANCIAL ACTIVITIES
For the Year ended 30 June 2021

	Note	Unrestricted Funds	Restricted Funds	Total	2020 Total Funds
		£	£	£	£
INCOME AND EXPENDITURE					
Incoming Resources					
Fees	10	2,552,921	-	2,552,921	2,328,436
Donations and grants	11	115,986	870	116,856	86,148
Donations in Kind		24,809	-	24,809	26,045
TOTAL INCOMING RESOURCES		2,693,716	870	2,694,586	2,440,629
Resources Expended					
Direct Charitable Expenditure	12	2,506,477	238	2,506,715	2,334,719
Donations in Kind	11	24,809	-	24,809	26,045
Fundraising and publicity		-	-	-	-
TOTAL RESOURCES EXPENDED		2,531,286	238	2,531,524	2,360,764
Net Incoming/(Outgoing) Resources Before Transfers		162,430	632	163,062	79,865
Transfers between funds		-	-	-	-
Net Incoming/(Outgoing) Resources For The Year		162,430	632	163,062	79,865
Gains/(Losses) on Investments		-	-	-	-
BALANCES BROUGHT FORWARD AS AT 1 JULY 2020		1,105,986	5,350	1,111,336	1,031,534
		1,268,416	5,982	1,274,398	1,111,399
TRANSFER FROM STREETSCENE CHARITABLE TRUST		(17)	-	(17)	(63)
BALANCES CARRIED FORWARD AS AT 30 JUNE 2021		1,268,399	5,982	1,274,381	1,111,336

The notes form part of these financial statements

**STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE**

INCOME AND EXPENDITURE ACCOUNT
For the Year Ended 30 June 2021

	<u>Notes</u>	<u>2021</u> £	<u>2020</u> £
TURNOVER		2,669,777	2,414,584
Administrative expenses		<u>2,477,850</u>	<u>2,298,256</u>
OPERATING (DEFICIT) SURPLUS	3	191,927	116,328
Interest receivable and similar income		<u>-</u>	<u>-</u>
		191,927	116,328
Interest payable and similar charges		<u>28,865</u>	<u>36,463</u>
SURPLUS/(DEFICIT) ON ORDINARY ACTIVITIES BEFORE TAXATION		163,062	79,865
Tax on surplus on ordinary activities	4	<u>-</u>	<u>-</u>
SURPLUS/(DEFICIT)/FOR THE FINANCIAL YEAR AFTER TAXATION		<u>163,062</u>	<u>79,865</u>

The notes form part of these financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

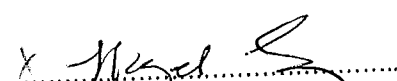
BALANCE SHEET
30 June 2021

	Notes	2021 £	2020 £
FIXED ASSETS			
Tangible assets	5	1,849,165	1,912,147
CURRENT ASSETS			
Stock		8,355	28,000
Debtors	6	305,630	292,031
Bank balances and funds in hand		<u>184,770</u>	<u>132,189</u>
		498,755	452,220
CREDITORS			
Amounts falling due within one year	7	<u>213,608</u>	<u>312,838</u>
NET CURRENT ASSETS/(LIABILITIES)		<u>285,147</u>	<u>139,382</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		2,134,312	2,051,529
CREDITORS			
Amounts falling due after more than one year	8	<u>859,931</u>	<u>940,193</u>
NET ASSETS		<u>1,274,381</u>	<u>1,111,336</u>
RESERVES			
Unrestricted reserves	9	1,268,399	1,105,986
Restricted reserves	17	<u>5,982</u>	<u>5,350</u>
		<u>1,274,381</u>	<u>1,111,336</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to Small Companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

ON BEHALF OF THE BOARD


 Director – M Venter


 Director – Mrs Hazel Corner

Approved by the Board on 18 - 3 - 2022

The notes form part of these financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2021

1. STATUTORY INFORMATION

Streetscene Addiction Recovery is a private company, limited by Guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Turnover

Turnover represents provision of services, donations and grants.

INCOMING RESOURCES

Grants, donations and donations in kind

Income from grants, donations and donations in kind are included in the Statement of Financial Activities when these are received.

Fees, contributions and other income

Fees, contributions and other income are included in the Statement of Financial Activities on an accruals basis.

RESOURCES EXPENDED

Resources expended are included in the Statement of Financial Activities on an accruals basis, and allocated to each House and Administration (note 10 and 11).

Tangible fixed assets

Capitalisation Policy – Capital items relating to the administration/office furniture of the company are capitalised, capital items for the benefit of clients are not capitalised as they are subject to heavy usage and have a short life.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or if held under a finance lease, over the lease term, whichever is the shorter.

