

Charity Registration No. 1115525

Company Registration No. 5545105 (England and Wales)

**BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.**  
**TRUSTEES' REPORT AND UNAUDITED ACCOUNTS**  
**FOR THE YEAR ENDED 31 MARCH 2024**

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	Andrea Allez Leon Fleming Bryony Freeman Darren Holliday Philip Kitson Kay Thomas
<b>Charity number</b>	1115525
<b>Company number</b>	5545105
<b>Registered office</b>	Equity Centre Perkin House 1 Longlands Street Bradford West Yorkshire BD1 2TP
<b>Independent examiner</b>	Kevin J Meddings M.A.A.T. Kevin Meddings Accountancy Services 55 Crowther Avenue Calverley Leeds West Yorkshire LS28 5SA
<b>Bankers</b>	The Co-Operative Bank plc P O Box 101 1 Balloon Street Manchester M60 4EP

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

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# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

1.

## TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

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The Trustees present their report and accounts for the year ended 31 March 2024.

The accounts have been prepared in accordance with accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association dated 4 August 2005, amended on 13 February 2012, the Companies Act 2006 and the Charities Act 2011.

### Structure, Governance and Management

The charity is a company limited by guarantee. Trustees are elected to serve at the AGM and meet a minimum of ten times a year. Meetings are minuted and previous minutes are agreed and signed at each meeting.

The trustees, who are also the directors for the purpose of company law and served during the year were:-

Andrea Allez  
Leon Fleming  
Darren Holliday  
Philip Kitson  
Kay Thomas  
Bryony Freeman (appointed 10 April 2023)

The trustees are volunteers from the LGBTQ+ communities of Bradford and surrounding areas. Their role is to ensure that the charity complies with charity law, the requirements of the Charity Commission as regulator; and to ensure that the charity prepares reports, Annual Returns and accounts as required by law. The trustees ensure that the charity does not breach any of the requirements or rules set out in its governing document and remains true to the charitable purpose and objects set out there. They comply with the requirements of other legislation and regulators which govern the activities of the charity and act with integrity, and avoid any personal conflicts of interest or misuse of charity funds or assets.

### Role of the Chair

- Leading the committee and the organisation to enable it to fulfil its purpose.
- To ensure an effective relationship between:
  - the committee and the staff/volunteers
  - the committee and the external stakeholders/community
- Acting as a spokesperson and figurehead as appropriate.
- To supervise and support the head of staff.

### Role of the Treasurer

- Maintain an overview of the organisation's financial affairs.
- Ensure its financial viability.
- Ensure that proper financial records and procedures are maintained.

### Trustees Induction and Training

All trustees are invited to an induction briefing and offered ongoing training opportunities.

### Objectives and Activities

Bradford LGBTQ+ Strategic Partnership Ltd. is governed in accordance with its constitution which can be found on our website [www.equitypartnership.org.uk](http://www.equitypartnership.org.uk).

## BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

### TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

The charity's objects are to promote equality and diversity and to eliminate homophobia and discrimination in relation to Lesbian, Gay and Bisexual and Transgendered (LGBTQ+) people for the benefit of the public in the district of Bradford and the surrounding area by:-

- (a) providing information, advice and support for LGBTQ+ people;
- (b) promoting education and training and raising awareness amongst LGBTQ+ people;
- (c) promoting education and training and raising awareness amongst health, social care and other professionals in all aspects of LGBTQ+ issues and related equality and diversity issues in the elimination of homophobia and discrimination;
- (d) cultivating an environment in favour of equality in particular by the provision of information, advice, support and publications.

In setting our objectives and planning our activities our trustees have given serious consideration throughout to the Charity Commission's general guidance on public benefit and in particular the advancement of education, health, well-being, equality and diversity.

#### Strategic Planning

The strategic priorities of the partnership are:

**Advocacy and Action:** promoting the interests of LGBTQ+ communities through representation and support within statutory, private and third sector agencies.

