

Auckland Youth and Community Centre Limited
Financial Statements
For the Year Ending
31 March 2021



Bringing Communities Together



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Auckland Youth and Community Centre Limited

Financial Statements

Year Ended 31 March 2021

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Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report)

Year Ended 31 March 2021

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 March 2021.

Objectives and Activities

The objectives for which the charity is established are:-

- 1) To maintain and manage the building in furtherance of the objectives;
- 2) To promote the benefit of the inhabitants of Bishop Auckland, primarily residents of Woodhouse Close Estate without distinction of sex, sexual orientation, race or of political, religious or other opinions, by associating together the said inhabitants and the local authorities, voluntary and other organisations in a common effort to advance education and to provide facilities in the interest of social welfare, with the objective of improving the conditions of life for the said inhabitants, and
- 3) To promote such other charitable purposes as may from time to time be determined.

The Centre aims to:-

- 1) Improve the conditions of life for the inhabitants of Woodhouse Close Estate and the surrounding area.
- 2) Seek funding to maintain staff to develop the Centre and its objectives.
- 3) Initiate activities and facilities to meet the needs of the Centre's users and the wider community.
- 4) Work in partnership with other agencies, groups and organisations to further the aims.
- 5) Encourage participation from members of the community to become actively involved in the management and the running of the Centre.
- 6) Promote the benefit of the community of Woodhouse Close residents by associating together volunteers and organisations in a common effort to improve the quality.

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Achievements and Performance

The financial year 2020-21 has proved to be a real challenge for the Board of Trustees. The COVID-19 restrictions and series of lockdowns has impacted on the organisation's ability to deliver services. Existing services, at times, have been severely restricted. In response to the challenge, however, the organisation has developed a range of new on-line services to meet the challenges faced under the COVID-19 lockdowns.

Services in the Centre, on the Woodhouse Close Estate and the wider Bishop Auckland area continue to be delivered by qualified and committed staff employed by Auckland Youth and Community Centre Ltd. The main activities during the reporting period were as follows:

Out of School Club

(Information provided by Nadine Kipling, Board of Trustees.)

In April 2020, the Out of School Club was closed due to the lockdown restrictions relating to the COVID-19 pandemic. After consulting with parents and carers, it was decided there was insufficient demand for the service at that time, therefore, the Club was suspended and the four staff members were put on furlough leave along with several other staff members in the organisation.

As the year progressed, and Auckland Youth and Community Centre Ltd. was able to reopen several activities, it became apparent that the Out of School Club had many difficulties to overcome to be able to provide a normal service, due to COVID-19 regulations. Parents and carers were consulted about their future childcare requirements, as and when the Club was able to resume. Unfortunately, the demand was very low and it soon became apparent that the Club was in jeopardy.

The Board of Trustees discussed the situation at length, consulted parents and carers and reluctantly agreed that the Club would need to be closed.

The staff were supported through the consultation and redundancy processes and the Out of School Club was closed on the 31st October 2020.

This was a very sad time for the organisation as the Out of School Club had been a valuable asset for many years.

I would like to take this opportunity to thank our dedicated staff team, Pamela Walton, Natalie Ellison, Marie Jayne and Caitlin Jayne for their years of service and loyalty to the Club and wish them well for the future.

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Trustees' Annual Report (Incorporating the Director's Report) (continued)

Year Ended 31 March 2021

Achievements and Performance (continued)

Delivery Team Activities

(Information provided David McCreedy, Delivery Manager.)

National Lottery Community Fund (NLCF) - Widening Horizons Project

During the last year, at times, 90% of our direct delivery had stopped because of the first lockdown and the need for social distancing. With everyone trying to find the balance between self-isolating, social distancing and 'getting back to normal', there has never been a more important time to stay connected to our local community during COVID-19.

The Widening Horizons Project 4th year started off just as well as the successful 3rd year had ended. There was a momentum to see real change in early 2020 - and for the year ahead.

We quickly recognised the enormity of the challenges faced by local community providers in responding to COVID-19. At very short notice, some of our services developed new procedures and ways of working. They looked at how they worked with others and how people we support can stay connected with our services.

The unpredictability and uncertainty of the COVID-19 pandemic soon became clear. Of particular concern was the risk that the associated lockdowns, physical distancing, other containment strategies and the resulting economic breakdown could increase the risk of mental health problems and exacerbate health inequalities. These concerns were all at the forefront of planning and preparation for the Widening Horizons Project to continue during the pandemic. AYCC started to think of issues that may start to arise because of the pandemic and how our NLCF-funded project could support and help the local community.

AYCC have offered floating support services during the last year; offering telephone support and essential face to face contact to our users, with more telephone support to regular users (for instance where regular face to face support was no longer possible). This helped to ensure that people were staying well and keeping up morale. We have even managed via phone and emails to support a family facing homelessness into temporary accommodation. The family has now moved into new accommodation and is settling in; no longer at risk of homelessness.

We have supported a number of families in regard to financial issues; engaging by telephone with them after conversing with other practitioners with whom they'd already spoken. We carefully planned positive engagements with the users to reduce anxiety; also helping to increase their confidence by successfully encouraging them to share their wishes and values over the phone.

We know our numbers are incredibly low this year but we have managed more targeted support and the impact has been truly incredible. We created a number of lockdown packs for children and young people. Our lockdown packs were compiled to support parents and carers whilst their children and young people were at home during the COVID-19 lockdown. The lockdown packs were educational, but most importantly excited and inspired children and young people. They included open ended project ideas and research topics, activities to explore independently or together, games to play, ideas for science experiments, art and craft ideas and links to other learning resources. We believe our project was a great success. Over 250 children and young people have been supported so far since the delivery of our first pack. We have also created packs to "keep to one side" just in case of a further lockdown which we can easily distribute. Initially we struggled to get the packs out to children and young people, but with exploration and work we were able to look at local organisations who can distribute to local families when they attended their services (for example those who attend local foodbanks).

During the year, we tried to take as many activities as possible outside - to limit the risks of COVID-19. A new project is in the process of being set up called Woodland Wellbeing and will form a part of the Widening Horizons Project. The Woodland Wellbeing project is based on working alongside the five steps to wellbeing set out by the NHS. We have taken each step and set out how being outside in the natural environment will fit in with the NHS five steps to wellbeing and improve people's quality of life,

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Achievements and Performance *(continued)*

as follows:

- Connect to others through shared experience and to the wider natural environment.
- Be active through walking, conservation work, arts, crafts and bush craft skills.
- Keep learning about wildlife, tool use and through creative expression.
- Give to others through conservation work, wildlife surveys and supporting each other as a group.
- Take notice through sensory activities, meditation and spending regular time outdoors.

The sessions will be based around the needs of the clients but could include activities from the list below. During the first week we would run a get to know each other session and discuss what they would all like to get out of the programme as a group or individually. Sessions can be different every week or they can run into each other starting with the basics such as fire lighting and progressing on and learning the full range of outdoor based activities such as:

- Bush craft skills such as shelter building.
- Nature-based arts and crafts.
- Practical woodland management.
- Conservation and wildlife surveys.
- Activities that focus on mindfulness and relaxation.
- Learning how to light and site fires and how to safely extinguish (flint and steel, bow drills).

User involvement through co-design of services and programmes is as important as it has ever been, possibly even more so during a pandemic. COVID-19 raised numerous ethical questions and dilemmas for all of our users. Users have expressed concerns about potential future delivery cuts, reduced service access, inadequate financial support and exacerbation of inequalities in access to community centre services. From this feedback, we developed additional sessions - when we were allowed to do so - in order to reassure users that services would resume, albeit in different ways.

We know that, for the best outcomes, our users and their families need to feel empowered to take ownership of their journey, which they have done prior to COVID-19. This requirement is arguably more important now than ever, when service access is limited, and face-to-face contact is often unavailable. The relative risks and benefits of treatment changes to limit potential exposure to COVID-19 is at the forefront of staff and our Board of Trustees. With this in mind, our session plans were re-negotiated and re-designed, based on best practices.

We know service user involvement is a complex and ambiguous idea. It is one of those objectives, like partnership and empowerment, which can easily be tarnished, diluted and devalued if not done correctly. Our staff supported our users through various ways to get involved in planning our activities during lockdown. They asked our users for feedback on what type of services they wanted delivered - and how they wanted them delivered.

We know our numbers are incredibly low this year but we have still worked with over 400 people of varying ages. We have managed successfully to support them through a varied range of activities, which best suit their needs.

We have had two to three regular volunteers who have supported our delivery work. Some of our older volunteers - or those with underlying health risks - were unable to attend the Centre due to the pandemic. However, we have seen an increase in volunteers to support the development of the organisation as a whole, for example with regard to strategic planning and development. This year, volunteer interest has remained high and volunteer contributions have remained impressive.

