

Charity registration number 1116444

Company registration number 05834929 (England and Wales)

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Pauline Geraghty MBE - Chair Rabiya Gangreker - Treasurer Margaret Cairns - Secretary Angela McDonagh-Kelly Sophia Isa Joan Whittaker Kristin Hodgkinson Jonathan Atkinson
Patrons	Pauline Quinn, OBE Graham Liver
Senior Management Team	Shigufta Khan, Chief Executive Officer Debbie Springham, Operational Manager
Charity number	1116444
Company number	05834929
Registered office	Unit 21, The Business Development Centre Eanam Wharf Blackburn Lancashire Lancashire BB1 5BL
Auditor	Azets Audit Services St. Crispin House St. Crispin Way Haslingden Rossendale Lancashire United Kingdom BB4 4PW
Bankers	National Westminster King William Street Blackburn Lancashire BB1 7DJ
Solicitors	Watson Ramsbottom Solicitors 25-29 Victoria Street Blackburn Lancashire BB1 6DN

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

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BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

The trustees present their report and financial statements for the year ended 31 March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

The Wish Centre

Welcome to our annual report for 2021-2022 which captures the work that has taken place throughout the year, identifying the things we want to celebrate and the challenges we have faced. It will also demonstrate the importance of confident governance, ensuring our organisation is fit for purpose in meeting the needs of all our beneficiaries across our community. For the purpose of the report our working name The Wish Centre will be used.

Like everyone we had to rise to the ongoing challenges of Covid-19 whilst ensuring the needs of service users were kept in focus in an ever-changing landscape of rules and regulations. For those experiencing domestic abuse home is often not the safe place it should be. This was compounded by lockdowns and enforced isolation making it incredibly difficult for our beneficiaries to deal with. The Wish Centre has been a safe haven for many in our community and we are proud of the help we have been able to give them.

Our strapline is We Listen – We Support – We Empower and we believe we have lived up to these values, focusing on the needs of those who put their faith in our services, improving wellbeing and life chances and enabling people to live life without abuse. One of the ongoing achievements of the Wish Centre is how we are able to give confidence to those who have faced great adversities, empowering them to make sustained and positive changes in their lives.

We know the importance of having a professional workforce and volunteer team who are able to bring to life our mission and values. It has therefore been important to understand the needs of our staff and volunteers throughout the year and identify ways to support them so they could continue their life changing work. Our staff and volunteers have shown tremendous resilience and flexibility as they embraced and embedded new ways of working but we have been mindful of the toll working through the pandemic has taken on staff well-being.

We are a different organisation than we were twelve months ago, having made some fundamental changes to the way we work with those seeking support. These changes have been made after listening to the views of beneficiaries and other stakeholders and being mindful of the ever-changing Covid environment. We also undertook a consultation with staff about their preferences of either a full return to office working or a blended work model. They were overwhelmingly in favour of a hybrid office/home model and a blend of face to face and online contact with service users. As a result of these changes, we have moved our office base to accommodate hybrid working. We have responded to the needs of beneficiaries and now offer online/remote opportunities, for example, to join our empowerment programmes and undertake safety planning. This does not negate the need for face-to-face contact and that continues to be offered to those who need it.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

What is clear to see is that our doors remained open again this year, not least at our refuges where women and children continued to find a safe space whilst being supported by highly skilled staff. Living in refuge is a necessity for the many families who come to join us, and it is crucial individuals feel it is their home for the time they spend with us. This is the environment staff members have created over the past year, even when people had to isolate because they contracted Covid.

Challenges have been thrown at us, but we can proudly say we have met those challenges and offered sanctuary and hope for the thousands of people who relied on the Wish Centre services.

When The Wish Centre was formed in 1988 (then Blackburn & Darwen District Women's Aid) our sole aim was to provide refuge accommodation for women and their children who were fleeing domestic abuse. We continue to maintain our refuge provision but added to that we have built up valuable community services that provide targeted support to those who are at high risk of domestic abuse whilst living in the community, perpetrators of domestic abuse who want to change their behaviours, children and young people who require interventions and all those individuals who want to be empowered to live their lives free from abuse.

We hope you enjoy reading about the year at The Wish Centre. The report is dedicated to the survivors we have had the privilege to meet and support, to our dedicated, resilient staff team and to our volunteers who give their time freely and with the upmost commitment.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Objectives and activities

Our charity's purpose is set out in the objects contained in the company's memorandum and articles of association. The trustees believe we continue to act within our defined objects as stated below.

1. Direct Services

- To further develop support services and ensure that service users/residents contribute to planning those services.
- To ensure that the support needs of Black, Asian and minority ethnic women and children are met.
- To ensure that women and children are provided with appropriate support throughout the re-settlement process and after leaving the refuge.

2. Services to Children.

- To ensure that children/young people who are resident in the Refuge have access to/are supported by relevant services which meet their social, emotional, developmental, and educational needs.
- To ensure children/young people accessing other support receive the appropriate responses from the Wish Centre and other organisations/services.

3. Inter-Agency Working.

- To raise the profile of the Wish Centre and awareness of the range of services we provide throughout Blackburn & Darwen district and Lancashire.
- To contribute to inter-agency working in Blackburn with Darwen and Lancashire, relating to domestic abuse.

4. Financial and Resource Management.

- To ensure the Wish Centre has sufficient funds to maintain core services in the short and long term.
- To ensure the refuge buildings, resources and working practices meet recognised standards for quality, security and health and safety.

5. Development of Organisation and Staff.

- To maintain an effective management and staffing structure.
- To ensure that staff and volunteers have the knowledge and skills to deliver services to required standards.
- Trustees ensure effective governance, set clear strategy, and monitor organisational effectiveness.
- To remain affiliated to Women's Aid England and utilise the help and support available to develop the organisation.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

What the Wish Centre offers

The Wish Centre formed in 1988 and has provided refuge provision in Blackburn and Darwen since 1991. We are commissioned by Blackburn with Darwen Unitary Authority to provide refuge and community-based services throughout the Borough. We are also commissioned by Lancashire County Council, The Office of the Police and Crime Commissioner for Lancashire and Blackpool Unitary Authority to provide services that span across the pan-Lancashire footprint.

Our ethos is to ensure we can work utilising a whole family approach, recognising the inter-related needs of all family members. For every person being abused there is someone who perpetrates abuse resulting in adults and children being harmed. We want to ensure that where appropriate we can work with all family members, including the person causing the abuse. We know this approach works. Our Make the Change© programme which has been running for over 10 years focuses on those demonstrating harmful, abusive behaviour. Other services are directed at victims and survivors of domestic abuse enabling them to be safe and empowered. Our staff and volunteers are skilled in supporting people with multiple issues that affect their lives and compound the abuse they are facing or have faced, for example substance misuse, debt, housing problems and mental illness. Our practice is trauma informed.

