

**COMPANY NUMBER: 4982682**  
**CHARITY NUMBER: 1117186**

**BOLTON COMMUNITY LEISURE LIMITED**  
**a company limited by guarantee**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2025**

**Crane & Partners**

**Chartered Accountants**

**BOLTON COMMUNITY LEISURE LIMITED**  
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**FOR THE YEAR ENDED 31 MARCH 2025**

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## **BOLTON COMMUNITY LEISURE LIMITED**

### **SCHEDULE OF ADVISORS**

#### **Directors / Trustees**

Robert Atkinson  
Inayat Omarji  
Sara Sharrock  
John Shepley  
David Singleton  
Dr Margaret Talbot

#### **Registered Office**

Horwich Leisure Centre  
Victoria Road  
Horwich  
Bolton  
BL6 5PY

#### **Secretary**

John Shepley

#### **Auditors**

Crane & Partners Audit LLP  
Leonard House  
5-7 Newman Road  
Bromley  
Kent  
BR1 1RJ

#### **Solicitors**

Eversheds LLP  
Senator House  
85 Queen Victoria Street  
London  
EC4V 4JL

#### **Bankers**

National Westminster  
24 Deansgate  
Bolton  
Lancashire  
BL1 1BN

## **BOLTON COMMUNITY LEISURE LIMITED**

### **CHAIR'S STATEMENT**

#### **FOR THE YEAR ENDED 31 MARCH 2025**

Overall, there has been a strong performance during the year maintaining patronage in excess of 1.6 million, an increase of 300,000 on pre-covid levels, with a stabilisation of the enrollees on the Learn to Swim programme and Health and Fitness memberships. Financially however the year has been extremely challenging endeavouring to "balance the books" against the pressures of the increasing costs of supplies, utilities, salaries and wages that could not have been envisaged when the revised financial forecast was agreed during the Covid pandemic. Moving forward some of this pressure should be eased with the solar panels installed at Farnworth Leisure Centre with the support of funding from Sport England.

The Council is in the process of tendering for an operator for the leisure centres for a new ten-year term so as we enter the final year of our tenure it is perhaps an appropriate time to reflect on the last two decades of our partnership with the Council and our managing agent, Serco Leisure.

The twenty plus years can certainly be described as a "game of two halves". The Trust came into being as a vehicle for the Council to secure a private sector operator to invest into an ageing facility stock, to bring in a more professional and commercial approach to its' leisure operation, the majority of which comprised of dual use centres used by secondary schools during curriculum time but open to the public in the evenings, weekends and school holidays. The partnership with Serco achieved its initial aim with investment secured, albeit in reality insufficient to properly address the ageing and inappropriate facility mix.

The changes in the education sector with the introduction of Academies and financial pressures facing the Council in the mid 2010's brought the three partners together to undertake a strategic review of leisure provision in Bolton which resulted in a bold and challenging proposal for the rationalisation of existing facilities and new investment. Three of the former dual use centres became new build academies with the sponsors taking responsibility for facilitating community use. Whilst the impact of the opening of the Jason Kenny Centre at Bolton One together with a planned but bold investment of over £20 million across four other facilities justified supporting five other schools taking back the management of their own leisure facilities.

The investment was secured through a combination of funding commitments from the Council, Trust reserves and external funding bids to Sport England and other bodies. The result has been a total and successful transformation of the leisure facilities available in the Borough, geographically located as best as possible to ensure maximum accessibility for Bolton's residents. The old eyesore of the concrete multi storey car park at Horwich has been replaced with a new centre and more recently a new health hub constructed adjacent. At Westhoughton, new fitness facilities are available throughout the day rather than at times restricted by school use and spaces within Leverhulme have been repurposed to keep up with modern trends and demand for leisure. The health and fitness offer at Bolton One was remodelled to include sauna and steam facilities, and Farnworth has been both fully refurbished and extended to satisfy the demand from the local community.

This has truly been a memorable journey and one that I and my Board of Trustees are extremely proud to have been part of.

