

ANNUAL REPORT

Trustees Report and Financial Statements
Year Ending 31st March 2025

CENTRE FOR PEACEFUL SOLUTIONS



Centre for Peaceful Solutions

Table of Contents

Legal and Administrative Information	2
Trustees Report	3
Independent Auditors Report	12
Statement of Financial Activities	18
Balance Sheet	19
Statement of Cash Flows	20
Notes to the Financial Statements	21

Centre for Peaceful Solutions

Legal and Administrative Information
For the year ended 31 March 2025

Category	Information
Trustees	Maria Arpa MBE (Founder) Andrew Goodman Paul Rose Noor Akbar
Registered Charity Number	1117611
Principal Address	31 Walm Lane, London NW2 5SH
Auditor	Goldwins 75 Maygrove Road. London NW6 2EG
Bankers	CAF Bank Ltd 25 Kings Hill Avenue, Kings Hill West Malling, Kent, ME19 4JQ

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2024/25

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Centre for Peaceful Solutions is an unincorporated Association. The charity was founded on 22nd May 2006 and was registered with the Charity Commission on 17 January 2007. The governing document is the constitution which was adopted on 22 May 2006.

Appointment of Trustees

The trustees are listed on page 3. The trustees are appointed on the basis of need for the organisation to have the range of skills, knowledge, and experience to monitor the activities of the organisation and set out policy.

Risk Management

The trustees have overall responsibility for The Centre for Peaceful Solutions' internal system of control. They have approved the policies and procedures that are used in our work. The board continually reviews the working practices.

The Objectives are:-

To establish, promote and provide for the public benefit and the better preservation of public order, services directed to the resolution of conflict between persons, organisations or groups which arises from interpersonal conflict, principally through the means of mediation, conciliation and group facilitation, and to provide such services for people at risk of becoming involved in such disputes.

To provide education and training concerning the resolution of disputes or conflicts and in particular to promote understanding of the nature and causes of any such dispute or conflict, and of the means of managing disputes or conflicts for the purpose of their peaceful resolution in the interests of good citizenship.

To promote and provide education and training for those persons who desire to become mediators, conciliators and facilitators.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2024/25



Overview

Over the year our prison project was moved to Portland Prison following the closure of Dartmoor Prison. We have also supported prisoners who were Peaceful Solutions Facilitators in the prison as they move to open conditions and out on license. We have expanded our charitable projects in the community located near our charity shops to include asylum seekers, rough sleepers and pathways to work.

Our work with individuals and families

During 2024/25 we have conducted 25 cases. The work is a blend of one to one sessions, mediation casework and family circles. Depending on the presenting problem we recommend a course of sessions to suit the situation.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2024/25

For Example:

1

John (name changed)

“John was having serious issues with his elderly mother who he cares for, and who has progressively become more unwell and become delusional. He felt trapped and unable to have a social life and unable to invite visitors round as his mother became aggressive, shouting, and refusing medication. We provided 6 sessions with John giving him some much needed listening and empathy to help him understand his situation and signposting him to services for practical help.”

2

Angie (name changed)

“Angie had been cut off from seeing her grandchild by her son’s partner whilst he was in prison. We made contact with the daughter in law who claimed that it was her partner who told her to cut off contact. With the son in prison it was difficult to navigate the case. Finally, after several months of listening by our facilitators, the daughter in law contacted us and said she was willing to communicate with her mother-in-law”

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2024/25

Our work in prisons

In 2024/5 Dartmoor prison finally closed. Having connected to the governor at Portland Prison and the Executive Director for the region, we were able to transfer the project to Portland, though this meant starting from scratch.

Early results have been positive with the newly trained Peaceful Solutions Facilitators showing eagerness and enthusiasm for getting the project off the ground. Some early mediations between prisoners were successful and both prisoners and prison officers saw the value. This resulted in one of the mediation participants asking to be trained as a facilitator.

The government changes in release dates meant that several of the trained facilitators moved on to open conditions much earlier than expected resulting in us training a new cohort. There is only one facilitator from the original cohort, and the second cohort is now down to five in the team (out of nine) with three more ready to move by the end of the year.

We have a team of six Dialogue Road Map trained volunteers supporting the project providing wellbeing and support for the Facilitators.

