



ANNUAL REPORT

**Trustees Report and Financial Statements
Year Ending 31st March 2024**

CENTRE FOR PEACEFUL SOLUTIONS

Centre for Peaceful Solutions

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Centre for Peaceful Solutions

Legal and Administrative Information For the year ended 31 March 2024

Trustees	Maria Arpa MBE (Founder) Andrew Goodman Paul Rose Noor Akbar
Registered Charity Number	1117611
Principal Address	31 Walm Lane London NW2 5SH
Accountants	Accountability Europe Ltd Omnibus Workspace 39-41 North Road London N7 9DP
Auditor	Goldwins 75 Maygrove Road London NW6 2EG
Bankers	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2023/24

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Centre for Peaceful Solutions is an unincorporated Association. The charity was founded on 22nd May 2006 and was registered with the Charity Commission on 17 January 2007. The governing document is the constitution which was adopted on 22 May 2006.

APPOINTMENT OF TRUSTEES

The trustees are listed on page 3. The trustees are appointed on the basis of need for the organisation to have the range of skills, knowledge, and experience to monitor the activities of the organisation and set out policy.

RISK MANAGEMENT

The trustees have overall responsibility for The Centre for Peaceful Solutions' internal system of control. They have approved the policies and procedures that are used in our work. The board continually reviews the working practices.

The Objectives are:-

To establish, promote and provide for the public benefit and the better preservation of public order, services directed to the resolution of conflict between persons, organisations or groups which arises from interpersonal conflict, principally through the means of mediation, conciliation and group facilitation, and to provide such services for people at risk of becoming involved in such disputes.

To provide education and training concerning the resolution of disputes or conflicts and in particular to promote understanding of the nature and causes of any such dispute or conflict, and of the means of managing disputes or conflicts for the purpose of their peaceful resolution in the interests of good citizenship.

To promote and provide education and training for those persons who desire to become mediators, conciliators and facilitators.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2023/24

ACTIVITIES AND ACHIEVEMENTS

Overview

Over this year our work in Dartmoor Prison reached peak performance with recognition from the Governor, Lord Farmer and The regional Executive Director. At the same time we expanded our charity shop business taking on another three shops in anticipation of taking the project into other prisons.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2023/24

Our Work with Individuals and Families

During 2023/24 we have conducted forty six cases. The work is a blend of one to one sessions, mediation casework and family circles. Depending on the presenting problem we recommend a course of sessions to suit the situation.



For example:

Annie and Jane (names changed)

Annie is Jane's adult daughter. Annie made a decision that Jane could no longer babysit Sam, Annie's 2 year old and Jane's grandson. All attempts to discuss the matter resulted in escalated arguments. When Jane contacted us she was angry and upset.

Annie agreed to talk to our Facilitator and over a series of one to one sessions agreed to speak with her mother in a facilitated meeting. They were able to discuss areas of disagreement and find enough common ground for Sam to be able to see his Grandmother alongside some further healing work for their relationship. **"I understand now why it is important to use a mediator when relationships get stuck"**

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2023/24

John (name changed)

John was often seen outside one of our charity shops. When the manager mentioned this we coached her to approach him and find out if we wanted to speak to someone. He agreed. John's mental health problems meant that he had lost his voice in society with family and statutory services unable to understand and cope with his behaviour. In reposne he had become withdrawn and suicidal. During sessions with his Facilitator he learned that he did have the power to articulate himself and we mentored him to express himself in ways that were more likely to be received. He felt empowered enough to speak to his GP and get the help he needed. "I realised that no one could understand me so they helped me to express myself and I felt much better when I realised I could explain my feelings." Through our charity shops we have also supported over one hundred Assylum Seekers in distress.

With language being a barrier to communication we were able to source and Arabic and Farsi speaker from our DRM Facilitators.

Our work in prisons

In 2023 our trained Prisoners in Dartmoor Prison reached peak performance. In a six month period our 9 DRM Facilitators were able to reach 150 prisoners across the prison with each of the 150 participants receiving at least 4 one hour sessions. The effects on the prison were tangible in reducing violence and disturbance to the point where there were no mediations needed. By working with prisoners before escalation, we were able to change the culture in the prison.

With Prisoners leaving and moving on to Cat D we trained another cohort who were beginning their journey of succession. Unfortunately, high levels of Radon Gas were detected in the prison early in 2024 and this has led to prisoners being moved for health and safety reasons.

Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR 2023/24

Facilitators have been moved across the country to other prisons. The future of Dartmoor Prison and therefore the project is uncertain.

We are keeping in touch with our Facilitators and taking time to visit them in their new prisons to keep some momentum and not lose the investment in skills. Meanwhile, we are currently negotiating with Portland Prison to transfer the project with the support of the Governor and Area Management Team.

Feedback From Our Prison Work

"IN RECOGNITION OF THE SUCCESS
OF PEACEFUL SOLUTIONS AT
DARTMOOR, WHERE IT STARTED
AND WHERE IT BELONGS"

Governor

"PEACEFUL SOLUTIONS FACILITATORS
HAVE BROUGHT ABOUT CHANGES IN
PRISONERS THAT PROFESSIONALS HAVE
NOT BEEN ABLE TO INVOKE"

Offender Management Team

"THE CHANGES IN PRISONERS WHO
HAVE BEEN TO PEACEFUL SOLUTIONS
IS A GIFT TO THE STAFF"

Offender Management Team

"SOME EXCELLENT WORK DONE BY THE
PEACEFUL SOLUTIONS SCHEME WERE
HELPING TO TRANSFORM THE LIVES OF
SOME TROUBLED PRISONERS"

HM Prisons Inspectorate
Report on unannounced inspection

"THE ONE TO ONE SESSIONS WITH PEACEFUL
SOLUTIONS PREVENTED A PRISONER FROM
BECOMING VIOLENT AFTER HE THREATENED
ANOTHER PRISONER"

Chaplaincy

Life after Prison

Even with good family support, the trauma of prison and the readjustment back into society can be a difficult transition. Discovering how hard it is to get work with a criminal record, and how it may be more difficult to get house or car insurance are all unexpected consequences of a criminal conviction.

For example, Steve (name changed) started receiving anonymous hate mail from the community. He was refused house insurance because of the high risk of his house being targeted.

In another example, Pete (name changed) was met by a family member who immediately offered to supply him with drugs. With support from a DRM Facilitator both of them received emotional support at a critical moment which helped them to stay focussed on their intentions to stay on the right path.

We are able to support people in our network and have a small group of beneficiaries that can call on our mentorship when tensions and difficulties arise. At these times they can rely on confidential empathic care and strategic thinking.



Centre for Peaceful Solutions

TRUSTEES REPORT FINANCIAL YEAR
2023/24

Statement of Public Benefit

In setting our objectives and planning our activities, our trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

CPS is committed to enabling as many people as possible to benefit through casework, participation in workshops, training and volunteering. This year we have supported at least 200 people directly and impacted at least 500 people indirectly.

Financial Review

The main income for 2023/24 came from our charity shop profits and Gift Aid. Our aim is to become a sustainable charity through our enterprise therefore reducing reliance on grants, therefore we made investment into growing the charity shop business.

Reserves Policy

The charity can cover its running costs for 6 months. This will enable the charity to meet statutory and contractual responsibilities in the event of ceasing to trade.

Statement of the Trustees' Responsibilities

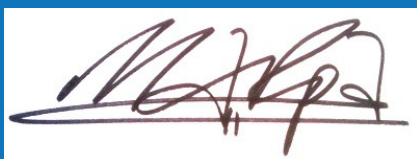
The Trustees are responsible for preparing accounts for each financial year which give a true and fair view of the association's financial activities during the period and of its financial position at the end of the period.

In preparing accounts giving a true and fair view, the management committee should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the accounts;
- prepare accounts on the going concern basis.

The trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ensure that the accounts comply with the law. They are also responsible for safeguarding the assets of the charity and for taking the reasonable steps for the prevention and detection of fraud and other irregularities.

By the order of the trustees

A handwritten signature in dark ink, appearing to read 'Maria Arpa', written over a horizontal line.

Signed

Maria Arpa, Chairperson

Date: 11 th October 2024

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Opinion

We have audited the financial statements of Centre for Peaceful Solutions for the year ended 31 March 2024 which comprise the consolidated Statement of Financial Activities, the consolidated and parent charity Balance Sheet, consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in the preparation of the group financial statements is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 March 2024 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and the parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Conclusions relating to going concern In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charity and their environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the group's and parent charity's policies and procedures relating to:
 1. Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 2. Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the group and the parent charity operate in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the group and the parent charity from our professional and sector experience.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulations.