I would again like to thank Trustees, officers of the Trust, Bolton Council, Serco and all the operational staff for their dedication and commitment to our success and rebuilding the leisure offer for the Bolton family.



David Singleton  
Chair, Bolton Community Leisure Limited  
14 November 2025

## **BOLTON COMMUNITY LEISURE LIMITED**

**COMPANY NUMBER: 4982682**

**CHARITY NUMBER: 1117186**

### **TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS**

#### **FOR THE YEAR ENDED 31 MARCH 2025**

Bolton Community Leisure Limited was incorporated on the 2 December 2003. It is a Charity, governed by a set of Memorandum and Articles of Association, and was registered with the Charities Commission on 8 December 2006.

The principal activity of the charity is the management of several leisure centres based throughout northern England.

The affairs of the Charity are managed by the directors and the principal place of operation is Horwich Leisure Centre, Victoria Road, Horwich, Bolton, BL6 5PY.

#### **Directors**

The following directors have held office since 1 April 2024:

Robert Atkinson  
Inayat Omarji  
Sara Sharrock  
John Shepley  
David Singleton  
Dr Margaret Talbot

All directors listed above are trustees of the charity.

#### **Trustees' Report information**

##### **Operation of the Trust**

The facilities are operated under a management contract. Where it is impractical to delay decisions to the next full meeting of Trustees decisions may be delegated to the Chair and Vice Chair of Trustees.

##### **Recruitment and Appointment of new Trustees**

New Trustees are sought by public advertisement and appointed by existing trustees following evaluation against agreed criteria designed to further the Trusts aims.

##### **Induction and Training of Trustees**

All Trustees take part in "visioning days" designed to share the objectives of the Trust and shape its future direction. New Trustees in the current period were appointed in accordance with the Articles of Association.

##### **The Charity's objects are:**

- (1) to provide or to assist in providing facilities for recreation physical education or other leisure time occupation for the general benefit of those living and working in the Borough of Bolton and its neighbourhood without discrimination on the grounds of sex or of political religious or other opinions
- (2) to educate and assist young persons and other members of the community in the Borough of Bolton and its neighbourhood through their leisure time activities so as to develop their physical mental and spiritual capacities and so that their condition of life may be improved and in furtherance of that object to make available to the public at the facilities to be provided by the Charity lectures classes and training and coaching facilities

The Trust continues to play an important role to play in overseeing the management of the leisure facilities, which is carried out by Serco Leisure, extending sport and recreational opportunities and improving the quality of service standards. The Trust and Serco continue to monitor service standards.

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****CHARITY NUMBER: 1117186****TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS (Continued)****FOR THE YEAR ENDED 31 MARCH 2025****Aims**

The Trust has a desire and responsibility to develop and maintain high quality community sport, leisure, physical activity and educational opportunities across Bolton and surrounding areas, in order to improve the quality of people's lives. The Trust's primary functions are to coordinate and develop opportunities in conjunction with other partners that are inclusive, accessible and cost effective. The Trust will be managed in accordance with the highest standards of corporate governance and integrity. It will seek to improve the health and lifestyle of the community, working with and involving the community at each opportunity.

**Main objectives for the period**

The Trust continues to play an important role to play in overseeing the management of the leisure facilities, which is carried out by Serco Leisure, extending sport and recreational opportunities and improving the quality of service standards. The Trust and Serco continue to monitor service standards.

The Trust has spent some time with its partners to refine its priorities in order to identify potential investment opportunities to further the Trust's aims in the context of reduced financial support from the Council.

