

THE SURREY CRICKET BOARD

England & Wales · Charity number 1118770

Details

Other names SURREY CRICKET FOUNDATION

Status Registered

Legal form Charitable company

Company number [06010693](#)

Registered 2007-04-11

Register [View on the Charity Commission register](#)

Contact

Address Surrey County Cricket Club Ltd
The Kia Oval
Kennington Oval
London
SE11 5SS

Phone 02078205637

Website <http://www.surreycricketfoundation.org/>

Activities

Objects: TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF AND DEVELOPMENT OF CRICKET AND OTHER SPORTS CAPABLE OF IMPROVING HEALTH ('FACILITIES' IN THIS CLAUSE 3 MEANS LAND, BUILDINGS, EQUIPMENT AND SPORTING ACTIVITIES);3.2 TO PROVIDE OR ASSIST IN PROVIDING FACILITIES FOR THE PLAYING OF AND DEVELOPMENT OF THE GAME OF CRICKET AND OTHER GAMES OR SPORTS ON A RECREATIONAL BASIS FOR THE LEISURE TIME OCCUPATION OF SUCH PERSONS WHO HAVE NEED FOR SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE;3.3 TO ADVANCE THE EDUCATION OF CHILDREN AND YOUNG PEOPLE THROUGH SUCH MEANS AS THE TRUSTEES THINK FIT IN ACCORDANCE WITH THE LAW OF CHARITY; AND3.4 FOR THE GENERAL PURPOSES OF SUCH CHARITABLE BODIES OR FOR SUCH OTHER EXCLUSIVELY CHARITABLE PURPOSES IN EACH CASE AS THE TRUSTEES MAY FROM TIME TIME DECIDE.

Activities: To promote community participation in healthy recreation by providing facilities for the playing of and development of cricket and other sports capable of improving health.

Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Acts As An Umbrella Or Resource Body
- **What:** Education/training, Disability, Amateur Sport
- **Who:** Children/young People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** SURREY
- Lambeth
- Southwark
- Surrey

Finances

Period end	Income	Expenditure	Assets	Employees
2024-09-30	£2,192,317	£2,171,226	£1,170,529	64
2023-09-30	£2,075,357	£1,848,484	£1,149,438	61
2022-09-30	£1,699,309	£1,631,439	£922,565	53
2021-09-30	£1,124,520	£1,118,617	£854,695	36
2020-09-30	£1,053,424	£960,136	£828,792	39

Trustees

Name	Role	Appointed
Carol Potter Marmol	Chair	2023-11-24
Arun Harinath		2020-11-23
Crispin Lyden-Cowan		2019-11-18
David John Plowman		2026-05-06
Douglas McAllister		2024-12-09
Dunstan Dennis Holder		2022-07-18
Laura Pierce		2021-11-22
Louise Rachel Walker		2024-12-09
Nigel Martyn		2019-11-18
Sean Patrick Keaton		2018-11-19
Sophia Aemilia Alison Kent		2017-11-20

THE SURREY CRICKET BOARD

England & Wales - Charity number 1118770

Accounts

The Surrey Cricket Board

Annual Report and Financial Statements

For the year ended

30 September 2024

Company Number: 06010693

Charity number: 1118770

The Surrey Cricket Board
Report and financial statements
for the year ended 30 September 2024

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Reference and administrative details

Directors and Trustees

The directors of the charitable company (the Charity) are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. The Trustees at the date of this report are as follows:

R Beckles	C Lyden-Cowan (Treasurer)
A Harinath	N Martyn
D Holder	L Pierce
S Keaton	C Potter (Chair)
S Kent	B Qureshi
E Lewendon	

Key management personnel

Chris Coleman – Director of Cricket Development

Secretary and registered office

Andrew Lane, The Kia Oval, Kennington, London SE11 5SS

Banker

Allied Irish Bank, 92 Ann Street, Belfast, BT1 3AY

Auditor

Deloitte LLP, Statutory Auditor, 1 New Street Square, London EC4A 3HQ

Operating name

Surrey Cricket Foundation (SCF)

The Surrey Cricket Board
Report of the Trustees
for the year ended 30 September 2024

The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2024. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report. The Trustees' Report also contains a directors' report as required by company law.

Structure, governance and management

Governing document

The Surrey Cricket Board is a private company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

Trustees

The Trustees in office during the year and up to the date of these accounts were:

R Beckles
A Cottis (Treasurer) (Resigned 24th November 2023)
S Dyson (Chairman) (Resigned 24th November 2023)
A Harinath
D Holder
S Keaton
S Kent
E Lewendon
C Lyden-Cowan (Treasurer)
N Martyn
L Pierce
C Potter (Chair)
B Qureshi

Staff and management

The Trustees meet on a regular basis to deal with the business of the Charity and make the key decisions required for this purpose. The Charity on average over the year employed 31 full-time staff and 33 part-time staff to provide the relevant coaching on the courses that the Charity organises, and other work as required in fulfilling grant based activity. The Charity has five bodies: the Fundraising Group, the Facilities Advisory Committee, Grant Committee, Nomination Committee and the Finance Group which report to the full Trustee meetings. Trustees are appointed as vacancies arise; the Nominations Committee runs the process for identifying appropriate candidates, interviews them and recommends the most suitable candidate to the Trustees for approval and appointment. An induction process is run for Trustees once they are appointed.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity. These are reviewed by the Chair.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

Risk management

The Trustees continue to monitor the major risks to which the Charity is exposed. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

Trustees Indemnities

The Charity has made qualifying third-party indemnity provisions for the benefit of its trustees which were made during the year and remain in force at the date of this report.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2024

Key risks

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The three principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments, particularly when considered in the current inflationary environment. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of The Surrey Cricket Board. We are implementing additional policies locally and in co-operation with the national governing body to mitigate against this. These new policies are designed to complement existing policies to ensure that our sport promotes a fully diverse and inclusive environment and culture. There are potential funding ramifications attached to this reputational risk. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk. Additional and complementary policies will be implemented in line with National Governing Body guidance and recommendations. The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

Procedures and policy for grant making

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek formal feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

Public benefit

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2023/2024 have benefited the public, either directly or indirectly.

The Surrey Cricket Board

**Report of the Trustees (*continued*)
for the year ended 30 September 2024**

Objectives and activities

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Surrey Cricket Foundation.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2024

Overview

We are pleased to say that we have continued to see growth during the 2024 season. We saw almost 17,000 games of cricket organised in the county this year and significant growth across almost every demographic of the game. Since 2019, we have seen 5,000 more games of cricket played annually in the county. It is particularly pleasing to see the bump we saw being the first sport back after the pandemic has been sustained.

This growth has not been driven by any single area as we have seen all aspects of men's, women's and junior cricket demonstrating increases. In the women and girls' game, Surrey now has more women and girls' sections within the club structure than any other county in the country. This growth will remain a focus for the Foundation into 2025 and beyond.

The junior side of the game also continues to flourish with the expansion this year of the Surrey Junior Cricket Championship (SJCC) and the ECB's All Stars Dynamos programme. The SJCC saw over 6,720 games of cricket organised this year and is the single biggest cricket league structure in the country. There was record number of children taking part in the All Stars and Dynamos programmes with 4,208 joining in 2024. This included 31% girls signing up, another record high for us.

All this growth is driven by the incredible dedication of the Foundation staff. Our staff have regularly gone over and above the call of duty this year, supporting the launch of new programmes and new ways of working and we would like to thank each and every one of them for their commitment.

Club Support

The Foundation implemented a new Club Support structure in 2021 which focussed on providing a more dedicated support service to clubs around the county. A team of 3 Cricket Participation Officers now work across specific geographic areas in Surrey. The officers identified 60 key clubs to provide tailored development support. This ranged from large facility developments to smaller projects, such as growing an All Stars programme. We have delivered a strategic roll out of the ECB's County Grants Fund which will support clubs to enhance their facilities. The Foundation's agreed a new set of funding priorities looking at both our strategy and the new Surrey facilities. This has helped focus both the Foundation's own grant giving pot and ECB investment allocated through the grants committee.

Senior Leagues

In 2024, we saw discussions opened with the three major leagues in the county around an official merger and we have since engaged all the leagues in the county in these discussions. I'm delighted to report this merger was voted in by the clubs and the structure will begin in 2025 and cover around 85% of all adult cricket in the county. The league will be known as the Surrey Cricket Championship and to date has 380 teams entered. Delivery of this will be a key priority for next year.

Coach Development

The 2023/2024 Coach Education programme saw twelve ECB Foundation One courses take place at venues around the county, with 161 candidates trained. In 2024 the Foundation was able to run nine coach support courses, training 133 candidates, with the aim that they will go on to assist qualified coaches at their clubs or in other coaching environments. The Foundation also trained 139 new Core Coach coaches. We continued to provide bursaries to reduce the cost of courses for female candidates, those from diverse ethnic backgrounds and those experiencing financial hardship.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2024

Chance to Shine Schools Cricket

Overall, throughout the 2023/4 academic year 4,431 hours of coaching was provided to 144 primary schools, helping to introduce over 22,199 children to cricket.

We successfully ran:

- 50 primary competitions with a total of 365 teams taking part.
- 14 13 Girls competitions with a total of 55 teams taking part
- 14 U15 Girls competitions with a total of 49 teams taking part
- 15 Year 7&8 Boys competitions with 58 teams taking part
- 15 Year 9 Boys competition with 56 teams taking part.

Chance to Shine Street

The Foundation runs 18 Street projects across south London. We had representative teams across all Youth, Young Adult & Girls Only National Final Competitions.

Vauxhall Activity Loop

Our Vauxhall programme again delivered this year, engaging disadvantaged young people from primary schools around the Kia Oval to take part in week long activities in that local community. We were delighted to expand our programme to a London Loop, delivered in partnership with the other 3 London County Boards and to a Croydon Loop. We will again look to be running this in 2025 as a way of having an impact in our local community for those who have the hardest time in the school holidays.

Women and Girls Cricket

It was another busy year for the Women and Girls programme as we continue to be industry leading across all aspects of the women and girls' game. 143 women's teams from 69 clubs took part in our club competitions, along with 393 girls' teams from some 71 clubs. We saw growth in player numbers at all ages and continue to respond by introducing additional varied playing offers year on year. In 2024 we offered competitive junior cricket formats at every age group from Under 9 to Under 18 and introduced more cup competitions in our drive to align opportunities for players in girls-only competitions with those playing in open competitions. We continued to expand our women's league offering alongside women's festivals to ensure we provide playing opportunities to fulfil the appetite for women's cricket from those that are new to the game to those that have grown up playing it.

Disabilities Cricket

Our nine Lord's Taverners Super 1s projects go from strength to strength and this year we were able to focus on having a more profound impact on participants by providing them with an Employability Programme that included CV guidance, interview preparation, mock interviews, and work experience opportunities. We supported Pan-Disability 1st and 2nd XIs participating in ECB's D40 Quest and Pursuit Leagues respectively, along with hosting and attending a number of Super 9s softball festivals. Meanwhile our Visually Impaired squad finished 2nds in the National League. Our annual Disability Day attracted its biggest attendance yet with 600 young people taking part at the Kia Oval.

Grants Given by the Surrey Cricket Board

Grants totalling £66,440 (2023: £62,150) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2024

Achievements, Performance and Future Plans

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

The future plan for the Charity is to:

- Continue to provide critical support to cricket clubs, leagues & competitions throughout the county allowing them to evolve and innovate to grow participation.
- Increase the opportunities for the next generation to start their lifelong journey in the game.
- Maintain our leading position & momentum in the growth of women's and girls' cricket.
- Increase accessibility, engagement and participation for ethnically diverse communities, people with disabilities and those from lower socio-economic groups.
- Pursue with energy being a good neighbour and bringing benefit to our communities.
- Raise the profile of SCF and attract more funds to deliver our strategic objectives.

The Charity does not foresee a change in its purpose in near future.

Financial review

The Charity achieved net income of £105,571 (2023: £175,071) in its Unrestricted General Fund, before transfers of £80,571 (2023: £100,995) to Designated Funds resulting in the General Fund holding a balance of £500,000 at 30 September 2024 (2023: £475,000). Designated Funds hold total balances of £269,407 at 30 September 2024 (2023: £209,866) which have been designated for various purposes as explained in note 11. Restricted Funds hold a balance of £401,122 at 30 September 2024 (2023 £464,572), as set out in note 10, which relate to income received for projects that are to be delivered in 2024/2025.

Reserve policy and funding

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to maintain the levels of Free Reserves at £500,000 at 30 September 2024 to meet any potential shortfalls over this period. Trustees review fund levels at the year end and make appropriate designation where necessary.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,334,542 (2023: £1,362,671) of which £612,643 (2023: £628,735) relates to General Funds. The Charity is in a net current asset position of £1,170,529 (2023: £1,149,438).

The Trustees consider that the Free Reserves of £500,000 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. The Trustees believe that this level of Free Reserves is also sufficient to protect the Charity in the event that it is required to temporarily curtail or halt activity for reasons beyond its own control. Accordingly, the going concern basis has been adopted for the preparation of the financial statements.

Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:

Signed by:



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Carol Potter (Chair)

Date: 12th May 2025

The Surrey Cricket Board

Trustees' responsibility statement for the year ended 30 September 2024

Trustees' responsibility statement

The Trustees (who are also directors of The Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Surrey Cricket Board

Independent auditor's report for the year ended 30 September 2024

Independent auditor's report to the members of The Surrey Cricket Board

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities (incorporating an income & expenditure account);
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 20.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

The Surrey Cricket Board

Independent auditor's report (Continued) for the year ended 30 September 2024

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees' (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The Surrey Cricket Board

Independent auditor's report (Continued) for the year ended 30 September 2024

We considered the nature of the charitable company's industry and its control environment and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management and the trustees about their own identification and assessment of the risks of irregularities including those that are specific to the charitable company's business sector.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, UK Charities Act and pension legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the General Data Protection Regulation (GDPR), employment laws and charitable commission regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the classification of donations received and our procedures performed to address the risk are described below:

- Agreed a sample of donations classified as 'general' to supporting documentation to verify that no designations or restrictions exist to gain assurance over the appropriateness of classification.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

The Surrey Cricket Board

Independent auditor's report (Continued) for the year ended 30 September 2024

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report included within the trustees' report.

Matters on which we are required to report by exception

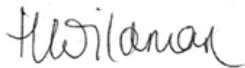
Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies' exemption in preparing the trustees' report and from the requirement to prepare a strategic report.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Helen Wildman ACA (Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, UK
13 May 2025

The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account)
for the year ended 30 September 2024

	Notes	Unrestricted Funds			Total Funds 2024 £	Total Funds 2023 £
		General Funds 2024 £	Designated Funds 2024 £	Restricted Funds 2024 £		
Income from						
Grants and donations	2	673,105	-	868,772	1,541,877	1,454,058
Interest income		66,809	-	6,125	72,934	26,326
Charitable activities	3	488,523	1,603	87,380	577,506	594,973
Total income		1,228,437	1,603	962,277	2,192,317	2,075,357
Expenditure on						
Raising funds		(77,382)	-	-	(77,382)	(84,250)
Charitable activities		(1,045,484)	(84,364)	(963,996)	(2,093,844)	(1,764,234)
Total expenditure	4	(1,122,866)	(84,364)	(963,996)	(2,171,226)	(1,848,484)
Net income/(expenditure) before transfers		105,571	(82,761)	(1,719)	21,091	226,873
Transfers between funds		(80,571)	142,302	(61,731)	-	-
Net movements in funds		25,000	59,541	(63,450)	21,091	226,873
Total funds brought forward at 1 October 2023		475,000	209,866	464,572	1,149,438	922,565
Total funds carried forward at 30 September 2024		500,000	269,407	401,122	1,170,529	1,149,438

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 15 to 28 form part of these financial statements.

The Surrey Cricket Board

Balance sheet
as at 30 September 2024

	Notes	Unrestricted Funds			Total Funds 2024 £	Total Funds 2023 £
		General Funds 2024 £	Designated Funds 2024 £	Restricted Funds 2024 £		
Current assets						
Debtors	8	143,515	-	-	143,515	104,382
Cash at bank and in hand		612,643	320,777	401,122	1,334,542	1,362,671
		<u>756,158</u>	<u>320,777</u>	<u>401,122</u>	<u>1,478,057</u>	<u>1,467,053</u>
Creditors: amounts falling due within one year	9	(256,158)	(51,370)	-	(307,528)	(317,615)
Net current assets		<u>500,000</u>	<u>269,407</u>	<u>401,122</u>	<u>1,170,529</u>	<u>1,149,438</u>
Total assets less current liabilities		<u>500,000</u>	<u>269,407</u>	<u>401,122</u>	<u>1,170,529</u>	<u>1,149,438</u>
Total funds of the Charity:						
Total Charity funds	10, 11	<u>500,000</u>	<u>269,407</u>	<u>401,122</u>	<u>1,170,529</u>	<u>1,149,438</u>

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 12 May 2025. They were signed on its behalf by:

Signed by:

 A173D5B4623D4E7...

Carol Potter (Chair)
Date: 12th May 2025

The notes on pages 15 to 28 form part of these financial statements

The Surrey Cricket Board
Cash flow Statement
for the year ended 30 September 2024

		General Funds £	Designated Funds £	Restricted Funds £	Total Funds 2024 £	Total Funds 2023 £
Net cash flows from operating activities	12	(82,901)	51,413	(69,575)	(101,063)	151,013
Cash flows from investing activities:						
Interest received		66,809	-	6,125	72,934	26,326
Net cash flows from investing activities		66,809	-	6,125	72,934	26,326
Net (decrease)/increase in cash and cash equivalents		(16,092)	51,413	(63,450)	(28,129)	177,339
Cash and cash equivalents at beginning of year		628,735	269,364	464,572	1,362,671	1,185,332
Cash and cash equivalents at the end of the year		612,643	320,777	401,122	1,334,542	1,362,671

The notes on pages 15 to 28 form part of these financial statements. There were no cash equivalents as at 30 September 2024 (2023 - none).

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2024

1. COMPANY AND CHARITABLE STATUS

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 3 of these financial statements.

Basis of preparation

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,334,542 (2023: £1,362,671) of which £612,643 (2023: £628,735) relates to General funds. The charity is in a net current asset position of £1,170,529 (2023: £1,149,438).

The Trustees consider that the Free Reserves of £500,000 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. The Trustees believe that this level of Free Reserves is also sufficient to protect the Charity in the event that it is required to temporarily curtail or halt activity for reasons beyond its own control. Accordingly, the going concern basis has been adopted for the preparation of the financial statements.

Income

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received. All income is generated within the United Kingdom

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)**

1. COMPANY AND CHARITABLE STATUS (CONTINUED)

Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable. Pension costs are allocated between funds and activities on time basis.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2. ANALYSIS OF INCOME FROM GRANTS AND DONATIONS

	2024	2023
	£	£
Donations	69,150	96,726
Grants	1,472,727	1,357,332
	<u>1,541,877</u>	<u>1,454,058</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)

3. ANALYSIS OF INCOME FROM CHARITABLE ACTIVITIES

	2024 £	2023 £
Disabilities Cricket	900	400
Club Women's and Girls' cricket	27,639	33,883
Schools Programme	13,640	15,673
SCCC-ECB Central Contribution	60,370	56,885
Pride of Lion Courses	158,293	176,661
Coach Education	77,650	76,160
Fundraising	128,039	138,734
Adult Participation	15,000	21,800
Club Workforce Support	12,795	3,457
Surrey Junior Championship	83,180	71,320
	<u>577,506</u>	<u>594,973</u>

4. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Staff costs 2024 £	Direct costs 2024 £	Support costs 2024 £	Total 2024 £
Charitable expenditure:				
Grants awarded	-	66,440	-	66,440
Governance Costs	-	-	9,600	9,600
Cost of raising funds	-	77,382	-	77,382
Club and school programmes	731,248	229,692	61,598	1,022,538
Education and training activities	790,112	157,319	47,835	995,266
Total	<u>1,521,360</u>	<u>530,833</u>	<u>119,033</u>	<u>2,171,226</u>

2023 Analysis of Expenditure Comparative

	Staff costs 2023 £	Direct costs 2023 £	Support costs 2023 £	Total 2023 £
Charitable expenditure:				
Grants awarded	-	62,150	-	62,150
Governance Costs	-	-	9,600	9,600
Cost of raising funds	-	84,250	-	84,250
Club and school programmes	616,146	190,063	54,726	860,935
Education and training activities	662,997	128,510	40,042	831,549
Total	<u>1,279,143</u>	<u>464,973</u>	<u>104,368</u>	<u>1,848,484</u>

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2024 (continued)

5. TOTAL GRANTS AWARDED

	2024	2023
	£	£
Southwark Park CC	-	2,990
Vauxhall Loop Programme	-	19,000
Leo Trust	-	3,270
Sutton Challengers	-	10,000
Merton CC	-	5,692
Wallington CC	-	1,974
Kingstonian CC	-	5,334
Wheelchair Cricket	-	5,000
Alleyns CC	-	8,890
Staines & Laleham CC	2,948	-
Oxted and Limpsfield CC	7,000	-
Hampton Wick Royal CC	8,000	-
Salford CC	9,000	-
Addiscombe CC	7,000	-
Bank of England CC	5,000	-
Streatham & Marlborough CC	9,852	-
Sinjun Grammarians CC	6,140	-
Holmbury St Mary CC	2,500	-
Hampton Wick Royal	7,000	-
Defibrillator Project	2,000	-
	66,440	62,150

The grant to Staines & Laleham CC was to help fund to help fund the Flicx Pitch project.