“Being a Facilitator has given me purpose and it’s great to help prisoners who are struggling”

“Doing the Self Reflection Pack was a very hard look in the mirror”

“This is really useful for helping the young prisoners”

“I am a much calmer person now. I don’t react and now I get on better with my family”

“I never knew you could talk to people like this. I just used to tell people what to do”

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2024/25

Life after Prison

Even with good family support, the trauma of prison and the readjustment back into society can be a difficult transition. Discovering how hard it is to get work with a criminal record, and how it may be more difficult to get house or car insurance are all unexpected consequences of a criminal conviction.

This year we have supported two of our former facilitators, one of whom is out of prison and trying to rebuild his life, another of whom is in open prison and preparing for release. We are working with them to support the Dialogue Road Map with either paid work or volunteering.

We have three of our former Facilitators actively supporting the charity with volunteering.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2024/25

Our Work In The Community

Using our shops as a base to meet community members we have created a programme of social impact around our seven shops.

Local employment

Each shop has a full time manager, a weekend manager and a supervising manager for all the shops so that we can open 7 days per week. Some of our employees have come from difficult circumstances, and we have nurtured them as part of an inclusive and diverse team.

Volunteering

We provide volunteering opportunities to support people to get into employment. We have a programme with the DWP to support long term unemployed people to volunteer, receive retail training, build work experience for their CV, and benefit from a reference, and grow self confidence in the workplace. At least 3 such volunteers have gone on to employment, and 2 volunteers have signed up to an agency where we hire them on a paid basis for part time work.

Asylum Seekers

We work with asylum seekers in Wembley by providing free clothing to those who literally only have the clothes on their back, toys for the children and art materials to a local art charity who uses them to do art projects with families.

From this group we also provide volunteering opportunities for a small cohort so they have meaningful activities and can start to make sense of the local area.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2024/25

Community Payback

We are approved by probation for the Community Payback scheme and they send people doing community hours as volunteers and we support them with respect and training.

Reciprocal arrangements

We partner with three local projects to reciprocate so that we give them items they need and they donate items they don't use

Rough Sleepers

Some of our shops have rough sleepers outside the shops. We treat them with kindness and respect. We provide underwear, warm clothing, tea and a compassionate conversation.

All of these schemes require patience, dedication and sensitive oversight, yet we have seen how the social impact changes lives.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2024/25

Statement of Public Benefit

In setting our objectives and planning our activities, our trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

CPS is committed to enabling as many people as possible to benefit through casework, participation in workshops, training and volunteering. This year we have supported at least 200 people directly and impacted at least 500 people indirectly.

Financial Review

The main income for 2024/25 came from our charity shop profits and Gift Aid. Our aim is to become a sustainable charity through our enterprise therefore reducing reliance on grants, therefore we made investment into growing the charity shop business.

Reserves Policy

The charity can cover its running costs for 6 months. This will enable the charity to meet statutory and contractual responsibilities in the event of ceasing to trade.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2024/25

Statement of the Trustees' Responsibilities

The Trustees are responsible for preparing accounts for each financial year which give a true and fair view of the association's financial activities during the period and of its financial position at the end of the period.

In preparing accounts giving a true and fair view, the management committee should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the accounts;
- prepare accounts on the going concern basis.

The trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ensure that the accounts comply with the law. They are also responsible for safeguarding the assets of the charity and for taking the reasonable steps for the prevention and detection of fraud and other irregularities.

By the order of the trustees



Signed
Maria Arpa, Chairperson
Date: 28/10/2025

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Opinion

We have audited the financial statements of Centre for Peaceful Solutions for the year ended 31 March 2025 which comprise the consolidated Statement of Financial Activities, the consolidated and parent charity Balance Sheet, consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in the preparation of the group financial statements is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 March 2025 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and the parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charity and their environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the group's and parent charity's policies and procedures relating to:
 1. Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 2. Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
- We inspected the minutes of meetings of those charged with governance.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

- We obtained an understanding of the legal and regulatory framework that the group and the parent charity operate in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group and the parent charity from our professional and sector experience.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulations. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Goldwins

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Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

