

**UNAUDITED REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**FOR**

**THE DENBY DALE CENTRE LIMITED**

**REGISTERED COMPANY NUMBER 05507412  
REGISTERED CHARITY NUMBER 1118128**

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**THE DENBY DALE CENTRE LIMITED**

**REGISTERED COMPANY NUMBER 05507412**

**REGISTERED CHARITY NUMBER 1118128**

**BUSINESS INFORMATION**

**DIRECTORS & TRUSTEES**

R P Bedford (Chairperson)  
J Lodge (Deputy Chairperson)  
P Holt  
M M Blanshard  
W K Barraclough  
R W Brook  
M D Hughes  
S Merry  
R Dawtrey  
Rev P Bee  
M Cowan (Appointed December 2021)

**CO/SECRETARY**

P Jones MBE

**REGISTERED OFFICE**

Unit 12B Springfield Mill  
Norman Road  
Denby Dale  
Huddersfield  
West Yorkshire  
HD8 8TH

**BANKERS**

HSBC Bank Plc  
2 Cloth Hall Street  
Huddersfield  
West Yorkshire  
HD1 2ES

**INDEPENDENT EXAMINER**

D J Brownhill FCA FMAAT  
Integra Advisers LLP  
1 Westleigh Hall  
Wakefield Road  
Denby Dale  
Huddersfield  
West Yorkshire  
HD8 8QJ

## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

The trustees are pleased to present their report together with the financial statements of the charity for the year ending 31 March 2022.

#### Reference and administrative details

Charity number: 1118128

Company number: 05507412

Registered Office: Unit 12B Springfield Mill  
Norman Road  
Denby Dale  
Huddersfield  
West Yorkshire  
HD8 8TH

Independent Examiner: D J Brownhill FCA FMAAT  
Integra Advisers LLP  
1 Westleigh Hall  
Wakefield Road  
Denby Dale  
Huddersfield  
West Yorkshire  
HD8 8QJ

Bankers: HSBC Bank plc  
2 Cloth Hall Street  
Huddersfield  
West Yorkshire  
HD1 2ES

#### Directors and trustees

The directors of the charitable company (the charity) are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees.

The trustees serving during the year and since the year end were as follows:

Elected Trustees	M M Blanshard
	J Lodge
	P Holt
	W K Barraclough
	R W Brook
	M D Hughes
	S Merry
	R Dawtrey
	P Bee
	R Bedford
	M Cowan (Appointed December 2021)



## **THE DENBY DALE CENTRE LIMITED**

### **REPORT OF THE TRUSTEES**

#### **Continued**

#### **Structure, Governance and Management**

##### Governing Document

The Denby Dale Centre Limited is a company limited by guarantee governed by its Memorandum and Articles of Association dated 13 July 2005, as amended by special resolutions dated 19 December 2006 and 3 September 2010. It is registered as a charity with the Charity Commission.

Each member agrees to contribute such amount as is required (not exceeding £1) in the event of the charity winding up.

##### Appointment of trustees

The trustees are appointed by the Board of Trustees and local community from suitably qualified or experienced members of the local community. They serve for four years after which period they may put themselves forward for re-appointment. The Articles of Association states that the number of trustees shall not exceed a maximum of 12 trustees.

Prior to the AGM, all members are informed of details of any person (other than a trustee retiring by rotation) who is recommended by the trustees for appointment as a trustee or in respect of whom notice has been given to the Charity of the intention to propose him at the meeting for appointment or reappointment as a trustee.

##### Trustee induction and training

Trustee induction is carried out by the Chairman. In addition trustees are offered externally provided training and networking opportunities as and when they arise. These include trustee networking events run by Locality (national network of community led organisations working together to help neighbourhoods thrive), of which we are a member.

##### Organisation

Trustees have independent control over, and legal responsibility for, the charity's management and administration.

##### Risk management

The trustees examine the major risks that the charity faces each financial year when preparing and updating their strategic plans. Through regular trustees meetings the charity can monitor the situation and control these risks to mitigate any impact that they may have on the charity's future. This work has not identified any major risks. A key element in the management of financial risk is the setting of a reserves policy and its regular review by trustees.

#### **Objectives and activities for the public benefit**

The objective of the Charity is "Connecting People – Relieving Isolation and Loneliness – Improving Quality of Life – by providing community activities, community transport and places to meet to promote fulfilled lives in Denby Dale and the wider area." In the opinion of the trustees the aims and objectives of the charity fall within the terms of Public Benefit in Section 4 of the Charities Act 2011.

The Denby Dale Centre was formed by members of the Denby Dale Methodist Church to relieve isolation in the local rural areas. It was set up as a separate entity from the church, registered as a company limited by guarantee in 2005 and as a charity in 2007.

## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

#### Continued

#### Staffing and Volunteers

##### Full time

Chief Officer (CO):	P Jones MBE
Activities Manager:	C Rees

##### Part time

Activities Support Worker:	J Wibberley
Transport Supervisor:	P Knight
Voluntary Car Service Co-ordinator:	L Holtom
Voluntary Car Service Co-ordinator:	T Whitcombe
Accounts Support/Hub Supervisor/Food & Film:	A Bexon
Training Manager:	M Clarke
Volunteer Co-ordinator:	E Warmsley
Retail Manager:	N McLaughlin
Covid-19 Administrator:	R Coopland
Retail Assistant	S Vass
Hub Caretaker:	R Reynolds

Total number of employed staff: 13

##### Self Employed

Bookkeeper:	S Cutting
Payroll:	C Williamson
Drivers:	P Southwell
	M Washington

Due to Covid-19 restrictions, there were no placements during the year from the Job Centre or from local colleges.

In response to the Covid-19 crisis, the charity set up the 'Up My Street' initiative and recruited 370 new volunteers for Mutual Aid Groups across Kirklees, who in addition to the existing volunteers, helped support shopping, befriending and other services in support of the community. This service was phased out during the reporting period as the requirement reduced.

