

Papua Partners Limited
(A company limited by guarantee)



Report and Financial Statements
For the Year Ended 31 August 2023

Charity number 1117275

Company number 05539947

Papua Partners Limited
(A company limited by guarantee)

Financial Statements
For the Year Ended 31 August 2023

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2023

The Trustees present their report and financial statements for the year ended 31st August 2023

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office

PO Box 296
LISS
GU32 9GU

Operational Address:

131 Ballinran Road
Kilkeel
Newry
Co Down BT34 4JB

Trustees

Mr Peter Trenier Treasurer
Ms Alison Glasspool
Mr Jake Di Paolo
Mrs Sally Mavin
Ms Christina Cattle

Bankers

Lloyds Bank PLC
120 - 124 High Street
Dorking
Surrey RH4 1BB

Solicitors

Barlow Robbins
Southern House
Guildford Road
Woking
Surrey
GU22 7UY

Annual Report

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 18th August 2005 and registered as a charity on 15th December 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company is registered as a charity with the Charity Commission. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development, and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.

Risk Management

Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for our operatives in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of four Trustees from a variety of professional backgrounds relevant to the work

of the charity. The Charity currently employs a part time Chief Executive Officer permanently based in the United Kingdom.

The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in Tanah Papua (all provinces that make up the land of Papua), Indonesia to tackle poverty and injustice and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support in direct project management when needed.

Activities 2022/23

During 2022/23 we worked in partnership with six organisations and two key networks in West Papua

1. iWaTaLi

iWaTaLi was set up in late 2017 by a group of activists, NGOs and church leaders to build partnerships across denominational lines and to empower indigenous communities to be legally, politically, socially and economically self-sufficient. They function as the local implementation arm of Papua Partners, and predominantly work with indigenous youth, envisaging a future in which a motivated and inspired youth become the future leaders of West Papua with values rooted in humanity, rather than violence. Their work includes training in peacebuilding, leadership, human rights, and environmental reporting, addressing gender-based violence and paralegal work. They also work with churches, equipping and mobilising them to engage in social justice and peacebuilding. They support our strategic decision-making, including decisions relating to funding.

2. YASUMAT

YASUMAT was established in 1994 by leaders from four tribes (Yali, Hupla, Kimyal and Momuna) to support contextual development in the remote areas of Yahukimo and Jayawijaya. They focus on a variety of interventions including education, healthcare, sustainable community development and environmental stewardship.

This includes:-

- Training and supporting teachers and health workers.
- Equipping rural clinics and community schools.
- Providing emergency health assistance by air evacuation.
- Supporting community development through small business development and agriculture, enabling environmental stewardship through land restoration and participatory land mapping.

3. YAPELIN

YAPELIN was founded in 1977 to support the GIDI church (Gereja Injili di Indonesia) – the largest indigenous church in West Papua, which has approximately 1,000 congregations and more than one million members. They are focused on mobilising the church to bring about transformational change within communities throughout Papua, across healthcare, education and sustainable community development. They also manage the significant number of assets that belong to the church, including health clinics, hospitals, schools and over 35 airstrips which help them deliver supplies to remote communities across Papua.

4. ERUWOK

Eruwok is a community organisation set up by indigenous leaders in the District of Bokondini to support local community development programs. They provide community health support – training health workers and raising health awareness in communities – as well as community development, including setting up savings banks and facilitating training (including computers, baking, handicrafts).

5. YumYaf

YumYaf was set up in 2016 by a group of indigenous women with the aim of equipping and supporting women in leadership and developing local initiatives for health and education in Papua. They focus on four key areas: -

- Environmental awareness and protection.
- Women & gender-based violence.
- Trauma healing.
- Access to health and education.

6. Suu Bin

Suu Bin Tedei was established in 2023 with the support of Papua Partners and will work with communities and church congregations in conflict areas to support women who are being affected by the ongoing conflict. They will help and empower internally displaced communities with survival skills, including economic empowerment, and adaptation to living away from their customary lands. They will also work to mobilise and equip women to thrive in their role as environmental stewards, including through research and advocacy which will help others understand the role of Papuan women from their own perspective, and create an evidence base for the provision of further support.

Networks

Papua Partners also worked with two key networks, the **West Papuan Council of Churches** (established 2019), and the **West Papuan Christian Youth Forum** (established in 2017 and officially launched 2020). We collaborate on external-facing advocacy efforts, including collating evidence of human rights abuses for formal presentation to the United Nations, as well as within Papua to understand and respond to ongoing changes in the conflict.

During 2022/23 we have continued to support our partners with training and accompaniment to support their visions for change and to help them run effective programs that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has enabled our partners to receive at least 250,000 GBP (September 2022-August 2023) from other donors. The work that these organisations have done during this year has impacted at least 52,000 men, women and children directly and at least 150,000 people indirectly through education, health, livelihoods, stopping gender-based violence, environmental justice and building bridges for peace.