Our work with children and young people is a key provision we have built up over many years so we can offer positive therapeutic interventions that recognise children and young people as the hidden victims of abuse.

Safe accommodation - safe accommodation provided in Blackburn with Darwen consists of five individual houses with a staffed support block as well as 9 flats with a staffed flat. Emotional and practical support is provided to enable women to live a life free from abuse. Victim programmes and programmes for children are provided on site as well as counselling services. Resettlement support is provided to support residents to move on into their own accommodation.

IDVA / Advice service - support is offered to anyone who is impacted by domestic abuse, and we welcome self-referrals, agency referrals and referrals from the police. Risk assessments and safety planning are undertaken with victims who may have been impacted by physical, sexual, psychological, emotional, economic abuse including forced marriages, so called honour-based abuse or female genital mutilation. To best serve the communities we work in and ensure that we can meet the needs of our service users we employ specialist ethnic minorities IDVAs, a specialist stalking ISAC case worker and an IDVA focusing on older people's needs.

Sanctuary Scheme - as well as supporting victims to access alternative accommodation we also provide support to ensure that victims living in their own homes are safe. A range of safety measures are available, for example, personal alarms, window & door alarms, lock changes and CCTV that can be provided to individuals to make their homes safer.

Programmes for adults - we offer a range of interventions for victims including AIM - a therapeutic programme that educates victims on domestic abuse and the impact that it can have on them and the way they parent. In addition, we offer The Recovery Toolkit which is a programme that supports women to move on from an abusive relationship. The programme helps women to develop their own strengths, resources, and healthy coping strategies.

Programmes for perpetrators - The Wish Centre has been delivering interventions for perpetrators since 2011 in Blackburn with Darwen and this has been extended to cover Lancashire, including Blackpool. Group programmes and 1:1 interventions are being delivered across the geographical area. The Make the Change© programme has been developed over many years and the evidence shows the effectiveness in changing men's abusive behaviour. Gateway to Change© has been developed to precede our main programme and this raises awareness of domestic abuse. This helps some people who believe they do not require an intervention see how Make the Change© could be beneficial.

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Programmes for children & young people - a range of therapeutic programmes for children and young people are being delivered in our refuges and in the community. These include:

Young People's Recovery Toolkit which is a therapeutic programme for young people and is informed by Trauma Focused Cognitive Behaviour Therapy.

Expect Respect which is a programme aimed at empowering young women to expect respect in their relationships. Through a range of engaging activities and discussions, this programme aims to enable participants to learn about domestic abuse and identify healthy and unhealthy relationships.

Helping Hands addresses the challenging issues of personal space, awareness of acceptable and unacceptable behaviours, and safety planning. Three themes, called the Protective Behaviours, are reinforced throughout the programme

Parachute Programme is aimed at young people who have been identified as needing help in managing conflict in their relationships. Parachute is aimed at young people who may already have a history of resorting to violence to try and solve conflict. They may have a history of frequent conflict at home, in their relationships, or at school.

RYPP (Respect Young People's Programme) is a programme for families where children or young people aged between 10 and 16 are abusive or violent towards the people close to them, particularly their parents or carers. This abuse may be physical, verbal, financial, coercive, or emotional and may include behaviour like hitting, making threats or causing damage in the home. The parent or carer and the young person both complete the programme.

Counselling - we have developed a counselling service that proactively responds to individual needs, especially where people have long waits for other counselling provision. Counselling is provided by both paid staff and trainee counsellors and is available for all adult service users. We now have therapists who can offer Cognitive Behavioural Therapy (CBT). We also offer counselling for children and young people where appropriate.

Student placement - we provide placements for students undertaking social work degrees and counselling degrees. We also provide short term placements for police officers during their training year, medical students and mental health practitioners.

Support to colleagues from local agencies - alongside our direct support to people in the community we also act as a point of contact for professionals who require support whilst working with those affected by domestic abuse. Our well-respected staff team offer timely, well-researched advice and guidance to colleagues from the voluntary and statutory sectors. Many of our staff team also contribute to professional training locally, regionally and nationally. Many of our volunteers offer advice and guidance from the perspective of having lived experience.

Supporting strategic development - managers and staff members contribute to the strategic development of services, policy, guidance and legislation relating to violence against women and girls. Our Chief Executive sits on local and national forums ensuring positive responses to victims of domestic abuse, identifying ways to prevent abuse and developing partnerships across local agencies. She sits on the advisory panel for Children in Need. She also contributes to regional and national developments, for example, representing the VCF sector on the Safeguarding Adults Board and in the Primary Care Network meetings (PCNs) as well as representing the organisation at the Home Office.

Volunteers - as an organisation we are committed to enhancing the services we provide to the community by recruiting volunteers. We provide training and support for our volunteers and endeavour to offer them opportunities that will be fulfilling and enjoyable. Our volunteers get involved in many different aspects of our work.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Strategic report

In our 2020-21 annual report we identified the goals we wanted to achieve. It is our belief that we have achieved these goals, again whilst managing to navigate the difficulties still being caused by Covid-19.

1. Provide outstanding support and services to all those who come to us for help
2. Enhance and develop our services to meet the increasingly complex issues experienced by domestic abuse victims/survivors.
3. Manage our charity effectively and efficiently by investing in our people, our fundraising and our brand.
4. Continue to raise awareness of the domestic abuse agenda locally and nationally.

What has been interesting is the way that dealing with the national pandemic has influenced our development over the past year. Whilst we had to radically change the way we all worked in 2020-21 we recognised that some of the changes were advantageous and assisted our beneficiaries. Given this we did change the way we provided our services. We learned that using a hybrid working model was beneficial to both staff and service users and that it did not reduce the quality of our service delivery. In fact in some respects it enhanced our service offer, making some of our services more readily accessible to people, for example, 1:1 and group programmes on line. We are now embedding this way of working and it is proving positive. In principle the pandemic was the catalyst for innovation.

At the commencement of the 2021-2022 year the trustees and senior leaders reflected on the way we had managed through the past year and what the new year would hold. We were proud that we had continued to offer our invaluable services to people, proud of how staff members had responded to the challenges we faced and proud of the way the Wish Centre continued to flourish. We wanted this to continue and knew that this was a time of consolidation and re-energising. As we near the end of our 2019-2022 strategic plan we have taken the opportunity to review and redefine our goals and feel that we approach a new operational year stronger than ever.

