

**The Surrey Cricket Board**

Annual Report and Financial Statements

For the year ended

30 September 2023

Company Number: 06010693

Charity number: 1118770

**The Surrey Cricket Board**  
**Report and financial statements**  
**for the year ended 30 September 2023**

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**Reference and administrative details**

**Directors and Trustees**

The directors of the charitable company (the Charity) are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. The Trustees at the date of this report are as follows:

|            |                           |
|------------|---------------------------|
| R Beckles  | C Lyden-Cowan (Treasurer) |
| A Harinath | N Martyn                  |
| D Holder   | L Pierce                  |
| S Keaton   | C Potter (Chair)          |
| S Kent     | B Qureshi                 |
| E Lewendon |                           |

**Key management personnel**

Chris Coleman – Director of Cricket Development

**Secretary and registered office**

Andrew Lane, The Kia Oval, Kennington, London SE11 5SS

**Auditor**

Deloitte LLP, Statutory Auditor, 1 New Street Square, London EC4A 3HQ

**Operating name**

Surrey Cricket Foundation (SCF)

**The Surrey Cricket Board**  
**Report of the Trustees**  
**for the year ended 30 September 2023**

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The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2023. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report. The Trustees' Report also contains a directors' report as required by company law.

**Structure, governance and management**

*Governing document*

The Surrey Cricket Board is a private company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

*Trustees*

The Trustees in office during the year and up to the date of these accounts were:

R Beckles  
A Cottis (Treasurer) (Resigned 24<sup>th</sup> November 2023)  
S Dyson (Chairman) (Resigned 24<sup>th</sup> November 2023)  
A Harinath  
D Gill (Resigned on 28<sup>th</sup> November 2022)  
D Holder  
S Keaton  
S Kent  
E Lewendon  
C Lyden-Cowan (Appointed as Treasurer on 24<sup>th</sup> November 2023)  
N Martyn  
L Pierce  
C Potter (Appointed as Chair and Trustee on 24<sup>th</sup> November 2023)  
B Qureshi

**Staff and management**

The Trustees meet on a regular basis to deal with the business of the Charity and make the key decisions required for this purpose. The Charity currently directly employs 27 full-time staff and various part-time staff to provide the relevant coaching on the courses that the Charity organises, and other work as required in fulfilling grant based activity. The Charity has five bodies: the Fundraising Group, the Facilities Advisory Committee, Grant Committee, Nomination Committee and the Finance Group which report to the full Trustee meetings. Trustees are appointed as vacancies arise; the Nominations Committee runs the process for identifying appropriate candidates, interviews them and recommends the most suitable candidate to the Trustees for approval and appointment. An induction process is run for Trustees once they are appointed.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity. These are reviewed by the Chair.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

**Risk management**

The Trustees have conducted a review of the major risks to which the Charity is exposed. A risk register is reviewed on a regular basis. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

**The Surrey Cricket Board**  
**Report of the Trustees (*continued*)**  
**for the year ended 30 September 2023**

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**Key risks**

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The three principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal risk is damage to the reputation of the Charity, and we are implementing additional policies locally and in co-operation with the national governing body to mitigate against this. These new policies are designed to complement existing policies to ensure that our sport promotes a fully diverse and inclusive environment and culture. There are potential funding ramifications attached to this reputational risk.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments, particularly when considered in the current inflationary environment. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of The Surrey Cricket Board. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk. Additional and complementary policies will be implemented in line with National Governing Body guidance and recommendations. The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and with Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

***Procedures and policy for grant making***

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

**Public benefit**

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2022/2023 have benefited the public, either directly or indirectly.



**The Surrey Cricket Board**  
**Report of the Trustees (*continued*)**  
**for the year ended 30 September 2023**

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**Objectives and activities**

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Surrey Cricket Foundation.

**The Surrey Cricket Board**  
**Report of the Trustees (*continued*)**  
**for the year ended 30 September 2023**

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### **Overview**

We are pleased to say that we have continued to see growth during the 2023 season. We saw over 17,000 games of cricket played in the county this year and significant growth across almost every demographic of the game. Since 2019, we have seen 5,000 more games of cricket played annually in the county. It is particularly pleasing to see the bump we saw being the first sport back after the pandemic has been sustained.

This growth has not been driven by any single area as we have seen all aspects of men's, women's and junior cricket demonstrating increases. In the women and girls' game, Surrey now has more women and girls' sections within the club structure than any other county in the country. This growth will remain a focus for the Foundation into 2024 and beyond.

The junior side of the game also continues to flourish with the expansion this year of the Surrey Junior Cricket Championship (SJCC) and the ECB's All Stars Dynamos programme. The SJCC saw over 6,000 games of cricket completed this year and is the single biggest cricket league structure in the country. There was record number of children taking part in the All Stars and Dynamos programmes with 4,100 joining in 2023. This included 30% girls signing up, another record high for us.

All this growth is driven by the incredible dedication of the Foundation staff. Our staff have regularly gone over and above the call of duty this year, supporting the launch of new programmes and new ways of working and we would like to thank each and every one of them for their commitment.

### **Club Support**

The Foundation implemented a new Club Support structure in 2021 which focussed on providing a more dedicated support service to clubs around the county. A team of 3 Cricket Participation Officers now work across specific geographic areas in Surrey. The officers identified 60 key clubs to provide tailored development support. This ranged from large facility developments to smaller projects, such as growing an All Stars programme. We have delivered a strategic roll out of the ECB's County Grants Fund which will support clubs to enhance their facilities. The Foundation's agreed a new set of funding priorities looking at both our strategy and the new Surrey facilities. This has helped focus both the Foundation's own grant giving pot and ECB investment allocated through the grants committee.

### **Senior Leagues**

In 2023, we saw discussions opened with the two major leagues in the county around an official merger and we have since engaged all the leagues in the county in these discussions. By the end of the reporting period we were beginning consultation events with clubs to discuss plans of merging three and perhaps four of the adult leagues. If successful, the structure would begin in 2025 and cover around 80% of all adult cricket in the county. This work will be a key priority for the next year.