**Health and Happiness:** the facilitation of groups and activities to promote wellbeing of LGBTQ+ communities. This has involved close partnership working with agencies delivering services to vulnerable groups.

**Research and Collaboration:** the organisation will work in partnership with Bradford University and other interested partnerships to conduct academic research into issues affecting the LGBTQ+ community.

#### Funding

Austerity has continued to provide challenges to smaller charities, and Equity Partnership has been no exception. Equity Partnership is funded through the local authority, charitable trusts and foundations and through selling our own services, such as training.

Funding raised through trusts and foundations and the local authority is **restricted funding**, which can be spent only in line with the requirements of the funder. Income raised by the organisation is **unrestricted funding** and can be spent in any way to support our charitable objectives.

It is important that the organisation holds sufficient unrestricted funding to cover unforeseen eventualities and to build and maintain our infrastructure. Competition for funding remains high, with grant-givers still looking towards short-term funding, with less willingness to fund the core running cost of charities.

Equity Partnership is grateful for the funding that we have received from The National Lottery, Bradford Metropolitan District Council, trusts and foundations to further our work.

Our partnership with CBMDC Youth Service continues to ensure that during a time of austerity and cuts, young LGBTQ+ people in Bradford have access to the youth services that they so badly need. Four youth groups run from Equity Partnership in partnership with Bradford East Youth Service. The Sound youth group is for LGBTQ+ aged 16 plus. Spectrum an LGBTQ+ group for under 16's. Phoenix for young people who are questioning their gender identity and Shade, a youth group for LGBTQ+ young people of colour.

# **BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.**

## **TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024**

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Equity Partnership has taken part in a number of annual events in the LGBTQ+ calendar, including LGBT month, Trans Day of Remembrance and Bradford Pride.

Equity Partnership would like to thank its staff team and volunteers for their commitment and dedication. It is remarkable that the organisation has been able to come out of the Pandemic and continued to deliver activities and services and stay in touch with our members during such an isolating period of time.

### **Conclusion**

Equity Partnership is a small charity trying to weather the current hard times. At a time when many charities have bitten the dust, we have survived through the dedication of our trustees and staff team and the help of many of our service users. Priority must be given to our vision and growth for the year 2024/2025.

### **Financial Review**

The organisation made a surplus of £8,585 (2023: surplus of £1,824).

Overall, the reserves of the organisation amounted to £126,902 on 31 March 2024 of which £43,297 represents restricted funds committed to be spent in the 2024/25 financial year.

Unrestricted reserves were £83,605 which is just over 5 months of annual running costs.

### **Plans for the future**

Equity Partnership is now in year 3 of 5 years funding from the National Lottery. This will enable the charity to re-build and increase the support we provide to the community. This funding will help to re-establish us as a strong LGBTQ+ champion in the Bradford district.

As part of the funding, we have a trainer, and this enables us to reach out our services to local businesses and public organisations. This will also enable Equity Partnership to build a new income stream that will help us to self-fund some of our activities and re-build our unrestricted funding. This will both reduce our reliance on grants and lottery funding and help us to be more resilient in the future.

We wish to thank our Finance Officer, Anna-Marie Birkby for her support in the management of the accounts and Kevin Meddings for the preparation of the accounts and his on-going support..

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

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## TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### Statement of Trustees Responsibilities

The trustees of Bradford LGBTQ+ Strategic Partnership Ltd are responsible for preparing the Trustees Annual report and accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year. Under company law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these accounts the trustees are required to:-

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements that are reasonable and prudent;
- state whether UK accounting standards have been followed, subject to any departures disclosed and explained in the accounts; and
- prepare the accounts on a going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

The trustees are responsible for maintaining proper accounting records which disclose at anytime the financial position of the charitable company and to enable them to ensure that the accounts comply with the Companies Act 2006, and the Charities Act 2011. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board of trustees



Trustee

Dated: 18/12/2024

A. J. ALLEZ



Trustee

18/12/24

Darren Holliday



# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

5.

## INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS ON THE UNAUDITED ACCOUNTS OF BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

I report on the accounts of the Charity for the year ended 31 March 2024 which are set out on pages 6 to 15.

### Respective responsibilities of directors and examiner

The trustees who are also the directors of Bradford LGBTQ+ Strategic Partnership Ltd. for the purposes of company law, are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- (i) examine the accounts under section 145 of the 2011 Act;
- (ii) to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- (iii) to state whether particular matters have come to my attention.

### Basis of independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.


### Independent examiner's statement

In connection with my examination, no matter has come to my attention;

- a. which gives me reasonable cause to believe that in any material respect the requirements
  - (i) to keep accounting records in accordance with section 386 of the Companies Act 2006; and
  - (ii) to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice; Accounting and reporting by Charities.have not been met; or
- b. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

**Kevin J Meddings M.A.A.T.**  
**Kevin Meddings Accountancy Services**  
55 Crowther Avenue  
Calverley  
Leeds  
West Yorkshire  
LS28 5SA

Dated:

  
20/12/24



# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

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## STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
<b>Income</b>					
Voluntary income	2	17,669	13,047	30,716	17,655
Incoming resources from charitable activities	3	-	159,115	159,115	107,762
<b>Total income</b>		17,669	172,162	189,831	125,417
<b>Expenditure</b>					
Charitable activities	4	7,153	174,093	181,246	123,593
<b>Total Expenditure</b>		7,153	174,093	181,246	123,593
<b>Net income/(expenditure)/ Net movement in funds before transfers</b>		10,516	(1,931)	8,585	1,824
<b>Transfers between funds</b>		(22,513)	22,513	-	-
<b>Net income/(expenditure)/ Net movement in funds after transfers</b>		(11,997)	20,582	8,585	1,824
<b>Total funds brought forward</b>		95,602	22,715	118,317	116,493
<b>Total funds carried forward</b>		83,605	43,297	126,902	118,317

The statement of financial activities also complies with the requirements for an income and expenditure Account under the Companies Act 2006.

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

## BALANCE SHEET AS AT 31 MARCH 2024

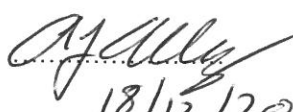
	Notes	Unrestricted funds £	Restricted funds £	Total funds 2024 £	Total funds 2023 £
<b>Current Assets</b>					
Debtors	7	15,811	88,961	104,772	61,014
Cash at Bank and in Hand		68,984	(31,416)	37,568	81,096
<b>Total Assets</b>		84,795	57,545	142,340	142,110
<b>Creditors: Amounts Falling Due Within One Year</b>	8	(1,190)	(14,248)	(15,438)	(23,793)
<b>Total Assets less Current Liabilities</b>		83,605	43,297	126,902	118,317
<b>Total Funds of the Charity</b>					
Unrestricted Funds		83,605	-	83,605	95,602
Restricted Funds	9	-	43,297	43,297	22,715
<b>Total Charity Funds</b>		83,605	43,297	126,902	118,317

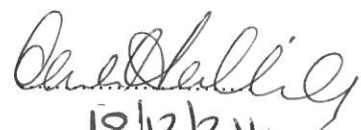
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The directors acknowledge their responsibilities for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the company.

These accounts have been prepared in accordance with the provisions applicable to companies subject to small companies regime.

The accounts were approved by the Trustees on

  
18/12/2024  
Trustee **A.J. ALLEZ**  
Company Registration No: 5545105

  
18/12/24  
Trustee **Darren Holliday**

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

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## STATEMENT OF CASHFLOWS AS AT 31 MARCH 2024

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	Note	2024 £	2023 £
Cash (used) in operating activities	10	(43,528)	(36,570)
Cash equivalents at the beginning of the year		81,096	117,666
Total cash equivalents at the end of the year		<u>37,568</u>	<u>81,096</u>

**NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 MARCH 2024**

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**1 Accounting policies****1.1 Basis of preparation**

The accounts are prepared under the historical cost convention unless otherwise stated.

