

PAPUA PARTNERS LIMITED

England & Wales · Charity number 1117275

Details

Status	Registered
Legal form	Charitable company
Company number	05539947
Registered	2006-12-15
Register	View on the Charity Commission register

Contact

Address	Lytchett House Unit 13 Freeland Park Wareham Road Lytchett Matravers POOLE
Phone	07799793244
Email	info@papuapartners.org
Website	www.papuapartners.org

Activities

Objects: TO DEVELOP THE CAPACITY AND SKILLS OF THE MEMBERS OF THE SOCIALLY AND ECONOMICALLY DISADVANTAGED COMMUNITY OF WEST PAPUA, INDONESIA IN SUCH WAY THAT THEY ARE BETTER ABLE TO IDENTIFY AND HELP MEET THEIR NEEDS AND TO PARTICIPATE MORE FULLY IN SOCIETY AND TO RELIEVE THEIR FINANCIAL HARDSHIP THROUGH THE SUPPORT OF LOCAL ORGANISATIONS AND CHURCHES.

Activities: Capacity Building in the region of West Papua, Indonesia

Classification

- **How:** Makes Grants To Organisations, Provides Human Resources, Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body
- **What:** Education/training, The Prevention Or Relief Of Poverty, Overseas Aid/famine Relief
- **Who:** People Of A Particular Ethnic Or Racial Origin, The General Public/mankind

Geography

- **Area of benefit:** WEST PAPUA, INDONESIA
- Indonesia
- Northern Ireland
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£179,784	£142,126	-	-
2024-08-31	£77,172	£100,012	-	-
2023-08-31	£102,546	£114,176	-	-
2022-08-31	£68,361	£85,982	-	-
2021-08-31	£103,109	£81,252	-	-
2020-08-31	£107,429	£87,683	-	-

Trustees

Name	Role	Appointed
ALISON GLASSPOOL	Chair	2014-11-14
Christina Cattle		2022-09-28
Dr Sally Mavin		2017-04-21
Jake Di Paulo		2017-04-21
James Hill		2023-10-01

PAPUA PARTNERS LIMITED

England & Wales - Charity number 1117275

Accounts

Papua Partners Limited
(A company limited by guarantee)



Report and Financial Statements
For the Year Ended 31 August 2025

Charity number 1117275

Company number 05539947

Papua Partners Limited
(A company limited by guarantee)

Financial Statements
For the Year Ended 31 August 2025

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2023

The Trustees present their report and financial statements for the year ended 31st August 2023

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office

Papua Partners
Lytchett House 1
3 Freeland Park
Wareham Road
Poole, DORSET, BH16 6FA

Trustees

Ms Alison Glasspool – Chair
Mr James Hill – Treasurer
Ms Christina Cattle - Secretary
Mr Jake Di Paolo
Mrs Sally Mavin

Bankers

Lloyds Bank PLC
120 - 124 High Street
Dorking
Surrey RH4 1BB

Solicitors

Barlow Robbins
Southern House
Guildford Road
Woking
Surrey
GU22 7UY

Annual Report 2024/25

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 18th August 2005 and registered as a charity on 15th December 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company is registered as a charity with the Charity Commission. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development, and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.
- Safeguarding

Risk Management

Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for the staff members of our main partner IWaTaLi in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of five Trustees from a variety of professional backgrounds relevant to the work

of the charity. The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Since 2022 we have gone through a significant shift in our organisational structure, shifting more power and management responsibility to West Papua. We initiated a formal partnership with our core local partner, **iWaTaLi**, who now functions as the local arm of Papua Partners. We continue to work to embed this partnership within the governance of both organisations with representation on each other's governing boards, joint reporting and decision making. This partnership enables Papua Partners and iWaTaLi to scale up our work while remaining embedded within local communities and their expertise.

In West Papua there is a team of five full-time staff based in iWaTaLi Papua including a full-time Papua Coordinator who leads the iWaTaLi team, our work programme and provides training and support to partners. There are also two Programme Coordinators, one project officer and a Finance Manager. A part time Director in the UK provides overall management and technical support to the programmes in West Papua as well as driving support and resource mobilisation for the charity and raising awareness of the issues facing West Papua in the UK and internationally.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in West Papua (all provinces that make up the land of Papua), Indonesia to tackle poverty and injustice, protect the environment, build peace and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support direct project management when needed.

Partnerships

During 2024/25 we worked in partnership with organisations and networks across West Papua including:

1. iWaTaLi

iWaTaLi was set up in late 2017 by a group of activists, NGO's and church leaders to build partnerships across denominational lines and to empower indigenous communities to be legally, politically, socially and economically self-sufficient. They function as the local implementation arm of Papua Partners, and predominantly work with indigenous youth, envisaging a future in which a motivated and inspired youth become the future leaders of West Papua with values rooted in humanity, rather than violence.

Their work includes training in peacebuilding, leadership, human rights, and environmental reporting, addressing gender-based violence and paralegal work. They also work with churches, equipping and mobilising them to engage in social justice and peacebuilding. They support our strategic decision-making, including decisions relating to funding.

2. YASUMAT

YASUMAT was established in 1994 by leaders from four tribes (Yali, Hupla, Kimyal and Momuna) to support contextual development in the remote areas of Yahukimo and

Jayawijaya. They focus on a variety of interventions including education, healthcare, sustainable community development and environmental stewardship. Their work includes training and supporting teachers and health workers, equipping rural clinics and community schools, providing emergency health assistance by air evacuation, supporting community development through small business development and agriculture, and enabling environmental stewardship through land restoration and participatory land mapping.

3. YAPELIN

YAPELIN was founded in 1977 to support the GIDI church (Gereja Injili di Indonesia) – the largest indigenous church in West Papua, which has approximately 1,000 congregations and more than one million members. They are focused on mobilising the church to bring about transformational change within communities throughout Papua, across healthcare, education and sustainable community development. They also manage the significant number of assets that belong to the church, including health clinics, hospitals, schools and over 35 airstrips which help them deliver supplies to remote communities across Papua.

4. ERUWOK

Eruwok is a community organisation set up by indigenous leaders in the District of Bokondini to support local community development programmes. They provide community health support – training health workers and raising health awareness in communities – as well as community development, including setting up savings banks and facilitating training (including computers, baking, handicrafts).

6. Suu Bin

Suu Bin Tedei was established in 2023 with the support of Papua Partners and work with communities and church congregations in conflict areas to support women who are being affected by the ongoing conflict. They help and empower internally displaced communities with survival skills, including economic empowerment, and adaptation to living away from their customary lands. They also work to mobilise and equip women to thrive in their role as environmental stewards, including through research and advocacy which will help others understand the role of Papuan women from their own perspective, and create an evidence base for the provision of further support.

7. SKPC - Osa Sorong (Secretariat of Justice, Peace and integrity of Creation - Osa Sorong)

SKPC-Osa Sorong is an ecclesiastical institution that focuses on advocating for human rights, justice, peace and environmental protection in the Sorong region, West Papua. It is rooted in the values of the Catholic Church and is committed to defending small communities, especially those who experience oppression, marginalisation and human rights violations. Their objectives are to: realise social justice among the Papuan people through human rights advocacy, encourage peaceful conflict resolution, both in social and environmental issues; empower indigenous communities to protect their rights to customary land and local culture; preserve the integrity of creation (the environment) as part of ecological justice.

8. Papuan Legal Aid Institute (LBH Papua)

LBH Papua provides legal advocacy for the Papuan people, especially for those who are unable to access economic, political and social justice. LBH Papua also works to uphold the supremacy of law, protect the rights of indigenous peoples, and build legal awareness in society. They aim to provide free legal aid services to those who can't afford it or victims of human rights violations and for recognition and legal protection of the rights of indigenous Papuan people. They facilitate peaceful dialogue in resolving legal, social and human rights conflicts and advocate for democracy, human rights and clean government in Papua.

Papua Partners also works with two networks, the **West Papuan Council of Churches** (established in 2019), and the **West Papuan Christian Youth Forum** (established in 2017 and officially launched 2020). We collaborate on external-facing advocacy efforts, including collating evidence of human rights abuses for formal presentation to the United Nations, and other international forums as well as within Papua to understand and respond to ongoing changes in the conflict.

During 2024/25 we have continued to support our partners with training and accompaniment to support their vision for change and to help them run effective programmes that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has leveraged partners to secure at least £400,000 GBP (September 2024-August 2025) from other donors including Tearfund Australia, the New Zealand Embassy, and European Church networks. The work that these organisations have delivered during this year has impacted at least 40,000 men, women and children directly and at least 150,000 people indirectly through education, health, livelihoods, tackling gender-based violence, environmental justice and building bridges for peace.

Our Impact

During 2024/25 we focused our support on eight main areas:

- Humanitarian support to Internally Displaced Communities (IDP's)
- Indigenous land rights
- Prevention of violence against women and girls and women's empowerment
- Indigenous Organisational Leadership
- Peace Building
- Paralegal training and human rights documentation
- Small business development
- Environmental crimes documentation and environmental stewardship
- Community health and education

Some of the highlights of 2024/25

Responding to the crisis of internally displaced communities - During 2024/25 we continued support to communities displaced by conflict, resource extraction and natural disasters in Sorong, Wamena and Sentani. Our work had three areas of focus:

- **Building Strong Communities:** Improving the livelihoods of three IDP communities through the establishment of green business, savings groups and improved management of the environment. This included the expansion of catfish breeding and selling businesses in Sorong, small pig business and agriculture in Wamena and micro businesses in Sentani. These groups were supported through regular accompaniment and training to effectively manage and grow the business providing sustainable income and food security for families.
- **Speaking Out:** Training of 30 youth and women leaders as Change Agents and network leaders to monitor, map, and document causes of displacement, raise awareness on climate change and the environment and advocate for change. A women's leadership and skills centre was set up in Sorong and training and focus group discussions were held in the three locations, supporting change agents to document what is happening and to feed data into international partner advocacy reports.
- **Building Bridges:** Creating opportunities for joint working and better relationships with host communities to ensure environmental sustainability and peace. In Wamena we have been able to purchase land for displaced families and in Sorong agreements continued with host communities. Houses have been built, small farms established and strong partnership

with local communities have prevented further conflict. We have worked in partnership with SKPC in Sorong to provide ongoing trauma healing support.

Small Business Development - We continue to provide support and training to our partner Eruwok to strengthen their various micro-business projects with women from 10 communities including a baking cooperative and a basic goods cooperative and a coffee business. The coffee business has expanded and a chain of custody has been established with fair pricing agreed by farmers. Women are leading this work and are the engine of growth in their communities. These businesses are supporting at least 20 family networks, funding children in education, and healthcare costs. The bread and basic goods businesses give a percentage of their profits to the Eruwok community clinic.

The **ending violence against women and girls programme** in Wamena provides training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence (GBV) and promote equality** as well as how to equip churches to become safe spaces for victims of violence and a promoter of healthy families and communities. This year we have trained 60 young people, women leaders on prevention of gender-based violence and 20 new facilitators have been trained. A facilitator network has been established to raise awareness and provide accompaniment to the facilitators as they work in their communities.

In early 2025 we partnered with a school in Wamena to provide education to internally displaced children who were not allowed access to other schools due to not having identity documents. We were able to provide support to buy books and water tanks, impacting at least 150 children.

