

Company Registration Number: 5772054  
Charity Registration Number: 1118157

**Auckland Youth and Community Centre Limited**  
**Financial Statements**  
**For the Year Ending**  
**31 March 2022**



**Bringing Communities Together**



**JANE ASCROFT ACCOUNTANCY LIMITED**

Chartered Accountants  
Enterprise House  
Harmire Enterprise Park  
Barnard Castle  
County Durham  
DL12 8XT

# **Auckland Youth and Community Centre Limited**

## **Financial Statements**

**Year Ended 31 March 2022**

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# **Auckland Youth and Community Centre Limited**

## **Trustees' Annual Report (Incorporating the Director's Report)**

**Year Ended 31 March 2022**

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 March 2022.

### **1.0 - Objectives and Activities**

1.1 The objectives for which the charity is established are:-

- 1) To maintain and manage the building in furtherance of the objectives;
- 2) To promote the benefit of the inhabitants of Bishop Auckland, primarily residents of Woodhouse Close Estate without distinction of sex, sexual orientation, race or of political, religious or other opinions, by associating together the said inhabitants and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interest of social welfare, with the objective of improving the conditions of life for the said inhabitants, and 3) To promote such other charitable purposes as may from time to time be determined.

1.2 The Centre aims to:-

- 1) Improve the conditions of life for the inhabitants of Woodhouse Close Estate and the surrounding area.
- 2) Seek funding to maintain staff to develop the centre and its objectives.
- 3) Initiate activities and facilities to meet the needs of the Centre's users and the wider community.
- 4) Work in partnership with other agencies, groups and organisations to further the aims.
- 5) Encourage participation from members of the community to become actively involved in the management and the running of the Centre.
- 6) Promote the benefit of the community of Woodhouse Close residents by associating together volunteers and organisations in a common effort to improve the quality.

# **Auckland Youth and Community Centre Limited**

## **Trustees' Annual Report (Incorporating the Director's Report) (continued)**

**Year Ended 31 March 2022**

### **2.0 - Achievements and Performance**

**2.1** Like the previous financial year, 2021-22 has proved to be a challenge for the Board of Trustees. The continuation of Covid-19 restrictions meant that service delivery was limited at times.. However we continued to be creative in both service development and delivery. Consequently, the Trustees were able to gradually increase the services on offer and by the end of the financial year were almost back to pre-pandemic levels.

### **2.2 Activity Programme**

Services in the Centre, on the Woodhouse Close Estate and in the wider Bishop Auckland area continue to be delivered by qualified and committed staff employed by Auckland Youth and Community Centre Limited. The main activities during the reporting period were as follows:

### **2.3 Delivery Team Activities**

(Information provided David McCreedy, Delivery Manager)

### **2.4 National Lottery Community Fund (NLCF) - Widening Horizons Project**

Throughout this year at Auckland Youth and Community Centre Limited (AYCC), our Delivery Team continued to respond swiftly and successfully to the Covid-19 pandemic. AYCC's response came out of long lasting, well established and trusted relationships on Woodhouse Close Estate, and this was mainly supported by the funding provided by the NLCF through our Widening Horizons Project. It was highly effective because it focused on need and was agile and flexible. AYCC shared intelligence and best practice openly - ensuring local partners were well informed - and this enabled good connections with county wide support structures including, for example, Wellbeing for Life.

During the last year there were several factors which enabled us all to be effective in supporting the local community through the NLCF-funded Widening Horizons Project:

- We know our community and were focused on need, using individuals' and communities' strengths to offer a flexible response to needs.
- We provided relationship-based support around emotional resilience, combating loneliness and reassuring people proved to be hugely critical.
- By having a clear focus partners worked together effectively. We shared intelligence and information (GDPR compliant) to develop our approach on Woodhouse Close.
- Facilitation and leadership from AYCC enabled people, organisations and projects to come together. We developed effective routes to gathering information, by for example engaging with countywide services.
- We supported people who were vulnerable for economic and social reasons, intensified by Covid-19, linking with all of Durham County Council's departmental areas of responsibility, for example.
- Our response was swift and flexible, and we were able to point quickly to street level, community services and offer sessions to support local residents.

AYCC watched with the rest of the country as the Covid-19 pandemic continued into another year. Thinking about our plans, we wondered how to keep services going; we had planned for some aspects but, in many ways, we were well prepared for what followed, thanks to our experience of the previous year. We knew there would be a need for communities to step up as statutory services couldn't provide for everyone in the area. We were immediately thinking about who were the most vulnerable people that needed to be supported and how - through our NLCF funded project - we could support them.

AYCC springs from, and is deeply embedded within, Woodhouse Close Estate. We have long-lasting and trusted relationships. It is this, and our focus on meeting people's needs, which has enabled us to identify and meet emerging needs, gather and share intelligence, identify cold spots on the estate, and use our experience to identify solutions that will stick and make a difference to the residents of Woodhouse Close.



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### **Year Ended 31 March 2022**

The support we have provided to keep people safe and well - and prevent problems getting worse - is crucial. This is down to the availability of NLCF funding through our Widening Horizons Project. As a community, we will rely on this support increasingly as the long-term impact of the pandemic is felt - economically and socially, as well as in relation to health and infection rates. AYCC have made sure people are supported locally, and that they have somewhere to go to ask for help when they need it. We have offered emotional support and wellbeing checks, and have reduced loneliness, as well as practical support including "how to shop online" and "things to do".

Informal groups formed rapidly at AYCC, and we started offering support such as running errands, neighbourliness, and other reactive help for people on Woodhouse Close. We have supported these groups to operate safely and increase their impact by providing guidance and resources through our workers, as well as an escalation route for needs we could not meet, for example where referrals were made into Durham County Council support services. While many residents living on Woodhouse Close may have been able to alter working and lifestyle patterns to adapt to the changes brought about due to lockdown, the pandemic has shone a light on a significant number of residents who find themselves in perilous positions and for whom lockdown has brought major tests, even leading to crisis.

Although many of these residents are known to agencies, a significant proportion of those who have accessed support through the Covid-19 crisis are in vulnerable situations but nevertheless fall below the radar of traditional services. Evidence collected during the last year identified at least three categories of resident requiring our support:

- Residents already known to agencies or services - including those on government shielded lists, existing social care and housing support lists, and those already in contact with voluntary organisations.
- Residents with vulnerabilities that lie under the radar - those without recourse to public funds and not registered as such, those beneath thresholds or out of touch with formal support services.
- Residents on the cusp of coping, many of them thrown into crisis through the early impacts of lockdown through the loss of insecure employment, for example, or personal struggles with health, housing or hardship.

Through the Widening Horizons Project, we have built a far more detailed picture of the challenges faced by residents on the estate than we had previously. Now that a clear light has been shone on the challenges facing these residents, and support services have been organised to offer practical support during the pandemic, it is critical that attention does not simply shift away or disappear as the immediate crisis recedes. Many of these residents will require longer-term support, including complex support, while others in less critical situations may be prevented from getting into further difficulties if given the appropriate opportunities at the stage at which they need it.

Just like last year, local residents' involvement in - and co-design of - our programmes and services has been integral; developed with the support of residents very much living with the pandemic. Regular contact was made with local people, to make sure the services we were delivering were indeed the services they needed. Local families need to feel empowered to take ownership of their projects; this will continue with the support of our staff.

Notwithstanding the huge economic, social and human costs of the pandemic, it has created openings for service user led services, projects and programmes. For example, it has helped us to highlight the value and potential contribution of local residents. The "permission to ask for and give help" that Covid-19 provided gives some insights into how wellbeing can be supported within communities by local residents. It has given people across Woodhouse Close opportunities to step up and develop leadership skills and experience and encouraged community action. This provides a basis for strengthening both future crisis responses and also long-term community development.

In total, we supported over 400 people through the Widening Horizons Project, with around 1800 accessing some level of support. While statistical information is important for aims and objectives, we felt that, as in the previous year, it was more important to use the project to work with as many children, young people and families as we possibly could, and to manage their safe passage through

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**Year Ended 31 March 2022**

the pandemic. Through the project's Crisis Intervention element, we had contact with 615 cases, with 902 adults and 498 children being supported. Covid-19 motivated many local residents into action. It gave some a real clarity of purpose to become involved, particularly in the Widening Horizons Project. Given the pandemic's un-precedented nature and speed, effective leadership on the estate was crucial. In response, we worked with partners and residents to nurture the strength of pre-existing relationships established over the 58 years of our existence, to add structure to the project and re-purpose where needed. This proved to be a key determinant of the effectiveness of our response to the pandemic; everyone working together. As well as people, we needed key local organisations to work with us, and for this we are grateful to many; especially Durham County Council, Woodhouse Close Church Community Centre and the Gaunless Gateway Big Local Partnership. With their help, and that of many others, we have established a truly comprehensive network of established projects to support local people.

In addition, a new wave of residents have responded to the pandemic by offering support locally; whether through traditional volunteering routes or by establishing street-based support groups, community and residents' groups have stepped forward to help those particularly in need. In many ways, we have achieved more together in the past two years than we have in recent decades. Now, we can build on the successes of this partnership working to lay a long-lasting legacy for Woodhouse Close residents.

There are, nevertheless, considerable challenges that AYCC and others will continue to face through the next phase of the pandemic. The current pandemic has revealed, rather than caused, a food insecurity crisis and it has thrown a light on the significant number of residents on the estate who are facing underlying difficulties with debt, housing, health, employment or other aspects of daily life but may not be in receipt of benefits, social care packages or other formal offers of social support.