One thing to come out of the pandemic is the work we have done with new users, who have not engaged with our services before. We have seen this increase because of the situation they are in. People have become so reliant on the services we have delivered. Feedback has been invaluable - unfortunately the limiting factor has been the small group numbers, which COVID restrictions have allowed us to work with.

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Year Ended 31 March 2021

Achievements and Performance *(continued)*

We are working extremely well with our nominated partner in Woodhouse Close Church Community Centre. An example of this was the creation of additional holiday hunger projects. We also had the flexibility to refer our users to our Crisis Support Worker if they needed additional support. We have also had conversations with local supermarkets regarding possible partnership work and how best to support Woodhouse Close residents through our NLCF-funded project.

Some of those who we have helped during the last year - from three core aims:

Helping to reduce loneliness and isolation:

A was identified by a regular user to AYCC as being isolated and lonely. A is in their mid-60s and is a widower. After initial discussions with a member of staff, A's neighbour was able to take round information about the services we offered here at AYCC. A now has a weekly visitor, for some company and attends our Centre for an activity but now also attends other local services.

Independent Living:

During one of our sessions, it was identified by our workers that B needed support with practical chores, and was given advice on how to manage many daily chores, including washing, ironing, cooking and cleaning. B is now in continuous contact with our workers in case of any issues or concerns they may have.

Support with Mental Health and Wellbeing:

C first visited their GP 3 years ago due to feeling very low and was diagnosed as being depressed. C was facing a number of challenges in their life including a serious physical illness, recent divorce and also was the main carer for their elderly father. C was signposted to AYCC for the Craft and Support Project we delivered through NLCF where she received some initial support from our worker. Our worker opened up a number of local support groups including a local dancing class and conservation group. Now C is feeling more in control of her life and was settled into a number of supportive structures including her local church. The mental health nurse gradually reduced contact. C is clear that if they need more support that we are here and we can help find ways for her to access other services.

Resuming services has been the biggest challenge this year. We are aware numbers would be low in the Centre and attendees to our sessions. We worked tirelessly in the early part of lockdown to be ready to open the doors to the Centre as quickly and safely as possible. Despite the positive interventions we have made over the years in our local community, the reality of severe poverty prevails in Woodhouse Close.

Just like 'pockets of deprivation' in similar communities elsewhere, the consequences of welfare reform (particularly the introduction of Universal Credit and, previously, the Bedroom Tax) are combining with 10 years of austerity, cuts to local government services and legal aid. In Woodhouse Close, such measures, and their knock-on effects, continue to bite extremely hard and impact many families and individuals; often, those most in need of help are worst affected. Consequently, we have been approached by lots of vulnerable people wanting access to services they may have never needed before. We have been quick to adapt where needed.

Most recently, the health and economic impacts of COVID-19 have had a significant impact upon local residents. Reports now beginning to emerge tell of the disproportionate impacts of the pandemic now being felt by the most disadvantaged communities such as ours. Looking at ONS data relating to deaths involving COVID-19 the mortality rate in the least deprived areas (decile 10) in England was less than half of the mortality rate in the most deprived areas across April to July. The age-standardised mortality rate of deaths involving COVID-19 was 3.1 deaths per 100,000 population for the most deprived areas in England in July; this was statistically significantly higher than the 1.4 deaths per 100,000 population in the least deprived areas. The least deprived areas are also statistically significantly lower across all-cause mortality for the months March to July.

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Achievements and Performance *(continued)*

Over the five months, on average, the rate of all-cause mortality was 1.9 times higher in the most deprived area than in the least deprived area. This increased to 2.2 times higher when looking at deaths involving COVID-19.

Source: "Deaths Involving Covid-19 by Local Area and Socioeconomic Deprivation: Deaths Occurring Between 1 March and 31 July 2020" - Office for National Statistics (ONS).

We know from the fallout of COVID-19 and looking ahead into 2021 we know there is going to be a greater need for our work and our NLCF project than ever before.

Making sure our activities and services were there to support those most severely affected by COVID-19 were the proudest moments this year. All the staff, volunteers and Board of Trustees supported our work and in particular the NLCF project.

As with most organisations, we moved more activities online, where feasible, with new online services e.g. 'how-to' videos, training for groups and individuals, to include targeted support for e.g. the most isolated or vulnerable; jobseekers; people requiring help with IT; people suffering poor mental health. We looked at improving means of our online contact to offer a same-day response to those needing help, whilst providing more weekly training sessions at the Centre to help people develop IT skills. Our areas of focus included helping people to become more financially resilient; find or retain work; or master a new hobby.

When we could, we provided weekly outreach services, taking support to people's homes remotely, where they are socially isolated and cannot easily access services outside of their home. We have also looked at recruiting and training volunteers to support the project whilst providing them with essential skills and experience and knowledge.

One of biggest achievements is developing the infrastructure, systems (including in-house communications) and training programmes required to maximise the success of this project and because of this we have been able to move more services online and this will enable us to reach out to, and support, more people than before (local residents who have accessed our provision and those who haven't done so before), particularly those most socially isolated and those who do not easily leave their homes e.g. mobility or poverty.

We have made better use of our technology, marketing, social media outlets and the website where we have let more people know we are there for them, able to help them with problems, particularly those arising from COVID-19 and this has seen an improvement of people's physical, mental health and wellbeing through online activity, also helping them to feel less isolated. We are looking at developing training and 1-1 support (Centre based and outreach), e.g. use of computers and getting online, which will build local people's skills, experiences, confidence and resilience, to fulfil their potential and improve their life chances. We are also making better use of our marketing and communications plan, for example, to celebrate and share local people's achievements and their positive impacts upon our community - through "good news" stories, case studies, blogs and social media.

Our NLCF project is continuing to bring about change to the lives of local residents. This is really encouraging to note, even though much of our day to day contact was brought to a sudden stop in March 2020. Our evaluation of the project has found that, as an organisation, we are very quick to adapt and change our ways of working to support the local community. Whilst what was planned may not have been achieved this year, new things were achieved and we have continued to create a legacy of community development and involvement. We expect this to have a lasting impact.

That said, there is still plenty of work to be done. There is a continuing shift in people's feelings towards their community, people's spirit is high and that is encouraging to see. Very importantly, we also see the changes in people's attitudes in wanting to get involved.

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Trustees' Annual Report (Incorporating the Director's Report) (continued)

Year Ended 31 March 2021

Achievements and Performance (continued)

Challenge and Support Project (CSP) (Funded as part of the WHP - NLCF)

One element of our work that has flourished has been the Challenge and Support Project (CSP). One of the most significant public health measures implemented during the COVID-19 pandemic has been extended periods of 'lockdown' where whole populations have been advised to remain in their households other than to collect necessary supplies, to care for others, or to exercise. There are increasing calls to understand the impacts of this lockdown, and of subsequent school closures, on the mental health and wellbeing of young people during the COVID-19 pandemic.

During the last year, our staff worked incredibly hard to put into action a number of key areas where we believe young people would suffer the most of been caught up in the pandemic.

Our staff considered loneliness as a key risk factor of COVID-19 for the mental health and wellbeing of young people. A rapid action planning and review session took place to look at the links between loneliness and mental health problems in young people - and highlighting the potential increases in these links. Staff also noted that extended periods of school closures will no doubt impact on curriculum delivery over the coming years. As such, school is potentially an emerging source of distress and worry for young people.

In particular, the young people we worked with experienced concerns about their education being interrupted and their future career opportunities. With respect to returning to school, young people have reported having worries over losing the enjoyable aspects of school and the impact of social distancing on friendships. In particular, young people were worried about being away from home and transitioning between schools, whereas secondary aged children worry about increased academic pressures as well as catching COVID-19.

The CSP worked very closely with Youth Focus North East on two projects. One was called Local Challenge and the other was Big Days. Big Days funding was to support the creation of 50 Christmas Shoe Boxes for local care home residents. The Big Days programme gives young people the chance to attend events from which they may otherwise feel excluded, such as alternative school proms and Valentine's Day get-togethers. The programme involved 10-20 year olds in planning and organising events in their communities around key days of the year, such as Christmas and anniversaries, to help combat loneliness and isolation in both young and old people. Local Challenge was very similar, but allowed the team to create boxes and gifts for more care homes.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Achievements and Performance *(continued)*

Buttons - Disability Project

Buttons, AYCC's Disability Project, went from strength to strength. Initially, the project was delivered on a Monday evening but, during discussions with parents, AYCC looked at a new delivery day which would allow further access to those who needed it. A decision was made in early 2020 to move the sessions to a Sunday afternoon. The sessions now allow for siblings of those who attend to come along to the session as well. This has helped us to deliver holistically for the whole family.

