

**The Trustees Annual Report of  
Neston Community Youth Centre Ltd  
for the year ended 31<sup>st</sup> March 2022**



**Neston Community Youth Centre Ltd**

**Registered Office: Neston Community Youth Centre, Burton Road, Neston, CH64 9RE**

**Registered Charity No: 1117890**

**Company Limited by Guarantee No: 06052346**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31<sup>st</sup> March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**Trustees who served during the period**

David Clark – retired 20<sup>th</sup> January 2022  
Louise Gittins  
Kerry Quayle  
Christine Owen  
Kerry Robinson  
Helen Roberts  
Andrew Mills – appointed 31<sup>st</sup> March 2021

**Independent Examiner**

Haines Watts  
Military House  
24 Castle Street  
Chester  
Cheshire  
CH1 2DS

Approved by order of the board of trustees on Wednesday 7<sup>th</sup> September 2022 and signed on its behalf by:

Kerry Robinson - Chair

## Structure, Governance And Management

### **Governing Document**

The organisation is a charitable company limited by guarantee, incorporated on the 15<sup>th</sup> January 2007 and registered as a charity on 8<sup>th</sup> February 2007. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

### **Recruitment and Appointment of Directors**

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Board of Directors. Under the requirements of the Memorandum and Articles of Association the members of the Board of Directors are elected to serve for a period of three years after which they may be re-elected for a maximum 3 year period at the next Annual General Meeting.

All member of the Management Committee give their time voluntarily and received no remuneration from the charity. David Clark retired by rotation but was not eligible for re-election having served for 7 years due to the impact of Covid-19.

As part of our ongoing review of the governance of the charity, it has been recognised that although our Trustees live in the communities we serve and have an understanding of local need, they don't necessarily reflect the users of our services. Therefore, it has been agreed to establish an open membership structure which aims to involve local people in a more meaningful and evidenced way. In addition, this will enhance the potential pool of trustees from which to recruit.

### **Trustee Induction and Training**

Most trustees are already familiar with the work of the charity having been involved in our activities. Additionally, potential trustees are invited and encouraged to meet with both the Chair and Chief Executive to understand:

- The duties of Charity Trustees / Company Directors
- The operational framework for the charity including the Memorandum and Articles of Association.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.

Candidates are then given essential guidance such as the Charity Commission's The Essential Trustee along with an application pack including Role Description, Conflict of Interest Policy and Trustee Declaration.

## **Risk Management**

The Trustees have conducted a review of the major risks to which the charity is exposed. And discussed and agreed their appetite for different types of risk. This information has formed the constituent parts of our risk register which is updated at least annually.

Where appropriate, systems or procedures have been established to mitigate the risks the charity faces.

Internal Control risks will be minimised by increased board and staff capacity, increasing Trustee numbers to 8, from 6, and employing additional staff resource into key roles as funding allows.

The lack of a robust reserves policy has also been identified and developed, as outlined below.

## **Organisational Structure**

Neston Community Youth Centre has a Board of Directors, up to 10 in number, who meet 10 times per year, with 4 Formal Meetings and 6 Informal meetings and are responsible for the strategic direction and policy of the charity. At present the Board has six members from a variety of professional backgrounds relevant to the work of the charity.

As Accountable Officer, the Chief Executive has responsibility for maintaining a sound system of internal control that supports the achievement of the charity's policies, aims and objectives, whilst safeguarding the charitable funds and assets for which they are responsible, in accordance with the responsibilities assigned to them. They are also responsible for ensuring that NCYC is administered prudently and economically and that resources are applied efficiently and effectively.

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve our charitable objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness.

The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the charitable objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place for the year ended 31 March and up to the date of approval of the annual report and accounts.

The Board of Directors is responsible for setting the risk appetite on an annual basis according to its present position and anticipated direction of travel for the financial year ahead. The defined appetite is then applied.

The trustees utilise a risk assessment matrix to ensure a consistent approach is taken to assessing the potential consequences and likelihoods of risks and furthermore that appropriate action is taken to address each risk based on the resulting score.

The Board meets regularly to discuss an agenda based on three key elements:

- Strategy and Policy
- Performance and Governance
- Quality and Safety

The Board is responsible for setting the organisation's strategy and for ensuring that we meet our statutory duties and effectively manages risk. The Board holds prime responsibility for governance and the development of systems and processes for internal control, including risk management, and compliance with regulations.

The Board maintains responsibility for setting and approving work plans and monitoring the delivery of planned objectives. The Board of Directors regularly receives reports on the business covered, risks identified and action taken as well as regular performance related reports.

