

# nuevas esperanzas



*Annual Report 2021*



# Nuevas Esperanzas UK – Annual Report 2021

*The Trustees present their annual report and accounts for the year ended 30<sup>th</sup> June 2021.*

## Mission, Vision and Values

Nuevas Esperanzas UK is governed by a Trust deed which gives the trustees the power to apply the funds for the relief of poverty in Nicaragua.

*“Our vision is a just and free society in which we are all able to fulfil our God-given potential, looking to the interests of others as well as ourselves.”*

*“Our mission is to provide practical and technical assistance to communities in Nicaragua as they seek to establish sustainable livelihoods which lift them out of poverty and to encourage transformational development, both material and spiritual, at all levels of society.”*

Nuevas Esperanzas supports this mission through its team of local staff by facilitating projects in a wide range of sectors including water and sanitation, agriculture, environmental management and education. Nuevas Esperanzas also encourages churches, both Catholic and protestant, to work together to serve the poor of their communities. Lasting outcomes can only be achieved when we commit to work together, look to the interests of others and invest in the future of our own communities. Nuevas Esperanzas facilitates this process by seeking to model this approach. Values, not just activities, are necessary if transformational development of poor communities is to become a reality. Nuevas Esperanzas challenges the prevailing attitudes of the local culture where they hinder development, promoting the following alternative values which encourage the development of a just and free society:

### Commitment and Vision

We recognise that transformational development is a process which requires a long-term commitment and not a quick fix solution. We aim to promote and model a vision for the future and a commitment to see through our work to its conclusion.

### Honesty and Transparency

We aim to be honest and consistent in what we say, in the way we manage our finances and in our relationships with beneficiaries, donors and the government. We strive to be transparent in our accounting and reporting, and to acknowledge our failures when things go wrong.

### Professionalism and Innovation

We seek to encourage and develop professional skills within our team and in the communities in which we work. We encourage innovation and aim to apply appropriate technologies in our projects, developing new solutions to old problems where necessary.

### Ecumenism and Inclusiveness

As followers of Jesus, we believe in the power of the gospel to transform society. We are passionately ecumenical, appreciating the diversity of spiritualities represented in different denominations, both Catholic and Protestant, and strive to be inclusive, working without prejudice with people of all faiths and none.

### Empowerment and Stewardship

We seek to empower our staff and the people with whom we work, giving a voice to the poor and ensuring that decisions are made at the appropriate levels. We promote ownership and responsibility through the application of participatory techniques which encourage communities to find their own solutions to the challenges they face.

## Objectives, activities and achievements in 2020/21

### Long-term development programmes

*Last year, Nuevas Esperanzas planned to continue to offer support to the hillside communities which are part of the Mountain Rain programme and communities affected by arsenic-contaminated water supplies which are part of the Arsenic Alleviation programme.*

### Situation in Nicaragua

While the situation in Nicaragua which began when a socio-political crisis erupted in April 2018, remains unresolved, Nuevas Esperanzas has been able to continue working throughout this year without being directly hindered or affected by the crisis. The ongoing global pandemic continued to have an impact on the work. Project work continued with careful attention to the implementation of all necessary health and safety measures for both the Nuevas Esperanzas team and the beneficiary communities.

### Mountain Rain

#### *Access to water*

In November, Nicaragua suffered the impact of hurricanes Eta and Iota crossing the country within a period of just two weeks. Iota cut off the water supply to many families when falling trees damaged the pipeline that carries water to the hillside community of El Caracol and the arsenic affected communities of Unión España and Nuevo Amanecer. The Nuevas Esperanzas team worked with members of the communities to repair the broken pipes and one of the suspension bridges, restoring the water supply as quickly as possible.







### **Family farms**

This year Nuevas Esperanzas' agroecology programme has continued to support the farmers in the hillside communities. Work has continued with the family farms and small family group farms with growing interest and commitment from the farmers.

Throughout the year, technical support and ongoing monitoring visits were provided for the 40 farmers in the communities of Agua Fría, El Caracol and El Ojochal. When in person visits were restricted due to the pandemic, Nuevas Esperanzas' agroecology team kept in touch by telephone, offering advice as required. The correct and timely application of fertilisers ensured a successful dragon fruit harvest for the farmers this year. Support was given in finding markets for the produce and transporting the crops down the hillside for sale in nearby towns.