The Charity's strategies for achieving its objectives are:

- To ensure that the Council's leisure facility management operator delivers the service in accordance with all contractual documents and any performance targets agreed from time to time
- To work jointly with other public and private leisure service operators in order to contribute to the co-ordination of borough-wide service delivery where possible
- To co-operate in joint working initiatives with individual organisations or wider partnerships which contribute towards achieving the Trust's facility management objectives
- To work with Bolton MBC to ensure that opportunities to enhance leisure facilities through capital investment are maximised
- Fulfil a wider strategic role within the Borough
- To generate additional resources through fund raising and securing grant aid in order to further the objectives of the Trust
- To contribute to borough-wide partnerships involved in community leisure and social development
- To manage the resources of the Trust as cost effectively as possible and maximise financial resources to be applied to the Trust's objectives
- To achieve high standards of integrity, probity and efficiency of the Trust's operations
- To ensure that there are a sufficient number of Trustees and that they have the necessary skills to represent the interests of the wider community

**Goals**

The Trustees have established the following Goals, to provide a focus for the Trust's activities in the final year of operation. These are in line with the Trust Mission and Objectives and are based on its understanding of community need and the current context for sport and leisure provision in Bolton.

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****CHARITY NUMBER: 1117186****TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS (Continued)****FOR THE YEAR ENDED 31 MARCH 2025**

In order to achieve the above goals, the Trust will focus on the following goals over the final year of operation:

- 1 Comprehensively review management information requirements and front-of-house and other systems/processes used to enable appropriate data capture with regard to users. Ensure the information is analysed and presented in appropriate formats to inform and drive priorities and programmes.
- 2 Informed by improved management information and other intelligence, undertake targeted marketing to/for specific groups and communities and ensure the "product(s)" offered by the Trust are designed to meet expressed need.
- 3 To both maintain and increase participation by the current customer base and reduce levels of non participation.
- 4 Working with the Bolton Council, Serco Leisure, health and other providers, identify and actively target those most in need to drive increased participation.
- 5 Rationalise the facility stock ensuring that what remains is appropriate and fit for purpose and at the same time investigate additional opportunities for existing sites.
- 6 Review centre programmes and identify focus sports and activities appropriate to local demand and needs taking into account NGB interest in working in/with Bolton.
- 7 To have and maintain an awareness of other providers and forge appropriate links to enhance overall provision in the Borough.

**Funding**

Bolton Community Leisure Trust and Serco agreed a deed of variation to the previous 2003 contract agreement commencing from April 2021. This deed of variation allows for regular review of the Serco finances relating to the Trust's leisure services on an open book basis. Any underspend / overachievement against the contract will be returned to the Trust, with the Trust subsequently returning the surplus to the Council.

**Investment funded from share of surplus**

In the period, investment funded from the share of surplus has been incurred for a contribution to a new outdoor gym in Old Station Park as part of a wider refurbishment.

**Reserves**

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level to meet anticipated unrestricted expenditure. This provides sufficient funds to cover management and administration and support costs. Unrestricted funds were maintained at this level throughout the period. The charity intends to maintain a minimum reserve of £20,000.

The company does not make distributions to members, and there is a minimal exposure to foreign exchange fluctuations.

**Review of the period**

A review of the period has been included in the Chair's Statement on page 2.

**Risk Management**

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks.

The systems of internal control are designed to provide reasonable, but not absolute, assurance against misstatement or loss. They include:

- A strategic plan and an annual budget approved by the directors.
- Regular consideration by the directors of financial results, variance from budgets, non-financial performance and benchmarking reviews.
- Delegation of authority and segregation of duties.
- Identification and management of risks.

**BOLTON COMMUNITY LEISURE LIMITED**

**COMPANY NUMBER: 4982682**

**CHARITY NUMBER: 1117186**

**TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS (Continued)**

**FOR THE YEAR ENDED 31 MARCH 2025**

**Public Benefit Statement**

The Trustees have complied with their duty in section 17 of the Charities Act 2011 to have due regard to the guidance on public benefit published by the Charities Commission in exercising their powers and duties.

**Directors' Responsibilities**

The directors are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Statement as to Disclosure of information to Auditors**

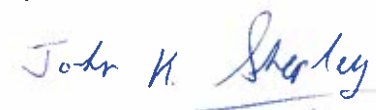
So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**Auditors**

A resolution to reappoint Crane & Partners Audit LLP as auditors will be proposed at the Annual General Meeting.

This report has been prepared in accordance with the small company regime, Section 419 (2) of the Companies Act 2006 relating to small companies.