The Board is responsible for ensuring the financial viability through the establishment of effective financial stewardship.

## Objectives and Activities

### Purpose and Aims

Our charity's purposes as set out in the objects contained in the company's memorandum of association are:

- The provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities... or for the public at large... with the object of improving the condition of life.
- To advance in life and help young people through:
  - The provision of recreational and leisure time activities provided in the interest of social welfare, designed to improve their conditions of life.
  - Providing support and activities which develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible individuals.
- To promote social inclusion by preventing people from becoming socially excluded, relieving the needs of those people who are socially excluded and assisting them to integrate into society.
- To promote learning for pleasure by people no longer in full time employment through the continued development of their individual capabilities, competencies, skills and understanding in subjects of educational value.

Our aims are to:

- Minimise the impact of Social Isolation
- Enable people to live happy and healthy lives
- Provide quality space for people to meet, socialise and learn
- Support the delivery of public services
- Work with others to meet these aims

Our aims fully reflect the purposes that the charity was set up to further.

### Ensuring our work delivers our aims

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help.

The review also helps us ensure our aim, objectives and activities remain focused on our stated purposes. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

### **The focus of our work**

Our main objectives for the year were to restore and develop services to reduce the impact of Social Isolation and poor health and wellbeing which has been worsened by the Global Pandemic; Secure the future of Neston Civic Hall for the benefit of local people; to improve our support for young people and; to prepare the ground for future development. The strategies we used to meet these objectives included:

- Provide a range of services that can improve people's health and wellbeing - to support and enable others to do the same.
- Collaborate with organisations that can support our future development and the provision of services, where this fits with our objectives
- Review our long term strategy in light of the impact of Covid-19 and the impending financial crisis.

### **How our activities deliver public benefit**

Our main activities and who we try to help are described below. Our charitable activities focus on supporting local people to live healthy, happy and connected lives and are undertaken to further our charitable purposes for the public benefit.

### **Who used and benefited from our services?**

The area now described as the Neston & Willaston Care Community has approximately 20,000 residents. In the year our activities reached more than 7000 of them. As a Community Anchor Organisation our beneficiaries are only really limited by geography and therefore our services and the services we support benefitted people from birth to 101 years of age though more than 60% of those were over the age of 60.

We targeted support towards older people, young people (13 -25) and those whose wellbeing had been negatively impacted during Covid-19.

## **Activities**

### **Neston Angels**

Neston Angels befriending continued at a distance, and like everyone, Neston Angels had to adapt its support and training of volunteers to the changing Covid restrictions. When restrictions were eased, befrienders were delighted to meet face to face outdoors and socially distanced, for the first time in 16 months, on a lovely June day in the community garden.

Neston Angels launched a social club for befriendees in October 2021 led by volunteer Tony. The club targeted Neston Angels clients most in need of social activities after the long isolation of Covid, and included a fun mix of games, quizzes and music with the chance to chat and make new friends.

Our quarterly newsletter was posted and emailed to 56 befriendees and volunteers and shared news about the charity, befriender achievements, Neston Angels activities and reminiscences from both volunteers and befriendees.

In September, Neston Angels organised a get together at the centre with volunteer Dy, an 84 year old volunteer who had been telephoning clients throughout the pandemic, where he was able to meet some of the people he had been calling for over a year, face to face for the first time. Dy said, "We had much to talk about regarding the difficulties we had all experienced over the last year and more. They said they really enjoyed both the befriender visits and my phone calls, both helped to ease the loneliness often felt by so many."

18 befrienders attended a party at NCYC to mark national Befriender's Week and thank them for their contribution to tackling isolation and celebrate their achievements.

42 befriender matches were made in 2021, 805 sessions and 1,115 group or 1:1 contact hours were delivered.

### Social Prescribing

Having recruited in the middle of the Pandemic (August 2020), our Social Prescribing Service commissioned by Neston & Willaston Primary Care Network, entered its first full year of operation.

In the year we received 248 referrals from local GP Surgeries, Job Centre, Citizens Advice and others. These referrals generated 418 Social Prescriptions and 414 signposts to other services including Citizens Advice, Job Centre, Foodbank, Befriending and Social Activities.

Some of the services or support didn't exist and we were able to work with volunteers and others to develop them. During lockdown, Sophie, had established a Mutual Aid group on Facebook (The Mind Journey) to allow people to discuss their mental health and get support. As restrictions lifted, we worked with Sophie to establish her group face to face for those that wanted to meet in person. This group met regularly and allowed people to talk openly about how they were feeling. The impact Sophie had on people was clear to see and we nominated her as Cheshire West Mental Health Champion which she deservedly won.