Partners on Woodhouse Close are working at capacity, however, and we now need clear recommendations that sustain and build on the progress of recent months, in order to make the most of the resources we have. Collectively, we need to harness the power of our community to make a long-lasting impact in tackling the underlying issues, exacerbated by the pandemic, which have cast so many residents into a very precarious position. What specific challenges has AYCC faced? We have seen a four-way impact on capacity:

- Supporting people one-to-one rather than in groups is more resource intensive. Supporting the same number of people effectively takes more time and "staff power".
- Capacity was reduced as staff / volunteers shielded, isolated or were off sick. Those working were doing so remotely, often from home, adapting to new ways of working.
- Unrestricted income dropped significantly, particularly donations and commercial income (for example from room hire), which greatly limited our flexibility with budgets.
- Demand increased, as referrals from services increased, in addition to the existing demand from local residents. People who had been independent for a number of years returned to us for help, as the stress of the crisis began to affect them deeply.

Whilst AYCC is the foundation that underpins support to keep many people on Woodhouse Close safe and well, we face significant threats which we need to find a way to manage. The way in which we have achieved this, despite increased demand and loss of some income streams, is a testament to our resilience and strength, but the impact in the medium and long term is likely to be considerable. We do expect need and demand to rise further. In other words, we are far from the social and economic peak of the crisis.

Looking ahead, the scale of the forecast economic recession will impact everyone, in particular local residents; as always, it will impact the poorest and more vulnerable the most.

Over the past two years, AYCC has provided necessary support to some of the most vulnerable people in County Durham. We have designed and improved our approach in response to intelligence

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and information gathered, listened to local people and reacted well. Nobody asked for - or authorised - this response; it happened because at the heart of AYCC is our mission to support people when they need it.

The work which, through its funding, the NLCF has enabled AYCC to perform demonstrates the importance of local voluntary organisations - the strength of character and expertise to find out what is needed, and respond to it, when and where this is needed. It shows the importance of acknowledging and using these skills and characteristics. There is an opportunity for this important response to be just the start. The level of compassion and empathy that exists on Woodhouse Close - and how people have been obliged to help others - is remarkable. The impact of this community resilience and these bonds going forward has yet to be discovered. It is imperative that this is done, in order to ensure that our achievements are preserved and built upon as we move forward as a community.

A clear feature of the last two years has been the upsurge of local residents stepping forward to offer time and resources to help. It is also important to note that the activity reviewed here does not paint a full picture of support that has been offered within Woodhouse Close during lockdown; only that which has been filtered through AYCC and its partners. Without NLCF support, we wonder who would have taken the lead in pulling together services and projects to support local residents.

Many residents, local groups and networks have been assisted, or offered help, through Widening Horizons. It is critical to the longer-term health of the estate that the community spirit that has emerged through Covid-19 is supported to prosper over the longer-term.

We hope the following case study gives a small taste of the impact of the work we perform to help our community - and in particular through the Widening Horizons Project:

"I am writing to express my gratitude and appreciation for the work of the staff in having a key role in supporting my sister. The group has had a transformative effect on her in many ways. When she joined the group, she was initially very nervous and anxious as she has always struggled in new social situations. Since that very first session she has grown and blossomed as a unique woman under the care and support of the staff. The group has helped her to explore her principles, values and opinions. It has given her a forum to express these.

She feels safe and supported in the group and this has helped her to find her voice and to feel confident. As a family, we have seen and felt the impact first hand. As a sister of a visually impaired sibling, it is difficult to find activities outside of the sensory supported groups where I can be sure my sister is safe.

It is difficult to balance her need for independence with the need to be sure she is protected and safe. This has had a huge impact on my confidence and has helped me to step back - something I did not expect to gain from her attending this group, but something I am especially grateful for.

The variety of activities have stretched her, and she has achieved so much personally. She has taken part in new and exciting ventures which have supported her to have the confidence to try new things. This has impacted on her skills development and helped her to continue this in her personal and social life. Throughout lockdown the group maintained contact and she was given support sessions, and this acted as a strong focus to support the enormous impact of not being in contact with others.

My sister has previously had some very serious issues with low confidence and struggled to speak out about this. I am certain that the support given in this group has helped her to identify and to speak up about what is ok and what is not and given her the tools to cope with many of the difficult situations she has had to face. She is much more confident and assertive, and I am certain that this is a direct result of the commitment and dedication of the staff. The non-judgemental and safe environment that the group creates is where she has been able to find this.

I cannot thank the staff enough for the positive impact they have had on her and the difference their support has made to both her and our family. My heartfelt thanks to you all."

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## **Trustees' Annual Report (Incorporating the Director's Report) (continued)**

**Year Ended 31 March 2022**

### **2.5 Challenge and Support Project (CSP), funded through NCLF (Widening Horizons Project)**

The Challenge and Support Project (CSP) aims to address and change the behaviour of families who live on the estate with children and young people involved in anti-social behaviour through lockdown. The CSP helped local families achieve a level of stability, prevent crisis situations and improve opportunities for young people by signposting them onto other elements of the Widening Horizons Project. We provided holistic family approaches to sessions, which allowed us to provide intensive support.

We supported young people with emotional wellbeing and mental health sessions. We know young people suffered due to limited personal or outdoor spaces; creating challenging, fraught situations which may have a detrimental impact of their emotional wellbeing, mental and physical health. Working closely with them, we understand that digital exclusion is a key issue for young people on the estate. The pandemic created challenges for young people and their families to afford and/or access the basics including food and hygiene products. The CSP developed drop-in sessions where donations of these could be collected.

During lockdown, there has been increased focus on digital access as a basic, fundamental need. For many young people, lack of access to technology, data and connectivity has caused barriers to their opportunities to learn, access support, connect and socialise. We responded with support sessions, and by loaning them laptops with internet connections.

### **2.6 Crisis Intervention Project, funded through NCLF (Widening Horizons Project)**

Support for local residents, their families and their care-givers is an essential part of AYCC's comprehensive response to the pandemic. During times of isolation and quarantine, local people need safe access to nutritious food, basic supplies, money and medicine to support their physical health and social care. Dissemination of accurate information is critical to ensuring that older people have clear messages and resources on how to stay physically and mentally healthy during the pandemic - and what to do if they should fall ill. Working very hard in partnership with Woodhouse Close Church Community Centre, we have ensured that the Crisis Intervention element of the Widening Horizons Project has had a staggering impact upon the help we have been able to give Woodhouse Close residents.

### **2.7 Buttons - Disability Project**

The project continued to work with those with varying disabilities who have been extremely affected by Covid-19. Young people with disabilities have been differentially affected by the pandemic because of three factors: the increased risk of poor outcomes from the disease itself; reduced access to routine health care and rehabilitation; and the adverse social impacts of not being able to interact with others. This project has allowed our staff to work with those who attend, enabling them to have some sort of normality.

### **2.8 Detached Youth Work Project**

The Detached Youth Work team has adapted and refined its approach to maximise the benefit of this project through the pandemic. Such refinements have included: (1) building a trusting relationship with young people, based on taking their views of what they need as their starting point, and then helping them recognise other areas for change; (2) helping them understand how they can benefit from support, and then motivating and working alongside them to make changes; (3) Focusing on the positives and countering young people's expectations that they will be criticised.



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## **Trustees' Annual Report (Incorporating the Director's Report) (continued)**

**Year Ended 31 March 2022**

### **2.9 After School Club**

The project continued to work with the estate's 4-11-year-olds. Staff developed additional wellbeing sessions after the realisation that the pandemic is having a massive effect on their personal development. The project looked to improve the knowledge, attitudes and behaviour of children around health and wellbeing following the pandemic by creating fun and exciting sport sessions in which they may participate. We continued to look to: (1) reduce the number of children with health problems who experience the negative impact of stigma and discrimination; (2) improve the confidence and ability to speak openly about their health problems or issues in a safe and supported environment.

### **2.10 Fun and Food Projects**

Despite local issues regarding Covid-19, we still managed to provide 3203 food packs and 1349 activity packs over the past year, with additional support for local families including referrals into other services we provide. Our meals provided fresh food and had a balance. These projects are vital to our local families, helping in particular to combat 'holiday hunger'.

### **2.11 North East Youth Alliance - The South Durham Youth Offer**

Young people will be disproportionately impacted by the effects of Covid-19. We believe that the youth sector has a key role to play in supporting them, helping them to understand and manage their own way through the myriad of challenges they will face. The issues they face are complex ones and require complex solutions; solutions that can't just rely on the same old approach. If we are going to tackle (effectively) the wide range of issues our young people face, we need to have more collaborative solutions and approaches, aimed at the root causes. Often, "solutions" focus on the challenges' symptoms rather than their causes; a reactive approach rather than a preventative one. Young people are often missed out, or excluded, from being involved in designing, deciding and evaluating these solutions.

Through the South Durham Youth Offer (Bishop Auckland and Shildon area), we are working collaboratively with other organisations to develop partnerships, share resources, funding and where the workforce can be shared to support young people in particular areas. AYCC have recently secured funding through SCYPAN to deliver the Shildon Youth Offer.

