
DERBY QUAD LIMITED
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

DERBY QUAD LIMITED
(A company limited by guarantee)

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2024**

Trustees	M Gregory, Trustee R Jones, Trustee C Sexton, Trustee H N St Cyr, Trustee (resigned 26 March 2024) P Gomes, Trustee (resigned 26 March 2024) R Goldsmith, Trustee L Earle, Trustee A Venkatesh, Trustee G Singleton, Trustee (resigned 1 May 2023) K McLay, Trustee J Luke, Trustee (resigned 26 March 2024) E Flint, Trustee (appointed 26 March 2024) N Powlson, Trustee (appointed 26 March 2024) A Parker, Trustee (appointed 8 May 2024) N Peatfield, Trustee (appointed 8 May 2024)
Company registered number	05465412
Charity registered number	1115546
Registered office	Quad Market Place Cathedral Quarter Derby DE1 3AS
Chief executive officer	E Thornley (appointed 22 July 2024)
Independent auditors	Bates Weston Audit Ltd Statutory Auditors Chartered Accountants The Mills Canal Street Derby DE1 2RJ
Bankers	Barclays Bank UK PLC Leicester LE87 2BB

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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2024

The Trustees present their annual report together with the audited financial statements of the Company and Group for the year 1 April 2023 to 31 March 2024. The Annual Report serves the purposes of both a Trustees' report and a director's report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Group and the Company qualify as small under section 383 of the Companies Act 2006, the Group Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

The trustees report refers to the activities of both the Company and Derby Quad Enterprises Limited.

Objectives and activities

a. Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'. The Trustees believe that the Charity's aims, together with the activities outlined in this report, are demonstrably to the public benefit.

The principal activity of the charity is the promotion of, education in, development of, and appreciation of the arts. This is in accordance with the objects contained in the Memorandum and Articles of Association, the Charity's governing document.

There has been no material change in the objects of the charity which are:

- Photography, television, video and film and other visual and audio visual Media and Arts,
- Drama, MIME, dramatic improvisation, Literature, original writing and presentation of poetry and prose, dance, song and music generally, painting, sculpture, crafts and
- For the particular but not exclusive benefit of the inhabitants of the City of Derby and County of Derbyshire.

b. Strategies for achieving objectives

QUAD reviews its strategic approach to its objectives annually and believes in an inclusive approach to developing these solutions which improve all staff, Directors, and key stakeholders.

- Ensure a focus on making art, film, and digital media accessible to all
- Pricing policies that enable younger audiences, financially excluded, and minority ethnic audiences, access to our programme
- Ongoing review of all costs to ensure best value for all expenditure
- Continuing use of Board subcommittees
- Maximising insights from external partners
- Enhancing QUAD's environmental credentials through a focus on utility usage with a long-term aim of Carbon Neutrality
- Continuing to develop the relationship with Derby City Council to help develop city wide priorities including wellbeing and the reinvigoration of the city centre
- Closer working with the education sector of the City of Derby to help enhance academic achievement and social inclusion
- Ensure alignment of objectives with those of key stakeholders
- Ensure diversity and inclusivity are at the forefront in making decisions about outputs and targets

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FOR THE YEAR ENDED 31 MARCH 2024

c. Activities undertaken to achieve objectives

Hybrid and flexible working was maintained to encourage staff to feel confident in returning to the workplace and to maintain flexibility that enhances work-life balance.

Following the restructuring in 2023, the senior management team and the board of trustees worked closely to assess and adapt to continuing challenges. Frequent engagement took place between the Trustees and staff to ensure the 'living and breathing' of the company's values and behaviours.

Despite necessary adaptation of our programme, we continued to build on our increased profile as a leader in the exploration of digital media in the Midlands. An underlying focus of this was to improve the lives of our audiences through art, film and digital media in a variety of ways with a particular emphasis on deepening the experience that users have with us. Inspired by the world around us, our seasons and vision for our programme look at community, people and the environment. QUAD's 2024 – 2025 activities are informed by a world still emerging from the COVID19 pandemic and other societal events. We are seeking to interrogate a 'new normal', providing platforms for audiences, artists, creatives, technologists, and educators to share inclusive ways to experience culture. The core of our programme through to March 2026 will focus on education and wellbeing, world-class exhibitions and events programme, with environmental responsibility at the core.

d. Volunteers

The use of volunteers enhances the charity's ability to deliver high quality services to participants and audiences by expanding its work in a cost-effective manner and by bringing new skills, enthusiasm, and a fresh perspective to the organisation. Volunteers are accepted from:

- Persons with an interest in becoming involved in some aspect of the Charity's work
- Persons who are looking for work as part of community service activity, student internships, personal development, and professional development.

New volunteers must be able to demonstrate a commitment to the aims and objectives of the charity and will be always expected to discharge their duties in accordance with the charity's procedures and policies.

Achievements and Performance

a. Review of activities

QUAD, like all organisations, continued to suffer significant challenges and slow return of audiences post Covid-19 and the continuing cost of living crisis. As an organisation that generates a significant proportion of its income from earned sources, QUAD is exponentially affected compared to other charities by a drop off in visitor numbers, including a drop off in local nighttime economy.

The levels of public investment have remained steady, and these are crucial to QUAD's long-term success. QUAD recognises the challenges all public bodies face and will continue to work in partnership to find the best value and high impact solutions possible with stakeholders and partners in meeting these challenges and providing public benefit through programmes and activities.