Peacebuilding - iWaTaLi has been growing their important peacebuilding work and are active behind the scenes training activists in conflict areas, building connections and consensus, helping Papuan groups build a nonviolent movement for peace and justice. We support several grants for activists to travel internationally to carry out advocacy on the ongoing situation in Papua. This year has seen the establishment of a small grants mechanism to support emergency needs of activists and training needs that cannot be supported from elsewhere.

Paralegal and documentation Training - This year iWaTaLi continues to accompany young activists to attain their paralegal qualification and build their capacity in the documenting of human rights and environmental crimes. The paralegals support the development of cases and accompany victims in the justice process. We were also able to fund the last stages of training and formal qualification for lawyers who will work in partnership with other organisations to support victims and communities.

Church and Community Transformation (CCT) – The CCT programme continues to grow and is the core approach used by Yapelin, Yasumat and iWaTaLi to build the capacity and resilience of local communities to bring about positive lasting change. In 2024/25 we continued the training of trainers programmes to build capacity of regional leaders in delivering the CCT programme. This year training has been carried out in four locations across Papua. Together with partners the CCT programme continues to work with over 100 local congregations impacting over 8,000 people. We work with a Papua wide network of CCT trainers and a Papua CCT leadership team which has representatives from all the partner organisations. We also engage with the national CCT Team in Indonesia sharing learning nationally and internationally.

Environmental Stewardship: In early 2025 we started the process to certify an area of forest owned by the Momuna tribe in Yahukimo in partnership with LBH Papua, Yasumat and Momuna tribal leadership. We continue to document environmental crimes and resource exploitation in conflict areas. Valuable partnerships with local communities, government and civil society have been developed to lay the foundations for the land and forest certification process and to raise awareness on indigenous rights and importance of certification throughout Yahukimo to prevent resource extraction and deforestation.

Rural Education: We continued to support Yasumat to run a model primary school in the highlands of Yahukimo. The school is working together with parents and community leaders and aims to develop a quality, contextual curriculum that provides an opportunity for children from one of the remotest communities in Papua with a good education.

We continue to provide support for the facilitation and advocacy work of the West Papuan Council of Churches (WPCC) and the West Papuan Christian Youth Forum internationally. One of our IWaTaLi team works as part of the Secretariat of the WPCC, along with the work of IWaTaLi in documentation of conflict related incidents and abuses that feeds the advocacy work of the Council and supports the advocacy work of European advocacy groups to advocate for change at the UN and with national Governments.

All of this work would not be possible without the generosity of our regular long-term supporters who enable us and our partners to mobilise transformative change, one person at a time.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £177,049. This represents an increase of £103,594. This was due principally to an increase of £87,420 in restricted project funding. Unrestricted donations increased by £16,174, largely due to successful Big Give and Walk With West Papua campaigns.

Our core funding remained stable. It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

The Board's reserves policy targets a free reserve of £20,000. With free reserves of £32,493, the charity has successfully met that target. The Board considers that this, together with the strength and stability of our regular giving, provides assurance that the charity has strong financial health.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Examiner

Ian Woodward was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that this report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Papua Partners Limited
Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2025

			Total Funds	
			2025	2024
	Notes	Unrestricted Funds	Restricted Funds	
Incoming resources				
Donations	2	48,586	128,463	177,049 73,455
Tax Recovered	3	2,113	-	2,113 3,191
Other incoming Resources	4	622	-	622 526
Total incoming resources		51,321	128,463	179,784 77,172
	Notes	Unrestricted Funds	Restricted Funds	
Resources expended				
Activities in furtherance of Charity's objects	5	22,993	21,797	44,790 45,482
Grants payable in furtherance of Charity Objects	5	3,650	88,238	91,888 46,345
Support Costs	5	-	1,205	1,205 4,115
Expenditure on managing the Charity	5	4,243	-	4,243 4,070
Total resources expended		30,886	111,240	142,126 100,012
Net incoming (outgoing) resources		20,435	17,223	37,658 (22,840)
Transfers between Funds		-	-	- -
Net movement of Funds		20,435	17,223	37,658 (22,840)
Balances brought forward		12,058	14,228	26,286 49,126
Balances carried forward		32,493	31,451	63,944 26,286

Papua Partners Limited

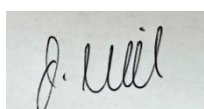
Balance Sheet as at 31 August 2025

	Notes	2025 Nil	2024 Nil
Fixed Assets			
Current Assets			
Cash at bank and in hand		7,382	2,037
Deposit Account		56,562	24,249
Accounts Receivable		-	-
Total Current Assets		63,944	26,286
Current Liabilities			
Accounts Payable		-	-
Net Current Assets		63,944	26,286
Net Surplus/(Deficit)		63,944	26,286
Financed by			
Year End Balances		26,286	49,126
Excess (Deficit) to date		37,658	(22,840)
Total		63,944	26,286
Net Current Assets			
Current Assets minus creditors falling due within one year		63,944	26,286
Total Assets less current Liabilities			
Fixed Assets plus (or minus) Net Current Assets		63,944	26,286
Net Assets			
Total assets less current liabilities less Creditors falling due after one year less provision for liabilities and charges		63,944	26,286
Represented by funds			
Unrestricted Funds General Fund		32,493	12,058
Restricted Funds		31,451	14,228
		63,944	26,286

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 16th March 2026 and signed on their behalf on the 1st May 2026.

J.Hill, Treasurer



Notes forming part of the Financial Statements for the year ended 31 August 2024

1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- All costs are allocated between the expenditure categories of the SoFA (Statement of Financial Activities), on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

	2025		
	Unrestricted Funds	Restricted Funds	Total
			2024
Donations	48,586	128,463	177,049
	48,586	128,463	177,049

3. Tax Recovered

	2025		
	Unrestricted Funds	Restricted Funds	Total
			2024
Refund of Tax – Gift Aid	2,113	-	2,113
	2,113	-	2,113

4. Other incoming Resources

	2025		
	Unrestricted Funds	Restricted Funds	Total
			2024
Bank Interest	576	-	576
Sundry Income	46	-	46
	622	-	622

5. Resources expended

	2025		
	Unrestricted Funds	Restricted Funds	Total
			2024
<u>Activities in furtherance of Charity's objects:</u>			
Local Papuan Salaries	2,300	14,200	16,500
Salary CEO	6,188	4,637	10,825
Pension contributions	3,360	1,440	4,800
National Insurance	3,089	1,270	4,359
Travel – Project support	-	-	-
Training costs	-	-	-
Project equipment and expenses	-	250	250
Fundraising costs	8,056	-	8,056
	22,993	21,797	44,790

		2025		
	Unrestricted Funds	Restricted Funds	Total	2024
<u>Grants payable in furtherance of Charity Objects:</u>				
Funds to Local NGO – IWatali	3,650	88,238	91,888	46,345
Funds to Local NGO – Yasumat	-	-	-	-
	3,650	88,238	91,888	46,345

Support Costs:

Papua Staff Equipment	-	-	-	1,006
Overseas Travel	-	1,205	1,205	3,109
	-	1,205	1,205	4,115

Expenditure on managing the charity:

UK Administration Expenses	3,328	-	3,328	3,159
Bank Charges	915	-	915	911
	4,243	-	4,243	4,070

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

6. Staff Costs and Numbers

The charity currently employs one part time CEO in the UK and two full time personnel in West Papua.

Costs were as follows:	2025	2024
Total Remuneration CEO	19,984	20,471
Employees in Papua	16,500	16,955

7. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

8. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

9. Fixed Assets

The Charity has no fixed assets.

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2025 which are set out on pages 10 to 17.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act.
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention.

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination: or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Woodward FCCA
Ian Woodward Accountancy Limited
57 High Street, Rowley Regis, West Midlands B65 0EH

Date: 20 April 2026



IAN WOODWARD
ACCOUNTANCY LTD
57 HIGH STREET
ROWLEY REGIS
WEST MIDLANDS
B65 0EH
0121 559 5438

PAPUA PARTNERS LIMITED

England & Wales - Charity number 1117275

Accounts

Papua Partners Limited

(A company limited by guarantee)



Report and Financial Statements For the Year Ended 31 August 2024

Charity number 1117275

Company number 05539947

Papua Partners Limited
(A company limited by guarantee)

Financial Statements
For the Year Ended 31 August 2024

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2024

The Trustees present their report and financial statements for the year ended 31st August 2024

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office
Papua Partners
Lytchett House, 1
3 Freeland Park,
Wareham Road,
Poole, Dorset, BH16 6FA

Trustees

Ms Alison Glasspool - Chair
Mr James Hill - Treasurer
Ms Christina Cattle - Secretary
Mr Jake Di Paolo
Mrs Sally Mavin

Bankers

Lloyds Bank PLC
120 - 124 High Street
Dorking
Surrey RH4 1BB

Solicitors

Barlow Robbins
Southern House
Guildford Road
Woking
Surrey
GU22 7UY

Annual Report

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 18th August 2005 and registered as a charity on 15th December 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company is registered as a charity with the Charity Commission. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development, and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.
- Safeguarding

Risk Management

Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for our staff members in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of five Trustees from a variety of professional backgrounds relevant to the work of the charity. The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Since 2022 we have gone through a significant shift in our organisational structure, shifting more power and management responsibility to West Papua. We initiated a formal partnership with our core local partner, [iWaTaLi](#), who now functions as the local arm of Papua Partners. We continue to work to embed this partnership within the governance of both organisations with representation on each other's governing boards, joint reporting and decision making. This is an exciting step forward which we hope will energise and enable Papua Partners and iWaTaLi to scale up our work while remaining embedded within local communities and their expertise.

In West Papua we currently have a team of four full-time staff based in iWaTaLi Papua including a full-time Papua Coordinator who leads the iWaTaLi team, our work programme and provides training and support to partners. There are also two Programme Coordinators and a Finance Manager. A part time Director in the UK provides overall management and technical support to the programmes in West Papua as well as driving support and resource mobilisation for the charity and raising awareness of the issues facing West Papua in the UK and internationally.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in West Papua (all provinces that make up the land of Papua), Indonesia to tackle poverty and injustice, protect the environment, build peace and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support direct project management when needed.

Partnerships

During 2023/24 we worked in partnership with six organisations and two key networks in West Papua

1. iWaTaLi

[iWaTaLi](#) was set up in late 2017 by a group of activists, NGO's and church leaders to build partnerships across denominational lines and to empower indigenous communities to be legally, politically, socially and economically self-sufficient. They function as the local implementation arm of Papua Partners, and predominantly work with indigenous youth, envisaging a future in which a motivated and inspired youth become the future leaders of West Papua with values rooted in humanity, rather than violence. Their work includes training in peacebuilding, leadership, human rights, and environmental reporting, addressing gender-based violence and paralegal work. They also work with churches, equipping and mobilising them to engage in social justice and peacebuilding. They support our strategic decision-making, including decisions relating to funding.

2. YASUMAT

YASUMAT was established in 1994 by leaders from four tribes (Yali, Hupla, Kimyal and Momuna) to support contextual development in the remote areas of Yahukimo and Jayawijaya. They focus on a variety of interventions including education, healthcare, sustainable community development and environmental stewardship. Their work includes training and supporting teachers and health workers, equipping rural clinics and community schools, providing emergency health assistance by air evacuation, supporting

community development through small business development and agriculture, and enabling environmental stewardship through land restoration and participatory land mapping.