### **2.12 The Big Purple Play Bus (TBPPB), supported by the Gaunless Gateway (GGBLP)**

TBPPB didn't have the best year due to a number of issues. Lockdowns and additional government restrictions didn't allow for the bus to be used to its full potential. Business development was undertaken with the Sunderland Business Innovation Centre (BIC), with their "Celebration Space Exploration" report outlining ways to take TBPPB further into the hospitality and events sector. Whilst Covid-19 took its toll on the hospitality sector, making celebrations of all types a distant memory for almost two years, some new research predicts a sharp recovery in the coming months as people crave a return to normality and rekindle family and friendship connections. Working with the GGBLP and Sunderland BIC, we will look at opportunities to capitalise on this movement in the coming months and years.

### **2.13 West Auckland Youth Initiative**

The West Auckland Youth Initiative is a partnership which is continuing to grow and develop youth services in West Auckland. Key partners are the Gaunless Gateway Big Local Partnership, West Auckland Parish Council and Streetgames. Workers have held open days and sessions over the last year. This project started slowly, affected badly by interruptions and restrictions from the pandemic. Support is now growing as it gains momentum.

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## **Trustees' Annual Report (Incorporating the Director's Report) (continued)**

**Year Ended 31 March 2022**

### **3.0 Business Development**

(Information provided John Wiseman, Business Development Manager)

#### **3.1 Introduction and overview**

Following our outstanding year in 2020-21, when mere survival would have been a great achievement, 2021-22 has been equally successful. It has also been very much a year of 'transition'. Two transitions stand out:

- From the 'old' normal pre-pandemic to the 'new' normal (like many community and voluntary organisations up and down the country, we are still working this out).
- From an organisation focused on survival through the pandemic to one which is looking ahead with renewed confidence and planning for long-term sustainability.

Putting these two together has driven the thinking of our business development function this year. We are looking ahead with confidence once more whilst sobered by, and very much learning the lessons from, Covid-19. You may wish to consider this a balance between survival and progression; we think we have found the right balance.

Before continuing, it is appropriate to pause here to appreciate the hard work and commitment of our staff and volunteers - and many more individuals, groups and partner organisations - all of whom have pulled together to get us to this point. Thanks go to all.

#### **3.2 Facts and figures**

This year, we have seen a slight drop in our income, to £413,455. Our expenditure, meanwhile, increased to £418,317, resulting in a very slight operating loss (£4,862). Given our outstandingly successful 2020-21 - as mentioned above - this came as no surprise. In fact, it was a much smaller loss than we had been anticipating; remember we made a huge operating profit of £88,468 twelve months ago.

The many reasons for the slight deficit include the reality that many of the projects for which we received up-front funding in 2020-21 were actually delivered in 2021-22, thereby incurring additional cost this year as opposed to last. Meanwhile, the many reasons for the deficit being smaller than many predicted include another year's prudent financial management, reflecting the overall good governance of the organisation. Examples include:

- another year of keeping a remarkably close eye on day-to-day running costs and review of long-term contracts (utilities, supplies etc.);
- regular monitoring through day-to-day grant / project management, weekly reviews and monthly meetings of the Finance Monitoring Group (FMG), with clear reporting into the Board of Trustees, which also meets monthly; the Treasurer sits on both.

Once again, we are reporting a perfectly acceptable Centre reserves figure of £23,740. This is broadly similar to last year and within our optimal range of 3-6 months' running costs (this range has been adjusted slightly this year, to £20-40k). This ongoing management of Centre reserves - maintaining them comfortably with the optimal window - will help us to maintain our financial stability and also to achieve our ultimate goal of long-term sustainability.

#### **3.3 Healthy progress**

Using the above section as a 'health check' of the organisation, it offers substantial proof of continuing high productivity. In turn, this is helping to underpin the ongoing success of our plan for longer term sustainable business development.

#### **3.4 Staff updates**

Our small business development team has continued to grow slowly. This year, the Business Development Manager, Centre Administration Worker and Centre Cleaner were joined by a Business Development and Marketing Co-ordinator and Kick Start Marketing Trainee; both new appointments in autumn 2021. As outlined in Section 3.8, both have made a fantastic start. We continue to work hard to secure the funding to continue these posts when the current funding for them runs out in summer

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2022. Additionally, we enjoyed the support of two new Marketing Interns this summer, thanks to our excellent, ongoing partnership with Durham University and - through them - funding from Santander for the interns' salaries. More detail about our summer 2021 internships is provided in Section 3.7 (final bullet point).

### **3.5 Making the most of change**

Above everything, Covid-19 appears to have taught us all that, whatever we are doing, our health and wellbeing should be paramount. Without these, we are ill-equipped to function, to be productive, or to help others (all to the best of our ability). Looking back to the lockdowns, for example, many of us realised that we are able to adapt more easily than we thought. In terms of AYCC, this adaptability and flexibility has impacted positively upon the ability of staff to achieve the 'balance' mentioned earlier. As early as Lockdown 1, for example, a small number of workers continued to work their usual hours safely and productively from home, keeping things going ready for a successfully planned and adequately financed reopening; this was phased initially, leading to a full re-opening in mid-2021.

As a learning organisation, one of the lessons learned is that remote working can work really well for some functions, including the behind-the-scenes tasks which may be loosely termed 'business development'. The best example is an increase in the success rate in 'significant' funding applications, most notably £180k secured this financial year from the Henry Smith Charity; to be spent on core costs in a planned manner over the next three financial years. However, we do recognise that remote working does impact on our ability to meet face to face with our funders and potential funders and partners. It also limits our opportunity to network with people and organisations who can potentially help us to grow the business.

This approach will also help us with the careful planning required to deliver a successful new application to the National Lottery Community Fund (NLCF) which we hope to submit over the summer and, all being well, secure towards the end of 2022. This would follow the end of the three-year NCLF grant currently supporting our Widening Horizons Project.

Good productivity has also been evidenced by the commitment to focus more closely upon a phased plan to recruit, train and develop new staff in key business development and marketing roles; many of these are carried out behind the scenes but all are critical to the current and future needs of the organisation.

Even for short term placements, it has been important to set aside the time to enable them to learn, develop and grow. The trick has been to get the right balance between remote working and the time they need to learn on-the-ground, for example working alongside peers to understand the day-to-day nature of AYCC's work as well as its underlying ethos. So, newly trained staff are hitting the ground running with the confidence and ability to offer support to other functions of the organisation too e.g. delivery of clubs, sessions, events and open days.

### **3.6 Business Plan**

Another significant business development this year has been the establishment of a new strategic Business Plan (2022-25) for the whole organisation. This will be put into full operation in the summer of 2022. The action plan which underpins our business planning process will continue to be used, effectively on a weekly or monthly basis; although it has also been reviewed for accuracy and to ensure its consistency with the new Business Plan. With substantial support from Raphaela, our volunteer with expert knowledge in this field, a number of workshops and planning sessions were held throughout 2021-22.

In a board meeting towards the end of this financial year, the progress made by all was noted and appreciated by the Trustees, with future actions agreed, as follows:

1. Noted the contents of the presentation given by Raphaela, Deepak and John, the material from which will be used extensively in the final report, see Point 4. The material includes some of the initial / early pieces of work undertaken in a series of focused, collaborative workshops (these pieces of work included a new SWOT analysis).

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## **Trustees' Annual Report (Incorporating the Director's Report) (continued)**

### **Year Ended 31 March 2022**

2. Approve the final content of the MOST analysis (Mission, Objectives, Strategy, Tactics), derived following recent workshops and board meetings, specifically: mission remains as in the old business plan (as previously agreed); three new objectives; one major strategy for each objective; and a series of tactics which will help to deliver the above.

3. Approve the new set of tactics mentioned above; these were derived from a review of the previous business plan and the new analysis (SWOT, MOST, Balanced Scorecard).

4. Agree plans for the next financial year, broken down into three steps:

Step 1: Spring/summer 2022: Raphaela, Deepak and John leading on preparation of the formal 2022-25 Business Plan 'glossy' documentation, based upon the above material.

Step 2: Summer/autumn 2022: Review of milestones, discussion and feedback in monthly managers' meetings.

Step 3: Autumn 2022: Presentation of final report to Trustees and final sign-off.

### **3.7 Partnerships**

This year, once again, our business would not have been able to develop and grow without the fantastic support of so many partners. Whilst these are too numerous to mention, it may be helpful here to reflect on four key areas:

- All of our funders who have supported us this year, in particular the Henry Smith Charity and the National Lottery Community Fund (both mentioned above).
- Funders such as Virgin Money Foundation (VMF) who provide us with support 'beyond the grant'. In the case of VMF, this has included (1) a free one-year subscription to Locality; (2) membership of a professionally-facilitated group of peer organisations also benefiting from the VMF Community Anchors' Fund.
- These two additional benefits of the VMF's "beyond the grant" commitment are proving to be very productive in AYCC's business development and future organisational planning.
- Gaunless Gateway Big Local Partnership (GGBLP), with whom we work very closely on many levels including project delivery, most notably the Big Purple Play Bus and our provision of a management service to support the GGBLP staff team.

This summer, our excellent partnership with the world-renowned (and very local) Durham University delivered once again; providing us with two excellent under-graduate Marketing Interns to continue the ground-breaking work of their predecessor, which started in 2020. During their short time with us this summer, they delivered various projects to help AYCC to promote our work through all possible media channels (traditional and new), whilst developing systems and processes "behind the scenes" to help us to deliver our communications, marketing and income generation strategies, both in the short and longer term. The standard of their work was again extremely high, partly due to the selection of two outstanding students following another extremely competitive process. With many students interviewed - and time spent by AYCC managers and trustees on good quality feedback for any candidate requesting it - we supported a number of local young people by, for example, giving them some useful experience and advice for their imminent job searches and future careers; not just the two who secured the opportunity to work with us.