Another need that presented itself was bereavement support and we established a group for people who had lost their partners but didn't necessarily want or need counselling and then identified a volunteer with the skills and knowledge to develop the group. Initially meeting fortnightly, the group now meet weekly alternating between Neston Community Youth Centre and one of our many great coffee shops. This group is now in the process of planning day trips and more social activities. 17 people attended the group in the year with the vast majority attending regularly.

Most recently we have supported a volunteer to establish a crochet social group which, in the last month, has grown to seven regular attenders.



As part of our work developing the Neston & Willaston Care Community, we have led the Mental Health Sub Group which has just secured funding to train more volunteers to deliver peer support groups.

### **Neston Community Youth Centre**

Whilst our centre, which is our main hub of activity, remained active throughout covid, the impact of restrictions continued this year. However, we were able to maintain access for the Job Centre, Citizens Advice and Foodbank throughout. As the year continued, and other activities returned, the building, although still operating under Covid Secure conditions, began to return to 'feeling normal'. This led to 7264 attendees taking part in 1560 Activities over 4674 Hours.

We have also just secured Neston Civic Hall which will increase both our revenue and ability to increase activity and reach to other parts of the community.

### **Care Community**

During the pandemic, our Chief Executive took on a representative role with Cheshire West Integrated Care Partnership as Associate Director for Developing Connected Care Communities. The role was to support the development of Care Communities, Social Prescribing and funding opportunities for the Voluntary, Community and Social Enterprise (VCSE) Sector across Cheshire West.

In the year, 9 Care Community Steering Groups were established across Cheshire West including Neston & Willaston. Alongside the Clinical Lead, from Primary Care, we have jointly led the development of our Care Community and established sub groups specifically to look at Mental Health; Children, Young People and Families, Older People, and Population Health which have had some success in bringing people from the Public, Private and VCSE sectors together to improve the way we work together and support local people with health needs.

We continued to support the roll out of Covid-19 Vaccines, which led to our Primary Care Network having the highest rate of take up in the North West for a period of time. We also managed to secure funding for all Care Communities to undertake projects that could improve the health and wellbeing of the local population. These projects will be delivered in the coming year.

This work has also received a nomination for a National Improvement Award from NHS England and Improvement for Improving through Co-production.

## Young People

Although we have been unable to secure funding to deliver Open Access Youth Work, we secure funding to deliver counselling for Young People who were struggling with their mental health and unable to access support from statutory services. This work has been delivered and 100% of the participants reported improved feelings of wellbeing. We have now secured funding to continue this work for the next school year.

We have also secured funding to train young people from Neston High School in Mental Health First Aid to provide student support volunteers and to replicate the Care Community Steering Group in the High School with the overall aim of ensuring young people are properly represented on the main Steering Group. This work will start in the coming year.

## Events

With Covid restrictions still in place, Neston Flicks and Senior Matinees were on hold throughout 2021. We were also unable to deliver the Big Lunch or support Ladies Day which was also the victim of changing restrictions and public health advice.

However, for the first time in two years we were able to work with local arts organisation, Hip & Harmony CIC, to deliver the Neston Christmas Lights Switch On! The event was well attended and gave the first opportunity for our community to come together since before Covid-19 existed.

## Independent examiner's report

to the Trustees of Neston Community Youth Centre

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

### Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

### Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Neil St J Blake  
Haines Watts  
Military House  
24 Castle Street  
Chester  
Cheshire  
CH1 2DS

Signed:

Date:

## Statement of Financial Activities

for the Year Ended 31st March 2021

	Notes	Unrestricted funds £	Restricted funds £	31/03/22 Total funds £	31/03/21 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies		4,194	17,020	21,214	77,993
Charitable Activities		173,410	-	173,410	97,579
Other income	2	11,023	-	11,023	18,047
<b>Total</b>		<b>188,627</b>	<b>17,020</b>	<b>205,647</b>	<b>193,619</b>
<b>EXPENDITURE ON</b>					
Raising Funds		8,324	-	8,324	6,907
<b>Charitable activities</b>					
General Activities of the Centre		132,585	28,582	161,167	145,545
Other		26,576	505	27,081	17,181
<b>Total</b>		<b>167,485</b>	<b>29,087</b>	<b>196,572</b>	<b>169,633</b>
<b>NET INCOME/(EXPENDITURE)</b>		<b>21,142</b>	<b>(12,067)</b>	<b>9,075</b>	<b>23,986</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		93,976	38,953	132,929	108,943
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>115,118</b>	<b>26,886</b>	<b>142,004</b>	<b>132,929</b>