As our CEO, Shigufta Khan, said "in the 2021 annual report, I highlighted how we had risen to the challenges that the pandemic had brought to our door. I was proud then of how the Wish Centre had risen to the challenge that was extraordinary and unprecedented. Our initial expectations were that the changes we made to work safely in the pandemic would be short-term, however over 800 days later we have fundamentally changed the way we work. The aftermath of the pandemic has seen an increase in social pressures. The cost of living increases have further compounded the crises that people in our communities face. If I was proud of the resilience staff, volunteers and trustees showed then I am even more proud of the organisation now when challenges we face don't have an end date"

In March 2022 we produced a report "The Wish Centre: Our Impact Report. Growth and Development 2011-2021. Creating the report offered an opportunity to take stock of how we developed over the past 10 years and more importantly reflect on how we achieved what we have. It illustrates how we can better serve our beneficiaries. It also acknowledges that learning and change should never be ignored as we strive to make services ever more pertinent to the needs of people in our communities.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Achievements and performance

High quality services

We believe we have been able to continue to provide outstanding support and services to all those who come to us for help. We have sustained funding and secured additional funding to keep our services running and provide new strands, for example, an IDVA to work with older people, extension of our perpetrator work into Blackpool and a CIDVA (children's IDVA) to work across schools.

We have collaborated with partners with the aim of improving domestic abuse services. As the commissioned service for Blackburn with Darwen local authority we have worked with others, health, children and adult social care, police and probation, to support the delivery of the new MARRAC (Multi Agency Risk Reduction Assessment Co-ordination) model. Co-working in this way ensures the best outcomes for those at high risk from domestic abuse. It fits in too with our philosophy of working with the whole family.

We have continued to work pro-actively with Lancashire Constabulary in the East of the County to deliver Operation Provide. This intervention supports victims following an incident of abuse. An IDVA, based in the safeguarding team contacts the victim following a police call out and attends with police colleagues to reduce risk.

Our Respect Young People's Programme has been extended as we received continued funding and has been very well received by families and partners. This is a Respect accredited programme delivered in partnership with family support workers in Blackburn with Darwen and with the family safeguarding teams across Lancashire. In Blackpool our young people's workers manage their cases alone.

The Make the Change© programme has continued to be delivered across the County after we received additional funding. The programme has had some redesign to improve content and make it more culturally focused. We have developed a short awareness raising programme Gateway to Change© that prepares participants for the main programme.

Responding to the needs of service users during the height of the pandemic but continuing as restrictions were lifted we moved many of our services online. We particularly used this approach with our victims programmes, AIM and Recovery Toolkit. This has been very successful and resulted in greater numbers of people accessing this service.

Consulting with service users has identified that the blended way of delivery works well for people. Flexibility means that people who cannot travel to meet a member of staff can be reached by telephone or online. We are better able to provide programmes in the evening as staff work flexibly. We have focused in the past on offering face to face groups but many of our service users have advised they felt more comfortable in 1:1 sessions especially when sharing very personal information. Some service users have accessed 1:1 provision and then when they felt more confident joined one of the groups.

Face to face delivery will always remain in place but technology means we can offer more options to people catering for their individual needs e.g. childcare and other caring commitments, people's employment circumstances and those with mobility issues. We are really pleased that we have made our services more accessible.

We have developed a great many resources focussing on safety which we shared online. By doing this we hoped that people in our communities and frontline practitioners would have access to safety planning advice. We know that these resources have been well used.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

The tasks that our volunteers were able to undertake through the pandemic were severely curtailed although our counsellors continued to meet clients needs. This past year has seen the re-establishment of volunteer recruitment and existing volunteers have recommenced their contact with service users. Volunteers work across all services and enhance the support we are able to give people and we are indebted to them for their time.

Our refuges remained open through the height of the pandemic and have continued to provide a safe space for women and children in very challenging times. We have highly experienced staff who have supported our residents throughout their stay and offered outreach support when they moved on. This support is vital to enable residents to recover from their trauma. When a woman or family come to live in refuge there is a plethora of support given, for example, arranging GPs, health care, education and finances. Therapeutic interventions for both women and children benefit their emotional well-being. Refuges offer a life line for so many people and we are proud of the amazing outcomes achieved by our residents, enabling them to move forward with their lives.

Over the year we, again, have been aware of the ever increasing complexities of the people we work with. Our staff have risen to the occasion and offered high quality support in sometimes exacting situations. We have developed positive interventions to manage the need and have been successful in providing effective outcomes and reached a diverse audience.

We were active in feeding in experiences and views to shape the Domestic Abuse Act 2021 which passed into law on the 29th April 2021. We were encouraged to see the changes the law will bring about, creating a statutory definition of domestic abuse to include emotional, controlling, coercive and economic abuse. It also recognises children as victims in their own right for the first time. The Domestic Abuse Commissioner was established in law and we are pleased to have already engaged with the Commissioner and her office. There are new protections in the family and civil courts for survivors, including a ban on abusers from cross-examining their victims. There is also a legal duty on local authorities to fund support for people in 'safe accommodation' and a guarantee that all survivors will be in priority need for housing and will keep a secure tenancy in social housing if they need to escape an abuser. The new Act has significant gaps, and not all women will be protected by the new law, for example, the government has failed to deliver equal protection and support for migrant women. We are concerned that the Act talks about local authorities funding 'accommodation based' services but does not use the word 'refuge'. We know that it is crucial that the guidance and regulations must make it clear that funding should be directed to specialist women's refuges like ours.

In recognition of the high quality service we provide and the outstanding contributions to improving the UK's health and wellbeing we were one of 10 charities that won the GSK Impact Award in partnership with The King's Fund. We received a £30,000 donation plus two places on a training and development programme and an invitation to join the GSK Impact Awards Development Network. Being involved with the network and development programme has had positive effects on our workforce and the delivery of our services.

Investing in our people

Staff and volunteers are our most important asset and given this we focus on ensuring we invest in their training, development and support. We have increased our staff numbers this year and our volunteer numbers are rising again. We have invested in a more robust leadership team and senior practitioners so that individual services are able to function well. We have learned from working through the pandemic and now offer a more flexible, blended working environment where possible. We consult with staff through staff surveys so that we can capture the feelings of employees and where appropriate make changes to their working conditions. One of our surveys gauged people's views about flexible working arrangements and as a result of this we made changes. Staff have told us this blended way of working supports their work experience and environment. We have been able to plan for a cost of living increase for 2022-2023 to support staff through economically difficult times. Our staff well-being programme enables individuals to access health and emotional support when required.