3. YAPELIN

YAPELIN was founded in 1977 to support the GIDI church (Gereja Injili di Indonesia) – the largest indigenous church in West Papua, which has approximately 1,000 congregations and more than one million members. They are focused on mobilising the church to bring about transformational change within communities throughout Papua, across healthcare, education and sustainable community development. They also manage the significant number of assets that belong to the church, including health clinics, hospitals, schools and over 35 airstrips which help them deliver supplies to remote communities across Papua.

4. ERUWOK

Eruwok is a community organisation set up by indigenous leaders in the District of Bokondini to support local community development programmes. They provide community health support – training health workers and raising health awareness in communities – as well as community development, including setting up savings banks and facilitating training (including computers, baking, handicrafts).

5. YumYaf

YumYaf was set up in 2016 by a group of indigenous women with the aim of equipping and supporting women in leadership and developing local initiatives for health and education in Papua. They focus on four key areas: Environmental awareness and protection; women & gender-based violence; trauma healing; and access to health and education.

6. Suu Bin

Suu Bin Tedei was established in 2023 with the support of Papua Partners and work with communities and church congregations in conflict areas to support women who are being affected by the ongoing conflict. They help and empower internally displaced communities with survival skills, including economic empowerment, and adaptation to living away from their customary lands. They also work to mobilise and equip women to thrive in their role as environmental stewards, including through research and advocacy which will help others understand the role of Papuan women from their own perspective, and create an evidence base for the provision of further support.

7. SKPC - Osa Sorong (Secretariat of Justice, Peace and integrity of Creation - Osa Sorong)

SKPC-Osa Sorong is an ecclesiastical institution that focuses on advocating for human rights, justice, peace and environmental protection in the Sorong region, West Papua. It is rooted in the values of the Catholic Church and is committed to defending small communities, especially those who experience oppression, marginalisation and human rights violations. Their objectives are to: realise social justice among the Papuan people through human rights advocacy, encourage peaceful conflict resolution, both in social and environmental issues; empower indigenous communities to protect their rights to customary land and local culture; preserve the integrity of creation (the environment) as part of ecological justice.

8. Papuan Legal Aid Institute (LBH Papua)

LBH Papua provides legal advocacy for the Papuan people, especially for those who are unable to access economic, political and social justice. LBH Papua also works to uphold the supremacy of law, protect the rights of indigenous peoples, and build legal awareness in society. They aim to provide free legal aid services to those who can't afford it or victims of human rights violations and for recognition and legal protection of the rights of indigenous Papuan people. They facilitate peaceful dialogue in resolving legal, social and human rights conflicts and advocate for democracy, human rights and clean government in Papua.

Networks

Papua Partners also worked with two key networks, the **West Papuan Council of Churches** (established in 2019), and the **West Papuan Christian Youth Forum** (established in 2017 and officially launched 2020). We collaborate on external-facing advocacy efforts, including collating evidence of human rights abuses for formal presentation to the United Nations, as well as within Papua to understand and respond to ongoing changes in the conflict.

During 2023/24 we have continued to support our partners with training and accompaniment to support their vision for change and to help them run effective programmes that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has leveraged partners to secure at least 350,000 GBP (September 2023-August 2024) from other donors including Tearfund Australia, the New Zealand Embassy, and Churches. The work that these organisations have delivered during this year has impacted at least 60,000 men, women and children directly and at least 150,000 people indirectly through education, health, livelihoods, tackling gender-based violence, environmental justice and building bridges for peace.

Our Impact

During 2022/23 we focused our support on eight main areas:

- Humanitarian support to Internally Displaced Communities (IDP's)
- Prevention of violence against women and girls and women's empowerment
- Indigenous Organisational Leadership
- Peace Building
- Paralegal training and human rights documentation
- Small business development
- Environmental crimes documentation and environmental stewardship
- Community health and education

Some of the highlights of 2023/24

Responding to the crisis of internally displaced communities - During 2023/24 we continued support to communities displaced by conflict, resource extraction and natural disasters in Sorong, Wamena and Sentani. Our work had three areas of focus:

- **Building Strong Communities:** Improving the livelihoods of 3 IDP communities through the establishment of green business, savings groups and improved management of the environment. This included the establishment and expansion of catfish breeding and selling businesses in Sorong, small pig business and agriculture in Wamena and tree planting in Sentani. These groups were supported through regular accompaniment and training to effectively manage and grow the business providing sustainable income and food security for families.

- **Speaking Out:** Equipping 30 youth and women leaders as Change Agents and network leaders to monitor, map, and document causes of displacement, raise awareness on climate change and the environment and advocate for change. Training and focus group discussions were held in the three locations, supporting change agents to document what is happening and to feed data into international partner advocacy reports.
- **Building Bridges:** Creating opportunities for joint working and better relationships with host communities to ensure environmental sustainability and peace. In each location we have been able to achieve security for displaced families through agreements with host communities to build temporary dwellings, establish farms and build their temporary communities without further conflict. We have worked in partnership with SKPC in Sorong to provide ongoing trauma healing support.

Small Business Development - We provided support to our partner Eruwok to strengthen their various micro- business projects with women from 10 communities including a baking cooperative and a basic goods cooperative and a coffee business. The groups have been going from strength to strength providing an amazing example of women leading change and being the engine of growth in their communities. These businesses are supporting at least 20 family networks, funding children in education, and healthcare costs. The bread and basic goods businesses give a percentage of their profits to the Eruwok community clinic.

This year saw the continuation of the **ending violence against women and girls programme** in the town of Wamena in partnership with Yasumat and various church networks. This programme provides training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence (GBV) and promote equality** as well as how to equip churches to become safe spaces for victims of violence and a promoter of healthy families and communities.

In early 2024 we partnered with Elsham, Bentalar Rakyat, Parapara Buku and Lao Lao Papua to host a **Women's School in Sentani** over a number of weeks with the theme of 'Inspire Inclusion - Take, Seize, Create and Defend Space for Women in the Land of Papua'. The school aimed to build awareness and critical thinking skills, learning media and creating a safe space for women to understand women's issues. There were 15 women who took part, and all developed their own research projects based on issues within their own communities.

Peacebuilding - iWaTaLi has been growing their important peacebuilding work and are active behind the scenes training activists in conflict areas, building connections and consensus, helping Papuan groups build a nonviolent movement for peace and justice. We have supported several small grants for activists to travel internationally to carry out advocacy on the ongoing situation in Papua.

Paralegal and documentation Training - This year iWaTaLi in partnership with the Papuan Legal Aid Foundation (LBH) trained 15 young activists to attain their paralegal qualification and build their capacity in the documenting of human rights and environmental crimes. This will enable them to support the development of cases and accompany victims in the justice process. We were also able to fund the last stages of training and formal qualification for three lawyers who will work in partnership with LBH to support victims and communities.

Church and Community Transformation (CCT) – The CCT programme continues to grow and is the core approach used by Yapelin, Yasumat and iWaTaLi to build the capacity and resilience of local communities to bring about positive lasting change. In 2023/2024 we started a new training of trainers programmes to build capacity of regional leaders in delivering the CCT programme. This year focused on building relationships with new church organisations and identifying new locations to work in the following years. Together with partners the CCT programme continues to work with over 100 local congregations impacting over 8,000 people. We work with a Papua wide network of CCT trainers and a Papua CCT leadership team which has representatives from all the partner organisations.

Environmental Stewardship: This year we started important work to document environmental crimes and resource exploitation in conflict areas. Partnerships have been developed with

communities in Yahukimo towards the certification of indigenous forests. We hope to secure future resources to ensure that this vital work is taken forward and developed in 2024/25.

Rural Education: This year with support from Papua Partners and other donors Yasumat was able to start a model primary school in the District of Lolat, Yahukimo. The school is working together with parents and community leaders and aims to develop a quality, contextual curriculum that provides an opportunity for children from one of the remotest communities in Papua with a good education.

We continue to support and facilitate the advocacy work of the West Papuan Council of Churches (WPCC) and the West Papuan Christian Youth Forum internationally. One of our team works as part of the Secretariat of the WPCC and the work of IWaTaLi in documentation of conflict related incidents and abuses that feeds the advocacy work of the Council and supports the advocacy work of European advocacy groups to advocate for change at the UN and with national Governments.

All of this work would not be possible without the generosity of our regular long-term supporters who enable us and our partners to mobilise transformative change, one person at a time.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £73,455. This represents a decrease of £22,079. This was due principally to a major donation of £25,000 to fund activities in the year having been received at the end of the previous financial year.

Our core funding remained stable. It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

The Board passed a target free reserve of £20,000. Although, as in previous years, the charity does not maintain substantial reserves, the strength and stability of our regular giving is such that with careful monitoring there is no current need to build up a more substantial free reserve.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Examiner

Ian Woodward was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that this report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK

and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Papua Partners Limited

**Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2024**

				Total Funds	
				2024	2023
	Notes	Unrestricted Funds	Restricted Funds		
Incoming resources					
Donations	2	32,412	41,043	73,455	95,534
Tax Recovered	3	3,191	-	3,191	3,487
Other incoming Resources	4	526	-	526	3,525
Total incoming resources		36,129	41,043	77,172	102,546
	Notes	Unrestricted Funds	Restricted Funds	Total Funds	
				2024	2023
Resources expended					
Activities in furtherance of Charity's objects	5	41,112	4,370	45,482	51,680
Grants payable in furtherance of Charity Objects	5	24,720	21,625	46,345	37,900
Support Costs	5	3,109	1,006	4,115	12,552
Expenditure on managing the Charity	5	4,070	-	4,070	12,044
Total resources expended		73,011	27,001	100,012	114,176
Net incoming (outgoing) resources		(36,882)	14,042	(22,840)	(11,630)
Transfers between Funds		(186)	186	-	-
Net movement of Funds		(37,068)	14,228	(22,840)	(11,630)
Balances brought forward		49,126	-	49,126	60,756
Balances carried forward		12,058	14,228	26,286	49,126

Papua Partners Limited

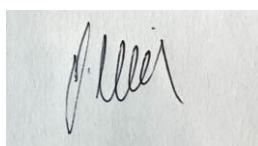
Balance Sheet as at 31 August 2024

	Notes	2024 Nil	2023 Nil
Fixed Assets			
Current Assets			
Cash at bank and in hand		2,037	1,802
Deposit Account		24,249	47,324
Accounts Receivable		-	-
Total Current Assets		26,286	49,126
Current Liabilities			
Accounts Payable		-	-
Net Current Assets		26,286	49,126
Net Surplus/(Deficit)		26,286	49,126
Financed by			
Year End Balances		49,126	60,756
Excess (Deficit) to date		(22,840)	(11,630)
Total		26,286	49,126
Net Current Assets			
Current Assets minus creditors falling due within one year		26,286	49,126
Total Assets less current Liabilities			
Fixed Assets plus (or minus) Net Current Assets		26,286	49,126
Net Assets			
Total assets less current liabilities less Creditors falling due after one year less provision for liabilities and charges		26,286	49,126
Represented by funds			
Unrestricted Funds General Fund		12,058	49,126
Restricted Funds		14,228	-
		26,286	49,126

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 2/5/2025

J. Hill - Treasurer



and signed on its behalf by

1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- All costs are allocated between the expenditure categories of the SoFA (Statement of Financial Activities), on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

	2024			
	Unrestricted Funds	Restricted Funds	Total	2023
Donations	32,412	41,043	73,455	95,534
	32,412	41,043	73,455	95,534