Additional plants were purchased on a return visit to Temoa, an area where dragon fruit are successfully cultivated and marketed. Advice on finding markets was given, and the Telica farmers are considering the option of expanding the area used for dragon fruit in order to increase the crop and options for marketing the harvest. Special crates were purchased in order to transport the fruit to market without it being damaged.





Seeds were again provided to the families for them to grow tomato and pepper plants for both their own consumption and to sell as an extra source of income. These family gardens produce crops during the rainy season.

### ***Beekeeping***

Nuevas Esperanzas has continued to work alongside the beekeepers in the hillside communities. Beekeeping remains a popular and successful activity for many families and is a significant part of the agroecology programme, promoting environmentally friendly practices and providing additional sources of income. By the end of the period there were ten apiaries across the four communities with a total of 38 beekeepers; 1,144 kg of honey were produced during the year. In December 2020, six hives were provided to three pairs of beekeepers in the community of Agua Fría. The new beekeepers worked hard to make a success of their hives, capturing three wild swarms to increase the number of hives. They harvested a total of 106 kg and used their profit to reinvest in wax sheets to divide the hives.



Support continues to be given to the more established groups as required, and sugar and wax sheets were provided during the rainy season when the bees require food. Following the loss of the harvest due to the hurricanes, the beekeepers were able to sell their honey providing a viable alternative source of income. One of the beekeepers in Agua Fría has continued to buy the honey from others to take to sell in the surrounding communities. It should also be noted that one of the beekeeping families was able to survive almost entirely from income from their beehives after losing their crops due to the hurricanes. There are over 50 families from the communities of Agua Fría, El Caracol and El Ojochal who are active participants in the agroecology programme.

### ***Emergency support***

As the Coronavirus pandemic continued, visits to the communities were kept to the bare minimum in the early part of the year. When in person project work began again, strict hygiene measures including the use of masks and hand sanitising gel were observed by the Nuevas Esperanzas team.



In November, Nicaragua was affected by two category five hurricanes. While the centres did not cross the department of León, the strong winds caused significant damage and the almost total loss of the corn and bean harvests for the families in the hillside communities. Funds were raised to provide emergency support in the form of basic food packages to help the families survive the dry summer months before the next harvest.



## **Arsenic Alleviation programme**

*In 2007, arsenic was first identified in boreholes in the communities of Unión España and Nuevo Amanecer in the north of the Municipality of Telica, Department of León. In 2010, while looking for a site to drill a new borehole to supply these communities, Nuevas Esperanzas discovered numerous boreholes and hand-dug wells with arsenic concentrations of 50-900 µg/l, significantly in excess of the WHO limit of 10 µg/l. Work has continued on projects to address the problem of arsenic contamination in the area.*

## **San Pedro Nuevo water supply**

Work has continued this year to support the water committee in San Pedro Nuevo following the successful installation of the water system, completed last year. New members were elected to the committee and the first report was presented to the community at the start of the year. Training and support were offered to ensure the successful management of the financial and technical running of the system.

Problems with loss of water were investigated and illegal connections were detected. In order to ensure no water was lost, leaks were repaired, valves replaced where necessary, and a padlock fitted to prevent illegal access to the storage tank. Tests were undertaken to monitor use of electricity and water supply to different areas of the community. The water committee presented their second report to the community in May this year at a general assembly.





Meetings were held with representatives of Living Water, an international NGO also working in the area. They had been contacted by the community of Nuevo Amanecer with regard to taking a connection from the San Pedro Nuevo water system to supply their community. A joint meeting with the water committees of San Pedro Nuevo, Unión España and Nuevo Amanecer was held at which the Nuevas Esperanzas team and Living Water engineer agreed to assess the feasibility of adding additional connections to the water system. A site visit was made, and the engineer's report is expected at the start of the next reporting period.





Nuevas Esperanzas participated in a Water Forum organised by the local Mayor's office. This was attended by representatives of the local authority and NGOs working on water projects in the area. Unfortunately plans to establish regular meetings of the group were not continued after the three meetings held towards the end of 2020.

## Organisation development and training

*Last year, Nuevas Esperanzas aimed to empower its staff through training and professional development.*

In January 2021 a new part-time position was offered to William Reyes who has been working as a volunteer since June 2019. William studied Social Communications and will work with other members of the team on producing publicity material including photos and videos, increasing Nuevas Esperanzas' social media presence and developing a monthly communications calendar.