The project continues to have the same aims which include.

- **Communication:** Good communication is essential for a successful transition to work or training, for independence and to access a range of life opportunities. The role of communication in attainment and forming positive relationships is important. Improved communication skills have also been linked to reductions in re-offending.
- **Confidence:** Enabling young people to recognise that they can make a difference to their own lives is key - and that effort has a purpose and is important to key outcomes such as career success.
- **Planning and problem solving:** Problem solving, alongside resilience, provides young people with a 'positive protective armour' against negative outcomes associated with risky life events. Problem solving has also been shown to be associated with the ability to cope with stresses in life.
- **Relationships and leadership:** There is a strong relationship between emotional intelligence, positive school transitions and academic success.
- **Creativity:** Displaying creativity and imagination is related to resilience and wellbeing. Creativity can have an impact on both self-esteem and overall achievement.
- **Resilience and determination:** A number of studies show important effects from discipline, patience and motivation effect of early psychological wellbeing. These six outcomes will support the focus on improving social, emotional capabilities of the young people who attend.

Buttons continued to operate in some months during the pandemic; this was largely successful and was well attended. The workers are supporting those who attend but also speaking with and supporting families during the pandemic was important. The staff hope to continue to get the families involved in regular family get together when the time is right.

Young people are developing daily living skills through cooking sessions and also practicing motor skills with the craft sessions as some find the fine motor skills difficult to master but there has been significant progress made. The young people are always very keen to brainstorm new ideas to either fundraise or to learn new skills through fun activities, staff encourage this wherever possible. Currently, we support young people who are starting their transition from mainstream school to specialist provision. This is having a significant effect on their mental health as they are anxious about the change.

Staff are working very closely with them and their parents to work through their emotions. This process is expected to take months as it is expected to be a slow transition process. Staff are aware of what is happening and will include this matter at staff de-briefings. All young people have been told that they can bring one friend if they want to, it must be the same friend each session due to the bubble. The reasoning behind this is that the young people would struggle to attend a mainstream youth club and it therefore excludes them from social activities with their peers. Allowing them to bring a friend to the disability group helps to strengthen their friendship and reduces any preconceived thoughts about young people with disabilities, whilst encouraging equality and diversity.

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Trustees' Annual Report (Incorporating the Director's Report) (continued)

Year Ended 31 March 2021

Achievements and Performance (continued)

The Big Purple Play Bus (TBPPB) - Supported by Gaunless Gateway Big Local Partnership (GGBLP) and the Family Intervention and Support Project (FISP).

Unfortunately, due to the pandemic, The Big Purple Play Bus (TBPPB) was unable to deliver any projects or activities during the year. We worked quickly to establish another project in its place but to have it available in case things had changed during the year.

This project is to deliver strategic objectives of the FISP which are as follows:

- To improve and strengthen the capacity of local parents by providing them access to information and the opportunity to develop new skills, take up training and increase their employment prospects.
- To ensure there is a strong local voice around all issues that affect local parents, their families and communities.
- To provide high quality support to children, young people, adults, isolated women, families and older people with a view to improving their standard of living by helping them to access new opportunities.
- To engage with local parents at every level, in order to address the social inclusion and community cohesion agenda.

In order to identify, understand and support the needs of parents, we have a dedicated Community Development Worker (CDW) who would be there to assist local parents and children and young people (CYP). Through our work with organisations within the community, we offered:

- One-to-one support, advocacy and representation.
- Promoting health services for both parent and child.
- Signposting to relevant support agencies.
- Assisting with issues such as debt, housing, counselling, relationships, parenting and play.
- Group work - creating peer support.
- Confidence building and skills improvement.

All of this work will focus on giving support to parents, establishing good parenting skills, developing groups and peer support networks and promoting engagement with other services. Evidence of this has been provided through local community meetings with individuals and groups. The CYP in the area have poor health. They do not have the finances to take part in planned activities, have poor personal hygiene and lack life skills. This has been highlighted in partnership meetings with the Local Housing Team, Local Schools and Police. The CYP have difficulties in school due to their behaviour and attitude. They have a tendency not to continue in further education or training after leaving school. Parents are at high risk of being unemployed and becoming involved in anti-social behaviour, crime, using substances such as drugs and alcohol and becoming homeless. These matters have been identified in the community meetings. The beneficiaries will need support with multiple challenges, for example in overcoming drug and alcohol problems or a period of unemployment.

This project helped us to meet these participants' needs, by giving them an opportunity to fulfil their personal development. Parent involvement is a crucial force in children's development, learning, and success at school and in life so we have consulted with the local parents who use our service through group work sessions, one-to-one meetings and questionnaires in order to ascertain their views. We work closely with a number of schools in the area and have a number of parents on board who would form a steering group to support the project and its aims. Parents, teachers, and policy makers agree that parent involvement is an essential ingredient to children's learning and that is what our project will look to achieve, and we will use our fully fitted double decker play bus as a tool for engagement when we are able to do so which has proved extremely successful in the past engaging children and their families for the last three years.

The development of this project meant that many socially isolated and vulnerable children, young people, and adults previously slipping through the net will receive supportive interventions, before behaviour became more problematic or a concern.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

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Achievements and Performance *(continued)*

This project offered a holistic, preventative approach to isolated people that needed additional support and are not accessing it elsewhere.

This project also allowed us to identify, develop and support initiatives, and to work in partnership with all other agencies and bodies operating in the area so we can reach as many people as possible (public, private and voluntary), in order to promote, support and advance the health and well-being of all parents of the area and to work in partnership to support any training and educational initiatives.

Family partnerships take time and effort to establish. Through this project, we intend to give parents associated with our projects the best possible opportunity to play an increasingly visible, substantial and effective role in achieving long term benefits for their children. This project has a continuing significant role to play in delivering our operational plan - so children supported by parents can be nurtured, safe, active, healthy, achieving, included, respected and responsible. We believe that all parents and children can be like this. But we also recognise that there are people with different needs, abilities and learning preferences. This project will create opportunities that can enhance the life of any child and parent but, for some, this project will have a more important or even critical role in enabling them to see and fulfil their true potential.

After School Club

During the last year, our After School Club has been an important club for our children, as it has for the last 50 years. We have not been able to deliver as many sessions as we would have liked, however when we have done it has been well attended with some parents still apprehensive about sending their children to clubs when we are still in the pandemic. We have delivered additional sessions since January 2021. This has allowed us to target those who we believe need our additional support. Our workers are working extremely hard to support children with additional needs and this will be the basis for ongoing training and development as well as looking at additional funding to support the Club's work.

Detached Youth Work Project

The Detached Youth Work Project has been a main stay during the pandemic. The team of workers have worked incredibly hard to support young people with whom they have managed to engage.

Now more than ever, young people in the area need help, advice and support to manage with feelings of isolation associated with current social restrictions and concerns about their future. This project continues to support young people in two ways.

Firstly, young people, particularly those who are at risk of causing anti-social behaviour (ASB) and committing crimes, will be supported to develop their life-skills and enhance their involvement, participation, and engagement in local services.

Secondly because of COVID-19, workers will support young people with their mental health and well-being. The project will continue to check on the welfare and wellbeing of local young people, offering advice, support and guidance when needed. Given the closure of many young people's services and other building-based provision, the work of detached youth workers has taken on an even greater importance in recent months.

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Trustees' Annual Report (Incorporating the Director's Report) (continued)

Year Ended 31 March 2021

Achievements and Performance (continued)

West Auckland Youth Initiative

The West Auckland Youth Initiative started just before the first national lockdown. The project came about at the time there was no current provision of structured activities for children and young people from West Auckland and St. Helen Auckland since closure of Millbank Youth Centre for all ages. AYCC found that there was a reluctance from established organisations with suitable venues to host new initiatives - but that didn't stop AYCC and Gaunless Gateway Big Local Partnership (GGBLP) working together to find a venue. A suitable venue large enough to develop activities was identified: West Auckland Working Men's Club. AYCC applied to GGBLP and secured funding to develop a pilot project for six months which was to support youth based and after school activities, where we would look to integrate children and young people into positive community settings; developing activities using an evidence-based approach by analysing recent family and children research questionnaires and taking an holistic approach with appropriate partners coming together to help shape and deliver activities and secure long term sustainability. This work is currently ongoing, with partners now involved in the joint project including West Auckland Parish Council, GGBLP, Streetgames and the Vineyard Centre. Bringing together these partners will increase funding and also capacity to deliver the best project possible.

Delivery Team work - in summary

Throughout the pandemic, AYCC has been in a good position to help young people who find themselves needing support at this time. This project adhered to guidance on social distancing and AYCC continues work alongside the National Youth Agency (NYA) on guidance. The NYA as the Professional Statutory and Regulatory Body for youth work in England has, in consultation with Public Health England and the Health and Safety Executive, continued to develop youth sector specific advice and guidance.