We have moved our office space to fit in with our hybrid working policy and the Wish Centre occupies a unit at the Business Development Centre at Eanam Wharf, Blackburn. Staff have welcomed the move and senior managers and trustees believe this office accommodation is safer and more welcoming for staff and visitors.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Our fundraising

The pandemic significantly affected our fundraising strategy but the past year has seen some growth and as ever we are indebted to some of our local partners, supporters and the general public. We have planned some targeted fundraising, for example, to replace some kitchens at our refuges and to support individual families when they have moved on from refuge. The kindness we see never ceases to amaze us and the difference this support makes to people's lives is remarkable. Our goal for the coming year is to increase corporate fundraising with the aim of not only raising monies to support our work but to raise the profile of domestic abuse in workplaces etc so that anyone affected by abusive situations have a place to go to seek support. We are excited to extend our reach in this way and make our services available to more people.

Our brand

At the height of the pandemic our social networking grew as we wanted to ensure we got clear messages out the public about domestic abuse and where they could go for support. This has continued during the past year and we are pleased to say our reach has significantly increased. Our PR, social media profile has changed out of all recognition over the past few years and has really taken off.

We welcomed a new member of staff to our media and communication team and she has been able to develop new and vibrant ways of increasing our profile so that we are able to improve the way we communicate with the general public, our supporters and stakeholders. As previously mentioned we have been making resources accessible on our website and through social media posts so people have had up to date and accurate information and activities etc to use so that an increasing number of people could benefit e.g. resources for schools to use in class.

Raising our brand profile fits in well with our goal of raising awareness of the domestic abuse agenda locally and nationally. Representatives of the Wish Centre are active in working groups, forums and the media so that we can keep the issues in the spotlight. As previously stated whilst we are encouraged by the Domestic Abuse Act 2021 we will continue to campaign for more clarity and to ensure all women are equally protected through law.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

The Wish Centre fit for purpose

We believe that the Wish Centre offers quality services to all those who need our support. Our individual service strands are all fit for purpose. We are accredited through Respect and Women's Aid and we have IIP, acknowledging the support we are able to give to staff. We have again been successful in retaining the Investing in Children Award, giving national recognition for the good practice and active inclusion of children and young people in our organisation and how dialogue with them influences change.

We have also had positive feedback from our partners and stakeholders endorsing the work we have carried out over the year. Most importantly the comments and compliments we have received from service users has shown the impact of our work and the differences it has made to people's lives.

All the feedback we receive in the year helps us to review our services. The trustees and senior managers have met to identify the progress we have made against our objectives and targets. Our final strategy review day to look back on 2021-2022 showed we had met our targets and have fulfilled our objectives. We have also stayed true to our mission and values.

We are emerging from the pandemic and the way we had to work through 2020-21 and seeing business return to some normality but it is a new normal and we feel this will strengthen the work we do and the support we are able to give.

The CEO, trustees and managers worked together to steer the organisation through the year and support staff along the way. Trustees have continued to meet bi-monthly to ensure we were complying with Covid-19 legislation, delivering services safely, maintaining financial controls and reviewing our sustainability. The CEO and chair of the Trustee Board have also continued to meet on a weekly basis to keep lines of communication open. This helps to ensure strategic and operational matters are aligned for the benefit of the organisation.

We have again been fortunate this year to welcome a new trustee designate who has a wealth of knowledge in business development which will enhance the working of the Board. We are also working with another person who is interested in becoming a trustee who has a long history of HR experience. In our yearly skills gap analysis we identified the need to have a trustee with such a background to complement the support we get from our paid consultants. We are looking forward to having another new trustee on board. We feel the Board is well tuned to supporting the development of the Wish Centre going forward.

We are in a firm financial position but are never complacent about our funding position. We have a Finance and Audit Committee which oversees our finances and reports to the Board. An objective of the Committee is to ensure our ongoing sustainability, identify any concerns and make plans to remedy them. Our processes are robust and guided by the Treasurer, Assistant Treasurer and Operational Finance Manager.

We are currently finalising our new strategic plan for 2022-2025 and have held some away days and consultations with relevant people to shape this. We remain confident our services support the local community and each strand is valuable and necessary so we want to maintain them over the next three years. We are very good at responding to need and past experience has shown us that we are innovative in seeking funding when we see the need.

We are well respected locally, regionally and nationally and as such when we identify need we are able to engage the relevant people to support our innovation.

We have sound operational processes in place overseen by the CEO and we have a well-functioning Board that oversees governance procedures. We regularly review our policies and procedures ensuring they are fit for purpose and meet our legislative duties and that services are provided in a safe, equitable and focused way.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

As the year ends..

We have had an exceptional year and are proud we have continued to support people affected by domestic abuse. Yes we have met challenges but we have managed to deal with these in a positive way and carried on delivering. It is clear that this has been possible by the tireless work of our staff and volunteers, trustees and partners. Our local communities too have continued to support our work by fundraising, donating money and goods, spreading the word as allies of the Wish Centre and helping to sustain the organisation in any way they can. Our thanks go out to them and our corporate partners who never give up supporting us. It is this kindness and compassion that underpins all we do.

The Trustees are confident that we end the financial year in a positive position. We have a team of staff and volunteers who can deliver the specialist, high quality provision the Wish Centre is well known for. We continue to strengthen our Trustee Board so it can continue to plan the strategic direction of the organisation and ensure staff and volunteers are supported to carry on their amazing work.

Each year we learn new things, develop new ways of supporting service users and carry on the campaign to challenge domestic abuse wherever we see it. We are energised to look ahead knowing we are in a financially secure position, wanting to maintain our excellent services but seeking opportunities to innovate, finding ways to overcome challenges by using our experiences and skills and working with stakeholders to ensure domestic abuse remains on the local and national agenda.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

How our activities deliver public benefit

The Wish Centre's work focuses on anyone who is affected by domestic abuse – those who suffer directly and indirectly. People who access our services are our beneficiaries, as are the communities we engage with and it is for them our organisation exists. We have included some words from service users to illustrate their experiences of Wish Centre services.

The services we provide have the aims of protecting people from harm and empowering them to live lives free from abuse but we also work with people who have perpetrated abuse so we can help to change their behaviours that are causing harm. We provide training to professionals and attempt through our social media channels to educate the general public about domestic abuse. We feel by increasing people's knowledge within agencies, other organisations and our community we can reduce violence against women and girls.

"I feel strong and empowered"

"I now understand that I was abused and in understanding that I feel I can now work towards moving on"

"I just wanted to say how wonderful the Wish Centre is and how brilliant the programmes are"

"Overall home life has massively improved"

We have a wonderful team of volunteers who all come from our local communities and complement the interventions staff members make. Our volunteers give their time freely to the Wish Centre and we know that many of our volunteers gain skills and experience with us and go on to attend higher education courses in associated subjects or secure employment in social care professions. We are also able to offer placements for students so they can learn first hand from working at the Wish Centre. Again most of our students come from the local community.