We greatly value the support of around our 105 volunteers and placements who have allowed us to maintain our services during the course of the year.

#### **Achievements and performance**

##### Premises

Covid-19 restrictions continued to impact the use of our premises in line with government guidelines. During the periods permitted, we delivered services from:

**Springfield Mill** – This is our registered office and Finance department site in Denby Dale, where we also operate a Charity Shop and an Activity room.

**Westleigh House** – This is our Head Office, the primary location of our CO, Transport team and other Head Office services.

**Kirkburton Hub** – This is our only owned site, which is a centre of the village community centre in Kirkburton.

**Skelmanthorpe Charity Shop** – This is a leased shop on the high street in the heart of Skelmanthorpe.

**Community Pantry** – This is a leased room in the Savoy Youth & Community Centre, in Skelmanthorpe, opened in January 2021.

## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

#### Continued

**Emley Dementia Group** – This is a rented room in the Emley Community Centre.

**Marsden Dementia Group** – This is a rented room in the Marsden Mechanics Hall.

**Mirfield Dementia Group** – This is a rented room in the Mirfield Community Centre.

#### Community Transport

We have four fully accessible minibuses and a car. Our minibus fleet are aged 2014, 2016, 2018 and 2019. We provide training for our own drivers and drivers for other organisations who wish to use our buses.

The transport operation was severely reduced in the previous year owing to the restrictions in place during the pandemic. As restrictions were eased, services resumed with additional infection control measures in place, including increased cleaning, mask wearing, increased ventilation and reduced passenger numbers. Usage remained below pre-pandemic levels owing to hesitancy amongst members and other group hires, to re-start socialising.

Operating as “Valleys Community Transport” we continue to provide a membership based:

- Ring and Rider shopper minibus service,
- Ring and Ride social minibus service,
- Group Hire transport for ‘not for profit’ groups and organisations, on a not-for-profit basis,
- Self-Drive Hire for ‘not for profit’ groups and organisations, on a not-for-profit basis, and
- Volunteer Car Service for people requiring a one to one door to door transport service.

The Charity Car is used to bring people into Centre activities and for people to make individual journeys visiting hospitals and clinics and for social purposes, such as a weekly visit to the swimming pool for exercise or to visit friends.

A new service was introduced to support the Covid-19 vaccine programme, in conjunction with Kirklees council and local health authorities. The service provided transport from home to the vaccine centres for those otherwise unable to travel, for example due to mobility issues or lack of access to affordable transport. The provision of the service helped to mitigate the impact on the charity’s income, due to the much reduce income from group hires.

<u>Services during year</u>	<u>No’s of participants</u>	<u>Impact examples</u>
Ring and Ride Minibus Service <ul style="list-style-type: none"><li>• Shopper Bus</li><li>• Social Bus</li></ul>	17	The only way many of our members can get out and about and meet other people and do their own shopping, maintaining their independence.  <i>“I don’t know what I would do without this service, it is marvellous” (new member)</i>
<ul style="list-style-type: none"><li>• Time Together transport</li></ul>	20	716 pax trips The only internal transport service was for the members of the four Dementia Support Groups and the Film & Food group.
Training <ul style="list-style-type: none"><li>• Driver familiarisation</li></ul>	13	942 pax trips An in-house minibus driving awareness and familiarisation course, which compares car driving to minibus driving, is provided. This course has reduced the cost of minibus repairs. This service was suspended during the financial year due to the pandemic

## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

#### Continued

Group Transport	28 groups	Local activity clubs, schools and residential home groups can arrange affordable outings for their members. Theatre trips, regular shopping trips, games competitions and educational outings are among the reasons that the minibuses are hired.
<ul style="list-style-type: none"> <li>• Group Hire with driver</li> <li>• Self-Drive</li> </ul>		
Kirklees Vaccine Transport	104	<p>We have had returning groups and some new groups, some groups haven't returned and some of that is down to the lack of confidence of being on a minibus with a group of people.</p> <p>3,450 pax trips</p> <p>We did 104 minibus vaccine trips for people who needed accessible transport in this year. Kirklees council paid for the transport to get people to the vaccine centres across the Kirklees area.</p>
Car Services	140	<p>208 pax trips</p> <p>The Volunteer Car Service is used by members to overcome one to one transport barriers, to get them to hospital appointments, dental appointments, doctor's appointments etc.</p> <p>It is also often the only way some members can get to social activities or other services. During this financial year it was frequently used by members for Covid-19 vaccine appointments.</p> <p>These services empower independence, allow members to be less dependent on family and yet be accompanied by a supportive and caring 'friend'.</p> <p>We had 140 users of the traditional VCS for appointments with 1,190 pax trips, plus a further vaccine users with 92 pax trips.</p> <p>Total of 1,282 pax trips.</p>
<ul style="list-style-type: none"> <li>• Fleet Car Hire</li> <li>• Volunteer Car Services</li> <li>• Time Together VCS</li> </ul>		

	Passenger Journeys	Miles
Ring & Ride Service	716	10,773
Group Hire Service	3,450	16,321
Fleet Car Hire Service	130	718
Volunteer Car Service	1,282	17,500
<b>TOTAL</b>	<b>5,578</b>	<b>45,222</b>

10 drivers have driven the minibuses on a voluntary basis and 2 drivers have been paid. We have 25 VCS drivers on board.

## **THE DENBY DALE CENTRE LIMITED**

### **REPORT OF THE TRUSTEES**

#### **Continued**

#### **The Volunteer Car Service (VCS)**

The VCS, in which drivers use their own cars to transport people to shops, social groups and appointments, continues to recruit new volunteer drivers. Publicity is proving effective enhanced by providing a Covid-19 Vaccine service, where new members have continued to use the service after their vaccinations.

#### **COMMUNITY PLACES**

##### **The Kirkburton Hub**

As restrictions were reduced, group's usage of the Kirkburton Hub recovered. All groups using the facility did so in line with appropriate Covid-19 secure infection control measures in place.