The grant to Oxted and Limpsfield CC was a contribution to the rebuild of their pavilion.

The grant to Hampton Wick Royal CC was to help fund the new roller.

The grant to Salford CC was a contribution to the rebuild of their pavilion.

The grant to Addiscombe CC was to help fund the project to maintain and sustain Addington 1743 cricket ground as a cricket facility.

The grant to Bank of England CC was to help fund the project to purchase a new roller.

The grant to Streatham & Marlborough CC to was to help fund the project to refurbish the club's second building.

The grant to Sinjun Grammarians CC to help fund the project to purchase two Flicx pitches.

The grant to Holmbury St Mary CC as to fund square renovations

The grant to Hampton Wick Royal was to help fund the purchase of a new roller.

The grant to the Defibrillator Project was to help fund the purchase of defibrillators.

No grants were made directly to individuals.

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)**

6. AUDIT FEES

	2024	2023
	£	£
Audit fees	9,600	9,600

Audit fees above represent the amount paid by the Charity for the statutory audit of its financial statements.

7. STAFF COSTS AND TRUSTEES

	2024	2023
	£	£
Staff costs are as follows:		
Wages and salaries	1,302,196	1,105,641
Social security costs	114,471	88,544
Pension costs	97,208	78,922
Other staff costs	7,485	6,036
	1,521,360	1,279,143

The average number of staff employed during the year was 64 (2023: 62).

During the year there were two employees with emoluments over £60,000, one whose emoluments fell between £90,000 and £99,999 and one whose emoluments fell between £60,000 and £69,999. There was one employee who was deemed to be key management personnel. Total emoluments to key management personnel aggregated to £91,881 (2023: £88,937) including pension contributions of £7,986 (2023: £7,729) to a money purchase scheme. The employee whose emoluments fell between £60,000 and £69,999 aggregated to £65,776 (2023: £63,797) including pension contributions of £5,717 (2023: £5,533) to the money purchase scheme.

No Trustee (or person with a family or business connection with a Trustee) received remuneration in the period, directly or indirectly, from the Charity. There were two trustees who received reimbursement for out of pocket expenses incurred during the period £462 (2023: None), and these expenses were paid by the Charity on their behalf (2023: none).

8. DEBTORS

	2024	2023
	£	£
Trade debtors	101,934	48,132
Other debtors	4,959	23,133
Prepayments and accrued income	36,622	33,117
	143,515	104,382

All debtors relate to General funds and are recoverable within one year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	General Funds 2024 £	Designated Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
Trade creditors	41,011	-	-	41,011	46,184
Other creditors	125,156	-	-	125,156	75,614
Deferred income	63,018	-	-	63,018	110,612
Grants payable	-	51,370	-	51,370	59,498
Other tax and social security	26,973	-	-	26,973	25,707
	<u>256,158</u>	<u>51,370</u>	<u>-</u>	<u>307,528</u>	<u>317,615</u>

Included within grants payable is a grant of £10,000 awarded to Surrey Slam in November 2021 with £2,500 to be paid each over 4 years.

	Brought forward 2023 £	Recognised in year 2024 £	Additions in year 2024 £	Carried forward 2024 £
Deferred income				
Course income	<u>110,612</u>	<u>110,612</u>	<u>63,018</u>	<u>63,018</u>

All deferred income relates to General funds and will be released within a year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)

10. RESTRICTED FUNDS

	At 1 October 2023 £	Income £	Expenditure £	Transfers £	At 30th September 2024 £
CtS School Core	-	118,000	(118,000)	-	-
CtS Girls Secondary School	3,264	2,307	(5,507)	-	64
CTS Youth Strategy Programme	11,219	33,241	(39,894)	-	4,566
Dynamos Sky Funded Programme	2,400	9,880	(9,167)	-	3,113
Dynamos School Competition Programme	-	6,379	(6,379)	-	-
National Programme Pilot Income	16,017	48,750	(43,822)	-	20,945
CtS Compete Secondary School	-	2,000	(1,489)	-	511
ECB Coach Education Subsidies	19,347	16,450	(17,590)	-	18,207
Coach Development Support income	4,580	4,200	(1,137)	-	7,643
OSCA Awards Grant	6,863	16,012	(18,294)	-	4,581
CtS Street Core - Youth	-	127,449	(127,449)	-	-
CtS Street Development Programme	3,503	-	(2,988)	-	515
Culture & Value Board Grant	79,835	99,000	(101,220)	-	77,615
CtS Street Core - Young Adult	-	36,989	(36,989)	-	-
Croydon Refugee Programme	12,586	27,000	(24,355)	-	15,231
Woking Bedser Scholarship	17,473	4,068	(6,951)	-	14,590
ECB South Asian Grant	9,319	52,620	(53,196)	-	8,743
ECB Women & Girls Strategic Income	21,871	70,135	(70,678)	-	21,328
Women & Girls Secondary School	25,081	-	(22,586)	-	2,495
SWCA Cricket Donation Income	-	12,242	(2,680)	-	9,562
Street Child United	14,691	-	(9,533)	-	5,158
Walking Cricket Income	-	8,000	(5,639)	-	2,361
Community Hubs Chris Turpin Grant	1,416	-	(1,416)	-	-
Disabilities Cricket- Lord's Taverners	6,185	70,405	(72,597)	-	3,993
Bernie Coleman Trust	-	10,500	(10,500)	-	-
Funds for Runs	-	3,600	-	-	3,600
Mazars Grant	-	15,778	(1,182)	-	14,596
ECB EDI Distribution Funding	-	41,967	(26,444)	-	15,523
London Plan Income	11,517	36,000	(32,481)	-	15,036
Disabilities Childwick Trust Fund	2,349	-	(2,349)	-	-
Youth Cricket Legacy Fund	167,600	6,125	(9,088)	(61,731)	102,906
Junior League Legacy Income- NEC	13,513	-	(4,893)	-	8,620
Surrey Trust Legacy Income	6,128	-	(1,302)	-	4,826
Surrey Junior Championship	7,815	83,180	(76,201)	-	14,794
Total Restricted Funds	464,572	962,277	(963,996)	(61,731)	401,122

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2024 *(continued)*

10. RESTRICTED FUNDS (CONTINUED)

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

CtS Girls Secondary School programme funds cricket coaching and leadership development for girls aged 11-16. The programme aims to help them build and sustain a positive relationship with sport and physical activity through cricket and to develop key employability and leadership skills.

CtS Youth Strategy Programme funding to support delivery in schools with 40% of students qualifying for free school meals.

The Charity runs a new entry level programme for 5-8year-olds called Dynamos Sky Funded Programme, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

Dynamos Schools Competitions programme provides free places for inner city children to take part in the Dynamos programme.

National Programme Pilot programme ECB funding via Sky to engage new participants in Dynamos cricket within South London

CtS Compete Secondary School funds was provided by Chance to Shine to run girl's secondary school competition. It was a regional event for 6 counties at an U13 and U15 age group.

ECB Coach Education Subsidies funds are subsidies awarded to individuals to help pay towards training costs. The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

Coach Development Support funding was provided by the ECB to specifically support the ongoing development of our Coach Developer team. This includes supporting mentoring, shadowing and CPD events for new and existing Coach Developers

OSCA Awards Grant funds is for volunteer rewards and recognition distributed by the ECB to celebrate the work of volunteers within the county.

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

Cultural & Value Board Grant funding from Surrey CCC to support delivery of youth cricket opportunities in London.

CtS Street Development Programme - This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket.

Croydon Refugee Programme private funding provided to support a hardball refugee cricket programme from mostly Afghanistan cricketers.

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

The ECB South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

The ECB Women and Girls Strategic income is to support specifically for workforce to deliver against the Transform Women and Girls' Cricket stand of inspiring generations. The core funding plans for women and girls to support long term growth and sustainability of the cricket.

The Women and Girls Secondary School Grant was given in support of a coaching programme for girls which ran in secondary schools.

SWCA Cricket Donation Income available to clubs across the county for the purpose of providing opportunities for women to participate in cricket, develop their skills and explore other roles within the game such as coaching, umpiring and scoring.

The Surrey Cricket Board**Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)****10. RESTRICTED FUNDS (CONTINUED)**

Walking Cricket sponsor income is to support the development of walking cricket in Surrey.

The Community Hubs Chris Turpin Grant funds a disability community hub in Walton on Thames.

Disabilities Cricket Lords Taverners funds to support grassroots disabilities cricket in Surrey.

Bernie Coleman Trust fund for the purchase of bowling machines to be donated to the Sixth Form Programme.

Funds for Runs was provided by ECB to support the education and development of coaches at Disability Champion Clubs.

The Mazars grant was provided to support the development and expansion of our wheelchair cricket programme.

ECB EDI Distribution Funding to be used to support programmes that involved children and young adults across Equity, Diversity and Inclusion to support cricketing opportunities in south London.

London Plan income is to support the cricket for London collaboration between the four London counties.

Disabilities Childwick Trust Fund is to support disabilities participants who are the age of over 25 years old.

The Youth Cricket Legacy Fund was formed from the proceeds of a donation to the Charity for the purpose of developing junior cricket in the County. The transfer of £61,731 from Restricted Funds to Designated Funds was to reallocate spending on junior league projects, originally spent from Designated Funds. There is no timeframe associated with the Youth Cricket Legacy Fund.

The Junior League Legacy NEC fund was given to support junior cricket activities.

The Surrey Trust Legacy was established to fund the administration of junior competitions in Surrey.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

Comparative restricted funds note for the year ended 30 September 2023 is displayed in note 18.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2024 *(continued)*

11. DESIGNATED FUNDS

	At 1 October 2023 £	Income £	Expenditure £	Transfers £	At 30 September 2024 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	105,177	-	(57,352)	61,731	109,556
Ken Barrington Fund	6,074	-	-	-	6,074
Surrey Cricket Groundsman's Association	20,053	1,603	(5,310)	-	16,346
Sports Fusion	5,000	-	-	-	5,000
Special Project Fund	65,995	-	(21,702)	40,571	84,864
Anti-Discrimination Post	-	-	-	40,000	40,000
Total designated funds	209,866	1,603	(84,364)	142,302	269,407

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

Special Project Fund - Ringfenced funding from 2022/23 financial year surplus to support special projects in 2025 and beyond.

Anti-Discrimination post- this fund was received to cover employment of an Anti-Discrimination officer for 12 months via core funding from the ECB of which £40,000 was designated to cover cost in 2025.

The Trustees have designated to transfer in total £142,302 of which £80,571 from Unrestricted General Funds and £61,731 from Restricted Fund Youth Cricket Legacy fund to Designated Funds. These comprise of £61,731 towards Grant Fund, £40,571 towards Special Project Fund and £40,000 towards Anti-discrimination post. These grant funds can utilise to improve the facility at various county clubs.

A comparative designated fund notes for the year ended 30 September 2023 is displayed in note 19.

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)**

12. RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS

	2024	2023
	£	£
Net Income for the year	21,091	226,873
Adjustments for:		
Interest receivable	(72,934)	(26,326)
	<hr/>	<hr/>
Operating cash flow before movement in working capital	(51,843)	200,547
(Increase)/decrease in debtors (Note 8)	(39,133)	1,485
(Decrease) in creditors (Note 9)	(10,087)	(51,019)
	<hr/>	<hr/>
Net cash flows generated for operating activities	<u>(101,063)</u>	<u>151,013</u>

13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

14. CONTINGENT LIABILITIES

There were no contingent liabilities as of 30 September 2024 (2023: none).

15. CAPITAL COMMITMENTS

The Charity had no capital commitments as of 30 September 2024 (2023: none).

16. RELATED PARTIES TRANSACTIONS

There are no related parties' transactions which require disclosure.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Notes	Unrestricted Funds			Total Funds 2023 £	Total Funds 2022 £
		General Funds 2023 £	Designated Funds 2023 £	Restricted Funds 2023 £		
Income from						
Grants and donations	2	628,659	-	825,399	1,454,058	1,174,510
Interest income		26,326	-	-	26,326	-
Charitable activities	3	522,703	950	71,320	594,973	524,799
		<u>1,177,688</u>	<u>950</u>	<u>896,719</u>	<u>2,075,357</u>	<u>1,699,309</u>
Total income						
Expenditure On						
Raising funds		(84,250)	-	-	(84,250)	(59,388)
Charitable activities		(918,367)	(63,829)	(782,038)	(1,764,234)	(1,572,051)
		<u>(1,002,617)</u>	<u>(63,829)</u>	<u>(782,038)</u>	<u>(1,848,484)</u>	<u>(1,631,439)</u>
Total expenditure	4					
Net income/(expenditure) before transfers		175,071	(62,879)	114,681	226,873	67,870
Transfers between funds		(100,995)	100,995	-	-	-
		<u>74,076</u>	<u>38,116</u>	<u>114,681</u>	<u>226,873</u>	<u>67,870</u>
Net movements in funds						
Total funds brought forward at 1 October 2022		400,924	171,750	349,891	922,565	854,695
		<u>400,924</u>	<u>171,750</u>	<u>349,891</u>	<u>922,565</u>	<u>854,695</u>
Total funds carried forward at 30 September 2023		<u>475,000</u>	<u>209,866</u>	<u>464,572</u>	<u>1,149,438</u>	<u>922,565</u>

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)**

18. RESTRICTED FUNDS 2023 COMPARATIVE

	At 1 October 2022 £	Income £	Expenditure £	At 30 September 2023 £
CtS School Core	1,199	116,371	(117,570)	-
ECB Coach Education Subsidies	25,017	13,000	(18,670)	19,347
CtS Girls Secondary School	459	5,761	(2,956)	3,264
CtS Youth Strategy Programme	-	44,460	(33,241)	11,219
CtS Street Core - Youth	-	127,213	(127,213)	-
CtS Street Core – Young Adult	-	35,610	(35,610)	-
Woking Bedser Scholarship	18,735	3,500	(4,762)	17,473
ECB South Asian Grant	1,867	56,049	(48,597)	9,319
Dynamos School Competition	-	4,324	(4,324)	-
Disabilities Cricket – Lord’s Taverners	1,483	62,981	(58,279)	6,185
National Programme Pilot Income	-	45,000	(28,983)	16,017
Dynamos Sky Funded Programme	3,109	10,400	(11,109)	2,400
OSCA Awards Grant	5,781	19,200	(18,118)	6,863
ECB Women & Girls Strategic Income	16,551	70,135	(64,815)	21,871
London Plan Income	-	35,000	(23,483)	11,517
Disabilities Childwick Trust Fund	-	5,000	(2,651)	2,349
Cultural & Value Board Grant	-	99,000	(19,165)	79,835
Coach Development Support	4,940	-	(360)	4,580
Community Hubs Chris Turpin Grant	5,900	-	(4,484)	1,416
CtS Street Development Programme	9,100	-	(5,597)	3,503
Women & Girls Secondary School	16,822	16,822	(8,563)	25,081
Croydon Refugee Programme	-	27,370	(14,784)	12,586
Street Child United	42,680	21,703	(49,692)	14,691
Walking Cricket	-	6,500	(6,500)	-
Youth Cricket Legacy Fund	167,600	-	-	167,600
Junior League Legacy- NEC	13,819	-	(306)	13,513
Surrey Trust Legacy Income	6,128	-	-	6,128
Surrey Junior Championship	8,701	71,320	(72,206)	7,815
Total restricted funds	349,891	896,719	(782,038)	464,572

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2024 (continued)**

19. DESIGNATED FUNDS 2023 COMPARATIVE

	At 1 October 2022 £	Income £	Expenditure £	Transfers £	At 30 September 2023 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	132,327	-	(62,150)	35,000	105,177
Ken Barrington Fund	6,074	-	-	-	6,074
Surrey Cricket Groundsman's Association	20,782	950	(1,679)	-	20,053
Sports Fusion	5,000	-	-	-	5,000
Special Project Fund	-	-	-	65,995	65,995
Total designated funds	171,750	950	(63,829)	100,995	209,866

20. BALANCE SHEET 2023 COMPARATIVE

	Notes	Unrestricted Funds			Total Funds 2023 £	Total Funds 2022 £
		General Funds 2023 £	Designated Funds 2023 £	Restricted Funds 2023 £		
Current assets						
Debtors	8	104,382	-	-	104,382	105,867
Cash at bank and in hand		628,735	269,364	464,572	1,362,671	1,185,332
		733,117	269,364	464,572	1,467,053	1,291,199
Creditors: amounts falling due within one year	9	(258,117)	(59,498)	-	(317,615)	(368,634)
Net current assets		475,000	209,866	464,572	1,149,438	922,565
Total assets less current liabilities		475,000	209,866	464,572	1,149,438	922,565
Total funds of the Charity:						
Total Charity funds	10, 11	475,000	209,866	464,572	1,149,438	922,565

THE SURREY CRICKET BOARD

England & Wales - Charity number 1118770

Accounts

The Surrey Cricket Board

Annual Report and Financial Statements

For the year ended

30 September 2023

Company Number: 06010693

Charity number: 1118770

The Surrey Cricket Board
Report and financial statements
for the year ended 30 September 2023

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Reference and administrative details

Directors and Trustees

The directors of the charitable company (the Charity) are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. The Trustees at the date of this report are as follows:

R Beckles	C Lyden-Cowan (Treasurer)
A Harinath	N Martyn
D Holder	L Pierce
S Keaton	C Potter (Chair)
S Kent	B Qureshi
E Lewendon	

Key management personnel

Chris Coleman – Director of Cricket Development

Secretary and registered office

Andrew Lane, The Kia Oval, Kennington, London SE11 5SS

Auditor

Deloitte LLP, Statutory Auditor, 1 New Street Square, London EC4A 3HQ

Operating name

Surrey Cricket Foundation (SCF)

The Surrey Cricket Board
Report of the Trustees
for the year ended 30 September 2023

The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2023. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report. The Trustees' Report also contains a directors' report as required by company law.

Structure, governance and management

Governing document

The Surrey Cricket Board is a private company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

Trustees

The Trustees in office during the year and up to the date of these accounts were:

R Beckles
A Cottis (Treasurer) (Resigned 24th November 2023)
S Dyson (Chairman) (Resigned 24th November 2023)
A Harinath
D Gill (Resigned on 28th November 2022)
D Holder
S Keaton
S Kent
E Lewendon
C Lyden-Cowan (Appointed as Treasurer on 24th November 2023)
N Martyn
L Pierce
C Potter (Appointed as Chair and Trustee on 24th November 2023)
B Qureshi

Staff and management

The Trustees meet on a regular basis to deal with the business of the Charity and make the key decisions required for this purpose. The Charity currently directly employs 27 full-time staff and various part-time staff to provide the relevant coaching on the courses that the Charity organises, and other work as required in fulfilling grant based activity. The Charity has five bodies: the Fundraising Group, the Facilities Advisory Committee, Grant Committee, Nomination Committee and the Finance Group which report to the full Trustee meetings. Trustees are appointed as vacancies arise; the Nominations Committee runs the process for identifying appropriate candidates, interviews them and recommends the most suitable candidate to the Trustees for approval and appointment. An induction process is run for Trustees once they are appointed.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity. These are reviewed by the Chair.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

Risk management

The Trustees have conducted a review of the major risks to which the Charity is exposed. A risk register is reviewed on a regular basis. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2023

Key risks

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The three principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal risk is damage to the reputation of the Charity, and we are implementing additional policies locally and in co-operation with the national governing body to mitigate against this. These new policies are designed to complement existing policies to ensure that our sport promotes a fully diverse and inclusive environment and culture. There are potential funding ramifications attached to this reputational risk.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments, particularly when considered in the current inflationary environment. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of The Surrey Cricket Board. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk. Additional and complementary policies will be implemented in line with National Governing Body guidance and recommendations. The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and with Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

Procedures and policy for grant making

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

Public benefit

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2022/2023 have benefited the public, either directly or indirectly.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2023

Objectives and activities

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Surrey Cricket Foundation.