Elsewhere, AYCC continues to work closely with local supermarkets on a range of different initiatives. Speaking with the Community Champions, they were keen on talking to specialist services like AYCC to support them with work with young people and others who remain socially isolated. AYCC staff explained there are a number of projects we could support them with including a Streetgames Project using their carpark for example to deliver traditional "street games". There were also discussions regarding our workers and how they can help support Anti-Social Behaviour in and around the supermarket, for instance workers could engage with young people and look to set up a "café session" in local supermarket cafés when the colder, darker nights arrive.

AYCC continues to work closely with SCYPAN (Shildon Children and Young People's Action Network) to deliver additional sessions in the Shildon area. During the last year we were also successful in securing funding to enable another full year of the project from two sources: Bishop Auckland and Shildon Area Action Partnership (BASH-AAP) and the Durham Police, Crime and Victims' Commissioner's Crime and Community Safety Fund (via the County Durham Community Foundation).

In conclusion, all of our Delivery Team projects have had major parts to play in providing life-enhancing experiences for children, young people and adults. The learning and development opportunities must be seen and valued as an integral part of what society provides for children, young people and parents across the board. Our aim for the next year is to build on the already considerable strength of AYCC's work to ensure provision for children, young people and families is forward-looking, well-resourced, and supported effectively - and that focuses all its efforts on delivering the best possible outcomes for everyone.

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Achievements and Performance *(continued)*

Business Development

(Information provided John Wiseman, Business Development Manager.)

Overview

Like thousands of similar community and voluntary organisations up and down the country, 2020-21 could have taken AYCC to one of many places. Thankfully, at the end of a year which nobody would want to see repeated, we have survived. Furthermore, we have managed to report a healthy operating profit. This will be re-invested very wisely into the business to help us to take the next step towards longer term sustainability - and help us to keep the doors open for our community without the constant fear of closure.

This, of course, remains our ultimate goal.

In many ways, it feels inappropriate to celebrate our success as many other organisations have really struggled. That said, our positive story must be recognised, with credit and thanks due to many individuals and groups who have pulled together to get us to this point. You will read more about some of those individuals and groups elsewhere in this annual report.

Facts and figures

This year, compared with last, we have seen a substantial 52% rise in our income, to £459,783. Our expenditure increased by 28% to £317,315. The resulting operating profit of £88,468 means that we have seen a second successive profitable year. As mentioned previously, this will be re-invested into the organisation. Finally, we can report another acceptable reserves figure of £21,080. Whilst lower than last year, for known reasons, it remains within our optimal range of 3 to 6 months' running costs. Building on this in the ways described below will help us to maintain our financial stability and also to achieve our ultimate goal of long-term sustainability.

Doing things differently

One of Covid-19's inevitabilities has been the disruption to the way we operate as an organisation, and the way that we have had to adapt quickly. For example, many staff have been furloughed for long periods whilst others have been working largely from home. Just like many other organisations, we have been very innovative in our response to the many challenges presented to us. This includes, firstly, finding new ways of working to minimise the disruption to our offer to the local community and, secondly, responding swiftly to changing needs and demands.

In terms of business development, after a period of re-adjustment, we were able to adopt new systems including: more electronic communication (such as regular team meetings and board meetings by Zoom); the return of our (now online) monthly Finance Monitoring Group; and the establishment of new groups - as and when required - to carry out specific task-and-finish projects e.g. to improve AYCC's finance, IT and data protection systems.

Significant issues raised by these groups are referred to our Board of Trustees (which has continued to meet monthly by Zoom, even during the first lockdown) for further consideration or action, as required.

Finally, in a year of change, the sad news to report is the closure of our Out of Schools Club, after many years of operation, as described elsewhere in the report. We were sorry to see the team leave us and we wish our former colleagues well for the future.

Funding - and other key partners

Whilst we continue to access funding through a diverse range of sources, most income still comes from grants. This, year our total grant income was £380k; considerably higher than a 'typical' year for AYCC. Where we have been able to (given the restrictions), we have used these grants to deliver projects in 2020-21. Even if it was not possible to start the new projects during the year, sufficient planning has been done for project start dates in 2021-22.

We are once again very grateful to all of our funders who have made our work possible this year (and

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Achievements and Performance *(continued)*

next). We are also grateful for the support we receive from our ever growing cohort of strategic and delivery partners. We will only continue to be successful if these partnerships continue to flourish.

Supporting the economy

Whilst serving AYCC well, our business development model never forgets that we are here to serve our local community and, in particular, to promote ways in which we can help to strengthen the local economy - and tackle poverty.

Our popular Job Club and our crisis work with Woodhouse Close Church Community Centre are two very good examples of this. Further, we are proud of our commitment to help local people, where we can, with workplace experience which will give them added confidence to get their next - or possibly their first - job. Two examples of how we support our community through volunteering and internships are given below.

Volunteering

Despite Covid-19, volunteering remains a cornerstone of our engagement with the Woodhouse Close community, and beyond. Whilst numbers have taken a dip this year, we have still been able to support around five or six regular volunteers and we thank them for sticking with us in what have been extraordinary times. Much of the work they have been able to do for us this year has been remote. We have overcome these barriers through technology. This was the right thing to do, as volunteers' help has been really important to us; it also demonstrates to volunteers that organisations like AYCC really value their role in our future development. Throughout 2020-21, volunteers have helped with a range of business development projects such as business planning and income generation - including contributing to AYCC's grant applications.

Internships

Our excellent partnership work with Durham University, just a few miles down the road, has once again delivered successfully this year - albeit remotely. The first lockdown provided us with an opportunity to pursue the idea of an internship, something we had initially considered the previous year. Following further planning and development between both parties, it proved to be worth the wait. Our joint-agency selection panel scrutinised a very high standard of applications. This led to the appointment of a brilliant Marketing Intern who, whilst achieving great success with our pilot project, was able to utilise her experience with AYCC to progress quickly in her chosen career. The internship lasted from August 2020 to March 2021, longer than originally planned. This helped to foster early negotiations with Durham University about possible follow-up internships in spring 2021; these are now taking shape.

The environment

Towards the end of 2020-21 - as the world began, slowly, to re-focus on issues that were concerning it pre-Covid - AYCC joined many other organisations to think seriously once again about the environment. Ever mindful that climate change would not wait for a pandemic to pass, we started to think once again about ways in which we could play our part. For instance, we gave an interview to inform one of the VONNE Climate Action Alliance's research projects in January 2021. VONNE's ongoing work on climate change will help the community and voluntary sector in the North East of England respond collectively to address the climate crisis, hopefully in ways which will better reflect the needs of the sector.

Other consultation and engagement work

In addition to the work with VONNE, we have also been enthusiastic contributors to the research work of many other organisations during 2020-21; these include Community Matters and Club Insure. We have also been active participants in focus groups held by some of our funders to give them some essential feedback on how the projects they fund are progressing. Furthermore our engagement with these focus groups has enabled us to provide funders with essential first-hand evidence of our community's ongoing need for their support, particularly at this time.

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Achievements and Performance *(continued)*

Financial planning

This year, significant progress has been made in our financial planning. One of the very few positives to emerge from the pandemic has been the way in which it has forced us to think of the unthinkable; in the context of this report, how to adapt our strategies to deal with a future financial emergency. As we hope that the worst is behind us, we can reflect on the past 12 months and, looking forward, focus on making our strategies more robust.

For example, our finances are now under closer scrutiny, thanks to the monitoring and task-and-finish groups mentioned above; with overview by the Board of Trustees.

Other specific examples of consolidation and planning for the way forward include:

- An ongoing review of all contracts and costs associated with the running of AYCC.
- Focus on ways to increase unrestricted funding e.g. facility hire as lockdown eases.
- Continued emphasis upon marketing and promotion, also creating more capacity within the organisation to deliver this; for example through the creation of a new Business Development and Marketing Co-ordinator post and more internships and volunteers (also see below).
- Continuing to hone our business development models, working with more partners from the voluntary, statutory and business communities - also supported by the new Business Development and Marketing Co-ordinator.
- Greater emphasis on diversifying income streams (rightly, the focus during the pandemic has been upon securing as much grant income as possible, at considerably lower risk, but we might now be able to look at diversification once again).
- Building volunteer capacity within the organisation to help us to deliver more projects, whilst also supporting more local people through the creation of new volunteering opportunities; for example through the creation of a new Volunteer Co-ordinator post.
- Applying once again to Durham University Business School's MBA Consultancy Pathway scheme, to engage with new teams of international student volunteers to help us with our strategic planning, in different projects over the coming years.
- Further work with local research groups to explore the positive impact of our work upon the Woodhouse Close community and beyond.
- Ongoing review and evaluation of our 2018-21 Business Plan, including technical exercises involving trustees, advisers, staff, volunteers.
- Using this knowledge to inform and support our planning for AYCC's new three-year business plan, for 2021-24.
- Further development of action plans (e.g. finance, income generation, marketing and communications) which will also become part of AYCC's 2021-24 Business Plan.