Freehold property	- 2% straight line
Fixtures and fittings	- 20% on reducing balance
Motor vehicles	- 25% on reducing balance
Computer equipment	- 20% on reducing balance

Pension

The company has a defined contribution scheme available to all employees.

These notes form part of the financial statements

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2021

3. **OPERATING (DEFICIT)/SURPLUS**

The operating deficit is stated after charging:

	<u>2021</u>	<u>2020</u>
	<u>£</u>	<u>£</u>
Depreciation – owned assets	75,505	75,375
Audit	<u>3,000</u>	<u>3,000</u>
Directors emoluments and other benefits etc. (see note 13)	<u>-</u>	<u>-</u>

4. **TAXATION**

No liability to UK corporation tax arose on ordinary activities for the year ended 30 June 2021 or for the year to 30 June 2020 due to its charitable status.

5. **TANGIBLE FIXED ASSETS**

	<u>Freehold Land and Buildings</u>	<u>Fixtures and Fittings</u>	<u>Motor Vehicles</u>	<u>Computer Equipment</u>	<u>Total</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
COST OR VALUATION:					
At 1 July 2020	2,539,976	128,635	20,600	63,586	2,752,797
Additions	-	7,038	-	5,485	12,523
Disposals	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
At 30 June 2021	<u>2,539,976</u>	<u>135,673</u>	<u>20,600</u>	<u>69,071</u>	<u>2,765,320</u>
DEPRECIATION:					
At 1 July 2020	695,005	89,257	17,547	38,841	840,650
Charge for year	50,800	9,281	763	14,661	75,505
Eliminated on disposals	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
At 30 June 2021	<u>745,805</u>	<u>98,538</u>	<u>18,310</u>	<u>53,502</u>	<u>916,155</u>
NET BOOK VALUE:					
At 30 June 2021	<u>1,794,171</u>	<u>37,135</u>	<u>2,290</u>	<u>15,569</u>	<u>1,849,165</u>
At 30 June 2020	<u>1,844,971</u>	<u>39,378</u>	<u>3,053</u>	<u>24,745</u>	<u>1,912,147</u>

Land and buildings comprise Freehold properties purchased in StreetScene Addiction Recovery at £1,416,886 and Freehold properties transferred from StreetScene Charitable Trust on the winding down of that charity's activities. The properties transferred from the latter were revalued in 2005 at £1,500,000 and were transferred in 2008 at £1,322,640, being the valuation less depreciation to date of transfer.

6. **DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<u>2021</u>	<u>2020</u>
	<u>£</u>	<u>£</u>
Fees receivable	288,305	278,983
Other debtors	<u>17,325</u>	<u>13,048</u>
	<u>305,630</u>	<u>292,031</u>

These notes form part of the financial statements

**STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2021

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>2021</u>	<u>2020</u>
	<u>£</u>	<u>£</u>
Bank loan	-	50,000
Social Security and other taxes	25,219	23,772
Payments in advance	24,642	88,219
Other and accruals	54,620	41,720
Loan - re properties	109,127	109,127
	<u>213,608</u>	<u>312,838</u>

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	<u>2021</u>	<u>2020</u>
	<u>£</u>	<u>£</u>
Loan repayable by instalments:		
Loan - re properties – one to two years	109,127	109,127
Loan - re properties – two to five years	327,381	327,381
Loan - re properties – over five years	423,423	503,685
	<u>859,931</u>	<u>940,193</u>

The loan is secured by a legal charge over the freehold properties 20 Bradley Road, Bournemouth, 46 Dean Park Road, Bournemouth and 2 Hulse Road, Southampton dated 2 September 2016. The loan is for a period of 15 years ending in September 2031.

9. RESERVES

	<u>Income and Expenditure Account 2021 £</u>	<u>Income and Expenditure Account 2020 £</u>
At 1 July 2020	1,111,336	1,031,534
Retained surplus/deficit for year	163,062	79,865
Transfer Streetscene Charitable Trust	(17)	(63)
	<u>1,274,381</u>	<u>1,111,336</u>

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2021

Analysis of Total Net Asset by Fund

	<u>Unrestricted</u> <u>Funds</u> <u>£</u>	<u>Restricted</u> <u>Funds</u> <u>£</u>	<u>Total</u> <u>Funds</u> <u>£</u>
Fixed assets	1,849,165	-	1,849,165
Cash at bank and in hand	178,788	5,982	184,770
Other net current assets/liabilities	100,377	-	100,377
Other long term liabilities	(859,931)	-	(859,931)
	<u>1,268,399</u>	<u>5,982</u>	<u>1,274,381</u>

10. DONATIONS AND GRANTS

Grants have been received from the Coronavirus Job Retention Scheme amounting to £106,492 (2020 - £61,842)

Donations and grants of £10,364 have been received from other sources who wish to remain anonymous.