## Fundraising

*Last year, Nuevas Esperanzas aimed to extend and diversify its funding including developing income generating activities.*

While the long-term goal of extending and diversify funding sources remains, the focus on maintaining regular donor support continued. Targeted fundraising campaigns for immediate project needs resulting from the impact of the global pandemic and two category five hurricanes were held.

In celebration of Nuevas Esperanzas 15<sup>th</sup> birthday on 1<sup>st</sup> November, an anniversary campaign was held in which members of the Nuevas Esperanzas family in Nicaragua, the UK and the USA participated in a variety of fundraising events. These included running 15 km in Nicaragua and 15 miles in the USA, climbing stairs to the height of the Telica Volcano, and a vertical climb of 15 vertical kilometres on a bike. The campaign was the most successful ever raising a total of £16,912 and providing a much-needed boost to the organisation's reserves. This includes donations of £10,732 from Nuevas Esperanzas US.

During the year a total of £3,450 was received from the Oxford León Association and Trust towards emergency work in response to both the pandemic and the impact of the two hurricanes.

Work continued to be managed in line with the budgets and the reduced project scope previously established to lower costs and ensure the financial sustainability of the organisation. Following the success of the fundraising campaign in the first part of the year, the scope of the work was extended.

## Future objectives

Nuevas Esperanzas' long term strategic objectives are the following:

- Develop existing long-term development programmes in marginalised and vulnerable communities in the Department of León. In this work Nuevas Esperanzas has three levels of engagement:
  - Building rural infrastructure. From experience it has been found that limited physical access to remote communities, or lack of basic services such as water, significantly reduce the capacity of marginalised communities to engage in development.
  - Diversifying rural livelihoods. Lack of knowledge or capital restricts the capacity of farmers to grow and diversify their livelihoods, often resulting in environmental harm and increased vulnerability of communities to disasters.
  - Promoting social justice. Improvements to infrastructure and increased capacity of farmers will not result in transformation of marginalised communities unless unjust social structures are confronted and communities commit to work together for the common good.



- Provide consultancy services and training to other development agencies including other NGOs, Nicaraguan government institutions and researchers in areas where Nuevas Esperanzas has relevant expertise and experience, including water feasibility studies, public health investigations, participatory methods and monitoring and evaluation of the impact of development interventions.
- Respond to emergency situations in any part of Nicaragua as required, providing solutions to meet water and sanitation needs.
- Promote ecumenical cooperation in development.

To support these objectives, Nuevas Esperanzas continues to seek to:

- Deepen its relationship with beneficiary communities and other stakeholders.
- Establish relationships with other organisations to share its experience and particular areas of expertise.
- Extend and diversify its funding, developing income generating activities including consultancy services and small business ventures.
- Engage its supporters and donors more fully in the challenges of rural development, especially with regards to the social dimensions.
- Empower its staff through training and professional development.
- Model the values which it promotes.

## Financial review

### *Income and Expenses*

The 2020/21 period was marked by the success of the 15th anniversary campaign, which facilitated more project work for more beneficiary families and more financial stability.

Total income remained the same (£64k), but unrestricted income increased by 26% (from £48.8k to £61.4k).

Committed giving remained the same (£35.7k) and unrestricted income from appeals and one-off donations increased by 22% (from £9.5k to £11.6k). Restricted income decreased by 83% (from £15.2k to £2.6k).

Expenditure dropped by 8% (from £65.5k to £60.4k). Charitable activities accounted for 84% of total expenses (£50.5k) and fundraising represented 16% of the total expenditure (£9.9k).

### *Reserves*

Reserves allow for stability and for the charity to smooth out any short-term drops in income or peaks in expenditure, as well as ensuring that at any moment in time, the charity is able to meet all its obligations. During the 2020/21 period, even with the ongoing financial challenges and the impact of the pandemic, reserves increased by 308% (from £1.7k to £5.3k), mainly due to the success of the anniversary campaign.