### **3.8 Better Connected Project**

As explained above, 2021-22 ended with the fantastic news of a new three-year grant of £180k from the Henry Smith Charity, secured towards core costs for 2022-25. News of this award marked the culmination of over six months' hard work on our multi-stage application, over the second half of the financial year. Despite the size of this award (second only to the Lottery grants secured in 2016 and 2019), it is not our only current support from the Henry Smith Charity. In addition to the many projects delivered in 2021-22, described in Section 2, we have been delivering a new digital inclusion project with a separate grant (£68,200) from the Henry Smith Charity. Shaped with local people in response to Covid-19, the Better Connected Project provided a range of online support services and remote or in-person IT training sessions for disadvantaged local individuals, particularly those impacted by Covid-19.



# **Auckland Youth and Community Centre Limited**

## **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

### **Year Ended 31 March 2022**

Supported by the Business Development Manager - and working alongside Delivery Team staff - our new Business Development and Marketing Co-ordinator and Kick Start Marketing Trainee have worked hard on this project since the autumn, specifically:

- Helping colleagues to plan and deliver new sessions to help people to learn new IT skills - to become more financially resilient, find or retain work, or master a new hobby.
- Creating and displaying - or posting on social media - new communications and marketing material to reach and inform as many people as possible about the project.
- Setting up and managing new IT systems to enable the delivery of 'hybrid' sessions, giving people the choice of attending the sessions either in-person or remotely.
- Establishing and monitoring the necessary systems and protocols to ensure compliance with safeguarding and GDPR requirements.
- Working with GGBLP staff (see previous page) to recruit and work with volunteers to help with project delivery.

Shaped in consultation with the residents of Woodhouse Close Estate, we believe that, by helping them to connect with on-hand support mechanisms - and with each other - as the title suggests, the Better Connected Project will build people's resilience. Looking ahead, it will also help to develop and sustain our community's longer-term recovery from Covid-19.

### **3.9 Strategic financial planning**

Significant progress has once again been made in our financial planning in 2021-22. As we did in the last annual report, we hope that the worst of Covid-19 is behind us. This time, however, we are more confident that we can use the experiences, good and bad, of the past two years to focus on making our strategies more robust; ensuring that AYCC is better future-proofed, more sustainable and more secure. If we keep going as we are, we will achieve this.

Other specific examples of consolidation and planning for the way forward include:

- Implementation of AYCC's new Business Plan (2022-25), as discussed in Section 3.6, together with further review and development of associated plans e.g. finance (and income generation), project delivery, marketing and communications.
- Continuing to hone our business development models. This will involve working with increasing numbers of partners from the voluntary, statutory and business communities.
- Securing the significant grants required to continue and develop our key delivery projects and generate funds to cover all necessary running costs, over and above those secured.
- Greater emphasis on diversifying income streams.
- More focus on increasing unrestricted funds e.g. larger scale fundraising including planning and delivery of corporate events (jointly with other local partners).
- Continued emphasis upon marketing and promotion, with the help of newly trained staff and intention to employ more interns, if possible, and recruit more volunteers.
- Review of viable medium to long term options for the future of the 30-year-old Big Purple Play Bus, including further work on a feasibility study and the relevant cost-benefit analysis for each option considered.
- Applying to Durham University Business School's MBA Consultancy Pathway scheme to engage with a new team of international students to help us with future planning; sadly, we missed out on this opportunity in 2021, due to Covid recovery and increased competition.
- Renewed attention to recruitment and retention of volunteers, including the appointment of a Volunteer Co-ordinator; funds are secured for a new full-time post, initially for one year.
- Further (ongoing) work with local institutions and research groups to explore the true extent of the benefits of our work upon our local communities, such as:
  - Developing further our high-quality monitoring, evaluation and reporting methods (including comprehensive reports to funders);
  - Considering new ways to show longer-term outcomes and impacts of our work;
  - Understanding the concept of 'social value', by evaluating the 'real' qualitative and quantitative socio-economic value added to local communities by the work we do;
  - Quality assurance, including review of the quality and effectiveness of our work.

# **Auckland Youth and Community Centre Limited**

## **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year Ended 31 March 2022**

### **3.10 Strategic Financial Way Forward**

During the financial year, a thorough review of the 2019-22 Business Plan took place. This process allowed the Board of Trustees to carry out a SWOT analysis and refine its priorities for the new Business Plan (2022-25) which will be produced during 2022.

Financial management remains a key objective for the Board of Trustees. As noted in Section 3, the Trustees - with the invaluable support of staff - are working vigorously to:

- Continue to review all contracts and costs associated with the running of the Centre.
- Increase the levels of unrestricted funding through increased fundraising e.g. raffles, bag packing, race nights and family fun events. A good start was made during 2021-22, but bigger and better activities are planned for 2022-23.
- Further develop and refine the Centre's financial management and marketing strategies, which in turn will impact on our potential income.
- Ensure staff and trustees' ongoing support for the Finance Monitoring Group, meeting and reporting to the Board of Trustees monthly and following up on actions.

Partnership working continues to evolve and, in turn, helps to support our plans for income generation. Once again it is particularly pleasing to report the continued growth in the number of partners with whom we are currently working.

### **3.11 Building Fabric**

The building has been maintained over the past 12 months, to ensure it meets all statutory and health and safety requirements. The building is also cleaned five days every week.

Long-term, our goal of a major, whole-Centre refurbishment remains. Meanwhile, we have continued to identify works to improve the facilities throughout and comply with health and safety requirements. Key features of the building works carried out during the financial year have included decoration of the building, completing the LED lighting and movement detection and - last but by no means least - replacement of the sports hall boilers.

# **Auckland Youth and Community Centre Limited**

## **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year Ended 31 March 2022**

### **3.12 Acknowledgements**

Over the past 12 months, the Board of Trustees has continued to remain steadfast in understanding its roles and responsibilities including its strategic direction.

The Board of Trustees also very much appreciates the hard work and dedication shown by all of its paid staff and volunteers in our delivery team. The team is ably managed by David McCreedy and the quality of the services is of a very high standard.

As with our service delivery team, the Board of Trustees very much appreciates the hard work and commitment of our support staff, ably managed by John Wiseman. Again, the quality of the work is of a very high standard.

In September 2020 the Board of Trustees became the employing body for the Gaunless Gateway Big Local Partnership (GGBLP) staff. The Board of Trustees would like to acknowledge the hard work and commitment shown by the two members of staff, Barbara Slasor and Susan Graydon.

Although it is always difficult to single out particular funders, the Board of Trustees especially wanted to mention the highly valued support of the National Lottery Community Fund, the Henry Smith Charity, the Bishop Auckland and Shildon Area Action Partnership and the Gaunless Gateway Big Local Partnership.

The Board of Trustees would also like to say a big thank you to all of the Centre's other current funders (listed in our financial report) and other organisations who have supported its work over the past 12 months.

The Board of Trustees appreciates the support given to it through other means including the contribution of Simon Healey from Durham Association of Boys and Girls Clubs, Jon Niblo and Gemma Lockyer Turnbull from NE Youth, and Durham University (through, for instance, their marketing internship programme).

The Board of Trustees would like to acknowledge the hard work, dedication and commitment given by Raphaella Meucci, during the ongoing review of our Business Plan, and to Trades for Care for overseeing and delivering the redecoration of the Centre.

Finally, the Board of Trustees wishes to acknowledge the support given to it by Durham County Council; particularly that given by our two local County Councillors, Joanne Howey and Cathy Hunt.

### **4.0 - Financial Review**

#### **4.1 Reserves Policy**

The aim of the Trustees is to retain unrestricted "free" reserves equivalent to between 3 and 6 months' Centre running costs excluding depreciation and exceptional costs. At current activity levels this is equal to between £20,000 and £40,000. Unrestricted "free" reserves at 31st March 2022 were £23,740 which is within this range.

#### **4.2 Investment Policy**

Monies not required for immediate use are placed in a High Interest Business Account. There are no other investments.

#### **4.3 Risk Management**

The major risks identified by the trustees have been reviewed and systems established to mitigate those risks.

# **Auckland Youth and Community Centre Limited**

## **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year Ended 31 March 2022**

### **5.0 - Structure, Governance and Management**

#### **5.1 Legal Status**

Auckland Youth and Community Centre is a charitable company. It was incorporated on 6th April 2006 with company number 5772054. It was registered as a charity on 28th February 2007 with charity number 1118157. It is governed by its memorandum and articles of association dated 6th April 2006 and amended 30th January 2007.

Auckland Youth and Community Centre was originally built in 1963, officially opened on the 14th February 1964, as part of Central Government's development of youth facilities (particularly targeting young men) following the publication of the Lady Albemarle Report. The Centre was one of six "Boys' Clubs" in the North East of England. A sports hall extension was added in 1995, funded by the National Lottery.

Auckland Youth and Community Centre Limited is affiliated to the Durham Association of Boys and Girls Clubs, which is affiliated to UK YOUTH and NABGC (The National Association of Boys and Girls Clubs). Auckland Youth and Community Centre Limited is also affiliated to NE YOUTH which is affiliated to UK YOUTH.

#### **5.2 Recruitment and Appointment of Trustees**

Trustees are made up from residents of the area of benefit known as Woodhouse Close or surrounding area of Bishop Auckland and those with a common interest of the Centre and area.