Our staff team get involved in training colleagues from other agencies and organisations to develop their skills and knowledge about domestic abuse. We offer bespoke training on request and have been involved in training, for example, dental nurses, police officers, social care staff and many other disciplines. We also support employers who wish to develop appropriate employee welfare support to their staff so that anyone experiencing domestic abuse can be confident they will get the correct response and care.

Our data for the past 12 months shows we have provided support to 3376 service users. This is an increase of 567 from the previous year. Of the people referred this year 450 were assessed as high risk at the point of referral meaning they were at the greatest risk of death or serious harm. Our IDVA service has supported 1934 people ensuring people had a safety plan and other services they required, for example, access to the Sanctuary scheme to keep them physically safe in their homes. 463 people were referred to MARAC. IDVAs also supported services users if they were involved with the legal and court systems. Supporting the health and wellbeing of services users by referring them for other, crucial services is a key part of a staff member's role. Over the past year we have successfully referred 81 people for additional mental health support, 69 people for drug and alcohol services and 492 people for benefits and housing advice and guidance.

"I feel happy that there was a service out there who really understood me and you showed me so much empathy throughout"

303 referrals were received for our victims programmes, AIM and Recovery Toolkit. These programmes focus on empowering participants to lead lives free from abuse and consultations with services users accessing these programmes have shown how valuable these are to people.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

We have provided programmes for children and young people within the community, in our refuges and in schools. We have a behaviour change programme for young people where adolescent to parent violence is taking place and a long standing programme, Parachute, which is also a behaviour change programme. 427 young people were referred for these interventions and 182 referrals were taken for our other children and young people's programmes.

"I'm starting to envisage a positive future for myself and for my daughter"

"I tried staying positive like you told me to and stayed in class all week and didn't walk out, so they treated me to a hot chocolate"

For 11 years we have worked with perpetrators of abuse with the aim of changing their abusive behaviour. This year we developed an additional programme, Gateway to Change© which is an awareness raising course that precedes Make the Change© and helps those men who are reticent to get involved in the full programme or need some basic understanding about their behaviour so they can acknowledge the need for change. Over the year we have received 254 referrals for these programmes.

"We are a family now and all because you helped me get this far"

"I'm leaving here a lot better man than when I first walked through the door"

We are very proud of our counselling service which was developed specifically to support people who had suffered domestic abuse. We became aware that there were lengthy waiting lists for counselling services and we heard from many women that it would be more advantageous to them if they could build a therapeutic relationship with counsellors who were skilled in dealing specifically with domestic abuse. 123 people have accessed counselling from the Wish Centre. This has grown as we were only able to offer counselling to 34 people last year.

"I feel ready for the next chapter, with renewed confidence and excitement"

"I was initially in a very dark place with everything that was going on around me and felt very low"

Specialist refuge accommodation is crucial for some women as they have no alternatives but to flee from their homes. Our refuges cater for single women and women with children and we have a refuge that can support larger families. Skilled staff ensure that women and children are safe but have access to all the other support they need whilst residing with us. Support is important whilst people live at refuge but it is equally important when they move on as this enables families to settle in their chosen community on leaving. Refuge provision is our longest standing service and we pride ourselves on the high quality support this has offered people throughout the years. This year we have had 153 requests for refuge and 39 women and 58 children came to live with us. We had families who stayed with us longer than usual because of continued Covid restrictions and the aftermath of the pandemic. Women have faced increased difficulty in finding move on accommodation because of housing shortages so we are seeing people stay with us longer which is positive in one way as women and children can continue to benefit from the valuable support we offer but it does mean we are not able to respond to all the referrals we receive.

"the family is now doing well; health issues are being managed...[our resident is] empowered as a survivor"

"I am stronger, wiser and more confident than I was even before my abusive relationship"

"I thank you from the bottom of my heart"

All strands of our service have seen an increase in demand over the year and we are pleased to have responded by being able to provide the appropriate interventions when needed.

"The Wish Centre is a very responsive organisation – its strengths match its growing remit and scale"

"The people at the Wish Centre from their trustees to their support workers, down to their volunteers are hell bent on restoring your dignity and they do it in the most respectful, seamless way"

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Equality and diversity

Equality, diversity and human rights are central to our core principles of empowerment and freedom from abuse. These principles are vital to the way we deliver services and support individuals. We aim to create an environment where everyone is treated fairly, justly, with respect and with recognition of an individual's unique characteristics and needs. This relates to access to services, employment, volunteering opportunities and our internal processes. Our Equality and Diversity Policy and Procedures are reviewed regularly to ensure they remain valid and fit-for-purpose. We are committed to creating a positive and safe environment for service users, staff, volunteers, trustees, partners and contractors.

Financial review

This has been a financially secure year enabling valuable services to be maintained. With the support of funders, we have also been able to develop the work we do and extend it to different areas across Lancashire. We want to stay true to our core mission of supporting people suffering or at risk of suffering domestic abuse however where we see opportunities to deliver better services we look at ways to do this. This innovation often relies on securing the finances to carry it through. We are grateful therefore for all the individuals, organisations, grant bodies and commissions that help us maintain services and build on them.

Our financial strategy is regularly reviewed, and the Finance and Audit Committee oversees our budget, financial development, contracting and risk. We have successfully secured diverse funding streams that spread the risk to the organisation. Local fundraising and corporate support have helped us to create this diversity. It is very pleasing to report that we end the year in a positive financial position.

As we develop our new three-year strategy we again want to ensure we maintain our services and continue to be a sustainable organisation. Our decision to move to new office premises was a response to the new way of working we embraced post pandemic, but it has also released funds to direct to frontline service delivery.

The financial statements for the year ended 31 March 2022 shows a net surplus in funds of £658,353 (31 March 2021 : £578,111). As outlined above the organisation is in a stable position and able to sustain the valuable work we deliver.

Reserves policy

The Trustees have reviewed the reserves of the Charity. This review encompassed the nature of the income and expenditure streams, the need to match variable income with fixed commitments and the nature of the reserves.

Reserves as at 31st March 2022 amount to:

Designated reserves £1,198,000

Unrestricted reserves £48,351

Restricted reserves £483,615

Total Funds £1,729,966

The current reserves policy is to hold a 6 month designated fund for the purpose of running and/or winding down costs. This would ensure we continue to meet our commitments to beneficiaries and also offer staff members more security. Our unrestricted reserves support the development of new initiatives as we identify new local needs. Continuing to develop our fundraising strategy will help us to maximise unrestricted reserves.