## Structure, governance and management

Nuevas Esperanzas UK was formed by a Declaration of Trust signed on 11<sup>th</sup> August 2006. Charitable status was granted on 12<sup>th</sup> September 2006. The organisation is governed by the Trust deed which gives the trustees the power to apply the funds for the relief of poverty in Nicaragua. Nuevas Esperanzas UK was registered as an international non-governmental organisation in Nicaragua on 27<sup>th</sup> October 2006 (*Número Perpetuo 3537*) and has a cooperation agreement with Government of Nicaragua, signed on 27<sup>th</sup> November 2006.

As of 30th June 2021, the Board of Trustees was made up of Stephen Webb (Chair), Peter Dockree, Liz Buchanan, Simon Pitkin and Larry Boyd. There were no new trustee appointments or resignations during the period.

The Trust deed states that there must be a minimum of three trustees. There are no fixed terms for trustees to serve and new trustees are appointed by a resolution at a special meeting, having regard to the skills, knowledge and experience needed for the effective administration of the charity. New trustees are given a copy of the Trust deed and any subsequent amendments, and a copy of the charity's latest report and statement of accounts. They have no beneficial interest in the organisation other than as trustees, and have absolute discretion with regards to investment decisions. No trustee received remuneration during the period for services to the Trust.



The trustees take responsibility for the overall governance of the charity, making or ratifying strategic and policy decisions. The charity's Director oversees the day-to-day operation of the charity.

The Nicaraguan operations of Nuevas Esperanzas UK must comply with Nicaraguan legal requirements including retention of taxes, payment of social security and compliance with specific regulations applied to non-governmental organisations.

Possible risks to the charity are identified and investigated, and measures put in place to manage risks as appropriate. The risk of ongoing uncertainty since the socio-political crisis which began in April 2018 continues and the safety risks both for the staff and beneficiaries due to the pandemic are significant. These situations are monitored continually to ensure safety of the team and community members.

## **Statement of trustees' responsibilities**

Charity law requires the trustees to prepare financial statements for each financial period which give a true and fair view of the charity's financial activities during the period and of its financial position at the end of the period. In preparing financial statements giving a true and fair view, the trustees should follow best practice and:

- select suitable accounting policies and apply them consistently.
- make judgements and estimates that are reasonable and prudent.
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on a going concern basis unless it is inappropriate to assume that the Trust will continue in operation.

The trustees are responsible for maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on 29<sup>th</sup> April 2022 and signed on its behalf.



Stephen Webb, Chair



## Independent Examiner's Report

### *Respective responsibilities of trustees and examiner*

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention

### *Basis of independent examiner's statement*

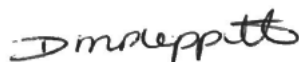
My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

### *Independent examiner's statement*

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Signed:

Mrs Donna Leppitt  
Independent Examiners Limited  
Unit 2  
The Broadbridge Business Centre  
Delling Lane  
Bosham  
PO18 8NF

Date: 29th April 2022



## Statement of financial activities for the year ended 30th June 2021

	Notes	Unrestricted Funds £	Restricted Funds £	2021 £	2020 £
<b>Income from:</b>					
Donations and legacies	2	61,422	2,600	64,022	64,009
Investment income		18	-	18	11
Miscellaneous income		-	-	-	-
<b>Total income</b>		<b>61,440</b>	<b>2,600</b>	<b>64,040</b>	<b>64,020</b>
<b>Expenditure on:</b>					
Costs of raising funds	3	9,930	-	9,930	10,316
Charitable activities	3	47,881	2,600	50,481	55,204
<b>TOTAL RESOURCES EXPENDED</b>		<b>57,811</b>	<b>2,600</b>	<b>60,411</b>	<b>65,520</b>
<b>Net income/(expenditure)</b>		<b>3,629</b>	<b>-</b>	<b>3,629</b>	<b>(1,500)</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward		1,510	-	1,510	3,010
Opening balance adjustment	14	232	-	232	232
<b>Total funds carried forward</b>		<b>5,371</b>	<b>-</b>	<b>5,371</b>	<b>1,742</b>

The notes on pages 14 to 20 form part of these accounts.