Financial Review

Reserves Policy

The aim of the Trustees is to retain unrestricted "free" reserves equivalent to between 3 and 6 months' Centre running costs excluding depreciation and exceptional costs. At current activity levels this is equal to between £19,000 and £38,000. Unrestricted "free" reserves at 31st March 2021 were £21,080 which is within this range.

Investment Policy

Monies not required for immediate use are placed in a High Interest Business Account. There are no other investments.

Risk Management

The major risks identified by the trustees have been reviewed and systems established to mitigate those risks.

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Plans for Future Periods

Strategic Financial Way Forward

As reported in last year's annual report, the work led by John Kirk (Cranfield Trust) and the project supported by Durham University Business School is complete. This led the Trustees to establish a groups to take forward the recommendations from both pieces of work, as described in Section 3. This work will continue to be ongoing, as and when new actions and/or projects are identified for action, to the benefit of Auckland Youth and Community Centre Ltd. Meanwhile, a number of previously identified actions/projects have already been implemented.

Financial management remains a key objective for the Board of Trustees. The Trustees with invaluable support of its staff are working vigorously to:

- Continue to review all contracts and costs associated with the running of the Centre.
- Increase the levels of unrestricted funding through increased fundraising, for example raffles, bag packing, race nights and family fun events.
- Continue to further develop and refine its financial management and marketing strategies, which in turn will impact on our potential income.
- Partnership working continues to evolve and, in turn, helps to support our plans for income generation. Once again it is particularly pleasing to report the continued growth in the number of partners we are currently working with.

Building Fabric

The building has been maintained over the past 12 months, to ensure that it meets all statutory and health and safety requirements. The building is also cleaned five days every week.

Our long-term goal is still to totally refurbish the whole Centre. However we have continued to identify works to improve the facilities and comply with health and safety requirements. Some of the key features of this work have included a complete kitchen refurbishment, sanding and re-varnishing of the main wooden floors, new flooring in the activities room, additional radiators in the large drop in area and selective replacement of existing fire doors. We will continue to progress the minor works during 2021- 2022.

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Plans for Future Periods *(continued)*

Acknowledgements

Over the past 12 months, the Board of Trustees has continued to remain steadfast in understanding its roles and responsibilities including its strategic direction.

The Board of Trustees would like to pay tribute to Martin Walker who retired in September 2020. Martin was a valued member of the Board.

The Board of Trustees also very much appreciates the hard work and dedication shown by all of its paid staff and volunteers in both of our delivery teams. The teams are ably managed by David McCreedy and Pamela Walton. The quality of both services are of a very high standard.

As with our service delivery teams the Board of Trustees very much appreciates the hard work and commitment of our core / support staff, ably managed by John Wiseman.

In September 2020 the Board of Trustees became the employing body for the Gaunless Gateway Big Local Partnership staff. The Board of Trustees would like to acknowledge the hard work and commitment shown by the two members of staff, Barbara Slasor and Susan Graydon.

Although it is always difficult to single out particular funders, the Board of Trustees especially wanted to mention the highly valued support of the National Lottery Community Fund, the Henry Smith Charity, the Bishop Auckland and Shildon Area Action Partnership and the Gaunless Gateway Big Local Partnership.

The Board of Trustees would also like to say a big thank you to all of our other current funders (listed in our financial report) and other organisations who have supported its work over the past 12 months.

The Board of Trustees appreciates the support given to it through other means including the contribution of Simon Healey from Durham Association of Boys and Girls Clubs, Jon Niblo and Gemma Lockyer Turnbull from NE Youth and the team from Durham University (internship programme).

Finally to acknowledge the support given to it by Durham County Council particularly that given by our two local County Councillors, Tanya Tucker and John Lethbridge.

Structure, Governance and Management

Legal Status

Auckland Youth and Community Centre is a charitable company. It was incorporated on 6th April 2006 with company number 5772054. It was registered as a charity on 28th February 2007 with charity number 1118157. It is governed by its memorandum and articles of association dated 6th April 2006 and amended 30th January 2007.

Auckland Youth and Community Centre was originally built in 1963, officially opened on the 14th February 1964, as part of Central Government's development of youth facilities (particularly targeting young men) following the publication of the Lady Albemarle Report. The Centre was one of six "Boys' Clubs" in the North East of England. A sports hall extension was added in 1995, funded by the National Lottery.

Auckland Youth and Community Centre Ltd. is affiliated to the Durham Association of Boys and Girls Clubs, which is affiliated to UK YOUTH and NABGC (The National Association of Boys and Girls Clubs). Auckland Youth and Community Centre Ltd. is also affiliated to NE YOUTH which is affiliated to UK YOUTH.

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Structure, Governance and Management *(continued)*

Recruitment and Appointment of Trustees

Trustees are made up from residents of the area of benefit known as Woodhouse Close or surrounding area of Bishop Auckland and those with a common interest of the Centre and area.

A trustee is a person proposed by either themselves or another and appointed or elected at an Annual General Meeting, whatever his/her age as long as they are a member of the Centre.

Organisational Structure

The Board of Trustees has overall responsibility for meeting the organisation's legal duties, ensuring that it is properly managed, promoting good practice in all activities and ensuring the quality of all services delivered.

The overall responsibility for the management of the Centre sits with the Board of Trustees. On a day to day basis individual service managers will risk assess and identify any health and safety issues. Any such issues are recorded on a Centre Management Log Form. All forms are processed through the Centre Administrator who will discuss with a nominated member of the Board of Trustees.

The trustees have had regard to the Charity Commission's guidance on public benefit throughout the year when deciding on the activities of the charity.

Reference and Administrative Details

Registered charity name	Auckland Youth and Community Centre Limited
Charity registration number	1118157
Company registration number	5772054
Principal office and registered office	Walker Drive Bishop Auckland County Durham DL14 6QL

The Trustees

Mr W W Niblo (Chair)
Ms N Kipling
Mr G Tomaszko
Ms J Drygas
Ms M Carrick
Mr M Walker (Retired 3 September 2020)
Mr S Watson

Company Secretary Ms N Kipling

Independent Examiner Jane Ascroft FCA MA (Cantab)
Enterprise House
Harmire Enterprise Park
Barnard Castle
County Durham
DL12 8XT

Auckland Youth and Community Centre Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 March 2021

Small Company Provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on ...1.7.2021... and signed on behalf of the board of trustees by:

Nadine Kipling.

Ms N Kipling
Charity Secretary

Auckland Youth and Community Centre Limited

Independent Examiner's Report to the Trustees of Auckland Youth and Community Centre Limited

Year Ended 31 March 2021

I report to the trustees on my examination of the financial statements of Auckland Youth and Community Centre Limited ('the charity') for the year ended 31 March 2021.

Responsibilities and Basis of Report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jane Ascroft FCA MA (Cantab)
Independent Examiner

Enterprise House
Harmire Enterprise Park
Barnard Castle
County Durham
DL12 8XT

Auckland Youth and Community Centre Limited

Statement of Financial Activities (including income and expenditure account)

Year Ended 31 March 2021

		Unrestricted funds £	2021 Restricted funds £	Total funds £	2020 Total funds £
	Note				
Income and endowments					
Donations and legacies	5	1,406	379,168	380,574	221,475
Charitable activities	6	3,696	2,062	5,758	77,608
Income from investments	7	24	—	24	165
Other income	8	42,321	31,106	73,427	3,000
Total income		<u>47,447</u>	<u>412,336</u>	<u>459,783</u>	<u>302,248</u>
Expenditure					
Expenditure on charitable activities	9,10	118,054	253,261	371,315	290,708
Total expenditure		<u>118,054</u>	<u>253,261</u>	<u>371,315</u>	<u>290,708</u>
Net income		<u>(70,607)</u>	<u>159,075</u>	<u>88,468</u>	<u>11,540</u>
Transfers between funds		69,226	(69,226)	—	—
Net movement in funds		<u>(1,381)</u>	<u>89,849</u>	<u>88,468</u>	<u>11,540</u>
Reconciliation of funds					
Total funds brought forward		86,646	77,459	164,105	152,565
Total funds carried forward		<u>85,265</u>	<u>167,308</u>	<u>252,573</u>	<u>164,105</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 22 to 38 form part of these financial statements.