The Kirkburton Hub was made Covid secure and re-opened with restrictions from October 2020. Group usage, although was forced to close again with further local and national lockdowns. However, we were able to use the building as a remote office, to isolate office staff from each other as part of infection control protocols.

Despite the social restrictions imposed by government, the Kirkburton Hub had 423 bookings over the year, used by 4,069 individual people.

The building is in regular use but has no full-time employee working there, Angie Bexon manages the hall and co-ordinates its diary and business.

##### **Charity Shop/Drop-In centre**

The aims of the charity's charity shops is to Connect People and Generate Unrestricted Income for the charity to achieve its aims.

The Denby Dale charity shop operates on the ground floor unit in Springfield Mill and where permitted during lockdowns, continued to provide a beneficial income from the charity shop. The Denby Dale charity shop also acts as a Drop-In centre for local people to call in for a drink, a biscuit and a chat with one of our volunteers. An informal men's group had met regularly on a Tuesday morning throughout the year.

The Skelmanthorpe charity shop opened in November 2020, as a smaller unit than Denby Dale, however saw a very successful launch on the high street. This shop does not have space for a Drop-In centre, however does connect people to local social groups through a notice board and leaflets.

##### **Community Pantry**

The establishment of a community pantry followed our new work supporting families in financial difficulties which we experienced through the lockdowns, and was a concept presented at a Food Bank operators meeting hosted by the Local Welfare Provision team at Kirklees Council. We hire space in a community centre and create a shop experience for members to purchase affordable food. It is a membership discount grocery shop for people supported with benefits in HD8.

There is interest in this pantry, as it is the only one of its kind in Kirklees, the others being a pantry cupboard offering free food; our pantry respects the dignity that people have to actually select and buy their own food.

Our Pantry service targets those living in Financial Concern, avoiding them from reporting to the Welcome Centre (food bank) as being in Financial Crisis.

## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

#### Continued

#### DDC Training Centre

The Training Centre provides training for all volunteers, placements and employed staff. As it is run as a social enterprise with the expectation that it will become a self-sustainable business, it also sells the training to private enterprises when required. The Social Responsibility of the Training Centre is the offer of 50% discount on the training for community groups. The Training Centre has developed a new e-shop on our website where, in addition to buying training, memberships, donations and payments for groups can also be made.

#### Training April 2021 – March 2022

With the Covid restrictions lifting we have been able to restart face to face training. In this time frame we have had 100 people on courses.

Course	Attendees	Training Hours
First Aid Courses	89	555
Health & Safety Courses	11	60
Total	100	615

Being a reseller of online courses has meant we have been able to deliver blended First Aid at Work courses (6hrs online and 12 hrs face to face), this has helped the attendees with these split almost equally across the DDC team, charity, and commercial courses.

We have continued to maintain and develop online resources for the organisation and have continued to support other members of the team across the departments as and when needed.

Moving forward, we will be introducing Drop-In sessions for DDC Staff and Volunteers to discuss key issues and opportunities and are working with the Dementia team to develop Dementia Carers support events and groups.

#### Community Anchor

The framework of the Community Anchors was originally developed in the autumn of 2019, and successfully used to deliver a community wide support during the pandemic. In this period, the Community Anchor developed from being Covid Community Response coordination to a Community Group development function.

By the end of this period, our work as the Community Anchor was to Support, Unite and Connect local community groups in the rural district. Meetings for community groups were being arranged, and 1-2-1 sessions to develop individual groups, ranging from mature charities through to groups that were just an idea, guiding them through to being a legal entity.

#### COMMUNITY ACTIVITIES

##### Social Groups

The charity normally provides a range of social activities including Dementia Groups, Film and Food Club, Cream Teas, Games Group and Transport's social activities include a Ring and Ride shopper bus.

Continued restrictions on social gathering during the year reduced activities in this area; however, in line with guidelines on highly vulnerable groups, we continued to offer our dementia support groups and a dementia 1to1 at home service. Services for other social activities restarted as Covid restrictions reduced and new guidelines were introduced. Despite initial hesitancy among our users to restart socialising, the usage of these services recovered well initially, but was further impacted by increased infection rates due to omicron variant.

## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

#### Continued

#### Dementia Groups

The following groups met during the year.

**Emley Group (Monday)** – April 2021 to March 2022

Emley Community Centre

**Kirkburton Group (Tuesday)** – April 2021 to March 2022

The Hub

**Mirfield Group (Thursday)** – September 2021 to March 2022

Mirfield Community Centre

**Emley Group (Friday)** – April 2021 to March 2022

Emley Community Centre

Appropriate infection control restrictions remained in place for all the groups in line with guidelines, for example mask wearing and social distancing until December 2021. The main difference to the pre-Covid activity was that there were no trips out at all during the period April 2021 to March 2022.

#### April 2021 to August 2021

During this time we ran 3 groups;

<b>Dementia Groups 10am – 3pm</b>	<b>Average Attendance</b>	<b>Volunteers Providing Support</b>
Monday Emley Group	4	5
Tuesday Kirkburton Group	3	3
Friday Emley Group	6	4

#### September 2021 to March 2022

In September we opened a fourth group in Mirfield meaning we had 4 Dementia groups.

<b>Dementia Groups 10am – 3pm</b>	<b>Average Attendance</b>	<b>Volunteers Providing Support</b>
Monday Emley Group	5	6
Tuesday Kirkburton Group	5	3
Thursday Mirfield Group	7	4
Friday Emley Group	8	5

The Home Visits initiative, which was started in the previous year to help new members integrate after their isolation during the pandemic, was ended as there was no longer enough interest.

#### Making a Difference

During the year we had 47 inquiries about the groups, with 24 taster sessions arranged. Of these 14 new members joined one or more of the groups. Out of the 33 people living with Dementia that didn't join, we managed to support 25 into other organisations, more appropriate to their needs.

The overall number of members was broadly the same as the previous year, with the number of members leaving, mainly due to advancement of their condition, matching the number of new members.