A trustee is a person proposed by either themselves or another and appointed or elected at an Annual General Meeting, whatever his/her age as long as they are a member of the Centre.

#### **5.3 Organisational Structure**

The Board of Trustees has overall responsibility for meeting the organisation's legal duties, ensuring that it is properly managed, promoting good practice in all activities and ensuring the quality of all services delivered.

The overall responsibility for the management of the Centre sits with the Board of Trustees. On a day-to-day basis the Delivery Manager, Business Development Manager and the Project Leads will risk assess and identify any health and safety issues. Any such issues are recorded on a Centre Management Log Form. All forms are processed through the Centre Administrator who will initially discuss with one of the two managers and thereafter a nominated member of the Board of Trustees.

The trustees have had regard to the Charity Commission's guidance on public benefit throughout the year when deciding on the activities of the charity.

# Auckland Youth and Community Centre Limited

## Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2022

### 6.0 Reference and Administrative Details

**Registered charity name** Auckland Youth and Community Centre Limited  
**Charity registration number** 1118157  
**Company registration number** 5772054  
**Principal office and registered office** Walker Drive  
Bishop Auckland  
County Durham  
DL14 6QL

#### The Trustees

Mr W W Niblo (Chair)  
Miss N Kipling  
Mr G Tomaszko  
Ms J Drygas  
Mrs M Carrick  
Mr S Watson

**Company Secretary** Miss N Kipling

**Independent Examiner** Jane Ascroft FCA MA (Cantab)  
Enterprise House  
Harmire Enterprise Park  
Barnard Castle  
County Durham  
DL12 8XT

#### Small Company Provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on .....7.7.22 and signed on behalf of the board of trustees by:

N. Kipling.

Miss N Kipling  
Secretary

# **Auckland Youth and Community Centre Limited**

## **Independent Examiner's Report to the Trustees of Auckland Youth and Community Centre Limited**

**Year Ended 31 March 2022**

I report to the trustees on my examination of the financial statements of Auckland Youth and Community Centre Limited ('the charity') for the year ended 31 March 2022.

### **Responsibilities and Basis of Report**

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.


### **Independent Examiner's Statement**

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jane Ascroft FCA MA (Cantab)  
Independent Examiner

Enterprise House  
Harmire Enterprise Park  
Barnard Castle  
County Durham  
DL12 8XT

# Auckland Youth and Community Centre Limited

## Statement of Financial Activities (including income and expenditure account)

Year Ended 31 March 2022

		Unrestricted funds £	2022 Restricted funds £	Total funds £	2021 Total funds £
	Note				
<b>Income and endowments</b>					
Donations and legacies	5	31,292	339,744	371,036	380,574
Charitable activities	6	17,995	8,471	26,466	5,758
Income from investments	7	17	—	17	24
Other income	8	6,667	9,269	15,936	73,427
<b>Total income</b>		<u>55,971</u>	<u>357,484</u>	<u>413,455</u>	<u>459,783</u>
<b>Expenditure</b>					
Expenditure on charitable activities	9,10	87,524	330,793	418,317	371,315
<b>Total expenditure</b>		<u>87,524</u>	<u>330,793</u>	<u>418,317</u>	<u>371,315</u>
<b>Net (expenditure)/income</b>		<u>(31,553)</u>	<u>26,691</u>	<u>(4,862)</u>	<u>88,468</u>
Transfers between funds		67,532	(67,532)	—	—
<b>Net movement in funds</b>		<u>35,979</u>	<u>(40,841)</u>	<u>(4,862)</u>	<u>88,468</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		85,265	167,308	252,573	164,105
<b>Total funds carried forward</b>		<u>121,244</u>	<u>126,467</u>	<u>247,711</u>	<u>252,573</u>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 19 to 40 form part of these financial statements.

# Auckland Youth and Community Centre Limited

## Statement of Financial Position

31 March 2022

	Note	2022 £	2021 £
<b>Fixed Assets</b>			
Tangible fixed assets	16	38,997	43,365
<b>Current Assets</b>			
Debtors	17	4,451	4,297
Cash at bank and in hand		<u>216,866</u>	<u>215,348</u>
		221,317	219,645
<b>Creditors: amounts falling due within one year</b>	18	<u>12,603</u>	<u>10,437</u>
<b>Net Current Assets</b>		208,714	209,208
<b>Total Assets Less Current Liabilities</b>		<u>247,711</u>	<u>252,573</u>
<b>Funds of the Charity</b>			
Restricted funds		126,467	167,308
Unrestricted funds		<u>121,244</u>	<u>85,265</u>
<b>Total charity funds</b>	20	<u>247,711</u>	<u>252,573</u>

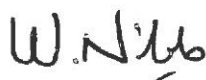
For the year ending 31 March 2022 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on ~~7.7.2022~~ and are signed on behalf of the board by:



Mr W W Niblo (Chair)  
Trustee

The notes on pages 19 to 40 form part of these financial statements.



# **Auckland Youth and Community Centre Limited**

## **Notes to the Financial Statements**

**Year Ended 31 March 2022**

### **1. General Information**

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Walker Drive, Bishop Auckland, County Durham, DL14 6QL.

### **2. Statement of Compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

### **3. Accounting Policies**

#### **Basis of Preparation**

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investments measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

The entity is a Public Benefit Entity.

#### **Going Concern**

There are no material uncertainties about the charity's ability to continue.

#### **Judgements and Key Sources of Estimation Uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The trustees consider that there are no significant estimates or judgements affecting these financial statements.

#### **Fund Accounting**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the purposes of the charity.

Designated funds are unrestricted funds earmarked by the trustees for specific purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

# **Auckland Youth and Community Centre Limited**

## **Notes to the Financial Statements (continued)**

**Year Ended 31 March 2022**

### **3. Accounting Policies (continued)**

#### **Income**

All income is included in the statement of financial activities when the charity is entitled to the income, any performance related conditions attached have been met or are fully within the control of the charity, the income is considered probable and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Donations and legacy income is received by way of donations, legacies, grants and gifts and is included in full in the Statement of Financial Activities when receivable. Where legacies have been notified to the charity but the criteria for income recognition have not been met, the legacy is treated as a contingent asset and disclosed if material. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity, being the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market.

Investment income is included when receivable.

Income from charitable trading activity is accounted for when earned.

Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

#### **Expenditure**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of raising funds comprise the costs associated with attracting donations, grants and legacies and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, as set out in the notes to the accounts.

#### **Tangible Assets**

Fixed assets are stated at cost less accumulated depreciation. The costs of minor additions or those costing below £500 are not capitalised.

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements *(continued)*

Year Ended 31 March 2022

### 3. Accounting Policies *(continued)*

#### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Leasehold Property	-	Straight line over the lease term
Equipment	-	15% reducing balance

#### Impairment of Fixed Assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

#### Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

#### Defined Contribution Plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

### Cash at Bank and in Hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

### Taxation

The company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 4. Limited by Guarantee

The company is limited by guarantee. At 31st March 2022 there were 6 members each of whom had undertaken to contribute an amount not exceeding £1 in the event of a winding up.

#### 5. Donations and Legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
<b>Donations</b>			
Donations	547	–	547
Fundraising	1,885	–	1,885

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 5. Donations and Legacies (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
<b>Grants</b>			
Durham County Council Fun & Food/Bishop			
Auckland & Shildon Area Action Partnership	—	23,526	<b>23,526</b>
Henry Smith Charity	—	50,350	<b>50,350</b>
National Lottery Community Fund	—	105,372	<b>105,372</b>
Garfield Weston	—	—	—
County Durham Community Foundation	—	7,500	<b>7,500</b>
Trusthouse Charitable Foundation	—	10,000	<b>10,000</b>
National Lottery Awards For All	—	9,290	<b>9,290</b>
County Durham Sport	—	—	—
Gaunless Gateway Big Local	3,869	10,000	<b>13,869</b>
Durham County Council	2,987	2,000	<b>4,987</b>
NE Youth (Kickstart)	18,440	—	<b>18,440</b>
Community Foundation Tyne & Wear and			
Northumberland - 1989 Willan Charitable trust	—	10,000	<b>10,000</b>
South Durham Enterprise Agency (Gaunless			
Gateway Big Local)	—	63,376	<b>63,376</b>
Virgin Money Foundation	—	—	—
Sir James Knott Foundation	—	—	—
Virgin Community Anchors Fund	—	8,000	<b>8,000</b>
West Auckland Youth Initiative	—	12,500	<b>12,500</b>
Community Foundation Tyne & Wear and			
Northumberland - Volunteering Project Fund	—	15,000	<b>15,000</b>
Other grants	3,564	12,830	<b>16,394</b>
	<b>31,292</b>	<b>339,744</b>	<b>371,036</b>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
<b>Donations</b>			
Donations	311	—	311
Fundraising	272	—	272

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 5. Donations and Legacies (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
<b>Grants</b>			
Durham County Council Fun & Food/Bishop			
Auckland & Shildon Area Action Partnership	—	24,500	24,500
Henry Smith Charity	—	80,350	80,350
National Lottery Community Fund	—	103,323	103,323
Garfield Weston	—	10,000	10,000
County Durham Community Foundation	—	18,500	18,500
Trusthouse Charitable Foundation	—	12,500	12,500
National Lottery Awards For All	—	—	—
County Durham Sport	—	11,000	11,000
Gaunless Gateway Big Local	—	1,200	1,200
Durham County Council	823	11,088	11,911
NE Youth (Kickstart)	—	—	—
Community Foundation Tyne & Wear and Northumberland - 1989 Willan Charitable trust	—	—	—
South Durham Enterprise Agency (Gaunless Gateway Big Local)	—	84,407	84,407
Virgin Money Foundation	—	10,000	10,000
Sir James Knott Foundation	—	10,000	10,000
Virgin Community Anchors Fund	—	—	—
West Auckland Youth Initiative	—	—	—
Community Foundation Tyne & Wear and Northumberland - Volunteering Project Fund	—	—	—
Other grants	—	2,300	2,300
	<u>1,406</u>	<u>379,168</u>	<u>380,574</u>