### **Surrey Junior Cricket Championship**

The Surrey Junior Cricket Championship's has gone from strength to strength in 2023. We saw 50 new teams take part in the competition and over 6,000 games played. It is now the largest cricket structure in the country and is fulfilling its objectives of underpinning junior cricket in a dynamic and sustainable way. We saw over 18,000 young boys and girls taking part.

### **Coach Development**

The 2022/2023 Coach Education programme saw fourteen ECB Foundation One courses take place at venues around the county, with 229 candidates trained. In 2023 the Foundation was able to run sixteen coach support courses, training 142 candidates, with the aim that they will go on to assist qualified coaches at their clubs or in other coaching environments. The Foundation also trained 116 new Core Coach coaches. We also provided a subsidy to 121 women who completed their coaching qualifications across all these programmes.



## **The Surrey Cricket Board**

### **Report of the Trustees (*continued*) for the year ended 30 September 2023**

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#### **Chance to Shine Schools Cricket**

Overall, throughout the 2022/3 academic year, 4,000 hours of coaching was provided to primary schools, helping to introduce over 20,000 children to cricket.

We successfully ran:

- 46 primary competitions with a total of 353 teams taking part.
- 13- U13 Girls competitions with a total of 41 teams taking part
- 12- U15 Girls competitions with a total of 38 teams taking part
- 10- Year 7&8 Boys competitions with 39 teams taking part
- 10- Year 9 Boys competition with 40 teams taking part.

#### **Chance to Shine Street**

The Foundation runs 18 Street projects across south London. We had representative teams across all Youth, Young Adult & Girls Only National Final Competitions.

We also launched the first ever Street Hard Ball Development programme. This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket. Trials saw a great turn out from across the sessions and we hope these will enable more young players to join club settings in 2023.

#### **Street Child United**

This year our project reached its pinnacle taking Team England to the Street Child United World Cup in India in September. The team made-up of 13 to 15 year olds from across South London had the trip of a lifetime meeting disadvantaged young people from countries across the world and competing in the cricket tournament. We were delighted that they made the knockout stages, and we are lining up trips for the team to speak to parliament and embassies around rights for young people in this country across the world. We thank Ayer Associates as the headline sponsor on the project.

#### **Vauxhall Activity Loop**

Our Vauxhall programme again delivered this year engaging disadvantaged young people from primary schools around the Kia Oval to take part in week long activities in that local community. We were also looking to expand this to Croydon however were advised by the police not to progress in the week we planned due to heightened gang violence at the time. We will again look to be running this in 2024 as a way of having an impact in our local community for those who have the hardest time in the school holidays.

#### **Women and Girls Cricket**

It was another busy year for the Women & Girls programme as we continue to be industry leading across all aspects of the women and girls' game. 124 women's teams from 57 clubs took part in our club competitions, along with 376 girls' teams from some 64 clubs. We saw growth in player numbers at all ages and continue to respond by introducing additional varied playing offers year on year. In 2023 we offered competitive junior cricket formats at every age group from Under 9 to Under 18 and introduced more cup competitions in our drive to align opportunities for players in girls-only competitions with those playing in open competitions. We continued to expand our women's league offering alongside women's festivals to ensure we provide playing opportunities to fulfil the appetite for women's cricket from those that are new to the game to those that have grown up playing it.

#### **Disabilities Cricket**

Our nine Lord's Taverners Super 1s projects go from strength to strength and this year we were able to focus on having a more profound impact on participants by providing them with an Employability Programme that included CV guidance, interview preparation, mock interviews, and work experience opportunities. We supported Pan-Disability 1<sup>st</sup> and 2<sup>nd</sup> XIs participating in ECB's D40 Quest and Pursuit Leagues respectively, along with hosting and attending a number of Super 9s softball festivals, meanwhile our Visually Impaired squad reached the national semi-finals of the Blind Cricket T20 Cup. Our annual Disability Day attracted its biggest attendance yet with 650 young people taking part at the Kia Oval.

**The Surrey Cricket Board**

**Report of the Trustees (*continued*)  
for the year ended 30 September 2023**

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***Grants Given by the Surrey Cricket Board***

Grants totalling £62,150 (2022: £94,345) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

## **The Surrey Cricket Board**

### **Report of the Trustees (*continued*) for the year ended 30 September 2023**

#### **Achievements, Performance and Future Plans**

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

The future plan for the Charity is to:

- Continue to provide critical support to cricket clubs, leagues & competitions throughout the county allowing them to evolve and innovate to grow participation.
- Increase the opportunities for the next generation to start their lifelong journey in the game.
- Maintain our leading position & momentum in the growth of women's and girls' cricket.
- Increase accessibility, engagement and participation for ethnically diverse communities, people with disabilities and those from lower socio-economic groups.
- Pursue with energy being a good neighbour and bringing benefit to our communities.
- Raise the profile of SCF and attract more funds to deliver our strategic objectives.

The Charity does not foresee a change in its purpose in near future.

#### **Financial review**

The Charity achieved net income of £175,071 (2022: £82,871) in its Unrestricted General fund, before transfers of £100,995 (2022: £85,000) to Designated funds resulting in this fund holding a balance of £475,000 at 30 September 2023 (2022: £400,924). Designated funds hold total balances of £209,866 at 30 September 2023 (2022: £171,750) which have been designated for various purposes as explained in note 11. Restricted funds hold a balance of £464,572 at 30 September 2023 (2022 £349,891), as set out in note 10, which relate to income received for projects that are to be delivered in 2023/2024.

#### **Reserve policy and funding**

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to maintain the levels of Free Reserves at £475,000 at 30 September 2023 to meet any potential shortfalls over this period. Trustees review fund levels at the year end and make appropriate designation where necessary.

#### **Going concern**

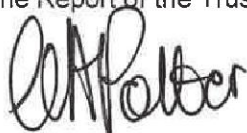
At the balance sheet date the Surrey Cricket Board held a cash balance of £1,362,671 (2022: £1,185,332) of which £628,735 (2022: £601,592) relates to General funds. The charity is in a net current asset position of £1,149,438 (2022: £922,565).