## THE DENBY DALE CENTRE LIMITED

### REPORT OF THE TRUSTEES

#### Continued

The impact on member's well-being was recognised in feedback from members and their families. Some sample quotes of feedback received during the year.

- *Mum is smiling more now; it feels like she has part of her life back (family)*
- *My wife loves the groups it gives her a somewhere to see people, something she loved to do but stopped when she got the diagnosis (family)*
- *I didn't think my dad would stay at the group, but he loves it and rings me every Sunday to make sure it's on. (family)*
- *I wouldn't get out of my house now; I look forward to the next group the minute I'm home. (member)*

#### Food and Film

Food and Film is a weekly activity run from the Kirkburton Hub. The activity provides members with a place to meet, a two-course hot meal and shows a film. Transport from home is provided for members if required. The activity re-opened in August 2021 and continued throughout the period. During the period there were 17 members used the service, with an average attendance of 11. The service is supported by a staff member and a small team of volunteers (9 volunteers in total, typically 4 or 5 in attendance each week), plus volunteer drivers.

#### Cream Teas

Cream Teas was previously a monthly activity but switched to a weekly activity on re-opening, to spread members attendance so the reduced number allowed better social distancing. The activity is run from the activity room in Springfield Mill. Members are provided with a place to meet and served a 'Cream Tea' of scones and a hot drink. It is run in conjunction with the local Methodist Church and is also used by their members. The aim is to provide a comfortable and familiar space for those who may otherwise be alone at home, to meet and socialise. The activity was expanded to include the previous 'Café Connect' social prescribing initiative. The activity re-opened in September 2021 with 25 to 30 members using the service with typical attendance around 10 to 15, supported by volunteers who sometime provide transport.

#### Charity Shops Drop In Centre

The Denby Dale Charity shop was re-located to a smaller unit, still within the Springfield Mill site, as part of an overall review of our premises. The Skelmanthorpe Charity shop continued to operate on the Skelmanthorpe high street. Both sites encourage social integration but no longer provide a specific 'drop-in' area.

#### Christmas Day in a Box

Due to concerns over the Covid Omicron variant, the Christmas day meal service for members, was replaced by a hot Christmas Meal delivered by staff and volunteers directly to members' homes.

#### Activity Funding

For the entire period of this report, the country and our charity were disrupted by the Covid 19 virus. Many of our on-going projects were suspended or severely reduced which in turn reduced our usual income stream. In response, following discussions between trustees and staff, it was agreed that we develop new projects to support those people who were shielding, self-isolating or otherwise impacted, and had no network of support. Discussions with Kirklees council and other local un-constituted groups of volunteers around Kirklees resulted in "Up My Street", a concept of coordinated neighbourliness.

Using the charity's website as point of contact, shopping, dog walking, prescription collection and telephone befriender calls were arranged for those who had no local network of family or friends to help them. We also set up a Call Centre for those isolating without online ability which proved vital to them and our services and used across Kirklees. Responding to people in need of financial assistance, and working with the council Local Welfare Provision, we established a food fund and emergency food fund, which much later developed into the concept of a Community Pantry, all funded by the council, foundations and by private and business donors.



## **THE DENBY DALE CENTRE LIMITED**

### **REPORT OF THE TRUSTEES**

#### **Continued**

DBS checks and references were obtained for all the many volunteers who came forward to help. 3 members of DDC staff had their hours increased to full time and 2 extra temporary staff were recruited from our regular volunteers so that with the rest of our staff they could manage this new project.

In support of the national vaccination programme, the charity's transport service provide transport to vaccination centres for those unable to make their own arrangements, including wheelchair users.

Funding for the Covid-19 response was supported by specific grants detailed below and from small charges to users.

When allowed during the year, the charity's other activities continued, supported by charges to users and grants from several funders who recognise the importance of our work.

**Grants and Funding specific to the Covid response** have been received from:

#### **One Community/National Emergency Trust**

Funding used to establish and deliver community support during the pandemic. Specific items included additional IT, temporary staff expansion, establishing emergency food fund and food vouchers.

#### **Kirklees Council**

Funding supported the establishment of a Community Anchor forum to coordinate and direct community support across all areas of Kirklees working with multiple agencies in the community, including other charities, community groups, pop-up community groups (Mutual Aid), council and health care.

#### **Government Covid Business Grant**

Central Government funding to support ongoing maintenance of services, distributed quickly and efficiently by the local authority.

#### **Denby Dale Ward Councillor Grant**

We received funding from our local councillor's budget to expand our staffing level to be able to support the vast number of new volunteers registering and also to support the new Call Centre.

#### **Third Sector Leaders**

Further funding supported specific activities, a 'walking/befriending' service, an emergency food fund and the set-up of the Community Pantry.

#### **Denby Dale Parish Council**

A grant was provided for the establishment of a Community Food fund for local residents.

#### **Kirkburton Parish Council**

A donation was provided and used for the establishment of a Community Food fund which we used for residents of the Kirkburton Ward.

#### **National Lottery/Dept for Digital, Media, Culture and Sport (DCMS)**

Funding for a 'Digital Dementia' initiative to support delivery of dementia services using digital technology during the pandemic and beyond. The fund was used to purchase digital devices and fund temporary staff expansion as part of our Covid response work.

#### **CCG Kirklees**

The vaccination transport service was funded by charges to Kirklees Council/CCG Kirklees (not a grant) or by charges to users, depending on ability to pay.

## **THE DENBY DALE CENTRE LIMITED**

### **REPORT OF THE TRUSTEES**

#### **Continued**

**Grants to support ongoing activities** have been received from:

#### **The National Lottery Community Fund**

Starting in April 2018, this NLCF 5 year award of £301,000 was made for Kirkburton Hub Development and Staff Development. This has funded improvements to the building including for upstairs, a new entrance, a fully accessible toilet, a small kitchen for providing refreshments in the main hall, a safer staircase, and downstairs, a new office, commercial kitchen and new toilet.