The accounts are prepared in accordance with Accounting and Reporting by Charities; Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) published on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102) the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015.

The charity constitutes a public benefit entity as defined by FRS102.

Having considered future planned activities and the reserves available to the charity, the directors are satisfied that the financial statements should be prepared on the going concern basis.

**1.2 Incoming resources**

Donations and legacies are accounted for when received by the charity. Other income is accounted for on an accruals basis as far as is prudent to do so.

Revenue grants are recognised on receipt, subject to any required conditions being met or services provided.

**1.3 Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for beneficiaries. These include governance costs which are those costs associated with meeting the constitutional and statutory requirement of the charity.

**1.4 Tangible fixed assets and depreciation**

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life as follows:-

Fixtures and fittings	25% straight line
Equipment	33% straight line
Leasehold Improvements	Over the remaining period of the lease

It is the policy of the charity to only capitalise individual items costing in excess of £2,500.

**1.5 Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Funds may be designated at anytime by the trustees if such a purpose as identified.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes of use of the restricted funds are set out in the notes to the accounts.

**1.6 Leasing and hire purchase commitments**

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

**1.7 Pensions**

The charity pays contributions into the National Employment Savings Trust (NEST) which is a defined contribution workplace scheme.

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

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## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

2 Voluntary Income		Total 2024 £	Total 2023 £
Core funding		28,716	14,687
Grants receivable for core activities		2,000	2,968
		<hr/>	<hr/>
		30,716	17,655
		<hr/>	<hr/>
<b>Core funding</b>			
Donations and fundraising		1,516	371
Room hire		5,000	4,240
Services provided		4,800	5,076
Employment allowance		5,000	5,000
Bradford Pride sponsorship		7,150	-
Training		5,250	-
		<hr/>	<hr/>
		28,716	14,687
		<hr/>	<hr/>
<b>Grants receivable for core activities</b>			
Unrestricted funds:			
Bradford VCS Alliance		2,000	-
City of Bradford MDC (Core Cost Grants)			2,968
		<hr/>	<hr/>
		2,000	2,968
		<hr/>	<hr/>

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 3 Incoming resources from charitable activities

	2024	2023
	£	£
Reaching Communities	87,936	107,762
City of Bradford MDC Day Opportunities	33,402	-
City of Bradford MDC PROUD BD	20,000	-
Give Bradford	9,277	-
Cnet	7,500	-
City of Bradford MDC Youth Pride	1,000	-
	<hr/>	<hr/>
	159,115	107,762
	<hr/>	<hr/>

### 4 Charitable activities

	2024	2023
	£	£
Salaries and NICs	90,955	72,057
Pension costs	2,093	1,635
Payroll costs	904	613
Bookkeeping services	-	979
Office supplies/copying/postage	1,556	2,224
Telephone	1,951	890
Equipment	851	1,003
Subs and affiliations	637	794
Maintenance and improvements	360	343
Freelance costs	15,220	9,327
Independent examination	1,000	1,300
Annual return	13	13
Trustee and volunteer expenses	1,519	173
Travel expenses	294	84
Events and activities	38,701	11,937
Rent and rates	16,581	15,967
Insurance	1,471	1,550
Cleaning	1,535	1,064
Website development and maintenance	250	250
Sundries	141	29
Legal fees	978	1,361
Loan written off	4,236	-
	<hr/>	<hr/>
	181,246	123,593
	<hr/>	<hr/>

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

12.

## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 5 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. No trustees were reimbursed expenditure (2023: none).

A repayable loan was made in the year to help towards the costs of the events of Bradford Pride 2022. This was approved by the Board of Trustees who can confirm that one Trustee was specifically involved in organising the events.

We can confirm that there are no other related party transactions that require disclosure in the accounts (2023: none).