**By order of the Board**



**John Shepley**

**Secretary**

**14 November 2025**



## **INDEPENDENT AUDITORS' REPORT**

**COMPANY NUMBER: 4982682**

**CHARITY NUMBER: 1117186**

### **TO THE MEMBERS OF BOLTON COMMUNITY LEISURE LIMITED**

#### **FOR THE YEAR ENDED 31 MARCH 2025**

#### **Opinion**

We have audited the financial statements of Bolton Community Leisure Limited (the 'charitable company') for the period ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Summary Income and Expenditure Account and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements ; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## **INDEPENDENT AUDITORS' REPORT**

**COMPANY NUMBER: 4982682**

**CHARITY NUMBER: 1117186**

### **TO THE MEMBERS OF BOLTON COMMUNITY LEISURE LIMITED**

### **FOR THE YEAR ENDED 31 MARCH 2025**

#### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

#### **Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Section 144 of the Charities Act 2011 and regulations made under Section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crane & Partners Audit LLP  
Statutory Auditor

Leonard House  
5-7 Newman Road  
Bromley, Kent  
BR1 1RJ

14 November 2025

Crane & Partners Audit LLP are eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

**BOLTON COMMUNITY LEISURE LIMITED**
**COMPANY NUMBER: 4982682**
**STATEMENT OF FINANCIAL ACTIVITIES**
**CHARITY NUMBER: 1117186**
**FOR THE YEAR ENDED 31 MARCH 2025**

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
<b>Income and endowments from</b>					
Grants	2	1,780,905	-	1,780,905	1,697,788
<b>Charitable activities</b>					
Leisure Centres	3	5,006,522	-	5,006,522	4,560,711
<b>Investment Income</b>		-	-	-	-
<b>Total</b>	15	<u>6,787,427</u>	<u>-</u>	<u>6,787,427</u>	<u>6,258,499</u>
<b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
Cost of sales	4	85,657	-	85,657	103,596
Staff related	5	3,949,771	-	3,949,771	3,710,909
Building related	6	1,103,171	-	1,103,171	1,059,185
Services	7	175,996	-	175,996	141,934
Administration	8	716,772	-	716,772	644,947
Investment	9	-	-	-	-
Other expenditure	10	<u>729,863</u>	<u>-</u>	<u>729,863</u>	<u>618,060</u>
		6,761,230	-	6,761,230	6,278,631
<b>Governance Costs</b>	11	123,676	-	123,676	99,441
<b>Total</b>	15	<u>6,884,906</u>	<u>-</u>	<u>6,884,906</u>	<u>6,378,072</u>
<b>Net income/(expenditure) &amp; Net Movement in Funds</b>		(97,479)	-	(97,479)	(119,573)
<b>Fund balances</b>					
at 1 April 2024		180,472	-	180,472	300,045
at 31 March 2025		<u>82,993</u>	<u>-</u>	<u>82,993</u>	<u>180,472</u>

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****SUMMARY INCOME AND EXPENDITURE ACCOUNT****CHARITY NUMBER: 1117186****FOR THE YEAR ENDED 31 MARCH 2025**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Gross Income of continuing operations	<b>6,787,427</b>	6,258,499
Total expenditure of continuing operations	<b><u>(6,884,906)</u></b>	<b><u>(6,378,072)</u></b>
Net income/(expenditure) for the financial period	<b><u>(97,479)</u></b>	<b><u>(119,573)</u></b>

(a) Detailed analyses of expenditure are provided in the Statement of Financial Activities.

(b) The Summary of Income and Expenditure Account is derived from the Statement of Financial Activities on page 9 which, together with the notes on pages 12 to 17, provides full information on the movements during the period on all the charity's funds.

**CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current or previous period.

**STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**

The company has no recognised gains or losses other than those dealt with in the Statement of Financial Activities for both the current and previous periods.