Changes in Papua Partners

During 2022/2023 we have gone through a significant shift in our organisational structure, shifting more control and management responsibility to West Papua. We initiated a formal partnership with our core local partner, [iWaTaLi](#), who now functions as the local arm of Papua Partners. We are currently working to embed this partnership within the governance of both organisations. This is an exciting step forward which we hope will energise and enable Papua Partners and iWaTaLi to scale up our work while remaining embedded within local communities and their expertise.

This year also saw the recruitment of a full-time Papua coordinator who will lead the iWaTaLi team and our programme of work and provide training and support to partners. A part time director in the UK provides overall management and technical support to the programs in West Papua as well as growing support for the charity and raising awareness of the issues facing West Papua in the UK and internationally.

During 2022/23 we focused our support on six main areas:

- Empowering Women
- Community Mobilisation
- Indigenous Leadership
- Peace Building
- Human Rights Documentation
- Environmental Stewardship

Some of the highlights of 2022/23

- **Women leading in Business** - In partnership with Melania Foundation in the Netherlands Papua Partners were able to support two new small women led business cooperatives in Bokondini. Our partner, Eruwok, worked with women from 10 communities to set up a baking cooperative and a basic goods cooperative. The groups have been going from strength to strength providing an amazing example of women leading change and being the engine of growth in their communities. These businesses are supporting at least 20 family networks, funding children in education, and healthcare costs. Both businesses also give a percentage of their profits to the Eruwok community clinic.
- This year saw the continuation of the **ending violence against women and girls programme** in the town of Dekai, Yahukimo. Starting in January 2022, 10 community facilitators were trained and these facilitators are now leading small groups in their communities. This programme provides Training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence and promote equality** as well as how to equip churches to become safe spaces for victims of violence and a promotor of healthy families and communities.

Responding to the crisis of internally displaced communities - In February 2023 we started a new initiative 'Integrated Development for Internally Displaced Indigenous Communities in West Papua' which is funded by the JA Clark Trust. This programme is being led by iWaTaLi and is supporting communities displaced by land-based conflict, and natural disasters. This includes people affected by resource extraction and conflict. The project has three main areas of work:

- **Building Strong Communities:** Improving the livelihoods of 3 IDP communities through the establishment of green business, savings groups and improved management of the environment.
- **Speaking Out:** Equipping 30 youth and women leaders as Change Agents and network leaders to monitor, map, and document causes of displacement, raise awareness on climate change and the environment and advocate for change
- **Building Bridges:** Creating opportunities for joint working and better relationships with host communities to ensure environmental sustainability and peace.

The project has got off to a great start with iWaTaLi setting up new partnerships with IDP communities, local organisations, human rights and environmental activists in Sorong, Wamena and Sentani. Four new business projects were supported to improve food security and increase income in IDP camps and trauma healing process have been carried out in Sorong on a weekly basis facilitated by SKCP.

- **Trauma Healing for communities in Star Mountains** – We continue to partner with the Women's Department of the GIDI church who have supported internally displaced people in the Star Mountains with trauma healing through story telling.
- **Peacebuilding** - iWaTaLi has been growing their important peacebuilding work and are active behind the scenes training activists in conflict areas, building connections and consensus, helping Papuan groups build non-violent movement for peace and justice. We have supported several small grants for activists to travel internationally to carry out advocacy on the ongoing situation in Papua.
- **Paralegal and documentation Training** - iWaTaLi initiated its training programme to equip youth leaders from conflict zones with skills for documenting human rights and environmental crimes, and start the process for some of them to become paralegals which would enable them to support the development of cases and accompany victims in the justice process.
- **Church and Community Transformation (CCT)** – The CCT program continues to grow and is the core approach used by Yapelin, Yasumat and iWaTaLi to build the capacity and resilience of local communities to bring about positive lasting change. Together with partners the CCT program is working with 100 local congregations and currently impacting over 8,000 people. We work with a Papua wide network of CCT trainers and a Papua CCT leadership team which has representatives from all the partner organisations.
- This year we have continued to support and facilitate the advocacy work of the Papuan Council of Churches (WPCC) and the West Papuan Christian Youth Forum internationally.

All of this work would not be possible without the generosity of our regular long-term supporters who enable us and our partners to mobilise transformative change, one person at a time.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £95,534. This represents a rise of £32,343 in part due to a rise in institutional donors of £31,000.