QUAD continues to deliver an excellent programme of exhibitions, cinema, education, and digital media activities and is grateful to its highly committed and dedicated staff, advocates, partners, and Board members for their work and support.

b. Key performance indicators

- In 2023-24 we had 16 artist residencies, 12 from the UK and 4 from rest of the world (4 of these artists identified as BIPOC, 6 identified as disabled/ neurodivergent)
- Number of artists who were employed to deliver work for, by and/or with children and young people aged 0-

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FOR THE YEAR ENDED 31 MARCH 2024

- 19 years as part of 'Learning and Participation Programmes': 29
- Age group(s) QUAD provided physical, in person learning and participation sessions, events or visits:
0-19 mixed ages: 3,179 20+ (Adult or Unspecified): 106
 - And online, digital learning and participation sessions, events or visits:
only 20+ (Adult or unspecified): 1414
 - We commissioned 1 artist, Seema Mattu and commissioned 3 curators (Peggy Sue Amison, No Jobs in the Arts and Aaron Williamson).
 - Taking into account on-going FORMAT main festival exhibitions, across 2023-24 we mounted 39 exhibitions (of which 7 were CYP focused) at QUAD and partner venues in Derby, Derbyshire and Leicester. As well as 2 exhibitions in China (Lishui Photo Festival, and 501 Artspace).
 - Of this estimated exhibition footfall (including QUAD and partner venues, including estimated outdoors football) was 142,761.

c. Programme highlights

Throughout the financial year 2023-24 QUAD continued a mature and developed programme of contemporary arts focused activities — including exhibitions, commissions and residencies. We continued our partnership working across the gallery and education sectors, and delivered a wide range of creative wellbeing, education & learning and participation activities. The Programme Team continued to work with and support artists, creatives and people of all ages, with a specific focus on those from underrepresented backgrounds. There was also a continued high level of engagement and development in digital and creative new media outputs, as well as lens-based media projects and related activities (such as FORMAT International Photography Festival off year and on year programmes).

- Successful delivery of the Solo exhibition and commissions by Seema Mattu, gender-expansive artist examining discrimination in the Caste system relating to her Valmiki heritage. A focus on queer identity, digital interactive work. Part of QUAD's Summer of Worldbuilding Season.
- FORMAT main biennale Festival took place between 16 March and 9 April 2023, The exhibition, [Re]Source, curated by FORMAT Curator & Coordinator Niamh Treacy launched on 6 November (until 31 December) at Lishui Photography Festival in China. It featured seven artists, many of whom had exhibited as part of FORMAT in the UK: AJR Moxon (UK), Md Fazla Rabbi Fatiq (Bangladesh), Alicia Bruce (UK), Wei Weng (China/Australia), Mary Farmilant (US), Alessandro Mallamaci (Italy), Yzza Slaoui (Morocco)
- Successful delivery of the interactive digital family friendly exhibition 'Create My World' that took place in QUAD Gallery 1. Alongside this the workshop space 'Play & Display' was equally successful – offering a range of creative activities for children and young people/ families to make works and place them on the walls of QUAD Gallery 2.
- Ongoing creative wellbeing programme: a year-round programme of health, wellbeing and mindfulness focused creative engagement, workshops, events, exhibition visits and film screenings - including working with both exhibiting and freelance artists to co-produce creative work with audiences, often for exhibition. Skills building and improvement of QUAD audience and participants wellbeing through creative activities relating to and influenced by/ influencing QUAD/ FORMAT exhibitions programmes. Continued partnership working with Derbyshire MIND; Carers Derby; The Royal Derby Hospital; Air Arts; Derby National Autistic Society; Culture, Health and Wellbeing Alliance; Derby City Council; Derby Adult Learning Services. Also creative wellbeing projects with inpatients including The Radbourne Unit (people who have experienced a mental health crisis)
- Successful delivery of the 'JOURNEY' exhibition featuring a collection of work created by children and young people from QUAD's Education Programmes. From dedicated projects with artists, school groups and open calls, the work explores the theme of Journey and what Journey means to young people through a myriad of themes and media.
- Artist Lingfei Ren was in residence at QUAD 6-10 November. Lingfei delivered an in-person and live streamed (to students) talk at QUAD on 8 November to University of Derby BA Photography students. 40

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

students attended the talk. Lingfei also delivered a workshop with the GoldsQUAD group on 8 November to 16 participants.