### 6. Charitable Activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Room hire	6,024	—	6,024
Other Centre income	1,728	1,485	3,213
After Schools	10,243	—	10,243
Creche and Out of Schools	—	—	—
Playbus	—	2,390	2,390
Henknowle	—	4,596	4,596
	<u>17,995</u>	<u>8,471</u>	<u>26,466</u>

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 6. Charitable Activities (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Room hire	2,275	—	2,275
Other Centre income	817	—	817
After Schools	9	—	9
Creche and Out of Schools	595	—	595
Playbus	—	—	—
Henknowle	—	2,062	2,062
	<u>3,696</u>	<u>2,062</u>	<u>5,758</u>

### 7. Income from Investments

	Unrestricted Funds £	Total Funds 2022 £	Unrestricted Funds £	Total Funds 2021 £
Bank interest receivable	<u>17</u>	<u>17</u>	<u>24</u>	<u>24</u>

### 8. Other Income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Employment allowance	4,000	—	4,000
HMRC Job Retention Scheme	—	1,269	1,269
DCC Covid Support	2,667	8,000	10,667
Durham University Internship	—	—	—
	<u>6,667</u>	<u>9,269</u>	<u>15,936</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Employment allowance	4,000	—	4,000
HMRC Job Retention Scheme	34,836	8,868	43,704
DCC Covid Support	—	22,238	22,238
Durham University Internship	3,485	—	3,485
	<u>42,321</u>	<u>31,106</u>	<u>73,427</u>

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 9. Expenditure on Charitable Activities by Fund Type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Centre costs	74,040	15,161	89,201
Playbus	–	11,311	11,311
National Lottery Reaching Communities	–	100,238	100,238
Gaunless Gateway Big Local	–	50,244	50,244
Henry Smith Strengthening Communities/Covid support	–	62,105	62,105
After Schools	10,664	–	10,664
Creche/Out of Schools	–	–	–
Holiday Activities	–	22,999	22,999
PCVC Community Safety	–	10,000	10,000
Henknowle	–	5,045	5,045
AAP Detached/AYCC Youth Work	–	15,910	15,910
Other project costs	2,820	37,780	40,600
	<u>87,524</u>	<u>330,793</u>	<u>418,317</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Centre costs	77,395	32,696	110,091
Playbus	–	10,897	10,897
National Lottery Reaching Communities	–	85,012	85,012
Gaunless Gateway Big Local	–	39,193	39,193
Henry Smith Strengthening Communities/Covid support	–	31,961	31,961
After Schools	13,334	1,108	14,442
Creche/Out of Schools	25,690	–	25,690
Holiday Activities	–	–	–
PCVC Community Safety	–	–	–
Henknowle	–	4,507	4,507
AAP Detached/AYCC Youth Work	–	14,692	14,692
Other project costs	1,635	33,195	34,830
	<u>118,054</u>	<u>253,261</u>	<u>371,315</u>

### 10. Expenditure on Charitable Activities by Activity Type

	Activities undertaken directly £	Total funds 2022 £	Total fund 2021 £
Centre costs	89,201	89,201	110,091
Playbus	11,311	11,311	10,897
National Lottery Reaching Communities	100,238	100,238	85,012
Gaunless Gateway Big Local	50,244	50,244	39,193
Henry Smith Strengthening Communities/Covid support	62,105	62,105	31,961



# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

After Schools	10,664	10,664	14,442
Creche/Out of Schools	—	—	25,690
Holiday Activities	22,999	22,999	—
PCVC Community Safety	10,000	10,000	—
Henknowle	5,045	5,045	4,507
AAP Detached/AYCC Youth Work	15,910	15,910	14,692
Other project costs	40,600	40,600	34,830
	<u>418,317</u>	<u>418,317</u>	<u>371,315</u>

### 11. Net (Expenditure)/Income

Net (expenditure)/income is stated after charging/(crediting):

	2022	2021
	£	£
Depreciation of tangible fixed assets	<u>4,368</u>	<u>4,594</u>

### 12. Independent Examination Fees

	2022	2021
	£	£
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>720</u>	<u>720</u>

### 13. Staff Costs and Emoluments

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2022	2021
	£	£
Wages and salaries	277,414	234,950
Social security costs	17,326	14,383
Employer contributions to pension plans	5,075	4,541
Other employee benefits	—	9,041
	<u>299,815</u>	<u>262,915</u>

The average head count of employees during the year was 26 (2021: 23). The average number of full-time equivalent employees during the year is analysed as follows:

	2022	2021
	No.	No.
Number of management staff	3	3
Number of Centre staff	2	2
Number of Creche/Out of School staff	—	2
Number of project staff	8	4
	<u>13</u>	<u>11</u>

No employee received employee benefits of more than £60,000 during the year (2021: Nil).

### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £90,175 (2021: £82,627).

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 14. Trustee Remuneration and Expenses

No trustees received remuneration during the year (2021 - Nil).

During the year 2 trustees were reimbursed expenses totalling £2,046 (2021 - £475).

### 15. Transfers Between Funds

During the year £67,532 was transferred from restricted to unrestricted funds. This comprised:

	2022 £
Centre cost contributions from projects	34,681
Contributions to other projects	15,226
Room hire paid by projects	4,490
Topping up redundancy fund	4,639
Reclassifying detached YW fund	5,212
Other transfers	3,284
	<u>67,532</u>

### 16. Tangible Fixed Assets

	Long leasehold property £	Equipment £	Total £
<b>Cost</b>			
At 1 April 2021 and 31 March 2022	<u>77,165</u>	<u>88,583</u>	<u>165,748</u>
<b>Depreciation</b>			
At 1 April 2021	42,337	80,046	122,383
Charge for the year	<u>3,087</u>	<u>1,281</u>	<u>4,368</u>
At 31 March 2022	<u>45,424</u>	<u>81,327</u>	<u>126,751</u>
<b>Carrying amount</b>			
At 31 March 2022	<u>31,741</u>	<u>7,256</u>	<u>38,997</u>
At 31 March 2021	<u>34,828</u>	<u>8,537</u>	<u>43,365</u>

### 17. Debtors

	2022 £	2021 £
Trade debtors	75	-
Prepayments and accrued income	<u>4,376</u>	<u>4,297</u>
	<u>4,451</u>	<u>4,297</u>

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements *(continued)*

Year Ended 31 March 2022

### 18. Creditors: amounts falling due within one year

	2022	2021
	£	£
Creditors and accruals	12,603	7,103
Other creditors	—	3,334
	<u>12,603</u>	<u>10,437</u>

### 19. Pensions and Other Post Retirement Benefits

#### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £5,075 (2021: £4,541).

### 20. Analysis of Charitable Funds

#### Unrestricted funds

	At 1 April 2021	Income	Expenditure	Transfers	At 31 March 2022
	£	£	£	£	£
General Fund	21,080	43,347	(69,671)	28,984	23,740
Capital Fund	43,365	—	(4,368)	—	38,997
Redundancy Fund	9,728	—	—	11,725	21,453
Disability Group	1,478	463	(145)	3,262	5,058
After Schools	3,807	10,243	(10,665)	3,652	7,037
Out of Schools & Creche	—	—	—	—	—
Challenge & Support	—	—	—	—	—
Group	4,840	118	(2,675)	7,962	10,245

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

### Year Ended 31 March 2022

Girls' Friendly Society	65	—	—	—	65
Stay 'n' Play	902	—	—	—	902
Long term liabilities	—	—	—	—	—
AYCC Training	—	1,750	—	4,000	5,750
Craft & Support Project	—	50	—	1,500	1,550
Detached youth Work	—	—	—	6,134	6,134
Pick N Mix group	—	—	—	313	313
	<u>85,265</u>	<u>55,971</u>	<u>(87,524)</u>	<u>67,532</u>	<u>121,244</u>

	At 1 April 2020	Income	Expenditure	Transfers	At 31 March 2021
	£	£	£	£	£
General Fund	29,064	19,547	(64,259)	36,728	21,080
Capital Fund	46,360	—	(4,594)	1,599	43,365
Redundancy Fund	9,728	—	(9,041)	9,041	9,728
Disability Group	1,556	316	(394)	—	1,478
After Schools	5,643	7,931	(13,334)	3,567	3,807
Out of Schools & Creche	(6,700)	18,914	(25,690)	13,476	—
Challenge & Support Group	3,242	739	(622)	1,481	4,840
Girls' Friendly Society	185	—	(120)	—	65
Stay 'n' Play	902	—	—	—	902
Long term liabilities	(3,334)	—	—	3,334	—
AYCC Training	—	—	—	—	—
Craft & Support Project	—	—	—	—	—
Detached youth Work	—	—	—	—	—
Pick N Mix group	—	—	—	—	—
	<u>86,646</u>	<u>47,447</u>	<u>(118,054)</u>	<u>69,226</u>	<u>85,265</u>

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds (continued)

Designated funds are for the following purposes:

After Schools - This fund comprises fee income from participants in the After Schools Club, and it is to be spent on After Schools provision.