### 6 Employees

#### Number of employees

The average monthly number of employees during the year was: -

	2024 Number	2023 Number
Chief Executive Officer	1	1
Finance and Administration Worker	0.5	0.5
Trainer	0.75	0.5
Youth Worker	0.8	-
Group Facilitator	0.3	-
Arts and Events Manager	0.3	-
Development Worker	-	0.5
Trans Worker	-	0.5
	<hr/>	<hr/>
	3.65	3
	<hr/>	<hr/>

#### Employment costs

	2024 £	2023 £
Wages and salaries	85,195	66,626
Social security costs	5,760	5,431
Pension costs	2,093	1,635
	<hr/>	<hr/>
	93,048	73,692
	<hr/>	<hr/>

There were no employees whose annual emoluments were £60,000 or more.



# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 7 Debtors

	2024	2023
	£	£
Debtors and prepayments	93,961	56,778
Other debtors	10,811	-
Loan	-	4,236
	<hr/>	<hr/>
	104,772	61,014
	<hr/>	<hr/>

### 8 Creditors: amounts falling due within one year

	2024	2023
	£	£
Creditors	14,438	17,035
Accruals	1,000	1,300
Other creditors	-	3,458
Deferred income	-	2,000
	<hr/>	<hr/>
	15,438	23,793
	<hr/>	<hr/>

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 9. Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes: -

#### Movement in Funds

	Balance at 1 April 2023	Incoming resources	Resources expended	Transfer between funds	Balance at 31 March 2024
	£	£	£	£	£
City of Bradford MDC (Developing Youth Work Sessions)	3,520	-	(2,611)	(909)	-
Reaching Communities	18,081	93,186	(137,453)	26,186	-
Older & Wilder	1,114	647	(180)	(1,581)	-
City of Bradford MDC Day Opportunities	-	33,402	(4,144)	-	29,258
City of Bradford MDC PROUD BD	-	27,150	(26,036)	(1,114)	-
Give Bradford	-	9,277	(1,369)	-	7,908
Cnet	-	7,500	(1,369)	-	6,131
City of Bradford MDC Youth Pride	-	1,000	(931)	(69)	-
	<u>22,715</u>	<u>172,162</u>	<u>(174,093)</u>	<u>22,513</u>	<u>43,297</u>

#### City of Bradford MDC (Developing Youth Work Sessions)

We were originally awarded £10,000 by Bradford Council to provide services for LGBTQ+ young people. Working in partnership with Bradford Youth Service, young people have benefited from weekly youth groups, residentials and community activities. Trans young people have been mentored within schools, enabling them to navigate any challenges that school life presents as they transition.

#### Reaching Communities

To fund the ongoing development of the organisation and support the LGBTQ+ community in Bradford.

#### Older & Wilder

Monies donated by group members to fund activities, equipment, speakers etc for the group. This money is now held on their behalf to spend on activities and events.

#### City of Bradford MDC Day Opportunities

Funding towards running older people's provision until 31 March 2025

# BRADFORD LGBTQ+ STRATEGIC PARTNERSHIP LTD.

## NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### City of Bradford MDC PROUD BD

Funding towards PROUD BD, a new festival of LGBTQI people, communities, arts and culture which took place in June 2023, culminating with a Bradford Pride event.

### Give Bradford

Funding towards running youth group/activities.

### Cnet

Monies towards staffing and health related activities within sessions.

### City of Bradford MDC Youth Pride

Funding towards running a Youth Pride event in Keighley.

## 10. Reconciliation of net movement in funds to net cashflows from operating activities:-

	2024 £	2023 £
Net movements in funds	8,585	1,824
(Increase) in debtors	(43,758)	(56,761)
(Decrease)/increase in creditors	(8,355)	18,367
	<hr/>	<hr/>
<b>Net cash (used) in operating activities</b>	<b>(43,528)</b>	<b>(36,570)</b>
	<hr/>	<hr/>