- FORMAT24 off year exhibition, titled 'Future Now' – in partnership with LCB Depot Leicester – saw over 300 artists apply to an Open Call. 4 UK-based artists (Deacon Lui, Kota Ishida, Melanie King and Sergey Novikov) were selected for exhibition at QUAD.
- The 3-year Schools in Residence programme (begun in Sept 2022, with funds from Paul Hamlyn Foundation) continued successfully
- A Digital Artist Training programme was delivered successfully, with 10 attendees (inc. one bursary place for an artist from an under-represented background).
- The FORMAT portfolio review took place on 22 & 23 March, with 162 artists involved with UK based artists and those from overseas meeting with 70 internationally recognised portfolio reviewers (curators, gallery and festival directors, artists, etc).
- We also successfully partnered with No Jobs in the Arts to support 4 disabled creatives in the East Midlands, that resulted in a 'zine' publication and exhibition alongside the 'Identity...' show in QUAD Gallery 2, from 25 Jan – 25 Feb 2024.
- Successful delivery of FORMAT24 off year exhibition, titled 'Future Now'. 300 artists applied. 4 UK-based artists (Deacon Lui, Kota Ishida, Melanie King and Sergey Novikov) were selected for exhibition at QUAD. This exhibition launched on 15 March 2024 and was accompanied by a virtual artist talk.
- The exhibition 'Future Tense: Living the Future Now' curated by Peggy Sue Amison and featuring 10 artists (Adrian L Burrell (US), Rana Young (US), Zora J. Murff (US), Tanya Habjouqa (JO/US), Matthew Thorn (AU), Derik Lynch (AU), Pádraig Spillane (IE), Aideen Barry (IE), Arko Datto (IN) and Katrin Koenning (DE/AU)) launched at QUAD on 15 March in the main Gallery. In addition, there was 1 x curator and two artists (Pádraig Spillane (IE), Aideen Barry (IE)) in person talk to an audience of 20.

As an organisation that generates a significant proportion of its income from earned sources, QUAD continued to be exponentially affected compared to other charities by the changing visitor patterns post-Covid and the growing cost-of-living crisis.

Throughout this year, QUAD recognised this and worked closely with our funding partners and other stakeholders to maintain progress towards our strategic outcomes. We continue to deliver an excellent programme of exhibitions, cinema, education and digital media activities and are very grateful to our highly committed and dedicated staff, advocates, partners and Board members for their work and support.

d. Fundraising activities and income generation

QUAD raises funds through donations, sponsorship, room hire and events. This also incorporates:

- Trust and foundations applications
- Business engagement
- Individual giving

This work is undertaken and overseen by the Senior Management Team at QUAD and direct delivery of activities is managed by QUAD staff. Currently, individual giving activity is focused through online donations via our ticketing website (additional donations can be made as one-off payments as well) and in person in the building.

We monitor progress of funding applications and campaigns through regular meetings that review the status and success/failure of current funding applications.

QUAD has an overarching data protection policy which ensures all activity is compliant with current legislation including GDPR regulations. All fundraising activity is compliant with this policy.

The Café Bar slightly underperformed throughout the year, but coffee and cinema sweets sales were strong. We did see a level of income within the hire of rooms, cinemas and other spaces in the building.

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FOR THE YEAR ENDED 31 MARCH 2024

Donations and event income was limited.

e. Investment policy and performance

The Trustee's investment powers are governed by the Memorandum and Articles of Association, which permits the charity's funds to be invested in or on such investments, securities, or property, as may be thought fit.

Financial review

a. Going concern

In preparing the financial statements the Trustees are required to assess the Company's and Group's ability to adopt the going concern basis of accounting.

We are facing ongoing challenges against the cost-of-living crisis which is so keenly felt by Quad, our people and our customers. We are continuing to work diligently through these challenging times thanks to our incredible team of people who are all so passionate about QUADs vision, and to our primary partners.

On top of continued funding from Arts Council England and British Film Institute, we also received an advance of our 2024/25 funding from Derby City Council in March 2024, along with a deferral in the repayment of our interest free loan to help mitigate cash flow risks.

Later in 2024, we agreed a rephasing of our 2025/2026 funding from Arts Council England and received an additional support grant from Derby City Council. On top of this, the team has executed a significant restructuring of the organisation and driven material cost efficiencies whilst maintaining our commitment to the programme.

The Finance Manager has prepared monthly cash flow forecasts through to March 2026, a period covering twelve months from the date of signing the financial statements, which have been approved by the Trustees. These forecasts balance risk and opportunities, take account of the current economic conditions and factor in inflationary cost increases and assume funding levels consistent with those achieved historically, with sensitivity applied to the trading income considering the cost-of-living pressures.

The forecasts show that the Group has sufficient funds to discharge its liabilities when they fall due throughout the forecast period. However, as is common in the charitable sector, the reserves and cash headroom are not of a level that could withstand significant downside sensitivity. Plans and discussions with key stakeholders are continuing in place to minimize the cash flow risk in 2024/25 and to build further resilience beyond the action taken during 2024. Whilst those discussions continue, further resilience is not guaranteed, and the Trustees have therefore concluded that there are matters that indicate the existence of material uncertainties which may cast significant doubt about the Company's and/or Group's ability to continue as a going concern.

Notwithstanding this material uncertainty, having assessed all scenarios and the options available to the Group, the Trustees have formed the judgement that it is appropriate to prepare the financial statements on a going concern basis.

b. Reserves policy

The reserves policy of the charity is to maintain three months net operating costs in unrestricted reserves. Based on the reported results three months operating costs based on staffing, premises and other overhead costs amount to approximately £300,000. The current unrestricted undesignated reserves balance is £56,399 (2023: £93,065). Please refer to the above paragraph for further detail on the going concern status of the Charity.

c. Principal risks and uncertainties

A risk assessment continues to be carried out and monitored during the year by the Board of Trustees who

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

receive a risk matrix at every meeting, and it is anticipated that this process will continue in the future. Key risks are discussed at Board meetings.

The charity will continue to develop systems to monitor and control risks to mitigate any impact they may have on the charity. The Trustees will examine the major risks that the charity faces each financial year when preparing the strategic plan.

d. Principal funding

The directors are satisfied that the charitable company's assets attributable to each of its individual funds are available and adequate to fulfil its obligations in relation to those funds. All funding sourced is managed according to the requirements of the grant application and regulations of the funding body.