The Trustees Consider that the Free Reserves of £475,000 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. The Trustees believe that this level of Free Reserves is also sufficient to protect the Charity in the event that it is required to temporarily curtail or halt activity for reasons beyond its own control. Accordingly, the going concern basis has been adopted for the preparation of the financial statements.

#### **Auditor**

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:



**Carol Potter (Chair)**  
**Date: 11<sup>th</sup> March 2024**



## **The Surrey Cricket Board**

### **Trustees' responsibility statement for the year ended 30 September 2023**

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#### **Trustees' responsibility statement**

The Trustees (who are also directors of The Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## **The Surrey Cricket Board**

### **Independent auditor's report for the year ended 30 September 2023**

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#### **Independent auditor's report to the members of The Surrey Cricket Board**

#### **Report on the audit of the financial statements**

##### **Opinion**

In our opinion the financial statements of The Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities;
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 20.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

##### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.



## **The Surrey Cricket Board**

### **Independent auditor's report (Continued) for the year ended 30 September 2023**

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#### **Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Responsibilities of Trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees' (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management and the trustees about their own identification and assessment of the risks of irregularities including those that are specific to the charitable company's business sector.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, UK Charities Act, tax legislation and pension legislation.
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the General Data Protection Regulation (GDPR), employment laws and charitable commission regulations.

## **The Surrey Cricket Board**

### **Independent auditor's report (Continued) for the year ended 30 September 2023**

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We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the classification of donations received and our specific procedures performed to address the risk are described below:

- Agreed a sample of donations classified as 'general' to supporting documentation to verify that no designations or restrictions exist to gain assurance over the appropriateness of classification.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

#### **Report on other legal and regulatory requirements**

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report included within the trustees' report.

#### **Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies' exemption in preparing the trustees' report and from the requirement to prepare a strategic report.



**The Surrey Cricket Board**

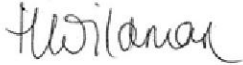
**Independent auditor's report (Continued)  
for the year ended 30 September 2023**

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We have nothing to report in respect of these matters.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Helen Wildman ACA (Senior statutory auditor)  
For and on behalf of Deloitte LLP  
Statutory Auditor  
London, UK  
11<sup>th</sup> March 2024



The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account)  
for the year ended 30 September 2023

|   | Notes | Unrestricted Funds         |                               |                               | Total Funds<br>2023<br>£ | Total Funds<br>2022<br>£ |
|---|-------|----------------------------|-------------------------------|-------------------------------|--------------------------|--------------------------|
|   |       | General Funds<br>2023<br>£ | Designated Funds<br>2023<br>£ | Restricted Funds<br>2023<br>£ |                          |                          |
| <b>Income from</b>                                      |       |                            |                               |                               |                          |                          |
| Grants and donations                                    | 2     | 628,659                    | -                             | 825,399                       | 1,454,058                | 1,174,510                |
| Interest income   |       | 26,326                     | -                             | -                             | 26,326                   | -                        |
| Charitable activities                                   | 3     | 522,703                    | 950                           | 71,320                        | 594,973                  | 524,799                  |
| <b>Total income</b>                                     |       | <b>1,177,688</b>           | <b>950</b>                    | <b>896,719</b>                | <b>2,075,357</b>         | <b>1,699,309</b>         |
| <b>Expenditure On</b>                                   |       |                            |                               |                               |                          |                          |
| Raising funds   |       | (84,250)                   | -                             | -                             | (84,250)                 | (59,388)                 |
| Charitable activities                                   |       | (918,367)                  | (63,829)                      | (782,038)                     | (1,764,234)              | (1,572,051)              |
| <b>Total expenditure</b>                                | 4     | <b>(1,002,617)</b>         | <b>(63,829)</b>               | <b>(782,038)</b>              | <b>(1,848,484)</b>       | <b>(1,631,439)</b>       |
| <b>Net income/(expenditure) before transfers</b>        |       | <b>175,071</b>             | <b>(62,879)</b>               | <b>114,681</b>                | <b>226,873</b>           | <b>67,870</b>            |
| Transfers between funds                                 |       | (100,995)                  | 100,995                       | -                             | -                        | -                        |
| <b>Net movements in funds</b>                           |       | <b>74,076</b>              | <b>38,116</b>                 | <b>114,681</b>                | <b>226,873</b>           | <b>67,870</b>            |
| Total funds brought forward at 1 October 2022           |       | 400,924                    | 171,750                       | 349,891                       | 922,565                  | 854,695                  |
| <b>Total funds carried forward at 30 September 2023</b> |       | <b>475,000</b>             | <b>209,866</b>                | <b>464,572</b>                | <b>1,149,438</b>         | <b>922,565</b>           |

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 16 to 29 form part of these financial statements.

# The Surrey Cricket Board

## Balance sheet as at 30 September 2023

|   | Notes  | Unrestricted Funds            |                                  |                                  | Total<br>Funds<br>2023<br>£ | Total<br>Funds<br>2022<br>£ |
|---|--------|-------------------------------|----------------------------------|----------------------------------|-----------------------------|-----------------------------|
|   |        | General<br>Funds<br>2023<br>£ | Designated<br>Funds<br>2023<br>£ | Restricted<br>Funds<br>2023<br>£ |                             |                             |
| <b>Current assets</b>                                 |        |                               |                                  |                                  |                             |                             |
| Debtors   | 8      | 104,382                       | -                                | -                                | 104,382                     | 105,867                     |
| Cash at bank and in hand                              |        | 628,735                       | 269,364                          | 464,572                          | 1,362,671                   | 1,185,332                   |
|   |        | <u>733,117</u>                | <u>269,364</u>                   | <u>464,572</u>                   | <u>1,467,053</u>            | <u>1,291,199</u>            |
| <b>Creditors:</b> amounts falling due within one year | 9      | (258,117)                     | (59,498)                         | -                                | (317,615)                   | (368,634)                   |
| <b>Net current assets</b>                             |        | <u>475,000</u>                | <u>209,866</u>                   | <u>464,572</u>                   | <u>1,149,438</u>            | <u>922,565</u>              |
| <b>Total assets less current liabilities</b>          |        | <u>475,000</u>                | <u>209,866</u>                   | <u>464,572</u>                   | <u>1,149,438</u>            | <u>922,565</u>              |
| <b>Total funds of the Charity:</b>                    |        |                               |                                  |                                  |                             |                             |
| <b>Total Charity funds</b>                            | 10, 11 | <u>475,000</u>                | <u>209,866</u>                   | <u>464,572</u>                   | <u>1,149,438</u>            | <u>922,565</u>              |