Auckland Youth and Community Centre Limited

Statement of Financial Position

31 March 2021

	Note	2021 £	2020 £
Fixed Assets			
Tangible fixed assets	16	43,365	46,360
Current Assets			
Debtors	17	4,297	7,426
Cash at bank and in hand		215,348	120,164
		<u>219,645</u>	<u>127,590</u>
Creditors: amounts falling due within one year	18	<u>10,437</u>	<u>6,511</u>
Net Current Assets		<u>209,208</u>	<u>121,079</u>
Total Assets Less Current Liabilities		<u>252,573</u>	<u>167,439</u>
Creditors: amounts falling due after more than one year	19	—	3,334
Net Assets		<u>252,573</u>	<u>164,105</u>
Funds of the Charity			
Restricted funds		167,308	77,459
Unrestricted funds		85,265	86,646
Total charity funds	21	<u>252,573</u>	<u>164,105</u>

For the year ending 31 March 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 1.7.2021, and are signed on behalf of the board by:



Mr W W Niblo (Chair)
Trustee

The notes on pages 22 to 38 form part of these financial statements.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements

Year Ended 31 March 2021

1. General Information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Walker Drive, Bishop Auckland, County Durham, DL14 6QL.

2. Statement of Compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting Policies

Basis of Preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investments measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

The entity is a Public Benefit Entity.

Going Concern

There are no material uncertainties about the charity's ability to continue.

Judgements and Key Sources of Estimation Uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The trustees consider that there are no significant estimates or judgements affecting these financial statements.

Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the purposes of the charity.

Designated funds are unrestricted funds earmarked by the trustees for specific purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements *(continued)*

Year Ended 31 March 2021

3. Accounting Policies *(continued)*

Income

All income is included in the statement of financial activities when the charity is entitled to the income, any performance related conditions attached have been met or are fully within the control of the charity, the income is considered probable and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Donations and legacy income is received by way of donations, legacies, grants and gifts and is included in full in the Statement of Financial Activities when receivable. Where legacies have been notified to the charity but the criteria for income recognition have not been met, the legacy is treated as a contingent asset and disclosed if material. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity, being the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market.

Investment income is included when receivable.

Income from charitable trading activity is accounted for when earned.

Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of raising funds comprise the costs associated with attracting donations, grants and legacies and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, as set out in the notes to the accounts.

Tangible Assets

Fixed assets are stated at cost less accumulated depreciation. The costs of minor additions or those costing below £500 are not capitalised.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements *(continued)*

Year Ended 31 March 2021

3. Accounting Policies *(continued)*

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Leasehold Property	-	Straight line over the lease term
Equipment	-	15% reducing balance

Impairment of Fixed Assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Defined Contribution Plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

Cash at Bank and in Hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

Taxation

The company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

4. Limited by Guarantee

The company is limited by guarantee. At 31st March 2021 there were 6 members each of whom had undertaken to contribute an amount not exceeding £1 in the event of a winding up.

5. Donations and Legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Donations			
Donations	311	—	311
Fundraising	272	—	272

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

5. Donations and Legacies (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Grants			
Bishop Auckland & Shildon Area Action Partnership	—	24,500	24,500
Henry Smith Charity	—	80,350	80,350
National Lottery Community Fund	—	103,323	103,323
Garfield Weston	—	10,000	10,000
County Durham Community Foundation	—	18,500	18,500
Trusthouse Charitable Foundation	—	12,500	12,500
National Lottery Awards For All	—	—	—
County Durham Sport	—	11,000	11,000
Gaunless Gateway Partnership	—	1,200	1,200
Durham County Council	823	11,088	11,911
Other grants and donations	—	2,300	2,300
The 1989 Willan Charitable Trust through the Community Foundation serving Tyne & Wear and Northumberland	—	—	—
South Durham Enterprise Agency (Gaunless Gateway Big Local Partnership)	—	84,407	84,407
Virgin Money Foundation	—	10,000	10,000
Sir James Knott Foundation	—	10,000	10,000
Scotto Trust Fund	—	—	—
Streetgames UK Ltd	—	—	—
Percy Bilton Charity	—	—	—
Shildon Children & Young People's Action Network (SCYPAN)	—	—	—
	<u>1,406</u>	<u>379,168</u>	<u>380,574</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Donations			
Donations	1,344	—	1,344
Fundraising	1,677	—	1,677

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

5. Donations and Legacies (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Grants			
Bishop Auckland & Shildon Area Action Partnership	—	25,239	25,239
Henry Smith Charity	—	22,500	22,500
National Lottery Community Fund	—	110,491	110,491
Garfield Weston	—	—	—
County Durham Community Foundation	—	—	—
Trusthouse Charitable Foundation	—	—	—
National Lottery Awards For All	—	10,000	10,000
County Durham Sport	—	2,850	2,850
Gaunless Gateway Partnership	—	999	999
Durham County Council	—	10,350	10,350
Other grants and donations	1,000	3,725	4,725
The 1989 Willan Charitable Trust through the Community Foundation serving Tyne & Wear and Northumberland	—	9,304	9,304
South Durham Enterprise Agency (Gaunless Gateway Big Local Partnership)	—	—	—
Virgin Money Foundation	—	—	—
Sir James Knott Foundation	—	—	—
Scotto Trust Fund	—	7,500	7,500
Streetgames UK Ltd	—	5,000	5,000
Percy Bilton Charity	—	4,496	4,496
Shildon Children & Young People's Action Network (SCYPAN)	—	5,000	5,000
	<u>4,021</u>	<u>217,454</u>	<u>221,475</u>

6. Charitable Activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Room hire	2,275	—	2,275
Other Centre income	817	—	817
After Schools	9	—	9
Creche and Out of Schools	595	—	595
Playbus	—	—	—
Henknowle	—	2,062	2,062
	<u>3,696</u>	<u>2,062</u>	<u>5,758</u>

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

6. Charitable Activities (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Room hire	14,997	—	14,997
Other Centre income	2,140	10	2,150
After Schools	653	—	653
Creche and Out of Schools	38,394	—	38,394
Playbus	—	16,233	16,233
Henknowle	—	5,181	5,181
	<u>56,184</u>	<u>21,424</u>	<u>77,608</u>

7. Income from Investments

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Bank interest receivable	<u>24</u>	<u>24</u>	<u>165</u>	<u>165</u>

8. Other Income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Employment allowance	4,000	—	4,000
HMRC Job Retention Scheme	34,836	8,868	43,704
DCC Covid Support	—	22,238	22,238
Durham University Internship	3,485	—	3,485
	<u>42,321</u>	<u>31,106</u>	<u>73,427</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Employment allowance	3,000	—	3,000
	<u>3,000</u>	<u>—</u>	<u>3,000</u>

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

9. Expenditure on Charitable Activities by Fund Type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Centre costs	77,395	32,696	110,091
Playbus	—	10,897	10,897
National Lottery Reaching Communities	—	85,012	85,012
Gaunless Gateway Big Local Partnership Agreement	—	39,193	39,193
Henry Smith Strengthening Communities/Covid support	—	31,961	31,961
After Schools	13,334	1,108	14,442
Creche/Out of Schools	25,690	—	25,690
Henknowle	—	4,507	4,507
AAP Detached/AYCC Youth Work	—	14,692	14,692
Other project costs	1,635	33,195	34,830
	<u>118,054</u>	<u>253,261</u>	<u>371,315</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Centre costs	39,556	39,496	79,052
Playbus	—	16,746	16,746
Crime & Community Safety Fund	—	2,139	2,139
National Lottery Reaching Communities	—	90,138	90,138
After Schools	1,691	13,354	15,045
Creche/Out of Schools	49,229	—	49,229
Henknowle	—	5,181	5,181
AAP Detached/AYCC Youth Work	—	14,141	14,141
Other project costs	1,202	17,835	19,037
	<u>91,678</u>	<u>199,030</u>	<u>290,708</u>

10. Expenditure on Charitable Activities by Activity Type

	Activities undertaken directly £	Total funds 2021 £	Total fund 2020 £
Centre costs	110,091	110,091	79,052
Playbus	10,897	10,897	16,746
Crime & Community Safety Fund	—	—	2,139
National Lottery Reaching Communities	85,012	85,012	90,138
Gaunless Gateway Big Local Partnership Agreement	39,193	39,193	—
Henry Smith Strengthening Communities/Covid support	31,961	31,961	—

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

After Schools	14,442	14,442	15,045
Creche/Out of Schools	25,690	25,690	49,229
Henknowle	4,507	4,507	5,181
AAP Detached/AYCC Youth Work	14,692	14,692	14,141
Other project costs	34,830	34,830	19,037
	<u>371,315</u>	<u>371,315</u>	<u>290,708</u>

11. Net Income

Net income is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation of tangible fixed assets	<u>4,594</u>	<u>4,577</u>

12. Independent Examination Fees

	2021	2020
	£	£
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>720</u>	<u>680</u>

13. Staff Costs and Emoluments

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021	2020
	£	£
Wages and salaries	234,950	188,528
Social security costs	14,383	10,514
Employer contributions to pension plans	4,541	3,542
Redundancy costs	9,041	—
	<u>262,915</u>	<u>202,584</u>

The average head count of employees during the year was 23 (2020: 20). The average number of full-time equivalent employees during the year is analysed as follows:

	2021	2020
	No.	No.
Number of management staff	3	2
Number of Centre staff	2	2
Number of Creche/Out of School staff	2	2
Number of project staff	4	3
	<u>11</u>	<u>9</u>

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £82,627 (2020:£63,932).