## Balance sheet as at 30th June 2021

	Notes		2021		2020
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible assets	7		2,736		4,946
<b>CURRENT ASSETS</b>					
Debtors	8	5,956		6,767	
Cash at bank and in hand	9	6,466		3,013	
		<u>12,422</u>		<u>9,780</u>	
<b>CREDITORS</b>					
Amounts due within one year	10	<u>(9,787)</u>		<u>(12,984)</u>	
<b>NET CURRENT ASSETS</b>			2,635		(3,204)
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>5,371</b>		<b>1,742</b>
<b>INCOME FUNDS</b>					
<i>Unrestricted funds</i>					
General funds		2,635		(3,204)	
Designated funds		<u>2,736</u>		<u>4,946</u>	
			5,371		1,742
<i>Restricted funds</i>			-		-
<b>TOTAL FUNDS</b>	13		<b>5,371</b>		<b>1,742</b>

These accounts were approved by the Board of Trustees on 29<sup>th</sup> April 2022 and were signed on its behalf by:

Stephen Webb, Chair

The notes on pages 14 to 20 form part of these accounts.

# Notes to the Accounts

## 1. Accounting policies

### 1.1 Basis of preparation of the accounts

The accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these accounts. The accounts have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) (Charities SORP FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011. The charity constitutes a public benefit entity as defined by FRS 102. The accounts are presented in sterling and are rounded to the nearest pound.

The particular accounting policies adopted are set out below:

### 1.2 Critical accounting estimates and areas of judgement

Preparation of the accounts requires the trustees [and management] to make significant judgements and estimates. The items in the accounts where these judgements and estimates have been made include estimating the useful economic life of tangible fixed assets

### 1.3 Assessment of going concern

The trustees have assessed whether the use of the going concern assumption is appropriate in preparing these accounts. The trustees have made this assessment in respect to a period of one year from the date of approval of these accounts. The trustees of the charity have concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees are of the opinion that the charity will have sufficient resources to meet its liabilities as they fall due.

### 1.4 Foreign currencies

Transactions in foreign currencies are recognised at the rate of exchange at the date of transaction. Monetary assets and liabilities are translated into sterling at the exchange rate on the balance sheet date. All exchange differences are recognised through the Statement of Financial Activities.

### 1.5 Income

Donations are included in full in the statement of financial activities in the period in which the charity has entitlement to the income and the amount of income can be measured reliably and it is probable the income will be received. Grants are recognised in full in the statement of financial activities in the year in which they are receivable, and conditions for receipt have been met. Income is deferred only when the charity has to fulfil certain conditions before becoming entitled to it or where the donor or funder has specified that the income is to be expended in a future accounting period.

### 1.6 Expenditure

Expenditures are included in the statement of financial activities on an accruals basis, inclusive of any VAT which cannot be recovered. The cost of generating funds includes the direct costs associated with generating voluntary income. The cost of charitable activities comprises expenditures related to the costs of projects in Nicaragua. Such costs are recognised when an invoice is received or when a payment is made, whichever is sooner. Also included are the salaries and insurance costs of staff working on overseas projects. Governance costs include accountancy fees and a proportion of salary costs. Costs are recognised when an invoice is received or when a payment is made, whichever is sooner. The methods and principles for the allocation and apportionment of all costs between the different activity categories of resources set out above are:

- All directly attributable costs are allocated straight to a charitable activity or fundraising activity.
- Staffing costs are allocated based on time spent working in each respective area according to weekly timesheets.
- Vehicle costs are allocated based on vehicle usage for each respective area according to vehicle mileage sheets.
- Support costs of the charity relate to the central costs of supporting the charitable activities of the organisation and comprise the salary costs for activities such as bookkeeping and general administration (according to timesheets) and office rent, utilities and other related costs.



### 1.7 Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised. Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives.

- Vehicles - 12.5% straight line
- Technical equipment - 20% straight line
- Computer equipment - 50% straight line

### 1.8 Debtors

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of expected future cash receipts where such discounting is material.

### 1.9 Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months but less than one year have been disclosed as short term deposits. Cash placed on deposit for more than one year is disclosed as a fixed asset investment.

### 1.10 Creditors and provisions

Creditors and provisions are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. For the Nicaraguan staff, the 13<sup>th</sup> month bonus is only paid every December or when the contract is terminated. The rest of the liabilities are paid only when the contract is completed or terminated. Creditors and provisions are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of expected future cash payments where such discounting is material.

### 1.11 Fund accounting

Restricted funds are to be used for specified purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund, together with a fair allocation of management and support costs. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose are available as general funds. Designated funds comprise monies set aside out of unrestricted funds for specific future purposes or projects.