Structure, governance and management

a. Constitution

Derby Quad Limited is based at Quad Market Place, Cathedral Quarter, Derby, DE1 3AS. This is also the company's registered office. Derby Quad Limited is a company limited by guarantee (Company Registration No 05465412) and Registered Charity (No 1115546). The Charity was originally incorporated on 27 May 2005 as Derby Visual Arts and Media Centre Limited and changed its name to Derby Quad Limited on 22 November 2005. The Charity's governing document is the Memorandum and Articles of Association as amended by special resolutions dated 27 February 2006 and 13 April 2006. The company registered as a charity on 24 July 2006.

The principal activity of the group was that of running a charity with the aim to promote the education, development, and appreciation of the Arts.

b. Methods of appointment or election of Trustees

The management of the Group and the Company is the responsibility of the Trustees who are elected and coopted under the terms of the Memorandum and Articles of Association.

c. Organisational structure and decision-making policies

The business of the Group is managed by a Board of Trustees consisting of a minimum of six members including not more than one member nominated by Derby City Council. Board Members are elected at the Annual General Meeting and the Board has powers to appoint Board Members at any time. Board Members so appointed hold office until the following AGM, when they become eligible for re-election as follows:

At the time of the third AGM, and at each subsequent AGM, one third of the Directors must retire and are eligible for re-election. However, a director may not serve for more than 9 years in succession nor be reappointed within 1 year thereafter. Trustees who served in the Board of Trustees during the financial period are listed on page 1.

d. Policies adopted for the induction and training of Trustees

Whenever new Trustees are required, QUAD seeks persons who demonstrate a commitment to the aims and objectives of the charity and who have the specific skills and experience already identified. Following widespread publicising of the posts and receipt of written applications, an informal, first stage selection process is conducted. After a short list procedure, formal interviews will be held.

If the person is then invited to become a trustee and accepts the invitation, they will receive an introduction pack which will include a description of the organisation and its management structure, a description of the duties and responsibilities of Trustees, copies of all the charity's policies and relevant procedures. Trustees will also be offered access to relevant training opportunities both within and outside of the organisation.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

e. Pay policy for key management personnel

The Trustees consider the Board of Directors, who are QUAD's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running, and operating the QUAD on a day-to-day basis.

All Directors give of their time freely and no Director received remuneration in the year. Details of Directors' expenses and related party transactions are disclosed in the accounts.

The pay of the senior staff is reviewed annually through the appraisal system and any increases, although not regularly made, will be based on significant change to job roles. In view of the nature of the charity, the Directors benchmark against pay levels in other multi artform venues of a similar size with similar income levels.

f. Financial risk management

The Trustees have assessed the major risks to which the Group and the Company are exposed, in particular those related to the operations and finances of the Group and the Company, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks.

Plans for future periods

During these challenging economic times the impact of art and culture on the wellbeing of the population cannot be underestimated. QUAD's strategic importance to Derby's cultural offer and the role it plays in the wider cultural life of the UK is highly regarded.

Now substantially through the second year of our three-year funding from Arts Council England, we continue to grow on our profile as a leader in the exploration of digital media in the Midlands. In spite of the challenges we describe elsewhere in this Report, we have been able to maintain our key objectives for the Charity, consistent with those set out last year. These include:

1. Increase diversity amongst our audiences and enhance our cultural offer;
2. Continue to increase visitors and audience numbers;
3. Increase and focus on depth of experience through the programme;
4. Continue to grow national and international reputation;
5. Utilise our strengths relating to wellbeing activities to fit in line with City principles and maintain an engaged, motivated and skilled team; and
6. Evolve the business model to respond to the challenges of the current economic environment.

Whilst 2024 challenges forced a shorter-term perspective on our activities, the Board has been able to redefine our long-term strategy and put QUAD in the position to accelerate progress on these objectives over the next 12 months. We continue to measure and monitor agreed KPI's year on year. We stay in close contact with all of QUAD's stakeholders to ensure we comply with our funding commitments; and we continue to meet more regularly to monitor risks to delivery of the objectives.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Auditors

The auditors, Bates Weston, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees and signed on their behalf by:

M Gregory
(Chair of Trustees)
Date: 30 January 2025

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DERBY QUAD LIMITED

Opinion

We have audited the financial statements of Derby Quad Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2024 which comprise the Consolidated statement of financial activities, the Consolidated balance sheet, the Charity balance sheet, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 March 2024 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to Note 2.2 in the financial statements, which indicates that the group continues to face a challenging operating environment against the cost-of-living crisis and wider economic conditions. As stated in Note 2.2, these events or conditions, along with other matters as set forth in Note 2.2, indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DERBY QUAD LIMITED (CONTINUED)

materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DERBY QUAD LIMITED (CONTINUED)

opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charity and sector in which it operates, we considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006. Audit procedures performed by the engagement team included:

- Enquiry of management around actual and potential litigation and claims;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Sean Douglass FCA (Senior statutory auditor)

for and on behalf of

Bates Weston Audit Ltd

Statutory Auditors

Chartered Accountants

The Mills

Canal Street

Derby

DE1 2RJ

31 January 2025

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**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND
EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:					
Donations and legacies	4	39,138	-	39,138	7,273
Charitable activities	5	1,624,226	224,422	1,848,648	1,732,844
Other trading activities	7	643,205	-	643,205	634,879
Investments	8	1,109	-	1,109	51
Total income		2,307,678	224,422	2,532,100	2,375,047
Expenditure on:					
Raising funds	9	621,331	-	621,331	611,325
Charitable activities	10	1,723,013	158,572	1,881,585	2,110,400
Total expenditure		2,344,344	158,572	2,502,916	2,721,725
Net movement in funds		(36,666)	65,850	29,184	(346,678)
Reconciliation of funds:					
Total funds brought forward		93,065	79,735	172,800	519,478
Net movement in funds		(36,666)	65,850	29,184	(346,678)
Total funds carried forward		56,399	145,585	201,984	172,800

The Consolidated statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 19 to 39 form part of these financial statements.

DERBY QUAD LIMITED
(A company limited by guarantee)
REGISTERED NUMBER: 05465412

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Fixed assets			
Intangible assets	15	22,274	13,391
Tangible assets	16	253,230	250,956
		<u>275,504</u>	<u>264,347</u>
Current assets			
Stocks	18	11,124	11,125
Debtors	19	284,494	244,598
Cash at bank and in hand		315,632	152,107
		<u>611,250</u>	<u>407,830</u>
Creditors: amounts falling due within one year	20	(482,843)	(499,377)
Net current assets / liabilities		<u>128,407</u>	<u>(91,547)</u>
Total assets less current liabilities		<u>403,911</u>	<u>172,800</u>
Creditors: amounts falling due after more than one year	21	(187,902)	-
Provisions for liabilities	22	(14,025)	-
Total net assets		<u><u>201,984</u></u>	<u><u>172,800</u></u>

DERBY QUAD LIMITED
(A company limited by guarantee)
REGISTERED NUMBER: 05465412

CONSOLIDATED BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Charity funds			
Restricted funds	23	145,585	79,735
Unrestricted funds	23	56,399	93,065
Total funds		201,984	172,800

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

M Gregory
(Chair of Trustees)
Date: 30 January 2025

The notes on pages 19 to 39 form part of these financial statements.

DERBY QUAD LIMITED
(A company limited by guarantee)
REGISTERED NUMBER: 05465412

CHARITY BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Fixed assets			
Intangible assets	15	22,274	13,391
Tangible assets	16	245,097	244,601
Investments	17	1	1
		<u>267,372</u>	<u>257,993</u>
Current assets			
Debtors	19	313,915	277,089
Cash at bank and in hand		221,633	81,621
		<u>535,548</u>	<u>358,710</u>
Creditors: amounts falling due within one year	20	(426,023)	(448,933)
Net current assets / liabilities		<u>109,525</u>	<u>(90,223)</u>
Total assets less current liabilities		<u>376,897</u>	<u>167,770</u>
Creditors: amounts falling due after more than one year	21	(187,902)	-
Provisions for liabilities	22	(14,025)	-
Total net assets		<u><u>174,970</u></u>	<u><u>167,770</u></u>

DERBY QUAD LIMITED
(A company limited by guarantee)
REGISTERED NUMBER: 05465412

CHARITY BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Charity funds			
Restricted funds	23	162,655	79,735
Unrestricted funds	23	12,315	88,035
Total funds		174,970	167,770

The Charity's net movement in funds for the year was £7,200 (2023 - £(344,339)).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

M Gregory

Date: 30 January 2025

The notes on pages 19 to 39 form part of these financial statements.

DERBY QUAD LIMITED
(A company limited by guarantee)

**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2024**

	2024 £	2023 £
Cash flows from operating activities		
Net cash used in operating activities	92,360	(97,663)
Cash flows from investing activities		
Purchase of intangible assets	(17,712)	-
Purchase of tangible fixed assets	(61,123)	(96,214)
Net cash used in investing activities	(78,835)	(96,214)
Cash flows from financing activities		
Cash inflows from new borrowing	150,000	-
Net cash provided by financing activities	150,000	-
Change in cash and cash equivalents in the year	163,525	(193,877)
Cash and cash equivalents at the beginning of the year	152,107	345,984
Cash and cash equivalents at the end of the year	315,632	152,107

The notes on pages 19 to 39 form part of these financial statements

DERBY QUAD LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1. General information

Derby Quad Limited is based at Quad Market Place, Cathedral Quarter, Derby, DE1 3AS. This is also the company's registered office. Derby Quad Limited is a company limited by guarantee. Company Registration No 05465412 and Registered Charity No 1115546.

The principle activity of the group was that of running a charity with the aim to promote the education, development and appreciation of the Arts.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Derby Quad Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated statement of financial activities (SOFA) and Consolidated balance sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of financial activities in these financial statements.

2.2 Going concern

In preparing the financial statements the Trustees are required to assess the Company's and Group's ability to adopt the going concern basis of accounting.

We are facing ongoing challenges against the cost-of-living crisis which is so keenly felt by Quad, our people and our customers. We are continuing to work diligently through these challenging times thanks to our incredible team of people who are all so passionate about QUADs vision, and to our primary partners.

On top of continued funding from Arts Council England and British Film Institute, we also received an advance of our 2024/25 funding from Derby City Council in March 2024, along with a deferral in the repayment of our interest free loan to help mitigate cash flow risks.