Challenge & Support Project - This fund comprises fee income from participants in the Challenge & Support Project and it is to be spent on the same.

Craft & Support Project - This fund comprises fee income from participants in the Craft & Support Project and it is to be spent on the same.

Disability Group - This fund comprises fee income from participants in the Disability Group and it is to be spent on the same.

Girls Friendly Society Group - This fund comprises fee income from participants in the Girls Friendly Society and it is to be spent on the same.

Pick "N" Mix Group - This fund comprises fee income from users of the

Pick "N" Mix Group provision, and it is to be spent on the same.

Stay & Play Project - This fund comprises fee income from participants in the Stay & Play Project and it is to be spent on the same.

Contingency Fund - This fund comprises money set aside for redundancies.

Training Fund - This fund comprises money set aside for training for staff, volunteers and trustees.

Capital - This fund contains all the fixed assets.

### Restricted funds

	At 1 April 2021 £	Income £	Expenditure £	Transfers £	At 31 March 2022 £
National Lottery Community Fund	28,933	105,372	(100,238)	(19,765)	14,302
Bishop Auckland & Shildon AAP Detached Youth Work	27,212	—	(15,910)	(6,772)	4,530
CDCF After Schools grant	1,392	—	(1,392)	—	—
CDCF Covid 19 Sustainability grant	1,350	—	(100)	(1,250)	—
Gaunless Gateway/Dales Area EIC Youth Forum	—	—	—	—	—
AAP AYCC Disability Project	1,420	—	(1,420)	—	—

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds (continued)

Trusthouse Charitable Foundation	—	10,000	(10,000)	—	—
AAP AYCC Widening Horizon Project	—	—	—	—	—
Henknowle Playbus	—	5,045	(5,045)	—	—
Pick 'n' Mix Group	2,671	13,210	(11,311)	—	<b>4,570</b>
AAP Getting Creative	313	—	—	(313)	—
AYCC Covid 19 Response Sessions	—	—	—	—	—
DCC Neighbourhood Budget	3,518	—	(3,518)	—	—
Gaunless Gateway Intergenerational project	1,059	—	(1,059)	—	—
Henry Smith Charity - Covid 19	579	—	(579)	—	—
Henry Smith Charity - Strengthening Communities	21,219	34,100	(43,417)	—	<b>11,902</b>
National Lottery Awards For All	16,250	16,250	(18,688)	(13,812)	—
Holiday Activities Fund	—	9,290	—	—	<b>9,290</b>
Scotto Trust	366	24,576	(23,000)	(1,942)	—
SCYPAN Detached Youth Work	—	—	—	—	—
Streetgames Project No. 1	639	—	(639)	—	—
Streetgames Project No. 2	1,865	—	(1,365)	(500)	—
Sport England fund	423	—	—	(423)	—
Weardale Area Action Partnership Playbus	2,288	—	(1,008)	(1,280)	—
West Auckland Youth Initiative	—	—	—	—	—
Virgin Money Foundation	4,265	12,500	(7,684)	—	<b>9,081</b>
Sir James Knott Foundation	—	—	—	—	—
NE Youth	5,772	—	(5,772)	—	—
Scholefield Trust	400	—	(790)	390	—
Garfield Weston	1,000	—	(1,000)	—	—
	7,304	—	(3,761)	(3,543)	—

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds (continued)

Gaunless Gateway Big Local	22,121	63,376	(50,242)	—	35,255
Gaunless Gateway Caring & Sharing for Christmas	—	—	—	—	—
AYCC Satellite Project No. 3	1,949	—	(1,209)	—	740
AYCC Shildon Satellite Project	3,000	—	(1,354)	—	1,646
PCVC's Community Safety Fund	10,000	—	(10,000)	—	—
DCC Covid 19 Business grant	—	—	—	—	—
British & Foreign Schools Society	—	5,000	(5,000)	—	—
CDCF Arquiva grant	—	1,500	—	(1,500)	—
CDCF CG funding programme	—	5,000	—	—	5,000
CDCF Storm Arwen grant	—	1,000	—	—	1,000
Community Foundation Tyne & Wear and Northumberland - 1989	—	10,000	—	—	10,000
Willan Charitable Trust Community Foundation Tyne & Wear and Northumberland - Newcastle Building Society	—	3,000	—	—	3,000

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds (continued)

Community Foundation Tyne & Wear and Northumberland - Volunteering Project Fund	–	15,000	–	–	<b>15,000</b>
DCC Covid-19 support grant	–	8,000	–	(8,000)	–
Durham Yotuh Conferences grant	–	2,000	(2,000)	–	–
SCYPAN Holiday Sessions	–	435	(435)	–	–
Virgin Community Anchors Fund	–	8,000	(1,400)	(6,600)	–
Youth Focus NE (The Youth Endowment Fund)	–	4,830	(1,457)	(2,222)	<b>1,151</b>
	<u>167,308</u>	<u>357,484</u>	<u>(330,793)</u>	<u>(67,532)</u>	<u><b>126,467</b></u>
	At 1 April 2020 £	Income £	Expenditure £	Transfers £	At 31 March 2021 £
National Lottery Community Fund	19,615	103,323	(85,012)	(8,993)	28,933
Bishop Auckland & Shildon AAP Detached Youth Work	10,640	28,263	(14,691)	3,000	27,212
CDCF After Schools grant	–	3,500	(1,108)	(1,000)	1,392
CDCF Covid 19 Sustainability grant	–	5,000	(1,325)	(2,325)	1,350
Gaunless Gateway/Dales Area EIC Youth Forum	1,631	–	(150)	(1,481)	–
AAP AYCC Disability Project	2,605	–	(1,185)	–	1,420
Trusthouse Charitable Foundation	–	12,500	(12,500)	–	–
AAP AYCC Widening Horizon Project	9,320	–	(9,320)	–	–
Henknowle	–	4,507	(4,507)	–	–
Playbus	8,045	5,524	(10,898)	–	2,671
Pick 'n' Mix Group	313	–	–	–	313
AAP Getting Creative AYCC Covid 19	–	2,500	(2,500)	–	–
Response Sessions	–	5,000	(582)	(900)	3,518
DCC Neighbourhood Budget	–	4,020	(2,961)	–	1,059
Gaunless Gateway Intergenerational project	579	–	–	–	579



# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds (continued)

Henry Smith Charity - Covid 19	—	34,100	(9,782)	(3,099)	21,219
Henry Smith Charity - Strengthening Communities	—	46,250	(22,179)	(7,821)	16,250
National Lottery Awards For All	10,000	—	(10,000)	—	—
Holiday Activities Fund	—	2,968	(2,602)	—	366
Scotto Trust	7,500	—	(7,500)	—	—
SCYPAN Detached Youth Work	3,455	—	(2,816)	—	639
Streetgames Project No. 1	1,865	—	—	—	1,865
Streetgames Project No. 2	1,116	900	(1,593)	—	423
Sport England fund	—	5,000	(1,112)	(1,600)	2,288
Weardale Area Action Partnership Playbus	950	—	(950)	—	—
West Auckland Youth Initiative	(175)	6,500	(370)	(1,690)	4,265
Virgin Money Foundation	—	10,000	—	(10,000)	—
Sir James Knott Foundation	—	10,000	(4,228)	—	5,772
NE Youth	—	400	—	—	400
Scholefield Trust	—	1,000	—	—	1,000

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements *(continued)*

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds *(continued)*

Garfield Weston	—	10,000	(2,696)	—	7,304
Gaunless Gateway Big Local	—	71,643	(39,193)	(10,329)	22,121
Gaunless Gateway Caring & Sharing for Christmas	—	1,200	(1,200)	—	—
AYCC Satellite Project No. 3	—	3,000	(301)	(750)	1,949
AYCC Shildon Satellite Project	—	3,000	—	—	3,000
PCVC's Community Safety Fund	—	10,000	—	—	10,000
DCC Covid 19 Business grant	—	22,238	—	(22,238)	—
	<u>77,459</u>	<u>412,336</u>	<u>(253,261)</u>	<u>(69,226)</u>	<u>167,308</u>

# **Auckland Youth and Community Centre Limited**

## **Notes to the Financial Statements *(continued)***

**Year Ended 31 March 2022**

### **20. Analysis of Charitable Funds *(continued)***

Bishop Auckland and Shildon Area Action Partnership - BASH AAP (Detached Youth Work Project) - This grant is towards a detached youth work project across the area covered by Bishop Auckland and Shildon Area, specifically targeting young people who are not currently engaging in services and/or causing anti-social behaviour.

BASH AAP (AYCC Disability Project) - This grant is towards the staffing costs to allow us to deliver a disability project session.

BASH AAP (AYCC Widening Horizons' Project) - This grant is for specifically contributions towards the salaries of the Business Development Manager at the centre.

British & Foreign Schools Society (After Schools) - This grant is towards staffing costs, activities costs and snacks for our After Schools Project.

County Durham Sport (AYCC Satellite Project No 3) - This grant is to support children and young people who are classed as inactive with sport/fitness sessions and to try and reengage.

County Durham Sport (AYCC Shildon Satellite Project) - This grant is to support children and young people who are classed as inactive with sport/fitness sessions and to try and reengage specifically targeting those who live in Shildon, County Durham.