28 October 2025

Centre for Peaceful Solutions

Consolidated statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2025

	Note	Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
Income from:							
Donations and legacies	2	80,843	1,685	82,528	100,118	1,182	101,300
Charitable activities							
Dialogue Road Map	3	-	19,502	19,502	-	42,140	42,140
Other trading activities	4	1,058,899	-	1,058,899	1,082,773	-	1,082,773
Investments	5	6,449	-	6,449	743	-	743
Total income		1,146,191	21,187	1,167,378	1,183,634	43,322	1,226,956
Expenditure on:							
Raising funds	6	-	-	-	-	-	-
Charitable activities							
Dialogue Road Map	6	10,975	88,193	99,168	12,621	72,279	84,900
Digital activity	6	14,499	-	14,499	18,155	-	18,155
Research and development	6	11,880	-	11,880	9,633	-	9,633
Prisons and Life After Prison	6	5,423	43,577	49,000	12,414	71,096	83,510
Schools	6	-	-	-	485	2,780	3,265
Trading subsidiary costs	6	1,051,651	-	1,051,651	939,057	-	939,057
Total expenditure		1,094,428	131,770	1,226,198	992,365	146,155	1,138,520
Net income / (expenditure) for the year	7	51,763	(110,583)	(58,820)	191,269	(102,833)	88,436
Transfers between funds		(68,881)	68,881	-	(1,482)	1,482	-
Net movement in funds		(17,118)	(41,702)	(58,820)	189,787	(101,351)	88,436
Reconciliation of funds:							
Total funds brought forward		451,176	226,337	677,513	261,389	327,688	589,077
Total funds carried forward		434,058	184,635	618,693	451,176	226,337	677,513

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

Balance sheet

As at 31 March 2025

	Note	Group 2025 £	Charity 2025 £	Group 2024 £	Charity 2024 £
Fixed assets:					
Tangible assets	12	125,056	-	162,322	-
Investments in subsidiaries	13	-	1	-	1
		<u>125,056</u>	<u>1</u>	<u>162,322</u>	<u>1</u>
Current assets:					
Debtors	14	152,978	89,367	153,950	135,814
Cash at bank and in hand		427,554	350,083	439,041	361,429
		<u>580,532</u>	<u>439,450</u>	<u>592,991</u>	<u>497,243</u>
Liabilities:					
Creditors: amounts falling due within one year	15	(54,476)	(7,505)	(38,909)	(29,357)
		<u>526,056</u>	<u>431,945</u>	<u>554,081</u>	<u>467,886</u>
Net current assets					
		<u>526,056</u>	<u>431,945</u>	<u>554,081</u>	<u>467,886</u>
Total assets less current liabilities		<u>651,112</u>	<u>431,946</u>	<u>716,403</u>	<u>467,887</u>
Creditors: amounts falling due after more than one year		<u>(32,419)</u>	<u>-</u>	<u>(38,890)</u>	<u>-</u>
Net assets		<u><u>618,693</u></u>	<u><u>431,946</u></u>	<u><u>677,513</u></u>	<u><u>467,887</u></u>
The funds of the charity:	17a				
Restricted income funds		184,635	193,007	226,337	239,088
Unrestricted income funds:					
Designated funds		92,425	152,839	75,878	129,013
General funds		341,633	86,100	375,298	99,786
Total unrestricted funds		<u>434,058</u>	<u>238,939</u>	<u>451,176</u>	<u>228,799</u>
Total charity funds		<u><u>618,693</u></u>	<u><u>431,946</u></u>	<u><u>677,513</u></u>	<u><u>467,887</u></u>

Approved by the trustees on 28th October 2025 and signed on their behalf by



M Arpa
Chair

Statement of cash flows

For the year ended 31 March 2025

	2025 £	£	2024 £	£
Cash flows from operating activities				
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	(58,820)		88,436	
Depreciation charges	41,970		40,794	
(Increase)/decrease in debtors	972		(29,416)	
Increase/(decrease) in creditors	9,096		(46,807)	
Net cash provided by / (used in) operating activities		(6,783)		53,007
Cash flows from investing activities:				
(Purchase) of fixed assets	(4,704)		(200,313)	
Net cash provided by / (used in) investing activities		(4,704)		(200,313)
Change in cash and cash equivalents in the year		(11,487)		(147,306)
Cash and cash equivalents at the beginning of the year		439,041		586,347
Cash and cash equivalents at the end of the year		427,554		439,041
Analysis of cash and cash equivalents				
	At 1 April 2024 £	Cash flows £	Other non- cash changes £	At 31 March 2025 £
Cash at bank and in hand	439,041	(11,487)	-	427,554
Total cash and cash equivalents	439,041	(11,487)	-	427,554

1 Accounting policies

Statutory information

Centre for Peaceful Solutions is an unincorporated charity registered with the Charity Commission for England and Wales. The principal place of business is 12 Chamberlayne Road, London, NW10 3JD.