*The notes form part of these financial statements*

## Balance Sheet

at 31<sup>st</sup> March 2022

	Notes	Unrestricted funds £	Restricted funds £	31/03/22 Total funds £	31/03/21 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	6	82,500	-	82,500	82,500
<b>CURRENT ASSETS</b>					
Debtors	7	11,901	-	11,901	293
Cash at bank and in hand		24,176	27,052	51,228	69,191
		36,077	27,052	63,129	69,484
<b>CREDITORS</b>					
Amounts falling due within one year	8	(3,459)	(166)	(3,625)	(19,055)
<b>NET CURRENT ASSETS</b>		32,618	26,886	59,504	50,429
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		115,118	26,886	142,004	132,929
<b>NET ASSETS</b>		115,118	26,886	142,004	132,929
<b>FUNDS</b>	10				
Unrestricted funds				115,118	93,976
Restricted funds				26,886	38,953
<b>TOTAL FUNDS</b>				142,004	132,929

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for:

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

*The notes form part of these financial statements*

Balance Sheet - continued

at 31<sup>st</sup> March 2022

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on Wednesday 7<sup>th</sup> September 2022 and were signed on its behalf by:

Kerry Robinson – Chair of Trustees  
8<sup>th</sup> September 2022

A handwritten signature in black ink, appearing to read 'Louise Gittins', with a long horizontal line extending from the end of the signature.

Louise Gittins – Trustee  
8<sup>th</sup> September 2022

*The notes form part of these financial statements*

## Notes to the Financial Statements

for the Year Ended 31<sup>st</sup> March 2021

### 1. Accounting Policies

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### Tangible Fixed Assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery     - at varying rates on cost

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund Accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Hire Purchase And Leasing Commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

#### Pension Costs And Other Post-Retirement Benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

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## 2. Charitable Activities

	31/03/22	31/03/21
	£	£
Centre Rents	94,828	48,305
Activity Income	909	14,198
Contracts	77,673	35,071
Membership	0	5
	<u>173,410</u>	<u>97,579</u>

## 3. Net Income/(Expenditure)

	31/03/22	31/03/21
	£	£
Net income/(expenditure) is stated after charging/(crediting):		
Depreciation - owned assets	715	4,908
Hire of plant and machinery	-	-
	<u>-</u>	<u>-</u>

## 4. Trustees' Remuneration And Benefits

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

### Trustees' Expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

## 5. Comparatives For The Statement Of Financial Activities

	Unrestricted Funds	Restricted Funds	Total Funds
	£	£	£
<b>Income And Endowments From</b>			
Donations and legacies	4,793	73,200	77,993
Charitable Activities	97,579	-	97,579
Other Income	18,047	-	18,047
<b>Total</b>	<u>120,419</u>	<u>73,200</u>	<u>193,619</u>
<b>Expenditure On</b>			
Raising Funds	6,289	618	6,907
General Activities of the Centre	106,681	38,864	145,545
Other	14,637	2,544	17,181
<b>Total</b>	<u>127,607</u>	<u>42,026</u>	<u>169,633</u>
<b>Net Income</b>	<u>(7,188)</u>	<u>31,174</u>	<u>23,986</u>

continued...

**Notes to the Financial Statements – continued****5. Comparatives For The Statement Of Financial Activities - Continued**

<b>Reconciliation Of Funds</b>	Unrestricted Funds £	Restricted Funds £	Total Funds £
<b>Total Funds Brought Forward</b>	101,165	7,778	108,943
<b>Total Funds Carried Forward</b>	93,977	38,952	132,929

**6. Tangible Fixed Assets**

	Freehold Property £	Plant and Machinery £	Totals £
<b>Cost</b>			
At 1 April 2021	82,500	12,628	95,128
Additions	-	715	715
At 31 March 2022	82,500	13,343	95,843
<b>Depreciation</b>			
At 1 April 2021	-	12,628	12,628
Charge for year	-	715	715
At 31 March 2022	-	13,343	13,343
<b>NET BOOK VALUE</b>			
At 31 March 2022	82,500	-	82,500
At 31 March 2021	82,500	-	82,500