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 11 March 2024. They were signed on its behalf by:



**Carol Potter (Chair)**

Date: 11<sup>th</sup> March 2024

The notes on pages 16 to 29 form part of these financial statements

The Surrey Cricket Board

Cash flow Statement  
for the year ended 30 September 2023

|   |           | General<br>funds<br>£ | Designated<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>funds<br>2023<br>£ | Total<br>funds<br>2022<br>£ |
|---|-----------|-----------------------|--------------------------|--------------------------|-----------------------------|-----------------------------|
| <b>Net cash flows from operating activities</b>         | <b>12</b> | <b>817</b>            | <b>35,515</b>            | <b>114,681</b>           | <b>151,013</b>              | <b>47,838</b>               |
| <b>Cash flows from investing activities:</b>            |           |                       |                          |                          |                             |                             |
| Interest received                                       |           | 26,326                | -                        | -                        | 26,326                      | 2,976                       |
| <b>Net cash flows from investing activities</b>         |           | <b>26,326</b>         | <b>-</b>                 | <b>-</b>                 | <b>26,326</b>               | <b>2,976</b>                |
| <b>Net increase in cash and cash equivalents</b>        |           | <b>27,143</b>         | <b>35,515</b>            | <b>114,681</b>           | <b>177,339</b>              | <b>50,814</b>               |
| <b>Cash and cash equivalents at beginning of year</b>   |           | <b>601,592</b>        | <b>233,849</b>           | <b>349,891</b>           | <b>1,185,332</b>            | <b>1,134,518</b>            |
| <b>Cash and cash equivalents at the end of the year</b> |           | <b>628,735</b>        | <b>269,364</b>           | <b>464,572</b>           | <b>1,362,671</b>            | <b>1,185,332</b>            |

The notes on pages 16 to 29 form part of these financial statements.

## **The Surrey Cricket Board**

### **Notes forming part of the financial statements for the year ended 30 September 2023**

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#### **1. COMPANY AND CHARITABLE STATUS**

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 3 of these financial statements.

##### **Basis of preparation**

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

##### **Going concern**

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,362,671 (2022: £1,185,332) of which £628,735 (2022: £601,592) relates to General funds. The charity is in a net current asset position of £1,149,438 (2022: £922,565).

The Trustees consider that the Free Reserves of £475,000 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. The Trustees believe that this level of Free Reserves is also sufficient to protect the Charity in the event that it is required to temporarily curtail or halt activity for reasons beyond its own control. Accordingly, the going concern basis has been adopted for the preparation of the financial statements.

##### **Income**

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.



## The Surrey Cricket Board

### Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

#### 1. COMPANY AND CHARITABLE STATUS (CONTINUED)

##### Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

##### Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

##### Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

##### Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable. Pension costs are allocated between funds and activities on time basis.

##### Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

#### 2. ANALYSIS OF INCOME FROM GRANTS AND DONATIONS

|           | 2023<br>£        | 2022<br>£        |
|-----------|------------------|------------------|
| Donations | 96,726           | 65,852           |
| Grants    | 1,357,332        | 1,108,658        |
|           | <u>1,454,058</u> | <u>1,174,510</u> |



The Surrey Cricket Board

Notes forming part of the financial statements  
for the year ended 30 September 2023 (continued)

3. ANALYSIS OF INCOME FROM CHARITABLE ACTIVITIES

|                                 | 2023<br>£      | 2022<br>£      |
|---------------------------------|----------------|----------------|
| Disabilities Cricket            | 400            | 900            |
| Club Women's and Girls' cricket | 33,883         | 14,331         |
| Schools Programme               | 15,673         | 9,765          |
| SCCC-ECB Central Contribution   | 56,885         | 60,152         |
| Pride of Lion Courses           | 176,661        | 183,137        |
| Coach Education                 | 76,160         | 80,985         |
| Fundraising                     | 138,734        | 79,793         |
| Adult Participation             | 21,800         | 27,644         |
| Club Workforce Support          | 3,457          | 5,324          |
| Surrey Junior Championship      | 71,320         | 62,768         |
|                                 | <b>594,973</b> | <b>524,799</b> |

4. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

|                                   | Staff<br>costs<br>2023<br>£ | Direct<br>costs<br>2023<br>£ | Support<br>costs<br>2023<br>£ | Total<br>2023<br>£ |
|-----------------------------------|-----------------------------|------------------------------|-------------------------------|--------------------|
| <b>Charitable expenditure:</b>    |                             |                              |                               |                    |
| Grants awarded                    | -                           | 62,150                       | -                             | 62,150             |
| Governance Costs                  | -                           | -                            | 9,600                         | 9,600              |
| Cost of raising funds             | -                           | 84,250                       | -                             | 84,250             |
| Club and school programmes        | 616,146                     | 190,063                      | 54,726                        | 860,935            |
| Education and training activities | 662,997                     | 128,510                      | 40,042                        | 831,549            |
| <b>Total</b>                      | <b>1,279,143</b>            | <b>464,973</b>               | <b>104,368</b>                | <b>1,848,484</b>   |