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The group financial statements reflect the results and combined financial position of Centre for Peaceful Solutions and its subsidiary Peaceful Solutions Ltd. As permitted by Charities Act 2011, the parent charity has not presented its own income and expenditure account and related notes.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

Public benefit entity

The charity meets the definition of a public benefit entity under FRS 102.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

1 Accounting policies (continued)

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Costs of raising funds relate to the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose

Expenditure on charitable activities includes the costs of delivering programmes to further the purposes of the charity and their associated support costs

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Where such information about the aims, objectives and projects of the charity is also provided to potential donors, activity costs are apportioned between fundraising and charitable activities on the basis of area of literature occupied by each activity.

Dialogue Road Map	33.8%
Digital activity	6.8%
Research and development	5.1%
Prisons and Life After Prison	52.1%
Schools	2.2%

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Tangible fixed assets

Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Fixtures and fittings	5 years
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Investments in subsidiaries

Investments in subsidiaries are held at cost.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2 Income from donations and legacies

	Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
Donations	9,755	1,685	11,440	6,525	1,182	7,707
Gift Aid	71,088	-	71,088	93,593	-	93,593
	80,843	1,685	82,528	100,118	1,182	101,300

3 Income from charitable activities

	Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
Fees - training courses	-	19,502	19,502	-	42,140	42,140
	-	19,502	19,502	-	42,140	42,140

All income from charitable activities is restricted

4 Income from other trading income

	Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
Subsidiary's trading income	1,058,899	-	1,058,899	1,082,773	-	1,082,773
	1,058,899	-	1,058,899	1,082,773	-	1,082,773

5 Income from investments

	2025 Total £	2024 Total £
Interest	6,449	743
	6,449	743

All income from investments is unrestricted.

6a Analysis of expenditure (current year)

	Charitable activities										
	Raising funds £	Dialogue Road Map £	Digital activity £	Research and development £	Prisons and Life After Prison £	Schools £	Governance costs £	Support costs £	Trading Subsidiary costs £	2025 Total £	2024 Total £
Staff costs (Note 8)	-	51,824	12,539	10,275	25,046	-	7,814		477,886	585,384	596,179
Volunteer expenses	-	-	-	-	-	-	-	1,552	-	1,552	7,712
Programme direct costs	-	16,818	-	-	11,141	-	2,635	-	-	30,593	43,328
Fundraising	-	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-	-	-	-	1,800
Administration support	-	46	-	-	153	-	2,014	-	-	2,213	4,425
Other support costs	-	19,505	355	290	7,237	-	2,034	3,270	-	32,692	30,372
Subsidiary trading costs	-	-	-	-	-	-	-	-	573,765	573,765	454,704
	-	88,193	12,894	10,565	43,577	-	14,496	4,822	1,051,651	1,226,198	1,138,520
Support costs	-	2,740	401	328	1,354	-		(4,822)		-	-
Governance costs	-	8,236	1,204	987	4,069	-	(14,496)			-	-
Total expenditure 2025	-	99,168	14,499	11,880	49,000	-	-	-	1,051,651	1,226,198	
Total expenditure 2024	-	84,900	18,155	9,633	83,510	3,265	-	-	939,057		1,138,520

6b Analysis of expenditure (prior year)