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

14. Trustee Remuneration and Expenses

No trustees received remuneration during the year (2020 - Nil).

During the year 2 trustees were reimbursed expenses totalling £475 (2020 - £1,125).

15. Transfers Between Funds

During the year £69,226 was transferred from restricted to unrestricted funds. This comprised:

	2021 £
Centre cost contributions from projects	65,529
Contributions to other projects	2,047
Room hire paid by projects	1,650
	<u>69,226</u>

16. Tangible Fixed Assets

	Long leasehold property £	Equipment £	Total £
Cost			
At 1 April 2020	77,165	86,984	164,149
Additions	—	1,599	1,599
At 31 March 2021	<u>77,165</u>	<u>88,583</u>	<u>165,748</u>
Depreciation			
At 1 April 2020	39,250	78,539	117,789
Charge for the year	3,087	1,507	4,594
At 31 March 2021	<u>42,337</u>	<u>80,046</u>	<u>122,383</u>
Carrying amount			
At 31 March 2021	<u>34,828</u>	<u>8,537</u>	<u>43,365</u>
At 31 March 2020	<u>37,915</u>	<u>8,445</u>	<u>46,360</u>

17. Debtors

	2021 £	2020 £
Trade debtors	—	2,668
Prepayments and accrued income	4,297	4,758
	<u>4,297</u>	<u>7,426</u>

Auckland Youth and Community Centre Limited

Notes to the Financial Statements *(continued)*

Year Ended 31 March 2021

18. Creditors: amounts falling due within one year

	2021	2020
	£	£
Creditors and accruals	7,103	1,511
Other creditors	3,334	5,000
	<u>10,437</u>	<u>6,511</u>

19. Creditors: amounts falling due after more than one year

	2021	2020
	£	£
Other creditors	—	3,334
	<u>—</u>	<u>3,334</u>

20. Pensions and Other Post Retirement Benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £4,541 (2020: £3,542).

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

21. Analysis of Charitable Funds

Unrestricted funds

	At 1 April 2020	Income	Expenditure	Transfers	At 31 March 2021
	£	£	£	£	£
General Fund	29,064	19,547	(64,259)	36,728	21,080
Capital Fund	46,360	—	(4,594)	1,599	43,365
Redundancy Fund	9,728	—	(9,041)	9,041	9,728
Disability Group	1,556	316	(394)	—	1,478
After Schools	5,643	7,931	(13,334)	3,567	3,807
Out of Schools & Creche	(6,700)	18,914	(25,690)	13,476	—
Challenge & Support					
Group	3,242	739	(622)	1,481	4,840
Girls' Friendly Society	185	—	(120)	—	65
Stay 'n' Play	902	—	—	—	902
Long term liabilities	(3,334)	—	—	3,334	—
	<u>86,646</u>	<u>47,447</u>	<u>(118,054)</u>	<u>69,226</u>	<u>85,265</u>

	At 1 April 2019	Income	Expenditure	Transfers	At 31 March 2020
	£	£	£	£	£
General Fund	18,894	21,980	(34,981)	23,171	29,064
Capital Fund	50,937	—	(4,577)	—	46,360
Redundancy Fund	9,728	—	—	—	9,728
Disability Group	496	645	(256)	671	1,556
After Schools	182	653	(1,691)	6,499	5,643
Out of Schools & Creche	(2,994)	38,394	(49,229)	7,129	(6,700)
Challenge & Support					
Group	1,779	1,193	(401)	671	3,242
Girls' Friendly Society	76	369	(260)	—	185
Stay 'n' Play	378	136	(283)	671	902
Long term liabilities	(8,334)	—	—	5,000	(3,334)
	<u>71,142</u>	<u>63,370</u>	<u>(91,678)</u>	<u>43,812</u>	<u>86,646</u>

Auckland Youth and Community Centre Limited

Notes to the Financial Statements *(continued)*

Year Ended 31 March 2021

21. Analysis of Charitable Funds *(continued)*

Restricted funds

	At 1 April 2020 £	Income £	Expenditure £	Transfers £	At 31 March 2021 £
National Lottery Community Fund	19,615	103,323	(85,012)	(8,993)	28,933
Bishop Auckland & Shildon AAP Detached Youth Work	10,640	28,263	(14,691)	3,000	27,212
CDCF After Schools grant	—	3,500	(1,108)	(1,000)	1,392
CDCF Covid 19 Sustainability grant	—	5,000	(1,325)	(2,325)	1,350
Gaunless Gateway/Dales Area EIC Youth Forum	1,631	—	(150)	(1,481)	—
AAP AYCC Disability Project	2,605	—	(1,185)	—	1,420
Trusthouse Charitable Foundation	—	12,500	(12,500)	—	—
AAP AYCC Widening Horizons Project	9,320	—	(9,320)	—	—
Henknowle	—	4,507	(4,507)	—	—
Playbus	8,045	5,524	(10,898)	—	2,671
Pick 'n' Mix Group	313	—	—	—	313
AAP Getting Creative	—	2,500	(2,500)	—	—
AYCC Covid 19 Response Sessions	—	5,000	(582)	(900)	3,518
DCC Neighbourhood Budget	—	4,020	(2,961)	—	1,059
Gaunless Gateway Intergenerational Project	579	—	—	—	579

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

21. Analysis of Charitable Funds (continued)

Henry Smith Charity - Covid 19	—	34,100	(9,782)	(3,099)	21,219
Henry Smith Charity - Strengthening Communities	—	46,250	(22,179)	(7,821)	16,250
National Lottery Awards For All	10,000	—	(10,000)	—	—
Holiday Activities Fund	—	2,968	(2,602)	—	366
Scotto Trust	7,500	—	(7,500)	—	—
SCYPAN Detached Youth Work	3,455	—	(2,816)	—	639
Streetgames Project No. 1	1,865	—	—	—	1,865
Streetgames Project No. 2	1,116	900	(1,593)	—	423
Sport England fund	—	5,000	(1,112)	(1,600)	2,288
Weardale Area Action Partnership Playbus	950	—	(950)	—	—
West Auckland Youth Initiative	(175)	6,500	(370)	(1,690)	4,265
Virgin Money Foundation	—	10,000	—	(10,000)	—
Sir James Knott Foundation	—	10,000	(4,228)	—	5,772
NE Youth	—	400	—	—	400
Scholefield Trust	—	1,000	—	—	1,000
Garfield Weston	—	10,000	(2,696)	—	7,304
Gaunless Gateway Big Local Partnership Agreement	—	71,643	(39,193)	(10,329)	22,121
Gaunless Gateway Caring & Sharing for Christmas	—	1,200	(1,200)	—	—
AYCC Satellite Project No. 3	—	3,000	(301)	(750)	1,949
AYCC Shildon Satellite Project	—	3,000	—	—	3,000
PCVC's Community Safety Fund	—	10,000	—	—	10,000
DCC Covid 19 Business grant	—	22,238	—	(22,238)	—
	<u>77,459</u>	<u>412,336</u>	<u>(253,261)</u>	<u>(69,226)</u>	<u>167,308</u>

Bishop Auckland and Shildon Area Action Partnership - BASH AAP (Detached Youth Work Project) - This grant was towards a detached youth work project across the area covered by Bishop Auckland and Shildon Area, specifically targeting young people who are not currently engaging in services and/or causing anti-social behaviour.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements *(continued)*

Year Ended 31 March 2021

21. Analysis of Charitable Funds *(continued)*

Area Committee Grant (Detached Youth Work Project) - This grant is towards a detached youth work project across the area covered by Bishop Auckland and Shildon Area Action Partnership, specifically targeting young people who are not currently engaging in services and/or causing anti-social behaviour.

BASH AAP (AYCC Disability Project) - This grant is towards the staffing costs to allow us to deliver a disability project session.

BASH AAP (AYCC Getting Creative At Home Project) - This grant was to support the creation of activity packs for children and young people during the current pandemic.

BASH AAP (AYCC Widening Horizons' Project) - This grant is for specifically contributions towards the salaries of the Business Development Manager at the Centre.