2022 Analysis of Expenditure Comparative

|                                   | Staff<br>costs<br>2022<br>£ | Direct<br>costs<br>2022<br>£ | Support<br>costs<br>2022<br>£ | Total<br>2022<br>£ |
|-----------------------------------|-----------------------------|------------------------------|-------------------------------|--------------------|
| <b>Charitable expenditure:</b>    |                             |                              |                               |                    |
| Grants awarded                    | -                           | 94,345                       | -                             | 94,345             |
| Governance Costs                  | -                           | -                            | 9,600                         | 9,600              |
| Cost of raising funds             | -                           | 59,388                       | -                             | 59,388             |
| Club and school programmes        | 517,275                     | 198,861                      | 44,184                        | 760,320            |
| Education and training activities | 527,371                     | 132,549                      | 47,866                        | 707,786            |
| <b>Total</b>                      | <b>1,044,646</b>            | <b>485,143</b>               | <b>101,650</b>                | <b>1,631,439</b>   |

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

# The Surrey Cricket Board

## Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

### 5. TOTAL GRANTS AWARDED

|                                  | 2023<br>£     | 2022<br>£     |
|----------------------------------|---------------|---------------|
| Southwark Park CC                | 2,990         | -             |
| Vauxhall Loop Programme          | 19,000        | -             |
| Leo Trust                        | 3,270         | -             |
| Sutton Challengers               | 10,000        | -             |
| Merton CC                        | 5,692         | -             |
| Wallington CC                    | 1,974         | -             |
| Kingstonian CC                   | 5,334         | -             |
| Wheelchair Cricket               | 5,000         | -             |
| Alleyns CC                       | 8,890         | -             |
| Roehampton CC                    | -             | 3,273         |
| Ewell Cricket Club               | -             | 800           |
| Wandgas CC                       | -             | 4,474         |
| Surrey Slam                      | -             | 10,000        |
| Pyrford CC                       | -             | 2,700         |
| Kenley CC                        | -             | 7,056         |
| Southwark Community Sports Trust | -             | 9,179         |
| East Molesey CC                  | -             | 10,000        |
| Wonersh & Shamley Green CC       | -             | 2,153         |
| London Gymkhana CC               | -             | 7,500         |
| The Ashcombe School              | -             | 1,748         |
| Dorking CC                       | -             | 1,748         |
| London Youth Sports Trust        | -             | 10,000        |
| Frimley CC                       | -             | 5,447         |
| Kingston Council                 | -             | 1,682         |
| Effingham CC                     | -             | 10,000        |
| Walton on Thames CC              | -             | 4,290         |
| Hampton Hill CC                  | -             | 10,000        |
| Croydon CC                       | -             | 10,000        |
| Purley CC                        | -             | 10,000        |
| Pirbright CC                     | -             | 1,360         |
| ECB Top Up Grant (Cancelled)     | -             | (29,065)      |
|                                  | <b>62,150</b> | <b>94,345</b> |

The grant to Southwark Park CC was to help fund artificial roll out cricket mats (Flick Pitches) for junior cricket.

The grant to Vauxhall Loop Programme was for children from the local area in collaboration with 10 Vauxhall, Oval & Kennington based organisations. The main aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations.

The grant to the Leo Trust was to help fund the Flicx Pitch purchase.

The grant to Sutton Challengers was to help towards funding your covers and sight screen purchases.

The grant to Merton CC was to help fund a non-turf pitch project.

The grant to Wallington CC was to help fund the Flicx pitch project.

**The Surrey Cricket Board**

**Notes forming part of the financial statements  
for the year ended 30 September 2023 (*continued*)**

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**5. TOTAL GRANTS AWARDED (CONTINUED)**

The grant to Kingstonian CC to was to purchase a new roller.

The grant to Wheelchair Cricket to help delivering disabilities cricket.

The grant to Alleyns CC was to fund square renovation project.

No grants were made directly to individuals.

**The Surrey Cricket Board**

**Notes forming part of the financial statements  
for the year ended 30 September 2023 (continued)**

**6. AUDIT FEES**

|                   | 2023<br>£    | 2022<br>£ |
|-------------------|--------------|-----------|
| <b>Audit fees</b> | <b>9,600</b> | 9,600     |

Audit fees above represent the amount paid by the Charity for the statutory audit of its financial statements.

**7. STAFF COSTS AND TRUSTEES**

|                             | 2023<br>£        | 2022<br>£ |
|-----------------------------|------------------|-----------|
| Staff costs are as follows: |                  |           |
| Wages and salaries          | 1,105,641        | 904,049   |
| Social security costs       | 88,544           | 71,417    |
| Pension costs               | 78,922           | 64,426    |
| Other staff costs           | 6,036            | 4,754     |
|                             | <b>1,279,143</b> | 1,044,646 |

The average number of staff employed during the year was 62 (2022: 53).

During the year there were two employees one whose emoluments fell between £80,000 and £89,999 and one whose emoluments fell between £60,000 and £69,999. There was one employee who was deemed to be key management personnel. Total emoluments to key management personnel aggregated to £88,937 (2022: £83,620) including pension contributions of £7,729 (2022: £7,260) to a money purchase scheme. The employee whose emoluments fell between £60,000 and £69,999 aggregated to £63,797 including pension contributions of £5,533 to the money purchase scheme.

No Trustee (or person with a family or business connection with a Trustee) received remuneration in the period, directly or indirectly, from the Charity. No Trustees received reimbursement for out of pocket expenses incurred during the period (2022: None), nor were any expenses paid by the Charity on their behalf (2022: none).

**8. DEBTORS**

|                                | 2023<br>£      | 2022<br>£ |
|--------------------------------|----------------|-----------|
| Trade debtors                  | 48,132         | 40,549    |
| Other debtors                  | 23,133         | 3,585     |
| Prepayments and accrued income | 33,117         | 61,733    |
|                                | <b>104,382</b> | 105,867   |

All debtors relate to General funds and are recoverable within one year.