	Charitable activities									
	Raising funds £	Dialogue Road Map £	Digital activity £	Research and development £	Prisons and Life After Prison £	Schools £	Governance costs £	Support costs £	Trading Subsidiary costs £	2024 Total £
Staff costs (Note 8)	-	38,452	13,356	8,201	44,458	2,780	2,780	1,799	484,353	596,179
Volunteer expenses	-	-	-	-	-	-	-	7,712	-	7,712
Programme direct costs	-	24,756	-	-	18,420	-	-	152	-	43,328
Fundraising	-	-	-	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	1,800	-	-	1,800
Administration support	-	-	-	-	40	-	-	4,385	-	4,425
Other support costs	-	9,071	2,100	-	8,178	-	2,943	8,080	-	30,372
Subsidiary trading costs	-	-	-	-	-	-	-	-	454,704	454,704
	-	72,279	15,456	8,201	71,096	2,780	7,523	22,128	939,057	1,138,520
Support costs	-	9,419	2,014	1,069	9,264	362	-	(22,128)		-
Governance costs	-	3,202	685	363	3,150	123	(7,523)			-
Total expenditure 2024	-	84,900	18,155	9,633	83,510	3,265	-	-	939,057	1,138,520

Notes to the financial statements

For the year ended 31 March 2025

7 Net income / (expenditure) for the year

This is stated after charging / (crediting):	2025	2024
	£	£
Depreciation	41,970	40,794
Audit fees (excluding VAT):	9,000	9,000

8 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:	2025	2024
	£	£
Salaries and wages	538,822	540,840
Social security costs	40,050	47,852
Employer's contribution to defined contribution pension schemes	6,512	7,487
	585,384	596,179

No employee earned more than £60,000 during the year (2024: nil).

The total employee benefits (including pension contributions and employer's national insurance) of the key management personnel were £115,842 (2024: £115,842).

Trustees' remuneration and benefits

	2025	2024
	£	£
Trustees' salaries	52,000	52,000
Trustees' social security costs	5,913	5,921
	57,913	57,921

In keeping with the conditions of the constitution, Ms M Arpa who is a Trustee and CEO of the charity and is responsible for the delivery of the programmes, is allowed remuneration and expenses. Her remuneration for the year to 31 March 2025 was £52,000 (2024: £52,000).

There were no trustees' expenses paid for the year ended 31 March 2025 (2024: £nil).

9 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 20 (2024: 20).

10 Related party transactions

Peaceful Solutions Limited is the wholly owned, trading subsidiary of the Charity. It operates charity shops in North London.

Description of transaction	2025 £	2024 £
Income		
Gift aid raised on sales in the shops, paid direct to the charity	71,088	93,593
Donations	30,127	68,173
Expenditure		
Management support services	-	4,250
Debtors		
Loan - balance outstanding at year end	84,950	123,232

11 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

12 Tangible fixed assets

	Fixtures and fittings £
Cost	
At the start of the year	209,617
Additions in year	4,704
At the end of the year	214,321
Depreciation	
At the start of the year	47,295
Charge for the year	41,970
At the end of the year	89,265
Net book value	
At the end of the year	125,056
At the start of the year	162,322

All of the above assets are used for charitable purposes.

Notes to the financial statements

For the year ended 31 March 2025

13a Investment in subsidiaries

	2025 £	2024 £
Cost	1	1
Investments comprise:		
	2025 £	2024 £
Peaceful Solutions Limited	1	1
	1	1

The charity owns the whole of the issued share capital of Peaceful Solutions Limited, a company registered in England. It operates charity shops in North London. All activities have been consolidated on a line by line basis in the statement of financial activities. Available profits are gift aided to the charitable company. A summary of the results of the subsidiary are shown below:

	2025 £	2024 £
Turnover	1,037,658	1,066,530
Cost of sales	(13,986)	(13,895)
Gross Profit	1,023,672	1,052,635
Other operating income	20,000	20,000
Investment income	1,241	493
Administrative expenses	(1,037,664)	(925,162)
Profit for financial year	7,249	147,966

Retained earnings

Total retained earnings brought forward	209,626	129,833
Profit for the financial year	7,249	147,966
Distribution under Gift Aid to parent charity	(30,127)	(68,173)
Total retained earnings carried forward	186,748	209,626

The aggregate of the assets, liabilities and reserves was:

Assets	371,635	381,301
Liabilities	(184,887)	(171,675)
Capital & Reserves	186,748	209,626

Amounts owed to/ from the parent undertaking are shown in note 10.