Going concern

The Trustees have a reasonable expectation that the organisation has adequate resources to continue operating for the foreseeable future. Given this, they continue to adopt the going concern basis in preparing the financial statements.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2022**

Principal funding sources

We are very grateful to the following funders and donors who enable us to deliver our vital services.

Blackburn with Darwen Borough Council, Lancashire County Council, Blackpool Council, The Office of the Police & Crime Commissioner for Lancashire, Ministry of Justice, National Lottery Community Fund, Awards for All, Children in Need, Ministry of Housing, Communities and Local Government, Henry Smith, Lloyds Bank Foundation, Garfield Weston, Pilgrim Trust, Charles Hayward Foundation.

We are also grateful to local groups, companies and individuals who have donated money, goods and services throughout the year.

Investment policy

The Trustees agree to keep a specific amount in reserves each year. The rest of the funds are utilised to provide services for our beneficiaries. The Articles of Association contains powers for the Trustees to invest funds however the Wish Centre is not investing any monies at present. We do gain interest on some of our money.

The Board will be seeking advice regarding responsible investment options for the charity in the near future.

Risk management

The Trustee Board is responsible for establishing and monitoring internal control systems within the Wish Centre. The Board and CEO regularly reviews the risks that could impact the organisation. Some of the significant risks include future pandemics, loss of sustainable funding; cost of living crisis and effects on staff welfare; competitive fundraising environment; shortage of qualified staff and risk to reputation.

The Trustees are satisfied that the process for reviewing risk is rigorous and timely. At the present time the risks identified have been ameliorated and as a consequence the trustees are confident the organisation offers a safe environment for service users and we are able to sustain our services for the foreseeable future. We believe our processes for ensuring health and safety and safeguarding are robust and there are no risks that have currently been identified. There are well developed reporting processes in place that means the CEO reports any concerns, exceptions, risks etc.

Members' liability

The Trustees and members of the charitable company guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Looking ahead

Our 2022-2025 strategic plan identifies our objectives for the next three years.

Our overarching aim is to stay true to our philosophy and be an organisation where we listen, we support and we empower. In doing this we want to :

- Achieve the best outcomes for people who come to the Wish Centre for support
- Support our staff and volunteers to provide outstanding support to those who use our services
- Listen and learn from all our stakeholders and ensure service users play a part in our design and development
- Collaborate with other in the Violence Against Women and Girls (VAWG) sector to empower women and girls and end violence of all kinds

Our strategic objectives fall under the following headings:

Provision of High Quality Services

- Maintain our core services ensuring they remain of a high standard and we constantly strive to be the best we can
- Recruit, train and support our staff and volunteers so they are able to deliver a premium service
- Maintain and develop new funding streams and local and corporate support to fund the work we want to deliver and increase our sustainability
- Increase our reach on social media platforms, in face-to-face dialogue, campaigning, information and education to increase understanding of what we do and the impacts of domestic abuse

Governance & Risk

- Ensure we have processes in place to fulfil the Wish Centre's governance and legal responsibilities
- Continually assess and review any risks the Wish Centre faces so we are able to respond swiftly to mitigate those risks
- Review and where necessary develop our corporate policies and procedures to ensure we are a continuously improving organisation

Respond to External Drivers

- Keep up to date with changing legislation, guidance etc so we can be leaders in our field, sharing expertise and knowledge
- Collaborate with partners to develop the best services for those affected by domestic abuse
- Champion the needs of our service users identifying the impact of poverty, mental health, environmental changes and other social and political influences

Equality & Diversity

- Ensure our services are inclusive, provided in an equitable way and free from bias and judgement
- Promote the development and advancement of underrepresented groups in the Wish Centre: service users; staff and volunteers
- Foster a culture in the Wish Centre that demonstrates a commitment to equality and diversity

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Environmental Impact, Climate Change, Sustainability

- Assess and continuously review the way we work so we can understand the impact we have on the environment and find solutions to promote a “greener” agenda and promote sustainability

We are well on our way to recovering from the disruptions caused by the pandemic. We have developed a new blended way of working that ensures both the continuation of services and staff welfare. We have a new office base which will complement our hybrid working model and is a safe and secure base for staff. The way we work with services users has changed because of our experiences and feedback from those receiving our services. It is more flexible and mindful of the changing needs of people as they too recover from the pandemic. We believe we can achieve our revised objectives over the next three years and ensure the delivery of high quality services.

A final word

This year has been one of re-emerging from the demands and restrictions of the pandemic. Having made changes to the way we work and deliver services we can see a clear way forward. We have a skilled and experienced workforce and dedicated volunteers who with renewed commitment and drive will ensure service users get the best provision possible. We reiterate how proud we are of everyone who has managed the stormy years with resilience, determination and integrity. The year ahead is secure yet exciting and as we welcome new staff and volunteers to the team, we are ready for the challenges ahead but with one focus to deliver the best services. This year has seen an increase in people needing our support and we will be there for all those who need it.

The Domestic Abuse Act 2021 gives an opportunity to provide better safeguards for victims of domestic abuse. We welcome the legislation with open arms appreciating that there is still more to be done to enable all victims to receive the equitable support they need. We will continue to campaign for this and the eradication of violence against women and girls. Too many women have been murdered at the hands of partners or ex-partners.

We end by thanking all those who have supported us, in many ways, throughout the year: supporters; funders; partners; colleagues and our local community. This support is vital to us and helps us to continue our life enhancing work.

A very special thank you must go to all our service users whose lived experiences, feedback and resilience spurs the team on, keeps us focused on what matters and amaze us every day.

Our vision is a world without domestic abuse

We Listen We Support We Empower

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Structure, governance and management

The Wish Centre is registered as a charitable company limited by guarantee and is constituted under a Memorandum and Articles of Association dated 26.09.2006. It is also a registered charity, number 1116444.

The principal object of the company is to assist in the relief of women, men and children who have suffered or are at risk of suffering domestic abuse, through the provision of support, advice and accommodation. The organisation's principal beneficiaries are women and children.

Our Memorandum and Articles of Association provide a framework for the Wish Centre to conduct organisational business. It structures the way the Trustee Board functions and sets out the rules we abide by. In 2022 the trustees reviewed, with the support of a legal advisor, our Articles and believed no changes were necessary. The trustees are committed to keeping these under review. Day to day running of the Wish Centre is delegated to the CEO, Shigufta Khan, who along with the leadership team determine the operational processes so that service users get the very best response they can when they seek support. We provide high quality, non-discriminatory, focused services that meet individual needs.