11. DONATIONS IN KIND

The company in line with its charitable objectives offers assistance and treatment to ex clients at below market cost in circumstances deemed to be appropriate to all concerned. During the year the company provided the equivalent of 191 (2020 - 382) days of such assistance at a valuation of £24,809 (2020-£26,045).

12. DIRECT CHARITABLE EXPENDITURE

	<u>2021</u> <u>£</u>	<u>2020</u> <u>£</u>
Allington House	450,461	406,006
Francis House	430,083	400,364
Cornerways	511,568	460,273
Resettlement	545,790	536,313
Depreciation	75,505	75,375
Administration salaries	334,056	317,244
Loan interest	28,865	36,463
Rent of administration office	16,960	16,000
General office	100,303	74,587
Cost of Finance	6,644	5,674
Governance	6,480	6,420
	<u>2,506,715</u>	<u>2,334,719</u>

All direct charitable costs are allocated to the relevant areas and the support costs are allocated on the basis of bed numbers at each location.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended 30 June 2021

13. EMPLOYEES

The company employs a full time equivalent of 63 (2020 - 64) employees. The number of employees was categorised as to 48 (2020 - 49) direct charitable for clients and 15 (2020 - 15) to administration. The total cost of all employees is £1,458,745 (2020 - £1,391,735) which is allocated to each individual House and Administration. There are no employees earning at a rate of over £60,000. The company has a defined benefits contribution scheme, the company contributed £46,976 during the year (2020 £39,664). The company received £106,492 from the Coronavirus Job Retention Scheme; this income is included in Grants (Note 10).

14. DIRECTORS BENEFIT/REMUNERATION

The company provides Directors indemnity insurance, this is provided free of charge under the current policy (2020- £Nil). The company also reimbursed expenses and travel costs of £nil (2020 - £nil), the number of directors is four. The Memorandum and Articles preclude the payment of any remuneration.

15. AUDITOR LIABILITY LIMITATION AGREEMENT

The liability of the auditor is limited to ten times the fee, per agreement dated 26 July 2012.

16. RELATED PARTY TRANSACTIONS

The company is related to StreetScene Charitable Trust due to its mutual Directors. Details of transactions are shown in the Reserves note. The Chief Executive (T Corner) is related to a Trustee (H Corner). The Trustee has no involvement in fixing remuneration for the Chief Executive.

17. RESTRICTED FUNDS

	<u>Motor</u>	<u>Football</u>	<u>Fire</u>	<u>Other</u>	<u>Total</u>
Balance brought forward	350	-	5,000	-	5,350
Donation	-	720	-	150	870
Less Expenditure	-	-	-	(150)	(150)
Less Depreciation	(88)	-	-	-	(88)
Balance carried forward	262	720	5,000	-	5,982

These notes form part of the financial statements.

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2021

Independent Auditors' Report to the directors of StreetScene Addiction Recovery

Opinion

We have audited the financial statements of StreetScene Addiction Recovery for the year ended 30 June 2021 which comprise the statement of financial affairs and the balance sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 June 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 2 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you were:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorized for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine

STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2021

whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Director's Annual Report (including the Strategic Report).

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- we have not obtained all the information and explanations necessary for the purposes of our audit;
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and take advantage of the small companies' exemption from the requirement to prepare a strategic report.

Responsibilities of the directors

As explained more fully in the directors responsibilities statement (set on page 3), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

The directors have elected for the financial statements to be audited in accordance with the Charities Act 2011 rather than the Companies Act 2006. Accordingly, we have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

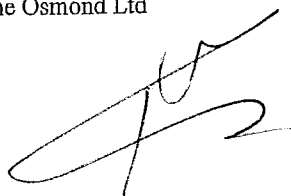
STREETSCENE ADDICTION RECOVERY
COMPANY LIMITED BY GUARANTEE
For the Year Ended 30 June 2021

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at (www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charity's directors, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Charity's directors those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's directors as a body, for our audit work, for this report, or for the opinions we have formed.

P G Stone (Senior Statutory Auditor)
For and on behalf of Stone Osmond Ltd
Statutory Auditor
75 Bournemouth Road
Chandlers Ford
Eastleigh
Hants
SO53 3AP



Date 23-3-2022