Later in 2024, we agreed a rephasing of our 2025/2026 funding from Arts Council England and received an additional grant from Derby City Council. On top of this, the team has executed a significant restructuring of the organisation and driven material cost efficiencies whilst maintaining our commitment to the programme.

The Finance Manager has prepared monthly cash flow forecasts through to March 2026, a period covering twelve months from the date of signing the financial statements, which have been approved by the Trustees. These forecasts balance risk and opportunities, take account of the current economic conditions and factor in inflationary cost increases and assume funding levels consistent

DERBY QUAD LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

with those achieved historically, with sensitivity applied to the trading income considering the cost-of-living pressures.

The forecasts show that the Group has sufficient funds to discharge its liabilities when they fall due throughout the forecast period. However, as is common in the charitable sector, the reserves and cash headroom are not of a level that could withstand significant downside sensitivity. Plans and discussions with key stakeholders are continuing in place to minimize the cash flow risk in 2024/25 and to build further resilience beyond the action taken during 2024. Whilst those discussions continue, further resilience is not guaranteed, and the Trustees have therefore concluded that there are matters that indicate the existence of material uncertainties which may cast significant doubt about the Company's and/or Group's ability to continue as a going concern.

Notwithstanding this material uncertainty, having assessed all scenarios and the options available to the Group, the Trustees have formed the judgement that it is appropriate to prepare the financial statements on a going concern basis.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Consolidated statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)

2.5 Intangible assets and amortisation

Intangible assets costing £NIL or more are capitalised and recognised when future economic benefits are probable, and the cost or value of the asset can be measured reliably.

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Amortisation is provided on intangible assets at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life.

Amortisation is provided on the following basis:

Website	- 5 years
---------	-----------

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

Long-term leasehold property	- Over the life of the lease
Fixtures and fittings	- 10 - 20% straight line
Office equipment	- 20% straight line

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

DERBY QUAD LIMITED
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 Liabilities

Liabilities and provisions are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated statement of financial activities as a finance cost.

2.12 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.13 Operating leases

Rentals paid under operating leases are charged to the Consolidated Statement of Financial Activities on a straight-line basis over the lease term.

2.14 Pensions

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)

2.15 Fund accounting (continued)

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions used by the Group are not deemed to have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

4. Income from donations and legacies

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations	39,138	39,138	7,273
	<hr/>	<hr/>	<hr/>
<i>Total 2023</i>	7,273	7,273	
	<hr/>	<hr/>	

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

5. Income from charitable activities

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Derby City Council	200,000	-	200,000	100,000
Derby City Council (rent in kind)	260,000	-	260,000	260,000
Projects grants	-	176,155	176,155	336,165
Arts Council England	466,176	-	466,176	466,176
Other charitable activities (note 6)	698,050	48,267	746,317	570,503
	<u>1,624,226</u>	<u>224,422</u>	<u>1,848,648</u>	<u>1,732,844</u>
<i>Total 2023</i>	<u>1,502,848</u>	<u>229,996</u>	<u>1,732,844</u>	

6. Income from other charitable activities

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Cinema takings	394,575	-	394,575	298,598
Other fees and commissions	260,105	48,267	308,372	213,516
Advertising income	19,541	-	19,541	19,869
Membership	23,829	-	23,829	38,520
	<u>698,050</u>	<u>48,267</u>	<u>746,317</u>	<u>570,503</u>

DERBY QUAD LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

7. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Cafe bar income	484,209	484,209	442,808
Room hire	48,563	48,563	44,639
Tech squad and game time	68,869	68,869	79,991
Sponsorship	1,188	1,188	12,394
Workshop / training	40,477	40,477	44,678
Shop income	(101)	(101)	10,369
	<u>643,205</u>	<u>643,205</u>	<u>634,879</u>

8. Investment income

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Interest receivable	1,109	1,109	51
	<u>1,109</u>	<u>1,109</u>	<u>51</u>

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

9. Expenditure on raising funds

Fundraising trading expenses

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Marketing costs	312	312	145
Premises costs	1,280	1,280	913
Other trading costs	282,114	282,114	269,166
Professional fees and board expenses	1,566	1,566	621
Interest payable	505	505	336
Wages and salaries	310,098	310,098	310,676
National insurance	17,411	17,411	20,293
Pension costs	5,593	5,593	6,537
Depreciation	2,452	2,452	2,638
	<u>621,331</u>	<u>621,331</u>	<u>611,325</u>

10. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	<i>Total 2023 £</i>
Direct costs	<u>1,723,013</u>	<u>158,572</u>	<u>1,881,585</u>	<u>2,110,400</u>
<i>Total 2023</i>	<u>2,093,518</u>	<u>16,882</u>	<u>2,110,400</u>	

DERBY QUAD LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

11. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	Total funds 2023 £
Direct costs	474,614	1,406,971	1,881,585	2,110,400
<i>Total 2023</i>	<i>630,879</i>	<i>1,479,521</i>	<i>2,110,400</i>	

Analysis of support costs

	Total funds 2024 £	Total funds 2023 £
Staff costs	611,916	745,295
Depreciation	65,224	71,518
Other costs	89,764	91,989
Premises costs and insurance	619,569	548,114
Professional fees and board expenses	20,498	22,605
	1,406,971	1,479,521