There are currently eight trustees, one trustee designate and one person going through an induction process to become a trustee. All trustees are also Directors of the Wish Centre given our limited company status. As previously stated, we undertook a skills audit and found a need to identify someone who could join the board with HR skills. Having succeeded in doing this we believe we have a diverse board. All trustees are fully committed to achieving the vision and mission of the organisation and work tirelessly to achieve this. Complementing the Board we have two Patrons, Pauline Quinn OBE, ex-Head of Midwifery for East Lancs Hospital Trust and Graham Liver, a radio and television presenter who is well known locally and regionally. We also have a number of co-opted members we can call upon for their specific skills.

The Trustee Board has continued to meet bi-monthly alternating between face to face and online meetings. A resolution at the Board was passed to enable this way of conducting meetings and it is proving a positive move enabling more accessibility. Additional meetings have been arranged when necessary e.g. Finance and Audit and Remuneration Committees.

Trustees work closely with the CEO and the wider management and staff team to provide a meaningful service for all those affected by domestic abuse. The CEO receives regular 1:1 support from the Chair of Trustees and they meet on a weekly basis for "catch up" sessions. Trustees are accessible to all staff via email and as we opened up the opportunities for face-to-face meetings, trustees attend whole team meetings and other events where they can meet staff. The CEO sends out a weekly communication to all staff and trustees to inform them of news from the Wish Centre, new developments, activities etc. This has been an excellent vehicle to improve communication across the organisation. This has become more crucial as we have new staff members who are home based or are working in a hybrid way.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2022**

Appointment or election, induction and training of trustees

The recruitment process for new trustees is well embedded in the organisation. An interview is undertaken, references requested, a disclosure and barring check carried out and any further checks required that determines suitability to hold office. An induction pack is given to new trustees that include roles and responsibilities of a trustee, information from the Charity Commission and information about the organisation. They also spend time with the CEO, Chair and staff to familiarise themselves with the Wish Centre activities. They can also undertake a volunteer training programme. Recruits are asked to attend three Board meetings, excluding any confidential sections, before being confirmed by existing members. At each AGM a third of Board members are required to retire. Those longest in office since election retire first and all are eligible for re-election. The three officer positions are re-elected each year. This is not determined in our Articles but we believe it ensures accountability and gives opportunities to others on the Board.

Trustees undertake a set of e-learning safeguarding training to equip them for their role. Each member of the Board is encouraged to undertake additional training so they can contribute fully to the Board. There is a training budget for the Board.

Organisational structure and decision making

Trustees are mindful of their strategic role within the organisation and that of the CEO who manages day to day operations. The CEO reports to the Board at each meeting and this includes a review of our financial position. Individual staff members feed into the CEO report and managers will attend some of the meetings to update directly. All staff members, volunteers and service users are welcome to attend meetings if they wish. A review has taken place of the wider membership and a refined process put in place to better serve members and encourage them to be involved in the life of the Wish Centre.

We hold our AGM each year in September and all those involved with the Wish Centre internally are invited along with other stakeholders. We were able to hold our 2021 AGM in person and we are pleased we can now get back to face to face meetings.

Where decisions have to be made in an emergency, outside of normal Board meetings Trustees have the authority to do so. Where possible there are always at least three Trustees who consult on the matter to be decided and this is then taken to the next Board meeting for ratification. If needed the Chair will make an executive decision and update the other trustees as soon as possible. These processes are regularly reviewed.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2022

The trustees, who are also the directors of Blackburn and Darwen District Without Abuse Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).


Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees on 8 September 2022.



Pauline Geraghty MBE, Chair



Rabiya Gangreker, Treasurer

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

Opinion

We have audited the financial statements of Blackburn and Darwen District Without Abuse Limited (the 'charity') for the year ended 31 March 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Jonathan Ward (Senior Statutory Auditor)
For and on behalf of Azets Audit Services

4 / 11 / 2022 .
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Chartered Accountants
Statutory Auditor



St. Crispin House
St. Crispin Way
Haslingden
Rossendale
Lancashire
United Kingdom
BB4 4PW

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
Income from:							
Donations and grants	3	575,478	925,434	1,500,912	622,467	596,706	1,219,173
Charitable activities	4	242,220	-	242,220	252,690	-	252,690
Investments	5	51	-	51	135	-	135
Total income		<u>817,749</u>	<u>925,434</u>	<u>1,743,183</u>	<u>875,292</u>	<u>596,706</u>	<u>1,471,998</u>
Expenditure on:							
Charitable activities	6	<u>316,254</u>	<u>768,576</u>	<u>1,084,830</u>	<u>467,863</u>	<u>426,024</u>	<u>893,887</u>
Net income for the year/ Net movement in funds		501,495	156,858	658,353	407,429	170,682	578,111
Fund balances at 1 April 2021		744,856	326,757	1,071,613	337,427	156,075	493,502
Fund balances at 31 March 2022		<u>1,246,351</u>	<u>483,615</u>	<u>1,729,966</u>	<u>744,856</u>	<u>326,757</u>	<u>1,071,613</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

BALANCE SHEET

AS AT 31 MARCH 2022

	Notes	2022 £	£	2021 £	£
Fixed assets					
Tangible assets	10		5,955		7,900
Current assets					
Debtors	11	104,494		30,585	
Cash at bank and in hand		1,675,863		1,083,215	
		<u>1,780,357</u>		<u>1,113,800</u>	
Creditors: amounts falling due within one year	12	(56,346)		(50,087)	
Net current assets			1,724,011		1,063,713
Total assets less current liabilities			<u>1,729,966</u>		<u>1,071,613</u>
Income funds					
Restricted funds	13		483,615		326,757
<u>Unrestricted funds</u>					
Designated funds	14	1,198,000		698,000	
General unrestricted funds		<u>48,351</u>		<u>46,856</u>	
			1,246,351		744,856
			<u>1,729,966</u>		<u>1,071,613</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2022, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 8 September 2022



Pauline Geraghty MBE, Chair

Company Registration No. 05834929

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	2022 £	£	2021 £	£
Cash flows from operating activities					
Cash generated from operations	18		596,641		595,063
Investing activities					
Purchase of tangible fixed assets		(4,044)		(7,514)	
Investment income received		51		135	
Net cash used in investing activities			(3,993)		(7,379)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			592,648		587,684
Cash and cash equivalents at beginning of year			1,083,215		495,531
Cash and cash equivalents at end of year			1,675,863		1,083,215

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

Charity information

Blackburn and Darwen District Without Abuse Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Unit 21 Business Development Centre Eanam Wharf, Eanam Old Road, Blackburn, Lancashire, BB1 5BL, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

In carrying out their duties in respect of going concern, The Trustees have carried out a review of the Charity's financial position and cash flow forecasts for a period of twelve months from the date of approval of these financial statements. The forecasts have been based on a comprehensive review of funding streams, expenditure and cash flows, taking into account specific sector. The forecasts indicate that the organisation has sufficient funds to meet its liabilities as they fall due for that period.