The Surrey Cricket Board
Report of the Trustees (*continued*)
for the year ended 30 September 2023

Overview

We are pleased to say that we have continued to see growth during the 2023 season. We saw over 17,000 games of cricket played in the county this year and significant growth across almost every demographic of the game. Since 2019, we have seen 5,000 more games of cricket played annually in the county. It is particularly pleasing to see the bump we saw being the first sport back after the pandemic has been sustained.

This growth has not been driven by any single area as we have seen all aspects of men's, women's and junior cricket demonstrating increases. In the women and girls' game, Surrey now has more women and girls' sections within the club structure than any other county in the country. This growth will remain a focus for the Foundation into 2024 and beyond.

The junior side of the game also continues to flourish with the expansion this year of the Surrey Junior Cricket Championship (SJCC) and the ECB's All Stars Dynamos programme. The SJCC saw over 6,000 games of cricket completed this year and is the single biggest cricket league structure in the country. There was record number of children taking part in the All Stars and Dynamos programmes with 4,100 joining in 2023. This included 30% girls signing up, another record high for us.

All this growth is driven by the incredible dedication of the Foundation staff. Our staff have regularly gone over and above the call of duty this year, supporting the launch of new programmes and new ways of working and we would like to thank each and every one of them for their commitment.

Club Support

The Foundation implemented a new Club Support structure in 2021 which focussed on providing a more dedicated support service to clubs around the county. A team of 3 Cricket Participation Officers now work across specific geographic areas in Surrey. The officers identified 60 key clubs to provide tailored development support. This ranged from large facility developments to smaller projects, such as growing an All Stars programme. We have delivered a strategic roll out of the ECB's County Grants Fund which will support clubs to enhance their facilities. The Foundation's agreed a new set of funding priorities looking at both our strategy and the new Surrey facilities. This has helped focus both the Foundation's own grant giving pot and ECB investment allocated through the grants committee.

Senior Leagues

In 2023, we saw discussions opened with the two major leagues in the county around an official merger and we have since engaged all the leagues in the county in these discussions. By the end of the reporting period we were beginning consultation events with clubs to discuss plans of merging three and perhaps four of the adult leagues. If successful, the structure would begin in 2025 and cover around 80% of all adult cricket in the county. This work will be a key priority for the next year.

Surrey Junior Cricket Championship

The Surrey Junior Cricket Championship's has gone from strength to strength in 2023. We saw 50 new teams take part in the competition and over 6,000 games played. It is now the largest cricket structure in the country and is fulfilling its objectives of underpinning junior cricket in a dynamic and sustainable way. We saw over 18,000 young boys and girls taking part.

Coach Development

The 2022/2023 Coach Education programme saw fourteen ECB Foundation One courses take place at venues around the county, with 229 candidates trained. In 2023 the Foundation was able to run sixteen coach support courses, training 142 candidates, with the aim that they will go on to assist qualified coaches at their clubs or in other coaching environments. The Foundation also trained 116 new Core Coach coaches. We also provided a subsidy to 121 women who completed their coaching qualifications across all these programmes.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2023

Chance to Shine Schools Cricket

Overall, throughout the 2022/3 academic year, 4,000 hours of coaching was provided to primary schools, helping to introduce over 20,000 children to cricket.

We successfully ran:

- 46 primary competitions with a total of 353 teams taking part.
- 13- U13 Girls competitions with a total of 41 teams taking part
- 12- U15 Girls competitions with a total of 38 teams taking part
- 10- Year 7&8 Boys competitions with 39 teams taking part
- 10- Year 9 Boys competition with 40 teams taking part.

Chance to Shine Street

The Foundation runs 18 Street projects across south London. We had representative teams across all Youth, Young Adult & Girls Only National Final Competitions.

We also launched the first ever Street Hard Ball Development programme. This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket. Trials saw a great turn out from across the sessions and we hope these will enable more young players to join club settings in 2023.

Street Child United

This year our project reached its pinnacle taking Team England to the Street Child United World Cup in India in September. The team made-up of 13 to 15 year olds from across South London had the trip of a lifetime meeting disadvantaged young people from countries across the world and competing in the cricket tournament. We were delighted that they made the knockout stages, and we are lining up trips for the team to speak to parliament and embassies around rights for young people in this country across the world. We thank Ayer Associates as the headline sponsor on the project.

Vauxhall Activity Loop

Our Vauxhall programme again delivered this year engaging disadvantaged young people from primary schools around the Kia Oval to take part in week long activities in that local community. We were also looking to expand this to Croydon however were advised by the police not to progress in the week we planned due to heightened gang violence at the time. We will again look to be running this in 2024 as a way of having an impact in our local community for those who have the hardest time in the school holidays.

Women and Girls Cricket

It was another busy year for the Women & Girls programme as we continue to be industry leading across all aspects of the women and girls' game. 124 women's teams from 57 clubs took part in our club competitions, along with 376 girls' teams from some 64 clubs. We saw growth in player numbers at all ages and continue to respond by introducing additional varied playing offers year on year. In 2023 we offered competitive junior cricket formats at every age group from Under 9 to Under 18 and introduced more cup competitions in our drive to align opportunities for players in girls-only competitions with those playing in open competitions. We continued to expand our women's league offering alongside women's festivals to ensure we provide playing opportunities to fulfil the appetite for women's cricket from those that are new to the game to those that have grown up playing it.

Disabilities Cricket

Our nine Lord's Taverners Super 1s projects go from strength to strength and this year we were able to focus on having a more profound impact on participants by providing them with an Employability Programme that included CV guidance, interview preparation, mock interviews, and work experience opportunities. We supported Pan-Disability 1st and 2nd XIs participating in ECB's D40 Quest and Pursuit Leagues respectively, along with hosting and attending a number of Super 9s softball festivals, meanwhile our Visually Impaired squad reached the national semi-finals of the Blind Cricket T20 Cup. Our annual Disability Day attracted its biggest attendance yet with 650 young people taking part at the Kia Oval.

The Surrey Cricket Board

**Report of the Trustees (*continued*)
for the year ended 30 September 2023**

Grants Given by the Surrey Cricket Board

Grants totalling £62,150 (2022: £94,345) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2023

Achievements, Performance and Future Plans

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

The future plan for the Charity is to:

- Continue to provide critical support to cricket clubs, leagues & competitions throughout the county allowing them to evolve and innovate to grow participation.
- Increase the opportunities for the next generation to start their lifelong journey in the game.
- Maintain our leading position & momentum in the growth of women's and girls' cricket.
- Increase accessibility, engagement and participation for ethnically diverse communities, people with disabilities and those from lower socio-economic groups.
- Pursue with energy being a good neighbour and bringing benefit to our communities.
- Raise the profile of SCF and attract more funds to deliver our strategic objectives.

The Charity does not foresee a change in its purpose in near future.

Financial review

The Charity achieved net income of £175,071 (2022: £82,871) in its Unrestricted General fund, before transfers of £100,995 (2022: £85,000) to Designated funds resulting in this fund holding a balance of £475,000 at 30 September 2023 (2022: £400,924). Designated funds hold total balances of £209,866 at 30 September 2023 (2022: £171,750) which have been designated for various purposes as explained in note 11. Restricted funds hold a balance of £464,572 at 30 September 2023 (2022 £349,891), as set out in note 10, which relate to income received for projects that are to be delivered in 2023/2024.

Reserve policy and funding

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to maintain the levels of Free Reserves at £475,000 at 30 September 2023 to meet any potential shortfalls over this period. Trustees review fund levels at the year end and make appropriate designation where necessary.

Going concern

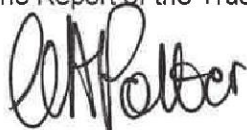
At the balance sheet date the Surrey Cricket Board held a cash balance of £1,362,671 (2022: £1,185,332) of which £628,735 (2022: £601,592) relates to General funds. The charity is in a net current asset position of £1,149,438 (2022: £922,565).

The Trustees Consider that the Free Reserves of £475,000 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. The Trustees believe that this level of Free Reserves is also sufficient to protect the Charity in the event that it is required to temporarily curtail or halt activity for reasons beyond its own control. Accordingly, the going concern basis has been adopted for the preparation of the financial statements.

Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:



Carol Potter (Chair)
Date: 11th March 2024

The Surrey Cricket Board

Trustees' responsibility statement for the year ended 30 September 2023

Trustees' responsibility statement

The Trustees (who are also directors of The Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Surrey Cricket Board
Independent auditor's report
for the year ended 30 September 2023

Independent auditor's report to the members of The Surrey Cricket Board

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities;
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 20.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

The Surrey Cricket Board

Independent auditor's report (Continued) for the year ended 30 September 2023

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees' (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management and the trustees about their own identification and assessment of the risks of irregularities including those that are specific to the charitable company's business sector.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, UK Charities Act, tax legislation and pension legislation.
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the General Data Protection Regulation (GDPR), employment laws and charitable commission regulations.

The Surrey Cricket Board

Independent auditor's report (Continued) for the year ended 30 September 2023

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the classification of donations received and our specific procedures performed to address the risk are described below:

- Agreed a sample of donations classified as 'general' to supporting documentation to verify that no designations or restrictions exist to gain assurance over the appropriateness of classification.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report included within the trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies' exemption in preparing the trustees' report and from the requirement to prepare a strategic report.

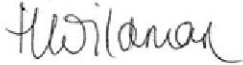
The Surrey Cricket Board

**Independent auditor's report (Continued)
for the year ended 30 September 2023**

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Helen Wildman ACA (Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, UK
11th March 2024

The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account)
for the year ended 30 September 2023

	Notes	Unrestricted Funds			Total Funds 2023 £	Total Funds 2022 £
		General Funds 2023 £	Designated Funds 2023 £	Restricted Funds 2023 £		
Income from						
Grants and donations	2	628,659	-	825,399	1,454,058	1,174,510
Interest income		26,326	-	-	26,326	-
Charitable activities	3	522,703	950	71,320	594,973	524,799
Total income		1,177,688	950	896,719	2,075,357	1,699,309
Expenditure On						
Raising funds		(84,250)	-	-	(84,250)	(59,388)
Charitable activities		(918,367)	(63,829)	(782,038)	(1,764,234)	(1,572,051)
Total expenditure	4	(1,002,617)	(63,829)	(782,038)	(1,848,484)	(1,631,439)
Net income/(expenditure) before transfers		175,071	(62,879)	114,681	226,873	67,870
Transfers between funds		(100,995)	100,995	-	-	-
Net movements in funds		74,076	38,116	114,681	226,873	67,870
Total funds brought forward at 1 October 2022		400,924	171,750	349,891	922,565	854,695
Total funds carried forward at 30 September 2023		475,000	209,866	464,572	1,149,438	922,565

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 16 to 29 form part of these financial statements.

The Surrey Cricket Board

Balance sheet
as at 30 September 2023

	Notes	Unrestricted Funds			Total Funds 2023 £	Total Funds 2022 £
		General Funds 2023 £	Designated Funds 2023 £	Restricted Funds 2023 £		
Current assets						
Debtors	8	104,382	-	-	105,867	
Cash at bank and in hand		628,735	269,364	464,572	1,185,332	
		<u>733,117</u>	<u>269,364</u>	<u>464,572</u>	<u>1,291,199</u>	
Creditors: amounts falling due within one year	9	(258,117)	(59,498)	-	(368,634)	
Net current assets		<u>475,000</u>	<u>209,866</u>	<u>464,572</u>	<u>922,565</u>	
Total assets less current liabilities		<u>475,000</u>	<u>209,866</u>	<u>464,572</u>	<u>922,565</u>	
Total funds of the Charity:						
Total Charity funds	10, 11	<u>475,000</u>	<u>209,866</u>	<u>464,572</u>	<u>922,565</u>	

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 11 March 2024. They were signed on its behalf by:



Carol Potter (Chair)

Date: 11th March 2024

The notes on pages 16 to 29 form part of these financial statements

The Surrey Cricket Board

Cash flow Statement
for the year ended 30 September 2023

		General funds £	Designated funds £	Restricted funds £	Total funds 2023 £	Total funds 2022 £
Net cash flows from operating activities	12	817	35,515	114,681	151,013	47,838
Cash flows from investing activities:						
Interest received		26,326	-	-	26,326	2,976
Net cash flows from investing activities		26,326	-	-	26,326	2,976
Net increase in cash and cash equivalents		27,143	35,515	114,681	177,339	50,814
Cash and cash equivalents at beginning of year		601,592	233,849	349,891	1,185,332	1,134,518
Cash and cash equivalents at the end of the year		628,735	269,364	464,572	1,362,671	1,185,332

The notes on pages 16 to 29 form part of these financial statements.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2023

1. COMPANY AND CHARITABLE STATUS

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 3 of these financial statements.

Basis of preparation

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,362,671 (2022: £1,185,332) of which £628,735 (2022: £601,592) relates to General funds. The charity is in a net current asset position of £1,149,438 (2022: £922,565).

The Trustees consider that the Free Reserves of £475,000 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. The Trustees believe that this level of Free Reserves is also sufficient to protect the Charity in the event that it is required to temporarily curtail or halt activity for reasons beyond its own control. Accordingly, the going concern basis has been adopted for the preparation of the financial statements.

Income

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

1. COMPANY AND CHARITABLE STATUS (CONTINUED)

Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable. Pension costs are allocated between funds and activities on time basis.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2. ANALYSIS OF INCOME FROM GRANTS AND DONATIONS

	2023 £	2022 £
Donations	96,726	65,852
Grants	1,357,332	1,108,658
	<u>1,454,058</u>	<u>1,174,510</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

3. ANALYSIS OF INCOME FROM CHARITABLE ACTIVITIES

	2023 £	2022 £
Disabilities Cricket	400	900
Club Women's and Girls' cricket	33,883	14,331
Schools Programme	15,673	9,765
SCCC-ECB Central Contribution	56,885	60,152
Pride of Lion Courses	176,661	183,137
Coach Education	76,160	80,985
Fundraising	138,734	79,793
Adult Participation	21,800	27,644
Club Workforce Support	3,457	5,324
Surrey Junior Championship	71,320	62,768
	<u>594,973</u>	<u>524,799</u>

4. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Staff costs 2023 £	Direct costs 2023 £	Support costs 2023 £	Total 2023 £
Charitable expenditure:				
Grants awarded	-	62,150	-	62,150
Governance Costs	-	-	9,600	9,600
Cost of raising funds	-	84,250	-	84,250
Club and school programmes	616,146	190,063	54,726	860,935
Education and training activities	662,997	128,510	40,042	831,549
Total	<u>1,279,143</u>	<u>464,973</u>	<u>104,368</u>	<u>1,848,484</u>

2022 Analysis of Expenditure Comparative

	Staff costs 2022 £	Direct costs 2022 £	Support costs 2022 £	Total 2022 £
Charitable expenditure:				
Grants awarded	-	94,345	-	94,345
Governance Costs	-	-	9,600	9,600
Cost of raising funds	-	59,388	-	59,388
Club and school programmes	517,275	198,861	44,184	760,320
Education and training activities	527,371	132,549	47,866	707,786
Total	<u>1,044,646</u>	<u>485,143</u>	<u>101,650</u>	<u>1,631,439</u>

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

5. TOTAL GRANTS AWARDED

	2023 £	2022 £
Southwark Park CC	2,990	-
Vauxhall Loop Programme	19,000	-
Leo Trust	3,270	-
Sutton Challengers	10,000	-
Merton CC	5,692	-
Wallington CC	1,974	-
Kingstonian CC	5,334	-
Wheelchair Cricket	5,000	-
Alleyns CC	8,890	-
Roehampton CC	-	3,273
Ewell Cricket Club	-	800
Wandgas CC	-	4,474
Surrey Slam	-	10,000
Pyrford CC	-	2,700
Kenley CC	-	7,056
Southwark Community Sports Trust	-	9,179
East Molesey CC	-	10,000
Wonersh & Shamley Green CC	-	2,153
London Gymkhana CC	-	7,500
The Ashcombe School	-	1,748
Dorking CC	-	1,748
London Youth Sports Trust	-	10,000
Frimley CC	-	5,447
Kingston Council	-	1,682
Effingham CC	-	10,000
Walton on Thames CC	-	4,290
Hampton Hill CC	-	10,000
Croydon CC	-	10,000
Purley CC	-	10,000
Pirbright CC	-	1,360
ECB Top Up Grant (Cancelled)	-	(29,065)
	62,150	94,345

The grant to Southwark Park CC was to help fund artificial roll out cricket mats (Flick Pitches) for junior cricket.

The grant to Vauxhall Loop Programme was for children from the local area in collaboration with 10 Vauxhall, Oval & Kennington based organisations. The main aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations.

The grant to the Leo Trust was to help fund the Flicx Pitch purchase.

The grant to Sutton Challengers was to help towards funding your covers and sight screen purchases.

The grant to Merton CC was to help fund a non-turf pitch project.

The grant to Wallington CC was to help fund the Flicx pitch project.

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)**

5. TOTAL GRANTS AWARDED (CONTINUED)

The grant to Kingstonian CC to was to purchase a new roller.

The grant to Wheelchair Cricket to help delivering disabilities cricket.

The grant to Alleyns CC was to fund square renovation project.

No grants were made directly to individuals.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

6. AUDIT FEES

	2023 £	2022 £
Audit fees	9,600	9,600

Audit fees above represent the amount paid by the Charity for the statutory audit of its financial statements.

7. STAFF COSTS AND TRUSTEES

	2023 £	2022 £
Staff costs are as follows:		
Wages and salaries	1,105,641	904,049
Social security costs	88,544	71,417
Pension costs	78,922	64,426
Other staff costs	6,036	4,754
	1,279,143	1,044,646

The average number of staff employed during the year was 62 (2022: 53).

During the year there were two employees one whose emoluments fell between £80,000 and £89,999 and one whose emoluments fell between £60,000 and £69,999. There was one employee who was deemed to be key management personnel. Total emoluments to key management personnel aggregated to £88,937 (2022: £83,620) including pension contributions of £7,729 (2022: £7,260) to a money purchase scheme. The employee whose emoluments fell between £60,000 and £69,999 aggregated to £63,797 including pension contributions of £5,533 to the money purchase scheme.

No Trustee (or person with a family or business connection with a Trustee) received remuneration in the period, directly or indirectly, from the Charity. No Trustees received reimbursement for out of pocket expenses incurred during the period (2022: None), nor were any expenses paid by the Charity on their behalf (2022: none).

8. DEBTORS

	2023 £	2022 £
Trade debtors	48,132	40,549
Other debtors	23,133	3,585
Prepayments and accrued income	33,117	61,733
	104,382	105,867

All debtors relate to General funds and are recoverable within one year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	General Funds 2023 £	Designated Funds 2023 £	Restricted Funds 2023 £	Total Funds 2023 £	Total Funds 2022 £
Trade creditors	46,184	-	-	46,184	59,668
Other creditors	75,614	-	-	75,614	75,295
Deferred income	110,612	-	-	110,612	151,107
Grants payable	-	59,498	-	59,498	62,099
Other tax and social security	25,707	-	-	25,707	20,465
	<u>258,117</u>	<u>59,498</u>	<u>-</u>	<u>317,615</u>	<u>368,634</u>

The grant of £10,000 was awarded to Surrey Slam in November 2021 and £2,500 to be paid each over 4 years.