12. Auditors' remuneration

	2024 £	2023 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	7,500	7,875

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

13. Staff costs

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Wages and salaries	922,014	1,153,816	611,916	843,140
Social security costs	53,164	72,234	35,753	51,941
Contribution to defined contribution pension schemes	27,300	34,109	21,707	27,572
	1,002,478	1,260,159	669,376	922,653

The average number of persons employed by the Charity during the year was as follows:

	Group 2024 No.	Group 2023 No.	Charity 2024 No.	Charity 2023 No.
Charitable activities	55	69	32	44
Management and administration	8	8	8	8
	63	77	40	52

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of Derby Quad Limited comprise of the CEO, Artistic Director, Marketing Manager, Accounts Manager, Technical Services Manager, Format Director, Programme Manager, HR Manager and two Visitor Services Managers. The total amount of employee benefits received by key management personnel was £224,652 (2023: £183,115).

14. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 March 2024, no Trustee expenses have been incurred (2023 - £NIL).

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

15. Intangible assets

Group and Charity

	Website £
Cost	
At 1 April 2023	35,200
Additions	17,712
At 31 March 2024	52,912
Amortisation	
At 1 April 2023	21,809
Charge for the year	8,829
At 31 March 2024	30,638
Net book value	
At 31 March 2024	22,274
At 31 March 2023	13,391

DERBY QUAD LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

16. Tangible fixed assets

Group

	Long-term leasehold property improvements £	Cinema and other equipment £	Fixtures and fittings £	Office equipment £	Total £
Cost					
At 1 April 2023	266,434	418,134	279,588	501,442	1,465,598
Additions	-	680	45,618	14,825	61,123
At 31 March 2024	266,434	418,814	325,206	516,267	1,526,721
Depreciation					
At 1 April 2023	204,294	387,280	200,758	422,310	1,214,642
Charge for the year	3,106	10,399	18,036	27,308	58,849
At 31 March 2024	207,400	397,679	218,794	449,618	1,273,491
Net book value					
At 31 March 2024	59,034	21,135	106,412	66,649	253,230
At 31 March 2023	62,140	30,854	78,830	79,132	250,956

DERBY QUAD LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

16. Tangible fixed assets (continued)

Charity

	Long-term leasehold property improvements £	Plant and machinery £	Fixtures and fittings £	Office equipment £	Total £
Cost					
At 1 April 2023	266,434	394,407	262,765	501,442	1,425,048
Additions	-	680	41,388	14,825	56,893
At 31 March 2024	266,434	395,087	304,153	516,267	1,481,941
Depreciation					
At 1 April 2023	204,294	369,029	184,814	422,310	1,180,447
Charge for the year	3,106	8,365	17,618	27,308	56,397
At 31 March 2024	207,400	377,394	202,432	449,618	1,236,844
Net book value					
At 31 March 2024	59,034	17,693	101,721	66,649	245,097
At 31 March 2023	62,140	25,378	77,951	79,132	244,601

DERBY QUAD LIMITED
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

17. Fixed asset investments

	Investments in subsidiary companies £
Charity	
Cost	
At 1 April 2023	1
At 31 March 2024	<u>1</u>
Net book value	
At 31 March 2024	1
At 31 March 2023	<u>1</u>

Principal subsidiaries

The following was a subsidiary undertaking of the Charity:

Name	Company number	Registered office or principal place of business	Class of shares	Holding
Derby Quad Enterprises Limited	06643908	Quad Market Place, Cathedral Quarter, Derby, DE1 3AS	Ordinary	100%

**Included in
consolidation**

Yes

The financial results of the subsidiary for the year were:

Name	Income £	Expenditure £	Profit £	Net assets £
Derby Quad Enterprises Limited	643,314	(621,328)	21,986	27,013

DERBY QUAD LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

18. Stocks

	Group 2024 £	<i>Group 2023 £</i>
Shop and cafe stock	11,124	11,125

19. Debtors

	Group 2024 £	<i>Group 2023 £</i>	Charity 2024 £	<i>Charity 2023 £</i>
Due after more than one year				
Other debtors	126,370	133,504	126,370	133,504
	126,370	133,504	126,370	133,504
Due within one year				
Trade debtors	35,399	5,149	28,256	1,245
Amounts owed by group undertakings	-	-	38,223	41,402
Other debtors	9,502	9,155	7,843	9,151
Prepayments and accrued income	16,382	32,283	16,382	27,280
Grants receivable	96,841	64,507	96,841	64,507
	284,494	244,598	313,915	277,089

20. Creditors: Amounts falling due within one year

	Group 2024 £	<i>Group 2023 £</i>	Charity 2024 £	<i>Charity 2023 £</i>
Other loans	50,000	-	50,000	-
Trade creditors	115,932	190,445	108,126	164,273
Other taxation and social security	38,081	33,219	6,790	13,557
Other creditors	12,582	9,358	9,859	6,356
Accruals and deferred income	266,248	266,355	251,248	264,747
	482,843	499,377	426,023	448,933

DERBY QUAD LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

Creditors: Amounts falling due within one year (continued)

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Deferred income at 1 April 2023	79,513	11,858	78,513	11,858
Resources deferred during the year	168,457	79,513	155,065	78,513
Amounts released from previous periods	(79,513)	(11,858)	(79,513)	(11,858)
	168,457	79,513	154,065	78,513