#### **The National Lottery & Dept for Digital Culture Media and Sport – Building Connections Fund**

Starting in 2019, we were awarded a second NLCF grant (applied for in partnership with Kirklees Council) to fund a project to meet the vision for community transport across Kirklees. Called the Better Connections Fund, provided jointly by the Government Department for Digital, Culture, Media & Sport, National Lottery Community Fund and the Cooperative. Five projects were funded from this grant:

- Additional minibus for the fleet (purchased 2019)
- Volunteer Car Service to operate Kirklees wide
- Volunteer Supervisor to support recruitment
- Create additional Ring and Ride shopper buses in partnership with other minibus operators
- A Community Minibus Partnership

#### **Denby Dale and Clayton West Circuit of the Methodist Church**

The circuit provides an annual grant towards general operating costs of the anti-loneliness projects in the local rural community.

#### **Private and Business Donations**

A number of individuals and businesses kindly supported our work throughout the year, and a number of individuals now make regular monthly donations to our accounts and throughout the pandemic.

#### **Future developments**

The post Brexit and post Pandemic economy of the Third Sector continues to be affected, in line with other businesses in the area. The charity continues to experience lower return by members with hesitancy reasons, and also a lower volunteer number helping to deliver services.

Further to the above, we have experienced and responded to the effects of the Cost of Living challenges and the Ukraine War.

We are respected and invited by the local authority to attend strategy meetings and have fed into the continued community responses to situations affecting local residents. We managed to steer a decision regarding Ukraine immigrants who arrived in Kirklees and disconnected from each other by policy to place in family sponsor homes. By the end of that day we were coordinating a Ukraine Family Transport service for the council which connected them together for social and welfare purposes. Further work as the Rural Anchor will see support for rural based Ukraine Guests and Ukraine Hosts.

We attend the Kirklees Poverty Partnership and Kirklees Cost of Living Coordination meetings, and are responding to local community needs in rural Kirklees. A rural survey into community response services will show that type of services people need to improve their quality of life. Funding to deliver these will be sought.

We will develop existing projects and react to emerging challenges faced by people around us. All our projects are developed in line with our charity aims and values.

## **THE DENBY DALE CENTRE LIMITED**

### **REPORT OF THE TRUSTEES**

#### **Continued**

Existing services will continue to be developed to ensure the Social Enterprise projects reach self-sustainability. The Community Anchor role is much needed in the rural area, with new projects emerging and existing groups needing further support and connection.

We continue to depend heavily on volunteers to deliver our services and are very grateful to all who do offer their time and energy to promote and support what we do. We will continue to recognise the donors of the charity, who support both financially and non-financial, to help us to continue our much needed work.

The transport provision has seen only 25% of pre-covid business return caused by group hesitancy. However, in the short term this has been relieved by Covid Vaccine Transport and Booster Transport. There is no present requirement to change the size of fleet, or to replace a vehicle.

Places services have recently been expanded to include the aforementioned Denby Dale Training Room and the Skelmanthorpe Community Pantry. Further time is required to develop their delivery and also that of the Kirkburton Hub and Training Centre. As people's confidence to venture out improves, we will see a return of the DDC Events at the Kirkburton Hub.

The recent move to Westleigh House has been met with much welcome by staff, volunteers and visitors alike. This Head Office location overlooks the famous Denby Dale viaduct, which is a fitting background for many recent photographs.

We continue to depend heavily on volunteers to deliver our services and are very grateful to all who do offer their time and energy to promote and support what we do. We will continue to recognise the donors of the charity, who support both financially and non-financial, to help us become a better and stronger organisation.

#### **Financial Review**

Income has decreased by 37.9% (£144.6K). Within this, there has been a decrease in social projects of £160.9K mainly due to a decrease in grants of £169.0K and due to an increase in sales and fares of £10.2K. Transport projects had an increase of £13.1K, due to an increase in hire fees and passenger fares.

Expenditure has decreased by 17.4%. This is partly due to a decrease of £29.0K in staff wages, a reduction in social projects activity cost of £63.4K and an increase in premises and office costs of £26.7K

Net income has decreased by £83.0K and this has impacted on the cash position which has decreased by £47.6K from 2021.

The cash position is still healthy and although obtaining funding is getting increasingly difficult there are no going concern problems.

#### **Investment powers and policy**

The trustees, having regard to the liquidity requirements of the charity, keep some funds available in interest bearing bank accounts and seek to achieve a rate of deposit interest which matches or exceeds inflation as measured by the retail prices index. At 31 March 2022 the value of cash held in interest bearing deposit accounts was £8,902, which equates to 24.4% of cash held.

#### **Risks**

The charity has no investments other than current and deposit bank balances and has therefore no risk in this area.

The Centre's offices and shop are on a short term rental basis only requiring 3 months' notice to quit the premises and therefore there are no problems associated with a long lease.

## **THE DENBY DALE CENTRE LIMITED**

### **REPORT OF THE TRUSTEES Continued**

The main area of risk is that of the charity not obtaining new funding in the future.

#### **Reserves policy**

Most of the charity's funding is obtained through restricted grants and as such cannot be transferred into a free Reserves fund. Some monies from these restricted grants are carried over from one financial year to the next.

We do receive donations and carry out fundraising activities but most of this money is used to guarantee core costs as we have in the past been unable to obtain funding to pay for all the management and administration expenditure.

We understand the necessity of having reserves.

Reserves are considered necessary to:

- Maintain services, short-term, if there is a shortfall in grant funding.
- Provide redundancy payments for staff if contracts are not able to be renewed.
- Accumulate monies towards the replacement of vehicles when necessary.
- Build a fund from which to pay the salary of a centre manager.
- Build a fund to meet unexpected expenditure in relation to maintaining the Hub, Kirkburton.

The aim of the Management Committee is to accumulate unrestricted reserves equivalent to 6 months' running costs. There are currently no ongoing concerning problems. The actual reserves at 31 March 2022 were £292,314, of which £225,555 were fixed assets, including motor vehicles and land and buildings. The balance of reserves of £66,759 of which £49,281 are unrestricted reserves.