**The Surrey Cricket Board**

**Notes forming part of the financial statements  
for the year ended 30 September 2023 (continued)**

**9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

|                               | <b>General<br/>Funds<br/>2023<br/>£</b> | <b>Designated<br/>Funds<br/>2023<br/>£</b> | <b>Restricted<br/>Funds<br/>2023<br/>£</b> | <b>Total<br/>Funds<br/>2023<br/>£</b> | <b>Total<br/>Funds<br/>2022<br/>£</b> |
|-------------------------------|---|--|--|---------------------------------------|---------------------------------------|
| Trade creditors               | 46,184                                  | -  | -  | 46,184                                | 59,668                                |
| Other creditors               | 75,614                                  | -  | -  | 75,614                                | 75,295                                |
| Deferred income               | 110,612                                 | -  | -  | 110,612                               | 151,107                               |
| Grants payable                | -                                       | 59,498                                     | -  | 59,498                                | 62,099                                |
| Other tax and social security | 25,707                                  | -  | -  | 25,707                                | 20,465                                |
|                               | <b>258,117</b>                          | <b>59,498</b>                              | <b>-</b>                                   | <b>317,615</b>                        | <b>368,634</b>                        |

The grant of £10,000 was awarded to Surrey Slam in November 2021 and £2,500 to be paid each over 4 years.

|                        | <b>Brought<br/>forward<br/>2022<br/>£</b> | <b>Recognised<br/>in year<br/>2023<br/>£</b> | <b>Additions<br/>in year<br/>2023<br/>£</b> | <b>Carried<br/>forward<br/>2023<br/>£</b> |
|------------------------|---|--|---|---|
| <b>Deferred income</b> |   |  |   |   |
| Course income          | 151,107                                   | 151,107                                      | 110,612                                     | 110,612                                   |

All deferred income relates to General funds and will be released within a year.



# The Surrey Cricket Board

## Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

### 10. RESTRICTED FUNDS

|   | At 1 October<br>2022<br>£ | Income<br>£    | Expenditure<br>£ | At<br>30 September<br>2023<br>£ |
|---|---------------------------|----------------|------------------|---------------------------------|
| CtS School Core                         | 1,199                     | 116,371        | (117,570)        | -                               |
| ECB Coach Education Subsidies           | 25,017                    | 13,000         | (18,670)         | 19,347                          |
| CtS Girls Secondary School              | 459                       | 5,761          | (2,956)          | 3,264                           |
| CtS Youth Strategy Programme            | -                         | 44,460         | (33,241)         | 11,219                          |
| CtS Street Core - Youth                 | -                         | 127,213        | (127,213)        | -                               |
| CtS Street Core - Young Adult           | -                         | 35,610         | (35,610)         | -                               |
| Woking Bedser Scholarship               | 18,735                    | 3,500          | (4,762)          | 17,473                          |
| ECB South Asian Grant                   | 1,867                     | 56,049         | (48,597)         | 9,319                           |
| Dynamos School Competition              | -                         | 4,324          | (4,324)          | -                               |
| Disabilities Cricket – Lord's Taverners | 1,483                     | 62,981         | (58,279)         | 6,185                           |
| National Programme Pilot Income         | -                         | 45,000         | (28,983)         | 16,017                          |
| Dynamos Sky Funded Programme            | 3,109                     | 10,400         | (11,109)         | 2,400                           |
| OSCA Awards Grant                       | 5,781                     | 19,200         | (18,118)         | 6,863                           |
| ECB Women & Girls Strategic Income      | 16,551                    | 70,135         | (64,815)         | 21,871                          |
| London Plan Income                      | -                         | 35,000         | (23,483)         | 11,517                          |
| Disabilities Childwick Trust Fund       | -                         | 5,000          | (2,651)          | 2,349                           |
| Cultural & Value Board Grant            | -                         | 99,000         | (19,165)         | 79,835                          |
| Coach Development Support               | 4,940                     | -              | (360)            | 4,580                           |
| Community Hubs Chris Turpin Grant       | 5,900                     | -              | (4,484)          | 1,416                           |
| CtS Street Development Programme        | 9,100                     | -              | (5,597)          | 3,503                           |
| Women & Girls Secondary School          | 16,822                    | 16,822         | (8,563)          | 25,081                          |
| Croydon Refugee Programme               | -                         | 27,370         | (14,784)         | 12,586                          |
| Street Child United                     | 42,680                    | 21,703         | (49,692)         | 14,691                          |
| Walking Cricket                         | -                         | 6,500          | (6,500)          | -                               |
| Youth Cricket Legacy Fund               | 167,600                   | -              | -                | 167,600                         |
| Junior League Legacy- NEC               | 13,819                    | -              | (306)            | 13,513                          |
| Surrey Trust Legacy Income              | 6,128                     | -              | -                | 6,128                           |
| Surrey Junior Championship              | 8,701                     | 71,320         | (72,206)         | 7,815                           |
| <b>Total restricted funds</b>           | <b>349,891</b>            | <b>896,719</b> | <b>(782,038)</b> | <b>464,572</b>                  |

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

ECB Coach Education Subsidies funds are subsidies awarded to individuals to help pay towards training costs. The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

CtS Girls Secondary School programme funds cricket coaching and leadership development for girls aged 11-16. The programme aims to help them build and sustain a positive relationship with sport and physical activity through cricket and to develop key employability and leadership skills.

CtS Youth Strategy Programme funding to support delivery in schools with 40% of students qualifying for free school meals.

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

## **The Surrey Cricket Board**

### **Notes forming part of the financial statements for the year ended 30 September 2023 (continued)**

#### **10. RESTRICTED FUNDS (CONTINUED)**

The ECB South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

Dynamos Schools Competitions programme provides free places for inner city children to take part in the Dynamos programme.

Disabilities Cricket Lords Taverners funds to support grassroots disabilities cricket in Surrey.

National Programme Pilot programme ECB funding via Sky to engage new participants in Dynamos cricket within South London

The Charity runs a new entry level programme for 5-8year-olds called Dynamos Sky Funded Programme, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

OSCA Awards Grant funds is for volunteer rewards and recognition distributed by the ECB to celebrate the work of volunteers within the county.

The ECB Women and Girls Strategic income is to support specifically for workforce to deliver against the Transform Women and Girls' Cricket stand of inspiring generations. The core funding plans for women and girls to support long term growth and sustainability of the cricket.