21. Creditors: Amounts falling due after more than one year

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Other loans	100,000	-	100,000	-
Accruals	87,902	-	87,902	-
	187,902	-	187,902	-

22. Provisions

Group and Charity

	Other provision £
Additions	14,025
	14,025

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

23. Statement of funds

Statement of funds - current year

	Balance at 1 April 2023 £	Income £	Expenditure £	Balance at 31 March 2024 £
Unrestricted funds				
Reserves	93,065	2,307,678	(2,344,344)	56,399
Restricted funds				
Capital Grants	79,735	-	(17,070)	62,665
Other projects and grants	-	176,155	(83,685)	92,470
FORMAT Festival	-	48,267	(57,817)	(9,550)
	79,735	224,422	(158,572)	145,585
Total of funds	172,800	2,532,100	(2,502,916)	201,984

Statement of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2023 £
Unrestricted funds					
Reserves	353,340	2,123,934	(2,479,343)	95,134	93,065
Restricted funds					
Other projects and grants	84,844	150,228	(111,276)	(123,796)	-
FORMAT Festival	-	79,768	(108,430)	28,662	-
Capital grants	81,294	21,117	(22,676)	-	79,735
	166,138	251,113	(242,382)	(95,134)	79,735
Total of funds	519,478	2,375,047	(2,721,725)	-	172,800

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

24. Summary of funds

Summary of funds - current year

	Balance at 1 April 2023 £	Income £	Expenditure £	Balance at 31 March 2024 £
General funds	93,065	2,307,678	(2,344,344)	56,399
Restricted funds	79,735	224,422	(158,572)	145,585
	<u>172,800</u>	<u>2,532,100</u>	<u>(2,502,916)</u>	<u>201,984</u>

Summary of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2023 £
General funds	353,340	2,123,934	(2,479,343)	95,134	93,065
Restricted funds	166,138	251,113	(242,382)	(95,134)	79,735
	<u>519,478</u>	<u>2,375,047</u>	<u>(2,721,725)</u>	<u>-</u>	<u>172,800</u>

25. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	190,565	62,665	253,230
Intangible fixed assets	22,274	-	22,274
Debtors due after more than one year	126,370	-	126,370
Current assets	259,140	225,740	484,880
Creditors due within one year	(340,023)	(142,820)	(482,843)
Creditors due in more than one year	(187,902)	-	(187,902)
Provisions for liabilities and charges	(14,025)	-	(14,025)
Total	<u>56,399</u>	<u>145,585</u>	<u>201,984</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

25. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 2023 £</i>	<i>Restricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	171,221	79,735	250,956
Intangible fixed assets	13,391	-	13,391
Debtors due after more than one year	133,504	-	133,504
Current assets	274,326	-	274,326
Creditors due within one year	(499,377)	-	(499,377)
Total	93,065	79,735	172,800

26. Reconciliation of net movement in funds to net cash flow from operating activities

	Group 2024 £	<i>Group 2023 £</i>
Net income/expenditure for the period (as per Statement of Financial Activities)	29,184	(346,678)
Adjustments for:		
Depreciation charges	58,849	65,953
Amortisation charges	8,829	5,564
Decrease/(increase) in stocks	-	(854)
Decrease/(increase) in debtors	(24,440)	70,018
Increase in creditors	33,963	108,334
Increase in provisions	(14,025)	-
Net cash provided by/(used in) operating activities	92,360	(97,663)

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

27. Analysis of cash and cash equivalents

	Group 2024 £	<i>Group 2023 £</i>
Cash in hand	315,632	<i>152,107</i>
Total cash and cash equivalents	315,632	<i>152,107</i>

28. Analysis of changes in net debt

	At 1 April 2023 £	Cash flows £	At 31 March 2024 £
Cash at bank and in hand	152,107	163,525	315,632
Debt due within 1 year	-	(50,000)	(50,000)
Debt due after 1 year	-	(100,000)	(100,000)
	152,107	13,525	165,632

29. Pension commitments

The Group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £23,668 (2023: £34,109). Contributions totalling £8,705 (2023: £6,356) were payable to the fund at the balance sheet date and are included in creditors.

30. Operating lease commitments

At 31 March 2024 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2024 £	<i>Group 2023 £</i>	Charity 2024 £	<i>Charity 2023 £</i>
Not later than 1 year	6,900	<i>3,168</i>	6,900	<i>3,168</i>
Later than 1 year and not later than 5 years	27,600	-	27,600	-
	34,500	<i>3,168</i>	34,500	<i>3,168</i>

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NOTES TO THE FINANCIAL STATEMENTS
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31. Company limited by guarantee

Derby Quad Limited is a company limited by guarantee and accordingly does not have share capital.

Every member of the Company undertakes to contribute such an amount as may be required not exceeding £10 to the assets of the charitable company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member.

32. Related party transactions

K McLay is a director of University of Derby Theatre Limited, Derby Museums and Derby Book Festival and a Trustee of Derby Quad Limited. During the year the charity incurred expenses to the value of £7,464 (2023: £9,095) and received income to the value of £Nil (2023: £1,200). The charity had creditors due of £1,086 (2023: £5,632)

S Loates is a director of Loates Business Solutions Limited and was a Trustee of Derby Quad Limited in 2023. During the year the charity incurred expenditure of £Nil (2023: £4,422) and had creditors due of £Nil (2023: £1,692).