This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

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Centre for Peaceful Solutions

Independent Auditor's report to the Trustees of Centre for Peaceful Solutions

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [\[www.frc.org.uk/auditorsresponsibilities\]](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Goldwins

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Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

9 November 2024

Centre for Peaceful Solutions

Consolidated statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2024

				2024			2023
	Note	Unrestricted £	Restricted £	Total £	Unrestricted £	Restricted £	Total £
Income from:							
Donations and legacies	2	100,118	1,182	101,300	20,707	97,652	118,359
Charitable activities							
Dialogue Road Map	3	-	42,140	42,140	-	26,738	26,738
Other trading activities	4	1,082,773	-	1,082,773	904,795	-	904,795
Investments	5	743	-	743	484	-	484
Total income		1,183,634	43,322	1,226,956	925,986	124,390	1,050,376
Expenditure on:							
Raising funds	6	-	-	-	1,530	-	1,530
Charitable activities							
Dialogue Road Map	6	12,621	72,279	84,900	13,454	44,360	57,814
Digital activity	6	18,155	-	18,155	9,441	-	9,441
Research and development	6	9,633	-	9,633	6,420	-	6,420
Prisons and Life After Prison	6	12,414	71,096	83,510	20,710	68,282	88,992
Schools	6	485	2,780	3,265	739	2,943	3,682
Trading subsidiary costs	6	939,057	-	939,057	751,122	-	751,122
Total expenditure		992,365	146,155	1,138,520	803,416	115,585	919,001
Net income / (expenditure) for the year	7	191,269	(102,833)	88,436	122,570	8,805	131,375
Transfers between funds		(1,482)	1,482	-	-	-	-
Net movement in funds		189,787	(101,351)	88,436	122,570	8,805	131,375
Reconciliation of funds:							
Total funds brought forward		261,389	327,688	589,077	138,819	318,883	457,702
Total funds carried forward		451,176	226,337	677,513	261,389	327,688	589,077

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

Balance sheet

As at 31 March 2024

	Note	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Fixed assets:					
Tangible assets	12	162,322	-	2,803	-
Investments in subsidiaries	13	-	1	-	2
		<u>162,322</u>	<u>1</u>	<u>2,803</u>	<u>2</u>
Current assets:					
Debtors	14	153,950	135,814	124,533	165,759
Cash at bank and in hand		439,041	361,429	586,347	359,247
		<u>592,991</u>	<u>497,243</u>	<u>710,880</u>	<u>525,006</u>
Liabilities:					
Creditors: amounts falling due within one year	15	(38,910)	(29,357)	(82,358)	(65,764)
		<u>554,081</u>	<u>467,886</u>	<u>628,522</u>	<u>459,242</u>
Net current assets					
		<u>554,081</u>	<u>467,886</u>	<u>628,522</u>	<u>459,242</u>
Total assets less current liabilities		<u>716,403</u>	<u>467,887</u>	<u>631,325</u>	<u>459,244</u>
Creditors: amounts falling due after more than one year		<u>(38,890)</u>	<u>-</u>	<u>(42,248)</u>	<u>-</u>
Net assets		<u><u>677,513</u></u>	<u><u>467,887</u></u>	<u><u>589,077</u></u>	<u><u>459,244</u></u>
The funds of the charity:	17a				
Restricted income funds		226,337	239,088	327,688	341,921
Unrestricted income funds:					
Designated funds		75,878	129,013	-	-
General funds		375,298	99,786	261,389	117,323
Total unrestricted funds		<u>451,176</u>	<u>228,799</u>	<u>261,389</u>	<u>117,323</u>
Total charity funds		<u><u>677,513</u></u>	<u><u>467,887</u></u>	<u><u>589,077</u></u>	<u><u>459,244</u></u>

Approved by the trustees on 11 October 2024 and signed on their behalf by



M Arpa
Chair

Statement of cash flows

For the year ended 31 March 2024

	2024 £	£	2023 £	£
Cash flows from operating activities				
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	88,436		131,375	
Depreciation charges	40,794		205	
(Increase)/decrease in debtors	(29,416)		(45,005)	
Increase/(decrease) in creditors	(46,807)		16,136	
Net cash provided by / (used in) operating activities		53,007		102,711
Cash flows from investing activities:				
(Purchase) of fixed assets	(200,313)		(2,925)	
Net cash provided by / (used in) investing activities		(200,313)		(2,925)
Change in cash and cash equivalents in the year		(147,306)		99,786
Cash and cash equivalents at the beginning of the year		586,347		486,561
Cash and cash equivalents at the end of the year		439,041		586,347
Analysis of cash and cash equivalents				
	At 1 April 2023 £	Cash flows £	Other non- cash changes £	At 31 March 2024 £
Cash at bank and in hand	586,347	(147,306)	-	439,041
Total cash and cash equivalents	586,347	(147,306)	-	439,041

1 Accounting policies

Statutory information

Centre for Peaceful Solutions is an unincorporated charity registered with the Charity Commission for England and Wales. The principal place of business is 12 Chamberlayne Road, London, NW10 3JD.