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****BALANCE SHEET****CHARITY NUMBER: 1117186****AS AT 31 MARCH 2025**

		2025	2024
	Notes	£	£
<b>Fixed Assets</b>	12	-	-
<b>Current Assets</b>			
Stock		26,335	29,963
Debtors and prepayments	13	430,982	111,232
Cash at bank and in hand		436,635	832,990
		<u>893,952</u>	<u>974,185</u>
<b>Current Liabilities</b>			
Creditors: Amounts falling due within one year	14	<u>810,959</u>	<u>793,713</u>
<b>Net Current Assets</b>		<u>82,993</u>	<u>180,472</u>
<b>Net Assets</b>		<u>82,993</u>	<u>180,472</u>
<b>Funds</b>			
Restricted funds	15	-	-
Unrestricted funds	15	<u>82,993</u>	<u>180,472</u>
		<u>82,993</u>	<u>180,472</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 March 2025.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial period in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 144 of the Charities Act 2011.

The financial statements were approved by the Board of Trustees on 14 November 2025 and were signed on its behalf by:

**David Singleton**

**Chair / Director**



**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****CHARITY NUMBER: 1117186****NOTES TO THE FINANCIAL STATEMENTS****FOR THE YEAR ENDED 31 MARCH 2025****1. ACCOUNTING POLICIES**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**1.1 Income**

Income is recorded when receivable whenever the amount is known, otherwise it is recorded on a cash received basis.

Grants receivable are credited to income for the period for which they are given. Grants received in respect of future periods are treated as deferred income in the Balance Sheet.

**1.2 Expenditure**

Expenditure is taken into account when it is incurred.

**1.3 Stock**

Stock is stated at the lower of cost and net realisable value.

**1.4 Leases**

Rental costs under operating leases are charged to the income and expenditure account in equal annual instalments over the period of the lease.

**1.5 Pensions**

The company participates in the Greater Manchester Superannuation Fund, a defined contribution scheme. The amounts paid and due are shown in note 17.

**1.6 Tangible Fixed Assets**

Depreciation is provided at the following rate in order to write off each asset over its useful economic life:

Plant and Machinery - 3 Years Straight Line

**2. GRANTS**

	2025 £	2024 £
Bolton Council	1,780,905	1,697,788
	<u>1,780,905</u>	<u>1,697,788</u>

**3. LEISURE CENTRES**

	2025 £	2024 £
Wetside	2,035,183	1,954,057
Dryside	269,345	227,428
Isospa	148,266	115,751
Isospa - membership	2,360,454	2,093,594
Food and beverages	114,943	76,879
Other income	76,375	77,598
Cash variances	1,956	15,404
	<u>5,006,522</u>	<u>4,560,711</u>

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****CHARITY NUMBER: 1117186****NOTES TO THE FINANCIAL STATEMENTS (Continued)****FOR THE YEAR ENDED 31 MARCH 2025**

<b>4. COST OF SALES</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Food and beverages	56,290	56,997
Other saleable items	29,367	46,599
	<u>85,657</u>	<u>103,596</u>

<b>5. STAFF RELATED</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Salaries and wages	3,337,866	3,101,943
Employers liability	455,108	428,010
Other staff costs	86,829	100,512
Agency/SE Staff	69,968	80,444
	<u>3,949,771</u>	<u>3,710,909</u>

During the period the average number of employees was 190 (2024: 181).

No employees had emoluments above £60,000.

The trustees did not receive any remuneration during the period. Moderate travelling expenses are paid where appropriate and when accompanied by appropriate supporting documentation.

<b>6. BUILDING RELATED</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Repairs and maintenance	364,116	349,538
Utilities	624,496	589,130
Cleaning	84,352	89,997
Other	30,207	30,520
	<u>1,103,171</u>	<u>1,059,185</u>

<b>7. SERVICES</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Marketing	118,087	61,903
Machine hire	5,985	2,210
Consumables	46,106	72,309
Other	5,818	5,512
	<u>175,996</u>	<u>141,934</u>

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****CHARITY NUMBER: 1117186****NOTES TO THE FINANCIAL STATEMENTS (Continued)****FOR THE YEAR ENDED 31 MARCH 2025**