Our core funding remained stable. It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

The Board passed a motion during the year to maintain a reserve of £20,000. Although, as in previous years, the charity does not maintain substantial reserves, the strength and stability of our regular giving is such that with careful monitoring there is no current need to build up a more substantial free reserve.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Examiner

Graham Yeomans was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that this report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Papua Partners Limited

**Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2023**

				Total Funds	
		Unrestricted Funds	Restricted Funds	2023	2022
		Notes			
Incoming resources					
Donations	2	64,534	31,000	95,534	63,192
Tax Recovered	3	3,487	-	3,487	4,339
Other incoming Resources	4	3,525	-	3,525	830
Total incoming resources		71,546	31,000	102,546	68,361
		Unrestricted Funds	Restricted Funds	2023	2022
Resources Expended					
Activities in furtherance of Charity's objects	5	43,501	8,179	51,680	44,827
Grants payable in furtherance of Charity Objects	5	7,900	30,000	37,900	26,925
Support Costs	5	12,552	-	12,552	5,394
Expenditure on managing the Charity	5	12,044	-	12,044	8,836
Total Resources Expended		75,997	38,179	114,176	85,982
Net incoming (Outgoing) resources		(4,451)	(7,179)	(11,630)	(17,621)
Transfers between Funds		13,742	(13,742)	-	-
Net Movement of Funds		9,291	(20,921)	(11,630)	
Balances Brought forward		39,835	20,921	60,756	78,377
Balances Carried Forward		49,126		49,126	60,756

Papua Partners Limited

Balance Sheet as at 31 August 2023

Notes	2023	2022
Fixed Assets	Nil	Nil
Current Assets		
Cash at bank and in hand	1,802	11,214
Deposit Account	47,324	49,542
Accounts Receivable	-	-
	<hr/>	<hr/>
Total Current Assets	49,126	60,756
Current Liabilities		
Accounts Payable	-	-
	<hr/>	<hr/>
Net Current Assets	49,126	60,756
	<hr/>	<hr/>
Net Surplus (Deficit)	49,126	60,756
	<hr/>	<hr/>
Financed by		
Year End Balances	60,756	78,377
Excess (Deficit) to date	(11,630)	(17,621)
	<hr/>	<hr/>
Total financed by	49,126	60,756
	<hr/>	<hr/>
Net Current Assets		
Current Assets minus creditors falling due within one year		49,126
Total Assets less current Liabilities		
Fixed Assets plus (or minus) Net Current Assets		49,126
Net Assets		
Total assets less current liabilities less Creditors falling		
Due after one year less provision for liabilities and charges		49,126
	<hr/>	<hr/>
<u>Represented by funds</u>		
Unrestricted Funds General Fund	49,126	39,835
Restricted Funds	-	20,921
	<hr/>	<hr/>
	49,126	60,756

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 22 JAN 2024 and signed on its behalf by

P. Trenier - Treasurer

Notes forming part of the Financial Statements for the year ended 31 August 2023

1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

- All costs are allocated between the expenditure categories of the SoFA (Statement of Financial Activities), on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

	Unrestricted	Restricted	Total	
			2023	2022
Donations	64,534	31,000	95,534	63,192
	64,534	31,000	95,534	63,192

3. Tax Recovered

	Unrestricted	Restricted	2023	2022
Refund of Tax – Gift Aid	3,487	-	3,487	4,339
	3,487		3,487	4,339

4. Other incoming Resources

	Unrestricted	Restricted	2023	2022
Bank Interest	283	-	282	8
HMRC Job Retention Scheme	-	-	-	822
Sundry Income	3,242	-	3,242	-
	3,525	-	3,525	830

5. Resources expended

	2023			2022
	Unrestricted	Restricted	Total	
Activities in furtherance of Charity's objects				
Local Papuan Salaries	16,245	-	16,245	4,730
Salary CEO (Training & Partner support)	12,654	-	12,654	18,347
Pension Contributions	4,800	-	4,800	4,800
National Insurance	1,086	-	1,086	7,292
Travel - Project Support	-	-	-	925
Training Costs	220	-	220	2,001
Project Equipment & Expenses	3,673	4,959	8,632	5,560
Project Training Costs	780	3,220	4,000	45
Fundraising Consultancy	4,043	-	4,043	1,127
	43,501	8,179	51,680	44,827
Grants payable in furtherance of Charity Objects				
Funds to Local NGO – IWatali	6,700	25,500	32,200	7,800
Funds to Local NGO – Yasumat	1,200	4,500	5,700	12,700
Funds to Local NGO - Yapelin	-	-	-	6,425
	7,900	30,000	37,900	26,925

	2023			2022
	Unrestricted	Restricted	Total	
Support Costs				
Papua Office Expenditure	7,579	-	7,579	1,754
Papua Staff Equipment	-	-	-	500
Overseas Travel	4,973	-	4,973	3,140
	12,552	-	12,552	5,394

	2023			2022
	Unrestricted	Restricted	Total	
Expenditure on managing the charity				
UK Administration Expenses	11,222	-	11,222	8,253
Bank Charges	822	-	822	583
	12,044	-	12,044	8,836

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

6. Staff Costs and Numbers

The charity currently employs one part time CEO in the UK and two full time personnel in West Papua.

Costs were as follows: -

	2023	2022
Total Remuneration CEO	18,540	18,347
Employees in Papua	16,245	4,730

7. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

8. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

9. Fixed Assets

The Charity has no fixed assets.

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2023 which are set out on pages 3 to 14.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act.
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention.

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination: or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G. Yeomans FCCA
10 Bates Walk, New Haw, Addlestone, Surrey. KT15 2DQ
Date: 11 January 2024