County Durham Sport (AYCC Satellite Project No 3) - This grant is to support children and young people who are classed as inactive with sport/fitness sessions and to try and reengage.

County Durham Sport (AYCC Shildon Satellite Project) - This grant is to support children and young people who are classed as inactive with sport/fitness sessions and to try and reengage specifically targeting those who live in Shildon, County Durham.

County Durham Community Foundation (After Schools) - This grant is towards staffing costs, activities costs and snacks for our After Schools Project.

County Durham Community Foundation (Covid-19 Sustainability Grant) - This grant is towards the purchasing of PPE for the Centre. Also support costs towards hiring of additional tutors, volunteer expenses and centre running costs.

County Durham Community Foundation (Police, Crime & Victims' Commissioner (PCVC) Community Safety Fund) - This grant is towards a detached youth work project across Woodhouse Close estate, specifically targeting young people who are not currently engaging in services.

Durham County Council Neighbourhood Budget (AYCC Covid-19 Response Sessions) - This grant is towards additional support sessions for children 4-10-year-olds and additional sessions of our Craft and Support Project. This is due to limited numbers in original sessions due to restrictions.

Durham County Council Neighbourhood Budget (AYCC Refurbishment Project) - This grant was towards new flooring in the Activity Room used for After Schools Project and by other room hirers.

Durham County Council Neighbourhood Budget (Improving Facilities At AYCC) - This grant is towards installing two new radiators in the large drop in area and to purchase a fridge, microwave and kitchen utensils.

Durham County Council (Sustainability Grant) - This grant was towards the operational costs of the Out of Schools Childcare based at the Centre.

Garfield Weston Foundation - This grant is towards core running costs for the organisation.

Gaunless Gateway (Big Local Partnership Agreement) - This grant is to allow AYCC to employ two workers from the Gaunless Gateway Big Local Partnership for a period of 2 years.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements *(continued)*

Year Ended 31 March 2021

21. Analysis of Charitable Funds *(continued)*

Gaunless Gateway (Caring & Sharing For Christmas Grant) - This grant allowed our workers to create special "thinking of you" boxes to hand out to local care home residents as Christmas surprises for those who would be alone.

Gaunless Gateway & Area Committee Grants - These two grants will allow us to deliver a youth forum project across the area to enhance the participation in decision making for children and young people.

Gaunless Gateway Intergenerational Project - This grant is towards the delivery of an intergenerational project.

Henry Smith Charity (Covid-19 Grant - AYCC Better Connections Project) - This grant was for a digital inclusion project, which will provide a range of online support services and weekly in person IT training sessions for disadvantaged individuals impacted by COVID-19.

Henry Smith Charity (Strengthening Communities Grant) - This grant is for Centre core running costs, specifically contributions towards the salaries of the Administration Worker and Cleaner.

Holiday Activities Fund - This fund is for various grants received to support children and their families across the area to food and activity packs during school the Easter holidays.

National Lottery (Awards For All) - This grant was for ongoing capital works to upgrade the community centre which includes the kitchen.

National Lottery Community Fund (Widening Horizons Project) - This grant is to deliver the Widening Horizons Project over a three-year period (2019-22), to support people living on the Woodhouse Close Estate and the surrounding area with projects and activities based around four key outcomes.

NE Youth Limited (Healthy & Happy Project) - This grant is to allow young people to create scrapbooks of their experiences during the COVID 19 pandemic.

Scholefield Trust - This grant is for activities for children and young people.

Scotto Trust - This grant is for ongoing capital works to upgrade the community centre which includes the kitchen.

Shildon Children and Young People's Action Network (SCYPAN)- This grant is towards a detached youth work project across Shildon, specifically targeting young people who are not currently engaging in services.

Sir James Knott - This grant is for specifically contributions towards the salaries of the Community Development Worker at the Centre.

Sport England's Tackling Inequalities - This grant is towards the purchasing of PPE for the Centre. Also support costs towards hiring of additional tutors, volunteer expenses and centre running costs. This grant also allowed for us to have reduced rates for returning groups who wish to hire our Centre.

Street Games (Project No 1) - This grant is for the Street Games project which meets once a week on Woodhouse Close Estate to combat anti-social behaviour in the community during the summer months.

Street Games (Project No 2) - This grant is for the Street Games project which meets once a week on Woodhouse Close Estate to combat anti-social behaviour in the community during the winter months.

Auckland Youth and Community Centre Limited

Notes to the Financial Statements (continued)

Year Ended 31 March 2021

21. Analysis of Charitable Funds (continued)

Trusthouse Charitable Foundation - This grant is for Centre running costs, specifically contributions towards the salaries of the Administration Worker and Cleaner.

Virgin Money Foundation - This grant was towards subsidising lost income into AYCC during the early months of the COVID 19 pandemic which included loss of income through room hire.

Weardale Area Action Partnership (Playbus) - This grant was towards holiday provision for Playbus activities in the Weardale Area Action Partnership area.

West Auckland Youth Initiative Project - This grant is towards a youth work project across West Auckland, specifically targeting young people who are not currently engaging in services.

Henknowle - This fund is for the caretaker's salary at Henknowle Community Centre.

Playbus - This grant allows us to deliver this project which is a fully fitted mobile soft play area that can be used for children's activities, community events, and private parties and also be used as a tool for engagement.

22. Analysis of Net Assets Between Funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Tangible fixed assets	43,365	—	43,365
Current Assets	52,337	167,308	219,645
Creditors less than 1 year	(10,437)	—	(10,437)
Creditors greater than 1 year	—	—	—
Net assets	85,265	167,308	252,573

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Tangible fixed assets	46,360	—	46,360
Current Assets	50,131	77,459	127,590
Creditors less than 1 year	(6,511)	—	(6,511)
Creditors greater than 1 year	(3,334)	—	(3,334)
Net assets	86,646	77,459	164,105

23. Operating Lease Commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2021 £	2020 £
Not later than 1 year	4,458	4,081
Later than 1 year and not later than 5 years	10,141	12,014
	14,599	16,095

Auckland Youth and Community Centre Limited

Management Information

Year Ended 31 March 2021

The Following Pages Do Not Form Part of the Financial Statements.

Auckland Youth and Community Centre Limited

Detailed Statement of Financial Activities

Year Ended 31 March 2021

	2021 £	2020 £
Income and endowments		
Donations and legacies		
Donations	311	1,344
Fundraising	272	1,677
Bishop Auckland & Shildon Area Action Partnership	24,500	25,239
Henry Smith Charity	80,350	22,500
National Lottery Community Fund	103,323	110,491
Garfield Weston	10,000	—
County Durham Community Foundation	18,500	—
Trusthouse Charitable Foundation	12,500	—
National Lottery Awards For All	—	10,000
County Durham Sport	11,000	2,850
Gaunless Gateway Partnership	1,200	999
Durham County Council	11,911	10,350
Other grants and donations	2,300	4,725
The 1989 Willan Charitable Trust through the Community Foundation serving Tyne & Wear and Northumberland	—	9,304
South Durham Enterprise Agency (Gaunless Gateway Big Local Partnership)	84,407	—
Virgin Money Foundation	10,000	—
Sir James Knott Foundation	10,000	—
Scotto Trust Fund	—	7,500
Streetgames UK Ltd	—	5,000
Percy Bilton Charity	—	4,496
Shildon Children & Young Peoples Action Network (SCYPAN)	—	5,000
	<u>380,574</u>	<u>221,475</u>
Charitable activities		
Room hire	2,275	14,997
Other Centre income	817	2,150
After Schools	9	653
Creche and Out of Schools	595	38,394
Playbus	—	16,233
Henknowle	2,062	5,181
	<u>5,758</u>	<u>77,608</u>
Income from investments		
Bank interest receivable	24	165
Other income		
Employment allowance	4,000	3,000
HMRC Job Retention Scheme	43,704	—
DCC Covid Support	22,238	—
Durham University Internship	3,485	—
	<u>73,427</u>	<u>3,000</u>
Total income	<u>459,783</u>	<u>302,248</u>

Auckland Youth and Community Centre Limited

Detailed Statement of Financial Activities *(continued)*

Year Ended 31 March 2021

	2021 £	2020 £
Expenditure		
Wages and salaries	234,950	188,528
Employer's NIC	14,383	10,514
Pension costs	4,541	3,542
Redundancy costs	9,041	—
Rent	14,440	19,857
Rates and water	27,475	—
Other office costs	7,695	7,277
Depreciation	4,594	4,577
Project costs	50,197	50,718
Accountancy and Independent Examination	720	680
Professional fees and consultancy	3,279	5,015
Total expenditure	371,315	290,708
Net income	88,468	11,540