London Plan income is to support the cricket for London collaboration between the four London counties.

Disabilities Childwick Trust Fund is to support disabilities participants who are the age of over 25 years old.

Cultural & Value Board Grant funding from Surrey CCC to support delivery of youth cricket opportunities in London.

Coach Development Support funding was provided by the ECB to specifically support the ongoing development of our Coach Developer team. This includes supporting mentoring, shadowing and CPD events for new and existing Coach Developers

The Community Hubs Chris Turpin Grant funds a disability community hub in Walton on Thames.

CtS Street Development Programme - This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket.

The Women and Girls Secondary School Grant was given in support of a coaching programme for girls which ran in secondary schools.

Croydon Refugee Programme private funding provided to support a hardball refugee cricket programme from mostly Afghanistan cricketers.

Street Child United has invited Surrey Cricket Foundation to provide Team England for the Street Child United Cricket World Cup in India in 2023.

Walking Cricket sponsor income to support the development of walking cricket in Surrey.

The Youth Cricket Legacy Fund was formed from the proceeds of a donation to the Charity for the purpose of developing junior cricket in the County.

The Junior League Legacy NEC fund was given to support junior cricket activities.

The Surrey Trust Legacy was established to fund the administration of junior competitions in Surrey.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

A comparative restricted funds note for the year ended 30 September 2022 is displayed in note 18.



# The Surrey Cricket Board

## Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

### 11. DESIGNATED FUNDS

|  | At 1 October<br>2022<br>£ | Income<br>£ | Expenditure<br>£ | Transfers<br>£ | At<br>30 September<br>2023<br>£ |
|--|---------------------------|-------------|------------------|----------------|---------------------------------|
| Jim Laker Scholarship                      | 7,567                     | -           | -                | -              | 7,567                           |
| Grants Fund                                | 132,327                   | -           | (62,150)         | 35,000         | 105,177                         |
| Ken Barrington Fund                        | 6,074                     | -           | -                | -              | 6,074                           |
| Surrey Cricket Groundsman's<br>Association | 20,782                    | 950         | (1,679)          | -              | 20,053                          |
| Sports Fusion                              | 5,000                     | -           | -                | -              | 5,000                           |
| Special Project Fund                       | -                         | -           | -                | 65,995         | 65,995                          |
| <b>Total designated funds</b>              | <b>171,750</b>            | <b>950</b>  | <b>(63,829)</b>  | <b>100,995</b> | <b>209,866</b>                  |

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

Special Project Fund - Ringfenced funding from 2022/23 financial year surplus to support special projects in 2024 and beyond.

The trustees have designated to transfer £100,995 from unrestricted general funds to designated funds £35,000 towards Grant Fund and £65,995 towards Special Project Fund. These grant funds can utilise to improve the facility at various county clubs. A comparative designated fund notes for the year ended 30 September 2022 is displayed in note 19.



# The Surrey Cricket Board

## Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

### 12. RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS

|  | 2023<br>£      | 2022<br>£     |
|--|----------------|---------------|
| Net Income for the year                                | 226,873        | 67,870        |
| Adjustments for:                                       |                |               |
| Interest receivable                                    | (26,326)       | (2,976)       |
|  | <hr/>          | <hr/>         |
| Operating cash flow before movement in working capital | 200,547        | 64,894        |
|  |                |               |
| Decrease/(Increase) in debtors (Note 8)                | 1,485          | (44,721)      |
| Increase/(Decrease) in creditors (Note 9)              | (51,019)       | 27,665        |
|  | <hr/>          | <hr/>         |
| <b>Cash generated for operating activities</b>         | <b>151,013</b> | <b>47,838</b> |

### 13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

### 14. CONTINGENT LIABILITIES

There were no contingent liabilities as of 30 September 2023 (2022: none).

### 15. CAPITAL COMMITMENTS

The Charity had no capital commitments as of 30 September 2023 (2022: none).

### 16. RELATED PARTIES TRANSACTIONS

There are no related parties' transactions which require disclosure.

The Surrey Cricket Board

Notes forming part of the financial statements  
for the year ended 30 September 2023 (continued)

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

|   |       | Unrestricted Funds |                  | Restricted Funds | Total Funds        |
|---|-------|--------------------|------------------|------------------|--------------------|
|   |       | General Funds      | Designated Funds | Funds            | Funds              |
|   |       | 2022               | 2022             | 2022             | 2022               |
|   | Notes | £                  | £                | £                | £                  |
| <b>Income from</b>                                      |       |                    |                  |                  |                    |
| Grants and donations                                    | 2     | 591,392            | -                | 583,118          | 1,174,510          |
| Charitable activities                                   | 3     | 458,812            | 3,220            | 62,767           | 524,799            |
| <b>Total income</b>                                     |       | <b>1,050,204</b>   | <b>3,220</b>     | <b>645,885</b>   | <b>1,699,309</b>   |
| <b>Expenditure On</b>                                   |       |                    |                  |                  |                    |
| Raising funds   |       | (59,388)           | -                | -                | (59,388)           |
| Charitable activities                                   |       | (907,945)          | (99,345)         | (564,761)        | (1,572,051)        |
| <b>Total expenditure</b>                                | 4     | <b>(967,333)</b>   | <b>(99,345)</b>  | <b>(564,761)</b> | <b>(1,631,439)</b> |
| <b>Net income/(expenditure) before transfers</b>        |       | <b>82,871</b>      | <b>(96,125)</b>  | <b>81,124</b>    | <b>67,870</b>      |
| Transfers between funds                                 |       | (85,000)           | 85,000           | -                | -                  |
| <b>Net movements in funds</b>                           |       | <b>(2,129)</b>     | <b>(11,125)</b>  | <b>81,124</b>    | <b>67,870</b>      |
| Total funds brought forward at 1 October 2021           |       | 403,053            | 182,875          | 268,767          | 854,695            |
| <b>Total funds carried forward at 30 September 2022</b> |       | <b>400,924</b>     | <b>171,750</b>   | <b>349,891</b>   | <b>922,565</b>     |