3. Tax Recovered

	2024			
	Unrestricted Funds	Restricted Funds	Total	2023
Refund of Tax – Gift Aid	3,191	-	3,191	3,487
	3,191	-	3,191	3,487

4. Other incoming Resources

	2024			
	Unrestricted Funds	Restricted Funds	Total	2023
Bank Interest	526	-	526	282
Sundry Income	-	-	-	3,242
	526	-	526	3,525

5. Resources expended

	2024			
	Unrestricted Funds	Restricted Funds	Total	2023
<u>Activities in furtherance of Charity's objects:</u>				
Local Papuan Salaries	13,035	3,920	16,955	16,245
Salary CEO	11,592	-	11,592	12,654
Pension contributions	4,800	-	4,800	4,800
National Insurance	4,079	-	4,079	1,086
Travel – Project support	-	450	450	-
Training costs	151	-	151	220
Project equipment and expenses	-	-	-	8,632
Project training costs	-	-	-	4,000
Fundraising consultancy	7,455	-	7,455	4,043
	41,112	4,370	45,482	51,680

	2024			2023
	Unrestricted Funds	Restricted Funds	Total	
<u>Grants payable in furtherance of Charity Objects:</u>				
Funds to Local NGO – IWatali	24,720	21,625	46,345	32,200
Funds to Local NGO – Yasumat	-	-	-	5,700
	24,720	21,625	46,345	37,900
<u>Support Costs:</u>				
Papua Office Expenditure	-	-	-	7,579
Papua Staff Equipment	-	1,006	1,006	-
Overseas Travel	3,109	-	3,109	4,973
	3,109	1,006	4,115	12,552
<u>Expenditure on managing the charity:</u>				
UK Administration Expenses	3,159	-	3,159	11,222
Bank Charges	911	-	911	822
	4,070	-	4,070	12,044

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

6. Staff Costs and Numbers

The charity currently employs one part time CEO in the UK and two full time personnel in West Papua.

Costs were as follows:	2024	2023
Total Remuneration CEO	20,471	18,540
Employees in Papua	16,955	16,245

7. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

8. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

9. Fixed Assets

The Charity has no fixed assets.

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2024 which are set out on pages 10 to 17.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act.
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention.

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination: or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Woodward FCCA
Ian Woodward Accountancy Limited,
57 High Street
Rowley Regis
West Midlands B65 0EH

Date: 02/05/2025



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PAPUA PARTNERS LIMITED

England & Wales - Charity number 1117275

Accounts

Papua Partners Limited
(A company limited by guarantee)



Report and Financial Statements
For the Year Ended 31 August 2023

Charity number 1117275

Company number 05539947

Papua Partners Limited
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Financial Statements
For the Year Ended 31 August 2023

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2023

The Trustees present their report and financial statements for the year ended 31st August 2023

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office

PO Box 296
LISS
GU32 9GU

Operational Address:

131 Ballinran Road
Kilkeel
Newry
Co Down BT34 4JB

Trustees

Mr Peter Trenier Treasurer
Ms Alison Glasspool
Mr Jake Di Paolo
Mrs Sally Mavin
Ms Christina Cattle

Bankers

Lloyds Bank PLC
120 - 124 High Street
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Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development, and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.

Risk Management

Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for our operatives in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of four Trustees from a variety of professional backgrounds relevant to the work

of the charity. The Charity currently employs a part time Chief Executive Officer permanently based in the United Kingdom.

The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in Tanah Papua (all provinces that make up the land of Papua), Indonesia to tackle poverty and injustice and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support in direct project management when needed.

Activities 2022/23

During 2022/23 we worked in partnership with six organisations and two key networks in West Papua

1. iWaTaLi

iWaTaLi was set up in late 2017 by a group of activists, NGOs and church leaders to build partnerships across denominational lines and to empower indigenous communities to be legally, politically, socially and economically self-sufficient. They function as the local implementation arm of Papua Partners, and predominantly work with indigenous youth, envisaging a future in which a motivated and inspired youth become the future leaders of West Papua with values rooted in humanity, rather than violence. Their work includes training in peacebuilding, leadership, human rights, and environmental reporting, addressing gender-based violence and paralegal work. They also work with churches, equipping and mobilising them to engage in social justice and peacebuilding. They support our strategic decision-making, including decisions relating to funding.

2. YASUMAT

YASUMAT was established in 1994 by leaders from four tribes (Yali, Hupla, Kimyal and Momuna) to support contextual development in the remote areas of Yahukimo and Jayawijaya. They focus on a variety of interventions including education, healthcare, sustainable community development and environmental stewardship.

This includes:-

- Training and supporting teachers and health workers.
- Equipping rural clinics and community schools.
- Providing emergency health assistance by air evacuation.
- Supporting community development through small business development and agriculture, enabling environmental stewardship through land restoration and participatory land mapping.

3. YAPELIN

YAPELIN was founded in 1977 to support the GIDI church (Gereja Injili di Indonesia) – the largest indigenous church in West Papua, which has approximately 1,000 congregations and more than one million members. They are focused on mobilising the church to bring about transformational change within communities throughout Papua, across healthcare, education and sustainable community development. They also manage the significant number of assets that belong to the church, including health clinics, hospitals, schools and over 35 airstrips which help them deliver supplies to remote communities across Papua.

4. ERUWOK

Eruwok is a community organisation set up by indigenous leaders in the District of Bokondini to support local community development programs. They provide community health support – training health workers and raising health awareness in communities – as well as community development, including setting up savings banks and facilitating training (including computers, baking, handicrafts).

5. YumYaf

YumYaf was set up in 2016 by a group of indigenous women with the aim of equipping and supporting women in leadership and developing local initiatives for health and education in Papua. They focus on four key areas: -

- Environmental awareness and protection.
- Women & gender-based violence.
- Trauma healing.
- Access to health and education.

6. Suu Bin

Suu Bin Tedei was established in 2023 with the support of Papua Partners and will work with communities and church congregations in conflict areas to support women who are being affected by the ongoing conflict. They will help and empower internally displaced communities with survival skills, including economic empowerment, and adaptation to living away from their customary lands. They will also work to mobilise and equip women to thrive in their role as environmental stewards, including through research and advocacy which will help others understand the role of Papuan women from their own perspective, and create an evidence base for the provision of further support.

Networks

Papua Partners also worked with two key networks, the **West Papuan Council of Churches** (established 2019), and the **West Papuan Christian Youth Forum** (established in 2017 and officially launched 2020). We collaborate on external-facing advocacy efforts, including collating evidence of human rights abuses for formal presentation to the United Nations, as well as within Papua to understand and respond to ongoing changes in the conflict.

During 2022/23 we have continued to support our partners with training and accompaniment to support their visions for change and to help them run effective programs that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has enabled our partners to receive at least 250,000 GBP (September 2022-August 2023) from other donors. The work that these organisations have done during this year has impacted at least 52,000 men, women and children directly and at least 150,000 people indirectly through education, health, livelihoods, stopping gender-based violence, environmental justice and building bridges for peace.

Changes in Papua Partners

During 2022/2023 we have gone through a significant shift in our organisational structure, shifting more control and management responsibility to West Papua. We initiated a formal partnership with our core local partner, [iWaTaLi](#), who now functions as the local arm of Papua Partners. We are currently working to embed this partnership within the governance of both organisations. This is an exciting step forward which we hope will energise and enable Papua Partners and iWaTaLi to scale up our work while remaining embedded within local communities and their expertise.

This year also saw the recruitment of a full-time Papua coordinator who will lead the iWaTaLi team and our programme of work and provide training and support to partners. A part time director in the UK provides overall management and technical support to the programs in West Papua as well as growing support for the charity and raising awareness of the issues facing West Papua in the UK and internationally.

During 2022/23 we focused our support on six main areas:

- Empowering Women
- Community Mobilisation
- Indigenous Leadership
- Peace Building
- Human Rights Documentation
- Environmental Stewardship

Some of the highlights of 2022/23

- **Women leading in Business** - In partnership with Melania Foundation in the Netherlands Papua Partners were able to support two new small women led business cooperatives in Bokondini. Our partner, Eruwok, worked with women from 10 communities to set up a baking cooperative and a basic goods cooperative. The groups have been going from strength to strength providing an amazing example of women leading change and being the engine of growth in their communities. These businesses are supporting at least 20 family networks, funding children in education, and healthcare costs. Both businesses also give a percentage of their profits to the Eruwok community clinic.
- This year saw the continuation of the **ending violence against women and girls programme** in the town of Dekai, Yahukimo. Starting in January 2022, 10 community facilitators were trained and these facilitators are now leading small groups in their communities. This programme provides Training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence and promote equality** as well as how to equip churches to become safe spaces for victims of violence and a promotor of healthy families and communities.

Responding to the crisis of internally displaced communities - In February 2023 we started a new initiative 'Integrated Development for Internally Displaced Indigenous Communities in West Papua' which is funded by the JA Clark Trust. This programme is being led by iWaTaLi and is supporting communities displaced by land-based conflict, and natural disasters. This includes people affected by resource extraction and conflict. The project has three main areas of work:

- **Building Strong Communities:** Improving the livelihoods of 3 IDP communities through the establishment of green business, savings groups and improved management of the environment.
- **Speaking Out:** Equipping 30 youth and women leaders as Change Agents and network leaders to monitor, map, and document causes of displacement, raise awareness on climate change and the environment and advocate for change
- **Building Bridges:** Creating opportunities for joint working and better relationships with host communities to ensure environmental sustainability and peace.

The project has got off to a great start with iWaTaLi setting up new partnerships with IDP communities, local organisations, human rights and environmental activists in Sorong, Wamena and Sentani. Four new business projects were supported to improve food security and increase income in IDP camps and trauma healing process have been carried out in Sorong on a weekly basis facilitated by SKCP.

- **Trauma Healing for communities in Star Mountains** – We continue to partner with the Women's Department of the GIDI church who have supported internally displaced people in the Star Mountains with trauma healing through story telling.
- **Peacebuilding** - iWaTaLi has been growing their important peacebuilding work and are active behind the scenes training activists in conflict areas, building connections and consensus, helping Papuan groups build non-violent movement for peace and justice. We have supported several small grants for activists to travel internationally to carry out advocacy on the ongoing situation in Papua.
- **Paralegal and documentation Training** - iWaTaLi initiated its training programme to equip youth leaders from conflict zones with skills for documenting human rights and environmental crimes, and start the process for some of them to become paralegals which would enable them to support the development of cases and accompany victims in the justice process.
- **Church and Community Transformation (CCT)** – The CCT program continues to grow and is the core approach used by Yapelin, Yasumat and iWaTaLi to build the capacity and resilience of local communities to bring about positive lasting change. Together with partners the CCT program is working with 100 local congregations and currently impacting over 8,000 people. We work with a Papua wide network of CCT trainers and a Papua CCT leadership team which has representatives from all the partner organisations.
- This year we have continued to support and facilitate the advocacy work of the Papuan Council of Churches (WPCC) and the West Papuan Christian Youth Forum internationally.

All of this work would not be possible without the generosity of our regular long-term supporters who enable us and our partners to mobilise transformative change, one person at a time.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £95,534. This represents a rise of £32,343 in part due to a rise in institutional donors of £31,000.