	Brought forward 2022 £	Recognised in year 2023 £	Additions in year 2023 £	Carried forward 2023 £
Deferred income				
Course income	<u>151,107</u>	<u>151,107</u>	<u>110,612</u>	<u>110,612</u>

All deferred income relates to General funds and will be released within a year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

10. RESTRICTED FUNDS

	At 1 October 2022 £	Income £	Expenditure £	At 30 September 2023 £
CtS School Core	1,199	116,371	(117,570)	-
ECB Coach Education Subsidies	25,017	13,000	(18,670)	19,347
CtS Girls Secondary School	459	5,761	(2,956)	3,264
CtS Youth Strategy Programme	-	44,460	(33,241)	11,219
CtS Street Core - Youth	-	127,213	(127,213)	-
CtS Street Core – Young Adult	-	35,610	(35,610)	-
Woking Bedser Scholarship	18,735	3,500	(4,762)	17,473
ECB South Asian Grant	1,867	56,049	(48,597)	9,319
Dynamos School Competition	-	4,324	(4,324)	-
Disabilities Cricket – Lord’s Taverners	1,483	62,981	(58,279)	6,185
National Programme Pilot Income	-	45,000	(28,983)	16,017
Dynamos Sky Funded Programme	3,109	10,400	(11,109)	2,400
OSCA Awards Grant	5,781	19,200	(18,118)	6,863
ECB Women & Girls Strategic Income	16,551	70,135	(64,815)	21,871
London Plan Income	-	35,000	(23,483)	11,517
Disabilities Childwick Trust Fund	-	5,000	(2,651)	2,349
Cultural & Value Board Grant	-	99,000	(19,165)	79,835
Coach Development Support	4,940	-	(360)	4,580
Community Hubs Chris Turpin Grant	5,900	-	(4,484)	1,416
CtS Street Development Programme	9,100	-	(5,597)	3,503
Women & Girls Secondary School	16,822	16,822	(8,563)	25,081
Croydon Refugee Programme	-	27,370	(14,784)	12,586
Street Child United	42,680	21,703	(49,692)	14,691
Walking Cricket	-	6,500	(6,500)	-
Youth Cricket Legacy Fund	167,600	-	-	167,600
Junior League Legacy- NEC	13,819	-	(306)	13,513
Surrey Trust Legacy Income	6,128	-	-	6,128
Surrey Junior Championship	8,701	71,320	(72,206)	7,815
Total restricted funds	349,891	896,719	(782,038)	464,572

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

ECB Coach Education Subsidies funds are subsidies awarded to individuals to help pay towards training costs. The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

CtS Girls Secondary School programme funds cricket coaching and leadership development for girls aged 11-16. The programme aims to help them build and sustain a positive relationship with sport and physical activity through cricket and to develop key employability and leadership skills.

CtS Youth Strategy Programme funding to support delivery in schools with 40% of students qualifying for free school meals.

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2023 (continued)

10. RESTRICTED FUNDS (CONTINUED)

The ECB South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

Dynamos Schools Competitions programme provides free places for inner city children to take part in the Dynamos programme.

Disabilities Cricket Lords Taverners funds to support grassroots disabilities cricket in Surrey.

National Programme Pilot programme ECB funding via Sky to engage new participants in Dynamos cricket within South London

The Charity runs a new entry level programme for 5-8year-olds called Dynamos Sky Funded Programme, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

OSCA Awards Grant funds is for volunteer rewards and recognition distributed by the ECB to celebrate the work of volunteers within the county.

The ECB Women and Girls Strategic income is to support specifically for workforce to deliver against the Transform Women and Girls' Cricket stand of inspiring generations. The core funding plans for women and girls to support long term growth and sustainability of the cricket.

London Plan income is to support the cricket for London collaboration between the four London counties.

Disabilities Childwick Trust Fund is to support disabilities participants who are the age of over 25 years old.

Cultural & Value Board Grant funding from Surrey CCC to support delivery of youth cricket opportunities in London.

Coach Development Support funding was provided by the ECB to specifically support the ongoing development of our Coach Developer team. This includes supporting mentoring, shadowing and CPD events for new and existing Coach Developers

The Community Hubs Chris Turpin Grant funds a disability community hub in Walton on Thames.

CtS Street Development Programme - This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket.

The Women and Girls Secondary School Grant was given in support of a coaching programme for girls which ran in secondary schools.

Croydon Refugee Programme private funding provided to support a hardball refugee cricket programme from mostly Afghanistan cricketers.

Street Child United has invited Surrey Cricket Foundation to provide Team England for the Street Child United Cricket World Cup in India in 2023.

Walking Cricket sponsor income to support the development of walking cricket in Surrey.

The Youth Cricket Legacy Fund was formed from the proceeds of a donation to the Charity for the purpose of developing junior cricket in the County.

The Junior League Legacy NEC fund was given to support junior cricket activities.

The Surrey Trust Legacy was established to fund the administration of junior competitions in Surrey.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

A comparative restricted funds note for the year ended 30 September 2022 is displayed in note 18.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

11. DESIGNATED FUNDS

	At 1 October 2022 £	Income £	Expenditure £	Transfers £	At 30 September 2023 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	132,327	-	(62,150)	35,000	105,177
Ken Barrington Fund	6,074	-	-	-	6,074
Surrey Cricket Groundsman's Association	20,782	950	(1,679)	-	20,053
Sports Fusion	5,000	-	-	-	5,000
Special Project Fund	-	-	-	65,995	65,995
Total designated funds	171,750	950	(63,829)	100,995	209,866

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

Special Project Fund - Ringfenced funding from 2022/23 financial year surplus to support special projects in 2024 and beyond.

The trustees have designated to transfer £100,995 from unrestricted general funds to designated funds £35,000 towards Grant Fund and £65,995 towards Special Project Fund. These grant funds can utilise to improve the facility at various county clubs. A comparative designated fund notes for the year ended 30 September 2022 is displayed in note 19.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

12. RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS

	2023 £	2022 £
Net Income for the year	226,873	67,870
Adjustments for:		
Interest receivable	(26,326)	(2,976)
	<u>200,547</u>	<u>64,894</u>
Operating cash flow before movement in working capital	200,547	64,894
Decrease/(Increase) in debtors (Note 8)	1,485	(44,721)
Increase/(Decrease) in creditors (Note 9)	(51,019)	27,665
	<u>151,013</u>	<u>47,838</u>
Cash generated for operating activities	151,013	47,838

13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

14. CONTINGENT LIABILITIES

There were no contingent liabilities as of 30 September 2023 (2022: none).

15. CAPITAL COMMITMENTS

The Charity had no capital commitments as of 30 September 2023 (2022: none).

16. RELATED PARTIES TRANSACTIONS

There are no related parties' transactions which require disclosure.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Notes	Unrestricted Funds		Restricted Funds 2022 £	Total Funds 2022 £
		General Funds 2022 £	Designated Funds 2022 £		
Income from					
Grants and donations	2	591,392	-	583,118	1,174,510
Charitable activities	3	458,812	3,220	62,767	524,799
Total income		1,050,204	3,220	645,885	1,699,309
Expenditure On					
Raising funds		(59,388)	-	-	(59,388)
Charitable activities		(907,945)	(99,345)	(564,761)	(1,572,051)
Total expenditure	4	(967,333)	(99,345)	(564,761)	(1,631,439)
Net income/(expenditure) before transfers		82,871	(96,125)	81,124	67,870
Transfers between funds		(85,000)	85,000	-	-
Net movements in funds		(2,129)	(11,125)	81,124	67,870
Total funds brought forward at 1 October 2021		403,053	182,875	268,767	854,695
Total funds carried forward at 30 September 2022		400,924	171,750	349,891	922,565

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

18. RESTRICTED FUNDS 2022 COMPARATIVE

	At 1 October 2021 £	Income £	Expenditure £	At 30 September 2022 £
CtS School Core	6,136	111,863	(116,800)	1,199
ECB Coach Education Subsidies	5,000	28,157	(8,140)	25,017
CtS Girls Secondary School	-	5,000	(4,541)	459
CtS Compete Secondary School	1,451	-	(1,451)	-
CtS Street Core - Youth	2,871	93,823	(96,694)	-
CtS Street Core – Young Adult	2,552	42,452	(45,004)	-
Woking Bedser Scholarship	20,297	3,500	(5,062)	18,735
ECB South Asian Grant	-	63,355	(61,488)	1,867
CtS Covid Recovery Primary School	3,109	-	(3,109)	-
Disabilities Cricket – Lord’s Taverners	-	40,915	(39,432)	1,483
Dynamos Schools Competition	-	6,486	(6,486)	-
Dynamos Sky Funded Programme	-	18,000	(14,891)	3,109
OSCA Awards Grant	4,880	19,400	(18,499)	5,781
ECB Women & Girls Strategic Income	25,910	55,743	(65,102)	16,551
Surrey Senior Cricketers Association	2,000	-	(2,000)	-
Coach Development Support	-	5,200	(260)	4,940
Community Hubs Chris Turpin Grant	582	7,500	(2,182)	5,900
CtS Street Development Programme	-	10,000	(900)	9,100
Women & Girls Secondary School	-	16,822	-	16,822
Disabilities Grant Berkeley Homes	-	5,000	(5,000)	-
Street Child United	-	47,450	(4,770)	42,680
Disabilities Tackling Inequalities Fund	-	2,453	(2,453)	-
Women & Girls Wembley Stadium	-	-	-	-
Trust Grant	3,431	-	(3,431)	-
Youth Cricket Legacy Fund	167,600	-	-	167,600
Junior League Legacy- NEC	13,819	-	-	13,819
Surrey Trust Legacy Income	6,128	-	-	6,128
Surrey Junior Championship	3,001	62,767	(57,067)	8,701
Total restricted funds	268,767	645,885	(564,761)	349,891

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2023 (continued)

19. DESIGNATED FUNDS 2022 COMPARATIVE

	At 1 October 2021 £	Income £	Expenditure £	Transfers £	At 30 September 2022 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	141,672	-	(94,345)	85,000	132,327
Ken Barrington Fund	11,074	-	(5,000)	-	6,074
Surrey Cricket Groundsman's Association	17,562	3,220	-	-	20,782
Sports Fusion	5,000	-	-	-	5,000
Total designated funds	182,875	3,220	(99,345)	85,000	171,750

20. BALANCE SHEET 2022 COMPARATIVE

	Notes	Unrestricted Funds			Total Funds 2022 £
		General Funds 2022 £	Designated Funds 2022 £	Restricted Funds 2022 £	
Current assets					
Debtors	8	105,867	-	-	105,867
Cash at bank and in hand		601,592	233,849	349,891	1,185,332
		707,459	233,849	349,891	1,291,199
Creditors: amounts falling due within one year	9	(306,535)	(62,099)	-	(368,634)
Net current assets		400,924	171,750	349,891	922,565
Total assets less current liabilities		400,924	171,750	349,891	922,565
Total funds of the Charity:					
Total Charity funds	10, 11	400,924	171,750	349,891	922,565

THE SURREY CRICKET BOARD

England & Wales - Charity number 1118770

Accounts

The Surrey Cricket Board

Annual Report and Financial Statements

For the year ended

30 September 2022

Company Number: 06010693

Charity number: 1118770

The Surrey Cricket Board
Report and financial statements
for the year ended 30 September 2022

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Reference and administrative details

Directors and Trustees

The directors of the charitable company (the Charity) are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. The current Trustees are as follows:

R Beckles	E Lewendon
A Cottis (Treasurer)	C Lyden-Cowan
S Dyson (Chairman)	N Martyn
A Harinath	L Pierce
D Holder	B Qureshi
S Keaton	
S Kent	

Key management personnel

Chris Coleman – Director of Cricket Development

Secretary and registered office

Andrew Lane, The Kia Oval, Kennington, London SE11 5SS

Auditor

Deloitte LLP, Statutory Auditor, 1 New Street Square, London EC4A 3HQ

Other name

Surrey Cricket Foundation

The Surrey Cricket Board
Report of the Trustees
for the year ended 30 September 2022

The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2022. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report.

Structure, governance and management

Governing document

The Surrey Cricket Board is a company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

Trustees

The Trustees in office during the year and up to the date of these accounts were:

R Beckles (Appointed on 18th July 2022)
A Cottis (Treasurer)
S Dyson (Chairman)
D Gill (Retired 28 November 2022)
A Harinath
D Holder (Appointed on 18th July 2022)
S Keaton
S Kent
E Lewendon
C Lyden-Cowan
N Martyn
L Pierce
B Qureshi

Staff and management

The Trustees meet on a regular basis to deal with the business of the Charity. The Charity currently directly employs 23 full-time staff and various part-time staff to provide the relevant coaching on the courses that the Charity organises, and other work as required in fulfilling grant based activity. The Charity has five bodies: the Fundraising Group, the Facilities Advisory Committee, Grant Committee, Nomination Committee and the Finance Group which report to the full Trustees meetings. Trustees are appointed as vacancies arise; the Nominations Committee runs the process for identifying appropriate candidates, interviews them and recommends the most suitable candidate to the Trustees for approval and appointment.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

Risk management

The Trustees have conducted a review of the major risks to which the Charity is exposed. A risk register is reviewed on a regular basis. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2022

Key risks

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The three principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal risk is damage to the reputation of the Charity, and we are implementing additional policies locally and in co-operation with the national governing body to mitigate against this. These new policies are designed to complement existing policies to ensure that our sport promotes a fully diverse and inclusive environment and culture. There are potential funding ramifications attached to this reputational risk.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments, particularly when considered in the current inflationary environment. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of The Surrey Cricket Board. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk. Additional and complementary policies will be implemented in line with National Governing Body guidance and recommendations. The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and with Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

Procedures and policy for grant making

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

Public benefit

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2021/2022 have benefited the public, either directly or indirectly.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2022

Objectives and activities

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Surrey Cricket Foundation.

The Surrey Cricket Board
Report of the Trustees (*continued*)
for the year ended 30 September 2022

Overview

Coming out of the pandemic and seeing a full season played has been a great pleasure this year. We are pleased to say that we have continued to see significant growth during 2022. We saw over 17,000 games of cricket played in the county this year and significant growth across almost every demographic of the game. Since 2019, we have seen 5,000 more games of cricket played annually in the county.

This growth has not been driven by any single area as we have seen all aspects of men's, women's and junior cricket demonstrating increases. In senior cricket, we saw 30 new teams entering our league structures. In the women and girls' game, Surrey now has 90 women and girls sections within the club structure, the highest number of sections for any county in the country. This growth will remain a focus for the Foundation into 2023 and beyond. The Foundation met the five participation targets set by the ECB.

The junior side of the game also continues to flourish with the expansion this year of the Surrey Junior Cricket Championship (SJCC) and the ECB's Dynamos programme, building on the success of the All Stars programme launched back in 2017. The SJCC saw almost 7,000 games of cricket organised this year and is the single biggest cricket league structure in the country. There was record number of children taking part in the All Stars and Dynamos programmes with over 3,750 joining in 2022.

All of this growth is driven by the incredible dedication of the Foundation staff. Our staff have regularly gone over and above the call of duty this year, supporting the launch of new programmes and new ways of working and we would like to thank each and every one of them for their commitment.

Club Support

The Foundation implemented a new Club Support structure in 2021 which focussed on providing a more dedicated support service to clubs around the county. A team of 3 Cricket Participation Officers now work across specific geographic areas in Surrey and this has really embedded in 2022. The officers identified 62 key clubs to provide tailored development support. This ranged from large facility developments to smaller projects, such as growing an All Stars programme. We have delivered a strategic roll out of the ECB's County Grants Fund which will support clubs to enhance their facilities. The Foundation's own Facilities Strategy has been completed and this will also outline where other investments, such as the Foundation's own grant giving pot, should be prioritised within clubs and community sites to further grow the game across our strategic priorities.

Surrey Junior Cricket Championship

The Surrey Junior Cricket Championship's has gone from strength to strength in 2022. We saw 200 new teams take part in the competition and over 7,000 games played. It is now the largest cricket structure in the country and is fulfilling its objectives of underpinning junior cricket in a dynamic and sustainable way. It saw 1,487 teams from 136 clubs take part in 198 divisions and 16 cup competitions. This saw over 17,000 young boys and girls taking part.

Coach Development

The 2021/2022 Coach Education programme saw twenty ECB Foundation One courses take place at venues around the county, with 242 candidates trained. 2021 saw the introduction of the ECB Support Coach course as a replacement for the Coach Support Worker course. In 2022 the Foundation was able to run twelve courses, training 141 candidates, with the aim that they will go on to assist qualified coaches at their clubs or in other coaching environments. The Foundation also trained 118 new Level 2 coaches. We also provided a subsidy to 81 women who completed their coaching qualifications across all these programmes.

Chance to Shine Schools Cricket

Overall, throughout the 2021/22 academic year, 3,374 hours of coaching was provided to primary schools, helping to introduce over 22,000 children to cricket.

Our competitions programme is still coming back from the coronavirus disruption. However, we successfully ran:

- 48 primary competitions with a total of 358 teams taking part
- 4 U13 Girls competitions with a total of 14 teams taking part
- 4 U15 Girls competitions with a total of 14 teams taking part
- 4 Year 7&8 Boys competitions with 14 teams taking part
- 4 Year 9 Boys competition with 13 teams taking part.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2022

Chance to Shine Street

The Foundation runs 11 Youth and 4 Young Adults projects across south London. Since the coronavirus disruption our street sessions have come back strong with growing numbers across every session. We had representative teams across all Youth, Young Adult & Girls Only National Final Competitions, with Wandsworth Street securing the Young Adults Title

The Surrey Cricket Foundation embarked on another short trip for children belonging to the Chance to Shine Street Youth Project. Twenty-one children aged between ten and fourteen years were invited to stay down at Arundel for three days and two nights, where they had the opportunity to meet new children associated with the project, as well as get involved in a number of unique activities, most of which they had never participated in before. This year they came from our Street Projects in Lambeth.

We also launched the first ever Street Hard Ball Development programme. This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket. Trials saw a great turnout from across the sessions and we hope these will enable more young players to join club settings in 2023.

Vauxhall Activity Loop

We expanded our Vauxhall Loop programme to run in both the Easter and Summer holidays. The weeklong Programme is for children from the local area in collaboration with 10 Vauxhall, Oval & Kennington based organisations. Our initial aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations. Overall, we engaged 200 children from Years 3-6 in a range of activities, as well as providing breakfast, lunch and snacks.

Women and Girls Cricket

It was another busy year for the Women & Girls programme. We continue to be industry leading across all aspects of the women and girl's game. We have 107 women's teams taking part across 53 clubs and 337 girls teams across 74 clubs. We are delighted to announce the increase in sides taking part in all Women's playing offers as well as introducing two extra divisions in the Surrey Women's Cricket League, new U9 softball and U10-12 hardball leagues were also introduced. There were also two new girls Hundred Cups introduced for the first time. 16 Girls SMASH IT softball festivals took place over the 2022 season. 12 Women's softball festivals were delivered over the summer with 24 teams taking part.

Disabilities Cricket

It was great to see Disability Cricket back up and running this summer with all of our 9 Lord's Taverners Super 1s projects back in action. We also saw Disability Day return with 400 young people taking part at the Kia Oval. After last year's triumph as National Champions, the Pan Disability team paraded their trophy during a pitch walk during the Surrey CCC T20 season.

The Surrey Cricket Board
Report of the Trustees (*continued*)
for the year ended 30 September 2022

Grants Given by the Surrey Cricket Board

Grants totalling £94,345 (2021: £56,890) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2022

Achievements, Performance and Future Plans

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

The future plan for the Charity is to develop, launch and deliver an Equality, Diversity and Inclusion action plan for Surrey. Embed the Vauxhall Loop programme across 14 days of delivery throughout the year. Deliver an expanded programme of personal development initiatives linked to the street and disability work. Expand Women and Girl's offering through new a women's softball programme, dedicate workforce support and a girls development programme alongside the Surrey CCC pathway. Continue the National programmes to reach 3,750 children, including 28% girls and dedicated VI programmes. Begin delivery of the Workforce plan including launching the young leaders in cricket programme, improve national programme activator support and expanded coach development and teacher training programmes. Support clubs to grow through tailored development support, including delivery of the County Grants Fund. Raise the profile database of the Charity and to launch a vastly expanded fundraising and events programme.

Financial review

The Charity achieved net income of £82,871 (2021: £102,223) in its Unrestricted General fund, before transfers of £85,000 (2021: £75,000) to Designated funds resulting in this fund holding a balance of £400,924 at 30 September 2022 (2021: £403,053). Designated funds hold total balances of £171,750 at 30 September 2022 (2021: £182,875) which have been designated for various purposes as explained in note 11. Restricted funds hold a balance of £349,891 at 30 September 2022 (2021: £268,767), as set out in note 10, which relate to income received for projects that are to be delivered in 2022/2023.

Reserve policy and funding

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to maintain the levels of Free Reserves to £400,924 at 30 September 2022 to meet any potential shortfalls over this period.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,185,332 (2021: £1,134,518) of which £601,592 (2021: £636,311) relates to General funds. The charity is in a net current asset position of £922,565 (2021: £854,695).

The Trustees do not anticipate restrictions relating to Covid-19 to significantly impact the operations of the Charity in the forthcoming financial year. In the event that activity is restricted, as previously experienced, then they consider that the Free Reserves of £400,924 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. Accordingly the going concern basis has been adopted for the preparation of the financial statements.

Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:



Simon Dyson
Date: 24th May 2023

The Surrey Cricket Board

Trustees' responsibility statement for the year ended 30 September 2022

Trustees' responsibility statement

The Trustees (who are also directors of The Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Surrey Cricket Board
Independent auditor's report
for the year ended 30 September 2022

Independent auditor's report to the members of the Surrey Cricket Board

Opinion

In our opinion the financial statements of The Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities;
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

The Surrey Cricket Board

Independent auditor's report (*continued*) for the year ended 30 September 2022

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees' (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act and the Charities Act.
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the General Data Protection Regulation (GDPR), employment laws and charitable commission regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we have pinpointed our significant risk due to fraud to classification of donations received and our specific procedures performed to address the risk are described below:

- Agreed a sample of donations classified as 'general' to supporting documentation to verify that no designations or restrictions exist to gain assurance over the appropriateness of classification.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making

The Surrey Cricket Board

Independent auditor's report (*continued*) for the year ended 30 September 2022

accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Andrew Halls FCA (Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, UK
24 May 2023

The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account)
for the year ended 30 September 2022

	Notes	Unrestricted Funds			Total Funds 2022 £	Total Funds 2021 £
		General Funds 2022 £	Designated Funds 2022 £	Restricted Funds 2022 £		
Income from						
Grants and donations	2	591,392	-	583,118	1,174,510	858,328
Charitable activities	3	458,812	3,220	62,767	524,799	286,192
Total income		1,050,204	3,220	645,885	1,699,309	1,144,520
Expenditure On						
Raising funds		(59,388)	-	-	(59,388)	(36,495)
Charitable activities		(907,945)	(99,345)	(564,761)	(1,572,051)	(1,082,122)
Total expenditure	4	(967,333)	(99,345)	(564,761)	(1,631,439)	(1,118,617)
Net income/(expenditure) before transfers		82,871	(96,125)	81,124	67,870	25,903
Transfers between funds		(85,000)	85,000	-	-	-
Net movements in funds		(2,129)	(11,125)	81,124	67,870	25,903
Total funds brought forward at 1 October 2021		403,053	182,875	268,767	854,695	828,792
Total funds carried forward at 30 September 2022		400,924	171,750	349,891	922,565	854,695

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 15 to 28 form part of these financial statements.

The Surrey Cricket Board

Balance sheet
as at 30 September 2022

	Notes	Unrestricted Funds		Restricted Funds	Total Funds	Total Funds
		General Funds	Designated Funds	Funds	Funds	Funds
		2022	2022	2022	2022	2021
		£	£	£	£	£
Current assets						
Debtors	8	105,867	-	-	105,867	61,146
Cash at bank and in hand		601,592	233,849	349,891	1,185,332	1,134,518
		<u>707,459</u>	<u>233,849</u>	<u>349,891</u>	<u>1,291,199</u>	<u>1,195,664</u>
Creditors: amounts falling due within one year	9	(306,535)	(62,099)	-	(368,634)	(340,969)
Net current assets		<u>400,924</u>	<u>171,750</u>	<u>349,891</u>	<u>922,565</u>	<u>854,695</u>
Total assets less current liabilities		<u>400,924</u>	<u>171,750</u>	<u>349,891</u>	<u>922,565</u>	<u>854,695</u>
Total funds of the Charity:						
Total Charity funds	10, 11	<u>400,924</u>	<u>171,750</u>	<u>349,891</u>	<u>922,565</u>	<u>854,695</u>

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 24th May 2023. They were signed on its behalf by:



Simon Dyson

The notes on pages 15 to 28 form part of these financial statements.

The Surrey Cricket Board

Cash flow Statement
for the year ended 30 September 2022

		General funds £	Designated funds £	Restricted funds £	Total funds 2022 £	Total funds 2021 £
Net cash flows from operating activities	12	(37,695)	4,409	81,124	47,838	(33,265)
Cash flows from investing activities:						
Interest received		2,976	-	-	2,976	73
Net cash flows from investing activities		2,976	-	-	2,976	73
Net (decrease)/increase in cash and cash equivalents		(34,719)	4,409	81,124	50,814	(33,192)
Cash and cash equivalents at beginning of year		636,311	229,440	268,767	1,134,518	1,167,710
Cash and cash equivalents at the end of the year		601,592	233,849	349,891	1,185,332	1,134,518

The notes on pages 15 to 28 form part of these financial statements.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2022

1. COMPANY AND CHARITABLE STATUS

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 3 of these financial statements.

Basis of preparation

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,185,332 (2021: £1,134,518) of which £601,592 (2021: £636,311) relates to General funds. The charity is in a net current asset position of £922,565 (2021: £854,695).

The Trustees do not anticipate restrictions relating to Covid-19 to significantly impact the operations of the Charity in the forthcoming financial year. In the event that activity is restricted, as previously experienced, then they consider that the Free Reserves of £400,924 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. Accordingly the going concern basis has been adopted for the preparation of the financial statements.

Income

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

The value of donated goods and services is included in both grants receivable and in expenditure where these can reliably be measured.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2022 (*continued*)

1. COMPANY AND CHARITABLE STATUS (CONTINUED)

Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2. ANALYSIS OF INCOME FROM GRANTS AND DONATIONS

	2022	2021
	£	£
Donations	65,852	47,204
Grants	1,108,658	788,972
JRS Grant	-	22,152
	<u>1,174,510</u>	<u>858,328</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (continued)

3. ANALYSIS OF INCOME FROM CHARITABLE ACTIVITIES

	2022 £	2021 £
Disabilities Cricket	900	-
Club Women's and Girls' cricket	14,331	25,457
Schools Programme	9,765	3,527
SCCC-ECB Central Contribution	60,152	32,113
Pride of Lion Courses	183,137	76,736
Coach Education	80,985	22,655
Fundraising	79,793	77,296
Adult Participation	27,644	-
Club Workforce Support	5,324	3,258
Surrey Junior Championship	62,768	45,150
	<u>524,799</u>	<u>286,192</u>

4. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Staff costs 2022 £	Direct costs 2022 £	Support costs 2022 £	Total 2022 £
Charitable expenditure:				
Grants awarded	-	94,345	-	94,345
Cost of raising funds	-	59,388	-	59,388
Club and school programmes	517,275	198,861	48,984	765,120
Education and training activities	527,371	132,549	52,666	712,586
Total	<u>1,044,646</u>	<u>485,143</u>	<u>101,650</u>	<u>1,631,439</u>

2021 Analysis of Expenditure Comparative

	Staff costs 2021 £	Direct costs 2021 £	Support costs 2021 £	Total 2021 £
Charitable expenditure:				
Grants awarded	-	56,890	-	56,890
Cost of raising funds	-	36,495	-	36,495
Club and school programmes	404,698	126,485	25,063	556,246
Education and training activities	381,980	60,254	26,752	468,986
Total	<u>786,678</u>	<u>280,124</u>	<u>51,815</u>	<u>1,118,617</u>

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (continued)

5. TOTAL GRANTS AWARDED

	2022	2021
	£	£
Ashford CC	-	10,000
Frimley Phoenix CC	-	3,185
Chobham CC	-	6,100
Ewell Cricket Club	800	-
Cobham Avorians CC	-	3,739
Paper Harrow	-	4,866
Chessington CC	-	10,000
Community Cricket Ltd	-	5,000
Limpsfield Chart CC	-	10,000
Defibrillator	-	4,000
Roehampton CC	3,273	-
Wandgas CC	4,474	-
Surrey Slam	10,000	-
Pyrford CC	2,700	-
Kenley CC	7,056	-
Southwark Community Sports Trust	9,179	-
East Molesey CC	10,000	-
Wonersh & Shamley Green CC	2,153	-
London Gymkhana CC	7,500	-
The Ashcombe School	1,748	-
Dorking CC	1,748	-
London Youth Sports Trust	10,000	-
Frimley CC	5,447	-
Kingston Council	1,682	-
Effingham CC	10,000	-
Walton on Thames CC	4,290	-
Hampton Hill CC	10,000	-
Croydon CC	10,000	-
Purley CC	10,000	-
Pirbright CC	1,360	-
ECB Top Up Grant (Cancelled)	(29,065)	-
	<u>94,345</u>	<u>56,890</u>

The grant to Ewell CC was to help fund a non-turf net facility.

The grant to Roehampton CC was to purchase a Flicx Pitch.

The grant to Wandgas CC was to purchase of a new roller.

The grant to Surrey Slam was to fund the Surrey Slam marketing project.

The grant to Pyrford CC was to help fund the project to modernise the men's toilets and the clubhouse lighting.

The grant to Kenley CC to help fund a new cage and Flicx Pitch project.

The grant to Southwark Community Sports Trust was to help fund a standalone non-turf pitch project.

The grant to East Molesey CC was to help fund a project to install new equipment at the new site.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2022 (*continued*)

5. TOTAL GRANTS AWARDED (CONTINUED)

The grant to Wonersh & Shamley Green CC to was to help fund a Flicx Pitch project.

The grant to London Gymkhana CC to was to purchase a new roller. The grant to the Ashcombe School was to help fund a Flicx Pitch project.

The grant to Dorking CC to was to help fund a Flicx Pitch project.

The grant to London Youth Sports Trust was to help fund a mobile ball stop netting and Flicx Pitch project.

The grant to Frimley CC to was to purchase a new roller.

The grant to Kingston Council to was to help fund a ball stop netting project.

The grant to Effingham CC to was to help fund an outfield project.

The grant to Walton on Thames CC to was to help fund a Flicx Pitch project

The grant to Hampton Hill CC to was to help fund an outfield and training strip development project.

The grant to Croydon CC to was to purchase a new roller.

The grant to Purley CC to was to help fund a Ball Stop Netting project.

The grant to Pirbright CC to was to help fund junior cricket league start-up costs designated by the Trustees in 2019/20.

The ECB top up grant was unutilised and the funds re-designated to the grant fund.
No grants were made directly to individuals.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (continued)

6. AUDIT FEES

	2022 £	2021 £
Audit fees	9,600	9,600

Audit fees above represent the amount paid by the Charity.

7. STAFF COSTS AND TRUSTEES

	2022 £	2021 £
Staff costs are as follows:		
Wages and salaries	904,049	680,910
Social security costs	71,417	52,086
Pension costs	64,426	50,165
Other staff costs	4,754	3,517
	1,044,646	786,678

The average number of staff employed during the year was 53 (2021: 36).

During the year there was only one employee whose emoluments fell between £80,000 and £89,999 to be key management personnel (2021: one) within the Charity. Total emoluments to key management personnel aggregated to £83,620 (2021: £80,500) including pension contributions of £7,260 (2021: £7,000) to a money purchase scheme.

No Trustee or person with a family or business connection with a Trustee received remuneration in the period, directly or indirectly, from the Charity. No Trustee received reimbursement for out of pocket expenses incurred during the period (2021: None), nor were any expenses paid by the Charity on their behalf (2021: none).

8. DEBTORS

	2022 £	2021 £
Trade debtors	40,549	19,903
Other debtors	3,585	-
Prepayments and accrued income	61,733	41,243
	105,867	61,146

All debtors relate to General funds and are recoverable within one year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (continued)

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	General Funds 2022 £	Designated Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Trade creditors	59,668	-	-	59,668	37,876
Other creditors	75,295	-	-	75,295	70,041
Deferred income	151,107	-	-	151,107	168,297
Grants payable	-	62,099	-	62,099	46,565
Other tax and social security	20,465	-	-	20,465	18,190
	<u>306,535</u>	<u>62,099</u>	<u>-</u>	<u>368,634</u>	<u>340,969</u>

In the prior year, all trade creditors related to general funds with the exception of £46,565 of grants payable, which related to designated funds.

	Brought forward 2021 £	Recognised in year 2022 £	Additions in year 2022 £	Carried forward 2022 £
Deferred income				
Course income	<u>168,297</u>	<u>168,297</u>	<u>151,107</u>	<u>151,107</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (continued)

10. RESTRICTED FUNDS

	At 1 October 2021 £	Income £	Expenditure £	Transfers £	At 30 September 2022 £
CtS School Core	6,136	111,863	(116,800)	-	1,199
ECB Coach Education Subsidies	5,000	28,157	(8,140)	-	25,017
CtS Girls Secondary School	-	5,000	(4,541)	-	459
CtS Compete Secondary School	1,451	-	(1,451)	-	-
CtS Street Core - Youth	2,871	93,823	(96,694)	-	-
CtS Street Core – Young Adult	2,552	42,452	(45,004)	-	-
Woking Bedser Scholarship	20,297	3,500	(5,062)	-	18,735
ECB South Asian Grant	-	63,355	(61,488)	-	1,867
CtS Covid Recovery Primary School	3,109	-	(3,109)	-	-
Disabilities Cricket – Lord's Taverners	-	40,915	(39,432)	-	1,483
Dynamos Schools Competition	-	6,486	(6,486)	-	-
Dynamos Sky Funded Programme	-	18,000	(14,891)	-	3,109
OSCA Awards Grant	4,880	19,400	(18,499)	-	5,781
ECB Women & Girls Strategic Income	25,910	55,743	(65,102)	-	16,551
Surrey Senior Cricketers Association	2,000	-	(2,000)	-	-
Coach Development Support	-	5,200	(260)	-	4,940
Community Hubs Chris Turpin Grant	582	7,500	(2,182)	-	5,900
CtS Street Development Programme	-	10,000	(900)	-	9,100
Women & Girls Secondary School	-	16,822	-	-	16,822
Disabilities Grant Berkeley Homes	-	5,000	(5,000)	-	-
Street Child United	-	47,450	(4,770)	-	42,680
Disabilities Tackling Inequalities Fund	-	2,453	(2,453)	-	-
Women & Girls Wembley Stadium	-	-	-	-	-
Trust Grant	3,431	-	(3,431)	-	-
Youth Cricket Legacy Fund	167,600	-	-	-	167,600
Junior League Legacy- NEC	13,819	-	-	-	13,819
Surrey Trust Legacy Income	6,128	-	-	-	6,128
Surrey Junior Championship	3,001	62,767	(57,067)	-	8,701
Total restricted funds	268,767	645,885	(564,761)	-	349,891

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

ECB Coach Education funds are subsidies awarded to individuals to help pay towards training costs. The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

CtS Girls Secondary School Programme funds cricket coaching and leadership development for girls aged 11-16. The programme aims to help them build and sustain a positive relationship with sport and physical activity through cricket and to develop key employability and leadership skills.

CtS Compete Secondary School provides funds for boys and girls secondary school indoor and outdoor inter or intra school 'softball' cricket competitions.

CtS Covid Recovery Primary School provides funds to support schools and local communities with a programme that uses cricket to support with the recovery from Covid 19 by providing new and enhanced opportunities. The focus is to get children active over the summer.

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2022 (*continued*)

10. RESTRICTED FUNDS (CONTINUED)

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

The ECB South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

Disabilities Cricket Lords Taverners funds to support grassroots disabilities cricket in Surrey.

Dynamos Sky Funded Programme provides free places for inner city children to take part in the Dynamos programme.

The Charity runs a new entry level programme for 5-8year-olds called All Stars Cricket, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

OSCA Awards Grant funds is for volunteer rewards and recognition distributed by the ECB to celebrate the work of volunteers within the county.

The ECB Women and Girls Strategic funding is to support specifically for workforce to deliver against the Transform Women and Girls' Cricket stand of inspiring generations. The core funding plans for women's and girls' to support long term growth and sustainability of the cricket.

The Surrey Senior Cricketers Association provides playing opportunities for over 50 cricketers.

The Chris Turpin Grant funds a disability community hub in Walton on Thames.

CtS Street Development Programme - This is aimed at getting more talent players from our Street programme transitioning into playing hard ball cricket.

Disabilities Grant Berkeley Home This grant has allowed one of our disability team to be paid for support coach work to help his cricket and personal development.

Street Child United has invited Surrey Cricket Foundation to provide Team England for the Street Child United Cricket World Cup in India in 2023.

Disabilities Tackling Inequalities Fund Funding secured for the Sutton Mencap project for 2022.

The Women and Girls Wembley Stadium Trust Grant was given in support of a coaching programme for girls which ran in secondary schools.

The Youth Cricket Legacy Fund was formed from the proceeds of a donation to the Charity for the purpose of developing junior cricket in the County.

The Junior League Legacy NEC fund was given to support junior cricket activities.

The Surrey Trust Legacy was established to fund the administration of junior competitions in Surrey.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

A comparative restricted funds note for the year ended 30 September 2021 is displayed in note 18.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (continued)

11. DESIGNATED FUNDS

	At 1 October 2021 £	Income £	Expenditure £	Transfers £	At 30 September 2022 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	141,672	-	(94,345)	85,000	132,327
Ken Barrington Fund	11,074	-	(5,000)	-	6,074
Surrey Cricket Groundsman's Association	17,562	3,220	-	-	20,782
Sports Fusion	5,000	-	-	-	5,000
Total designated funds	<u>182,875</u>	<u>3,220</u>	<u>(99,345)</u>	<u>85,000</u>	<u>171,750</u>

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

The trustees have designated to transfer £85,000 from unrestricted general funds to designated funds to utilise the funds towards grants awarded. This grant funds can utilise to improve the facility at various county clubs. A comparative designated fund note for the year ended 30 September 2021 is displayed in note 19.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2022 (continued)

12. RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS

	2022 £	2021 £
Net Income for the year	67,870	25,903
Adjustments for:		
Interest receivable	-	-
	<hr/>	<hr/>
Operating cash flow before movement in working capital	67,870	25,903
Increase in debtors	(44,721)	(43,795)
Increase/(Decrease) in creditors	27,665	(15,300)
	<hr/>	<hr/>
Cash generated for/(used in) operating activities	50,814	(33,192)

13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

14. CONTINGENT LIABILITIES

There were no contingent liabilities as of 30 September 2022 (2021: none).

15. CAPITAL COMMITMENTS

The Charity had no capital commitments as of 30 September 2022 (2021: none).

16. RELATED PARTIES TRANSACTIONS

There are no related parties' transactions which require disclosure.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022(*continued*)

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Notes	Unrestricted Funds General Funds 2021 £	Designated Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
Income from					
Grants and donations	2	507,621	-	350,707	858,328
Charitable activities	3	239,852	1,190	45,150	286,192
Total income		747,473	1,190	395,857	1,144,520
Expenditure On					
Raising funds		(36,495)	-	-	(36,495)
Charitable activities		(608,755)	(58,028)	(415,339)	(1,082,122)
Total expenditure	4	(645,250)	(58,028)	(415,339)	(1,118,617)
Net income/(expenditure) before transfers		102,223	(56,838)	(19,482)	25,903
Transfers between funds		(75,000)	75,000	-	-
Net movements in funds		27,223	18,162	(19,482)	25,903
Total funds brought forward at 1 October 2020		375,830	164,713	288,249	828,792
Total funds carried forward at 30 September 2021		403,053	182,875	268,767	854,695

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (*continued*)

18. RESTRICTED FUNDS 2021 COMPARATIVE

	At 1 October 2020 £	Income £	Expenditure £	Transfers £	At 30 September 2021 £
CtS School Core	16,166	84,835	(94,865)	-	6,136
ECB Coach Education Subsidies	972	5,000	(972)	-	5,000
CtS Girls Secondary School	-	2,310	(2,310)	-	-
CtS Compete Secondary School	-	2,035	(584)	-	1,451
CtS Street Core - Youth	2,459	56,006	(55,594)	-	2,871
CtS Street Core – Young Adult	9,786	5,884	(13,118)	-	2,552
Woking Bedser Scholarship	22,753	3,500	(5,956)	-	20,297
ECB South Asian Grant	8,352	42,500	(50,852)	-	-
CtS Covid Recovery Primary School	-	5,255	(2,146)	-	3,109
Disabilities Cricket – Lord’s Taverners	-	19,686	(19,686)	-	-
Lambeth Council Community Project	-	26,706	(26,706)	-	-
ECB All Star Grant	-	9,900	(9,900)	-	-
OSCA Awards Grant	-	19,200	(14,320)	-	4,880
ECB Women & Girls Strategic Income	43,497	40,647	(58,234)	-	25,910
Surrey Senior Cricketers Association	4,000	-	(2,000)	-	2,000
Community Hubs Peter Harrison Grant	3,994	-	(3,994)	-	-
Community Hubs Chris Turpin Grant	3,296	-	(2,714)	-	582
Lambeth Disability Youth Grant	1,505	-	(1,505)	-	-
Women & Girls Wembley Stadium Trust Grant	5,192	4,500	(6,261)	-	3,431
Youth Cricket Legacy Fund	152,000	15,600	-	-	167,600
Junior League Legacy- NEC	13,819	-	-	-	13,819
Surrey Trust Legacy Income	-	7,143	(1,015)	-	6,128
Surrey Junior Championship	458	45,150	(42,607)	-	3,001
Total restricted funds	288,249	395,857	(415,339)	-	268,767

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2022 (*continued*)

19. DESIGNATED FUNDS 2021 COMPARATIVE

	At 1 October 2020 £	Income £	Expenditure £	Transfers £	At 30 September 2021 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	94,000	-	(56,890)	104,562	141,672
Ken Barrington Fund	11,074	-	-	-	11,074
Surrey Cricket Groundsman's Association	17,510	1,190	(1,138)	-	17,562
Sports Fusion	5,000	-	-	-	5,000
Special Projects Fund	20,000	-	-	(20,000)	-
University Programme	494	-	-	(494)	-
Secondary School Activities	9,068	-	-	(9,068)	-
Total designated funds	<u>164,713</u>	<u>1,190</u>	<u>(58,028)</u>	<u>75,000</u>	<u>182,875</u>

THE SURREY CRICKET BOARD

England & Wales - Charity number 1118770

Accounts

The Surrey Cricket Board

Annual Report and Financial Statements

For the year ended

30 September 2021

Company Number: 06010693

Charity number: 1118770



The Surrey Cricket Board
Report of the Trustees
for the year ended 30 September 2021

The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2021. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report.