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The group financial statements reflect the results and combined financial position of Centre for Peaceful Solutions and its subsidiary Peaceful Solutions Ltd. As permitted by Charities Act 2011, the parent charity has not presented its own income and expenditure account and related notes.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

Public benefit entity

The charity meets the definition of a public benefit entity under FRS 102.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

1 Accounting policies (continued)

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Costs of raising funds relate to the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose

Expenditure on charitable activities includes the costs of delivering programmes to further the purposes of the charity and their associated support costs

Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Where such information about the aims, objectives and projects of the charity is also provided to potential donors, activity costs are apportioned between fundraising and charitable activities on the basis of area of literature occupied by each activity.

Dialogue Road Map	33.8%
Digital activity	6.8%
Research and development	5.1%
Prisons and Life After Prison	52.1%
Schools	2.2%

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Tangible fixed assets

Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Fixtures and fittings	5 years
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Investments in subsidiaries

Investments in subsidiaries are held at cost.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2 Income from donations and legacies

	Unrestricted £	Restricted £	2024 Total £	Unrestricted £	Restricted £	2023 Total £
Donations	6,525	1,182	7,707	1,374	20,257	21,631
Gift Aid	93,593	-	93,593	19,333	77,395	96,728
	100,118	1,182	101,300	20,707	97,652	118,359

3 Income from charitable activities

	Unrestricted £	Restricted £	2024 Total £	Unrestricted £	Restricted £	2023 Total £
Fees - training courses	-	42,140	42,140	-	26,738	26,738
	-	42,140	42,140	-	26,738	26,738

All income from charitable activities is restricted

4 Income from other trading income

	Unrestricted £	Restricted £	2024 Total £	Unrestricted £	Restricted £	2023 Total £
Subsidiary's trading income	1,082,773	-	1,082,773	904,795	-	904,795
	1,082,773	-	1,082,773	904,795	-	904,795

5 Income from investments

	2024 Total £	2023 Total £
Interest	743	484
	743	484

All income from investments is unrestricted.

Centre for Peaceful Solutions

Notes to the financial statements

For the year ended 31 March 2024

6a Analysis of expenditure (current year)

	Charitable activities						Governance costs £	Support costs £	Trading Subsidiary costs £	2024 Total £	2023 Total £
	Raising funds £	Dialogue Road Map £	Digital activity £	Research and development £	Prisons and Life After Prison £	Schools £					
Staff costs (Note 8)	-	38,452	13,356	8,201	44,458	2,780	2,780	1,799	484,353	596,179	527,714
Volunteer expenses	-	-	-	-	-	-	-	7,712	-	7,712	16,292
Programme direct costs	-	24,756	-	-	18,420	-	-	152	-	43,328	27,814
Fundraising	-	-	-	-	-	-	-	-	-	-	1,530
Governance	-	-	-	-	-	-	1,800	-	-	1,800	1,800
Administration support	-	-	-	-	40	-	-	4,385	-	4,425	8,362
Other support costs	-	9,071	2,100	-	8,178	-	2,943	8,080	-	30,372	20,718
Subsidiary trading costs	-	-	-	-	-	-	-	-	454,704	454,704	314,771
	-	72,279	15,456	8,201	71,096	2,780	7,523	22,128	939,057	1,138,520	919,001
Support costs	-	9,419	2,014	1,069	9,264	362		(22,128)		-	-
Governance costs	-	3,202	685	363	3,150	123	(7,523)			-	-
Total expenditure 2024	-	84,900	18,155	9,633	83,510	3,265	-	-	939,057	1,138,520	
Total expenditure 2023	1,530	57,814	9,441	6,420	88,992	3,682	-	-	751,122		919,001

Centre for Peaceful Solutions

Notes to the financial statements

For the year ended 31 March 2024

6b Analysis of expenditure (prior year)