## 2. Donations and legacies

	Restricted	Unrestricted	2021	2020
	£	£	£	£
<b>Donations</b>				
Committed giving		35,761	35,761	35,510
Appeals and donations		11,619	11,619	9,530
<b>Grants</b>				
Trusts and foundations		3,309	3,309	2,024
Other NGOs		10,733	10,733	1,341
Churches		-	-	400
<b>"Mountain Rain" programme</b>				
Trusts and foundations	-		-	2,515
Other NGOs	-		-	1,995
Individuals	-		-	604
<b>Arsenic Alleviation programme</b>				
Trusts and foundations	2,600		2,600	6,025
Other NGOs	-		-	3,778
Community water committees	-		-	287
	<b>2,600</b>	<b>61,422</b>	<b>64,022</b>	<b>64,009</b>

Five trustees donated a total of £6,126 (£4,901 + £1,225 Gift Aid) to the charity during the year.

The following funders over £5,000 are included in restricted and unrestricted income:

	Restricted £	Unrestricted £	2021 £	2020 £
Nuevas Esperanzas US		10,733	10,733	2,731
Caroline Longley		7,500	7,500	7,500
Oxford Leon Association and Trust	2,600	850	3,450	6,629
	<b>2,600</b>	<b>19,083</b>	<b>21,683</b>	<b>16,860</b>

### 3. Expenditure

	Direct costs £	Governance costs £	Support costs £	2021 total £	2020 total £
<b>Costs of raising funds</b>	4,104	606	5,220	9,930	10,316
<b>Charitable activities</b>					
"Mountain Rain" programme	16,573	1,601	16,362	34,536	27,702
Arsenic Alleviation programme	5,980	915	9,050	15,945	26,549
Support for other NGOs	-	-	-	-	953
	<b>26,657</b>	<b>3,122</b>	<b>30,632</b>	<b>60,411</b>	<b>65,520</b>

Direct costs of generating funds are made up as follows:

	2021 £	2020 £
Staff costs	3,495	2,832
Publicity costs	-	276
Other costs	609	730
Travelling costs	-	35
	<b>4,104</b>	<b>3,873</b>

Direct costs of charitable activities are made up as follows:

	2021 £	2020 £
Staff costs	9,963	7,378
Direct project costs	7,149	17,990
Travelling costs	5,441	5,597
	<b>22,553</b>	<b>30,965</b>

Governance costs and their basis of allocation to activities are as follows:

	basis of allocation	2021 £	2020 £
Staff costs	Staff time	1,862	1,838
Independent Accountant's fee	Staff time	1,050	1,051
CIO accounts' fee	Staff time	210	137
		<b>3,122</b>	<b>3,026</b>



Support costs and their basis of allocation to activities are as follows:

		2021	2020
		£	£
	basis of allocation		
Staff costs	Staff time	14,368	12,788
Office costs	Staff time	9,907	8,505
Communication costs	Staff time	550	421
Travelling costs	Staff time & vehicle use	3,804	1,791
Depreciation	Staff time	25	163
Other costs	Staff time	1,978	2,701
		<b>30,632</b>	<b>26,369</b>

## 4. Net movement in funds

Net movement in funds is shown after charging:

	2021	2020
	£	£
Depreciation on tangible fixed assets	<b>2,210</b>	<b>2,419</b>

## 5. Trustees

No Trustee received any salary or expenses payment during the year.

## 6. Employees

Number of employees		2021	2020
UK-contracted employees based overseas		1	1
Locally-contracted employees overseas		7	5
		<b>8</b>	<b>6</b>
Employee costs		2021	2020
		£	£
UK-contracted employees based overseas		4,032	3,984
Locally-contracted employees overseas		25,656	20,787
		<b>29,688</b>	<b>24,771</b>
Key management personnel and total amount paid		2021	2020
		£	£
Leonardo Zapata Ramírez	Director	7,974	8,228
		<b>7,974</b>	<b>8,228</b>

There were no employees whose annual remuneration was £60,000 or more. The highest paid employee was the Director who received total payments and benefits of £7,974 from 1st July 2020 – 30th June 2021.