The Charity is reliant on income in the form of grant funding from the local authority and other bodies to sustain its operations. These forecasts assume that grant funding will be at a level sufficient to meet the organisation's liabilities as they fall due over the going concern assessment period.

The Charity continues to meet its financial obligations as they fall due. Accordingly, the Trustees have presented the financial statements on a going concern basis.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Charitable activities and Governance costs are costs incurred on the company's educational operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	33% straight line
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no critical accounting estimates and judgements.

3 Donations and grants

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2022 £	2022 £	2022 £	2021 £	2021 £	2021 £
Donations and gifts	30,201	-	30,201	35,806	-	35,806
Grants	545,277	925,434	1,470,711	586,661	596,706	1,183,367
	<u>575,478</u>	<u>925,434</u>	<u>1,500,912</u>	<u>622,467</u>	<u>596,706</u>	<u>1,219,173</u>

4 Charitable activities

	2022 £	2021 £
Housing benefit - Refuge 1	107,852	105,069
Housing benefit - Refuge 2	107,567	123,500
Rent received from tenants - Refuge 1	16,408	9,512
Rent received from tenants - Refuge 2	10,393	14,609
	<u>242,220</u>	<u>252,690</u>

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

5 Investments

	2022 £	2021 £
Interest received	51	135

6 Charitable activities

	2022 £	2021 £
Staff costs	795,776	634,702
Depreciation and impairment	5,988	7,328
Management fee	29,185	29,150
Motor expenses	16,156	3,517
Legal and professional fees	17,964	35,214
Bank charges	713	483
Establishment costs	132,520	113,602
Repairs and maintenance	22,045	10,254
Office expenses	39,650	40,059
Printing, postage and stationary	9,941	6,841
Subscriptions and donations	2,212	1,025
Sundry expenses	2,202	3,997
Cleaning	5,378	3,915
	1,079,730	890,087
Share of governance costs	5,100	3,800
	1,084,830	893,887
Analysis by fund		
Unrestricted funds	316,254	467,863
Restricted funds	768,576	426,024
	1,084,830	893,887

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

7	Net movement in funds	2022	2021
		£	£
	Net movement in funds is stated after charging/(crediting)		
	Fees payable to the company's auditor for the audit of the company's financial statements	5,000	5,000
	Depreciation of owned tangible fixed assets	5,988	3,160
		<u> </u>	<u> </u>

8 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

9 Employees

The average monthly number of employees during the year was:

	2022	2021
	Number	Number
	36	28
	<u> </u>	<u> </u>

Employment costs	2022	2021
	£	£
Wages and salaries	731,305	585,271
Social security costs	51,726	41,699
Other pension costs	12,745	7,732
	<u> </u>	<u> </u>
	795,776	634,702
	<u> </u>	<u> </u>

The trustees consider the key management personnel to be the CEO and the Operational manager. Total employee benefits including employers' pension contributions were £86,606 (2021: £78,953).

No employee received remuneration amounting to more than £60,000 in either year.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

10 Tangible fixed assets

	Fixtures and fittings £
Cost	
At 1 April 2021	142,082
Additions	4,044
	<hr/>
At 31 March 2022	146,126
	<hr/>
Depreciation and impairment	
At 1 April 2021	134,183
Depreciation charged in the year	5,988
	<hr/>
At 31 March 2022	140,171
	<hr/>
Carrying amount	
At 31 March 2022	5,955
	<hr/>
At 31 March 2021	7,900
	<hr/>

11 Debtors

	2022 £	2021 £
Amounts falling due within one year:		
Other debtors	98,403	23,604
Prepayments and accrued income	6,091	6,981
	<hr/>	<hr/>
	104,494	30,585
	<hr/>	<hr/>

12 Creditors: amounts falling due within one year

	2022 £	2021 £
Other taxation and social security	2,693	3,047
Trade creditors	5,117	8,290
Other creditors	34,238	26,620
Accruals and deferred income	14,298	12,130
	<hr/>	<hr/>
	56,346	50,087
	<hr/>	<hr/>

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

13 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

Balance at 1 April 2020 £	Movement in funds		Balance at 1 April 2021 £	Movement in funds		Balance at 31 March 2022 £
	Incoming resources £	Resources expended £		Incoming resources £	Resources expended £	
156,075	596,706	(426,024)	326,757	925,434	(768,576)	483,615

The restricted fund relates to grants received in relation to employment costs.

14 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

Balance at 1 April 2020 £	Transfers £	Balance at 1 April 2021 £	Transfers £	Balance at 31 March 2022 £
290,000	408,000	698,000	500,000	1,198,000
290,000	408,000	698,000	500,000	1,198,000

Designated funds relate to a transfer of funds by the trustees to cover up to 6 months of the charity running costs. The Board has agreed to increase the monies in the contingency fund as the likelihood of a significant drop in funding is possible in the current financial climate. In light of the worsening cost of living crisis and rising rate of inflation, the Board has decided to create a hardship fund for service users and staff to support their wellbeing in these worrying times.

BLACKBURN AND DARWEN DISTRICT WITHOUT ABUSE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

15 Analysis of net assets between funds

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
Fund balances at 31 March 2022 are represented by:						
Tangible assets	5,955	-	5,955	7,900	-	7,900
Current assets/ (liabilities)	1,240,396	483,615	1,724,011	736,956	326,757	1,063,713
	<u>1,246,351</u>	<u>483,615</u>	<u>1,729,966</u>	<u>744,856</u>	<u>326,757</u>	<u>1,071,613</u>

16 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year	1,004	2,006
Between two and five years	-	1,004
	<u>1,004</u>	<u>3,010</u>

17 Related party transactions

There were no disclosable related party transactions during the year (2021 - none).

18 Cash generated from operations

	2022 £	2021 £
Surplus for the year	658,353	578,111
Adjustments for:		
Investment income recognised in statement of financial activities	(51)	(135)
Rounding	1	-
Depreciation and impairment of tangible fixed assets	5,988	7,328
Movements in working capital:		
(Increase)/decrease in debtors	(73,909)	5,538
Increase in creditors	6,259	4,221
Cash generated from operations	<u>596,641</u>	<u>595,063</u>