County Durham Community Foundation (Arqiva Grant) - This grant is to support local residents effected by the Bilsdale transmitter fire in the summer of 2021.

County Durham Community Foundation (After Schools) - This grant is towards staffing costs, activities costs and snacks for our After Schools Project.

County Durham Community Foundation (Community Grants Funding Programme Grant) - This grant is towards core running costs and publicity costs for the organisation.

County Durham Community Foundation (Covid-19 Sustainability Grant) - This grant is towards the purchasing of PPE for the centre. Also support costs towards hiring of additional tutors, volunteer expenses and centre running costs.

County Durham Community Foundation (Police, Crime & Victims' Commissioner (PCVC) - Community Safety Fund) This grant is towards a detached youth work project across Woodhouse Close estate, specifically targeting young people who are not currently engaging in services.

County Durham Community Foundation (Storm Arwen Grant) - This grant is towards core running costs for the organisation.

Community Foundation Tyne & Wear and Northumberland (The 1989 Willan Charitable Trust Grant) - This grant is towards core running costs for the organisation.

Community Fund Tyne & Wear and Northumberland (Newcastle Building Society Community Grant) - This grant is towards supporting young people's employability skills and to be used in the delivery of employability support relating to courses and training.

Community Fund Tyne & Wear and Northumberland (Volunteering Project Grant) - This grant is to employ a Volunteer Coordinator to work with volunteers to improve their skills and the work of the organisation.

Detached Youth Work - This fund comprises of income generated towards a detached youth work project across the area covered by Bishop Auckland and Shildon Area Action Partnership.

Durham County Council Neighbourhood Budget (AYCC Covid-19 Response Sessions) - This

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements *(continued)*

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds *(continued)*

grant is towards additional support sessions for children 4-10-year-olds and additional sessions of our Craft and Support Project. This is due to limited numbers in original sessions due to restrictions.

Durham County Council Neighbourhood Budget (Improving Facilities At AYCC) - This grant is towards installing two new radiators in the large drop in area and to purchase a fridge, microwave and kitchen utensils.

Durham County Council (Durham Countywide Youth Network Conferences Grant) - This grant was awarded to AYCC as a host organisation to support the running and development of the Durham Youth Network Conference 2022.

Garfield Weston Foundation - This grant is towards core running costs for the organisation.

Gaunless Gateway (Big Local Agreement) - This grant is to allow AYCC to employee two workers from the Gaunless Gateway Big Local for a period of 2 years.

Gaunless Gateway (Intergenerational Project) - This grant is towards the delivery of an intergenerational project.

Henry Smith Charity (Covid-19 Grant - AYCC Better Connections Project) - This grant was for a digital inclusion project, which will provide a range of online support services and weekly in person IT training sessions for disadvantaged individuals impacted by COVID-19.

Henry Smith Charity (Strengthening Communities Grant) - This grant is for centre core running costs, specifically contributions towards the salaries of the Administration Worker and Cleaner.

Holiday Activities Fund - This fund is for various grants received to support children and their families across the area to food and activity packs during school holidays periods.

National Lottery Awards For All (Family Intervention and Support Programme Grant) - This grant is to pay sessional workers to support families on Woodhouse Close Estate.

National Lottery Community Fund (Widening Horizons' Project) - This grant is to deliver the Widening Horizons Project over a three-year period (2019-22), to support people living on the Woodhouse Close Estate and the surrounding area with projects and activities based around four key outcomes.

NE Youth Limited (Healthy & Happy Project) - This grant is to allow young people to create scrapbooks of their experiences during the COVID 19 pandemic.

Scholefield Trust - This grant is for activities for children and young people.

Shildon Children and Young People's Action Network (SCYPAN) Detached - This grant is towards a detached youth work project across Shildon, specifically targeting young people who are not currently engaging in services.

Shildon Children and Young People's Action Network (SCYPAN) Holiday Sessions - This grant is towards holiday sessions across Shildon, specifically targeting young people who are not currently engaging in services.

Sir James Knott - This grant is for specifically contributions towards the salaries of the Community Development Worker at the centre.

Sport England's Tackling Inequalities - This grant is towards the purchasing of PPE for the centre. Also support costs towards hiring of additional tutors, volunteer expenses and centre running costs. This grant also allowed for us to have reduced rates for returning groups who wish

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements (continued)

Year Ended 31 March 2022

### 20. Analysis of Charitable Funds (continued)

to hire our centre.

Street Games (Project No 1) - This grant is for the Street Games project which meets once a week on Woodhouse Close Estate to combat anti-social behaviour in the community during the summer months.

Street Games (Project No 2) - This grant is for the Street Games project which meets once a week on Woodhouse Close Estate to combat anti-social behaviour in the community during the winter months.

Trusthouse Charitable Foundation - This grant is for centre running costs, specifically contributions towards the salaries of the Administration Worker and Cleaner.

Virgin Money Foundation Community Anchors' Fund This grant is towards core running costs for the organisation.

West Auckland Youth Initiative Project - This grant is towards a youth work project across West Auckland, specifically targeting young people who are not currently engaging in services.

Youth Focus NE - The Youth Endowment Fund (Peer Research & Social Action Network Project) - This grant is to support a peer research young person to work on issues in the area.

Henknowle - This fund is for the caretaker's salary at Henknowle Community Centre.

Playbus - This grant allows us to deliver this project which is a fully fitted mobile soft play area that can be used for children's activities, community events, and private parties and also be used as a tool for engagement.

### 21. Analysis of Net Assets Between Funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Tangible fixed assets	38,997	—	38,997
Current Assets	94,850	126,467	221,317
Creditors less than 1 year	(12,603)	—	(12,603)
<b>Net assets</b>	<b>121,244</b>	<b>126,467</b>	<b>247,711</b>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Tangible fixed assets	43,365	—	43,365
Current Assets	52,337	167,308	219,645
Creditors less than 1 year	(10,437)	—	(10,437)
Creditors greater than 1 year	—	—	—
<b>Net assets</b>	<b>85,265</b>	<b>167,308</b>	<b>252,573</b>

# Auckland Youth and Community Centre Limited

## Notes to the Financial Statements *(continued)*

Year Ended 31 March 2022

### 22. Operating Lease Commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2022	2021
	£	£
Not later than 1 year	4,458	4,458
Later than 1 year and not later than 5 years	5,098	10,141
	<u>9,556</u>	<u>14,599</u>

# **Auckland Youth and Community Centre Limited**

## **Management Information**

**Year Ended 31 March 2022**

**The Following Pages Do Not Form Part of the Financial Statements.**



# Auckland Youth and Community Centre Limited

## Detailed Statement of Financial Activities

Year Ended 31 March 2022

	2022 £	2021 £
<b>Income and endowments</b>		
<b>Donations and legacies</b>		
Donations	547	311
Fundraising	1,885	272
Durham County Council Fun & Food/Bishop Auckland & Shildon Area		
Action Partnership	23,526	24,500
Henry Smith Charity	50,350	80,350
National Lottery Community Fund	105,372	103,323
Garfield Weston	—	10,000
County Durham Community Foundation	7,500	18,500
Trusthouse Charitable Foundation	10,000	12,500
National Lottery Awards For All	9,290	—
County Durham Sport	—	11,000
Gaunless Gateway Big Local	13,869	1,200
Durham County Council	4,987	11,911
NE Youth (Kickstart)	18,440	—
Community Foundation Tyne & Wear and Northumberland - 1989 Willan		
Charitable trust	10,000	—
South Durham Enterprise Agency (Gaunless Gateway Big Local)	63,376	84,407
Virgin Money Foundation	—	10,000
Sir James Knott Foundation	—	10,000
Virgin Community Anchors Fund	8,000	—
West Auckland Youth Initiative	12,500	—
Community Foundation Tyne & Wear and Northumberland - Volunteering		
Project Fund	15,000	—
Other grants	16,394	2,300
	<b>371,036</b>	<b>380,574</b>
<b>Charitable activities</b>		
Room hire	6,024	2,275
Other Centre income	3,213	817
After Schools	10,243	9
Creche and Out of Schools	—	595
Playbus	2,390	—
Henknowle	4,596	2,062
	<b>26,466</b>	<b>5,758</b>

# Auckland Youth and Community Centre Limited

## Detailed Statement of Financial Activities *(continued)*

Year Ended 31 March 2022

	2022 £	2021 £
<b>Income from investments</b>		
Bank interest receivable	<u>17</u>	<u>24</u>
<b>Other income</b>		
Employment allowance	4,000	4,000
HMRC Job Retention Scheme	1,269	43,704
DCC Covid Support	10,667	22,238
Durham University Internship	<u>-</u>	<u>3,485</u>
	<u>15,936</u>	<u>73,427</u>
<b>Total income</b>	<u>413,455</u>	<u>459,783</u>
<b>Expenditure</b>		
<b>Expenditure on charitable activities</b>		
Wages and salaries	277,414	234,950
Employer's NIC	17,326	14,383
Pension costs	5,075	4,541
Redundancy costs	-	9,041
Premises costs	15,307	14,440
Premises refurbishment costs	14,324	27,475
Office costs	7,337	7,695
Depreciation	4,368	4,594
Other costs	72,073	50,197
Accountancy and Independent Examination	720	720
Professional fees and consultancy	4,373	3,279
<b>Total expenditure</b>	<u>418,317</u>	<u>371,315</u>
<b>Net (expenditure)/income</b>	<u>(4,862)</u>	<u>88,468</u>