#### **Trustees' responsibilities in relation to the financial statements**

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
  - observe the methods and principles in the Charities SORP;
  - make judgements and estimates that are reasonable and prudent;
  - state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements;
  - prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation; and
- Have been prepared in accordance with the requirements of the Charities Act 2011, Companies Act 2006 and United Kingdom Generally Accepted Accounting Practices (applicable to smaller entities).

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ascertain the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006, the Charity (Accounts and Reports) 2008 Regulations and the provisions of the trust deed.

The trustees are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**THE DENBY DALE CENTRE LIMITED**

**REPORT OF THE TRUSTEES**  
**Continued**

This report has been prepared in accordance with the special provisions of the small companies' regime under part 15 of the Companies Act 2006.

Approved by order of the trustees on .....08/12/2022..... and signed on their behalf by



R Bedford (Chair)

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF  
THE DENBY DALE CENTRE LIMITED**

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2022 which are set out on pages 18 to 27.

**Responsibilities and basis of report**

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in the report in order to enable a proper understanding of the accounts to be reached.

  
D J Brownhill FCA FMAAT  
Integra Advisers LLP  
1 Westleigh Hall  
Wakefield Road  
Denby Dale  
Huddersfield  
HD8 8QJ

19/12/2022.....

**THE DENBY DALE CENTRE LIMITED**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCLUDING INCOME AND EXPENDITURE ACCOUNT)**  
**For the Year Ended 31 March 2022**

	Note	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
<b>INCOMING RESOURCES</b>					
<i>Incoming resources from generated funds:</i>					
Activities for generating funds					
Transport projects	2	16,132	-	16,132	2,972
Social and other projects	3	108,963	106,581	215,544	376,470
Kirkburton hub	4	5,266	-	5,266	2,013
<i>Investment income:</i>					
Bank interest receivable		4	-	4	42
<b>Total incoming resources</b>		<b>130,365</b>	<b>106,581</b>	<b>236,946</b>	<b>381,497</b>
<b>RESOURCES EXPENDED</b>					
<i>Cost of generating funds</i>					
Charitable activities					
Transport projects	2	87,944	-	87,944	94,292
Social and other projects	3	53,851	117,399	171,250	218,722
Kirkburton hub	4	11,955	-	11,955	16,224
Depreciation	6	19,955	-	19,955	23,411
Total charitable giving		173,705	117,399	291,104	352,649
Governance costs	5	840	-	840	840
<b>Total resources expended</b>		<b>174,545</b>	<b>117,399</b>	<b>291,944</b>	<b>353,489</b>
<b>Net incoming resources / (resources expended) before transfers</b>		<b>(44,180)</b>	<b>(10,818)</b>	<b>(54,998)</b>	<b>28,008</b>
Total funds brought forward		319,016	28,296	347,312	319,304
<b>Total funds carried forward</b>		<b>274,836</b>	<b>17,478</b>	<b>292,314</b>	<b>347,312</b>

All income and expenditure derive from continuing activities.

The Statement of Financial Activities includes all gains and losses recognised during the year.

**THE DENBY DALE CENTRE LIMITED**  
**REGISTERED COMPANY NUMBER 05507412**

**BALANCE SHEET**  
**At 31 March 2022**

	Note	2022		2021	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	6		225,555		245,510
<b>Current assets</b>					
Debtors	7	36,114		22,598	
Cash at bank and in hand		<u>36,508</u>		<u>84,145</u>	
		72,622		106,743	
<b>Creditors : amounts falling due within one year</b>	8	<u>(5,863)</u>		<u>(4,941)</u>	
<b>Net current assets</b>			66,759		101,802
<b>Net assets</b>			<u>292,314</u>		<u>347,312</u>
<b>The funds of the charity:</b>					
Unrestricted funds			274,836		319,016
Restricted funds	9		17,478		28,296
	10		<u>292,314</u>		<u>347,312</u>

The trustees are satisfied that the charity is entitled to exemption from the provisions of the Companies Act 2006 (the Act) relating to the audit of the financial statements for the year by virtue of section 477.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and for the presentation of the accounts.

These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies regime and in accordance with FRS102 SORP.



.....  
R Bedford - Trustee

Approved by the Trustees on 08/12/2022



# THE DENBY DALE CENTRE LIMITED

## NOTES TO THE ACCOUNTS 31 March 2022

### 1. ACCOUNTING POLICIES

#### **Basis of preparation**

The financial statements have been prepared in accordance with the Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The trustees have reviewed the financial position of the charity for a period covering the following 12 months and consider that it is appropriate to prepare the accounts on a going concern basis.

#### **Incoming resources**

Income represents amounts received and receivable by the charity from donations, investment income and fund raising events.

#### **Grants**

Grants are accounted for in the year in which they are approved, irrespective of the period covered by the grants. Grants awarded but not yet paid are recorded as grant commitments in the balance sheet.

#### **Funds**

##### **Unrestricted funds**

Unrestricted funds are those funds available to further the fund's charitable objectives at the discretion of the trustees.

##### **Designated funds**

Designated funds represent unrestricted funds which have been allocated or designated for a specific purpose by the charity itself.

##### **Restricted funds**

Restricted funds are funds which have been given for a particular purpose and project and are subject to specific trusts or conditions imposed by the donor and binding on the trustees.

#### **Investments**

All investment income derived from bank deposit accounts interest has been taken into account on a receivable basis.

#### **Gifts in kind**

The charity receives the benefit of work carried out by volunteers and on occasion receives the use of facilities and equipment without charge. No value is placed on these items, except where the benefit extends over several periods, in which case they are valued and included in the balance sheet at a reasonable valuation.

#### **Resources expended**

Expenditure is recognised at the point when liability is incurred. Costs of charitable activities comprises all costs incurred in the pursuit of the charitable objectives of the charity. These costs comprise both direct costs and an apportionment of overheads and support costs.

#### **Fixed assets**

All fixed assets are initially recorded at cost.