**7. Debtors: Amounts Falling Due Within One Year**

	31/03/22 £	31/03/21 £
Trade debtors	11,901	293

**8. Creditors: Amounts Falling Due Within One Year**

	31/03/22 £	31/03/21 £
Trade creditors	1,290	7,453
Social security and other taxes	1,981	6,020
Other creditors	354	5,582
	3,625	19,055

## 9. Movement In Funds - continued

	At 01/04/21 £	Net Movement in Funds £	At 31/03/22 £
<b>Unrestricted Funds</b>			9,043
General fund	11,476	(2,433)	
Freehold Land at Neston	82,500	-	82,500
Early Intervention	-	17,578	17,578
Primary Care	-	5,997	5,997
	<hr/> 93,976	<hr/> 21,142	<hr/> 115,118
<b>Restricted Funds</b>			
CWAC Member Budgets	-	5,474	5,474
Community Led Housing	1,753	(1,205)	548
Cheshire Minds Matter	37,200	(28,336)	8,864
Shop4Neston	-	12,000	12,000
	<hr/> 38,953	<hr/> (12,067)	<hr/> 26,886
<b>Total Funds</b>	<hr/> 132,929	<hr/> 9,075	<hr/> 142,004

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	110,949	(113,382)	(2,433)
Early Intervention	41,485	(23,907)	17,578
Primary Care	36,193	(30,196)	5,997
<b>Restricted funds</b>			
CWAC Member Budgets	6,000	(526)	5,474
Community Led Housing	(980)	(225)	(1,205)
Cheshire Minds Matter	-	(28,336)	(28,336)
Shop4Neston	12,000	-	12,000
	<hr/> 17,020	<hr/> (29,087)	<hr/> (12,067)
<b>TOTAL FUNDS</b>	<hr/> 205,647	<hr/> (196,572)	<hr/> 9,075

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## 9. Movement In Funds - continued

### Comparatives for movement in funds

	At 01/04/20 £	Net movement in Funds £	At 31/03/21 £
<b>Unrestricted funds</b>			
General fund	18,665	(7,189)	11,476
Freehold Land at Neston	82,500	-	82,500
	<u>101,165</u>	<u>(7,189)</u>	<u>93,976</u>
<b>Restricted funds</b>			
Neston Angels	410	(410)	-
CWAC Member Budgets	84	(84)	-
Community Led	7,288	(5,535)	1,753
Garden Fund	(4)	4	-
Cheshire Minds Matter	-	37,200	37,200
	<u>7,778</u>	<u>31,175</u>	<u>38,953</u>
<b>TOTAL FUNDS</b>	<u>108,943</u>	<u>23,986</u>	<u>132,929</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	120,419	(127,608)	(7,189)
<b>Restricted funds</b>			
Neston Angels	-	(410)	(410)
CWAC Member Budgets	-	(84)	(84)
Community Led	-	(5,535)	(5,535)
Garden Fund	-	4	4
CAF CV-19 Response Grant	4,200	(4,200)	-
Cheshire Minds Matter	37,200	-	37,200
CWaC Covid Response Fund	3,000	(3,000)	-
NLCF Awards for All	9,600	(9,600)	-
P2C Trading Income Support Scheme	19,200	(19,200)	-
	<u>73,200</u>	<u>(42,025)</u>	<u>31,175</u>
<b>TOTAL FUNDS</b>	<u>193,619</u>	<u>(169,633)</u>	<u>23,986</u>

Continued...

## 9. Movement In Funds - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 01/04/20 £	Net Movement in funds £	At 31/03/22 £
<b>Unrestricted funds</b>			
General fund	18,665	(9,622)	9,043
Freehold Land at Neston	82,500	-	82,500
Early Intervention	-	17,578	17,578
Primary Care	-	5,997	5,997
	<u>100,165</u>	<u>13,953</u>	<u>115,118</u>
<b>Restricted funds</b>			
Neston Angels	410	(410)	-
CWac Member Budgets	84	5,390	5,474
Community Led Housing	7,288	(6,740)	548
Garden Fund	(4)	4	-
Cheshire Minds Matter	-	8,864	8,864
Shop4Neston	-	12,000	12,000
	<u>7,778</u>	<u>19,108</u>	<u>26,886</u>
<b>TOTAL FUNDS</b>	<u>108,943</u>	<u>33,061</u>	<u>142,004</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	231,368	(240,990)	(9,622)
Early Intervention	41,485	(23,907)	17,578
Primary Care	36,193	(30,196)	5,997
<b>Restricted funds</b>			
Neston Angels	-	(410)	(410)
CWAC Member Budgets	6,000	(610)	5,390
Community Led	(980)	(5,760)	(6,740)
Garden Fund	-	4	4
CAF CV-19 Response grant	4,200	(4,200)	-
Cheshire Minds Matter	37,200	(28,336)	8,864
CWAC Covid Response Fund	3,000	(3,000)	-
NLCF Awards for All	9,600	(9,600)	-
TISS	19,200	(19,200)	-
Shop4Neston	12,000	-	12,000
	<u>90,220</u>	<u>(71,112)</u>	<u>19,108</u>
<b>TOTAL FUNDS</b>	<u>399,266</u>	<u>(366,205)</u>	<u>33,061</u>