Structure, governance and management

Governing document

The Surrey Cricket Board is a company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

Trustees

The Trustees in office during the year and up to the date of these accounts were:

S Dyson (Chairman)
A Cottis (Treasurer)
D Gill
A Harinath
R Laudy (Resigned on 23 November 2020)
S Macdonald (Resigned on 23 November 2020)
J O'Hara (Resigned on 23 November 2020)
S Keaton
S Kent
E Lewendon
C Lyden-Cowan
N Martyn
L Pierce (Appointed on 22nd November 2021)
B Qureshi

Staff and management

The Trustees meet on a regular basis to deal with the business of the Charity. The Charity currently directly employs 22 full-time staff and various part-time staff to provide the relevant coaching on the courses that the Charity organises, and other work as required in fulfilling grant based activity. The Charity has five bodies: the Fundraising Group, the Facilities Advisory Committee, Grant Committee, Nomination Committee and the Finance Group which report to the full Trustees meetings. These five bodies are made up of both Trustees and executives. Trustees are appointed as vacancies arise on the recommendation of the Nomination Committee. Candidates are interviewed for suitability and skill set relevance by the Committee. New Trustees are appropriately inducted upon joining.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

Risk management

The Trustees have conducted a review of the major risks to which the Charity is exposed. A risk register is reviewed on a regular basis. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2021

Key risks

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The four principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal risk is damage to the reputation of the Charity, and we are implementing additional policies locally and in co-operation with the national governing body to mitigate against this. These new policies are designed to complement existing policies to ensure that our sport promotes a fully diverse and inclusive environment and culture. There are potential funding ramifications attached to this reputational risk.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of the Surrey Cricket Board. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk. Additional and complementary policies will be implemented in line with National Governing Body guidance and recommendations. The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and with Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

Procedures and policy for grant making

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

Public benefit

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2020/2021 have benefited the public, either directly or indirectly.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2021

Objectives and activities

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Kia Oval.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2021

Overview

Delivering a cricket season in the landscape of an ongoing pandemic has certainly proved a challenge but we are very proud to say we have had a record-breaking year. We have seen a third more games of cricket played this year compared to the pre pandemic and World Cup year in 2019. This growth has seen 15,000 games of cricket played this year.

This growth has not been driven by any single area as we have seen all aspects of men's, women's and junior cricket demonstrating increases. In senior cricket, we saw 30 new teams entering our league structures. Many of these was driven by cricket being the first team sport back in 2020 and many players returning to the game or becoming slightly more regular players. In the women and girls game, Surrey now has 71 women and girls sections within the club structure, the highest number of sections for any county in the country. This growth will remain a focus for the Foundation into 2022 and beyond.

The junior side of the game also continues to flourish with the launch this year of the Surrey Junior Cricket Championship (SJCC) and the ECB's Dynamos programme, building on the success of the All Stars programme launched back in 2017. The SJCC saw almost 6,000 games of cricket organised this year and is the single biggest cricket league structure in the country. There was record number of children taking part in the All Stars and Dynamos programmes with over 3,500 joining in 2021.

We have seen significant internal changes with our Charity staff. With a combination of some staff departures, growth in the work we do and increased internal coaching capacity, we have seen 12 new staff join the Foundation in the past 12 months. Our staff have regularly gone over and above the call of duty this year, supporting the launch of new programmes and new ways of working and we would like to thank each and every one of them for their commitment.

Club Support

The Foundation implemented a new Club Support structure in 2021 which focussed on providing a more dedicated support service to clubs around the county. A team of 3 Cricket Participation Officers now work across specific geographic areas in Surrey. During the first part of the year the Officers met with as many clubs as possible and encouraged them to provide us with their 5 year vision for their respective clubs. The insight gained from over 120 plans received has provided us with information about the growth opportunities from a participation perspective but has also provided a huge amount of information around facility development needs which helped us deliver a strategic roll out of the ECB's County Grants Fund which will support clubs to enhance their facilities over the coming 2-3 years. The Foundation's own Facilities Strategy will be published before the end of the year and this will also outline where other investments, such as the Foundation's own grant giving pot, should be prioritised within clubs to further grow the game across our strategic priorities.

Surrey Junior Cricket Championship

After a false start, the Surrey Junior Cricket Championship's inaugural season finally happened in 2021 and was widely hailed as a success by the clubs involved. It is now the largest cricket structure in the country and is fulfilling its objectives of underpinning junior cricket in a dynamic and sustainable way. It saw 1,250 teams from 132 clubs take part in 171 divisions and 14 cup competitions. This saw over 14,500 young boys and girls taking part and over 4,500 matches.

Coach Development

Despite the challenges of COVID restrictions in place throughout the early part of 2021, the 2020/2021 Coach Education programme saw nine ECB Foundation One courses take place at venues around the county, with 109 candidates trained. 2021 saw the introduction of the ECB Support Coach course as a replacement for the Coach Support Worker course. In 2021 the Foundation were able to run eight courses, training 129 candidates, with the aim that they will go on to assist qualified coaches at their clubs or in other coaching environments.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2021

Chance to Shine Schools Cricket

During the school closures we supported Chance to Shine's virtual cricket sessions, and when schools reopened their doors on 8th March our coaches resumed work in primary schools just three days later. Overall, throughout the 2020/21 academic year, 2,475 hours of coaching was provided to primary schools, helping to introduce over 10,000 children to cricket.

Our competitions programme was significantly affected by coronavirus. However, some events were possible, and we successfully ran:

- 21 primary competitions with a total of 140 teams taking part
- 3 U13 Girls competitions with a total of 8 teams taking part
- 2 U15 Girls competitions with a total of 5 teams taking part
- 1 Year 7 Boys competitions with 2 teams taking part
- 2 Year 8 Boys competitions with 5 teams taking part
- 1 Year 9 Boys competition with 3 teams taking part.

Chance to Shine Street

The Street cricket programme was of course badly affected by Covid. The Foundation runs 11 Youth and 4 Young Adults projects across south London and the first part of the year saw many of these sessions begin returning through online weekly Zoom calls. When we were finally given the opportunity to return to cricket in April the children came back in their droves, projects such as Croydon and Sutton were first to activate sessions in local parks and numbers quickly rose each week, these two projects often have numbers between 70 and 80 children attending on a regular weekly basis. Some of the other sessions hadn't seen much action since lockdown and it was a relief to see several projects in the boroughs of Lambeth, Kingston and Southwark restarting after an extended period of inactivity. We were delighted to hear that Croydon was nominated for project of the year along with Thusha, our lead coach from the Sutton Street programme at the upcoming Chance to Shine awards being held at Lords in November.

Surrey Cricket Foundation embarked on a new journey this summer, organising a short trip for children belonging to the Croydon Chance to Shine Street Youth Project. Twenty-one children aged between ten and fourteen years were invited to stay down at Arundel for three days and two nights, where they had the opportunity to meet new children associated with the project, as well as get involved in a number of unique activities, most of which had never participated in before.

Vauxhall Activity Loop

In the summer we planned a weeklong Summer Programme for children from the local area in collaboration with 10 Vauxhall, Oval & Kennington based organisations. Our initial aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations. Overall, we engaged 100 children from Years 3-6 in a range of activities, as well as providing breakfast, lunch and snacks. We finished the programme by giving the 100 children and their families free tickets to watch one of the Hundred matches at The Oval once the programme was over.

Women and Girls Cricket

It was another busy year for the Women & Girls programme. Lockdown prevented any indoor activity but that didn't stop the summer planning being put in place and lots of positive results and events over the year. In 2021 we had over 3,000 participants in Women's and Girls' cricket from 71 cricket clubs in Surrey. We are delighted to announce the increase in sides taking part in all Women's playing offers as well as introducing one extra division in the Surrey Women's Cricket League and two new leagues for the Girls. 11 Girls SMASH IT Softball Festivals took place over the 2021 season. 20 clubs entered the Indoor Girls festivals, 13 clubs entered the Women's Softball festivals and 9 have entered the Women's Indoor Hardball League.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2021

Disabilities Cricket

With Covid affecting the majority of our Lord's Taverners Super 1s projects, the programme was able to continue thanks to online sessions up until the Easter period. Activity did finally return although only 6 of the original 7 sessions came back this year. A new hub was though introduced which saw Rowledge CC become the 8th project to start up as they opened their home to young participants on a Friday afternoon, much to the delight of the club who worked with the Foundation to bring this to life. Our Disability Day saw 250 young people taking part at the Kia Oval.

It has been an emphatic season for our pan disability teams. Our first XI remained unbeaten to become national champions. Our second XI played six matches winning all of them to win the South group. We then had to play Lancashire, the winners in the North group in the play-off which Surrey lost by 6 wickets.

Grants Given by the Surrey Cricket Board

Grants totalling £56,890 (2020: £32,744) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2021

Achievements, performance and future plans

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

The Charity will implement its Equality, Diversity and Inclusion action plan for Surrey in the forthcoming year. It will also expand the Vauxhall Loop programme to 14 days of delivery throughout the year. A new softball programme will be launched in the summer of 2022 aimed at increasing the numbers involved with Women and Girl's cricket. There are also a number of new initiatives planned for the next financial year in coach and workforce development while the Charity also seeks to raise its profile and develop its database through an expanded fundraising and events programme.

Financial review

The Charity achieved net income of £102,223 (2020: £123,463) in its Unrestricted General fund, before transfers of £75,000 (2020: £123,025) to Designated funds resulting in an Unrestricted General fund balance of £403,053 at 30 September 2021 (2020: £375,830). Special Project Fund (£20,000), Universities Programme (£494), Secondary Schools Activities (£9,068) was redesignated to Grant Fund. Designated funds hold total balances of £182,875 at 30 September 2021 (2020: £164,713) which have been designated for various purposes as explained in note 11. Restricted funds hold a balance of £268,767 at 30 September 2021 (£288,249), as set out in note 10, which relate to income received for projects that are to be delivered in 2021/2022.

Reserve policy and funding

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to increase the levels of Free Reserves to £403,053 at 30 September 2021 to meet any potential shortfalls over this period.

Going concern


At the balance sheet date the Surrey Cricket Board held a cash balance of £1,134,518 (2020: £1,167,710) of which £636,311 (2020: £650,995) relates to Unrestricted funds. The charity is in a net current asset position of £854,695 (2020: £828,792).

The Trustees do not anticipate restrictions relating to Covid-19 to significantly impact the operations of the Charity in the forthcoming financial year. In the event that activity is restricted, as previously experienced, then they consider that the Free Reserves of £403,053 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. Accordingly the going concern basis has been adopted for the preparation of the financial statements.

Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:


Date: 7th March 2022
SIMON DYSON

The Surrey Cricket Board

Trustees' responsibility statement for the year ended 30 September 2021

Trustees' responsibility statement

The Trustees (who are also directors of Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Surrey Cricket Board

Independent auditor's report for the year ended 30 September 2021

Independent auditor's report to the members of the Surrey Cricket Board

Opinion

In our opinion the financial statements of Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities;
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

The Surrey Cricket Board

Independent auditor's report (*continued*) for the year ended 30 September 2021

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees' (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act and the Charities Act.
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the General Data Protection Regulation (GDPR), employment laws and charitable commission regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we have pinpointed our significant risk due to fraud to classification of donations received and our specific procedures performed to address the risk are described below:

- Agreed a sample of donations classified as 'general' to supporting documentation to verify that no designations or restrictions exist to gain assurance over the appropriateness of classification.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making

The Surrey Cricket Board

**Independent auditor's report (*continued*)
for the year ended 30 September 2021**

accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Andrew Halls FCA (Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, UK

10 March 2022

The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account)
for the year ended 30 September 2021

	Notes	Unrestricted Funds			Total Funds 2021 £	Total Funds 2020 £
		General Funds 2021 £	Designated Funds 2021 £	Restricted Funds 2021 £		
Income from						
Grants and donations	2	507,621	-	350,707	858,328	822,528
Charitable activities	3	239,852	1,190	45,150	286,192	230,896
Total income		747,473	1,190	395,857	1,144,520	1,053,424
Expenditure On						
Raising funds		(36,495)	-	-	(36,495)	(220)
Charitable activities		(608,755)	(58,028)	(415,339)	(1,082,122)	(959,916)
Total expenditure	4	(645,250)	(58,028)	(415,339)	(1,118,617)	(960,136)
Net income/(expenditure) before transfers		102,223	(56,838)	(19,482)	25,903	93,288
Transfers between funds		(75,000)	75,000	-	-	-
Net movements in funds		27,223	18,162	(19,482)	25,903	93,288
Total funds brought forward at 1 October 2020		375,830	164,713	288,249	828,792	735,504
Total funds carried forward at 30 September 2021		403,053	182,875	268,767	854,695	828,792

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 15 to 27 form part of these financial statements.

The Surrey Cricket Board

Balance sheet
as at 30 September 2021

	Notes	Unrestricted Funds		Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
		General Funds 2021 £	Designated Funds 2021 £			
Current assets						
Debtors	8	61,146	-	-	61,146	17,351
Cash at bank and in hand		636,311	229,440	268,767	1,134,518	1,167,710
		<u>697,457</u>	<u>229,440</u>	<u>268,767</u>	<u>1,195,664</u>	<u>1,185,061</u>
Creditors: amounts falling due within one year	9	(294,404)	(46,565)	-	(340,969)	(356,269)
Net current assets		<u>403,053</u>	<u>182,875</u>	<u>268,767</u>	<u>854,695</u>	<u>828,792</u>
Net assets		<u>403,053</u>	<u>182,875</u>	<u>268,767</u>	<u>854,695</u>	<u>828,792</u>
Total funds of the Charity:						
Total Charity funds	10, 11	<u>403,053</u>	<u>182,875</u>	<u>268,767</u>	<u>854,695</u>	<u>828,792</u>

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 7th March 2022. They were signed on its behalf by:



Simon Dyson

The notes on pages 15 to 27 form part of these financial statements.

The Surrey Cricket Board

Cash flow Statement
for the year ended 30 September 2021

		General funds £	Designated funds £	Restricted funds £	Total funds 2020 £	Total funds 2019 £
Net cash flows from operating activities	12	(14,758)	974	(19,482)	(33,265)	236,629
Cash flows from investing activities:						
Interest received		73	-	-	73	1,486
Net cash flows from investing activities		73	-	-	73	1,486
Net increase in cash and cash equivalents		(14,684)	974	(19,482)	(33,192)	238,115
Cash and cash equivalents at beginning of year		650,995	228,466	288,249	1,167,710	929,595
Cash and cash equivalents at the end of the year		636,311	229,440	268,767	1,134,518	1,167,710

The notes on pages 15 to 27 form part of these financial statements.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2021

1. COMPANY AND CHARITABLE STATUS

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 3 of these financial statements.

Basis of preparation

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,134,518 (2020: £1,167,710) of which £636,311 (2020: £650,995) relates to Unrestricted funds. The charity is in a net current asset position of £854,695 (2020: £828,792).

The Trustees do not anticipate restrictions relating to Covid-19 to significantly impact the operations of the Charity in the forthcoming financial year. In the event that activity is restricted, as previously experienced, then they consider that the Free Reserves of £403,053 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. Accordingly the going concern basis has been adopted for the preparation of the financial statements.

Income

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

The value of donated goods and services is included in both grants receivable and in expenditure where these can reliably be measured.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2021 (*continued*)

1. COMPANY AND CHARITABLE STATUS (CONTINUED)

Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2. ANALYSIS OF INCOME FROM GRANTS AND DONATIONS

	2021 £	2020 £
Donations	47,204	30,906
Grants	788,972	700,683
JRS Grant	22,152	90,939
	<u>858,328</u>	<u>822,528</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

3. ANALYSIS OF INCOME FROM CHARITABLE ACTIVITIES

	2021 £	2020 £
Club Women's and Girls' cricket	25,457	4,714
Schools Programme	3,527	-
SCCC-ECB Central Contribution	32,113	31,678
Pride of Lion Courses	76,736	152,552
Coach Education	22,655	34,271
Fundraising	77,296	130
Club Workforce Support	3,258	4,091
Surrey Junior Championship	45,150	3,460
	<u>286,192</u>	<u>230,896</u>

4. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Staff costs 2021 £	Direct costs 2021 £	Support costs 2021 £	Total 2021 £
Charitable expenditure:				
Grants awarded	-	56,890	-	56,890
Cost of raising funds	-	36,495	-	36,495
Club and school programmes	404,698	126,485	25,063	556,246
Education and training activities	381,980	60,254	26,752	468,986
Total	<u>786,678</u>	<u>280,124</u>	<u>51,815</u>	<u>1,118,617</u>

2020 Analysis of Expenditure Comparative

	Staff costs 2020 £	Direct costs 2020 £	Support costs 2020 £	Total 2020 £
Charitable expenditure:				
Grants awarded	-	32,744	-	32,744
Cost of raising funds	-	220	-	220
Club and school programmes	348,788	83,381	29,036	461,205
Education and training activities	370,780	64,132	31,055	465,967
Total	<u>719,568</u>	<u>180,477</u>	<u>60,091</u>	<u>960,136</u>

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (*continued*)

5. TOTAL GRANTS AWARDED

	2021 £	2020 £
Ashford CC	10,000	-
Frimley Phoenix CC	3,185	-
Chobham CC	6,100	-
Hinchley Wood School	-	788
Cobham Avorians CC	3,739	-
Paper Harrow	4,866	-
Chessington CC	10,000	-
Community Cricket Ltd	5,000	-
Limpsfield Chart CC	10,000	-
Defibrillator	4,000	-
Weybridge Vandal CC (Cancelled)	-	(544)
Camberley CC	-	7,500
Blackheath CC	-	10,000
Feltonfleet School	-	15,000
	<u>56,890</u>	<u>32,744</u>

The grant to Ashford CC was to help fund a three lane net facility

The grant to Frimley CC was to purchase a Flicx pitch to use in the nets and the outfield.

The grant to Chobham CC was to purchase a non turf pitch to accommodate this growth.

The grant to Cobham Avorians CC to purchase non turf pitch to use for the local community.

The grant to Paper Harrow was to purchase new roller for the diverse village club to use it for junior players.

The grant to Chessington CC to was to help fund a non-turf net facility.

The grant to Community Cricket Ltd was to support to bring the cricket indoor during the winter. This will provide enormous benefit for those suffering from social isolation and mental health issues, following the impact of Covid-19.

The grant to Limpsfield Chart CC was to help renovate the outfield.

The Defibrillator grant to was to subsidise costs of the supply of defibrillators across Surrey.

No grants were made directly to individuals.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

6. AUDIT FEES

	2021 £	2020 £
Audit fees	9,600	9,600

Audit fees above represent the amount paid by the Charity.

7. STAFF COSTS AND TRUSTEES

	2021 £	2020 £
Staff costs are as follows:		
Wages and salaries	680,910	620,624
Social security costs	52,086	46,497
Pension costs	50,165	46,962
Other staff costs	3,517	5,485
	786,678	719,568

The average number of staff employed during the year was 36 (2020: 39).

During the year there was only one employee who was considered to be key management personnel (2020: two) within the Charity. Total emoluments to key management personnel aggregated to £80,500 (2020: £59,400) including pension contributions of £7,000 (2020: £5,571) to a money purchase scheme.

No Trustee or person with a family or business connection with a Trustee received remuneration in the period, directly or indirectly, from the Charity. No Trustee received reimbursement for out of pocket expenses incurred during the period (2020: None), nor were any expenses paid by the Charity on their behalf (2020: none).