Our core funding remained stable. It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

The Board passed a motion during the year to maintain a reserve of £20,000. Although, as in previous years, the charity does not maintain substantial reserves, the strength and stability of our regular giving is such that with careful monitoring there is no current need to build up a more substantial free reserve.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Examiner

Graham Yeomans was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that this report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Papua Partners Limited

**Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2023**

				Total Funds	
		Unrestricted Funds	Restricted Funds	2023	2022
		Notes			
Incoming resources					
Donations	2	64,534	31,000	95,534	63,192
Tax Recovered	3	3,487	-	3,487	4,339
Other incoming Resources	4	3,525	-	3,525	830
Total incoming resources		71,546	31,000	102,546	68,361
		Unrestricted Funds	Restricted Funds	2023	2022
Resources Expended					
Activities in furtherance of Charity's objects	5	43,501	8,179	51,680	44,827
Grants payable in furtherance of Charity Objects	5	7,900	30,000	37,900	26,925
Support Costs	5	12,552	-	12,552	5,394
Expenditure on managing the Charity	5	12,044	-	12,044	8,836
Total Resources Expended		75,997	38,179	114,176	85,982
Net incoming (Outgoing) resources		(4,451)	(7,179)	(11,630)	(17,621)
Transfers between Funds		13,742	(13,742)	-	-
Net Movement of Funds		9,291	(20,921)	(11,630)	
Balances Brought forward		39,835	20,921	60,756	78,377
Balances Carried Forward		49,126		49,126	60,756

Papua Partners Limited

Balance Sheet as at 31 August 2023

Notes	2023	2022
Fixed Assets	Nil	Nil
Current Assets		
Cash at bank and in hand	1,802	11,214
Deposit Account	47,324	49,542
Accounts Receivable	-	-
Total Current Assets	49,126	60,756
Current Liabilities		
Accounts Payable	-	-
Net Current Assets	49,126	60,756
Net Surplus (Deficit)	49,126	60,756
Financed by		
Year End Balances	60,756	78,377
Excess (Deficit) to date	(11,630)	(17,621)
Total financed by	49,126	60,756
Net Current Assets		
Current Assets minus creditors falling due within one year		49,126
Total Assets less current Liabilities		
Fixed Assets plus (or minus) Net Current Assets		49,126
Net Assets		
Total assets less current liabilities less Creditors falling		
Due after one year less provision for liabilities and charges		49,126
<u>Represented by funds</u>		
Unrestricted Funds General Fund	49,126	39,835
Restricted Funds	-	20,921
	49,126	60,756

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 22 JAN 2024 and signed on its behalf by

P. Trenier - Treasurer

Notes forming part of the Financial Statements for the year ended 31 August 2023

1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

- All costs are allocated between the expenditure categories of the SoFA (Statement of Financial Activities), on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

	Unrestricted	Restricted	Total	
			2023	2022
Donations	64,534	31,000	95,534	63,192
	64,534	31,000	95,534	63,192

3. Tax Recovered

	Unrestricted	Restricted	2023	2022
Refund of Tax – Gift Aid	3,487	-	3,487	4,339
	3,487		3,487	4,339

4. Other incoming Resources

	Unrestricted	Restricted	2023	2022
Bank Interest	283	-	282	8
HMRC Job Retention Scheme	-	-	-	822
Sundry Income	3,242	-	3,242	-
	3,525	-	3,525	830

5. Resources expended

	2023			2022
	Unrestricted	Restricted	Total	
Activities in furtherance of Charity's objects				
Local Papuan Salaries	16,245	-	16,245	4,730
Salary CEO (Training & Partner support)	12,654	-	12,654	18,347
Pension Contributions	4,800	-	4,800	4,800
National Insurance	1,086	-	1,086	7,292
Travel - Project Support	-	-	-	925
Training Costs	220	-	220	2,001
Project Equipment & Expenses	3,673	4,959	8,632	5,560
Project Training Costs	780	3,220	4,000	45
Fundraising Consultancy	4,043	-	4,043	1,127
	43,501	8,179	51,680	44,827
Grants payable in furtherance of Charity Objects				
Funds to Local NGO – IWatali	6,700	25,500	32,200	7,800
Funds to Local NGO – Yasumat	1,200	4,500	5,700	12,700
Funds to Local NGO - Yapelin	-	-	-	6,425
	7,900	30,000	37,900	26,925

	2023			2022
	Unrestricted	Restricted	Total	
Support Costs				
Papua Office Expenditure	7,579	-	7,579	1,754
Papua Staff Equipment	-	-	-	500
Overseas Travel	4,973	-	4,973	3,140
	12,552	-	12,552	5,394

	2023			2022
	Unrestricted	Restricted	Total	
Expenditure on managing the charity				
UK Administration Expenses	11,222	-	11,222	8,253
Bank Charges	822	-	822	583
	12,044	-	12,044	8,836

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

6. Staff Costs and Numbers

The charity currently employs one part time CEO in the UK and two full time personnel in West Papua.

Costs were as follows: -

	2023	2022
Total Remuneration CEO	18,540	18,347
Employees in Papua	16,245	4,730

7. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

8. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

9. Fixed Assets

The Charity has no fixed assets.

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2023 which are set out on pages 3 to 14.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act.
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention.

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination: or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G. Yeomans FCCA
10 Bates Walk, New Haw, Addlestone, Surrey. KT15 2DQ
Date: 11 January 2024

PAPUA PARTNERS LIMITED

England & Wales - Charity number 1117275

Accounts

Papua Partners Limited
(A company limited by guarantee)



Report and Financial Statements
For the Year Ended 31 August 2022

Charity number 1117275

Company number 05539947

Papua Partners Limited
(A company limited by guarantee)

Financial Statements
For the Year Ended 31 August 2022

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2022

The Trustees present their report and financial statements for the year ended 31st August 2022

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office

PO Box 296
LISS
GU32 9GU

Operational Address:

131 Ballinran Road
Kilkeel
Newry
Co Down BT34 4JB

Trustees

Mr. Peter Trenier Treasurer and Secretary
Ms Alison Glasspool
Mr Jake Di Paolo
Mrs Sally Mavin

Bankers

Lloyds Bank PLC
120 - 124 High Street
Dorking
Surrey RH4 1BB

Solicitors

Barlow Robbins
Southern House
Guildford Road
Woking
Surrey
GU22 7UY

Annual Report

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 18th August 2005 and registered as a charity on 15th December 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company is registered as a charity with the Charity Commission. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development, and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
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- Future plans and objectives.

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Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for our operatives in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of four Trustees from a variety of professional backgrounds relevant to the work

of the charity. The Charity currently employs a full time Chief Executive Officer permanently based in the United Kingdom.

The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in Tanah Papua (all provinces that make up the land of Papua), Indonesia to tackle poverty and injustice and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support in direct project management when needed.

Activities 2021/22

Partnerships

During 2021/22 we worked in partnership with eight organisations in West Papua

1. Yasumat – Health, education, environment, community development , gender equality and land rights
2. Yapelin – Health, education, community development
3. IWaTaLi – Advocacy, peacebuilding, community development, capacity building
4. Womens Department of the GIDI church – Trauma healing, peacebuilding, literacy, womens empowerment
5. Eruwok – community development, health, education and environment
6. West Papua Council of Churches – advocacy, peacebuilding
7. West Papuan Christian Youth Forum – advocacy, peacebuilding,
8. Yum Yaf – environment, education, women's empowerment

During 2021/22 we have continued to support our partners with training and accompaniment to support their visions for change and to help them run effective programs that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has enabled our partners to receive at least 210,000 GBP (September 2021-August 2022) from other donors. The work that these organisations have done during this year has impacted at least 52,000 people directly and at least 150,000 people indirectly in education, health, livelihoods and building bridges for peace.

During 2020/21 we recruited a full-time technical advisor based in Papua who continues to provide training and accompaniment as well as project management support to partners focusing on Empowering women and Community Transformation programs. We have a part time director in the UK who provides overall management and technical support to the programs in West Papua as well as growing support for the charity and raising awareness of the issues facing West Papua in the UK and internationally. We have also recruited a fundraising consultant to provide support in raising funds for the work of our partners and the operation of the charity.

We continue to work towards our aim of shifting more decision making and leadership to West Papua and at the end of 2021/22 we are recruiting for a full time Coordinator to be based in West Papua to lead on delivering our 5 year strategy alongside our partners. We also provide training and support online.

During 2021/22 we focused our support on four main areas:

- Women's Empowerment and Ending violence against women and girls.
- Community Mobilisation for Change including health and education.
- Peacebuilding
- Green Livelihoods and environmental protection

Some of the highlights of 2021/22

- This year saw the expansion of the **ending violence against women and girls programme** to the town of Dekai, Yahukimo starting in January 2022, 10 new community facilitators have been trained and these facilitators are now leading small groups in their communities. This programme provides Training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence and promote equality** as well as how to equip churches to become safe spaces for victims of violence and a promotor of healthy families and communities.
- **Collaboration with SOS from the Kids, Phuyaklah Voices and Papua Partners for COP26.** This collaboration saw a children's choir from West Papua record their version of an SOS from the Kids song, '*It's Time to Heal*' performed and recorded in West Papua. This was then mixed with the song sung by the SOS choir to produce a powerful song and video which was a call for action on Climate change and to protect the environment. The song was released just prior to COP26 and the SOS from the Kids choir were able to perform the song several times at the event with the backing video from Papua, including in front of environmental ministers from around the world.
- **Trauma Healing for communities displaced by conflict**– We continue to partner with the Women's Department of the GIDI church who have supported internally displaced people (IDP) in Wamena, Star Mountains and Sorong with trauma healing through story telling. We were able to support them with human rights training and advocacy processes.
- **Church and Community Transformation (CCT)** – The CCT program has got back on track after the pandemic and is the core approach used by Yapelin, Yasumat and IWaTaLi to build the capacity and resilience of local communities to bring about positive lasting change. Together with partners the CCT program is working with 100 local congregations and currently impacting over 8,000 people. We work with a Papua wide network of CCT trainers and a Papua CCT leadership team which has representatives from all the partner organisations.
- **Equipping and accompanying youth from IDP communities and the Youth Christian forum on Justice and Peace** with skills for human rights investigation, reporting, advocacy, conflict analysis and peacebuilding. Activities facilitated by IWaTaLi continue to build bridges and create opportunities for building peace.
- **Supporting small business for women** - We facilitated a new partnership between the Dutch Charity Melania and the Eruwok Community Group in Bokondini to set up two new women's group-based businesses – a bakery and a small supermarket which both include 10 women to set up smaller businesses in their own communities.
- This year we have continued to support the advocacy work of the Papuan Council of Churches (WPCC) and the West Papuan Christian Youth Forum internationally.
- In August 2022, we ran the second annual **Walk With West Papua** fundraising event. It was a great success and was able to engage with new people with people walking across the UK as well as in other countries.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £63,192. This represents a fall from the previous year mainly due to the following items: -

1. The figure for the year to August 2021 contained almost £20,000 of one-off funds from the HMRC COVID Furlough scheme
2. A donation of £15,000 from a regular Trust supporter arrived just after the current year end.

It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

The Board passed a motion during the year to maintain a reserve of £15,000. Although, as in previous years, the charity does not maintain substantial reserves, the strength and stability of our regular giving is such that with careful monitoring there is no current need to build up a more substantial free reserve.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that:

So far as we are aware, there is no relevant information of which the company's Independent Examiner is unaware; and
As the Directors of the company, we have taken all the steps that we ought to have taken in order to make ourselves aware of any such relevant information and to establish that the charity's Independent Examiner is aware of the information.