	Charitable activities									
	Raising funds £	Dialogue Road Map £	Digital activity £	Research and development £	Prisons and Life After Prison £	Schools £	Governance costs £	Support costs £	Trading Subsidiary costs £	2023 Total £
Staff costs (Note 8)	-	32,456	5,821	4,869	42,511	2,794	2,912	-	436,351	527,714
Volunteer expenses	-	-	-	-	-	-	-	16,292	-	16,292
Programme direct costs	-	4,810	-	-	22,379	-	-	625	-	27,814
Fundraising	1,530	-	-	-	-	-	-	-	-	1,530
Governance	-	-	-	-	-	-	-	1,800	-	1,800
Administration support	-	-	-	-	-	-	-	8,362	-	8,362
Other support costs	-	7,094	1,423	57	3,392	31	643	8,078	-	20,718
Subsidiary trading costs	-	-	-	-	-	-	-	-	314,771	314,771
	1,530	44,360	7,244	4,926	68,282	2,825	3,555	35,157	751,122	919,001
Support costs	-	12,219	1,995	1,357	18,808	778	-	(35,157)		-
Governance costs	-	1,236	202	137	1,902	79	(3,555)			-
Total expenditure 2023	1,530	57,814	9,441	6,420	88,992	3,682	-	-	751,122	919,001

Notes to the financial statements

For the year ended 31 March 2024

7 Net income / (expenditure) for the year

This is stated after charging / (crediting):	2024	2023
	£	£
Depreciation	40,794	205
Audit fees (excluding VAT):	9,000	-
Independent Examiner's fees (excluding VAT):	-	1,500
	=====	=====

8 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management

Staff costs were as follows:	2024	2023
	£	£
Salaries and wages	540,840	476,783
Social security costs	47,852	44,238
Employer's contribution to defined contribution pension schemes	7,487	6,693
	=====	=====
	596,179	527,714

No employee earned more than £60,000 during the year (2023: nil).

The total employee benefits (including pension contributions and employer's national insurance) of the key management personnel were £115,842 (2023: £116,466).

Trustees' remuneration and benefits

	2024	2023
	£	£
Trustees' salaries	52,000	52,000
Trustees' social security costs	5,921	6,233
	=====	=====
	57,921	58,233

In keeping with the conditions of the constitution, Ms M Arpa who is a Trustee and CEO of the charity and is responsible for the delivery of the programmes, is allowed remuneration and expenses. Her remuneration for the year to 31 March 2024 was £52,000 (2023: £52,000).

There were no trustees' expenses paid for the year ended 31 March 2024 (2023: £nil).

9 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 20 (2023: 18).

10 Related party transactions

Peaceful Solutions Limited is the wholly owned, trading subsidiary of the Charity. It operates charity shops in North London.

Description of transaction	2024 £	2023 £
Income		
Gift aid raised on sales in the shops, paid direct to the charity	93,593	96,728
Donations	68,173	170,719
Expenditure		
Management support services	4,250	14,039
Debtors		
Loan - balance outstanding at year end	123,232	10,094

11 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

12 Tangible fixed assets

	Fixtures and fittings £
Cost	
At the start of the year	9,304
Additions in year	200,313
At the end of the year	209,617
Depreciation	
At the start of the year	6,501
Charge for the year	40,794
At the end of the year	47,295
Net book value	
At the end of the year	162,322
At the start of the year	2,803

All of the above assets are used for charitable purposes.

13a Investment in subsidiaries

	2024 £	2023 £
Cost	1	2
Investments comprise:		
	2024 £	2023 £
Peaceful Solutions Limited	1	1
Peaceful Solutions Mediation Services Limited	-	1
	1	2

Peaceful Solutions Mediation Services Limited is no longer trading. It was closed down and removed from the register at Companies House in August 2023

The charity owns the whole of the issued share capital of Peaceful Solutions Limited, a company registered in England. It operates charity shops in North London. All activities have been consolidated on a line by line basis in the statement of financial activities. Available profits are gift aided to the charitable company. The subsidiary is exempt from audit by virtue of Section 479a of Companies Act 2006. A summary of the results of the subsidiary is shown below:

	2024 £	2023 £
Turnover	1,087,023	918,834
Cost of sales	(13,895)	(14,771)
Gross Profit	1,073,128	904,063
Administrative expenses	(925,162)	(736,351)
Profit for financial year	147,966	167,712
Retained earnings		
Total retained earnings brought forward	129,833	132,840
Profit for the financial year	147,966	167,712
Distribution under Gift Aid to parent charity	(68,173)	(170,719)
Total retained earnings carried forward	209,626	129,833

The aggregate of the assets, liabilities and reserves was:

Assets	381,301	337,769
Liabilities	(171,675)	(207,936)
Capital & Reserves	209,626	129,833

Amounts owed to/ from the parent undertaking are shown in note 10.