13b Parent Charity

The parent charity's gross income and the results for the year are as follows:

	2025 £	2024 £
Gross income	138,606	212,356
(Deficit)/Surplus for the year	(35,941)	8,643

14 Debtors

	Group 2025 £	Charity 2025 £	Group 2024 £	Charity 2024 £
Trade debtors	3,741	2,417	11,443	10,582
Other debtors	149,237	2,000	142,507	2,000
Amounts due from subsidiaries	-	84,950	-	123,232
	152,978	89,367	153,950	135,814

Notes to the financial statements

For the year ended 31 March 2025

15 Creditors: amounts falling due within one year	Group 2025 £	Charity 2025 £	Group 2024 £	Charity 2024 £
Trade creditors	26,497	2,063	1,888	250
Taxation and social security	7,181	5,442	4,209	2,695
Other creditors	20,798	-	15,000	8,600
Deferred income	-	-	17,812	17,812
	54,476	7,505	38,909	29,357

Deferred income comprises course fees received in advance. £NIL was deferred in the current year (2024: £17,812)

16 Creditors: amounts falling due more than one year	Group 2025 £	Charity 2025 £	Group 2024 £	Charity 2024 £
Other creditors	32,419	-	38,890	-
	32,419	-	38,890	-

17a Analysis of net assets between funds (current year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	125,056	-	125,056
Net current assets	309,002	184,635	493,637
Net assets at 31 March 2025	434,058	184,635	618,693

17b Analysis of net assets between funds (prior year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	162,322	-	162,322
Net current assets	288,854	226,337	515,191
Net assets at 31 March 2024	451,176	226,337	677,513

Notes to the financial statements

For the year ended 31 March 2025

18a Movements in funds (current year)

	At 1 April 2024 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 March 2025 £
Restricted funds:					
Prison Services	200,451	1,875	(43,577)	-	158,749
Schools	15,886	-	-	-	15,886
Dialogue Road Map	-	19,312	(88,193)	68,881	-
Sainsbury's Project	10,000	-	-	-	10,000
Total restricted funds	226,337	21,187	(131,770)	68,881	184,635
Unrestricted funds:					
Designated funds:					
Prison Services	48,735	38,581	-	-	87,316
Schools	4,767	342	-	-	5,109
Dialogue Road Map	22,376	27,410	-	(49,786)	-
	75,878	66,333	-	(49,786)	92,425
General funds	375,298	1,079,858	(1,094,428)	(19,095)	341,633
Total unrestricted funds	451,176	1,146,191	(1,094,428)	(68,881)	434,058
Total funds	677,513	1,167,378	(1,226,198)	-	618,693

The narrative to explain the purpose of each fund is given at the foot of the note below.

18b Movements in funds (prior year)

	At 1 April 2023 £	Income & gains £	Expenditure & losses £	Transfers £	At 30 March 2024 £
Restricted funds:					
Prison Services	267,115	4,432	(71,096)	-	200,451
Schools	18,666	-	(2,780)	-	15,886
Dialogue Road Map	31,907	38,890	(72,279)	1,482	-
Sainsbury's Project	10,000	-	-	-	10,000
Total restricted funds	327,688	43,322	(146,155)	1,482	226,337
Unrestricted funds:					
Designated funds:					
Prison Services	-	48,735	-	-	48,735
Schools	-	4,767	-	-	4,767
Dialogue Road Map	-	23,858	-	(1,482)	22,376
	-	77,360	-	(1,482)	75,878
General funds	261,389	1,106,274	(992,365)	-	375,298
Total unrestricted funds	261,389	1,183,634	(992,365)	(1,482)	451,176
Total funds	589,077	1,226,956	(1,138,520)	-	677,513

18c Purposes of restricted funds

Prison Services

The Prison Services fund was originally funded by a private donation prior to COVID-19. Since then a portion of the Gift Aid revenue has been allocated to the fund. The project was unable to continue during the pandemic but has since restarted and we anticipate the funds being called upon as we grow the project.

The original intention of raising funds via the trading subsidiary, Peaceful Solutions Ltd, was to fund this project without reliance on funding from the public purse which is not a secure income stream. The work is not suitable to be delivered under contract.

Schools

A portion of the Gift Aid revenue has been allocated to the fund in the current and previous years. When schools were closed during the pandemic we were unable to continue our work. We plan to restart the project.

Dialogue Road Map

Income is received from people who can afford to pay for training as well as a portion of the Gift Aid revenue. The funds are restricted to use on trainings and to support casework and training for people who cannot afford to pay.

CENTRE FOR PEACEFUL SOLUTIONS

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