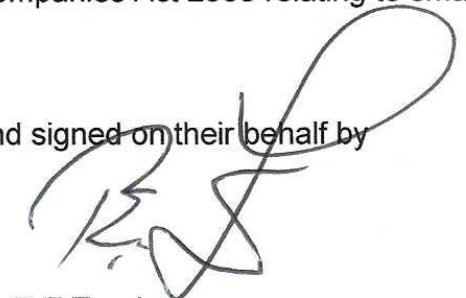
Independent Examiner

Graham Yeomans was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

This report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Approved by the Trustees on 14th March 2023

and signed on their behalf by

A large, stylized handwritten signature in black ink, appearing to be 'P E Trenier', written over the printed name and title.

P E Trenier
Treasurer

Papua Partners Limited

**Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2022**

				Total Funds	
		Unrestricted Funds	Restricted Funds	2022	2021
Notes					
Incoming resources					
Donations	2	63,192		63,192	109,333
Tax Recovered	3	4,339	-	4,339	5,311
Fundraising events	4	-	-	-	
Other incoming Resources	5	830	-	830	19,568
Total incoming resources		68,361		68,361	134,212
		Unrestricted Funds	Restricted Funds	2022	2021
Resources Expended					
Costs of Generating funds					
Activities in furtherance of Charity's objects	6	44,177	650	44,827	54,874
Grants payable in furtherance Of Charity Objects	6		26,925	26,925	22,308
Support Costs	6	3,694	1,700	5,394	5,963
Expenditure on managing the Charity	6	8,836	-	8,836	9,619
Total Resources Expended		56,707	29,275	85,982	92,764
Net incoming (Outgoing) resources		11,654	(29,275)	(17,621)	41,448
Other recognised gains/(losses) 7		-	-	-	-
Net movement in funds		11,654	(29,275)	(17,621)	41,448
Balances Brought forward		36,468	41,809	78,377	36,929
Balances Carried Forward		48,122	12,534	60,756	78,377

Papua Partners Limited
Balance Sheet as at 31 August 2022

	Notes	2022	2021
Fixed Assets	11	Nil	Nil
Current Assets			
Cash at bank and in hand		11,214	8,843
Deposit Account		49,542	69,534
Accounts Receivable		-	-
Total Current Assets		60,756	78,377
Current Liabilities			
Accounts Payable		-	-
Net Current Assets		60,756	78,377
Net Surplus (Deficit)		60,756	78,377
Financed by			
Year End Balances		78,377	36,929
Excess (Deficit) to date		(17,621)	41,448
Total financed by		60,756	78,377

Net Current Assets	
Current Assets minus creditors falling due within one year	60,756
Total Assets less current Liabilities	
Fixed Assets plus (or minus) Net Current Assets	60,756
Net Assets	
Total assets less current liabilities less Creditors falling	
Due after one year less provision for liabilities and charges	60,756

<u>Represented by funds</u>		
Unrestricted Funds General Fund	39,835	45,490
Restricted Funds	20,921	32,887
	60,756	78,377

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 14th March 2023 and signed on its behalf by

P. Trenier - Treasurer

Notes forming part of the Financial Statements for the year ended 31 August 2022

1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

- All costs are allocated between the expenditure categories of the SoFA (Statement of Financial Activities), on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

	Unrestricted	Restricted	Total 2022	2021
Donations	63,192		63,192	109,333
	63,192		63,192	109,333

3. Tax Recovered

	Unrestricted	Restricted	2022	2021
Refund of Tax – Gift Aid	4,339	-	4,339	5,311
	4,339		4,339	5,311

4. Fund Raising events

	Unrestricted	Restricted	2022	2021
Fundraising events	-	-	-	-

5. Other incoming Resources

	Unrestricted	Restricted	2022	2021
Bank Interest	8	-	8	6
HMRC Job Retention Scheme	822		822	19,568
	830	-	830	19,568

6. Resources expended 2021

2022

2021

Unrestricted Restricted Total

Activities in furtherance of Charity's objects

Salary Gender Coordinator	4,730	-	4,730	2,820
Salary CEO (Training & Partner support)	18,347	-	18,347	27,115
Pension Contributions	4,800	-	4,800	4,800
National Insurance	7,292	-	7,292	11,678
Travel - Project Support	925	-	925	-
Training Costs	2,001	-	2,001	1,711
Project Equipment	4,910	650	5,560	750
Project Training Costs	45	-	45	
Fundraising Consultancy	1,127		1,127	6,000
	44,177	650	44,827	54,874

Grants payable in furtherance of Charity Objects

Funds to Local NGO – IWatali		7,800	7,800	21,896
Funds to Local NGO – Yasumat		12,700	12,700	412
Funds to Local NGO - Yapelin	-	6,425	6,425	-
		26,925	26,925	22,308

	2022			2021
	Unrestricted	Restricted	Total	
Support Costs				
Visa Costs	-	-	-	5,873
Accommodation Costs – Papua	-	-	-	-
Papua Office Expenditure	54	1,700	1,754	90
Papua Staff Equipment	500	-	500	-
Overseas Travel	3,140	-	3,140	-
Health Expenses	-	-	-	-
	3,694	1,700	5,394	5,963

	2022			2021
	Unrestricted	Restricted	Total	
Expenditure on managing the charity				
UK Administration Expenses	8253	-	8,253	9,323
Bank Charges	583	-	583	296
	8,836	-	8,836	9,619

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

7. Staff Costs and Numbers

The charity currently employs one full time CEO and one field worker in West Papua.

Costs were as follows: -

	2022	2021
Total Remuneration CEO	18,347	27,115
Field Worker in Papua	4,730	2,820

8. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

9. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

10. Fixed Assets

The Charity has no fixed assets.

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2022 which are set out on pages 3 to 13.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act.
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention.

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination: or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G. Yeomans FCCA
10 Bates Walk, New Haw, Addlestone, Surrey. KT15 2DQ

Date: 3rd February 2023

PAPUA PARTNERS LIMITED

England & Wales - Charity number 1117275

Accounts

Papua Partners Limited
(A company limited by guarantee)



Report and Financial Statements
For the Year Ended 31 August 2021

Charity number 1117275

Company number 05539947

Papua Partners Limited
(A company limited by guarantee)

Financial Statements
For the Year Ended 31 August 2021

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2021

The Trustees present their report and financial statements for the year ended 31st August 2021

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office

PO Box 296
LISS
GU32 9GU

Operational Address:

131 Ballinran Road
Kilkeel
Newry
Co Down BT34 4JB

Trustees

Mr. Peter Trenier Treasurer and Secretary
Ms Alison Glasspool
Mr Jake Di Paolo
Mrs Sally Mavin

Bankers

Lloyds Bank PLC
120 - 124 High Street
Dorking
Surrey RH4 1BB

Solicitors

Barlow Robbins
Southern House
Guildford Road
Woking
Surrey
GU22 7UY

Annual Report

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 18th August 2005 and registered as a charity on 15th December 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company is registered as a charity with the Charity Commission. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.

Risk Management

Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for our operatives in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of four Trustees from a variety of professional backgrounds relevant to the work

of the charity. The Charity currently employs a full time Chief Executive Officer permanently based in the United Kingdom.

The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in Papua, Indonesia to tackle poverty and injustice and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support in direct project management when needed.

Activities 2020/21

Partnerships

During 2020/21 we worked in partnership with seven organisations in West Papua

1. Yasumat
2. Yapelin
3. IWaTaLi
4. Womens Department of the GIDI Church
5. Eruwok
6. West Papua Council of Churches
7. West Papuan Christian Youth Forum

We continue to support our partners with training and accompaniment to support their visions for change and to help them run effective programs that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has enabled our partners to receive at least 180,000 GBP (September 2020-August 2021) from other donors. The work that these organisations have done during this year have impacted at least 50,000 people directly and at least 150,000 people indirectly in education, health, livelihoods and building bridges for peace.

During 2020/21 we have recruited a full-time technical advisor based in Papua who provides training and accompaniment as well as project management support to partners focusing on Empowering women and Community Transformation programs. We have a full-time director in the UK who provides overall management and technical support to the programs in West Papua as well as growing support for the charity and the causes of West Papua in the UK.

In the UK the COVID-19 pandemic affected our ability to fundraise through events and there was also a reduction in grants and trust funding available for small charities internationally. We were grateful that Papua Partners was able to use the HMRC Government Job Retention Scheme during 2020/21 to mitigate the impact of the COVID 19 pandemic on the charity. The CEO of the charity was furloughed for 3 months full time and 14 months part time. This income is covered by this set of Financial Statements.

In terms of services we provide to our partners we have been able to adapt well to the challenges of not being able to provide face to face training and accompaniment. We have developed more support and training remotely and partners have also adapted to the challenges with increasing connection online between organisations within Indonesia and internationally.

This year we have continued to support the advocacy work of the Papuan Council of Churches (WPCC) and the West Papuan Christian Youth Forum.

During 2020/21 we continued to focus our support on four main areas:

- Women's Empowerment and Stopping Gender Based Violence
- Church and Community Mobilisation for Change
- Peacebuilding
- Livelihoods

Some of the highlights of 2020/21

- We continue our focus on Training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence and promote equality** as well as how to equip churches to become safe spaces for victims of violence and a promotor of healthy families and communities.
- **Literacy, Trauma Healing and advocacy**– We continue to partner with the Women's Department of the GIDI church who this year have also increased their policy and advocacy work. They continue to work on building a grassroots literacy movement through the training of women literacy tutors. There are now literacy groups in at least 40 local communities. They have equipped trainers for trauma healing and carry out regular trauma healing sessions with women in rural communities. In 2021 they have started a program to support internally displaced communities with trauma healing.
- **Response to the Covid-19 pandemic** – Our partners continued to support vulnerable communities to reduce vulnerability to the pandemic. Our partners have focused on providing clear health awareness and information on how to prevent infection with Covid-19.
- **Church and Community Transformation (CCT)** – The CCT program has continued to expand during this year although many activities continue to be postponed due to the pandemic. Yapelin, Yasumat and IWaTaLi have made CCT one of their core programs to build the capacity and resilience of local communities thus bringing about positive lasting change. Both IWaTaLi and Yapelin have been focusing on developing trainers during this year in preparation for expansion of the number of communities that they will focus on in the future. Together with partners the CCT program is working with 100 local congregations and currently impacting over 8,000 people. We are also developing a Papua wide network of CCT trainers and supporting a Papua CCT leadership team which has representatives from all the partner organisations.
- **Training and support to the West Papua Council of Churches, Youth Leaders and the Youth Christian forum on Justice and Peace** with the support of discussion groups, training of trainers and activists in non-violence and theology of peace and justice. We have developed a new online course in peacebuilding which we have delivered to 12 leaders over a period of 10 weeks in the first second half of 2020. Activities facilitated by IWaTaLi have been able to build bridges and bring resolution to several long-lasting divisions between Papuan groups which is building new dynamics and potential for the future.
- In August 2021, we ran the **Walk With West Papua** fundraising event which will continue to be a yearly event. It was a great success and was able to engage with new people as well as raise awareness and increased solidarity for West Papua.
- This year we started a partnership with SOS from the Kids, a children's eco choir from the UK. We facilitated their collaboration with a childrens choir, Phuyaklah voices from Sentani in West Papua in the production of a song 'Its Time to Heal' which is to be released ahead of COP26.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £109,333 and, slightly up on the previous year.