## 7. Fixed assets

	Vehicles £	Technical equipment £	Total £
<b>Cost</b>			
At 30th June 2020	31,909	7,153	39,062
Additions	-	-	-
Disposals	-	-	-
At 30th June 2021	31,909	7,153	<b>39,062</b>
<b>Depreciation</b>			
At 30th June 2020	26,988	7,128	34,116
Charge for the year	2,185	25	2,210
Disposals	-	-	-
At 30th June 2021	29,173	7,153	<b>36,326</b>
<b>Net book value</b>			
At 30th June 2021	2,736	-	<b>2,736</b>
At 30th June 2020	4,921	25	<b>4,946</b>

## 8. Debtors

	2021 £	2020 £
Tax recoverable	5,555	5,314
Loan repayment owed	401	1,453
	<b>5,956</b>	<b>6,767</b>

## 9. Cash at bank and in hand

	2021 £	2020 £
Short term cash investments (less than 3 months maturity date)	-	-
Short term deposits	-	-
Cash at bank and in hand	6,466	3,013
	<b>6,466</b>	<b>3,013</b>

## 10. Creditors

Amounts falling due within one year:

	2021 £	2020 £
Accruals and other creditors	8,107	11,035
Independent Examiner's fee	1,680	2,181
Adjustment to creditors		(232)
	<b>9,787</b>	<b>12,984</b>



## 11. Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	1st July 2020 £	Incoming resources £	Resources expended £	30th June 2021 £
<b>Restricted funds:</b>				
Mountain Rain programme	-	-	-	-
Arsenic Alleviation programme	-	2,600	2,600	-
	-	<b>2,600</b>	<b>2,600</b>	-

### Purpose of restricted funds

Restricted funds refer to funds given for specific projects mainly from institutional donors but also from specific appeals:

- “Mountain Rain” is an integrated development project for remote hillside communities as detailed on pages 3-6.
- The Arsenic Alleviation programme includes water projects in the arsenic-affected area which aim to reduce exposure to arsenic in drinking water, as detailed on pages 6-8.

## 12. Analysis of net assets between funds

	General funds £	Designated funds £	Restricted funds £	Total £
Fixed assets	-	2,736	-	2,736
Net assets/(liabilities)	2,635	-	-	2,635
	<b>2,635</b>	<b>2,736</b>	<b>-</b>	<b>5,371</b>

## 13. Movement on funds

Details of material funds held and movements during the CURRENT reporting period:

	Fund balances brought forward £	Income £	Expenditure £	Transfers £	Gains and losses £	Fund balances carried forward £
<b>Fund names</b>						
General unrestricted	1,742	61,440	(57,811)	-	-	5,371
<b>Restricted funds:</b>						
Mountain Rain programme*	-	-	-	-	-	-
Arsenic Alleviation programme*	-	2,600	(2,600)	-	-	-
	<b>1,742</b>	<b>64,040</b>	<b>- 60,411</b>	<b>-</b>	<b>-</b>	<b>5,371</b>

Details of material funds held and movements during the PREVIOUS reporting period:

	Fund balances brought forward	Balance adjust- ment	Income	Expenditure	Transfers	Gains and losses	Fund balances carried forward
	£		£	£	£	£	£
<b>Fund names</b>							
General unrestricted	3,010	232	48,816	(50,316)	-	-	1,742
<b>Restricted funds:</b>							
Mountain Rain programme*	-	-	5,114	(5,114)	-	-	-
Arsenic Alleviation programme*	-	-	10,090	(10,090)	-	-	-
	<b>3,010</b>	<b>232</b>	64,020	(65,520)	-	-	<b>1,742</b>

\*see note 11 for details of restricted funds

## 14. Opening balance adjustment

	2020 £
General funds as originally stated at 30th June 2020	(3,436)
Adjustment to creditors	232
General funds as restated at 30th June 2020	<b>(3,204)</b>



**Nuevas Esperanzas UK**  
Charity number 1116109

Correspondence address:  
16 Crusoe Road  
CR4 3LG

[info@nuevasesperanzas.org](mailto:info@nuevasesperanzas.org)  
[www.nuevasesperanzas.org](http://www.nuevasesperanzas.org)

**Trustees**

Stephen Webb (Chair)  
Peter Dockree  
Liz Buchanan  
Simon Pitkin  
Larry Boyd

**Director**

Leonardo Zapata Ramírez

**Bankers**

Lloyds TSB  
8 Ock Street  
Abingdon  
Oxon OX14 5AP