## 10. Related Party Disclosures

There were no related party transactions for the year ended 31<sup>st</sup> March 2021

## Detailed Statement of Financial Activities

for the year ended 31<sup>st</sup> March 2022

	31/03/22 £	31/03/21 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Donations	16,194	4,221
Grants	5,020	73,772
	<hr/> 21,214	<hr/> 77,993
<b>Charitable Activities</b>		
Centre Rents	94,828	48,305
Activity Income	909	14,198
Contracts	77,673	35,071
Membership	-	5
	<hr/> 173,410	<hr/> 97,579
<b>Other Income</b>		
Other Income	10,667	17,244
Food & Drink	356	803
	<hr/> 11,203	<hr/> 18,047
<b>Total Incoming Resources</b>	<hr/> 205,647	<hr/> 193,619
<b>EXPENDITURE</b>		
<b>Raising donations and legacies</b>		
Centre Repairs	8,324	6,907
<b>Charitable activities</b>		
Wages	112,156	110,844
Pensions	8,331	1,674
Materials etc	32,11	23,837
Travel (Funded)	291	609
Centre Equipment	715	4,908
Advertising and Events	2,608	760
	<hr/> 156,212	<hr/> 142,632
<b>Other</b>		
Telephone and Communications	2,124	2,315
Post and Stationery	6,735	1,480
Cleaning	1,182	842
Insurance	2,114	2,497
Coffee Machine Supplies	1,245	440
Miscellaneous	985	1,092
Building utilities	12,696	5,697
	<hr/> 27,081	<hr/> 14,367

	31/03/21 £	31/03/20 £
<b>Support Costs</b>		
<b>Management</b>		
Legal Charges CRB Etc	2,366	1,839
Other accounting costs	1,302	323
Training	477	160
Bank charges	294	591
Bad debts	516	2814
	<hr/> 4,955	<hr/> 5,727
Total resources expended	<hr/> 196,572	<hr/> 169,633
<b>Net income</b>	<hr/> 9,075	<hr/> 23,986
	<hr/> <hr/>	<hr/> <hr/>

*This page does not form part of the statutory financial statements*



## **Financial Review**

Despite ongoing difficulties around future planning, against the backdrop of Covid-19, the threat of a financial crisis, and the uncertainty of Brexit, the organisation has actually been able to stabilise.

We were not only able to maintain our revenue streams, we were able to exceed both expectation and pre pandemic performance. Securing additional funds for Neston Angels, albeit only for one year, and securing a long term contract to provide the Social Prescribing Service has meant that each programme has generated Additional income to support the charity.

This improved turnover, alongside sound financial management and improved reporting generated a very positive financial outcome for the period with a net increase in funds of just over £21,000.

## **Principal Funding Sources**

The principal funding sources for the charity are currently charitable revenue generated from the operation of Neston Community Youth Centre (50%) and Commissioned Service Delivery (42%). The increase in grant funding we have seen over the past couple of years is now reducing as funders focus on Covid Recovery and challenging inequality.

## **Reserves Policy**

The Trustee Board has examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between 3 and 6 months of the expenditure.

Budgeted expenditure for 2022/23 is £208,000 and therefore the target is £51,000 to £102,000 in general funds. The reserves are needed to meet the working capital requirements of the charity and the Board are confident that at this level they would be able to continue the current activities of the charity in the event of a significant drop in funding.

Whilst unrestricted funds stand at £32,618 a designation of £20,000 has been set aside for operational contingency. The present level of reserves available to the charity of £12,618 therefore falls significantly short of this target level. Although the strategy is to continue to build reserves through planned operating surpluses, including the operation of Neston Civic Hall, the Board is well aware that it is unlikely that the target range can be reached for at least five years. In the short term, the Board has also considered the extent to which existing activities and expenditure could be curtailed, should such circumstances arise.