## **THE DENBY DALE CENTRE LIMITED**

### **NOTES TO THE ACCOUNTS**

**31 March 2022**

#### **Depreciation**

Depreciation is charged at rates calculated to write off the cost of an asset over its useful economic life on the following bases:

- Office furniture and equipment - 10% straight line
- Vehicles - 25% straight line
- Buildings - 2% straight line

#### **Leases**

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligation, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

**THE DENBY DALE CENTRE LIMITED**

**NOTES TO THE ACCOUNTS**

**31 March 2022**

**2. TRANSPORT PROJECTS**

	Ring and Ride (Unrestricted)	Group Hire (Unrestricted)	Driver Training (Unrestricted)	Volunteer Transport (Unrestricted)	Car (Unrestricted)	Total	Total
	2022	2022	2022	2022		2022	2021
	£	£	£	£		£	£
<b>INCOMING RESOURCES</b>							
Passenger fares	2,164	-	-	4,200	5	6,369	2,415
Membership	-	-	-	-	-	-	-
Grants	-	-	-	407	-	407	-
Group hire fees	-	8,758	-	-	-	8,758	557
Donations	-	-	-	598	-	598	-
<b>Total incoming resources</b>	<b>2,164</b>	<b>8,758</b>	<b>-</b>	<b>5,205</b>	<b>5</b>	<b>16,132</b>	<b>2,972</b>
<b>RESOURCES EXPENDED</b>							
<i><b>Direct costs</b></i>							
Sessional workers	-	-	-	-	-	-	-
Maintenance	8,886	-	-	-	-	8,886	-
Licences and permits	-	-	-	-	-	-	-
Drivers fees	-	-	-	-	-	-	412
Transport management	6,084	-	-	-	-	6,084	13,900
Vehicle insurance	-	-	-	-	-	-	-
Vehicle costs	-	-	-	-	-	-	-
Other	448	-	-	-	-	448	10,877
<b>Total direct costs</b>	<b>15,418</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,418</b>	<b>25,189</b>
<i><b>Support Costs</b></i>							
General salaries	19,568	19,568	19,568	7,868	-	66,572	64,938
Premises costs	-	-	-	-	-	-	4,165
Volunteer costs	5,954	-	-	-	-	5,954	-
<b>Total support costs</b>	<b>25,522</b>	<b>19,568</b>	<b>19,568</b>	<b>7,868</b>	<b>-</b>	<b>72,526</b>	<b>69,103</b>
<b>Total resources expended</b>	<b>40,940</b>	<b>19,568</b>	<b>19,568</b>	<b>7,868</b>	<b>-</b>	<b>87,944</b>	<b>94,292</b>

THE DENBY DALE CENTRE LIMITED

NOTES TO THE ACCOUNTS

31 March 2022

3. SOCIAL PROJECTS (RESTRICTED) AND OTHER UNRESTRICTED ACTIVITIES

	Centre	Shops	Time Together	Training	Total	Time Together	Centre	Shops	Total	Total	Total
	(Unrestricted)	(Unrestricted)	(Unrestricted)	(Unrestricted)	(Unrestricted)	(Restricted)	(Restricted)	(Restricted)	(Restricted)	2022	2021
	2022	2022	2022	2022	2022	2022	2022	2022	2022	£	£
	£	£	£	£	£	£	£	£	£	£	£
<b>INCOMING RESOURCES</b>											
Donations	1,717	1,049	3,972	-	6,738	-	-	-	-	6,738	11,331
Fundraising	-	-	-	-	-	-	-	-	-	-	-
Grants	20,441	-	-	-	20,441	57,748	27,000	21,833	106,581	127,022	296,018
Transport fares	-	-	585	-	585	-	-	-	-	585	1,800
Membership	1,422	-	-	-	1,422	-	-	-	-	1,422	60
Sales	-	29,090	47,127	2,453	78,670	-	-	-	-	78,670	67,261
Other income	1,107	-	-	-	1,107	-	-	-	-	1,107	-
<b>Total incoming resources</b>	<b>24,687</b>	<b>30,139</b>	<b>51,684</b>	<b>2,453</b>	<b>108,963</b>	<b>57,748</b>	<b>27,000</b>	<b>21,833</b>	<b>106,581</b>	<b>215,544</b>	<b>376,470</b>
<b>RESOURCES EXPENDED</b>											
<i>Direct costs</i>											
Staff training	-	-	-	-	-	-	-	-	-	-	-
Annual subs	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-
Refreshments	-	-	-	-	-	-	-	-	-	-	-
Activity costs	-	-	6,889	1,301	8,190	-	-	-	-	8,190	71,609
General running expenses	-	-	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	1,000	-	1,000	1,000	-
Stationery	918	-	-	-	918	-	-	-	-	918	1,080
Publicity	467	-	-	-	467	-	-	-	-	467	230
Licences and permits	-	-	-	-	-	-	-	-	-	-	-
Volunteer expenses	1,003	575	1,544	-	3,122	-	-	-	-	3,122	5,609
<b>Total direct costs</b>	<b>2,388</b>	<b>575</b>	<b>8,433</b>	<b>1,301</b>	<b>12,697</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>13,697</b>	<b>78,528</b>
<i>Support costs</i>											
Salaries	-	-	-	13,289	13,289	89,649	11,395	-	101,044	114,333	123,711
Premises costs	18,900	487	1,151	-	20,538	-	-	15,355	15,355	35,893	16,483
Office costs	7,327	-	-	-	7,327	-	-	-	-	7,327	-
<b>Total Support costs</b>	<b>26,227</b>	<b>487</b>	<b>1,151</b>	<b>13,289</b>	<b>41,154</b>	<b>89,649</b>	<b>11,395</b>	<b>15,355</b>	<b>116,399</b>	<b>157,553</b>	<b>140,194</b>
<b>Total resources expended</b>	<b>28,615</b>	<b>1,062</b>	<b>9,584</b>	<b>14,590</b>	<b>53,851</b>	<b>89,649</b>	<b>12,395</b>	<b>15,355</b>	<b>117,399</b>	<b>171,250</b>	<b>218,722</b>