It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

Although, as in previous years, the charity does not maintain substantial reserves, the strength and stability of our regular giving is such that with careful monitoring there is no current need to build up a free reserve.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that:

So far as we are aware, there is no relevant information of which the company's Independent Examiner is unaware; and

As the Directors of the company we have taken all the steps that we ought to have taken in order to make ourselves aware of any such relevant information and to establish that the charity's Independent Examiner is aware of the information.

Independent Examiner

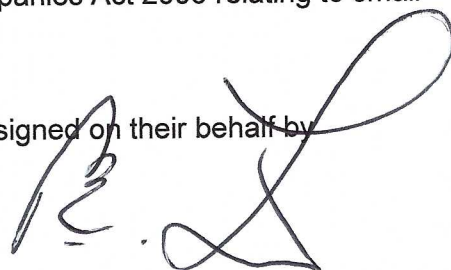
Graham Yeomans was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

This report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Approved by the Trustees on

5/11/2021

and signed on their behalf by

A handwritten signature in black ink, appearing to be 'P E Trenier', written over the text 'and signed on their behalf by'.

P E Trenier
Treasurer

Papua Partners Limited

**Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2021**

				Total Funds	
		Unrestricted Funds	Restricted Funds	2021	2020
Notes					
Incoming resources					
Donations	2	78,230	31,103	109,333	94,704
Tax Recovered	3	5,311	-	5,311	4,637
Fundraising events	4	-	-	-	-
Other incoming Resources	5	19,568	-	19,568	8,088
Total incoming resources		103,109	31,103	134,212	107,429
		Unrestricted Funds	Restricted Funds	2021	2020
Resources Expended					
Costs of Generating funds					
Activities in furtherance of Charity's objects	6	54,874	-	54,874	48,976
Grants payable in furtherance Of Charity Objects	6	10,796	11,512	22,308	28,454
Support Costs	6	5,963	-	5,963	3,355
Expenditure on managing the Charity	6	9,619	-	9,619	6,868
Total Resources Expended		81,252	11,512	92,764	87,653
Net incoming (Outgoing) resources		21,857	19,591	41,448	19,776
Other recognised gains/(losses) 7		-	-	-	-
Net movement in funds		21,857	19,591	41,448	19,776
Balances Brought forward		14,611	2,663	36,929	17,153
Balances Carried Forward		36,468	22,254	78,377	36,929

Papua Partners Limited

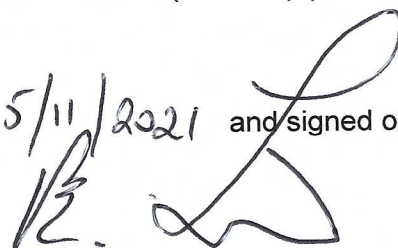
Balance Sheet as at 31 August 2021

	Notes	2021	2020
Fixed Assets	11	Nil	Nil
Current Assets			
Cash at bank and in hand		8,843	1,189
Deposit Account		69,534	35,740
Accounts Receivable		-	-
Total Current Assets		78,377	36,929
Current Liabilities			
Accounts Payable		-	-
Net Current Assets		78,377	36,929
Net Surplus (Deficit)		78,377	36,929
Financed by			
Year End Balances		36,929	17,153
Excess (Deficit) to date		41,448	19,776
Total financed by		78,377	36,929
Net Current Assets			
Current Assets minus creditors falling due within one year			78,377
Total Assets less current Liabilities			
Fixed Assets plus (or minus) Net Current Assets			78,377
Net Assets			
Total assets less current liabilities less Creditors falling			
Due after one year less provision for liabilities and charges			78,377
Represented by funds			
Unrestricted Funds General Fund		45,490	2,034
Restricted Funds		32,887	34,895
		78,377	36,929

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 5/11/2021 and signed on its behalf by

P. Trenier - Treasurer



Notes forming part of the Financial Statements for the year ended 31 August 2021

1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- All costs are allocated between the expenditure categories of the Sofa on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

			Total	
	Unrestricted	Restricted	2021	2020
Donations	78,230	31,103	109,333	94,704

78,230	31,103	109,333	94,704
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3. Tax Recovered

	Unrestricted	Restricted	2021	2020
Refund of Tax – Gift Aid	5,311	-	5,311	4,637
	5,311		5,311	4,637

4. Fund Raising events

	Unrestricted	Restricted	2021	2020
Fundraising events	-	-	-	-

5. Other incoming Resources

	Unrestricted	Restricted	2021	2020
Bank Interest	6	-	6	18
HMRC Job Retention Scheme	19,562	-	19,562	8,070
	19,568	-	19,568	8,088

6. Resources expended

	2021 Unrestricted	Restricted	2020	Total
Activities in furtherance of Charity's objects				
Salary Gender Coordinator	2,820	-	2,820	4,284
Salary CEO (Training & Partner support)	27,115	-	27,115	30,455
Pension Contributions	4,800	-	4,800	400
National Insurance	11,678	-	11,678	11,752
Travel - Project Support	-	-	-	-
Training Costs	1,711	-	1,711	1,160
Project Equipment	750	-	750	-
Project Training Costs	-	-	-	925
Fundraising Consultancy	6,000	-	6,000	-
	54,874		54,874	48,976
Grants payable in furtherance of Charity Objects				
Funds to Local NGO – IWatali	10,384	11,512	21,896	14,242
Funds to Local NGO – Yasumat	412	-	412	4,000
Funds to Local NGO - Yapelin	-	-	-	10,212
	10,796	11,512	22,308	28,454

	2021 Unrestricted	Restricted	Total	2020
Support Costs				

Visa Costs	5,873	-	5,873	-
Accommodation Costs – Papua	-	-	-	-
Papua Office Expenditure	90	-	90	-
Papua Staff Equipment	-	-	-	-
Overseas Travel	-	-	-	3,355
Health Expenses	-	-	-	-
	5,963		5,963	3,355

	2021			2020
Expenditure on managing the charity	Unrestricted	Restricted	Total	
UK Administration Expenses	9,323	-	9,323	6,595
Bank Charges	296	-	296	273
	9,619	-	9,619	6,868

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

7. Staff Costs and Numbers

The charity currently employs one full time CEO and one field worker in West Papua.

Cost were as follows: -

	2021	2020
Total Remuneration CEO	27,115	30,455
Field Worker in Papua	2,820	-

8. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year.
No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

9. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

10. Fixed Assets

The Charity has no fixed assets

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2021 which are set out on pages 3 to 13.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act;
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G. Yeomans FCCA
10 Bates Walk, New Haw, Addlestone, Surrey. KT15 2DQ

Date: 16th November 2021

PAPUA PARTNERS LIMITED

England & Wales - Charity number 1117275

Accounts

Papua Partners Limited
(A company limited by guarantee)



Report and Financial Statements
For the Year Ended 31 August 2020

Charity number 1117275

Company number 05539947

Papua Partners Limited
(A company limited by guarantee)

Financial Statements
For the Year Ended 31 August 2020

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Papua Partners Limited
Report of the Trustees for the year ended 31st August 2020

The Trustees present their report and financial statements for the year ended 31st August 2020

Reference and Administrative Information

Charity Name:	Papua Partners Limited
Charity registration number:	1117275
Company registration number:	05539947

Registered Office

Lone Acre
Brewells Lane
Rake
GU33 7JA

Operational Address:

PO Box 15
NEWRY
BT34 4WD

Trustees

Mr. Peter Trenier Treasurer and Secretary
Ms Alison Glasspool
Mr Jake Di Paolo
Mrs Sally Mavin

Bankers

Lloyds Bank PLC
120 - 124 High Street
Dorking
Surrey RH4 1BB

Solicitors

Barlow Robbins
Southern House
Guildford Road
Woking
Surrey
GU22 7UY

Annual Report

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 18th August 2005 and registered as a charity on 15th December 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company is registered as a charity with the Charity Commission. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The members of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as Trustees. Under the requirements of the Memorandum and Articles of Association one third (or the number nearest one third) of the Trustees must retire at each AGM, those longest in office retiring first and the choice between any of equal service being made by drawing lots. A retiring Trustee who remains qualified may be reappointed.

The nature of the Charity's work is overseas development and the Trustees seek to ensure that the experience in this area is reflected in the diversity of the trustee body. To enhance the potential pool of trustees, the charity has sought to identify those experienced in overseas development, who would be willing to become members and use their own experience to assist the charity. The more traditional business skills are well represented on the Board of Trustees.

Trustee Induction and Training

All the existing trustees are already familiar with the practical work of the charity. Additionally, new trustees will be invited and encouraged to attend a series of short training sessions (of no more than an hour) to familiarise themselves with the charity and the context within which it operates. These will cover:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.

Risk Management

Due to the nature of the Charity's work in remote areas a risk document has been prepared including, amongst other things, emergency plans for our operatives in West Papua.

Organisational Structure

Papua Partners has a Board currently formed of at least three and not more than ten Trustees who meet quarterly and are responsible for the strategic direction and policy of the charity. At present the Board consists of four Trustees from a variety of professional backgrounds relevant to the work of the charity. The Charity currently employs a full time Chief Executive Officer permanently based in the United Kingdom.

The Trustees are responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Trustees continued to divide the various operational responsibilities between them.

Objectives and Aims

The company's objects and principal activities are to build the capacity of civil society in Papua, Indonesia to tackle poverty and injustice and nurture sustainable communities. This is done through partnering with local indigenous organisations and churches to empower and improve livelihoods in numerous local communities through the provision of technical support, organisational development and the funding of innovative initiatives.

Our approach

Papua Partners works in partnership with local organisations, churches, community-based groups and social entrepreneurs to help them achieve their unique vision for transformational change. We focus on building their capacity for creating change through training, mentoring, development of good practice and partnering in implementation as well as facilitating their access to information and resources. We also support in direct project management when needed.

Activities 2019/20

Partnerships

During 2019/20 we worked in partnership with eight organisations in West Papua

1. Yasumat
2. Yapelin
3. IWaTaLi
4. Womens Department of the GIDI Church
5. Elisa Foundation
6. Eruwok
7. West Papua Council of Churches
8. West Papuan Christian Youth Forum

We have supported these organisations with training and accompaniment to support their visions for change and to help them run effective programs that are impacting the lives of individuals, families and communities as well as being change agents in wider society. The training and accompaniment that we have provided has enabled our partners to receive at least 200,000 GBP (September 2019-August 2020) from other donors and government departments. The work that these organisations have done over this year have impacted at least 50,000 people directly and at least 150,000 people indirectly through awareness campaigns and advocacy.

During 2019/20 Papua Partners has moved its base of operations to the UK and currently has no active staff members in Papua. We now have a full-time director in the UK who provides overall management and technical support to the programs in West Papua as well as growing support for the charity and the causes of West Papua in the UK. We continue to work through support visits, online training and use of local consultants for training. Since the onset of the Covid-19 pandemic we have significantly upscaled our online support providing training and accompaniment online. We also are building the capacity of our main local partner, IWaTaLi, to take on the role of training and support to our current partners.

This year we have continued to support the advocacy work of the Papuan Council of Churches (WPCC) and have recently started to work with the West Papuan Christian Youth Forum which was launched in August 2020. The Youth Forum was founded after the Dialogue on Peace and Justice for Papua Christian Youth in 2017. The Forum includes five of the main church denominations in West Papua (Protestant and Catholic).