13b Parent Charity

The parent charity's gross income and the results for the year are as follows:	2024 £	2023 £
Gross income	212,356	316,300
(Deficit)/Surplus for the year	8,643	134,382

14 Debtors

	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Trade debtors	11,443	10,582	13,155	11,810
Other debtors	142,507	2,000	111,378	4,855
Amounts due from subsidiaries	-	123,232	-	149,094
	153,950	135,814	124,533	165,759

Notes to the financial statements

For the year ended 31 March 2024

15 Creditors: amounts falling due within one year	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Trade creditors	1,888	250	8,690	3,721
Taxation and social security	4,210	2,695	-	-
Gift Aid to be repaid to HMRC	-	-	35,373	35,373
Other creditors	15,000	8,600	15,225	3,600
Deferred income	17,812	17,812	23,070	23,070
	38,910	29,357	82,358	65,764

Deferred income comprises course fees received in advance. £17,812 was deferred in the current year (2023: £23,070)

16 Creditors: amounts falling due more than one year	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Other creditors	38,890	-	42,248	-
	38,890	-	42,248	-

17a Analysis of net assets between funds (current year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	162,322	-	162,322
Net current assets	288,854	226,337	515,191
Net assets at 31 March 2024	451,176	226,337	677,513

17b Analysis of net assets between funds (prior year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	2,803	-	2,803
Net current assets	258,586	327,688	586,274
Net assets at 31 March 2023	261,389	327,688	589,077

18a Movements in funds (current year)

	At 1 April 2023 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 March 2024 £
Restricted funds:					
Prison Services	267,115	4,432	(71,096)	-	200,451
Schools	18,666	-	(2,780)	-	15,886
Dialogue Road Map	31,907	38,890	(72,279)	1,482	-
Sainsbury's Project	10,000	-	-	-	10,000
Total restricted funds	327,688	43,322	(146,155)	1,482	226,337
Unrestricted funds:					
Designated funds:					
Prison Services	-	48,735	-	-	48,735
Schools	-	4,767	-	-	4,767
Dialogue Road Map	-	23,858	-	(1,482)	22,376
	-	77,360	-	(1,482)	75,878
General funds	261,389	1,106,274	(992,365)	-	375,298
Total unrestricted funds	261,389	1,183,634	(992,365)	(1,482)	451,176
Total funds	589,077	1,226,956	(1,138,520)	-	677,513

The narrative to explain the purpose of each fund is given at the foot of the note below.

18b Movements in funds (prior year)

	At 1 April 2022 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 March 2023 £
Restricted funds:					
Prison Services	99,171	67,103	(68,282)	169,123	267,115
USA Project	29,123	-	-	(29,123)	-
Schools	16,531	5,078	(2,943)	-	18,666
Dialogue Road Map	169,424	52,209	(44,360)	(145,366)	31,907
DRM Casework	4,634	-	-	(4,634)	-
Sainsbury's Project	-	-	-	10,000	10,000
Total restricted funds	318,883	124,390	(115,585)	-	327,688
General funds	138,819	925,986	(803,416)	-	261,389
Total unrestricted funds	138,819	925,986	(803,416)	-	261,389
Total funds	457,702	1,050,376	(919,001)	-	589,077

18c Purposes of restricted funds

Prison Services

The Prison Services fund was originally funded by a private donation prior to COVID-19. Since then a portion of the Gift Aid revenue has been allocated to the fund. The project was unable to continue during the pandemic but has since restarted and we anticipate the funds being called upon as we grow the project.

The original intention of raising funds via the trading subsidiary, Peaceful Solutions Ltd, was to fund this project without reliance on funding from the public purse which is not a secure income stream. The work is not suitable to be delivered under contract.

Schools

A portion of the Gift Aid revenue has been allocated to the fund in the current and previous years. When schools were closed during the pandemic we were unable to continue our work. We plan to restart the project.

Dialogue Road Map

Income is received from people who can afford to pay for training as well as a portion of the Gift Aid revenue. The funds are restricted to use on trainings and to support casework and training for people who cannot afford to pay.

CENTRE FOR PEACEFUL SOLUTIONS

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