THE DENBY DALE CENTRE LIMITED

NOTES TO THE ACCOUNTS  
31 March 2022

4. KIRKBURTON HUB

	Kirkburton Hub	Food and Film Club	Total	Total
	(Unrestricted) 2022	(Unrestricted) 2022	(Unrestricted) 2022	2021
<b>INCOMING RESOURCES</b>				
Donations	-	-	-	-
Sales	-	-	-	-
Room hire	5,266	-	5,266	2,013
<b>Total incoming resources</b>	<b>5,266</b>	<b>-</b>	<b>5,266</b>	<b>2,013</b>
<b>RESOURCES EXPENDED</b>				
<i>Direct costs</i>				
Salaries	11,184	-	11,184	10,378
Equipment	-	-	-	-
General running expenses	-	-	-	-
Refreshments	-	-	-	-
Licences and permits	-	-	-	-
Sessional worker	-	-	-	-
Volunteer expenses	-	-	-	1,681
<b>Total direct costs</b>	<b>11,184</b>	<b>-</b>	<b>11,184</b>	<b>12,059</b>
<i>Support costs</i>				
Premises costs	771	-	771	4,165
	<b>771</b>	<b>-</b>	<b>771</b>	<b>4,165</b>
<b>Total resources expended</b>	<b>11,955</b>	<b>-</b>	<b>11,955</b>	<b>16,224</b>

**THE DENBY DALE CENTRE LIMITED**

**NOTES TO THE ACCOUNTS**

**31 March 2022**

**5. GOVERNANCE COSTS**

	<b>Unrestricted Funds</b>	<b>Total Funds 2022</b>	<b>Total Funds 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Independent examination	840	840	840
	<u>840</u>	<u>840</u>	<u>840</u>

**6. FIXED ASSETS**

	<b>Land &amp; Buildings £</b>	<b>Furniture &amp; Equipment £</b>	<b>Vehicles £</b>	<b>Total £</b>
<b>Cost</b>				
At 1 April 2021	260,405	26,470	166,484	453,359
Additions	-	-	-	-
Disposals	-	-	-	-
<b>At 31 March 2022</b>	<u>260,405</u>	<u>26,470</u>	<u>166,484</u>	<u>453,359</u>
<b>Depreciation</b>				
At 1 April 2021	37,771	24,304	145,774	207,849
Charge in year	5,208	1,667	13,080	19,955
On disposals	-	-	-	-
<b>At 31 March 2022</b>	<u>42,979</u>	<u>25,971</u>	<u>158,854</u>	<u>227,804</u>
<b>Net Book Value at 31 March 2022</b>	<u>217,426</u>	<u>499</u>	<u>7,630</u>	<u>225,555</u>
Net Book Value at 31 March 2021	<u>222,634</u>	<u>2,166</u>	<u>20,710</u>	<u>245,510</u>

**7. DEBTORS**

	<b>2022 £</b>	<b>2021 £</b>
Other debtors	29,996	22,598
Accrued income	6,118	-
	<u>36,114</u>	<u>22,598</u>

**8. CREDITORS - Amounts falling due within one year**

	<b>2022</b>	<b>2021</b>
Accruals	840	840
Trade creditors	5,023	4,101
	<u>5,863</u>	<u>4,941</u>

**THE DENBY DALE CENTRE LIMITED**

**NOTES TO THE ACCOUNTS**

**31 March 2022**

**9. RESTRICTED INCOME FUNDS**

The income and expenditure includes restricted funds as reported in the Statement of Financial Activities as follows:

	Balance at 01.04.2021	Income	Expenditure	Transfer between funds	Balance at 31.03.2022
Third Sector Leaders	1,664	20,899	(12,563)	-	10,000
One Community	-	1,000	-	-	1,000
Big Lottery Community Fund	9,132	38,489	(47,621)	-	-
Co-op	-	6,237	(6,237)	-	-
Denby Dale Parish	2,500	-	(2,500)	-	-
Kirklees Council	15,000	30,986	(39,868)	-	6,118
Arnold Clark	-	1,000	(1,000)	-	-
Rotary Club - Denby Dale & District	-	360	-	-	360
	<u>28,296</u>	<u>98,971</u>	<u>(109,789)</u>	<u>-</u>	<u>17,478</u>

**10. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Designated Funds £	Unrestricted Funds £	Restricted Funds £	Total 2022 £
Fixed Assets	-	225,555	-	225,555
Current debtors	-	29,996	6,118	36,114
Cash at bank and in hand	-	25,148	11,360	36,508
Current liabilities	-	(5,863)	-	(5,863)
<b>Net assets as at 31 March 2022</b>	<u>-</u>	<u>274,836</u>	<u>17,478</u>	<u>292,314</u>

**11. TRANSACTIONS WITH TRUSTEES OR CONNECTED PERSONS**

There have been no transactions with any trustees or connected persons during the period.

The trustees of the charity have ultimate control of the charity.

**THE DENBY DALE CENTRE LIMITED**

**NOTES TO THE ACCOUNTS**  
**31 March 2022**

**12. STAFF COSTS**

The Denby Dale Centre Limited employed 13 members of staff during the year (2021: 13)

All employee time was involved in providing either support to the governance of the charity or support services to charitable activities.

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Total staff costs during the year were as follows:		
Wages and salaries	158,275	185,044
National Insurance contributions	8,252	11,510
Employers pension contributions	5,722	4,789
Employment allowance claimed	(4,000)	(4,000)
	<u><b>168,249</b></u>	<u><b>197,343</b></u>

No employee received remuneration in excess of £60,000.

**13. SUPPORT COSTS**

Where applicable, certain costs have been allocated to projects on a suitable basis such as time spent, floor area or other appropriate activity based methods.

**14. OPERATING LEASES**

Total future minimum lease payments under non-controllable operating leases are as follows:

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Not more than one year	7,280	-
	<u><b>7,280</b></u>	<u><b>-</b></u>