During 2019/20 we have continued to focus our support on four main areas:

- Women's Empowerment and Stopping Gender Based Violence
- Church and Community Mobilisation for Change
- Peacebuilding
- Livelihoods

Highlights of 2019/20

- Training of trainers for youth facilitators, churches and women leaders in how to **prevent Gender Based Violence and promote equality** as well as how to equip churches become safe spaces for victims of violence and a promotor of healthy families and communities. There are now at least 30 facilitators trained and promoting discussions and changes locally in their communities.
- **Literacy and Trauma Healing with women's groups** – We have been very excited to widen our partnerships to engage with the Women's Department of the GIDI church. They have begun a grassroots literacy movement through the training of women literacy tutors. There are now literacy groups in at least 40 local communities. They have carried out a trauma healing workshop to train local facilitators and facilitated a workshop on menstrual health, teaching women to make reusable pads. These activities have impacted at least 35 women. During the pandemic volunteers from the women's department worked hard to support over 200 women working in local markets with masks and hand sanitizer and delivered food parcels to vulnerable widows.
- **Continuing support to Refugees from Floods in Sentani** - We have continued to partner with GIDI and Yapelin in providing ongoing support to refugees of the February 2019 Sentani floods. By August 2020 the refugees have still not been rehoused by the government as promised and therefore have been very vulnerable especially with the onset of the Covid-19 pandemic. Yapelin has worked with refugees in the initiation of small businesses and training to at least 150 families. This includes starting a coffee production business and vegetable growing and providing equipment for breadmaking and cakes. Work on trauma healing has continued supporting five communities in ongoing trauma groups.
- **Response to the Covid-19 pandemic** – Our partners mobilized an incredible response to support vulnerable communities right from the start of the Covid-19 Pandemic. Papua has been able to keep fairly good control of the virus due to locking down air and sea borders from the beginning of the pandemic. However, cases have recently begun to rise again. Deaths had reached 90 in Papua province by End August 2020. Our partners have focused on providing clear health awareness and information on how to prevent infection with Covid-19. They also set up hand washing posts in 30 communities, and provided soap, masks and food packages for the vulnerable in Sentani and Wamena. They provided fish stock and vegetable seeds to refugee communities and other vulnerable groups such as the elderly and students. Overall, they have helped over 5,000 people with immediate needs as well as creating resilience through planting gardens and fishponds for food security into the future.
- **Church and Community Transformation (CCT)** – The CCT program has continued to expand over this year although many activities have had to be postponed due to the pandemic. Yapelin, Yasumat and IWaTaLi have made CCT one of their core programs to build the capacity and resilience of local communities thus bringing about positive lasting change. In March 2020 the first Papuan led Training of Trainers took place facilitated by Papua Partners and Yapelin. 23 trainers were trained in stage one creating massive potential for expansion of the program once gatherings are allowed to take place again. Together with partners the CCT program is working with 80 local congregations and currently impacting over 8,000 people. There is now a Papua wide network of CCT trainers.
-

- **Training and support to the Youth Christian forum on Justice and Peace** with the support of discussion groups, training of trainers and activists in non-violence and theology of peace and justice. Activities facilitated by IWaTaLi have been able to build bridges and bring resolution to several long-lasting divisions between Papuan groups which is building new dynamics and potential for the future.
- **Community Savings, small businesses and community support groups** – We continued to support the development of community savings groups with Yapelin who have now taken over the management of the groups and programs. Yapelin itself has now set up a coffee business, a shop and an agricultural project for income.

Financial Review

Our base of regular individual supporters who contribute by standing orders has again remained stable.

Total donations were £94,704 and, while slightly down on the previous year, enabled the maintenance of all ongoing programs listed above

It is important that we maintain our core funding level and we are confident that we can maintain and increase our supporter base, particularly in the UK.

Funding for Future Periods

The charity plans to continue the activities, as outlined above, in the coming years subject to satisfactory funding arrangements. Commitments to the region are constantly monitored to ensure that they are sustainable in the long term.

Reserves and Financial Health

Although, as in previous years, the charity does not maintain substantial reserves, the strength and stability of our regular giving is such that with careful monitoring there is no current need to build up a free reserve.

Responsibilities of the Trustees

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- make judgments and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees

The Trustees, who are directors for the purpose of company law, who served during the year and up to the date of this report, are set out on page 3.

In accordance with company law, as the Company's directors we certify that:

So far as we are aware, there is no relevant information of which the company's Independent Examiner is unaware; and

As the Directors of the company we have taken all the steps that we ought to have taken in order to make ourselves aware of any such relevant information and to establish that the charity's Independent Examiner is aware of the information.

Independent Examiner

Graham Yeomans was appointed as the charitable company's examiner during the year and has expressed his willingness to act in that capacity.

This report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Approved by the Trustees on

16 Sep 2020

and signed on their behalf by

P E Trenier
Treasurer

A handwritten signature in black ink, appearing to be 'P E Trenier', written over a horizontal line.

Papua Partners Limited

**Statement of Financial Activities (including Income & Expenditure Account) for the
Year ended 31st August 2020**

				Total Funds	
		Unrestricted Funds	Restricted Funds	2020	2019
Notes					
Incoming resources					
Donations	2	44,057	50,647	94,704	115,796
Tax Recovered	3	4,637	-	4,637	10,488
Fundraising events	4	-	-	-	5,487
Other incoming Resources	5	8,088	-	8,088	16
Total incoming resources		56,782	50,647	107,429	131,787
		Unrestricted Funds	Restricted Funds	2020	2019
Resources expended					
Costs of generating funds		-	-	-	-
Activities in furtherance of charity's objects	6	47,791	1,185	48,976	67,409
Grants Payable in furtherance Of Charity Objects	6	12	28,442	28,454	31,168
Support Costs	6	2,005	1,350	3,355	27,207
Expenditure on managing the charity	6	6,853	15	6,868	2,530
Total resources expended		56,661	30,992	87,653	128,314
Net incoming (Outgoing) resources		121	19,655	19,776	3,473
Other recognised gains/(losses) 7		-	-	-	-
Net movement in funds		121	19,655	19,776	3,473
Balances Brought forward		14,490	2,663	17,153	13,680
Balances Carried Forward		14,611	22,318	36,929	17,153

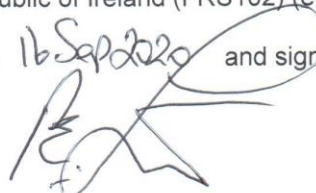
Papua Partners Limited
Balance Sheet as at 31 August 2020

Notes	2020	2019
Fixed Assets	Nil	Nil
Current Assets		
Cash at bank and in hand	1,189	203
Deposit Account	35,740	8,122
Accounts Receivable	-	15,876
Total Current Assets	36,929	24,201
Current Liabilities		
Accounts Payable	-	7,048
Net Current Assets	36,929	17,153
Net Surplus (Deficit)	36,929	17,153
Financed by		
Year End Balances	17,153	13,680
Excess (Deficit) to date	19,776	3,473
Total financed by	36,929	17,153
Net Current Assets		36,929
Current Assets minus creditors falling due within one year		36,929
Total Assets less current Liabilities		
Fixed Assets plus (or minus) Net Current Assets		36,929
Net Assets		
Total assets less current liabilities less Creditors falling		
Due after one year less provision for liabilities and charges		36,929
Represented by funds		
Unrestricted Funds General Fund	2,034	1,923
Restricted Funds	34,895	15,230
	36,929	17,153

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities and with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Approved by the Trustees on 16 Sep 2020 and signed on its behalf by

P. Trenier - Treasurer



1. Accounting Policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding period.

(a) Basis of preparation

After making enquiries and reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors consider that the going concern basis is appropriate and continue to adopt this basis in preparing the annual report and financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) and the Companies Act 2006.

(b) Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes. There were no such funds during this period
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

(c) Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.
- Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

(d) Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT. The Company is not registered for VAT.

- Costs of generating funds comprise the costs associated with attracting voluntary income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- All costs are allocated between the expenditure categories of the Sofa on a basis designed to reflect the use of the resource.

(e) Fixed assets

The costs of minor additions or those costing below £1,000 are not capitalised. On this definition there are no fixed assets in the Company.

2. Donations

	Unrestricted	Restricted	Total	
			2020	2019
Donations	44,057	50,647	94,704	115,796
	44,057	50,647	94,704	115,796

3. Tax Recovered

	Unrestricted	Restricted	2020	2019
Refund of Tax – Gift Aid	4,637	-	4,637	10,488
	4637		4,637	10,488

4. Fund Raising events

	Unrestricted	Restricted	2020	2019
Fundraising events	-	-	-	5,487

5. Other incoming Resources

	Unrestricted	Restricted	2020	2019
Bank Interest	18	-	18	16
HMRC Job Retention Scheme	8,070	-	8,070	-
	8,088	-	8,088	16

6. Resources expended

	2020		2019	
	Unrestricted	Restricted	Total	
Activities in furtherance of Charity's objects				
Local (Papuan) staff salaries	4,284	-	4,284	3,390
Salaries - Development	30,455	-	30,455	46,813
Pension Contributions	400	-	400	4,000
National Insurance	11,752	-	11,752	5,130
Internal travel – Papua	-	-	-	746
Local Staff Training	900	260	1,160	1,071
Project Equipment	-	-	-	5,812
Projects Training	-	925	925	447
	47,791	1,185	48,976	67,409

Grants payable in furtherance of Charity Objects

Funds to Local NGO – Iwatali – projects		14,242	14,242	5,768
Funds to Local NGO – Yawsumat		4,000	4,000	-
Funds to Local NGO - Yapelin	12	10,200	10,212	25,400
	12	28,442	28,454	31,168

	2020		2019	
	Unrestricted	Restricted	Total	
Support Costs				
Visa Costs	-	-	-	1,920
Accommodation Costs – Papua	-	-	-	8,620
Overseas Office Expenditure	-	-	-	920
Overseas Staff Equipment	-	-	-	1,000
Overseas Travel	2,005	1,350	3,355	12,104
Health Expenses	-	-	-	2,643
	2,005	1,350	3,355	27,207

Expenditure on managing the charity	2020			2019
	Unrestricted	Restricted	Total	
UK Administration Expenses	6,595	-	6,595	2,320
Bank Charges	258	15	273	210
	6,853	15	6,868	2,530

Other recognised gains/(losses)

There were no other recognised gains or losses in the year.

7. Staff Costs and Numbers

The charity currently employs one full time CEO. This is down from two technical advisors last year.

Cost were as follows: -

	2020	2019
Total Remuneration	30,455	46,813

During the year the Company also made a contribution of £ 4,284 to our partner in Papua (Yasumat) towards local salaries.

8. Trustee Remuneration & Related Party Transactions

No members of the Board of Trustees received any remuneration or expenses during the year. No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

9. Taxation

As a charity, Papua Partners Limited is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

10. Fixed Assets

The Charity has no fixed assets

Independent Examiner's report to the Trustees of Papua Partners Limited

I report on the accounts of Papua Partners Limited for the year ended 31 August 2020 which are set out on pages 3 to 13.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- Examine the accounts under section 145 of the Charities Act;
- To follow the procedures laid down in the General Directions given by the Charities Commission under section 145(5)(b) of the Charities Act; and
- To state whether particular matters have come to my attention

Basis of Independent examiner's statement

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- Accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- The accounts do not accord with such records; or
- The accounts do not comply with the relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- The accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G. Yeomans FCCA
10 Bates Walk, New Haw, Addlestone, Surrey. KT15 2DQ

Date: 16th October 2020