8. DEBTORS

	2021 £	2020 £
Trade debtors	19,903	8,230
Other debtors	-	1,778
Prepayments and accrued income	41,243	7,343
	61,146	17,351

All debtors relate to General funds and are recoverable within one year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	General Funds 2021 £	Designated Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Trade creditors	37,876	-	-	37,876	13,586
Other creditors	70,041	-	-	70,041	21,633
Deferred income	168,297	-	-	168,297	243,261
Grants payable	-	46,565	-	46,565	63,753
Other tax and social security	18,190	-	-	18,190	14,036
	<u>294,404</u>	<u>46,565</u>	<u>-</u>	<u>340,969</u>	<u>356,269</u>

In the prior year, all trade creditors related to general funds with the exception of £63,753 of grants payable, which related to designated funds.

	Brought forward 2020 £	Recognised in year 2021 £	Additions in year 2021 £	Carried forward 2021 £
Deferred income				
Course income	<u>243,261</u>	<u>(243,261)</u>	<u>168,297</u>	<u>168,297</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

10. RESTRICTED FUNDS

	At 1 October 2020 £	Income £	Expenditure £	Transfers £	At 30 September 2021 £
CtS School Core	16,166	84,835	(94,865)	-	6,136
ECB Coach Education Subsidies	972	5,000	(972)	-	5,000
CtS Girls Secondary School	-	2,310	(2,310)	-	-
CtS Compete Secondary School	-	2,035	(584)	-	1,451
CtS Street Core - Youth	2,459	56,006	(55,594)	-	2,871
CtS Street Core – Young Adult	9,786	5,884	(13,118)	-	2,552
Woking Bedser Scholarship	22,753	3,500	(5,956)	-	20,297
ECB South Asian Grant	8,352	42,500	(50,852)	-	-
CtS Covid Recovery Primary School	-	5,255	(2,146)	-	3,109
Disabilities Cricket – Lord’s Taverners	-	19,686	(19,686)	-	-
Lambeth Council Community Project	-	26,706	(26,706)	-	-
ECB All Star Grant	-	9,900	(9,900)	-	-
OSCA Awards Grant	-	19,200	(14,320)	-	4,880
ECB Women & Girls Strategic Income	43,497	40,647	(58,234)	-	25,910
Surrey Senior Cricketers Association	4,000	-	(2,000)	-	2,000
Community Hubs Peter Harrison Grant	3,994	-	(3,994)	-	-
Community Hubs Chris Turpin Grant	3,296	-	(2,714)	-	582
Lambeth Disability Youth Grant	1,505	-	(1,505)	-	-
Women & Girls Wembley Stadium Trust Grant	5,192	4,500	(6,261)	-	3,431
Youth Cricket Legacy Fund	152,000	15,600	-	-	167,600
Junior League Legacy- NEC	13,819	-	-	-	13,819
Surrey Trust Legacy Income	-	7,143	(1,015)	-	6,128
Surrey Junior Championship	458	45,150	(42,607)	-	3,001
Total restricted funds	288,249	395,857	(415,339)	-	268,767

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

ECB Coach Education funds are subsidies awarded to individuals to help pay towards training costs. The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

CtS Girls Secondary School Programme funds cricket coaching and leadership development for girls aged 11-16. The programme aims to help them build and sustain a positive relationship with sport and physical activity through cricket and to develop key employability and leadership skills.

CtS Compete Secondary School provides funds for boys and girls secondary school indoor and outdoor inter or intra school 'softball' cricket competitions.

CtS Covid Recovery Primary School provides funds to support schools and local communities with a programme that uses cricket to support with the recovery from Covid 19 by providing new and enhanced opportunities. The focus is to get children active over the summer

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

10. RESTRICTED FUNDS (CONTINUED)

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

The England & Wales Cricket Board South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

Disabilities Cricket Lords Taverners funds to support grassroots disabilities cricket in Surrey.

Lambeth Council Community Project aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations

The Charity runs a new entry level programme for 5-8year-olds called All Stars Cricket, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

OSCA Awards Grant funds is for volunteer rewards and recognition distributed by the ECB to celebrate the work of volunteers within the county.

The England and Wales Cricket Board Women and Girls Strategic funding is to support specifically for workforce to deliver against the Transform Women and Girls' Cricket stand of inspiring generations. The core funding plans for women's and girls' to support long term growth and sustainability of the cricket.

The Surrey Senior Cricketers Association provides playing opportunities for over 50 cricketers.

The Peter Harrison Foundation Grant funds a disability community hub in Guildford.

The Chris Turpin Grant funds a disability community hub in Walton on Thames.

The Lambeth Disability Youth and Adult grant enabled us to run disability cricket activities specifically in Lambeth.

The Women and Girls Wembley Stadium Trust Grant was given in support of a coaching programme for girls which ran in secondary schools.

The Youth Cricket Legacy Fund was formed from the proceeds of a donation to the Charity for the purpose of developing junior cricket in the County.

The Junior League Legacy NEC fund was given to support junior cricket activities.

The Surrey Trust Legacy was established to fund the administration of junior competitions in Surrey.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

A comparative restricted funds note for the year ended 30 September 2020 is displayed in note 18.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (*continued*)

11. DESIGNATED FUNDS

	At 1 October 2020 £	Income £	Expenditure £	Transfers £	At 30 September 2021 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	94,000	-	(56,890)	104,562	141,672
Ken Barrington Fund	11,074	-	-	-	11,074
Surrey Cricket Groundsman's Association	17,510	1,190	(1,138)	-	17,562
Sports Fusion	5,000	-	-	-	5,000
Special Projects Fund	20,000	-	-	(20,000)	-
University Programme	494	-	-	(494)	-
Secondary School Activities	9,068	-	-	(9,068)	-
Total designated funds	164,713	1,190	(58,028)	75,000	182,875

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

The Special Projects Fund is used to provide grants to clubs and schools for capital and revenue programmes and this was redesignated to grant fund by the trustees.

The University Programme fund supports the promotion and development of cricket provision in the colleges and universities of Surrey and Greater London, and this was redesignated to grant fund by the trustees.

The Secondary School programme fund will be utilised to provide coaching and competition opportunities in secondary schools targeting children aged between 11 and 16 years of age. This was redesignated to grant fund by the trustees.

The trustees have designated £75,000 from unrestricted general funds to the Grants Fund in the year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

12. RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS

	2021 £	2020 £
Net Income for the year	25,903	93,288
Adjustments for: Interest receivable	-	-
	<hr/>	<hr/>
Operating cash flow before movement in working capital	25,903	93,288
(Increase)/Decrease in debtors	(43,795)	108,522
(Decrease)/Increase in creditors	(15,300)	36,305
	<hr/>	<hr/>
Cash (used)/generated operating activities	(33,192)	238,115

13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

14. CONTINGENT LIABILITIES

There were no contingent liabilities as of 30 of September 2021 (2020: none).

15. CAPITAL COMMITMENTS

The Charity had no capital commitments as of 30 of September 2021 (2020: none).

16. RELATED PARTIES TRANSACTIONS

There are no related parties' transactions which require disclosure.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

		Unrestricted Funds		Restricted Funds	Total Funds
		General Funds	Designated Funds	Funds	Funds
		2020	2020	2020	2020
	Notes	£	£	£	£
Income from					
Donations	2	539,929	-	282,599	822,828
Charitable activities	3	225,676	1,760	3,460	230,896
Total income		765,605	1,760	286,059	1,053,424
Expenditure on					
Raising funds		(220)	-	-	(220)
Charitable activities		(641,922)	(57,055)	(260,939)	(959,916)
Total expenditure		(642,142)	(57,055)	(260,939)	(960,136)
Net income/(expenditure)		123,463	(55,295)	25,120	93,288
Transfers between funds		(123,025)	114,376	8,649	-
Net movements in funds		438	59,081	33,769	93,288
Total funds brought forward at 1 October 2019		375,392	105,632	254,480	735,504
Total funds carried forward at 30 September 2020		375,830	164,713	288,249	828,792

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (continued)

18. RESTRICTED FUNDS 2020 COMPARATIVE

	At 1 October 2019 £	Income £	Expenditure £	Transfers £	At 30 September 2020 £
CtS School Core	400	65,337	(49,571)	-	16,166
ECB Coach Education Subsidies	72	-	900	-	972
Women & Girls Support- ECB Grant	6,882	190	(7,072)	-	-
Women & Girls Support- CTS Grant	3,958	-	(3,958)	-	-
CtS Street Core - Youth	17,512	62,306	(77,359)	-	2,459
CtS Street Core – Young Adult	2,435	32,906	(25,555)	-	9,786
Woking Bedser Scholarship	20,328	4,000	(1,575)	-	22,753
ECB South Asian Grant	9,482	17,590	(18,720)	-	8,352
ECB 'Unleashed'					
Women & Girls Grant	1,312	3,996	(5,308)	-	-
ECB 'Unleashed' ASC Grant	4,765	6,927	(11,692)	-	-
ECB Women & Girls Strategic Income	-	56,548	(13,051)	-	43,497
Surrey Senior Cricketers Association	4,000	-	-	-	4,000
Community Hubs Peter Harrison Grant	1,969	6,500	(4,475)	-	3,994
ECB Kwik Cricket Grant	-	1,080	(1,080)	-	-
Community Hubs Chris Turpin Grant	5,993	-	(2,697)	-	3,296
Lambeth Disability Youth Grant	849	2,250	(1,594)	-	1,505
Lambeth Disability Adult Grant	415	-	(415)	-	-
Women & Girls Wembley Stadium Trust Grant	-	9,000	(3,808)	-	5,192
Youth Cricket Legacy Fund	152,000	-	-	-	152,000
Junior League Legacy- NEC	-	13,969	(150)	-	13,819
Surrey Junior Championship	22,108	3,460	(33,759)	8,649	458
Total restricted funds	254,480	286,059	(260,939)	8,649	288,249

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2021 (*continued*)

19. DESIGNATED FUNDS 2020 COMPARATIVE

	At 1 October 2019 £	Income £	Expenditure £	Transfers £	At 30 September 2020 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	12,368	-	(32,744)	114,376	94,000
Ken Barrington Fund	11,074	-	-	-	11,074
Disabilities Cricket	3,615	-	(3,615)	-	-
Surrey Cricket Groundsman's Association	16,986	1,760	(1,236)	-	17,510
Sports Fusion	5,000	-	-	-	5,000
Women's and Girls' Cricket	10,000	-	(10,000)	-	-
Special Projects Fund	20,000	-	-	-	20,000
University Programme	495	-	-	-	495
Secondary School Activities	13,528	-	(4,460)	-	9,068
Work Force Development	5,000	-	(5,000)	-	-
Total designated funds	<u>105,632</u>	<u>1,760</u>	<u>(57,055)</u>	<u>114,376</u>	<u>164,713</u>

THE SURREY CRICKET BOARD

England & Wales - Charity number 1118770

Accounts

The Surrey Cricket Board

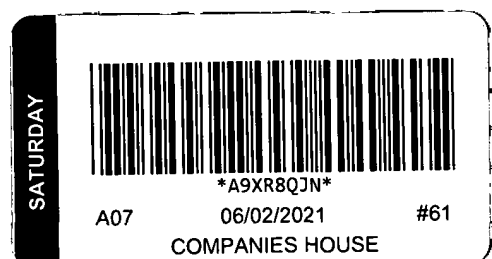
Annual Report and Financial Statements

Year ended

30 September 2020

Company Number: 06010693

Charity number: 1118770



The Surrey Cricket Board
Report and financial statements
for the year ended 30 September 2020

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Reference and administrative details

Directors and Trustees

The directors of the charitable company (the Charity), are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. The current Trustees are as follows:

S Dyson (Chairman)	C Lyden - Cowan
A Cottis (Treasurer)	N Martyn
D Gill	B Qureshi
E Lewendon	A Harinath
S Kent	S Keaton

Key management personnel

Chris Coleman – Director of Cricket Development

Secretary and registered office

Andrew Lane, The Kia Oval, Kennington, London SE11 5SS

Auditor

Deloitte LLP, Statutory Auditor, 1 New Street Square, London EC4A 3HQ

Bankers

Allied Irish Bank, 10 Berkeley Square, London W1J 6AA

Solicitors

Wedlake Bell, 52 Bedford Row, London WC1R 4LR

Other name

Surrey Cricket Foundation

The Surrey Cricket Board
Report of the Trustees
for the year ended 30 September 2020

The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2020. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report.

Structure, governance and management

Governing document

The Surrey Cricket Board is a company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

Trustees

The Trustees in office during the year and up to the date of these accounts were:

S Dyson (Chairman)
A Cottis (Treasurer)
D Gill
S Kent
S Macdonald (resigned 23 March 2020)
J O'Hara (resigned 27 January 2020)
B Qureshi
E Lewendon
S Keaton
C Lyden-Cowan
N Martyn
A Harinath (appointed 14 September 2020)

Staff and management

The Trustees meet on a regular basis to deal with the business of the Charity. The Charity currently directly employs 15 full-time staff and various part-time staff to provide the relevant coaching on the courses that the Charity organises and other work as required in fulfilling grant based activity. The Charity has three bodies: the Fundraising Group, the Facilities Management Group and the Finance Group which report to the full Trustees meetings. These three bodies are made up of both Trustees and executives. Trustees are appointed as vacancies arise, candidates are nominated by a current Trustee and then interviewed for suitability and skill set relevance by a panel of Trustees. New Trustees are appropriately inducted upon joining.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

Risk management

The Trustees have conducted a review of the major risks to which the Charity is exposed. A risk register is reviewed on a regular basis. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

The Surrey Cricket Board
Report of the Trustees (continued)
for the year ended 30 September 2020

Key risks

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The three principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of the Surrey Cricket Board. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk.

The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and with Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

Procedures and policy for grant making

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

Public benefit

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2019/2020 have benefited the public, either directly or indirectly.

Objectives and activities

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Kia Oval.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2020

Inner London

Through a mix of corporate and charitable funding from various partners, the Charity employs two Cricket Participation Officers for Inner London and a Community Coaching team. These employees oversee a number of projects in the London Boroughs of Wandsworth, Southwark and Lambeth. The projects are entirely free of charge to the beneficiaries and the activity provides people with facilities (coaching and equipment) for sport and recreation. The projects range from curriculum coaching and after school clubs providing coaching to the organisation of tournaments and leagues. Additionally the Charity supported a vast number of community fun days and events supporting borough councils and community organisations.

Chance to Shine School (Core)

Chance to Shine School (Core) funding supports a project which aims to promote cricket in state primary schools. The Charity manages multiple projects across the county and some London Boroughs. These include mainstream clubs, disability specific projects and inner city-based schemes. In 2020, coaching was planned in 110 schools with a total attendance of just under 14,000 unique participants due to attend. The programme enables over 3,000 hours of coaching to be delivered each year free of charge to the participants. In addition, 754 school teams entered our school's competitions programme however due to COVID-19 these did not take place.

Chance to Shine Street (Core) - Youth and Young Adult Programmes

Chance to Shine Street (Core) is bringing cricket to thousands of young people in inner-city areas. It uses the game to promote social cohesion and create opportunities in diverse communities affected by anti-social behaviour and youth crime. The project aims to increase aspiration, promote mutual respect and enhance relationships with others, including schools, police and the wider community. In 2019/20, ten youth (8 – 15 yrs) projects, two young adults (16 – 24 yrs) projects and two young adult leagues were delivered, which engaged 530 participants.

Disabilities Cricket

The majority of the Disability cricket programme across the county is delivered in partnership with funding from the Lord's Taverners, this is in the shape of a programme called the Super 1s involving seven regular hubs and running at least three competitions each year. Table Cricket is another element funded by the Lord's Taverners which is delivered in both school and community settings to a more severe level of Disability. Thanks to the funding from Chance to Shine we are then able to offer a select number of coaching hours in special needs schools around the county where we feel we can make a difference and build longer lasting partnerships. The Peter Harrison Foundation has just completed its 3rd year of funding for a project in Guildford, and a private donor continues to help us deliver a partnership project with Walton on Thames CC to help them with their plan of developing a Disability offer to local schools in their area.

Surrey is one of the leading performance counties when it comes to their disability squads. We have a Pan-Disability team containing players with learning and physical disabilities and deaf players all playing at a very competitive level of cricket with five or six England players. Our VI team continues to grow and has both a National and Development team and a strong programme lined up for winter activity.

The Kia Oval was expecting to run its annual Disability cricket day in May 2020, but this was sadly cancelled due to COVID-19.

Education

The Charity runs a comprehensive educational programme developing the skills of numerous volunteers who assist in the delivery of cricket across the county. Coaches, Officials (Umpires and Scorers) and Groundsmen are educated through the delivery of a high-quality programme which trains new personnel to work out in the local communities. This programme also delivers a range of continuing personal development programmes which helps to ensure all of their practices are kept up to date.

Adapting to the challenges of 2020 and particularly issues around COVID-19, the Foundation has assisted in the delivery of a number of online umpiring courses, as well as provided virtual classroom-based modules for participants of Coach Education courses. The popularity of the new Foundation One coaching courses remains, with the loosening of lockdown measures meaning a strong end to the year in terms of course bookings, as well as completion and qualification of candidates on courses which commenced before lockdown started.

The Surrey Cricket Board

**Report of the Trustees (*continued*)
for the year ended 30 September 2020**

Women's and Girls Cricket

Funding was granted by the ECB to the Charity in support of enhancing the development of the women's and girl's community cricket programme offering coaching and competitive opportunities to women and girls.

ECB All Stars Cricket Entry Level Programme

Funding was granted to the Charity in support of enhancing the development of the entry level programme for children aged 5-8 years old called All Stars Cricket. In 2020 although 61 centres were registered to run an All Stars program, we had 16 centres run an All Stars program with 448 participants taking part in a COVID-19 ravaged season. 448 participants equated to 5.4% of the overall national participation figures.

Grants Given by the Surrey Cricket Board

Grants totalling £32,744 (2019: £52,088) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

The Surrey Cricket Board

Report of the Trustees (*continued*) for the year ended 30 September 2020

Achievements, performance and future plans

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

Financial review

The Charity achieved net income of £123,463 (2019: £66,179) in its Unrestricted General fund, before transfers of £114,376 (2019: -£66,382) to Designated fund and £8,649 (2019: £158,691) to Restricted funds resulting in this fund holding a balance of £375,830 (2019: £375,392) at 30 September 2020. Of the £18,615 designated in the year £3,615 was designated for Disabilities Cricket, and £10,000 was designated for Women's and Girls' Cricket and £5,000 was designated to Workforce Development. Designated funds hold total balances of £164,713 (2019: £105,632) at 30 September 2020 which have been designated for various purposes as explained in note 11. £8,649 (2019: £158,691) was transferred to Restricted fund to cover the deficit for Surrey Junior Championship programme. Restricted funds hold a balance of £288,249 (2019: £254,480) at 30 September 2020 as set out in note 10, which relate to income received for projects that are to be delivered in 2020/2021.

Reserve policy and funding

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to increase the levels of Free Reserves to £375,830 at 30 September 2020 to meet any potential shortfalls over this period.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,167,710, of which £650,995 relates to Unrestricted funds. The charity is in a net current asset position of £828,792.

At the balance sheet date national 'lock-down' restrictions introduced by the Government were still in force. For the period that these or similar measures remain in place they will have an adverse impact on the activities of the Charity, primarily that events that promote community participation in cricket and other sports cannot be held. The financial implications of this are that the Charity will not generate course income, however it will not incur the associated expenditure of running these courses.

It is not possible to determine at this time how long such measures will remain in place. The Trustees have therefore evaluated the financial impact of various scenarios, and various mitigating actions that would be taken in each scenario, together with the Charity's available cash reserves. Mitigating actions do not include any steps which would restrict the ability of the Charity to resume normal operations once measures are lifted.

For the purposes of assessing the appropriateness of the going concern assumption in preparing these financial statements the Trustees have considered the scenario of a prolonged shut down of the Charity's activities such that no events are held for the period up to 12 months post signing of the Charity's accounts.

Taking into account the Charity's cash reserves and the low level of committed costs, the Trustees have a reasonable expectation that in this scenario the Charity will have adequate resources to meet its liabilities as they fall due, and accordingly that the going concern basis remains appropriate for the preparation of the financial statements.

Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:


S Dyson
Chairman of Trustees

Date: 3 February 2021

The Surrey Cricket Board

Trustees' responsibility statement for the year ended 30 September 2020

Trustees' responsibility statement

The Trustees (who are also directors of Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Surrey Cricket Board
Independent auditor's report
for the year ended 30 September 2020

Independent auditor's report to the members of the Surrey Cricket Board

Opinion

In our opinion the financial statements of Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities;
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the Trustees' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

The Surrey Cricket Board

Independent auditor's report (*continued*) for the year ended 30 September 2020

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; and
- the Trustees were not entitled to take advantage of the small companies' exemption in preparing the Trustees' report and from the requirement to prepare a strategic report.

We have nothing to report in respect of these matters.

The Surrey Cricket Board

**Independent auditor's report (continued)
for the year ended 30 September 2020**

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Andrew Halls FCA (Senior Statutory Auditor)
For and behalf of Deloitte LLP
Statutory Auditor
London, UK
3 February 2021

The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account)
for the year ended 30 September 2020

	Notes	Unrestricted Funds General Funds 2020 £	Designated Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Total Funds 2019 £
Income from						
Donations	2	539,929	-	282,599	822,528	975,876
Charitable activities	3	225,676	1,760	3,460	230,896	404,415
Total income		765,605	1,760	286,059	1,053,424	1,380,291
Expenditure On						
Raising funds		(220)	-	-	(220)	(17,926)
Charitable activities		(641,922)	(57,055)	(260,939)	(959,916)	(1,203,878)
Total expenditure	4	(642,142)	(57,055)	(260,939)	(960,136)	(1,221,804)
Net income/(expenditure) before transfers		123,463	(55,295)	25,120	93,288	158,487
Transfers between funds		(123,025)	114,376	8,649	-	-
Net movements in funds		438	59,081	33,769	93,288	158,487
Total funds brought forward at 1 October 2019		375,392	105,632	254,480	735,504	577,017
Total funds carried forward at 30 September 2020		375,830	164,713	288,249	828,792	735,504

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 13 to 25 form part of these financial statements.

The Surrey Cricket Board

Balance sheet
at 30 September 2020

	Notes	Unrestricted Funds General Funds 2020 £	Designated Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Total Funds 2019 £
Current assets						
Debtors	8	17,351	-	-	17,351	125,873
Cash at bank and in hand		650,995	228,466	288,249	1,167,710	929,595
		<u>668,346</u>	<u>228,466</u>	<u>288,249</u>	<u>1,185,061</u>	<u>1,055,468</u>
Creditors: amounts falling due within one year	9	(292,516)	(63,753)	-	(356,269)	(319,964)
Net current assets		<u>375,830</u>	<u>164,713</u>	<u>288,249</u>	<u>828,792</u>	<u>735,504</u>
Net assets		<u>375,830</u>	<u>164,713</u>	<u>288,249</u>	<u>828,792</u>	<u>735,504</u>
Total funds of the Charity:						
Total Charity funds	10, 11	<u>375,830</u>	<u>164,713</u>	<u>288,249</u>	<u>828,792</u>	<u>735,504</u>

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 3 February 2021. They were signed on its behalf by:


S Dyson
Chairman of Trustees

The notes on pages 13 to 25 form part of these financial statements.

The Surrey Cricket Board
Cash flow Statement
for the year ended 30 September 2020

	General funds £	Designated funds £	Restricted funds £	Total funds 2020 £	Total funds 2019 £
Net cash flows from operating activities	12 140,535	62,325	33,769	236,629	97,492
Cash flows from investing activities:					
Interest received	1,486	-	-	1,486	2,811
Net cash flows from investing activities	1,486	-	-	1,486	2,811
Net increase in cash and cash equivalents	142,021	62,325	33,769	238,115	100,303
Cash and cash equivalents at beginning of year	508,974	161,141	254,480	929,595	829,292
Cash and cash equivalents at the end of the year	650,995	228,466	288,249	1,167,710	929,595

Cash and cash equivalents are made up entirely of cash at bank and in hand with no other cash equivalents in the current or prior period.

The notes on pages 13 to 25 form part of these financial statements.

The Surrey Cricket Board

Notes forming part of the financial statements for the year ended 30 September 2020

1. COMPANY AND CHARITABLE STATUS

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 2 of these financial statements.

Basis of preparation

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,167,710, of which £650,995 relates to unrestricted funds. The charity is in a net current asset position of £828,792.

At the balance sheet date national 'lock-down' restrictions introduced by the Government were still in force. For the period that these or similar measures remain in place they will have an adverse impact on the activities of the Charity, primarily that events that promote community participation in cricket and other sports cannot be held. The financial implications of this are that the Charity will not generate course income, however it will not incur the associated expenditure of running these courses.

It is not possible to determine at this time how long such measures will remain in place. The Trustees have therefore evaluated the financial impact of various scenarios, and various mitigating actions that would be taken in each scenario, together with the Charity's available cash reserves. Mitigating actions do not include any steps which would restrict the ability of the Charity to resume normal operations once measures are lifted.

For the purposes of assessing the appropriateness of the going concern assumption in preparing these financial statements the Trustees have considered the scenario of a prolonged shut down of the Charity's activities such that no events are held for the period up to 12 months post signing of these Charity's accounts.

Taking into account the Charity's cash reserves and the low level of committed costs, the Trustees have a reasonable expectation that in this scenario the Charity will have adequate resources to meet its liabilities as they fall due, and accordingly that the going concern basis remains appropriate for the preparation of the financial statements.

Income

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

The value of donated goods and services is included in both grants receivable and in expenditure where these can reliably be measured.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.

Current asset investments

Investments are stated at market value at the balance sheet date. Gains and losses on disposal and revaluation of investments are credited or charged to the statement of financial activities.

Investment income

Investment income, including associated income tax recoveries, is recognised when receivable.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

1. COMPANY AND CHARITABLE STATUS (CONTINUED)

Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2. ANALYSIS OF INCOME FROM DONATIONS

	2020 £	2019 £
Donations	30,906	198,974
Grants	791,622	776,902
	<u>822,528</u>	<u>975,876</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

3. ANALYSIS OF INCOME FROM CHARITABLE ACTIVITIES

	2020 £	2019 £
Club Women's and Girls' cricket	4,714	32,107
Schools Programme	-	6,000
SCCC-ECB Central Contribution	31,678	34,851
Pride of Lion Courses	152,552	163,360
Coach Education	34,271	70,970
Fundraising	130	87,285
Club Workforce Support	4,091	9,842
Surrey Junior Championship	3,460	-
	<u>230,896</u>	<u>404,415</u>

4. ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Staff costs 2020 £	Direct costs 2020 £	Support costs 2020 £	Total 2020 £
Charitable expenditure:				
Grants awarded	-	32,744	-	32,744
Cost of raising funds	-	220	-	220
Club and school programmes	348,788	83,381	29,036	461,205
Education and training activities	370,780	64,132	31,055	465,967
Total	<u>719,568</u>	<u>180,477</u>	<u>60,091</u>	<u>960,136</u>

2019 Analysis of Expenditure Comparative

	Staff costs 2019 £	Direct costs 2019 £	Support costs 2019 £	Total 2019 £
Charitable expenditure:				
Grants awarded	-	52,088	-	52,088
Cost of raising funds	-	17,926	-	17,926
Club and school programmes	388,199	214,490	39,245	641,934
Education and training activities	366,090	101,650	42,116	509,856
Total	<u>754,289</u>	<u>386,154</u>	<u>81,361</u>	<u>1,221,804</u>

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

5. TOTAL GRANTS AWARDED

	2020 £	2019 £
ECB Top up grant	-	18,000
Merstham Cricket Club	-	2,000
The Surrey Slam	-	10,000
Hinchley Wood School	788	400
Byfleet NatWest Cricket Force	-	3,000
Leatherhead CC	-	10,000
East Molesey CC	-	3,000
Holly Lodge Primary School	-	2,312
Oakfield Junior School	-	1,188
Woodmansterne Primary School	-	1,188
Worplesdon & Burpham CC	-	1,000
Weybridge Vandal CC (Cancelled)	(544)	-
Camberley CC	7,500	-
Blackheath CC	10,000	-
Feltonfleet School	15,000	-
	<u>32,744</u>	<u>52,088</u>

The grant to Hinchley Wood School was to support the purchasing of Flick Pitch.

The grant to Camberley CC was to help fund the non-turf nets project.

The grant to Blackheath CC was to fund towards the pavilion extension and refurbishment of the project.

The grant to Feltonfleet School was to support the purchase of the new indoor nets and the upgrading of the lighting system to 1,500 lux.

No grants were made directly to individuals.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

6. AUDIT FEES

	2020 £	2019 £
Audit fees	<u>9,600</u>	<u>9,600</u>

Audit fees above represent the amount paid by the Charity.

7. STAFF COSTS AND TRUSTEES

	2020 £	2019 £
Staff costs are as follows:		
Wages and salaries	620,624	653,101
Social security costs	46,497	50,573
Pension costs	46,962	44,362
Other staff costs	5,485	6,254
	<u>719,568</u>	<u>754,290</u>

The average number of staff employed during the year was 39 (2019: 47).

During the year, there was a change in the Director of Development with the incumbent leaving employment with the Charity on 28 February 2020 with a replacement commencing on 22 June 2020. Overall emoluments fell between £50,000 and £59,000 (2019: one - £80,000 and £89,999). With the highest paid director being £34,445 (2019: £70,828) and pension contributions being £3,632 (2019: £8,415) were made to a money purchase scheme for this employee. This employee is the only key management personnel of the Charity and total emoluments aggregated to £59,400 (2019: £82,769).

No Trustee or person with a family or business connection with a Trustee received remuneration in the period, directly or indirectly, from the Charity. No Trustee received reimbursement for out of pocket expenses incurred during the period (2019: None), nor were any expenses paid by the Charity on their behalf (2019: none).

8. DEBTORS

	2020 £	2019 £
Trade debtors	8,230	71,566
Other debtors	1,778	6,575
Prepayments and accrued income	7,343	47,732
	<u>17,351</u>	<u>125,873</u>

All debtors relate to General funds and are recoverable within one year.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	General Funds 2020 £	Designated Funds 2020 £	Restricted Funds 2020 £	Total Funds 2020 £	Total Funds 2019 £
Trade creditors	13,586	-	-	13,586	47,575
Other creditors	21,633	-	-	21,633	44,524
Deferred income	243,261	-	-	243,261	154,677
Grants payable	-	63,753	-	63,753	60,509
Other tax and social security	14,036	-	-	14,036	12,679
	<u>292,516</u>	<u>63,753</u>	<u>-</u>	<u>356,269</u>	<u>319,964</u>

In the prior year, all trade creditors related to general funds with the exception of £60,509 of grants payable, which related to designated funds.

	Brought forward 2019 £	Recognised in year 2020 £	Additions in year 2020 £	Carried forward 2020 £
Deferred income				
Course income	<u>154,677</u>	<u>(154,677)</u>	<u>243,261</u>	<u>243,261</u>

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

10. Restricted funds

	At 1 October 2019 £	Income £	Expenditure £	Transfers £	At 30 September 2020 £
CtS School Core	400	65,337	(49,571)	-	16,166
ECB Coach Education Subsidies	72	-	900	-	972
Women & Girls Support- ECB Grant	6,882	190	(7,072)	-	-
Women & Girls Support- CTS Grant	3,958	-	(3,958)	-	-
CtS Street Core - Youth	17,512	62,306	(77,359)	-	2,459
CtS Street Core – Young Adult	2,435	32,906	(25,555)	-	9,786
Woking Bedser Scholarship	20,328	4,000	(1,575)	-	22,753
ECB South Asian Grant	9,482	17,590	(18,720)	-	8,352
ECB 'Unleashed'	-	-	-	-	-
Women & Girls Grant	1,312	3,996	(5,308)	-	-
ECB 'Unleashed' ASC Grant	4,765	6,927	(11,692)	-	-
ECB Women & Girls Strategic Income	-	56,548	(13,051)	-	43,497
Surrey Senior Cricketers Association	4,000	-	-	-	4,000
Community Hubs Peter Harrison Grant	1,969	6,500	(4,475)	-	3,994
ECB Kwik Cricket Grant	-	1,080	(1,080)	-	-
Community Hubs Chris Turpin Grant	5,993	-	(2,697)	-	3,296
Lambeth Disability Youth Grant	849	2,250	(1,594)	-	1,505
Lambeth Disability Adult Grant	415	-	(415)	-	-
Women & Girls Wembley Stadium Trust Grant	-	9,000	(3,808)	-	5,192
Youth Cricket Legacy Fund	152,000	-	-	-	152,000
Junior League Legacy- NEC	-	13,969	(150)	-	13,819
Surrey Junior Championship	22,108	3,460	(33,759)	8,649	458
Total restricted funds	254,480	286,059	(260,939)	8,649	288,249

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

ECB Coach Education funds are subsidies awarded to individuals to help pay towards training costs.

The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

The Women's and Girls' Support Grants from the ECB and Chance to Shine are directly linked to supporting the promotion and development of the women's and girls' game.

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

The Surrey Cricket Board

**Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)**

10. RESTRICTED FUNDS (CONTINUED)

The England & Wales Cricket Board South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

The Charity runs an enhanced programme in support of the development of the women's and girls' community programme which is part of ECB's new Cricket Unleashed strategy. Activities include coaching and the provision of indoor and outdoor competition programmes.

The Charity runs a new entry level programme for 5-8-year olds called All Stars Cricket, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

The England and Wales Cricket Board Women and Girls Strategic funding is to support specifically for workforce to deliver against the Transform Women's and Girls' Cricket stand of inspiring generations. The core funding plans for women's and girls' to support long term growth and sustainability of the cricket.

The Surrey Senior Cricketers Association provides playing opportunities for over 50 cricketers.

The Peter Harrison Foundation Grant funds a disability community hub in Guildford.

The ECB provide us with a Kwik Cricket grant to enable us to run softball cricket competitions for Primary School aged children.

The Chris Turpin Grant funds a disability community hub in Walton on Thames.

The Lambeth Disability Youth and Adult grant enabled us to run disability cricket activities specifically in Lambeth.

The Women's and Girls Wembley Stadium Trust Grant was given in support of a coaching programme for girls which ran in secondary schools.

The Youth Cricket Legacy Fund was given to the Surrey Cricket Foundation who were the beneficiaries of a legacy left in a will. It is intended to support the development of junior cricket in the County.

The Junior League Legacy NEC fund was given for future development projects within the junior structure.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

A comparative restricted funds note for the year ended 30 September 2019 is displayed in note 18.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

11. DESIGNATED FUNDS

	At 1 October 2019 £	Income £	Expenditure £	Transfers £	At 30 September 2020 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	12,368	-	(32,744)	114,376	94,000
Ken Barrington Fund	11,074	-	-	-	11,074
Disabilities Cricket	3,615	-	(3,615)	-	-
Surrey Cricket Groundsman's Association	16,986	1,760	(1,236)	-	17,510
Sports Fusion	5,000	-	-	-	5,000
Women's and Girls' Cricket	10,000	-	(10,000)	-	-
Special Projects Fund	20,000	-	-	-	20,000
University Programme	495	-	-	-	495
Secondary School Activities	13,528	-	(4,460)	-	9,068
Work Force Development	5,000	-	(5,000)	-	-
Total designated funds	105,632	1,760	(57,055)	114,376	164,713

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Disabilities Cricket fund supports the work of the Charity in its participation and performance programme for people with visual and aural impairment and physical and learning disabilities. The Disabilities Cricket fund supports the countywide disabilities programme ensuring the game is accessible by people who have a disability. The programme includes coaching and competitive opportunities for school and club participants as well as providing a performance pathway for the most talented players.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

The Women's and Girls' Cricket fund supports the countywide women's and girls' community cricket programme ensuring the game is accessible to female participants. The programme includes coaching and competitive opportunities for school and club participants. Surrey County Cricket club provide the performance pathway for the most talented players. This fund was created from the profits of a fundraising event and has been enhanced by the receipt of a grant.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

11. DESIGNATED FUNDS (CONTINUED)

The Special Projects Fund is used to provide grants to clubs and schools for capital and revenue programmes.

The University Programme fund supports the promotion and development of cricket provision in the colleges and universities of Surrey and Greater London.

The Secondary School programme fund will be utilised to provide coaching and competition opportunities in secondary schools targeting children aged between 11 and 16 years of age.

The Workforce Development fund enables us to provide a programme to improve the education and development our coaches, officials, groundsmen and volunteers.

A comparative designated fund note for the year ended 30 September 2019 is displayed in note 19.

12. RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS

	2020 £	2019 £
Net Income for the year	93,288	158,487
Adjustments for:		
Interest receivable	(1,486)	(2,811)
Operating cash flow before movement in working capital	91,802	155,676
Decrease/(increase) in debtors	108,522	(46,851)
Increase/(decrease) in creditors	36,305	(11,333)
Cash generated by operating activities	236,629	97,492

13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

14. Contingent liabilities

There were no contingent liabilities as of 30 of September 2020 (2019: none).

15. Capital commitments

The Charity had no capital commitments as of 30 of September 2020 (2019: none).

16. Related parties transactions

There are no related parties' transactions, which require disclosure.

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Notes	General Funds 2019 £	Designated Funds 2019 £	Restricted Funds 2019 £	Total Funds 2019 £
Income from					
Donations	2	331,660	15,000	629,216	975,876
Charitable activities	3	400,615	3,800	-	404,415
Total income		732,275	18,800	629,216	1,380,291
Expenditure on					
Raising funds		(17,926)	-	-	(17,926)
Charitable activities		(648,170)	(85,183)	(470,525)	(1,203,878)
Total expenditure		(666,096)	(85,183)	(470,525)	(1,221,804)
Net income/(expenditure)		66,179	(66,383)	158,691	158,487
Gains on investments		-	-	-	-
Net movements in funds		66,179	(66,383)	158,691	158,487
Total funds brought forward at 1 October 2018		309,213	172,015	95,789	577,017
Total funds carried forward at 30 September 2019		375,392	105,632	254,480	735,504

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

18. RESTRICTED FUNDS 2019 COMPARATIVE

	At 1 October 2018 £	Income £	Expenditure £	Transfers £	At 30 September 2019 £
CtS School Core	15,467	107,430	(122,497)	-	400
ECB Coach Education Subsidies	72	-	-	-	72
ECB Coach Education Grant	-	21,308	(21,308)	-	-
Women & Girls Support- ECB Grant	24,238	930	(18,286)	-	6,882
Women & Girls Support- CTS Grant	2,753	2,457	(1,251)	-	3,959
CtS Street Core - Youth	8,782	85,862	(77,133)	-	17,511
CtS Street Core - Young Adult	3,963	31,700	(33,228)	-	2,435
Woking Bedser Scholarship	22,655	3,500	(5,827)	-	20,328
ECB South Asian Grant	-	91,470	(81,988)	-	9,482
ECB 'Unleashed'					
Women & Girls Grant	1,312	23,000	(23,000)	-	1,312
ECB 'Unleashed' ASC Grant	4,130	48,500	(47,865)	-	4,765
Surrey Senior Cricketers Association	6,000	-	(2,000)	-	4,000
Community Hubs Peter Harrison Grant	819	6,500	(5,350)	-	1,969
ECB Kwik Cricket Grant	-	4,660	(4,660)	-	-
Community Hubs Chris Turpin Grant	5,153	7,500	(6,660)	-	5,993
Lambeth Disability Youth Grant	-	6,900	(6,051)	-	849
Lambeth Disability Adult Grant	445	-	(30)	-	415
Women & Girls Wembley Stadium Trust Grant	-	5,500	(5,500)	-	-
Youth Cricket Legacy Fund	-	182,000	-	(30,000)	152,000
Surrey Junior Championship	-	-	(7,891)	30,000	22,109
Total restricted funds	95,789	629,216	(470,525)	-	254,480

The Surrey Cricket Board

Notes forming part of the financial statements
for the year ended 30 September 2020 (continued)

19. DESIGNATED FUNDS 2019 COMPARATIVE

	At 1 October 2018 £	Income £	Expenditure £	Transfers £	At 30 September 2019 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	64,456	-	(52,088)	-	12,368
Ken Barrington Fund	11,074	-	-	-	11,074
Disabilities Cricket	8,615	-	(5,000)	-	3,615
Surrey Cricket Groundsman's Association	14,632	3,800	(1,446)	-	16,986
Sports Fusion	5,000	-	-	-	5,000
Women's and Girls' Cricket	20,000	-	(10,000)	-	10,000
Special Projects Fund	20,000	-	-	-	20,000
University Programme	7,629	-	(7,135)	-	494
Secondary School Activities	8,042	15,000	(9,514)	-	13,528
Work Force Development	5,000	-	-	-	5,000
Total designated funds	172,015	18,800	(85,183)	-	105,632