<b>8. ADMINISTRATION</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Communications	8,198	4,857
Bank charges	22,021	19,792
Other	280,536	243,692
Unrecoverable VAT	406,017	376,606
	<u>716,772</u>	<u>644,947</u>
<b>9. INVESTMENT</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Other	-	-
	<u>-</u>	<u>-</u>
<b>10. OTHER EXPENDITURE</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Overhead recharges	413,866	399,103
Insurance	51,877	45,096
Management fee	264,120	173,861
	<u>729,863</u>	<u>618,060</u>
<b>11. GOVERNANCE COSTS</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Legal and professional	120,376	96,041
Auditors remuneration	3,300	3,400
	<u>123,676</u>	<u>99,441</u>



**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****NOTES TO THE FINANCIAL STATEMENTS (Continued)****CHARITY NUMBER: 1117186****FOR THE YEAR ENDED 31 MARCH 2025****12. TANGIBLE FIXED ASSETS**

	<b>Plant and machinery etc £</b>
<b>COST</b>	
At 1 April 2024	18,152
Additions	-
At 31 March 2025	<u>18,152</u>
<b>DEPRECIATION</b>	
At 1 April 2024	18,152
Charge for the period	-
At 31 March 2025	<u>18,152</u>
<b>NET BOOK VALUE</b>	
At 31 March 2025	<u>-</u>
At 31 March 2024	<u>-</u>

**13. DEBTORS**

	<b>2025 £</b>	<b>2024 £</b>
Trade debtors	132,111	49,484
Prepayments and accrued income	298,871	61,748
	<u>430,982</u>	<u>111,232</u>

**14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2025 £</b>	<b>2024 £</b>
Trade creditors	112,620	41,093
Taxation and social security	57,259	70,529
Accruals and deferred income	641,080	682,091
	<u>810,959</u>	<u>793,713</u>

**BOLTON COMMUNITY LEISURE LIMITED****COMPANY NUMBER: 4982682****CHARITY NUMBER: 1117186****NOTES TO THE FINANCIAL STATEMENTS (Continued)****FOR THE YEAR ENDED 31 MARCH 2025****15. FUNDS**

Restricted funds hold amounts received for specific activities and expenditure on those activities is set against those amounts.

Unrestricted funds comprise income received for general use of the Charity.

	Balance 01.04.24	Movement in funds		Balance 31.03.25
		Incoming Resources	Resources Expended	
	£	£	£	£
<b>Restricted Funds</b>	-	-	-	-
<b>Unrestricted Funds</b>	180,472	6,787,427	(6,884,906)	82,993
<b>Total funds</b>	<u>180,472</u>	<u>6,787,427</u>	<u>(6,884,906)</u>	<u>82,993</u>

The balance on these funds is represented by the assets and liabilities of the Charity and an analysis of these assets and liabilities between restricted and unrestricted funds is shown in note 16.

**16. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds £	Restricted Funds £	Total Funds £
<b>Fund balances at 31 March 2025 are represented by:</b>			
<i>Fixed assets:</i>	-	-	-
<i>Current assets:</i>			
Stock	26,335	-	26,335
Debtors and prepayments	430,982	-	430,982
Cash at bank	436,635	-	436,635
<i>Current liabilities:</i>	<u>(810,959)</u>	<u>-</u>	<u>(810,959)</u>
<b>Net assets</b>	<u>82,993</u>	<u>-</u>	<u>82,993</u>

**17. PENSION COSTS**

The company contribute at a rate of 18.7% of gross salaries to the Greater Manchester Superannuation Fund. Payments to the fund totalled £206,765 (2024: £198,976) and £nil was outstanding at the period end (2024: £nil).

**BOLTON COMMUNITY LEISURE LIMITED**

**COMPANY NUMBER: 4982682**

**CHARITY NUMBER: 1117186**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**FOR THE YEAR ENDED 31 MARCH 2025**

**18. COMPANY STATUS**

The company is limited by guarantee and thus has no share capital. Each of the members has undertaken to contribute the sum of £10 in the event of the company being unable to meet its liabilities. As at 31 March 2025 there are 6 members.