The Surrey Cricket Board

Notes forming part of the financial statements  
for the year ended 30 September 2023 (continued)

18. RESTRICTED FUNDS 2022 COMPARATIVE

|   | At 1 October<br>2021<br>£ | Income<br>£    | Expenditure<br>£ | At<br>30 September<br>2022<br>£ |
|---|---------------------------|----------------|------------------|---------------------------------|
| CtS School Core                         | 6,136                     | 111,863        | (116,800)        | 1,199                           |
| ECB Coach Education Subsidies           | 5,000                     | 28,157         | (8,140)          | 25,017                          |
| CtS Girls Secondary School              | -                         | 5,000          | (4,541)          | 459                             |
| CtS Complete Secondary School           | 1,451                     | -              | (1,451)          | -                               |
| CtS Street Core - Youth                 | 2,871                     | 93,823         | (96,694)         | -                               |
| CtS Street Core – Young Adult           | 2,552                     | 42,452         | (45,004)         | -                               |
| Woking Bedser Scholarship               | 20,297                    | 3,500          | (5,062)          | 18,735                          |
| ECB South Asian Grant                   | -                         | 63,355         | (61,488)         | 1,867                           |
| CtS Covid Recovery Primary School       | 3,109                     | -              | (3,109)          | -                               |
| Disabilities Cricket – Lord's Taverners | -                         | 40,915         | (39,432)         | 1,483                           |
| Dynamos Schools Competition             | -                         | 6,486          | (6,486)          | -                               |
| Dynamos Sky Funded Programme            | -                         | 18,000         | (14,891)         | 3,109                           |
| OSCA Awards Grant                       | 4,880                     | 19,400         | (18,499)         | 5,781                           |
| ECB Women & Girls Strategic Income      | 25,910                    | 55,743         | (65,102)         | 16,551                          |
| Surrey Senior Cricketers Association    | 2,000                     | -              | (2,000)          | -                               |
| Coach Development Support               | -                         | 5,200          | (260)            | 4,940                           |
| Community Hubs Chris Turpin Grant       | 582                       | 7,500          | (2,182)          | 5,900                           |
| CtS Street Development Programme        | -                         | 10,000         | (900)            | 9,100                           |
| Women & Girls Secondary School          | -                         | 16,822         | -                | 16,822                          |
| Disabilities Grant Berkeley Homes       | -                         | 5,000          | (5,000)          | -                               |
| Street Child United                     | -                         | 47,450         | (4,770)          | 42,680                          |
| Disabilities Tackling Inequalities Fund | -                         | 2,453          | (2,453)          | -                               |
| Women & Girls Wembley Stadium           | -                         | -              | -                | -                               |
| Trust Grant                             | 3,431                     | -              | (3,431)          | -                               |
| Youth Cricket Legacy Fund               | 167,600                   | -              | -                | 167,600                         |
| Junior League Legacy- NEC               | 13,819                    | -              | -                | 13,819                          |
| Surrey Trust Legacy Income              | 6,128                     | -              | -                | 6,128                           |
| Surrey Junior Championship              | 3,001                     | 62,767         | (57,067)         | 8,701                           |
| <b>Total restricted funds</b>           | <b>268,767</b>            | <b>645,885</b> | <b>(564,761)</b> | <b>349,891</b>                  |



The Surrey Cricket Board

Notes forming part of the financial statements  
for the year ended 30 September 2023 (continued)

19. DESIGNATED FUNDS 2022 COMPARATIVE

|  | At 1 October<br>2021<br>£ | Income<br>£  | Expenditure<br>£ | Transfers<br>£ | At<br>30 September<br>2022<br>£ |
|--|---------------------------|--------------|------------------|----------------|---------------------------------|
| Jim Laker Scholarship                      | 7,567                     | -            | -                | -              | 7,567                           |
| Grants Fund                                | 141,672                   | -            | (94,345)         | 85,000         | 132,327                         |
| Ken Barrington Fund                        | 11,074                    | -            | (5,000)          | -              | 6,074                           |
| Surrey Cricket Groundsman's<br>Association | 17,562                    | 3,220        | -                | -              | 20,782                          |
| Sports Fusion                              | 5,000                     | -            | -                | -              | 5,000                           |
| <b>Total designated funds</b>              | <b>182,875</b>            | <b>3,220</b> | <b>(99,345)</b>  | <b>85,000</b>  | <b>171,750</b>                  |

20. BALANCE SHEET 2022 COMPARATIVE

|  |        | Unrestricted Funds            |                                  |                                  | Total<br>Funds<br>2022<br>£ |
|--|--------|-------------------------------|----------------------------------|----------------------------------|-----------------------------|
|  | Notes  | General<br>Funds<br>2022<br>£ | Designated<br>Funds<br>2022<br>£ | Restricted<br>Funds<br>2022<br>£ |                             |
| <b>Current assets</b>                                    |        |                               |                                  |                                  |                             |
| Debtors  | 8      | 105,867                       | -                                | -                                | 105,867                     |
| Cash at bank and in hand                                 |        | 601,592                       | 233,849                          | 349,891                          | 1,185,332                   |
|  |        | 707,459                       | 233,849                          | 349,891                          | 1,291,199                   |
| <b>Creditors:</b> amounts falling<br>due within one year | 9      | (306,535)                     | (62,099)                         | -                                | (368,634)                   |
| <b>Net current assets</b>                                |        | <b>400,924</b>                | <b>171,750</b>                   | <b>349,891</b>                   | <b>922,565</b>              |
| <b>Total assets less current<br/>liabilities</b>         |        | <b>400,924</b>                | <b>171,750</b>                   | <b>349,891</b>                   | <b>922,565</b>              |
| <b>Total funds of the Charity:</b>                       |        |                               |                                  |                                  |                             |
| <b>Total Charity funds</b>                               | 10, 11 | <b>400,924</b>                | <b>171,750</b>                   | <b>349,891</b>                   | <b>922,565</b>              |